SALINAN

KEPUTUSAN REKTOR
UNIVERSITAS PADJADJARAN

NOMOR: 363/UN6.RKT/Kep/HK/2024

TENTANG

PETA PROSES BISNIS UNIVERSITAS PADJADJARAN

DENGAN RAHMAT TUHAN YANG MAHA ESA
REKTOR UNIVERSITAS PADJADJARAN

Menimbang :

a. bahwa dalam rangka mempercepat tercapainya *Good University Governance* sebagai dasar utama pelaksanaan reformasi birokrasi untuk mengantarkan Universitas Padjadjaran masuk Zona integritas yang bereputasi dunia dan berdampak pada masyarakat;
b. bahwa dalam rangka melaksanakan Peraturan Rektor Universitas Padjadjaran Nomor 7 Tahun 2024 Tentang Pedoman Penyusunan Proses Bisnis Universitas Padjadjaran;
c. bahwa berdasarkan pertimbangan sebagaimana dimaksud dalam huruf a dan b, maka perlu diterbitkan Keputusan Rektor Universitas Padjajaran.

Mengingat :

1. Undang-Undang Nomor 20 Tahun 2003 tentang Sistem Pendidikan Nasional (Lembaran Negara Republik Indonesia Tahun 2003 Nomor 78, Tambahan Lembaran Negara Republik Indonesia Nomor 4301);
2. Undang-Undang Nomor 12 Tahun 2012 tentang Pendidikan Tinggi (Lembaran Negara Republik Indonesia Tahun 2012 Nomor 78, Tambahan Lembaran Negara Republik Indonesia Nomor 5336);
3. Peraturan Pemerintah Nomor 37 Tahun 1957 tentang Pendirian Universitas Padjadjaran (Lembaran Negara Republik Indonesia Tahun 1957 Nomor 91, Tambahan Lembaran Negara Republik Indonesia Nomor 1422);
4. Peraturan Pemerintah Nomor 4 Tahun 2014 tentang Penyelenggaraan Pendidikan Tinggi dan Pengelolaan Pendidikan Tinggi (Lembaran Negara Republik Indonesia Nomor Tahun 2014 Nomor 16 Tambahan Lembaran Negara Republik Indonesia Nomor 5500);
5. Peraturan Pemerintah Nomor 80 Tahun 2014 tentang Penetapan Universitas Padjadjaran sebagai Perguruan Tinggi Negeri Badan Hukum Lembaran Negara Republik Indonesia Tahun 2014 Nomor 301);
6. Peraturan Pemerintah Nomor 51 Tahun 2015 tentang Statuta Universitas Padjadjaran (Lembaran Negara Republik Indonesia Tahun 2015 Nomor 169, Tambahan Lembaran Negara Nomor 5720);
7. Peraturan Presiden Nomor 81 Tahun 2010 tentang *Grand Design* Reformasi Birokrasi 2010-2025;
8. Peraturan Menteri Negara Pendayagunaan Aparatur Negara dan Reformasi Birokrasi Nomor 39 Tahun 2012 tentang Budaya Pengembangan Budaya Kerja (Berita Negara Republik Indonesia Tahun 2012 Nomor 751);
9. Peraturan Menteri Pendayagunaan Aparatur Negara dan Reformasi Birokrasi Nomor 19 Tahun 2018 tentang Penyusunan Peta Proses Bisnis (Berita Negara Republik Indonesia Tahun 2018 Nomor 411);

10. Peraturan Menteri Pendidikan, Kebudayaan, Riset, dan Teknologi Nomor 53 Tahun 2023 Tentang Penjaminan Mutu Pendidikan Tinggi (Berita Negara Republik Indonesia Tahun 2023 Nomor 638);
11. Keputusan Majelis Wali Amanat Universitas Padjadjaran Nomor 15/UN6.MWA/KEP/2019 tentang Pengangkatan Rektor Universitas Padjadjaran Periode Tahun 2019-2024;
12. Peraturan Rektor Universitas Padjadjaran Nomor 1 Tahun 2020 tentang Struktur Organisasi dan Tata Kerja Pengelola Universitas Padjadjaran;
13. Peraturan Rektor Universitas Padjadjaran Nomor 2 Tahun 2020 Tentang Reformasi Birokrasi Di Lingkungan Universitas Padjadjaran;
14. Peraturan Rektor Universitas Padjadjaran Nomor 7 Tahun 2024 Tentang Pedoman Penyusunan Proses Bisnis Universitas Padjadjaran.

MEMUTUSKAN:

Menetapkan	:	KEPUTUSAN REKTOR UNIVERSITAS PADJADJARAN TENTANG PETA PROSES BISNIS UNIVERSITAS PADJADJARAN.
KESATU	:	Menetapkan Peta Proses Bisnis Universitas Padjadjaran sebagaimana tercantum dalam Lampiran keputusan ini, yang merupakan satu kesatuan penetapan dan bagian tidak terpisahkan dengan Keputusan Rektor ini.
KEDUA	:	Peta Proses Bisnis Universitas Padjadjaran sebagaimana dimaksud dalam Diktum KESATU merupakan acuan seluruh fakultas/sekolah pascasarjana dan unit kerja di lingkungan Unpad untuk mengidentifikasi secara jelas langkah yang dibutuhkan untuk menyelesaikan suatu Proses Bisnis.
KETIGA	:	Keputusan ini mulai berlaku sejak tanggal ditetapkan, dengan ketentuan apabila terdapat kekeliruan dikemudian hari akan dilakukan perbaikan sebagaimana mestinya.

Ditetapkan di Bandung
Pada tanggal 4 Maret 2024

REKTOR,

TTD

RINA INDIASTUTI

Salinan sesuai dengan aslinya

Direktur Tata Kelola, Legal Dan Komunikasi
Universitas Padjadjaran



Isis Ikhwansyah

LAMPIRAN KEPUTUSAN REKTOR UNIVERSITAS PADJADJARAN
NOMOR : 363/UN6.RKT/Kep/HK/2024
TANGGAL : 4 MARET 2024
TENTANG PETA PROSES BISNIS UNIVERSITAS PADJADJARAN

PETA PROSES BISNIS UNIVERSITAS PADJADJARAN

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LAMPIRAN KEPUTUSAN REKTOR UNIVERSITAS PADJADJARAN
NOMOR : 363/UN6.RKT/Kep/HK/2024
TANGGAL : 4 MARET 2024
TENTANG PETA PROSES BISNIS UNIVERSITAS PADJADJARAN

PETA PROSES BISNIS UNIVERSITAS PADJADJARAN

1. Pendahuluan

Dukungan terhadap visi Universitas Padjadjaran sesuai renstra 2021-2025 : "Mencapai Universitas Bereputasi Dunia dan Berdampak pada Masyarakat" memiliki arti tidak hanya menjadikan Unpad sebagai World Class University namun juga harus selaras dengan sasaran Unpad menjadi World Class University Governance. Penetapan sasaran Unpad yang menselaraskan World class University dengan Good University Governance telah mempertimbangkan Roadmap Reformasi Birokrasi sesuai amanat peraturan presiden Nomor 81. tahun 2010 tentang Grand Desain Reformasi Birokrasi 2010-2025.

Pelaksanaan Good University Governance merupakan bagian dari langkah strategis Reformasi birokrasi unpad untuk mendukung salah satu misi Unpad untuk mewujudkan kemandirian institusi yang didukung oleh tata kelola yang baik dan kemitraan strategis di dalam dan luar negeri.

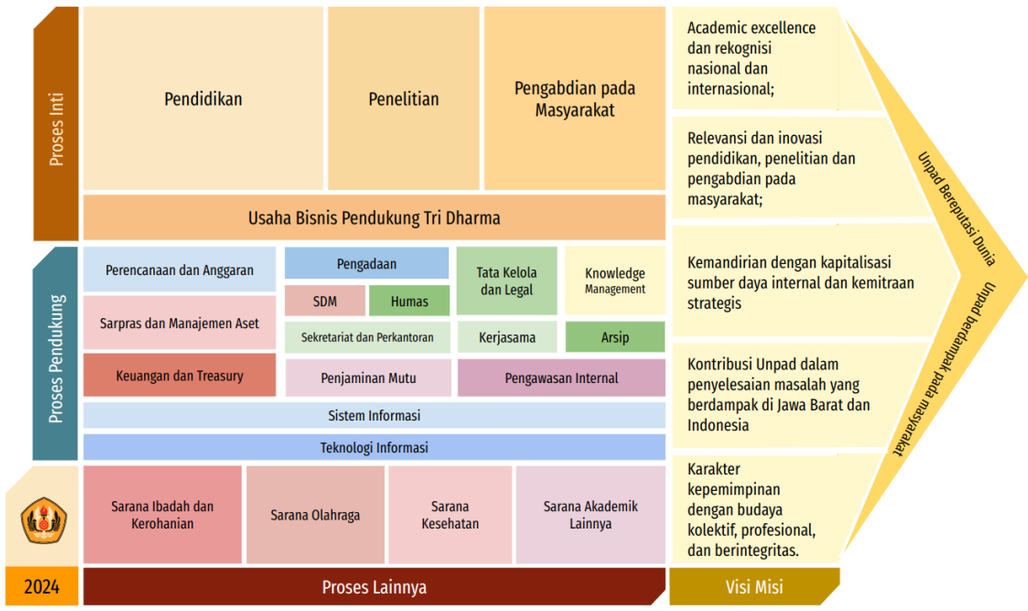
Dalam rangka penataan reformasi birokrasi disusunlah Peta Proses bisnis yang menggambarkan ruang linkup proses bisnis di lingkungan Universitas Padjadjaran dengan mempertimbangkan arah strategis pemerintah pusat dan arah bisnis Universitas Padjadjaran sebagai PTNBH.

Peta proses bisnis Universitas Padjadjaran ini merupakan perbaikan dari peta proses bisnis yang telah ditetapkan dalam peraturan rektor no. 2 tahun 2020 tentang Reformasi Birokrasi Universitas Padjadjaran. Melalui peta proses bisnis in diharapkan tata kelola Universitas di lingkungan Unpad dapat berjalan dan mampu menjadi mesin percepatan sehingga visi Unpad sebagai world class university tercapai.

2. Kerangka Proses Bisnis

Kerangka Proses Bisnis Universitas Padjadjaran dirancang mengacu kepada analisis value chain yaitu proses sebuah perusahaan atau instansi dalam mengidentifikasi bisnis utama terkait produk barang dan jasa yang memiliki nilai untuk mendukung misi dan visi. Kerangka proses bisnis yang digunakan menggunakan diagram value chain. Analisis ini value chain ini dilakukan agar jalannya proses bisnis sebuah instansi dapat berjalan dan mempertimbangkan nilai efesiensi dan meningkatkan diferensiasi usaha sesuai dengan salah satu

misi unpad yang berhubungan dengan penguatan kemandirian Unpad sebagai PTNBH.



Gambar Kerangka Proses Bisnis

Berdasarkan gambar di atas Kerangka proses bisnis tersebut dikelompokan sebagai berikut:

1. Proses Inti
2. Proses Pendukung, dan
3. Proses Lainnya.

2.1. Proses Inti

Proses inti pada sebuah peta proses bisnis di lingkungan perguruan tinggi adalah Tri dharma pendidikan tinggi mencakup : Pembelajaran, Penelitian dan Pengabdian Kepada masyarakat.

2.2. Proses Pendukung, dan

Proses pendukung merupakan proses penunjang untuk mendukng jalannya proses inti.

2.3. Proses Lainnya.

Proses lainnya merupakan proses pendukung yang dapat berjalan secara dinamis untuk memenuhi kebutuhan unpad yang lebih efektif dan efisien.

3. Panduan Peta Proses Bisnis

3.1. Standar BPMN

Pemodelan proses bisnis disusun mengacu kepada kaedah Standar pemodelan beserta notasinya Notasinya.

Standar Pemodelan

Bisnis proses menggunakan pemodelan BPMN (Business Process Model and Notation), perubahan versi dari standar BPMN tidak menggugurkan pemodelan yang telah ditetapkan.

Notasi BPMN

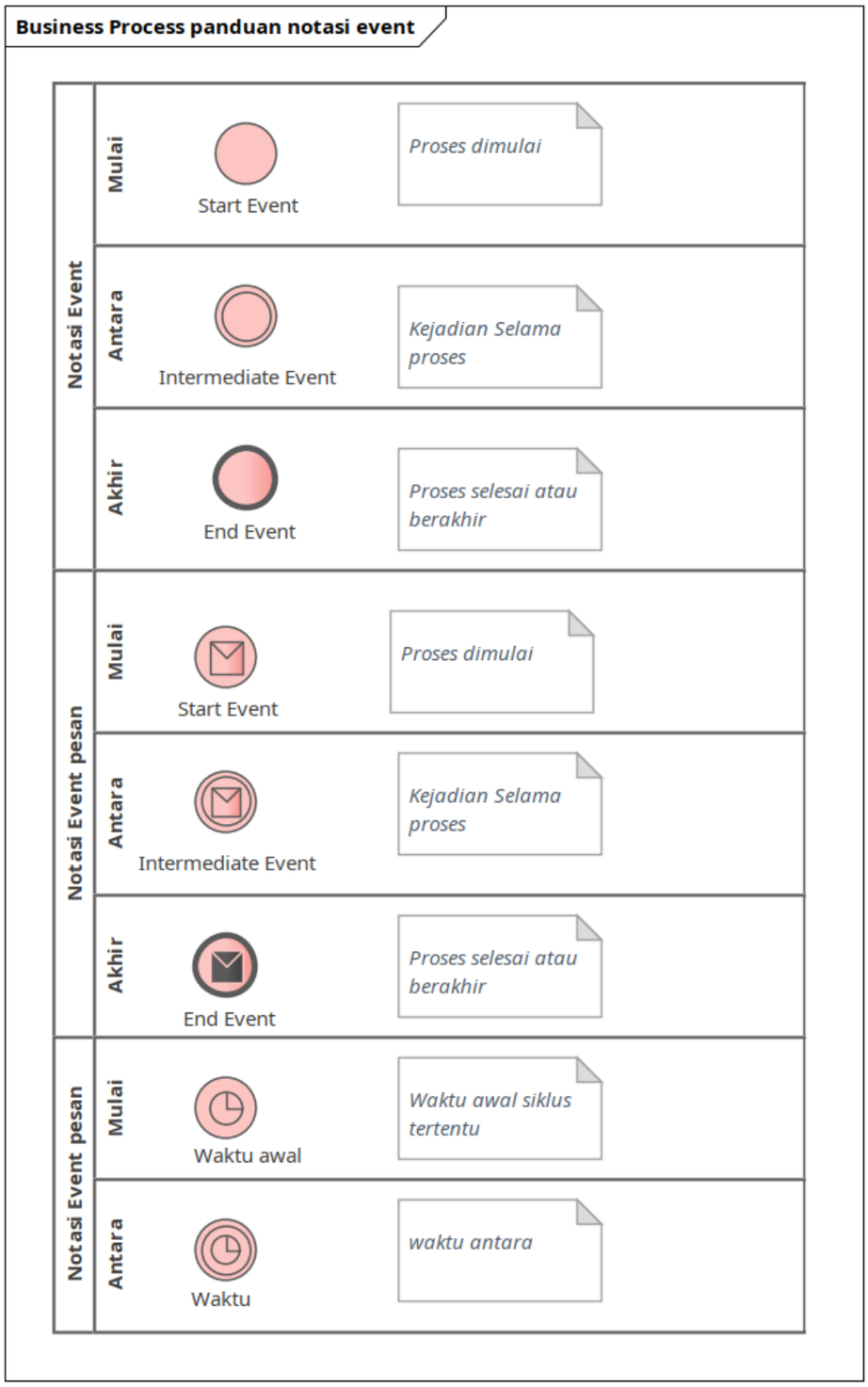
Notasi dalam BPMN yang dapat digunakan sebagai standar minimum penyusunan sebuah proses bisnis dikelompokan ke dalam: event, aktivitas, penghubung, dan swimlane.

a. Notasi Event

Notasi event merupakan notasi yang menggambarkan petunjuk suatu kejadian, notasi ini berfungsi sebagai informasi kepada pengguna sebagai tonggak:

1. start, titik mulai sebuah proses;
2. intermediate, atau antara kejadian selama proses;
3. end, titik akhir sebuah proses.

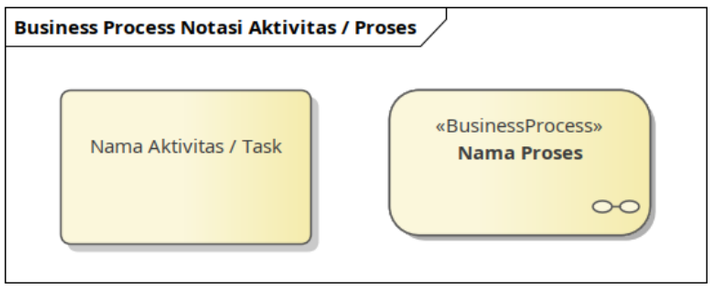
Notasi event memiliki 2 (dua) tipe untuk dapat digunakan di kondisi lain yaitu untuk menjelaskan pesan, dan waktu.



Gambar Notasi Event

b. Notasi Aktifitas

Notasi aktivitas merupakan notasi yang digunakan sebagai penanda suatu aktivitas atau kegiatan. Kegiatan dalam suatu proses dapat berupa kegiatan tunggal (task/ activity) dan dapat berupa suatu kumpulan kegiatan atau proses (sub-process). Kegiatan yang merupakan suatu kumpulan kegiatan seringkali disebut sebagai subproses.



Gambar Notasi aktivitas dan proses

c. Notasi Keputusan

Notasi keputusan (gateway) merupakan notasi yang digunakan sebagai penanda suatu keputusan atau pengendalian kelanjutan alur suatu proses. Notasi keputusan berperan mengatur apakah suatu proses dapat diteruskan atau tidak.

NAMA NOTASI	DESKRIPSI	NOTASI
Exclusive Gateway	Notasi untuk memilih salah satu	
Parallel Gateway	Notasi yang digunakan sebagai penanda bahwa kegiatan dilakukan secara bersamaan (paralel) dalam satu waktu	
Inclusive Gateway	Notasi yang digunakan sebagai penanda boleh memilih salah satu atau lebih	

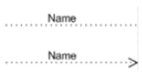
Gambar Notasi keputusan

NAMA NOTASI	DESKRIPSI	NOTASI
Event-based Gateway	Notasi yang digunakan sebagai penanda memilih salah satu dari *event* yang terjadi	
Parallel Event-based Gateway	Notasi yang digunakan sebagai penanda *event* yang terjadi secara bersamaan (paralel) dalam satu waktu	
Complex Gateway	Notasi yang digunakan sebagai penanda untuk mengatur selain di atas	

Gambar Notasi Keputusan (sambungan)

d. Notasi Penghubung

Notasi penghubung merupakan notasi yang digunakan sebagai penghubung antar notasi atau penghubung kelanjutan dari proses sebelumnya.

NAMA NOTASI	DESKRIPSI	NOTASI
Sequence Flow	Konektor yang menghubungkan antar obyek yang mengalir dalam satu proses (satu *pool*)	
Message Flow	Konektor yang menghubungkan antar obyek yang mengalir antar proses (beda *pool*)	
Association	Konektor yang menghubungkan obyek yang mengalir ke *artifact*	

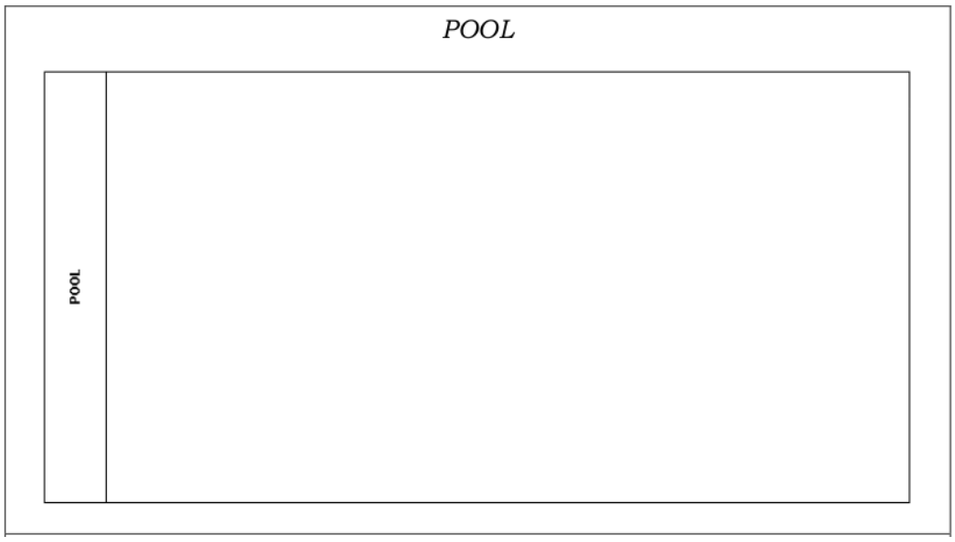
Gambar Notasi Penghubung

e. *Swimlane*

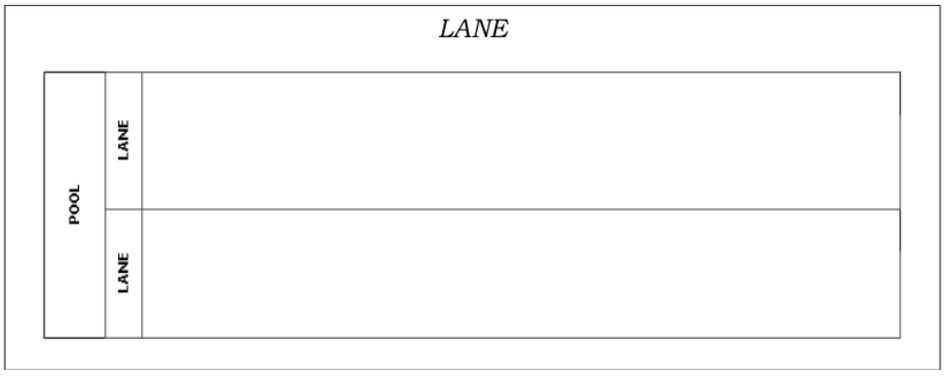
Swimlane merupakan bidang gambar berupa kotak persegi panjang yang menjadi area penulisan diagram Proses Bisnis. Dalam satu swimlane dapat merepresentasikan satu alur Proses Bisnis dari awal sampai akhir kegiatan beserta pelaku/aktor yang mengerjakan Proses Bisnis tersebut.

pelaku/aktor dapat diidentifikasikan sebagai Unit Kerja atau jabatan tertentu sesuai dengan struktur organisasi.

Sebuah *swimlane* dapat diisi oleh kotak utama disebut *pool* yang dapat menampung pengelompokan *lane* yang menggambarkan aktor atau entitas.



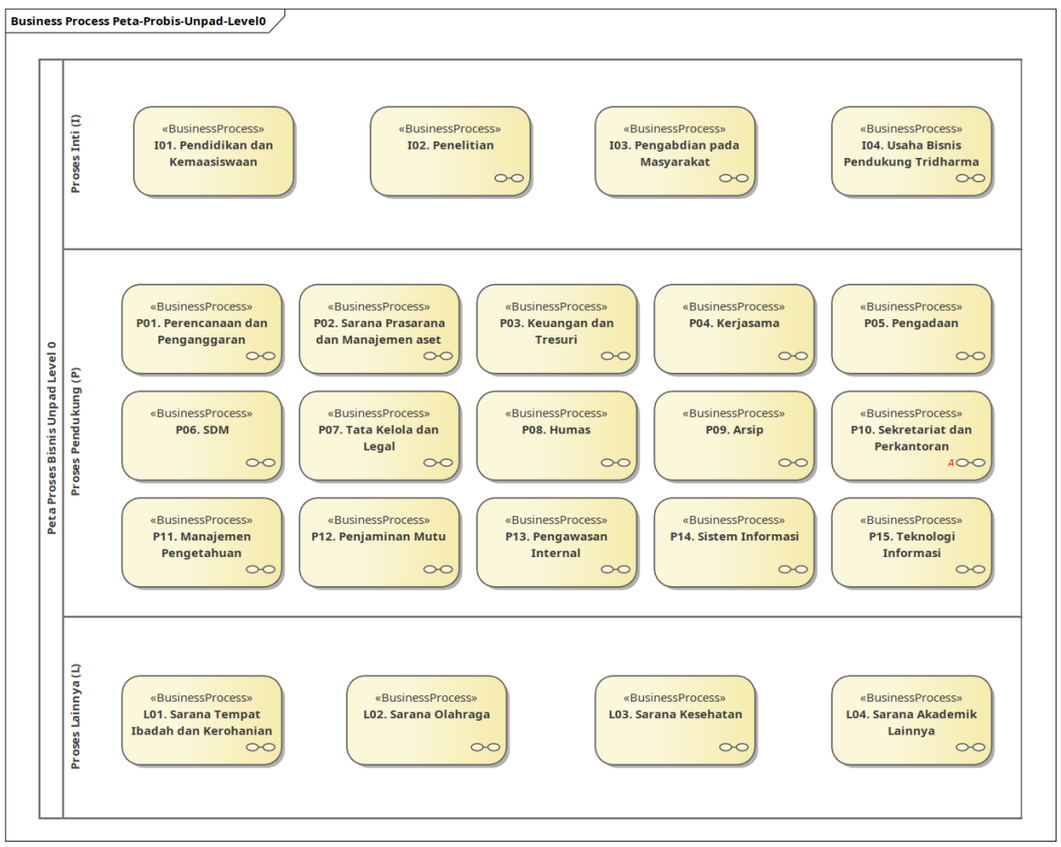
Gambar Pool



Gambar Swimlane

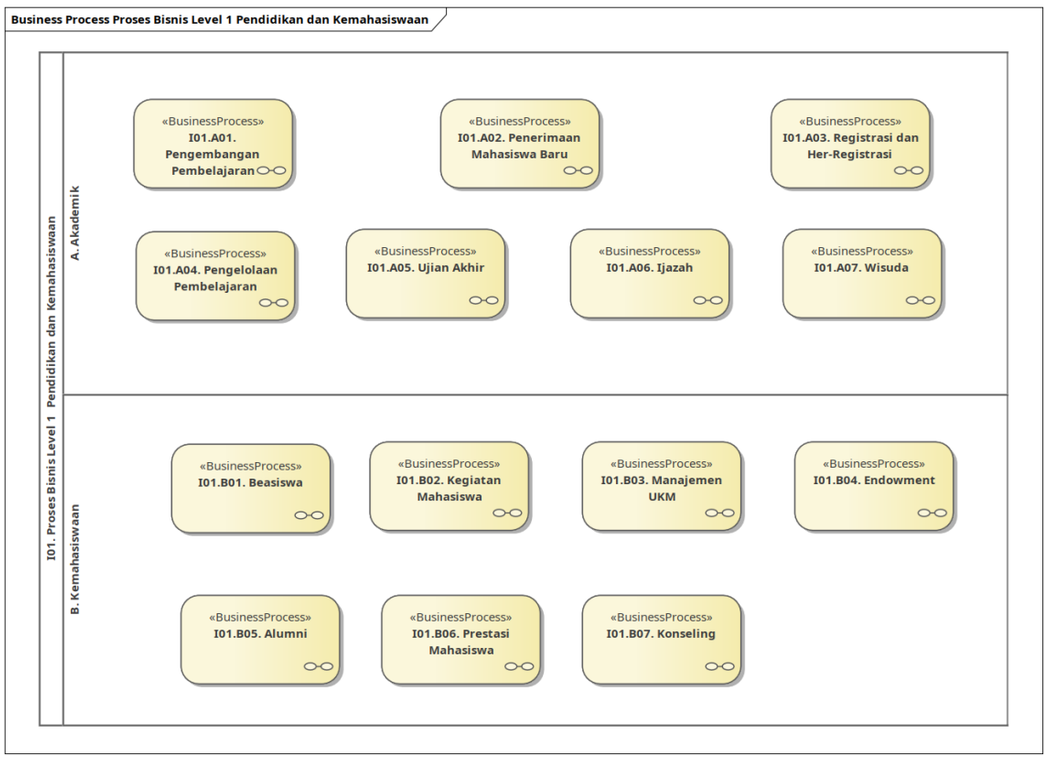
4. Peta Proses Bisnis

Gambaran kerangka Proses bisnis yang digambarkan berdasasrkan Analisis Value chain ditransformasi dalam bentuk Peta proses bisnis mengacu kepada standar BPMN. Petar proses bisnis utama ini disebut sebagai Peta Proses bisnis level 0.



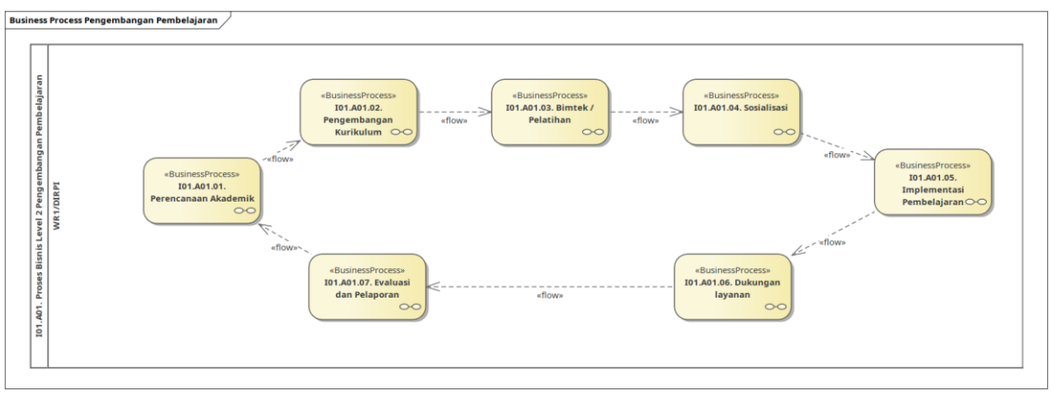
5. Proses Inti

I01. Pendidikan dan Kemahasiswaan

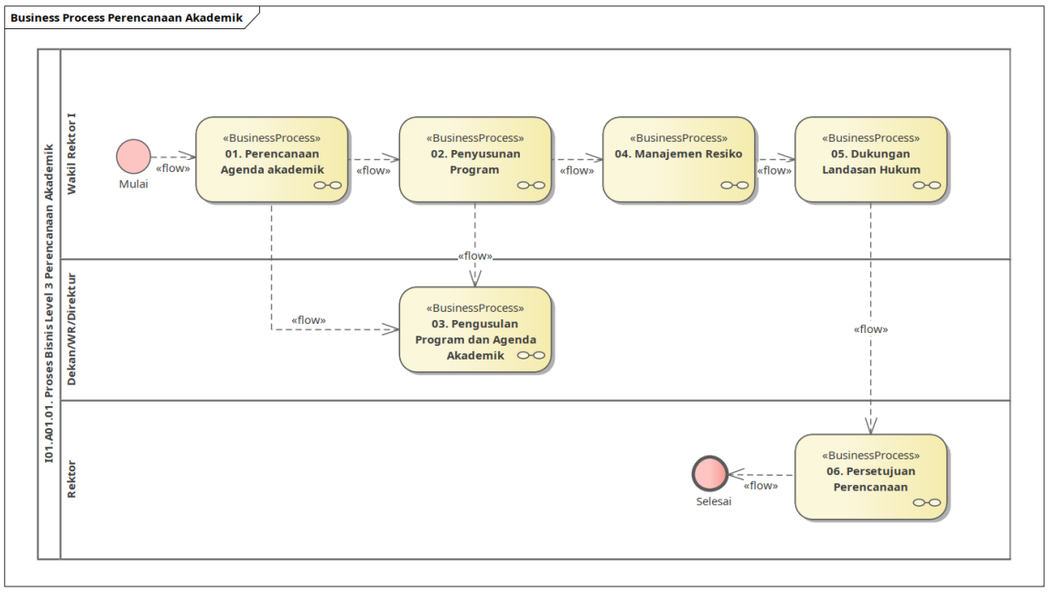


I01.A. Akademik

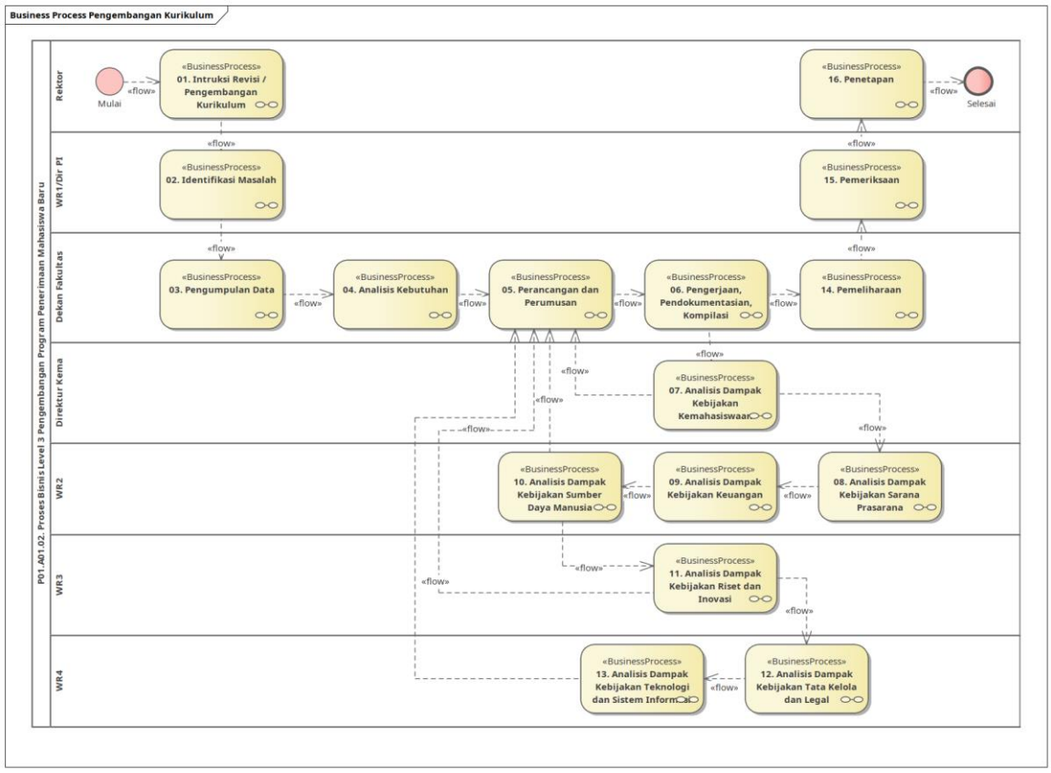
I01.A01. Pengembangan Pembelajaran



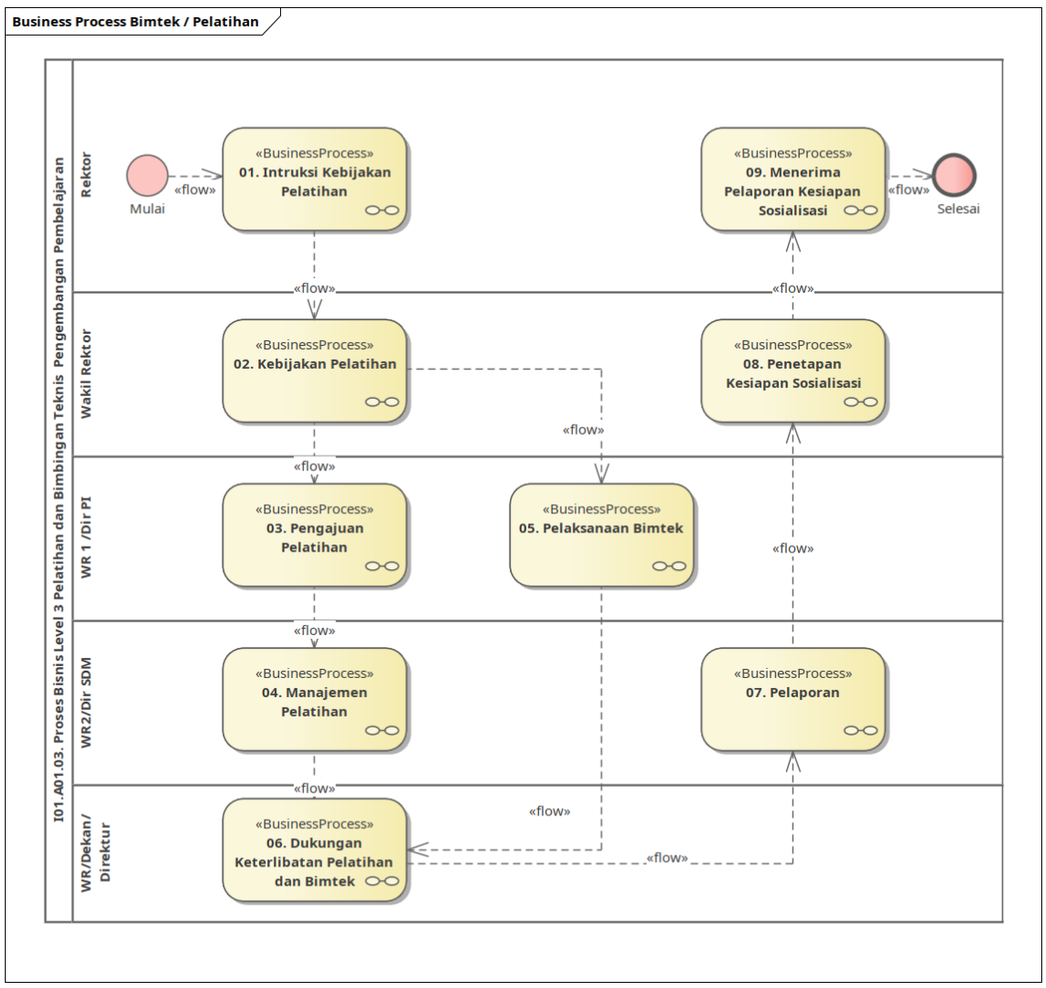
I01.A01.01. Perencanaan Akademik



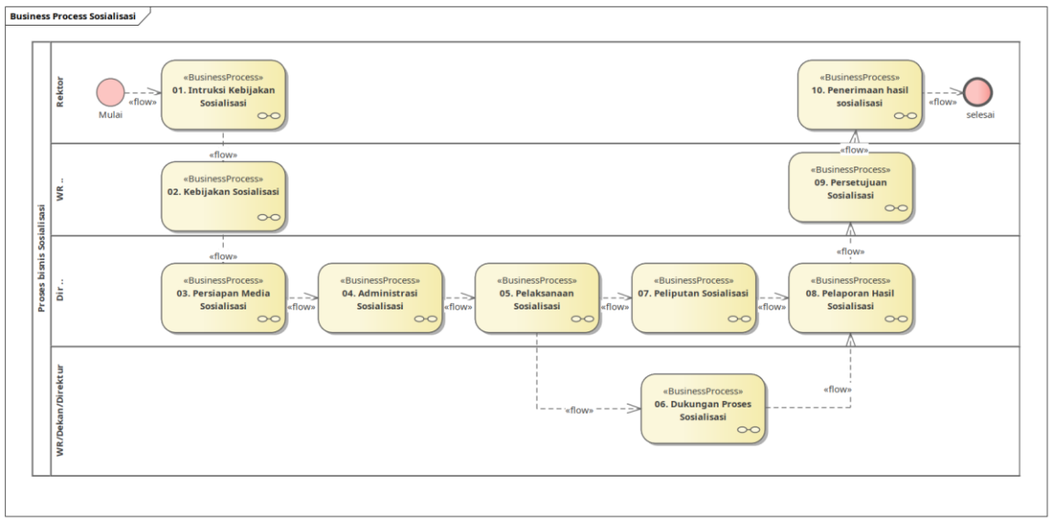
I01.A01.02. Pengembangan Kurikulum



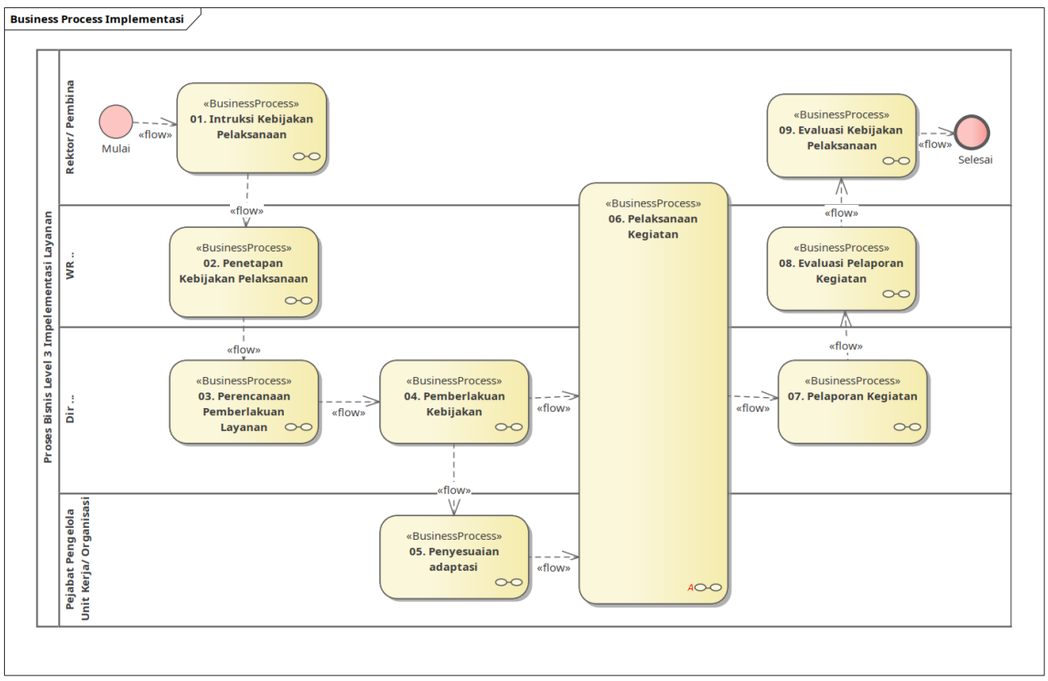
I01.A01.03. Bimtek / Pelatihan



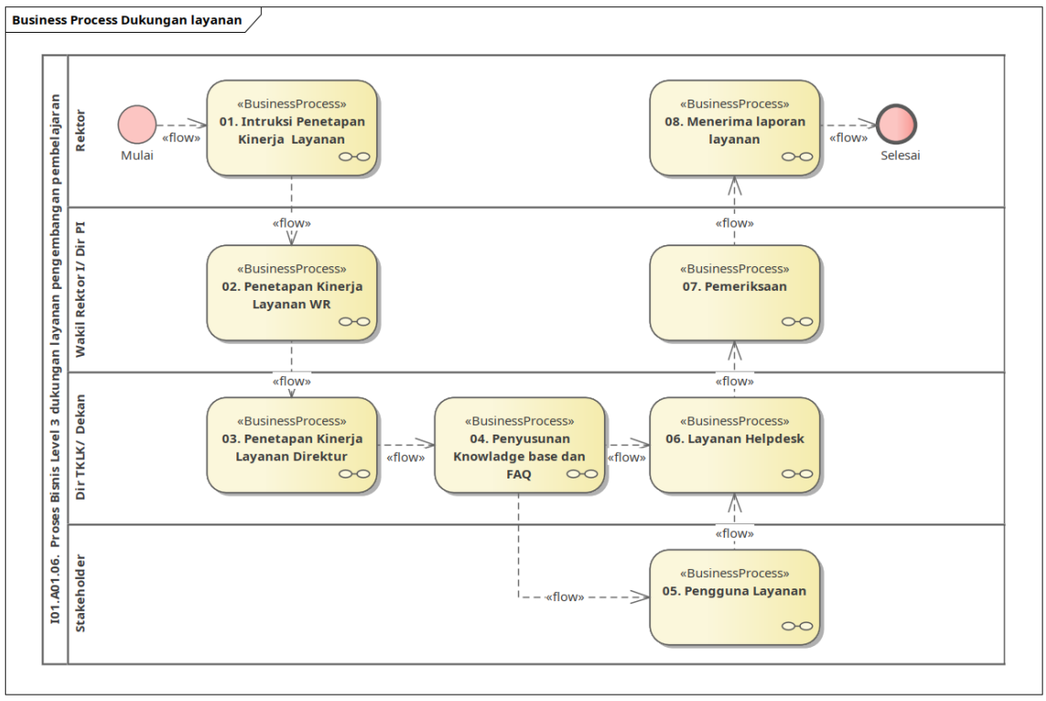
I01.A01.04. Sosialisasi



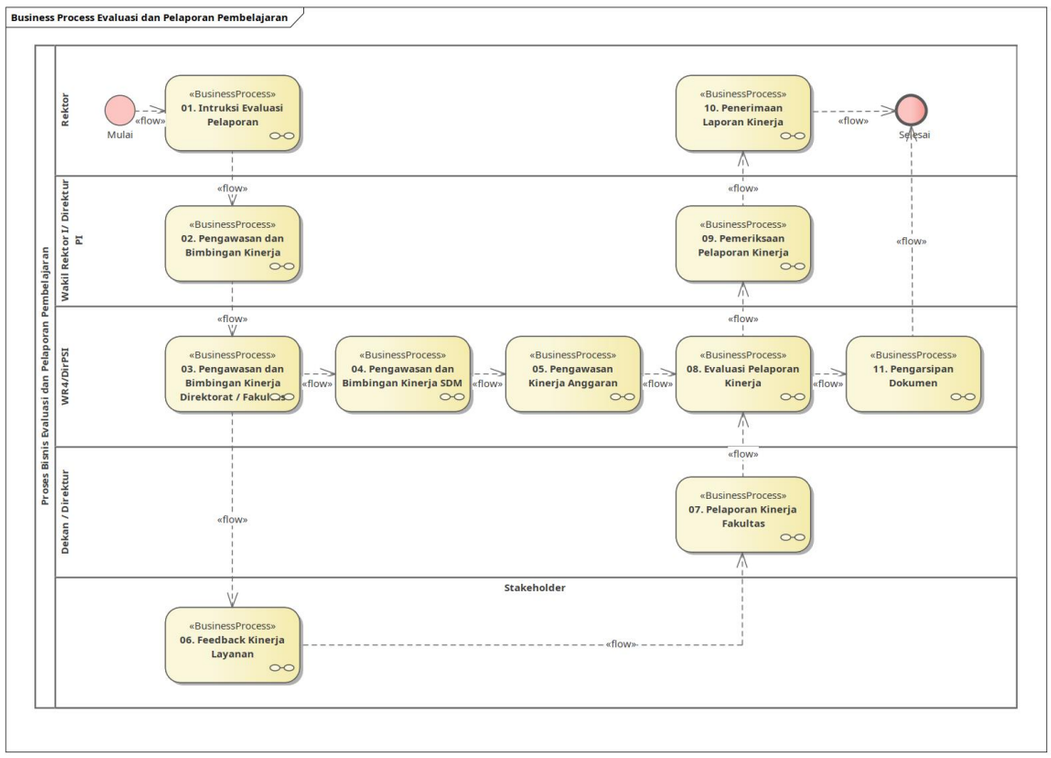
I01.A01.05. Implementasi Pembelajaran



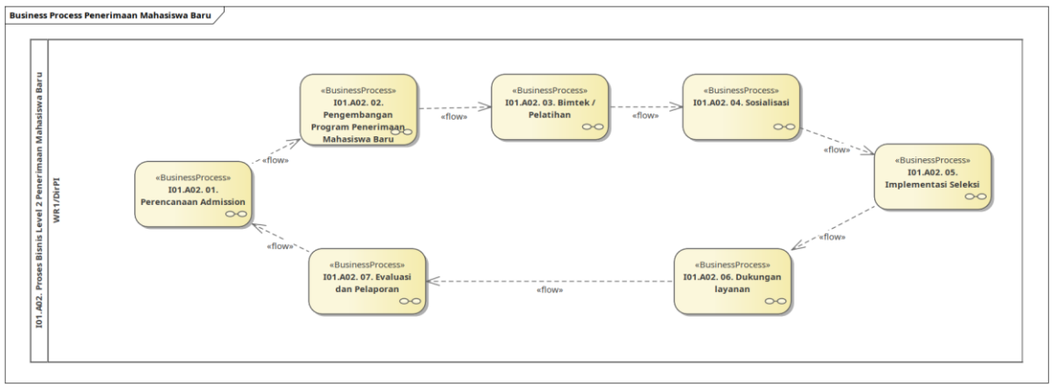
I01.A01.06. Dukungan Layanan



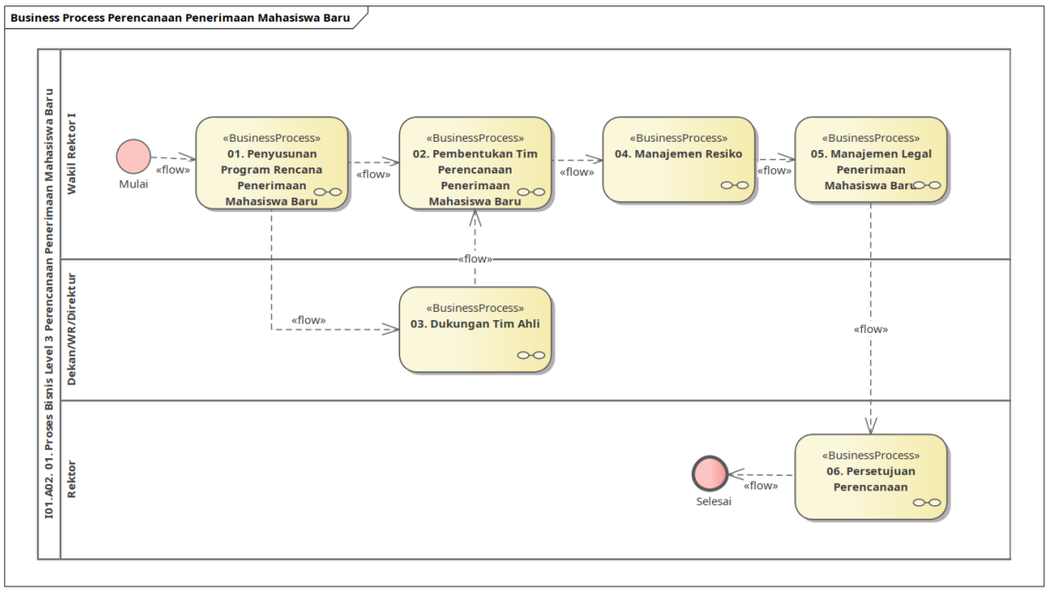
I01.A01.07. Evaluasi dan Pelaporan



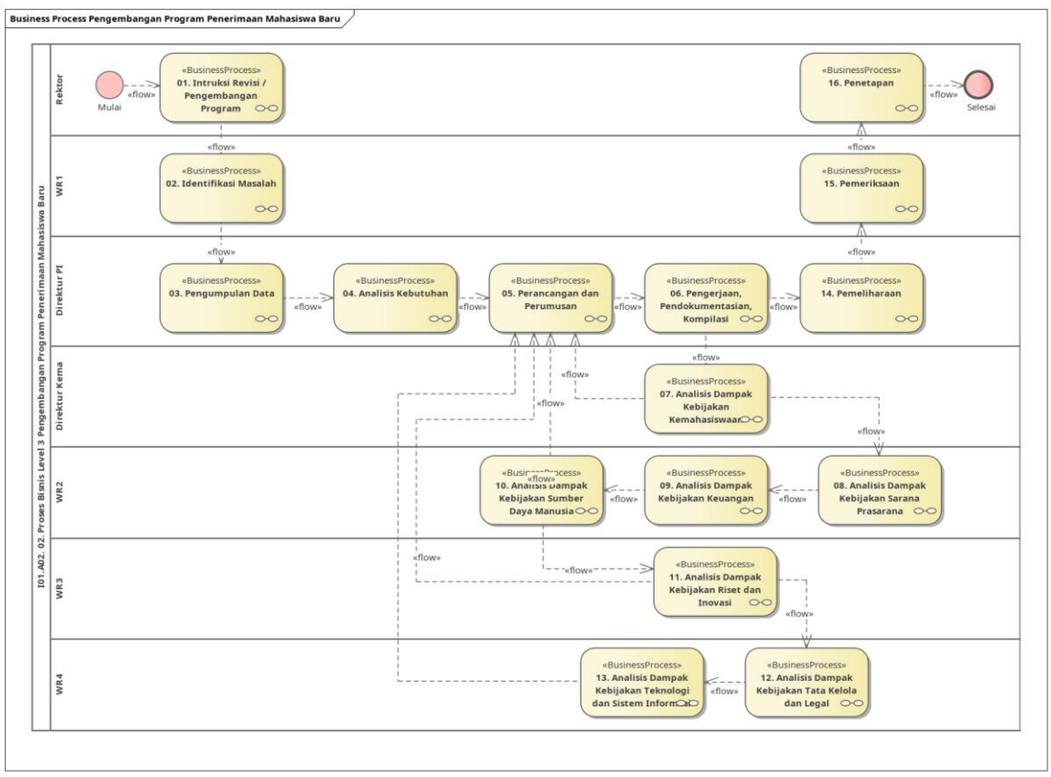
I01.A02. Penerimaan Mahasiswa Baru



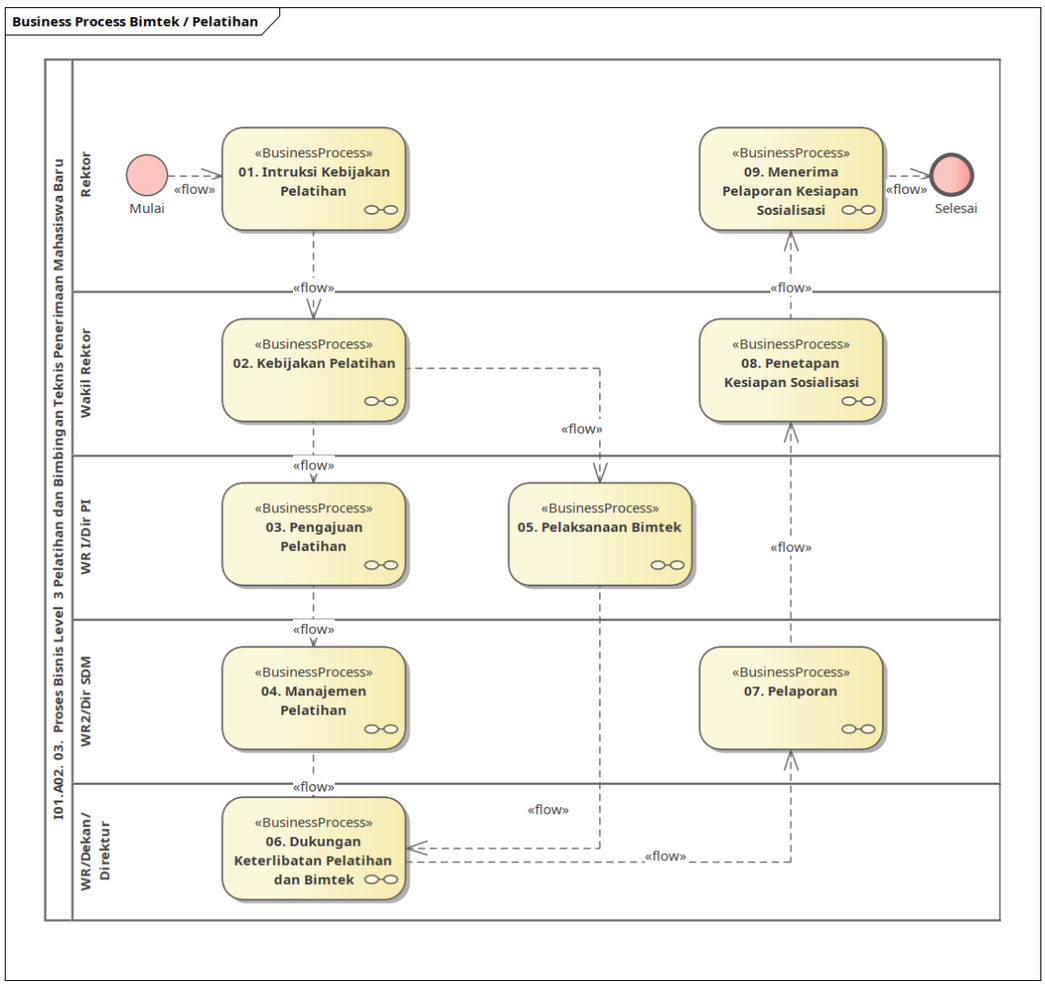
I01.A01.01. Perencanaan Penerimaan Mahasiswa Baru



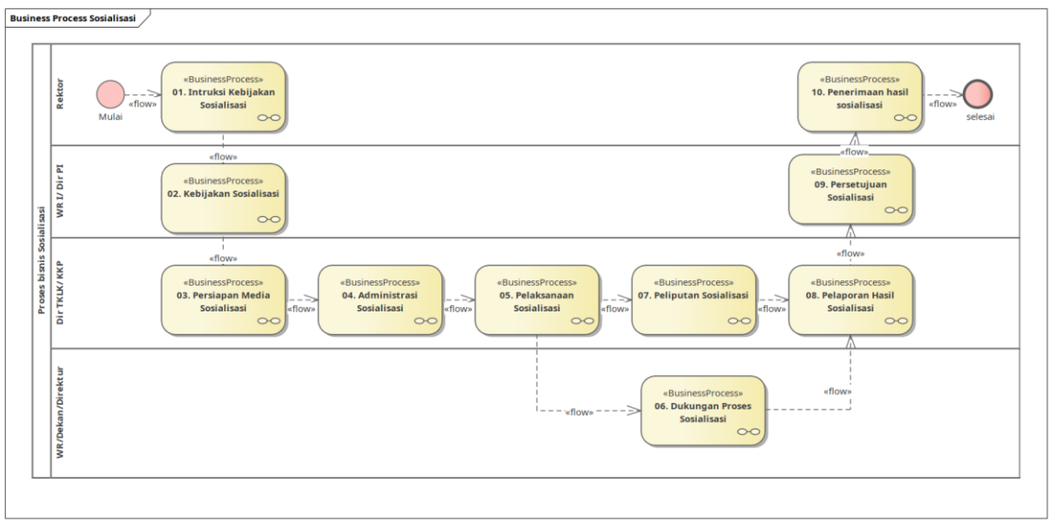
I01.A02.02. Pengembangan Program Penerimaan Mahasiswa baru



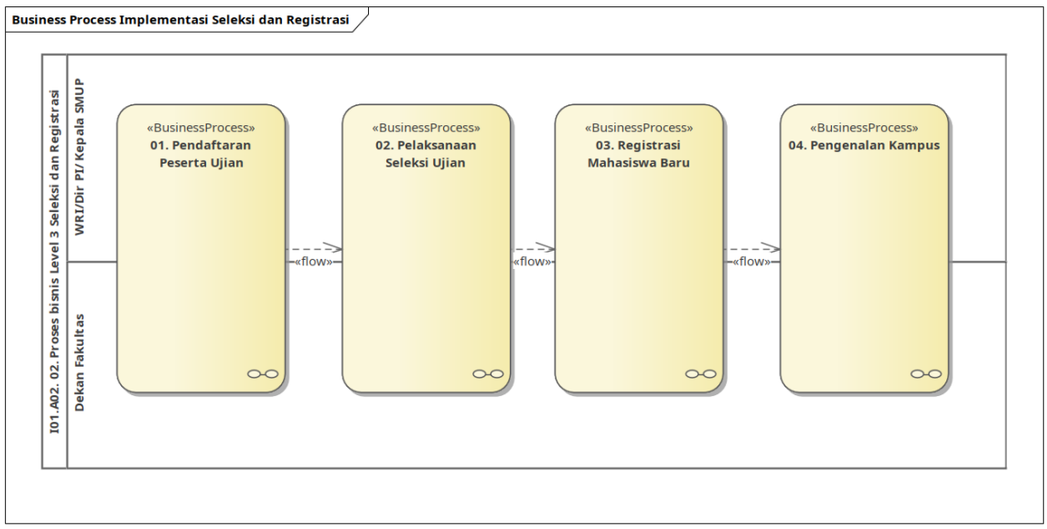
I01.A02.03. Bimtek / Pelatihan

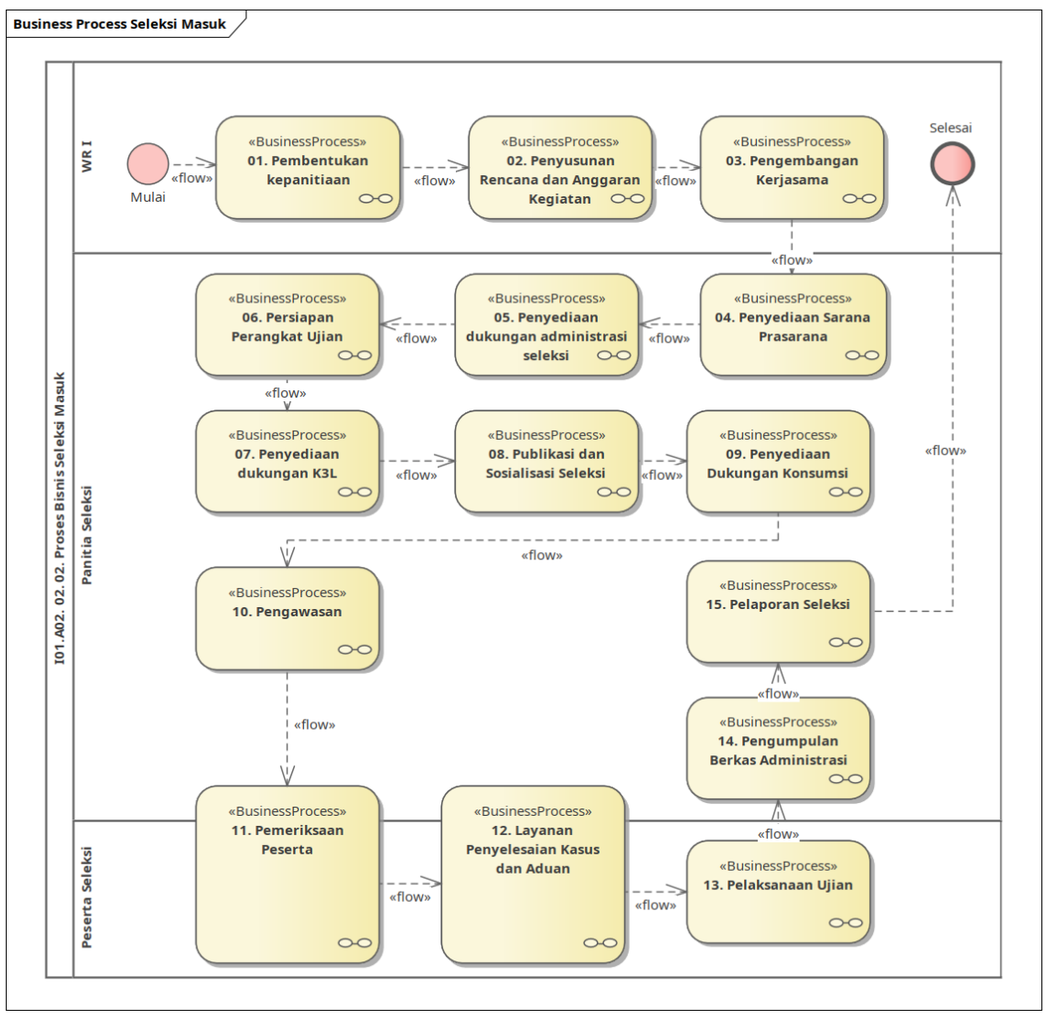


I01.A02.04. Sosialisasi

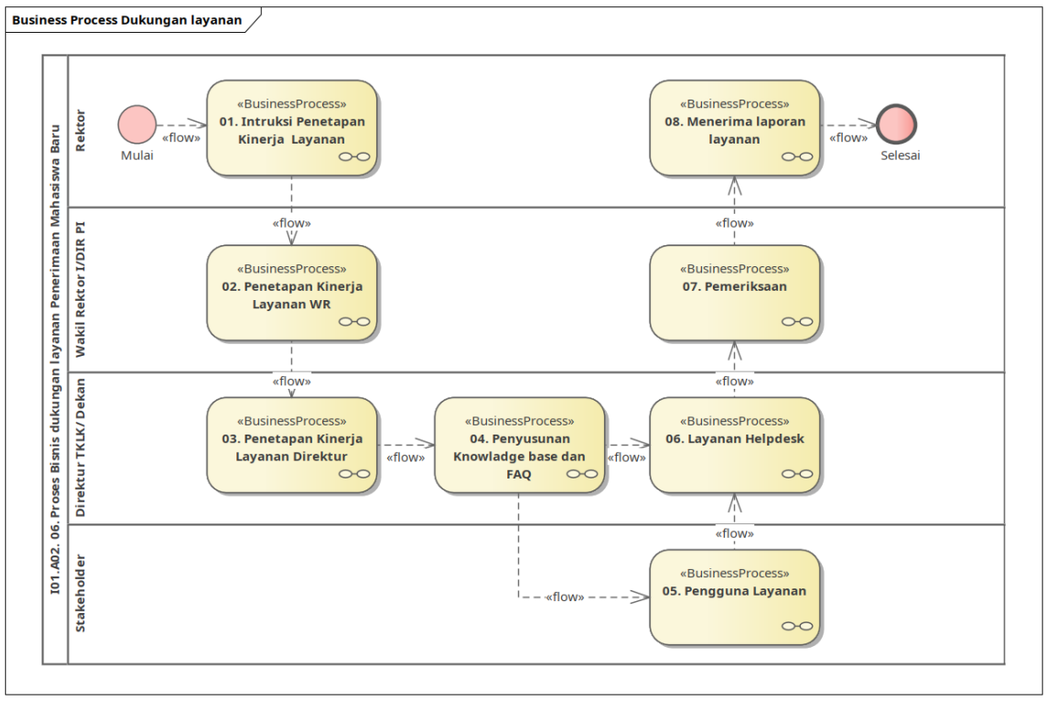


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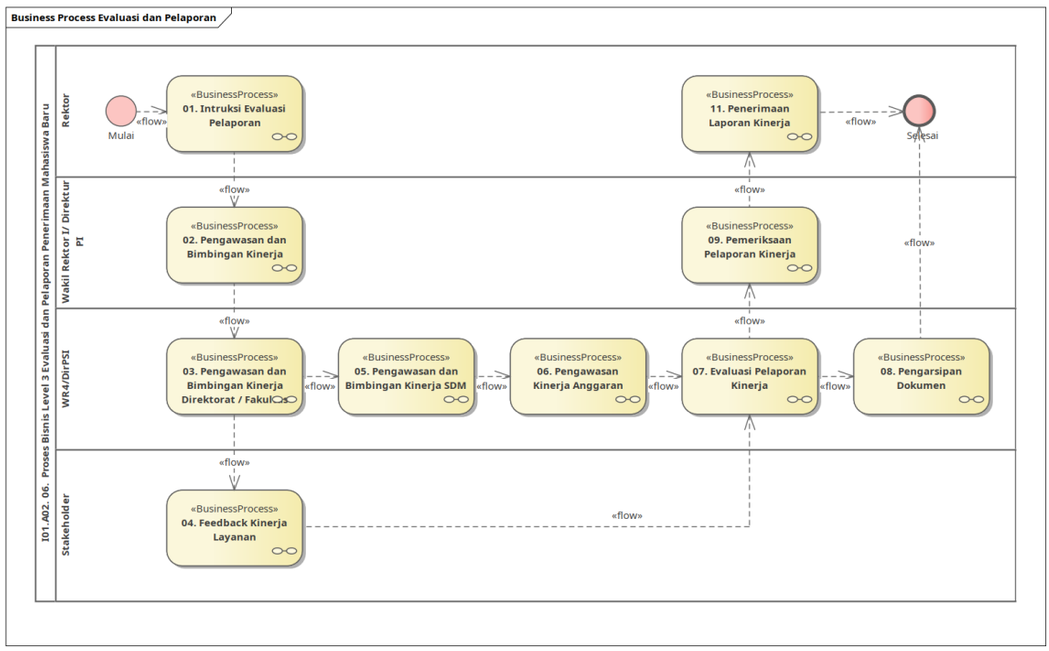




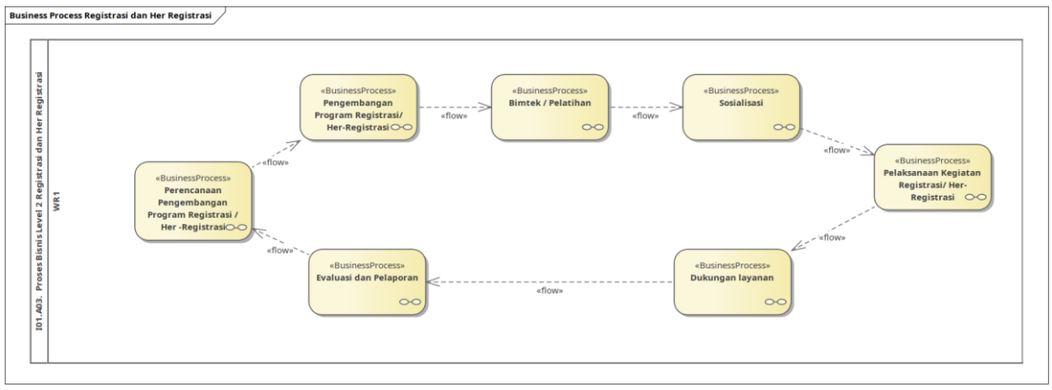
I01.A02.06. Dukungan Layanan



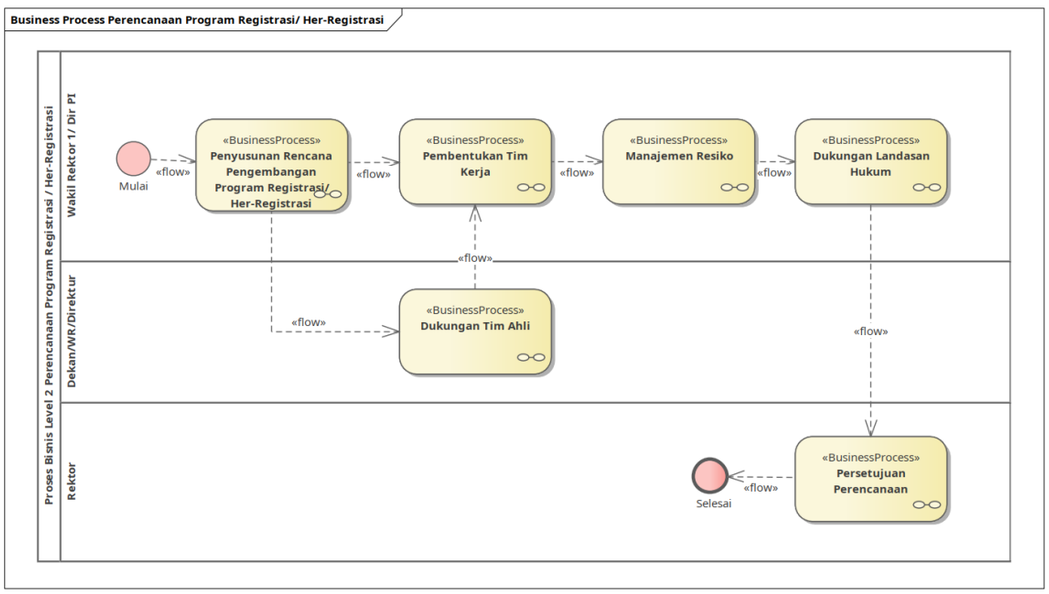
I01.A02.07. Evaluasi dan Pelaporan



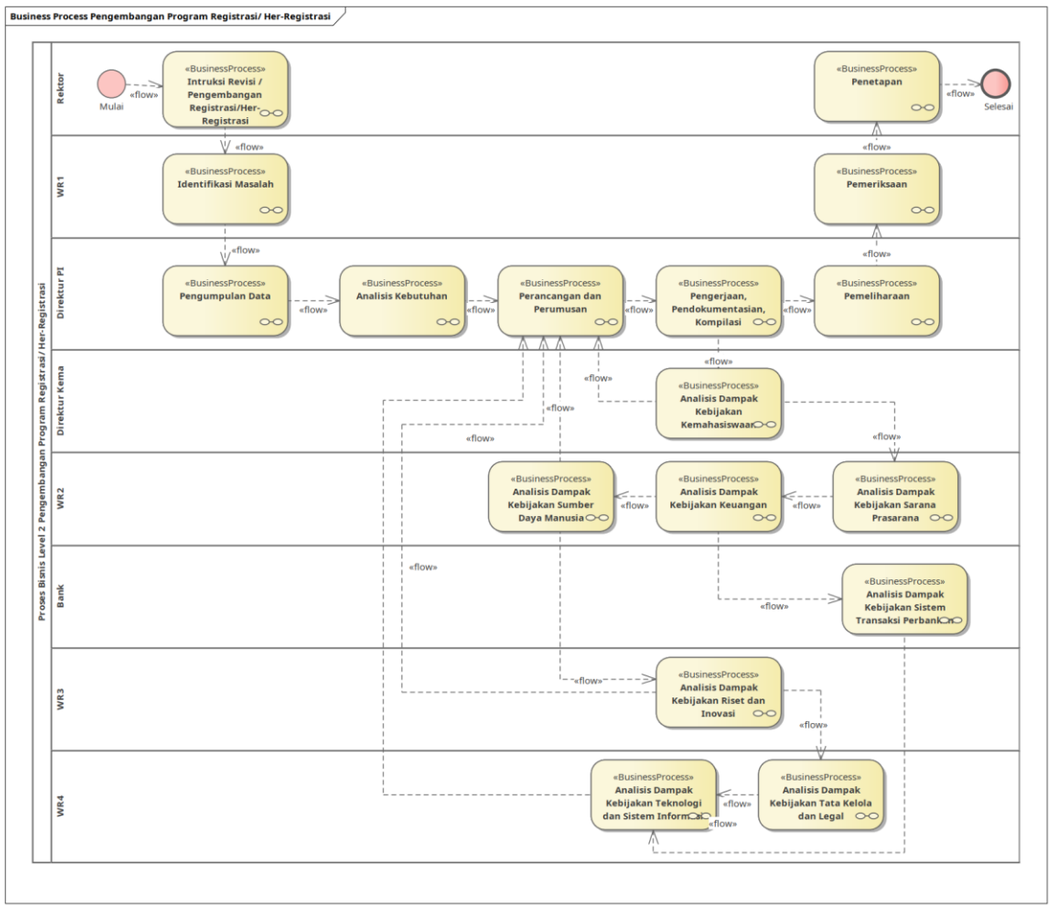
I01.A03. Registrasi dan Her-Registrasi



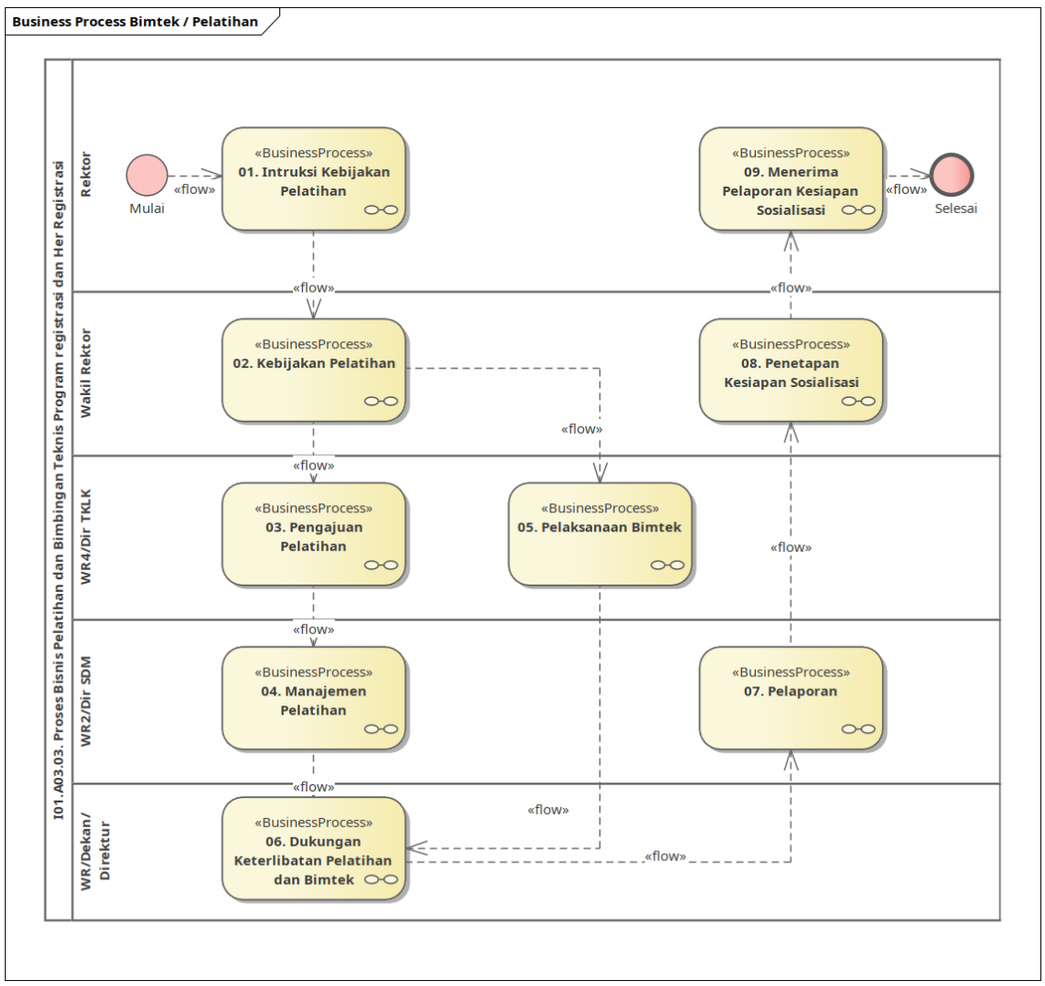
I01.A03.01. Perencanaan Pengembangan



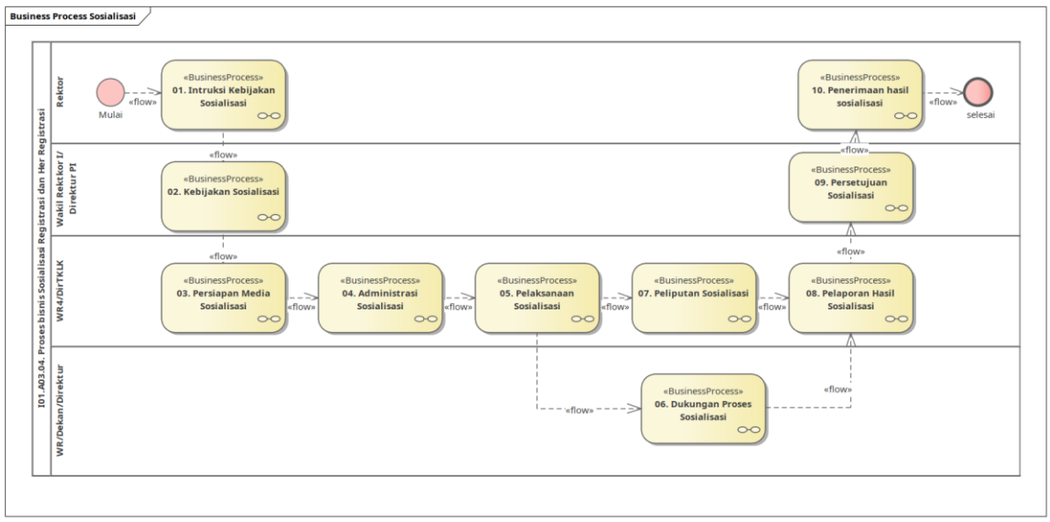
I01.A03.02. Pengembangan Program Registrasi dan Her-Registrasi



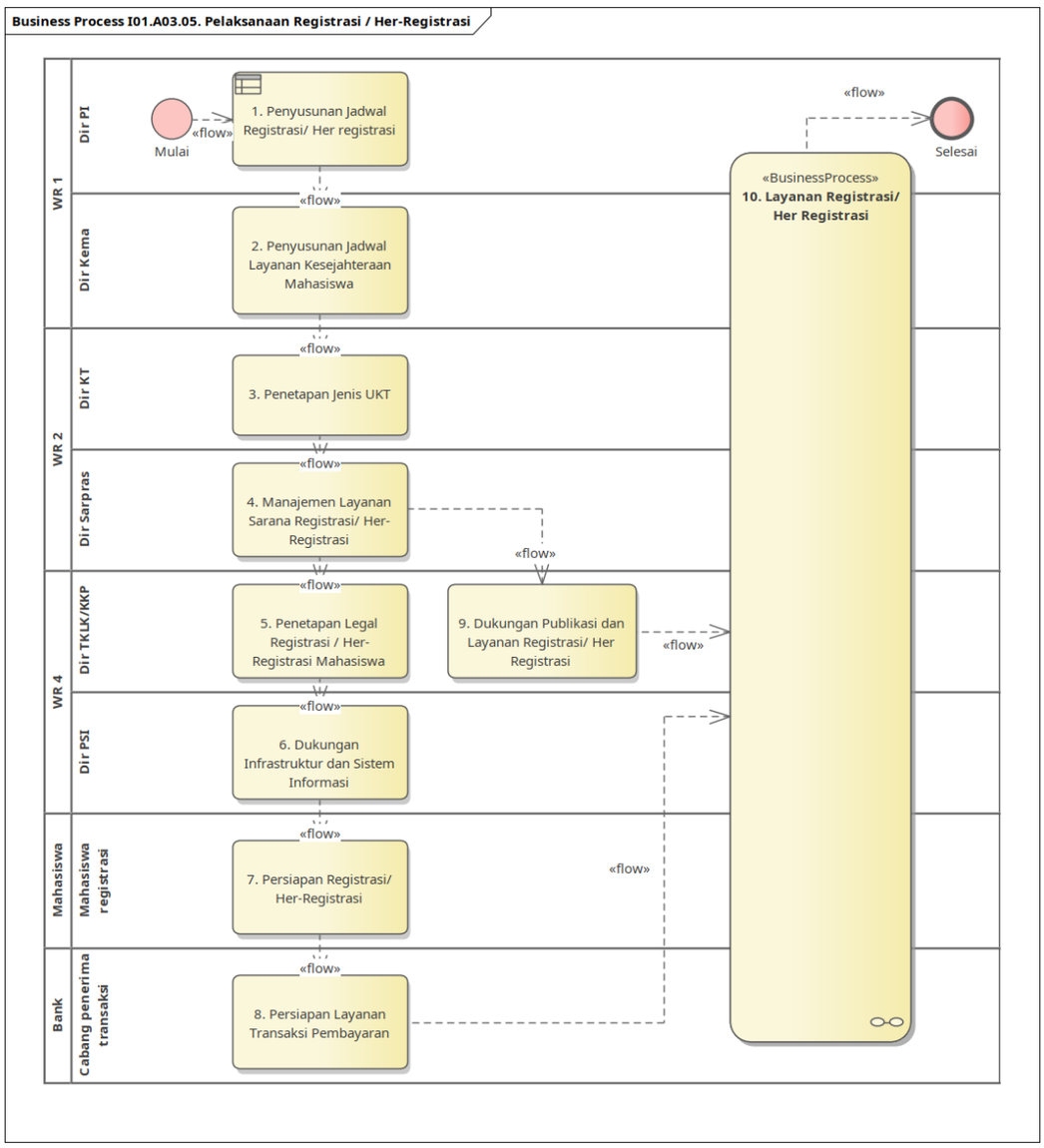
I01.A03.03. Bimtek / Pelatihan



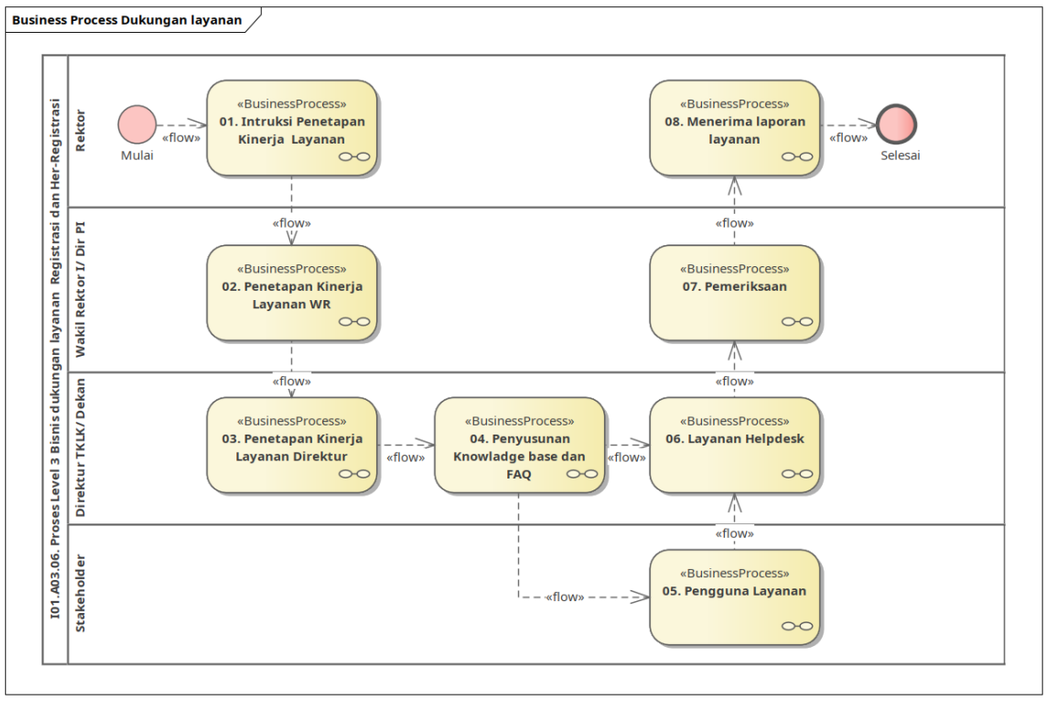
I01.A03.04. Sosialisasi



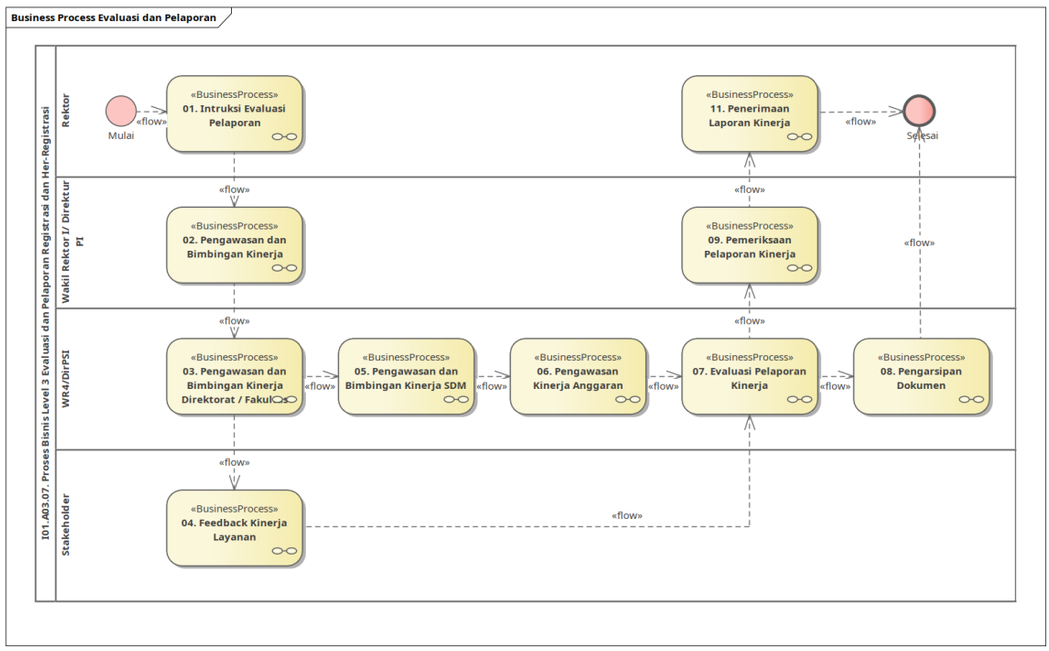
I01.A03.05. Implementasi Registrasi dan Her-Registrasi



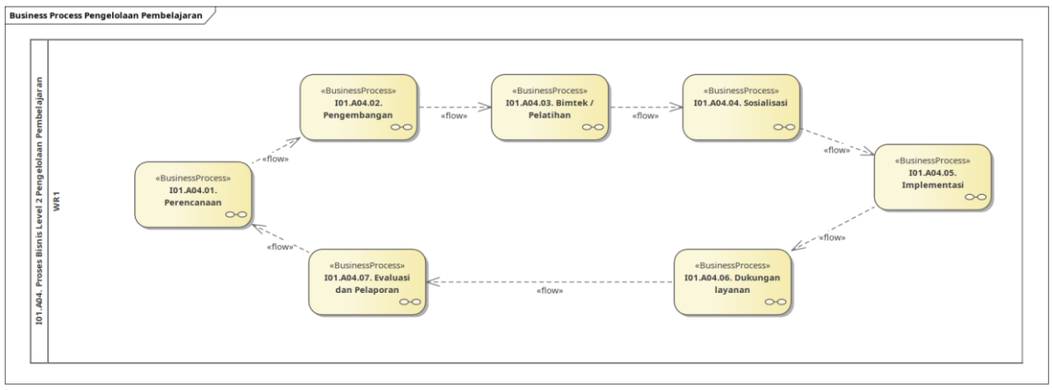
I01.A03.06. Dukungan Layanan



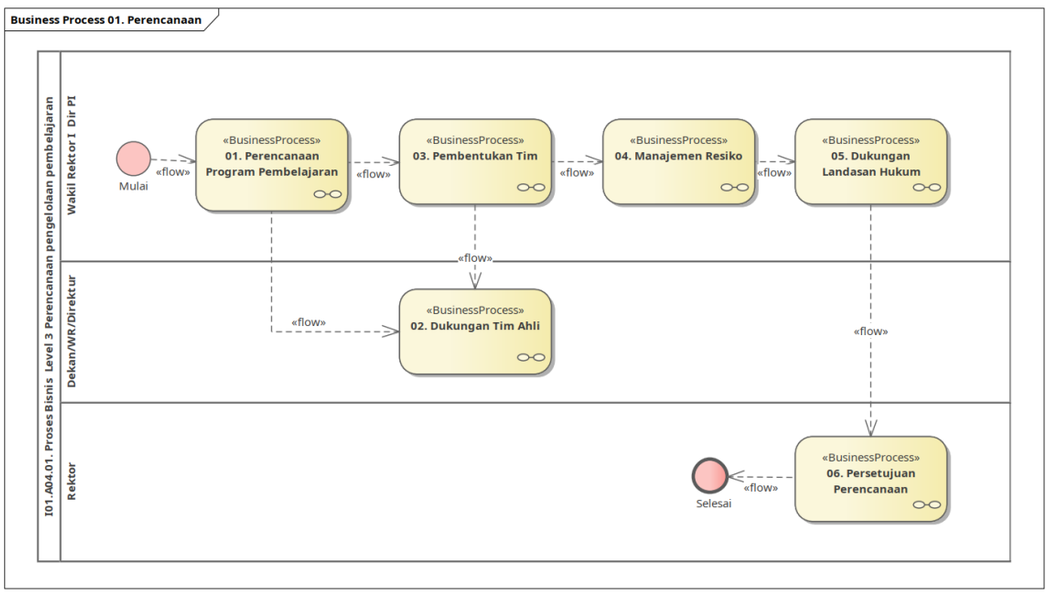
I01.A03.07. Evaluasi dan Pelaporan



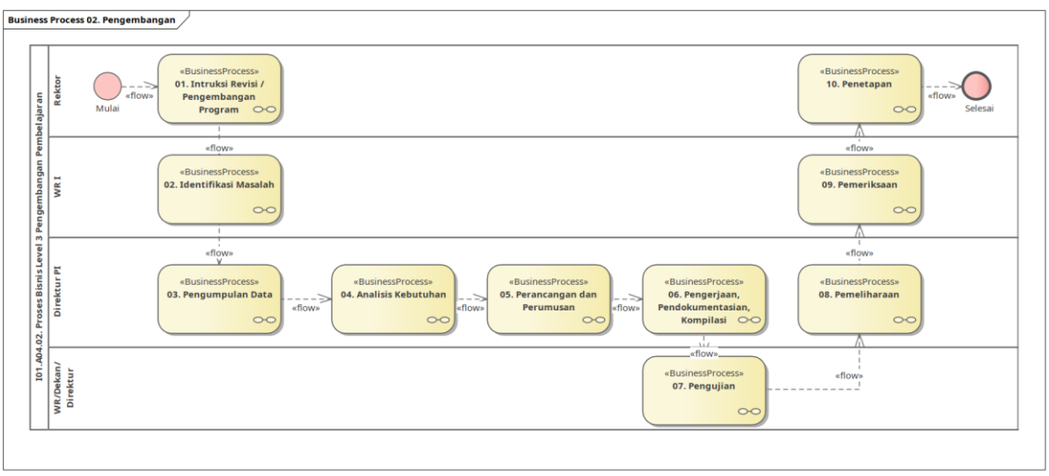
I01.A04. Pengelolaan Pembelajaran



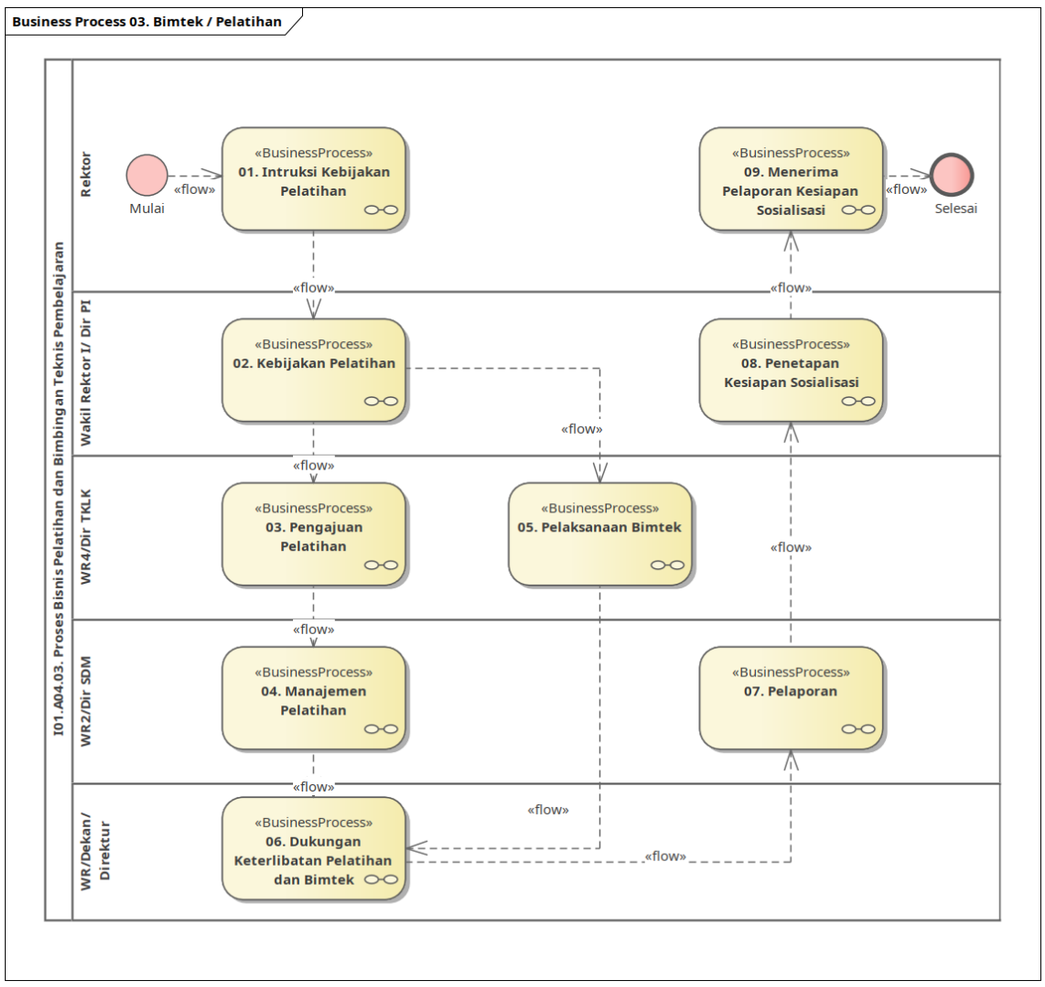
I01.A04.01. Perencanaan pengelolaan pembelajaran



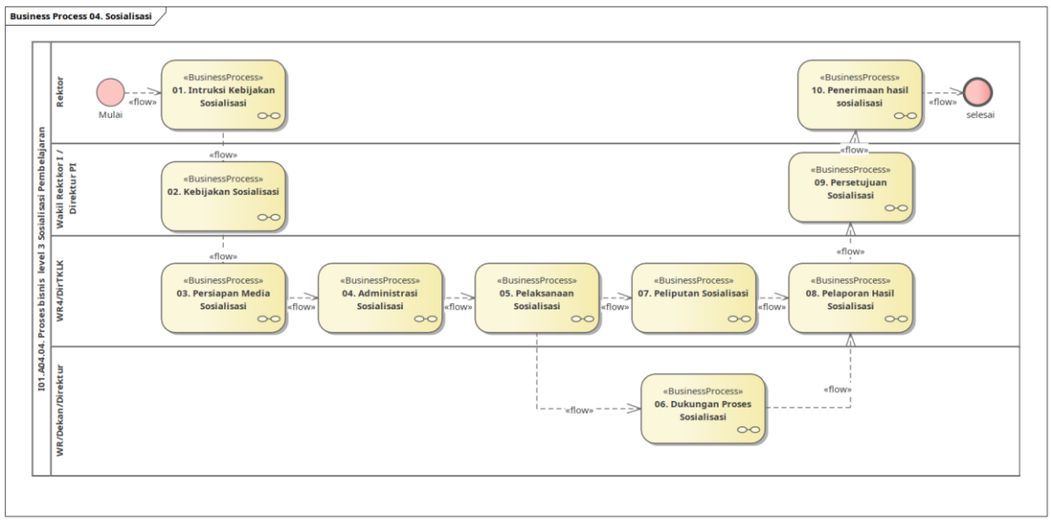
I01.A04.02. Pengembangan Program Pengelolaan Pembelajaran



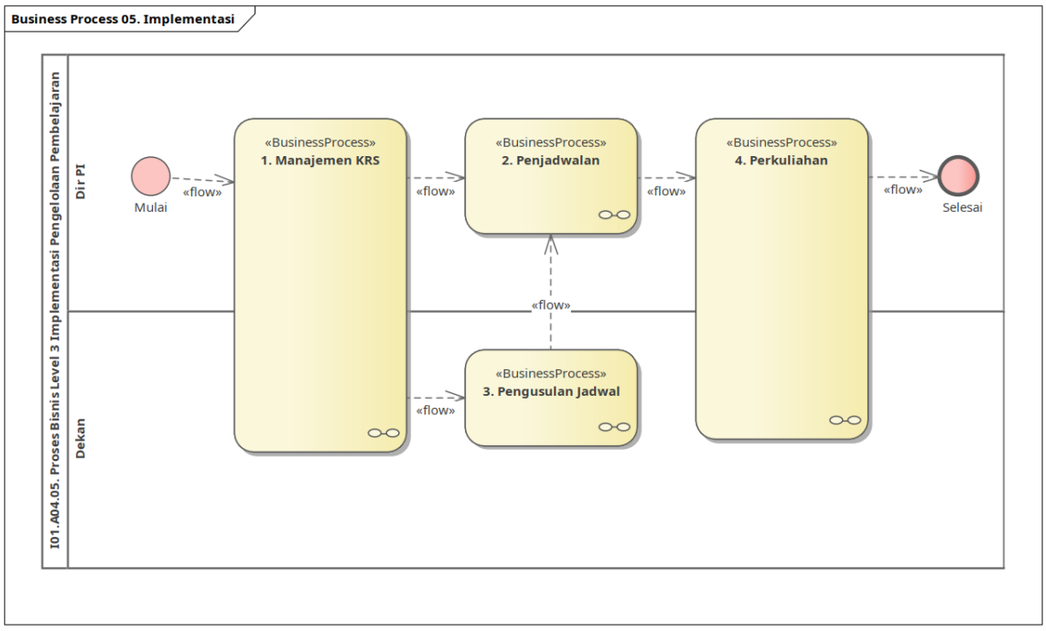
I01.A04.03. Bimtek / Pelatihan



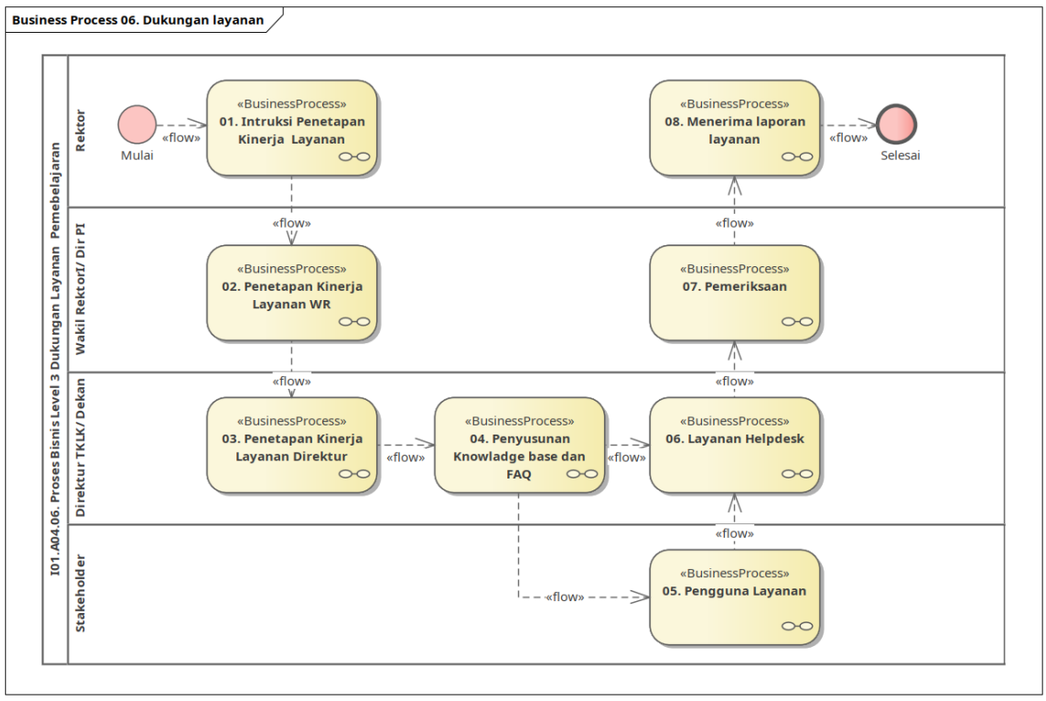
I01.A04.04. Sosialisasi



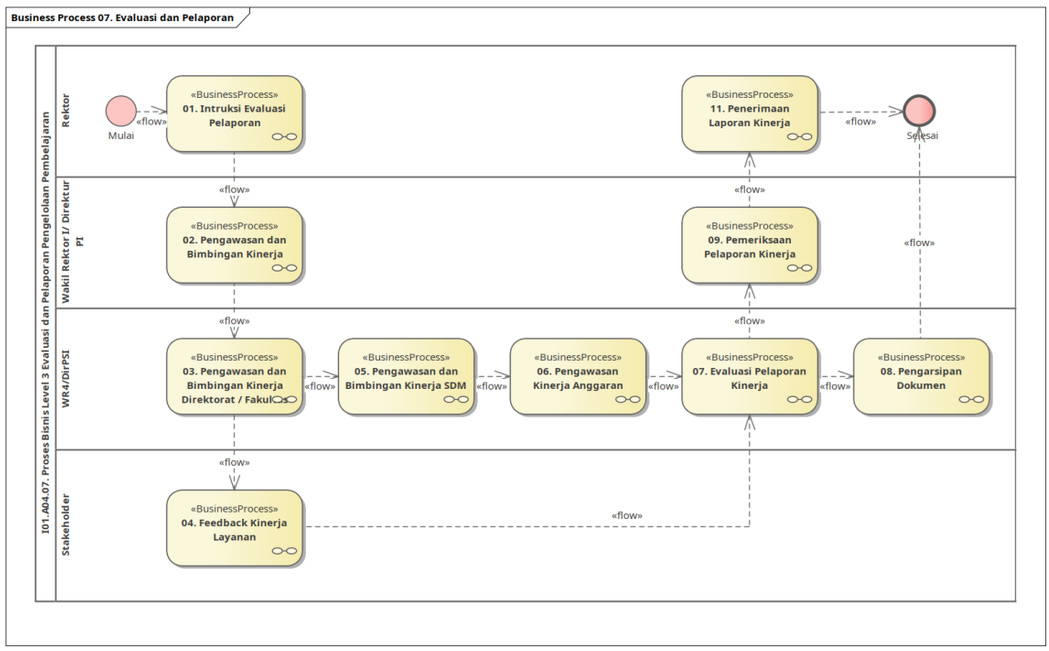
I01.A04.05. Implementasi Pengelolaan Pembelajaran



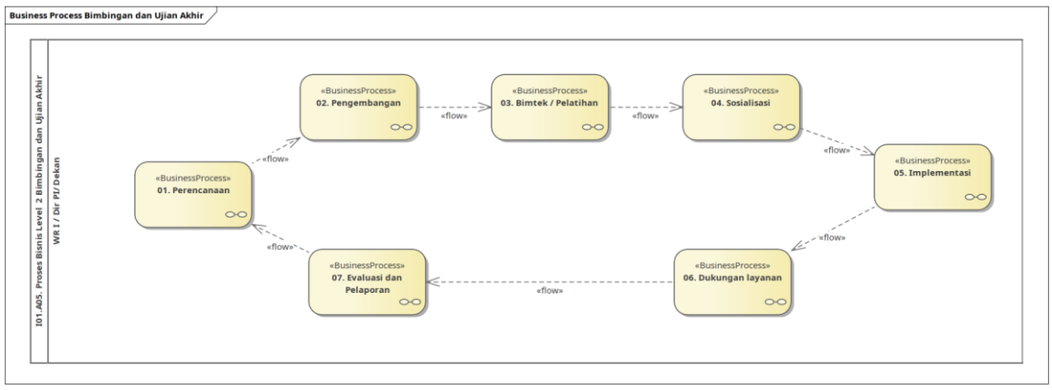
I01.A04.06. Dukungan Layanan



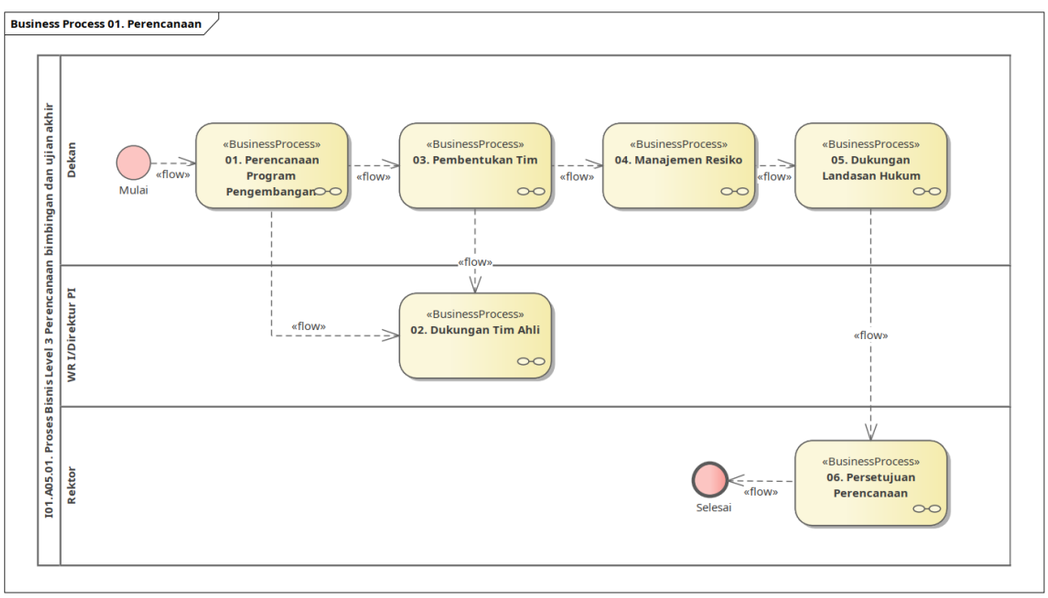
I01.A04.07. Evaluasi dan Pelaporan



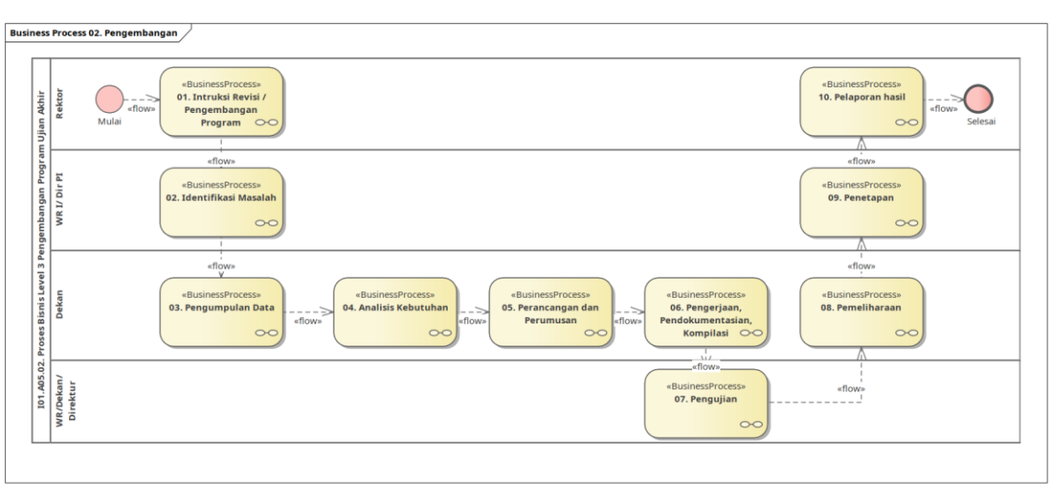
I01.A05. Bimbingan dan Ujian Akhir



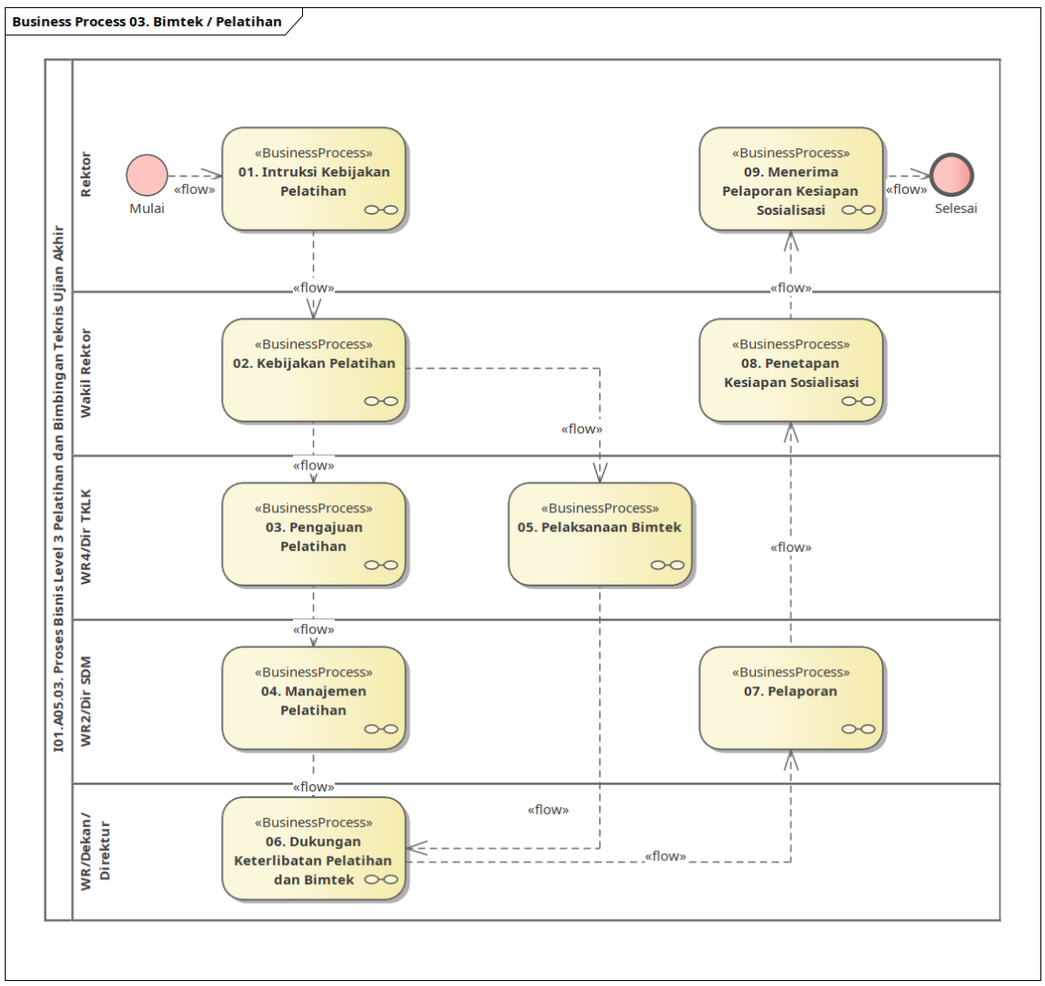
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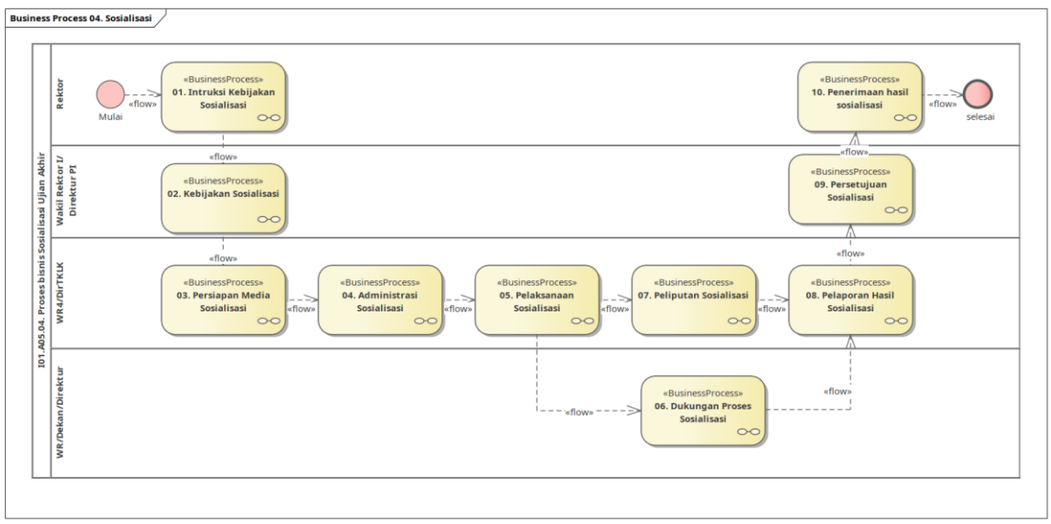
I01.A05.02. Pengembangan Program Ujian Akhir



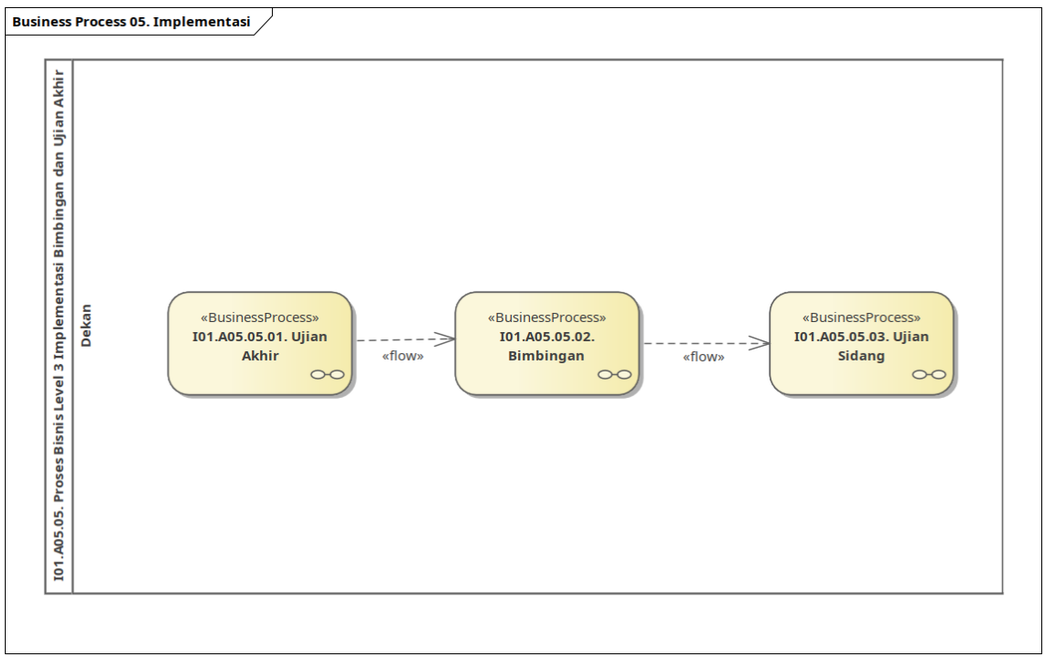
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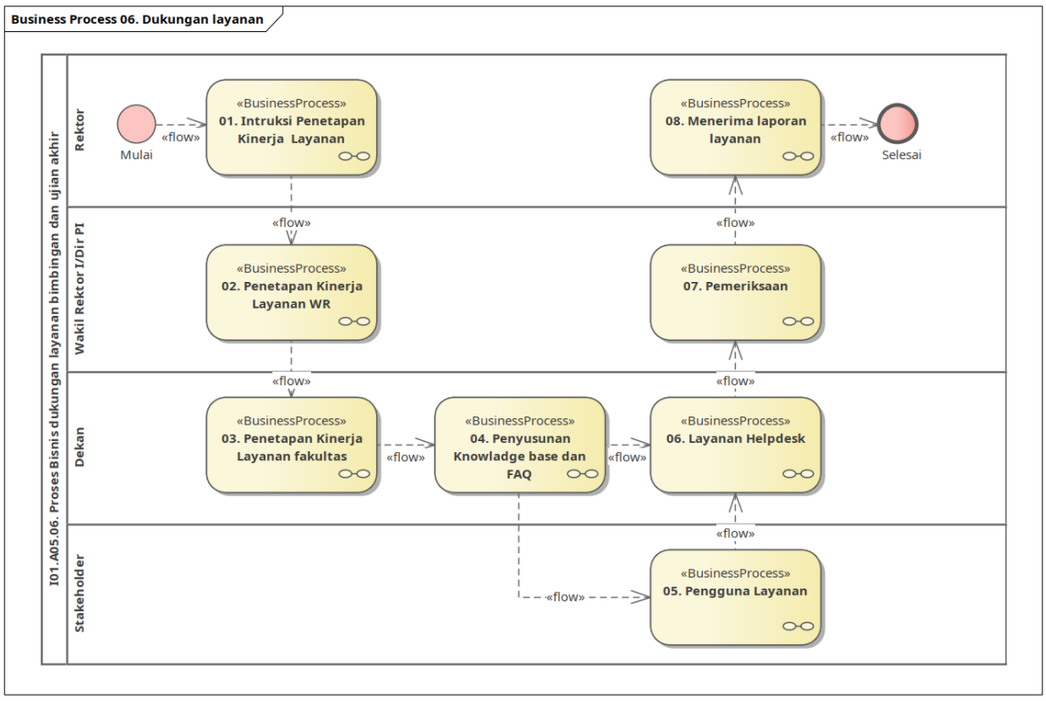
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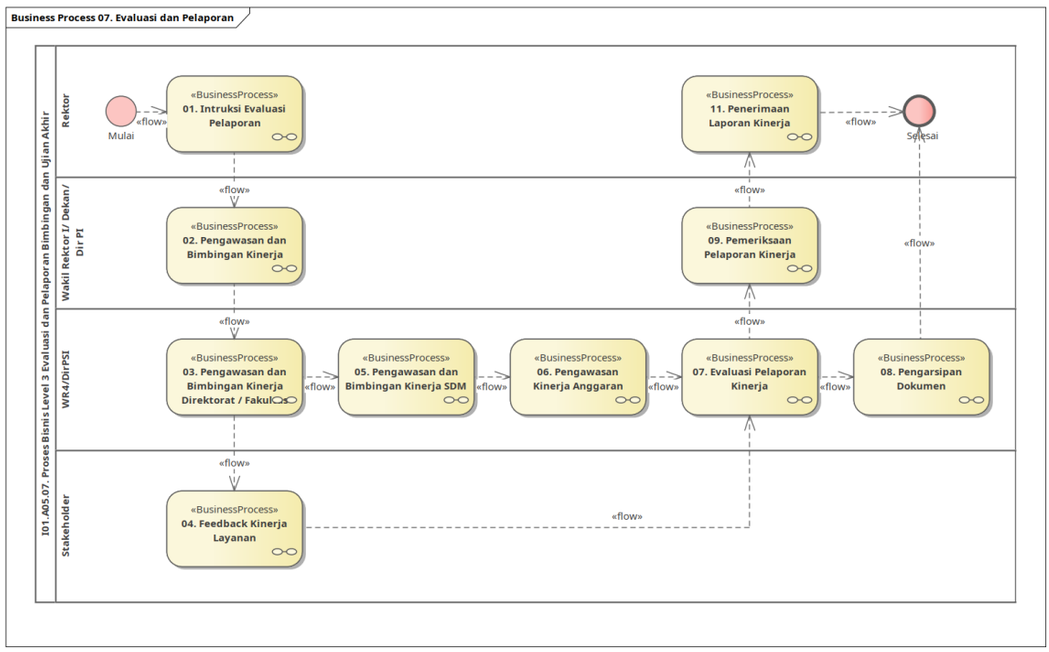
I01.A05.05. Implementasi Ujian Akhir



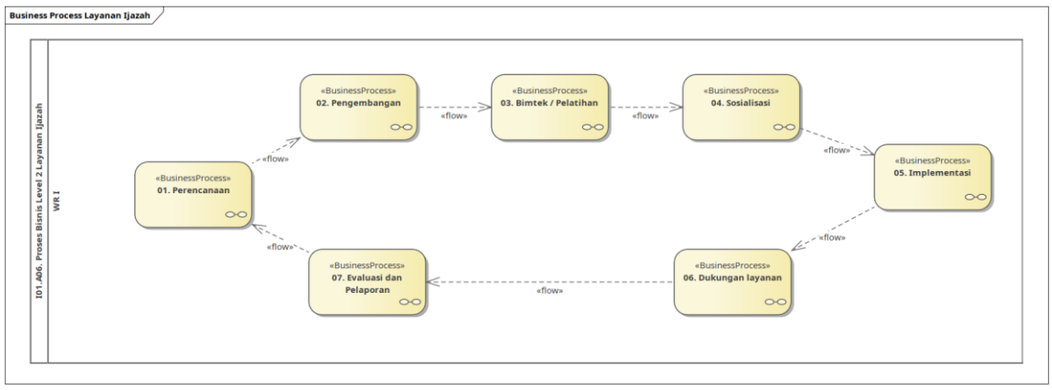
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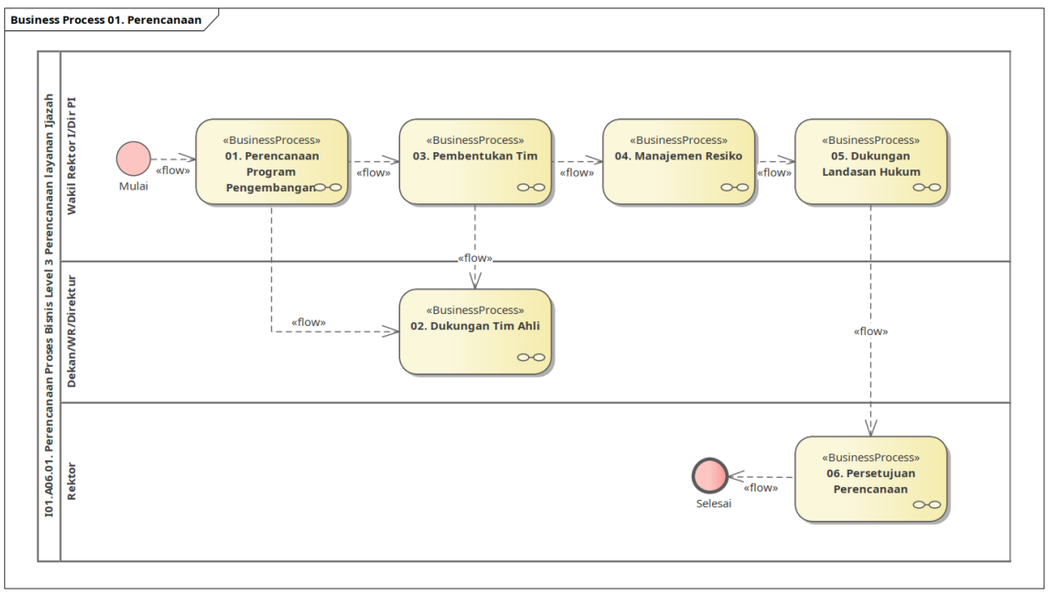
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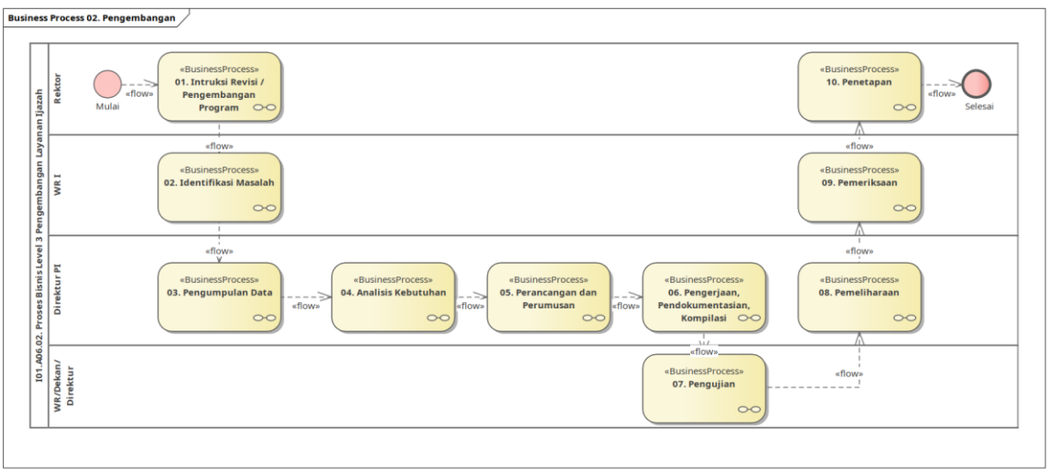
I01.A06. Layanan Ijazah



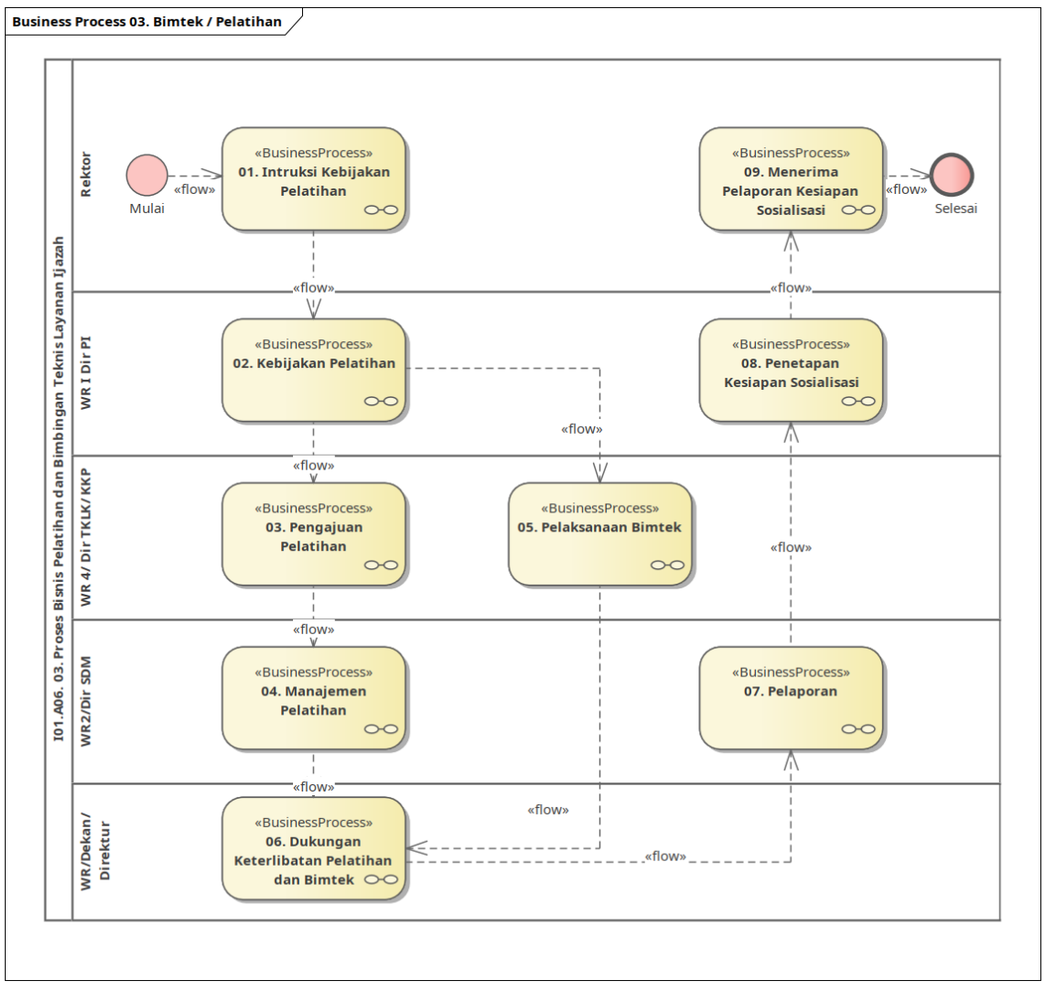
I01.A06.01. Perencanaan layanan Ijazah



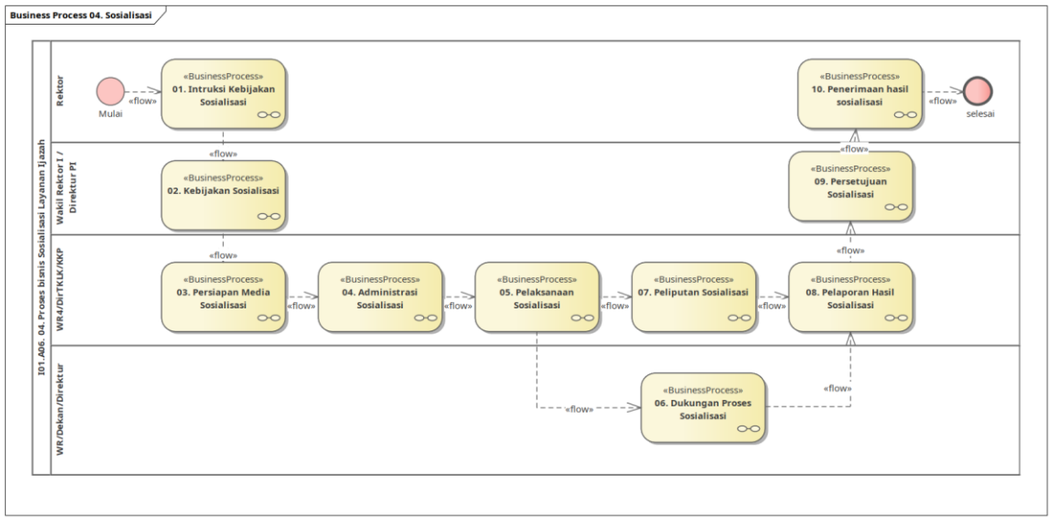
I01.A06.02. Pengembangan layanan Ijazah



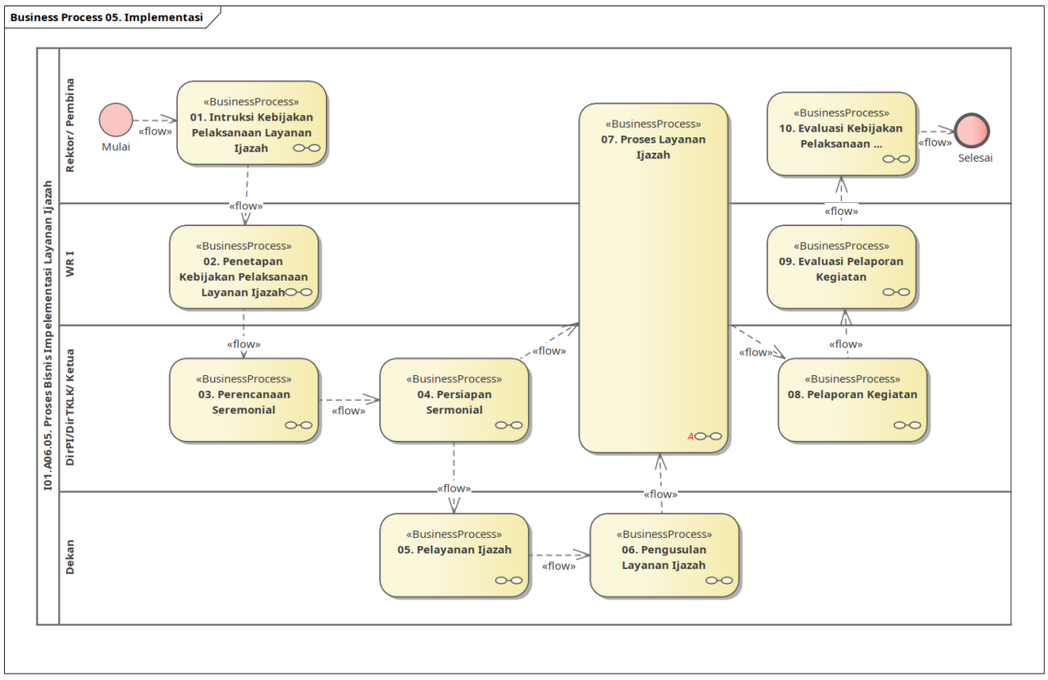
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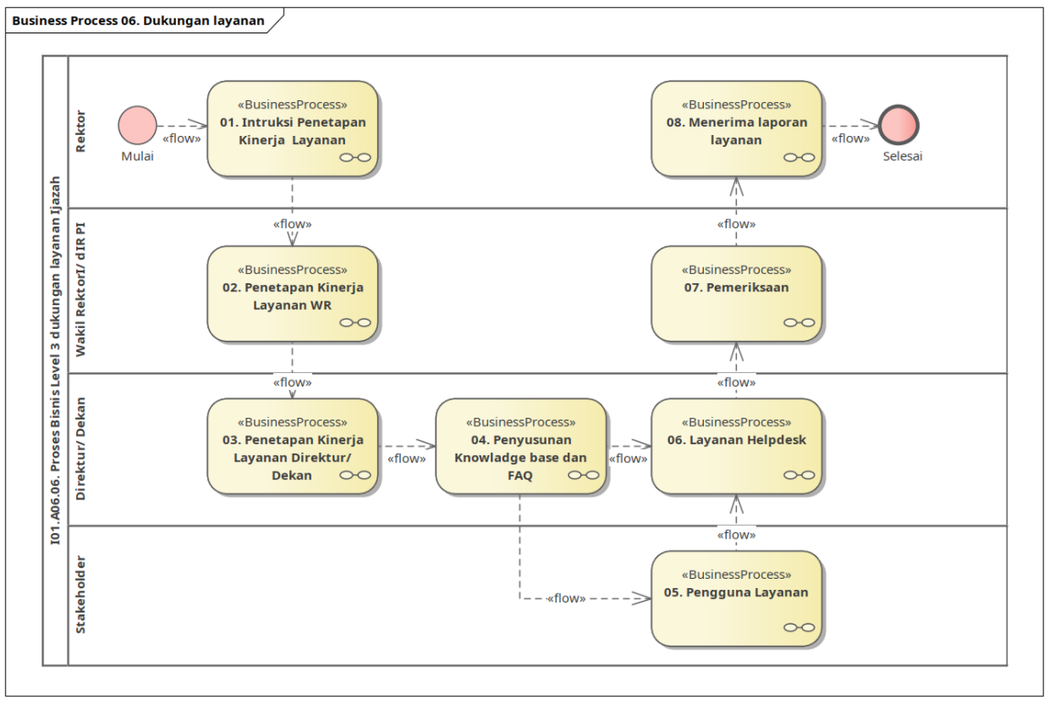
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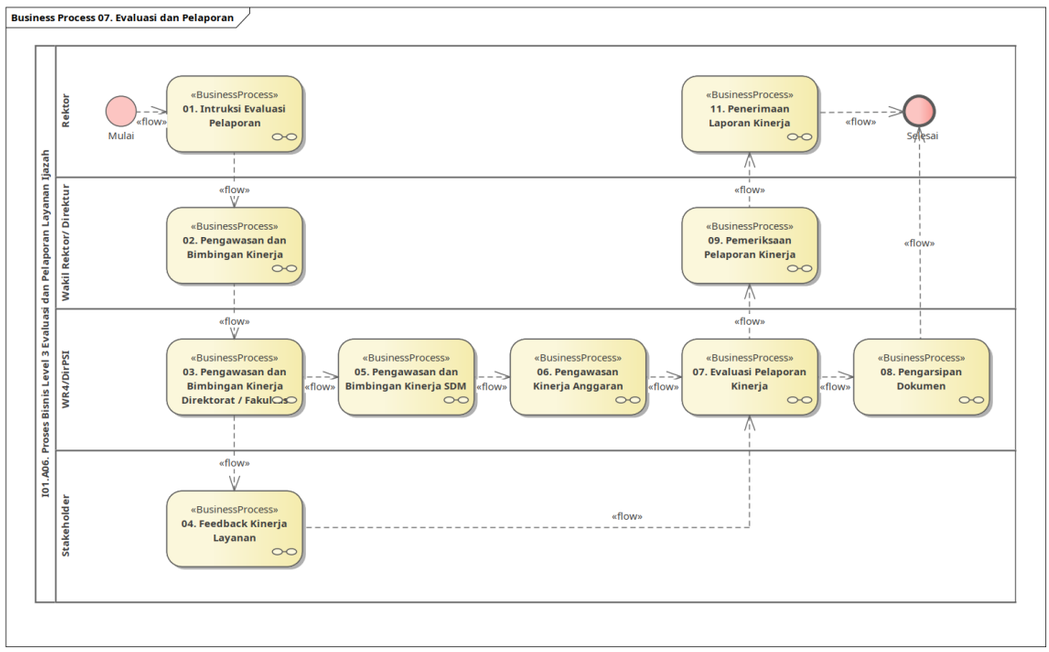
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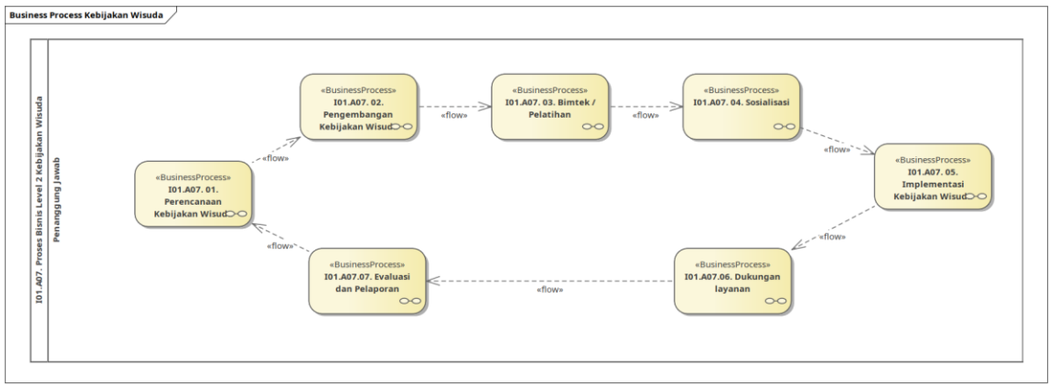
I01.A06.06. Dukungan Layanan



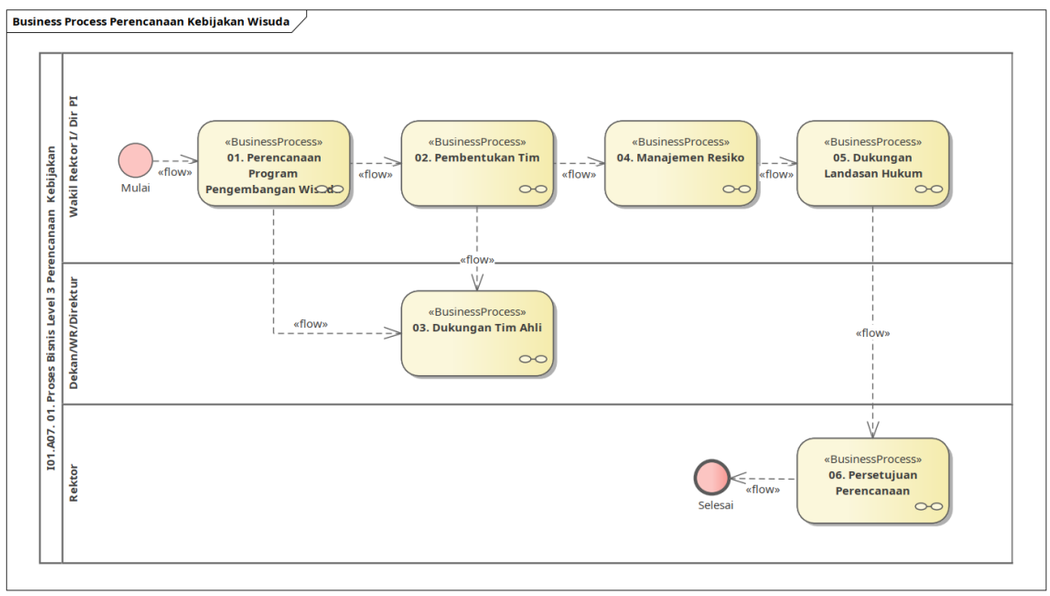
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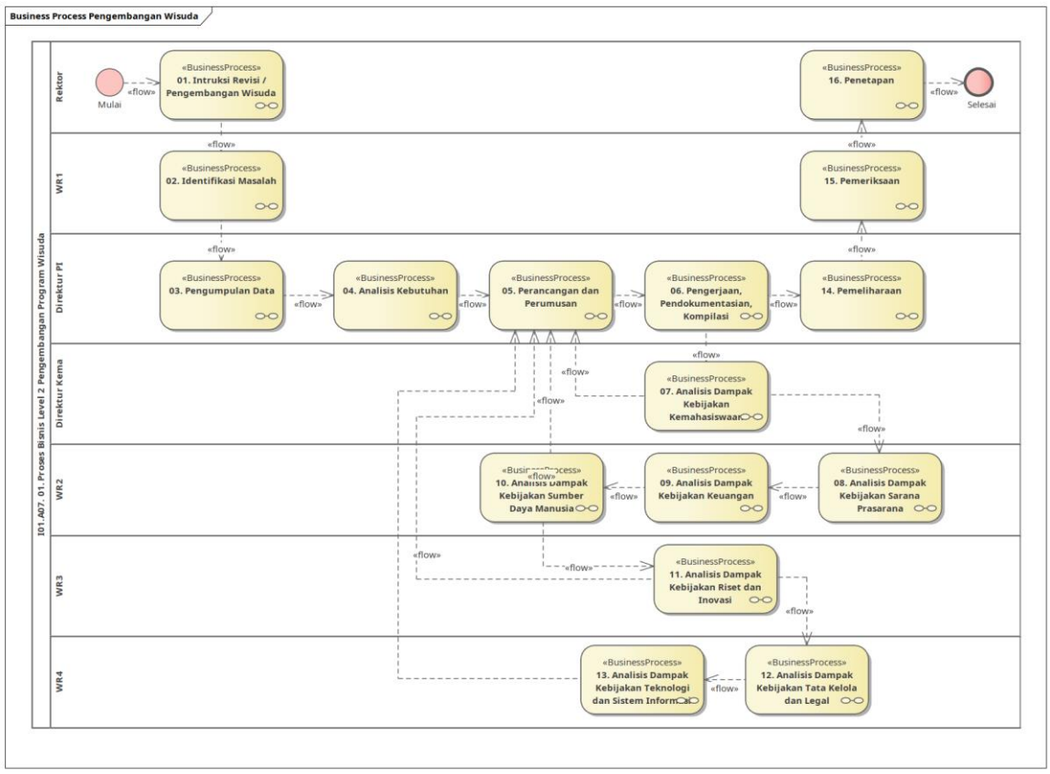
I01.A07. Wisuda



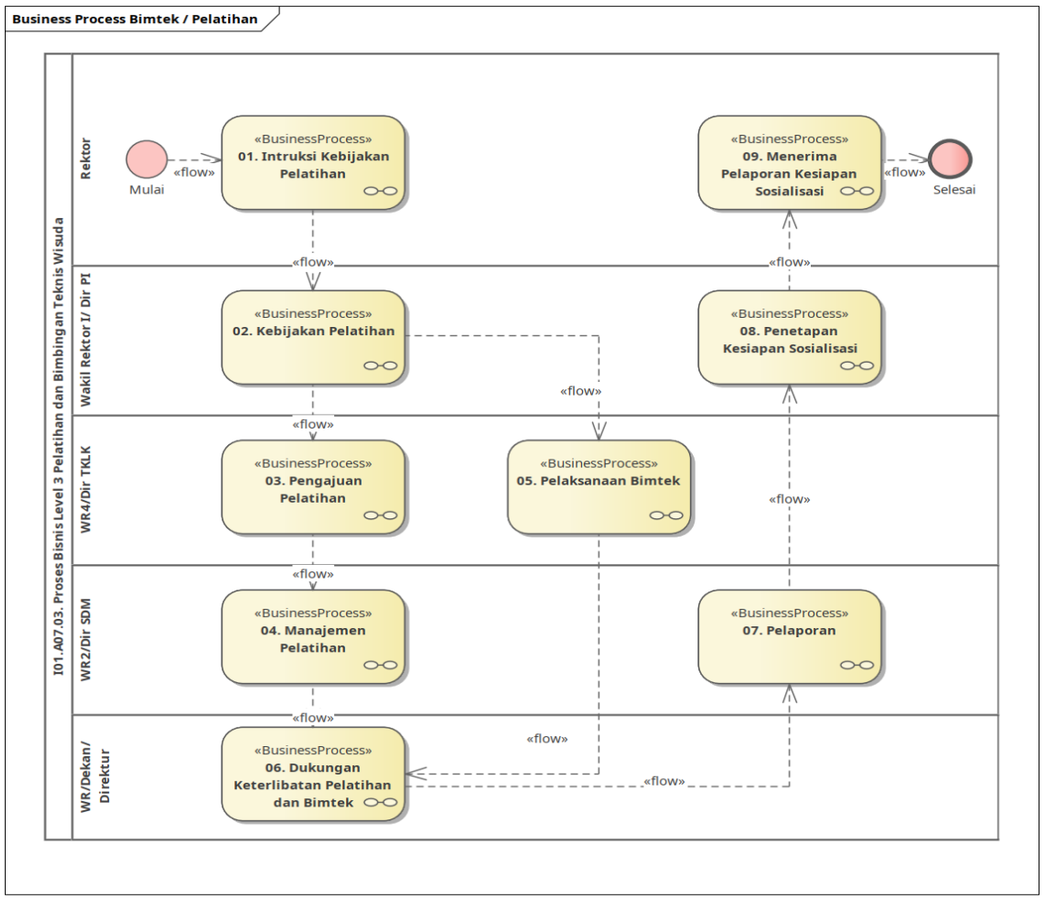
I01.A07.01. Perencanaan Wisuda



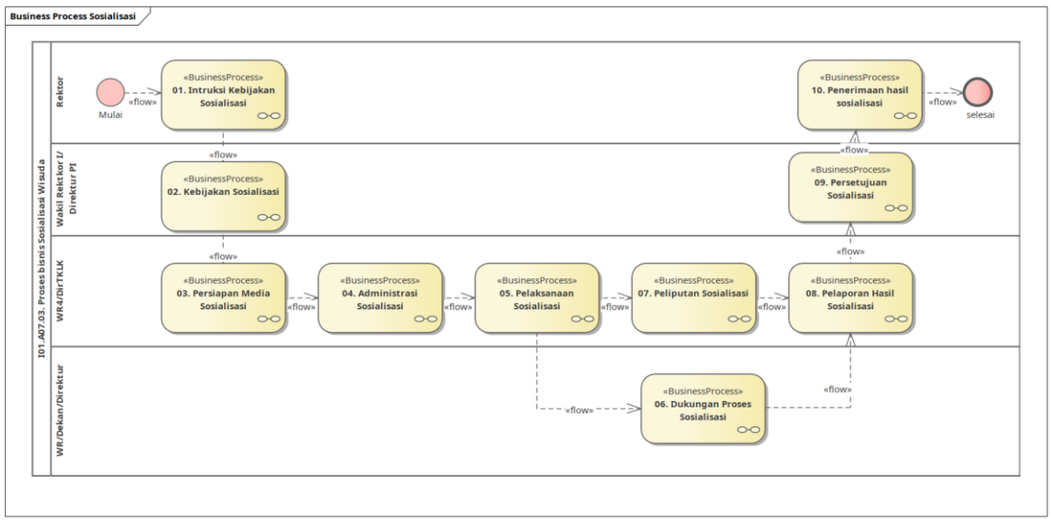
I01.A07.02. Pengembangan Wisuda



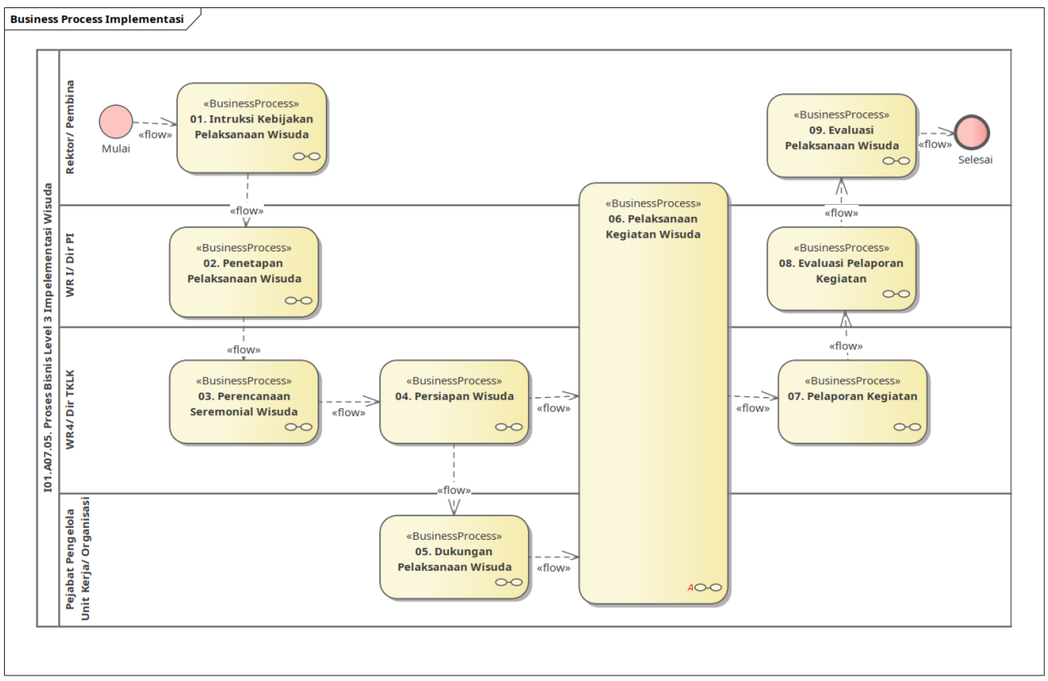
I01.A07.03. Bimtek / Pelatihan



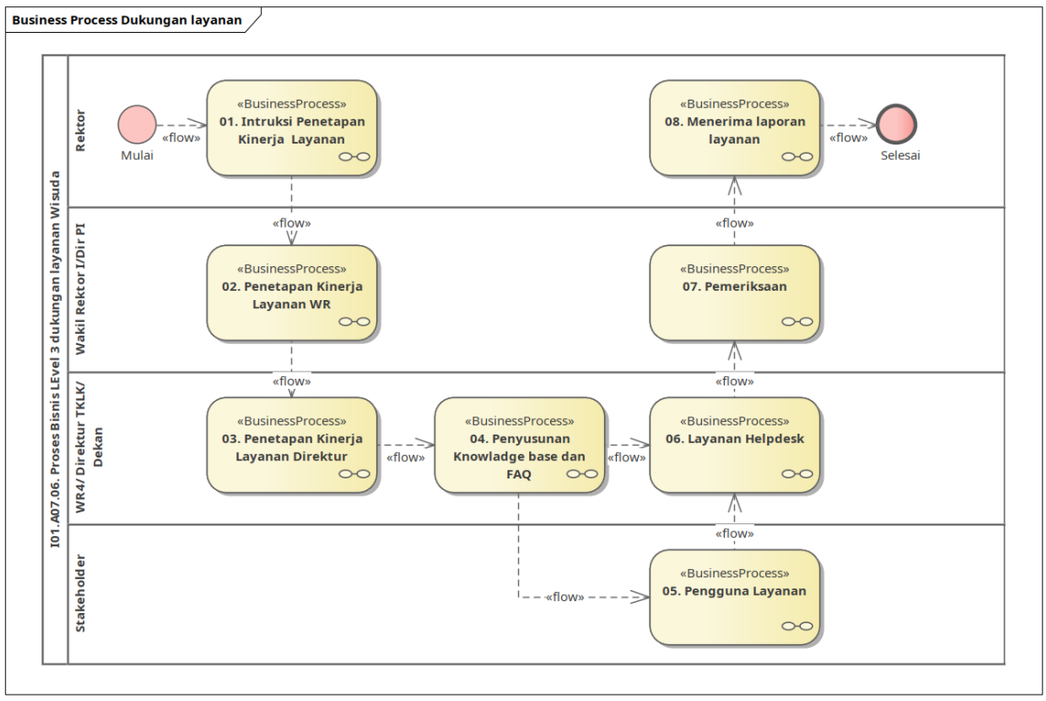
I01.A07.04. Sosialisasi



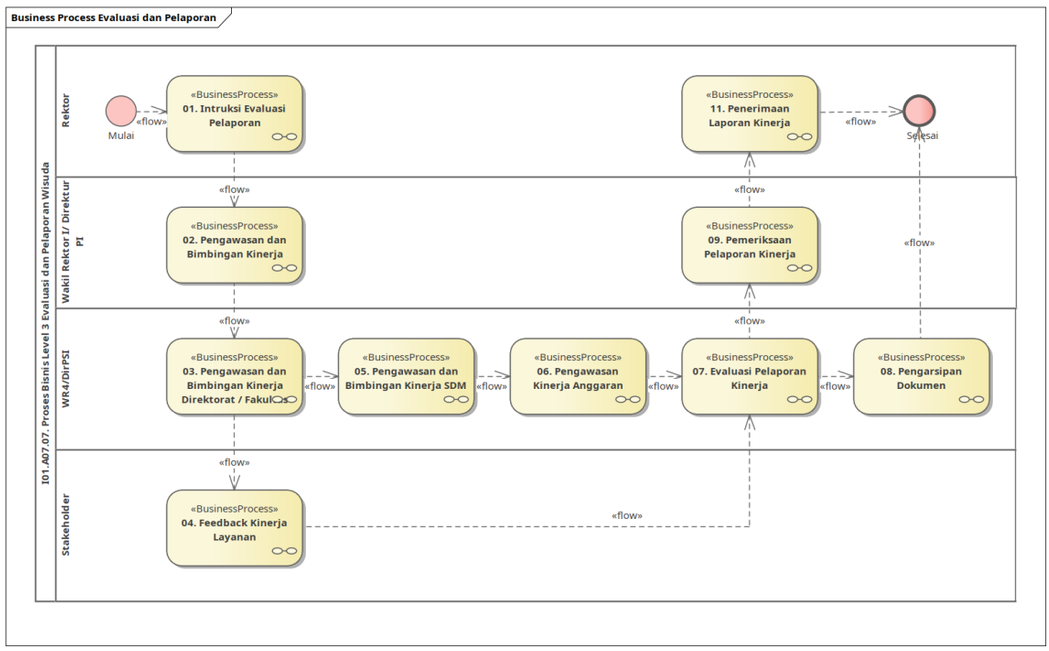
I01.A07.05. Implementasi Wisuda



I01.A07.06. Dukungan Layanan

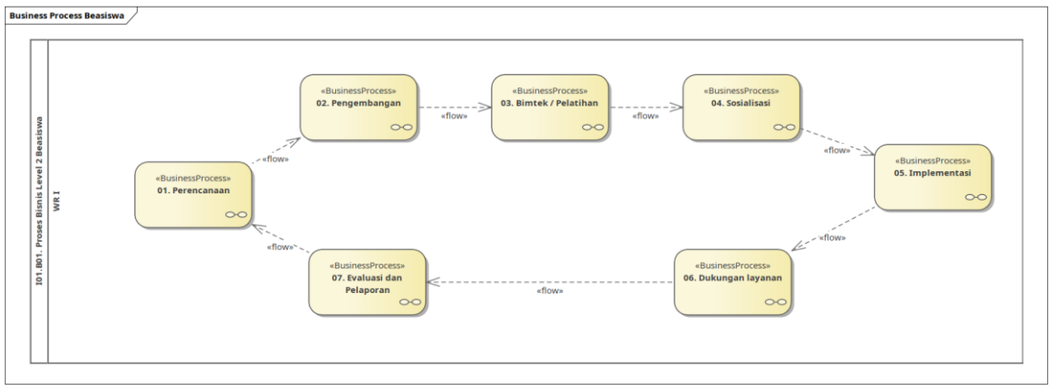


I01.A07.07. Evaluasi dan Pelaporan

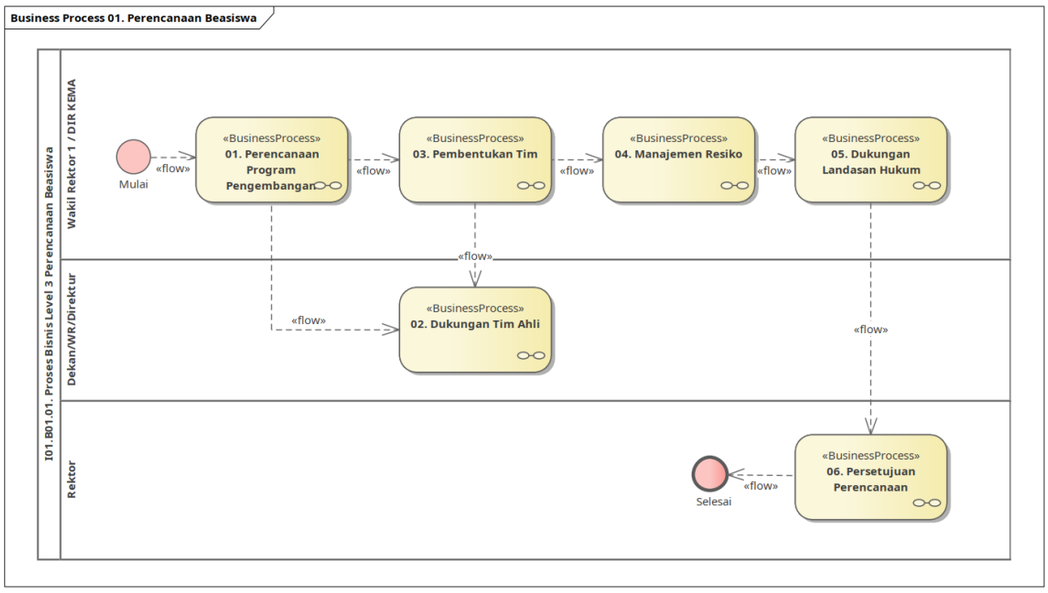


I01.B. Kemahasiswaan

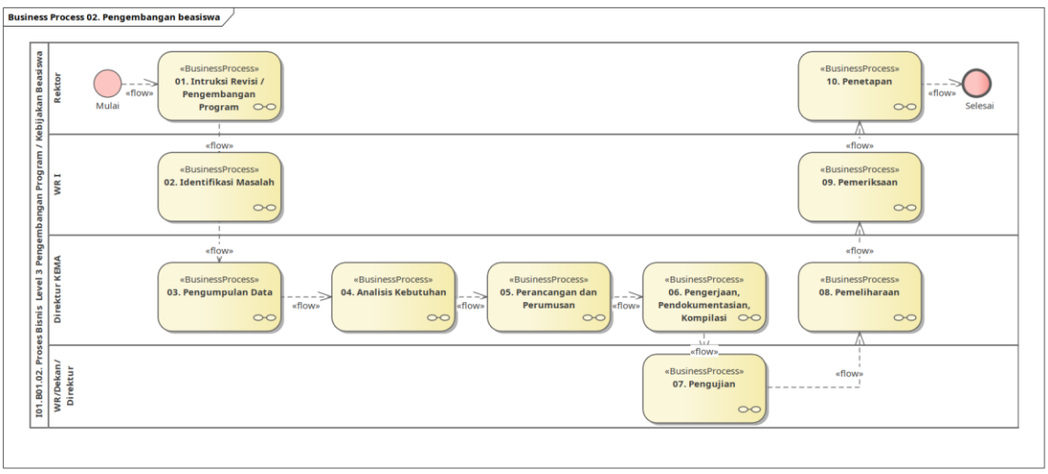
I01.B01. Beasiswa



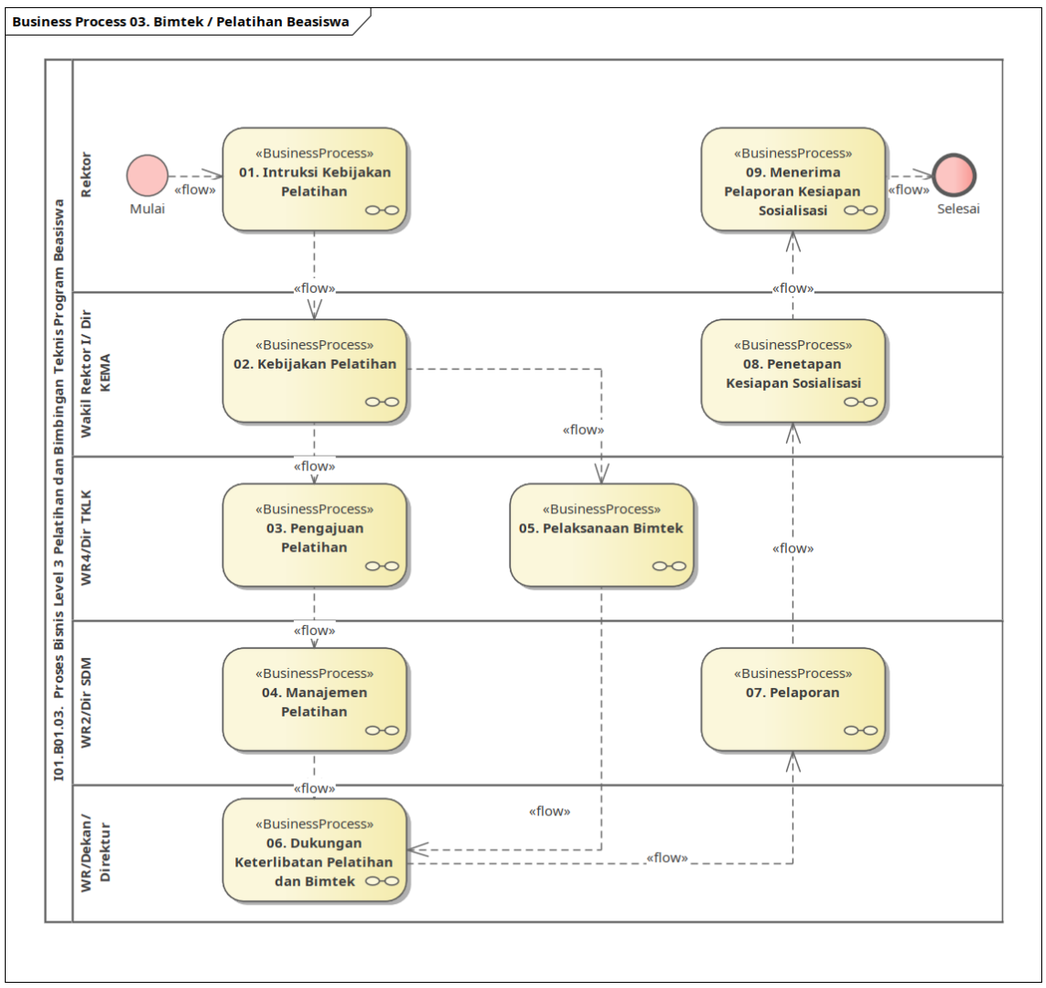
I01.B01.01. Perencanaan Beasiswa



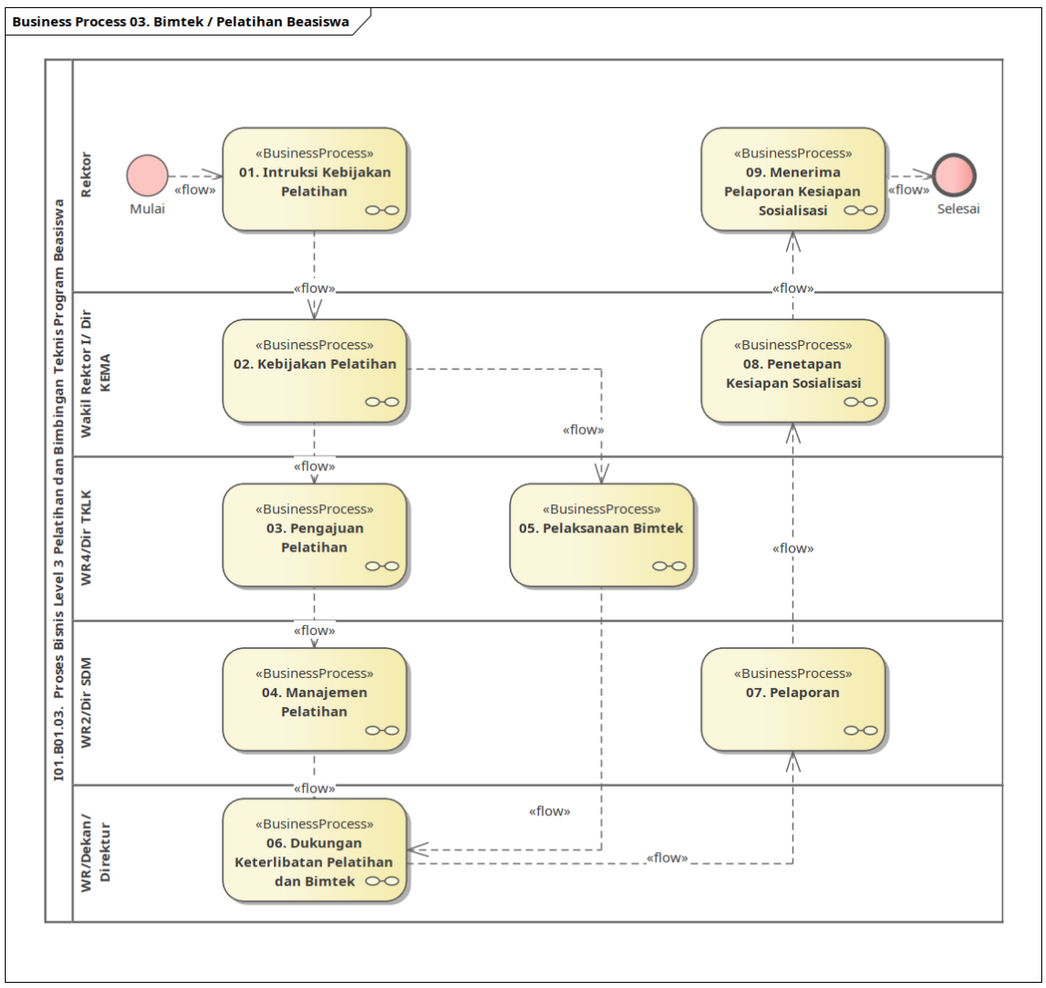
I01.B01.02. Pengembangan Beasiswa



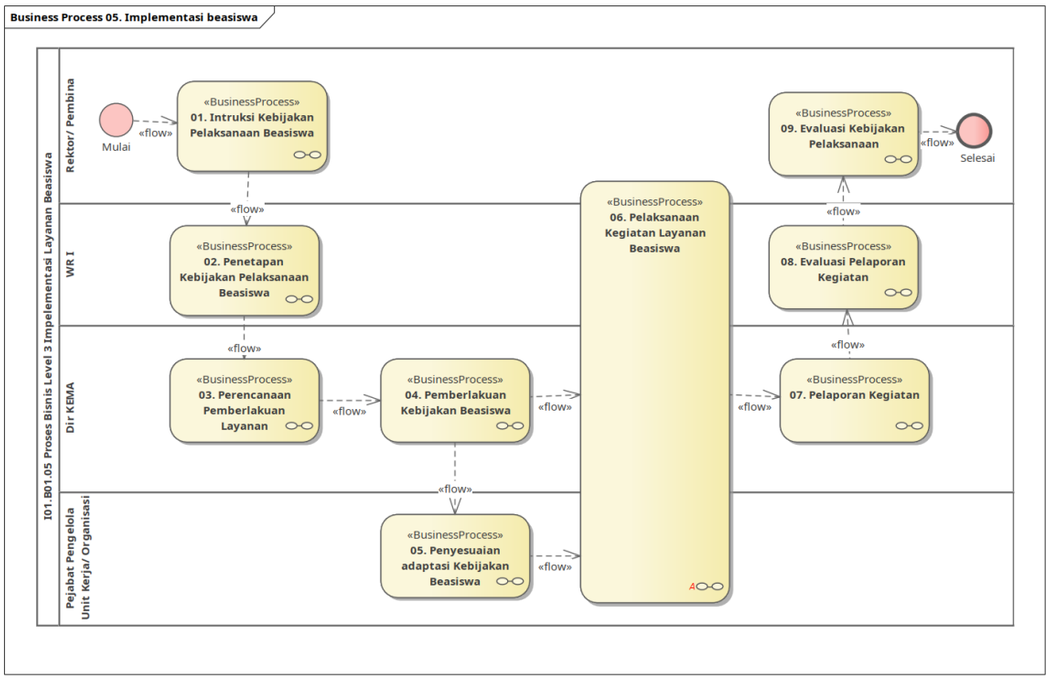
I01.B01.03. Bimtek / Pelatihan



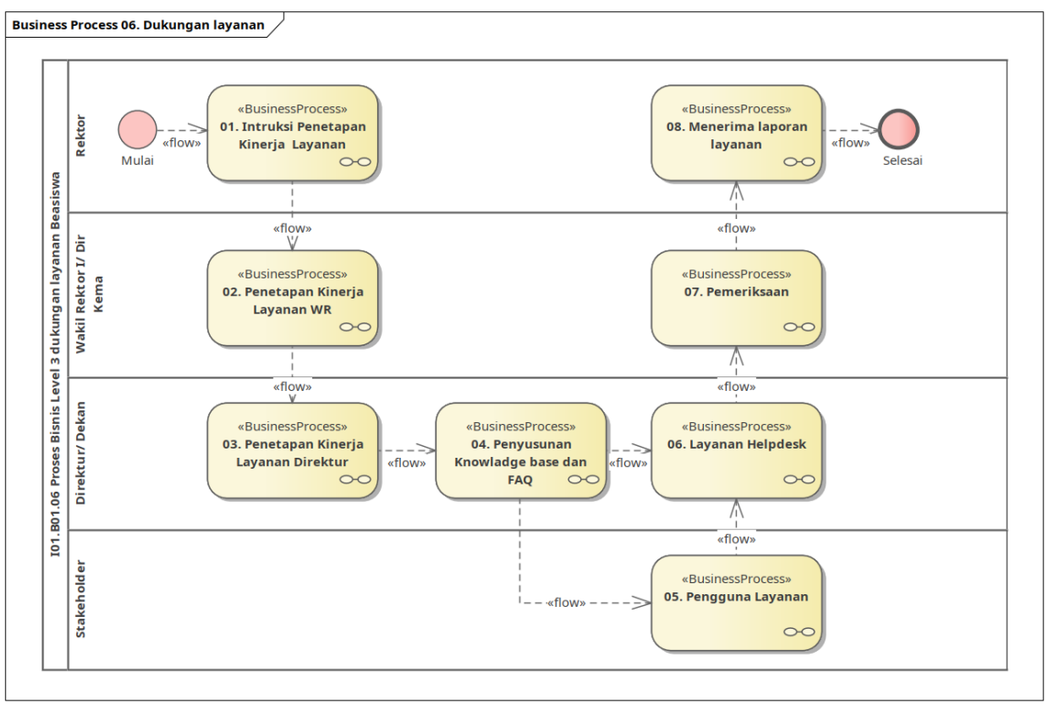
I01.B01.04. Sosialisasi



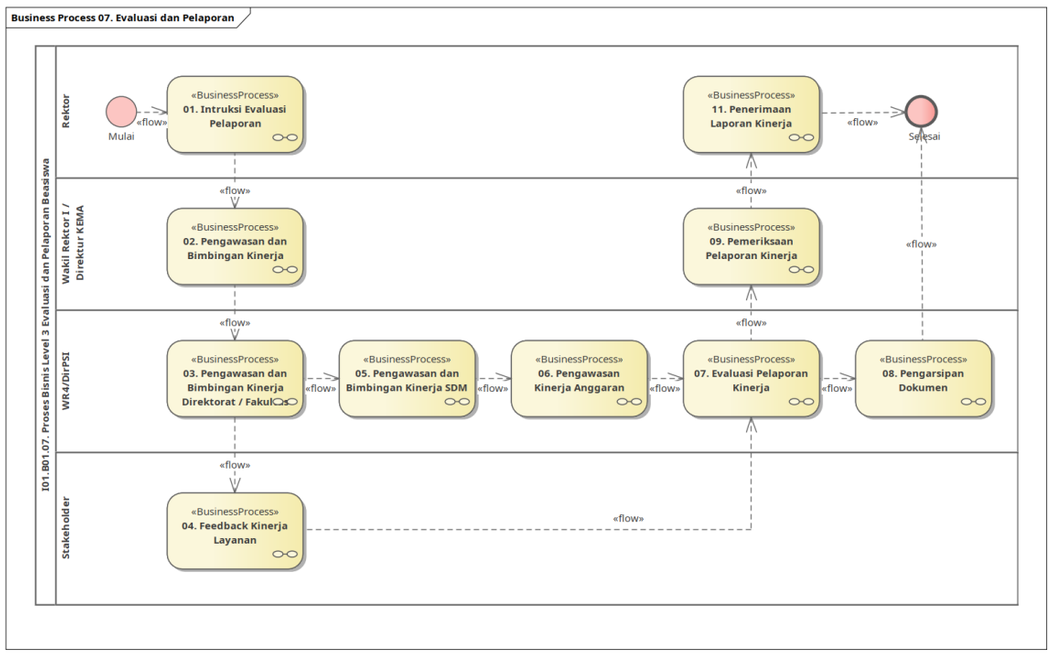
I01.B01.05. Implementasi Beasiswa



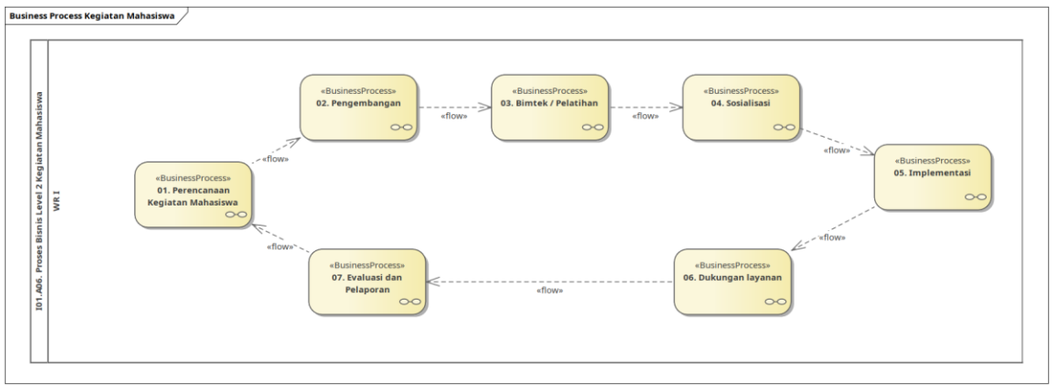
I01.B01.06. Dukungan Layanan



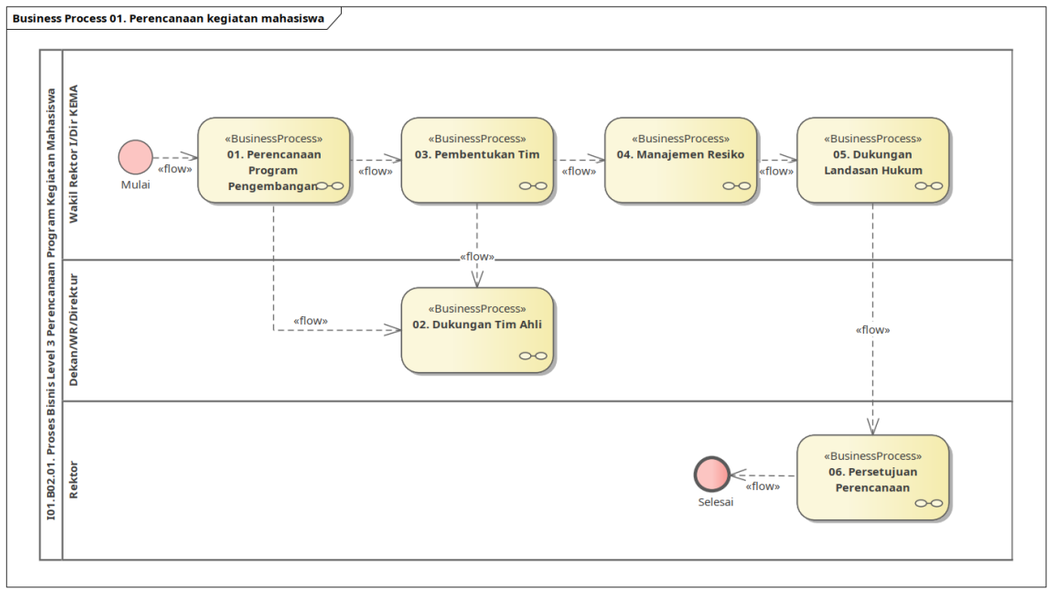
I01.B01.07. Evaluasi dan Pelaporan



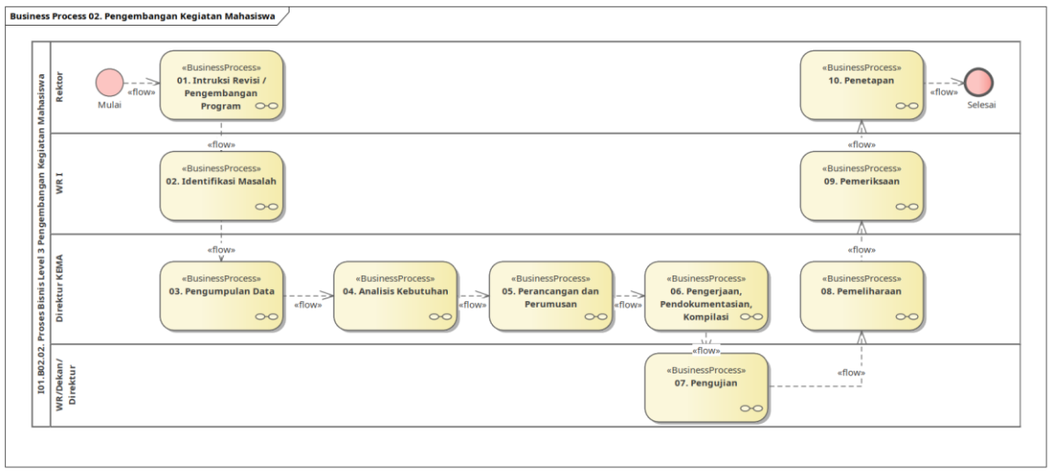
I01.B02. Kegiatan Mahasiswa



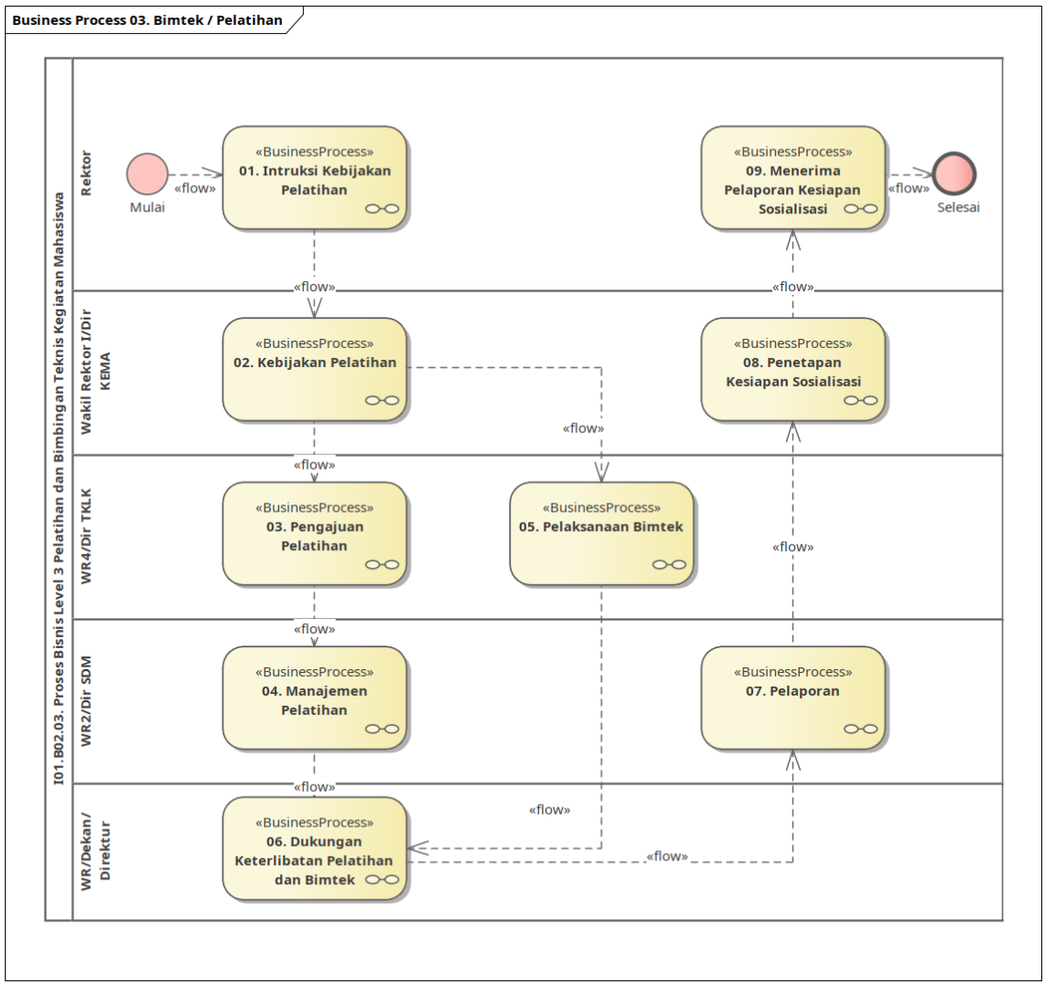
I01.B02.01. Perencanaan Kegiatan Mahasiswa



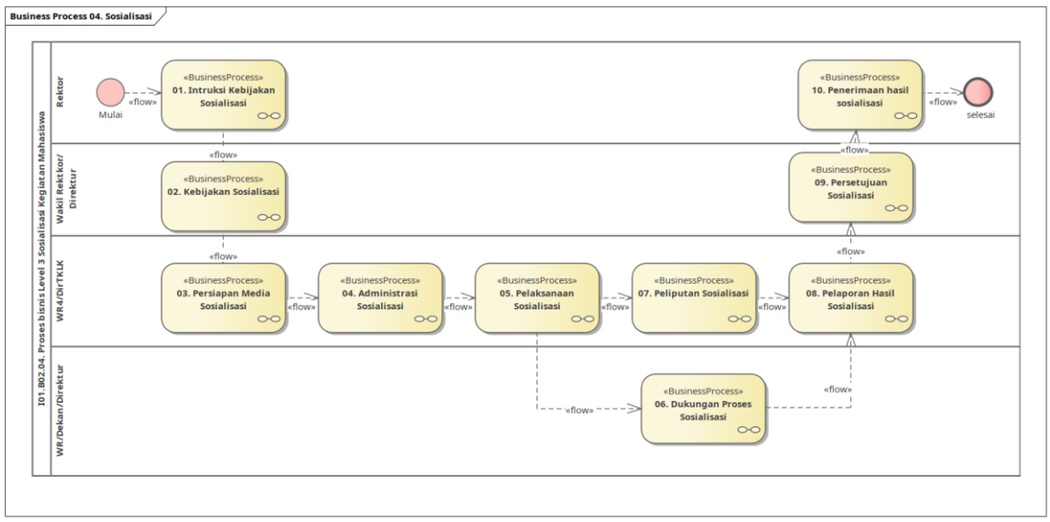
I01.B02.02. Pengembangan Kegiatan Mahasiswa



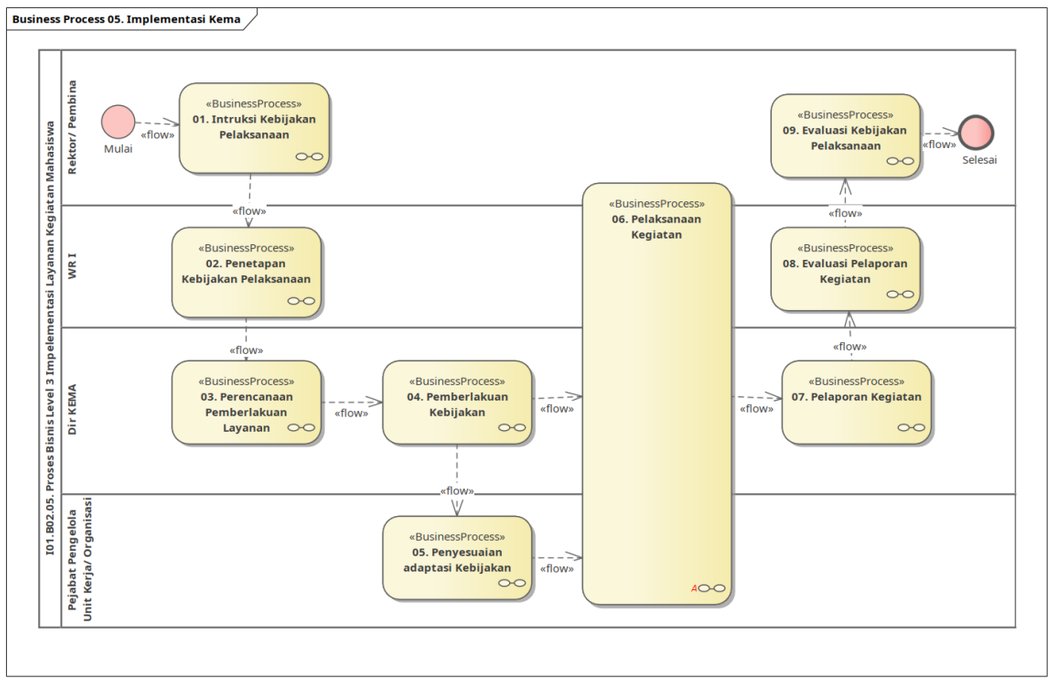
I01.B02.03. Bimtek / Pelatihan



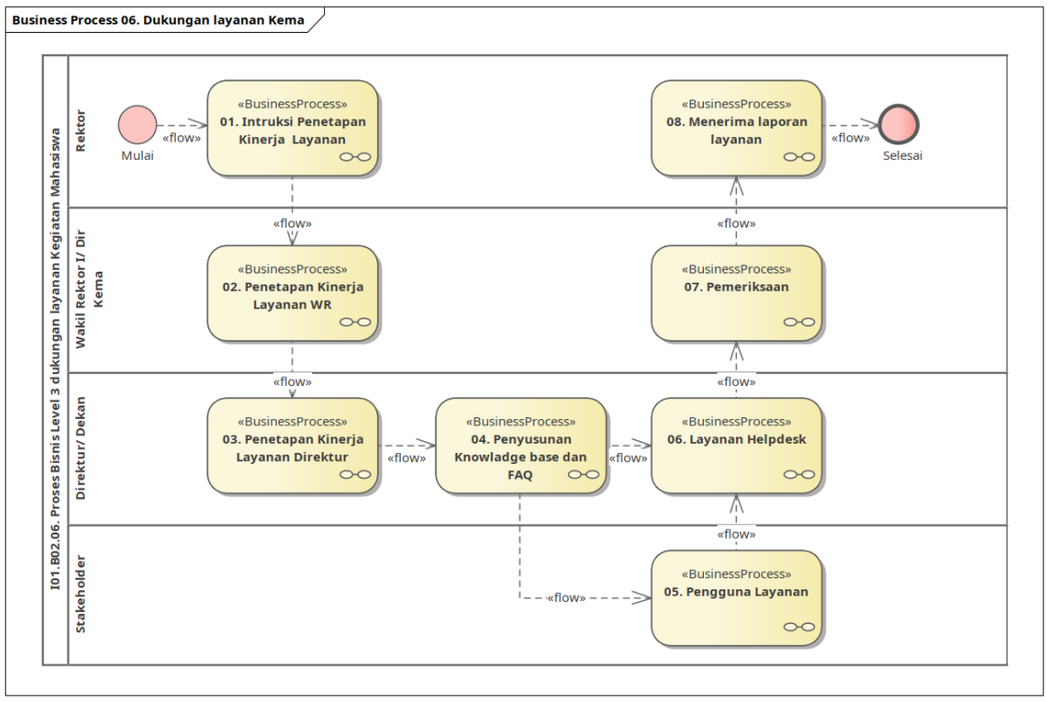
I01.B02.04. Sosialisasi



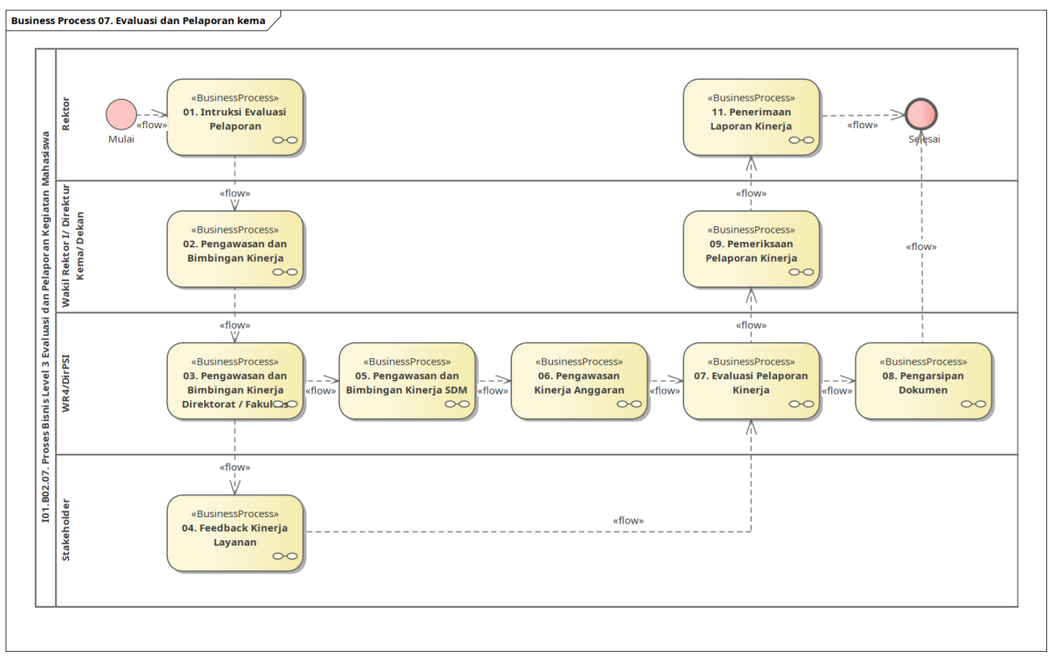
I01.B02.05. Implementasi Kegiatan Mahasiswa



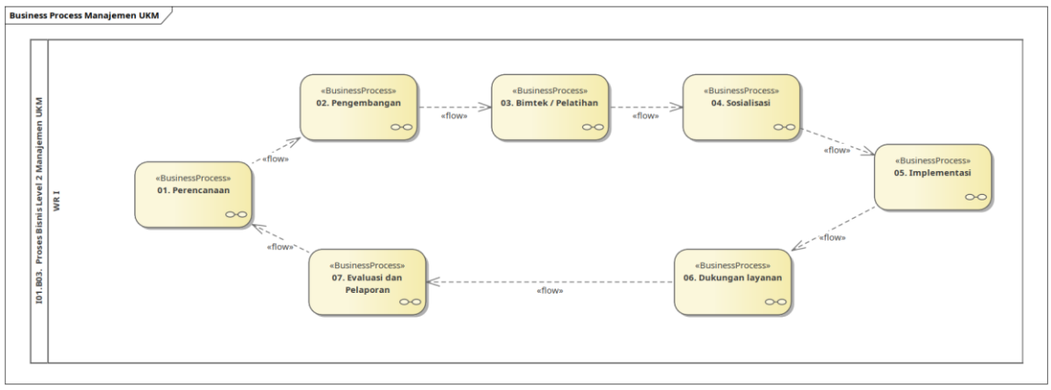
I01.B02.06. Dukungan Layanan



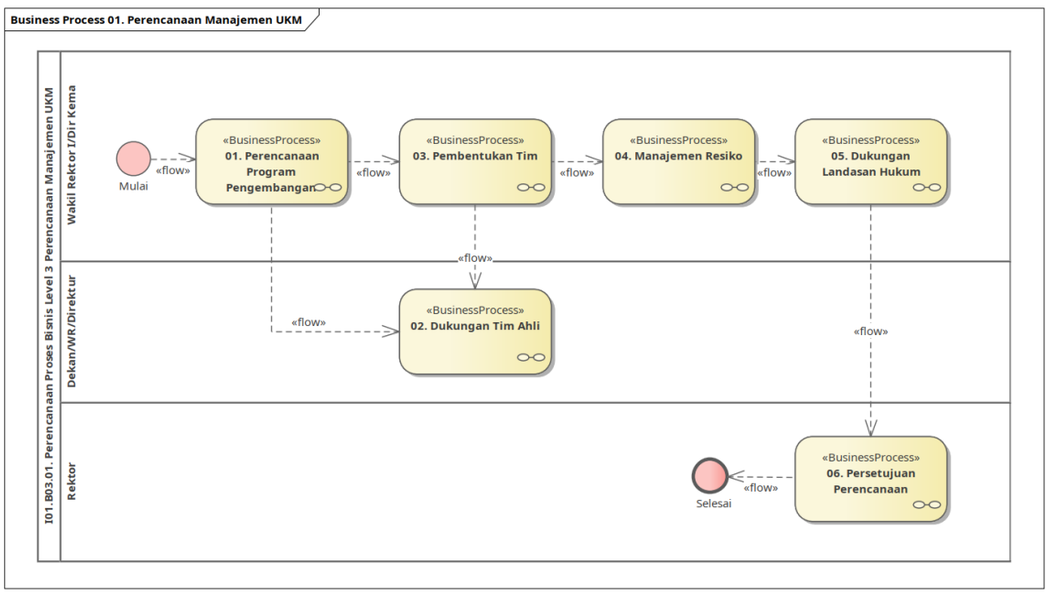
I01.B02.07. Evaluasi dan Pelaporan



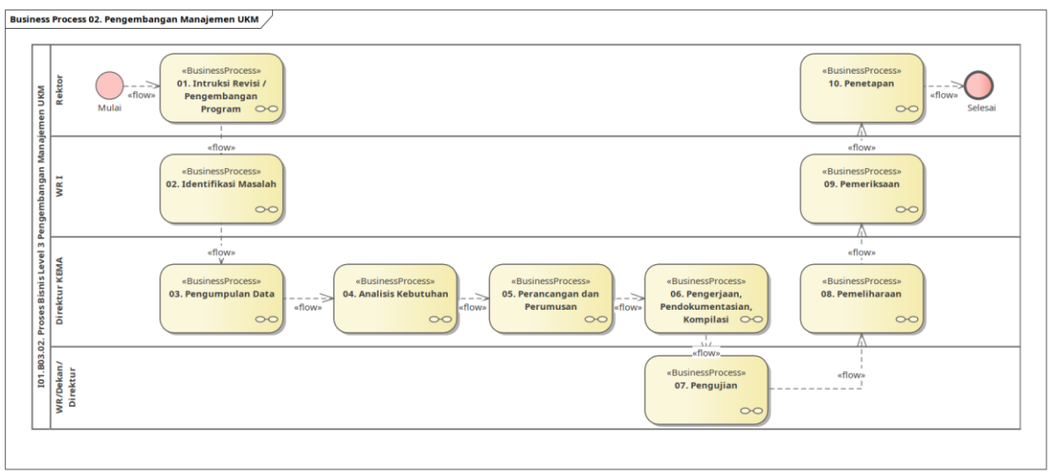
I01.B03. Manajemen UKM



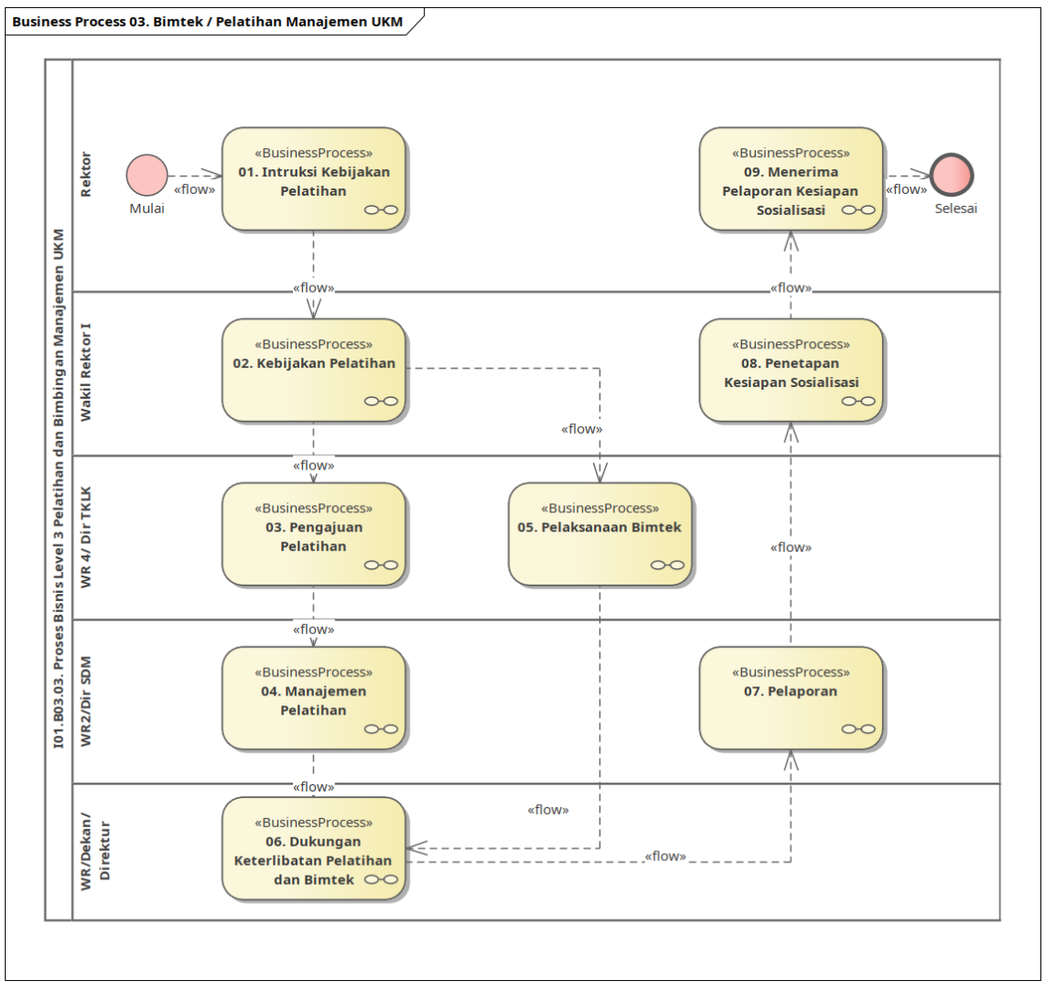
I01.B03.01. Perencanaan Manajemen UKM



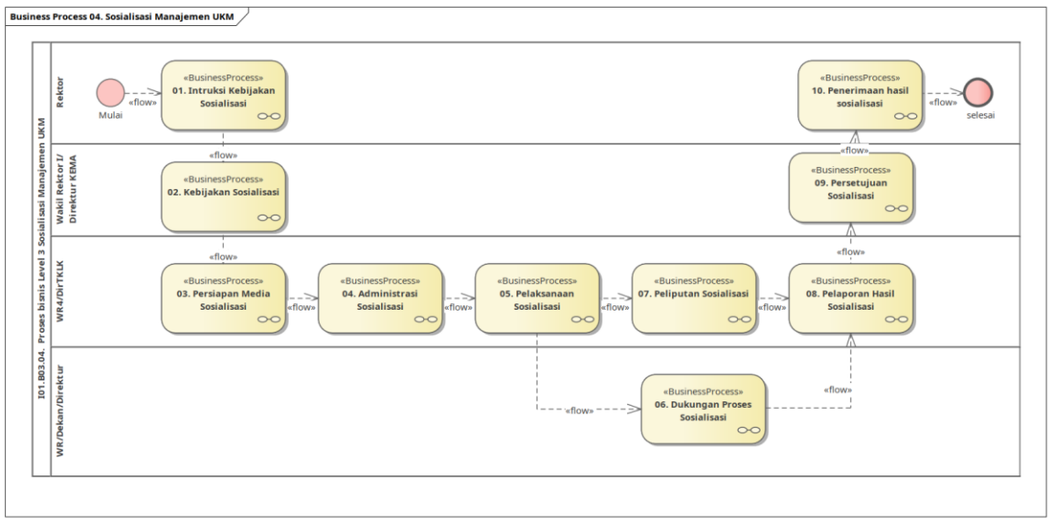
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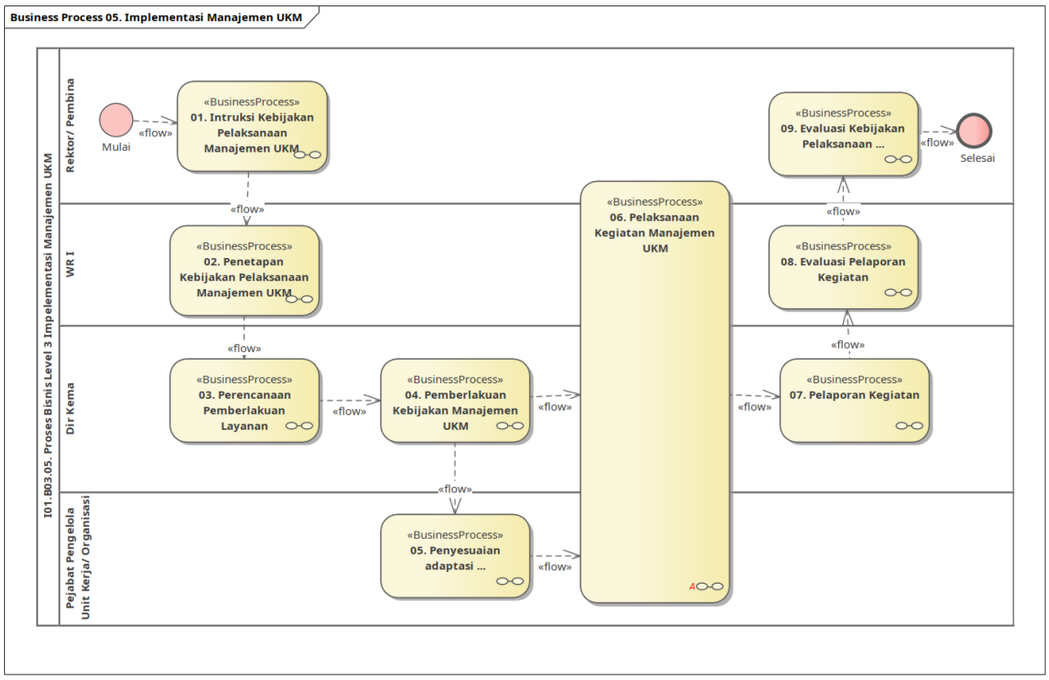
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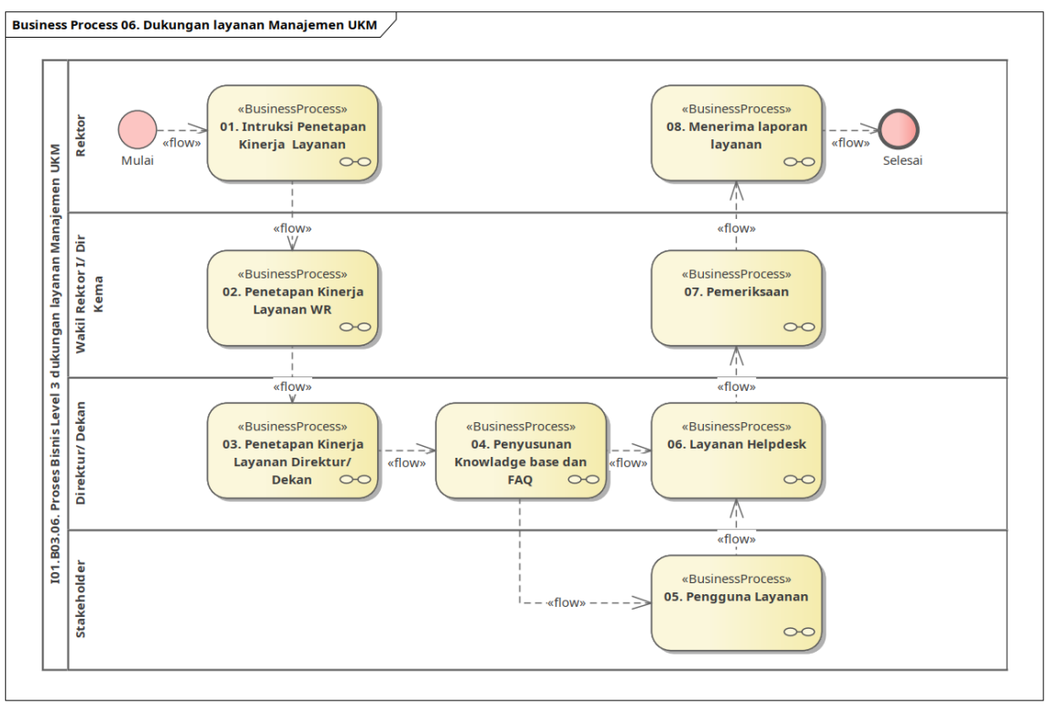
I01.B03.04. Sosialisasi



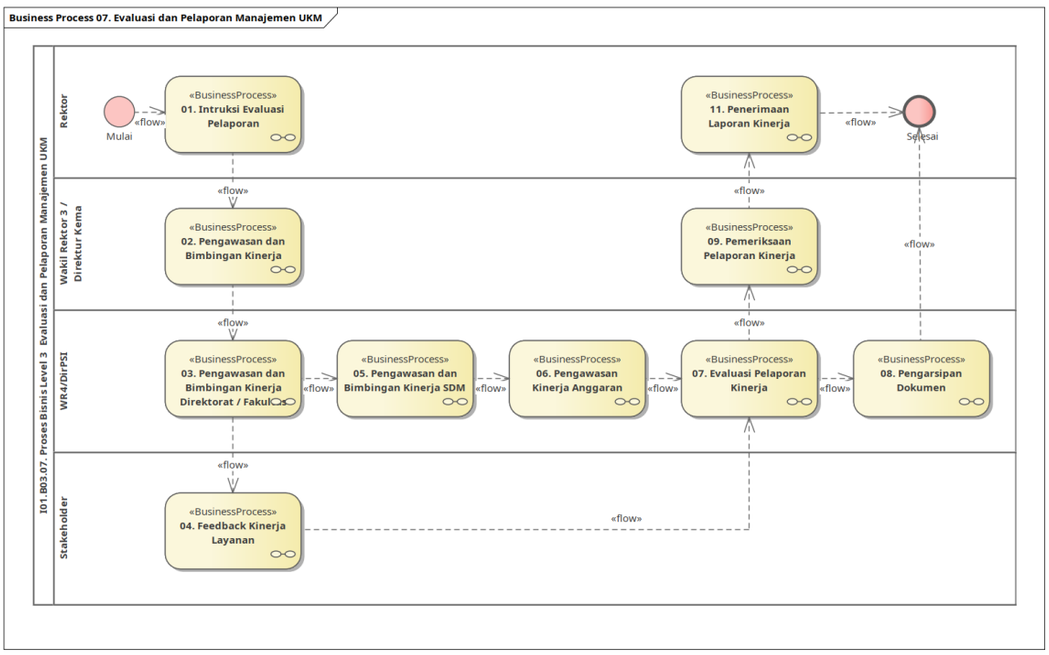
I01.B03.05. Implementasi Manajemen UKM



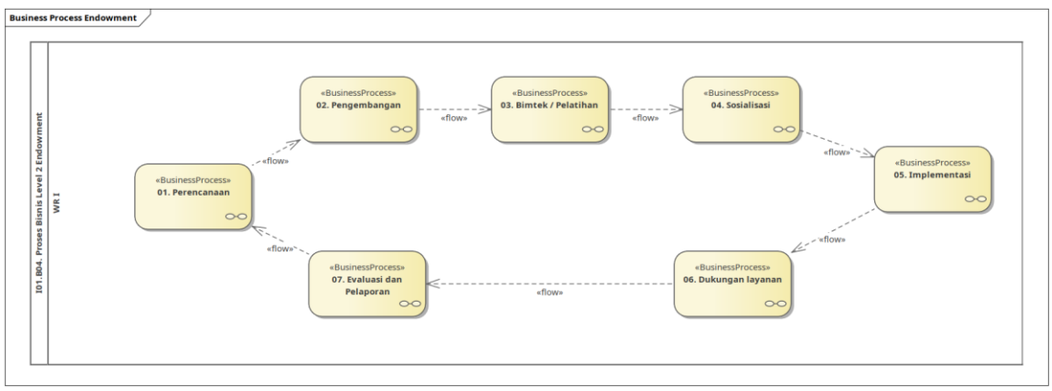
I01.B03.06. Dukungan Layanan



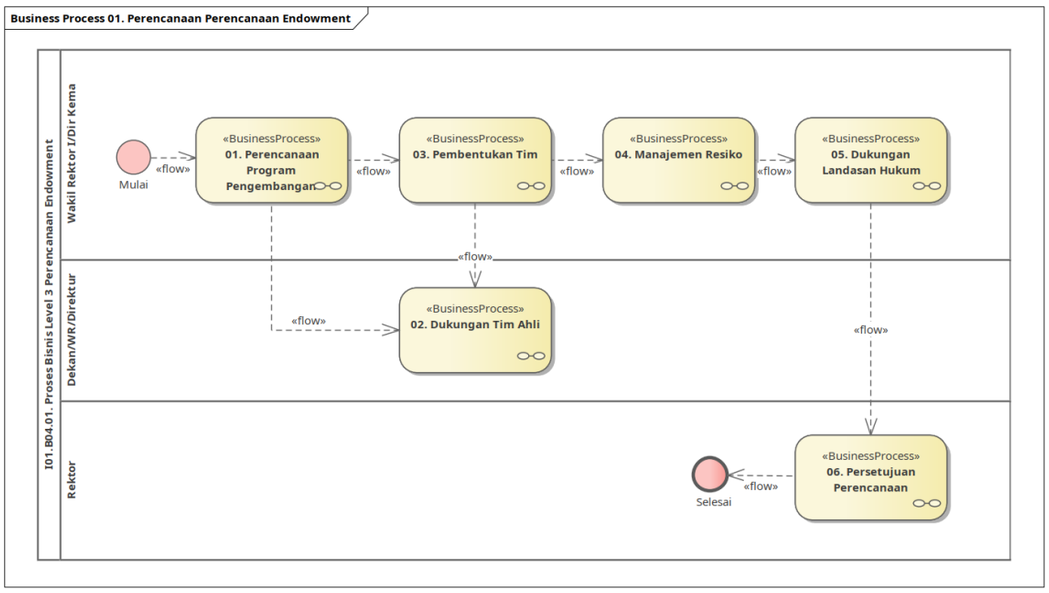
I01.B03.07. Evaluasi dan Pelaporan



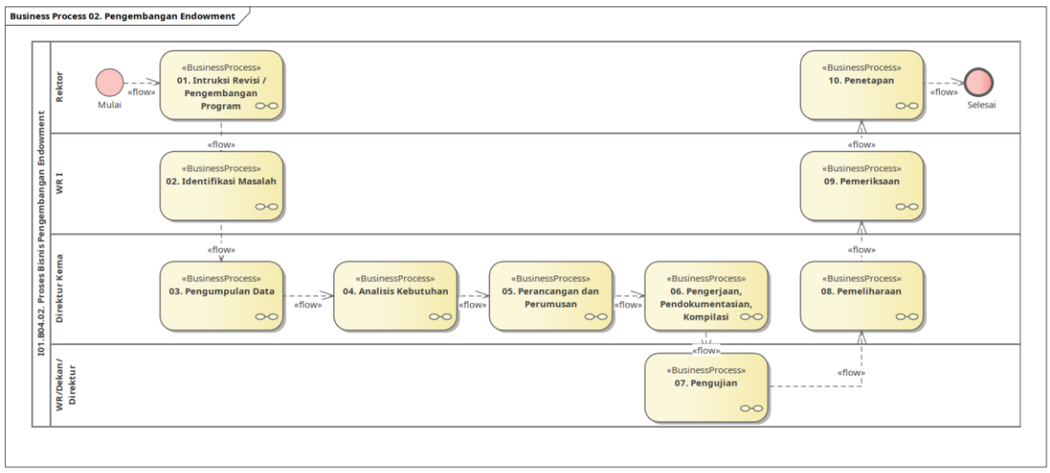
I01.B04. Endowment



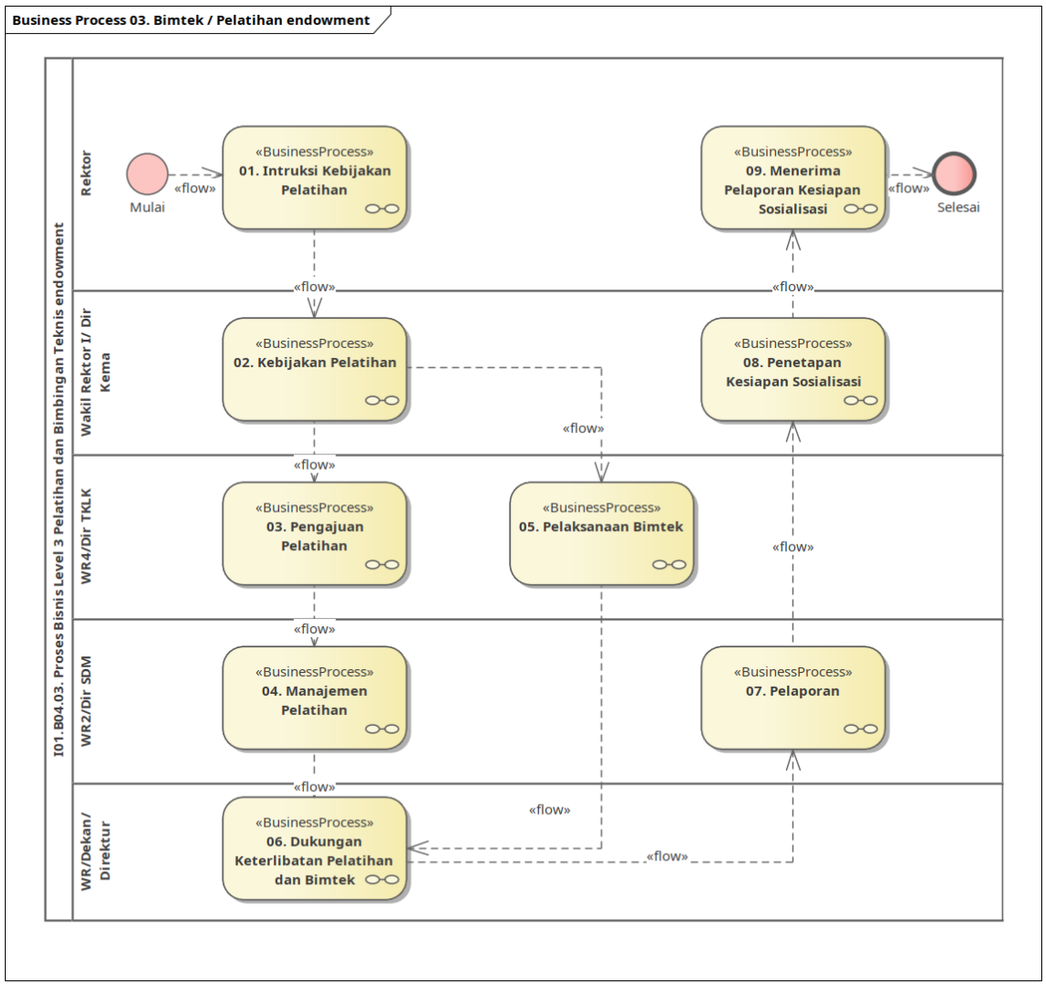
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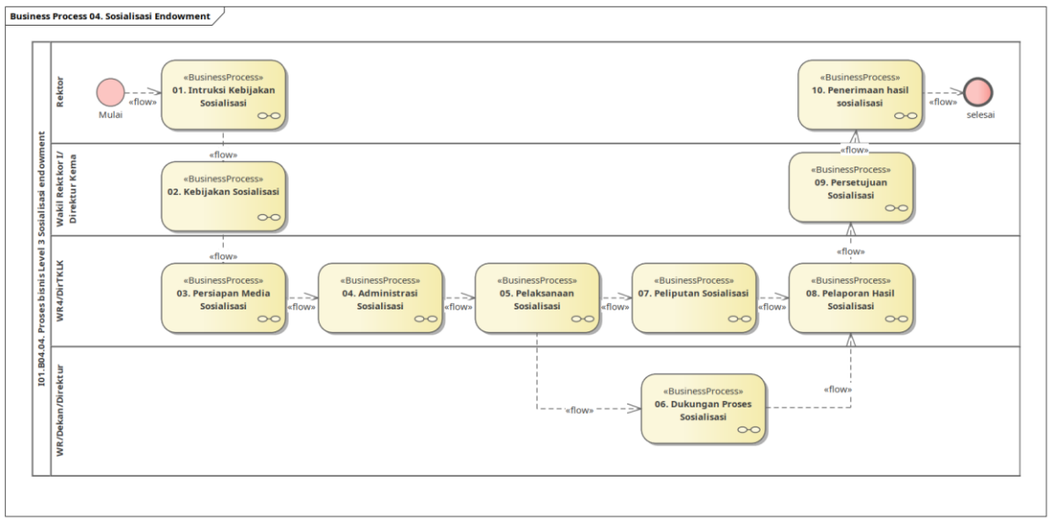
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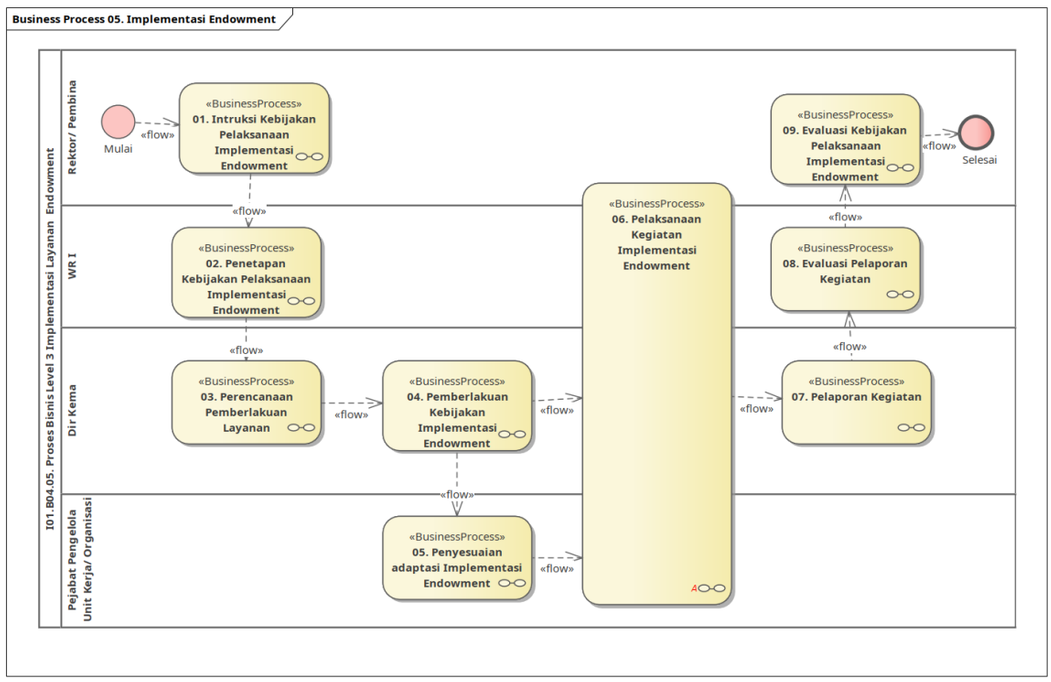
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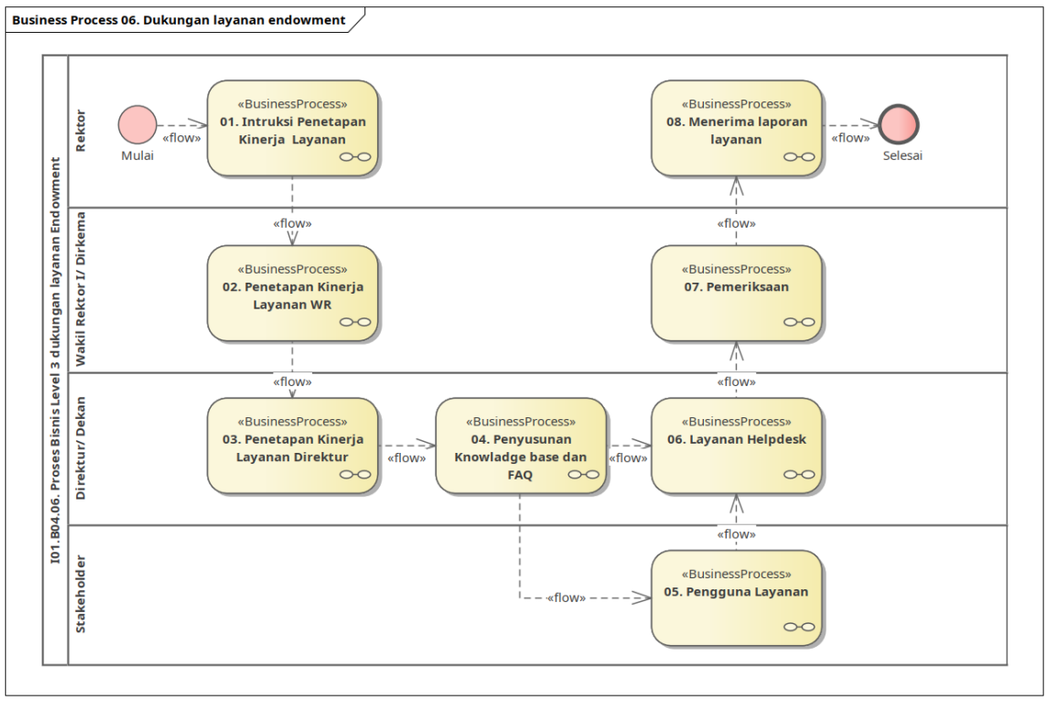
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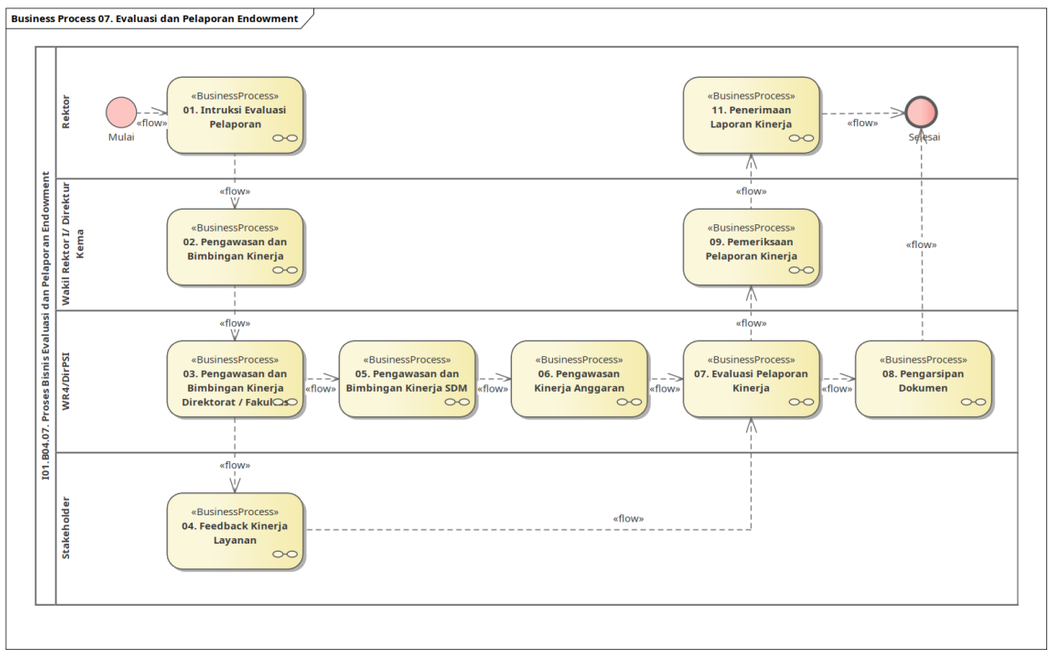
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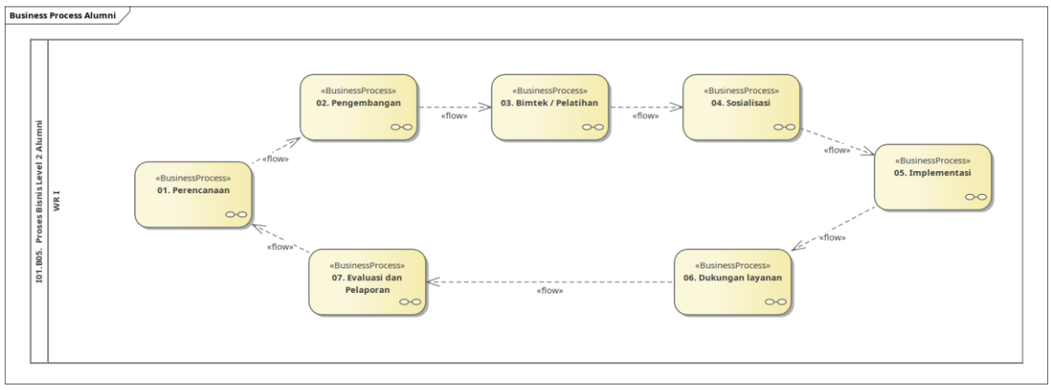
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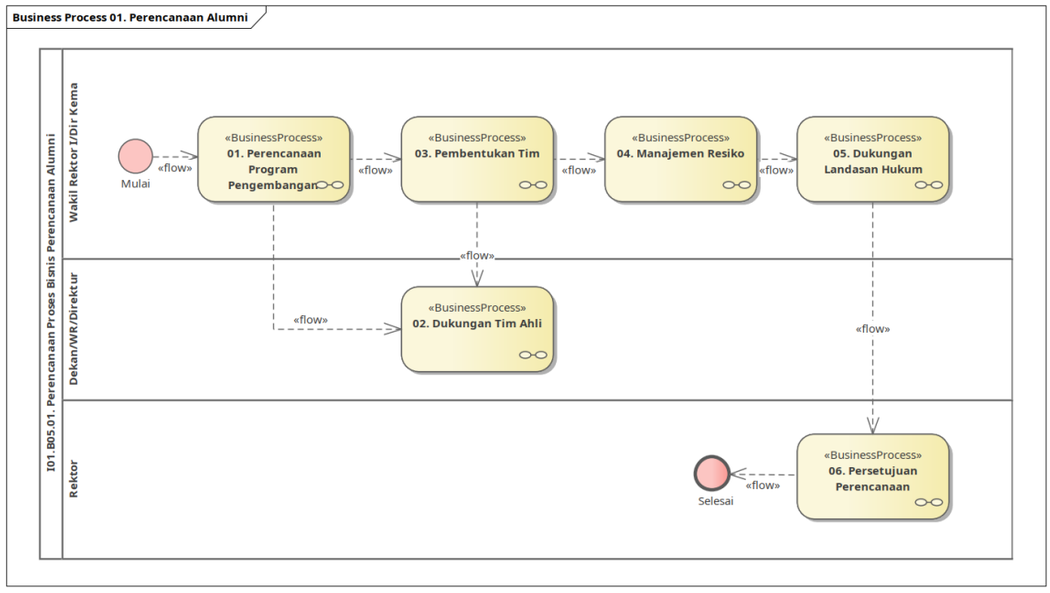
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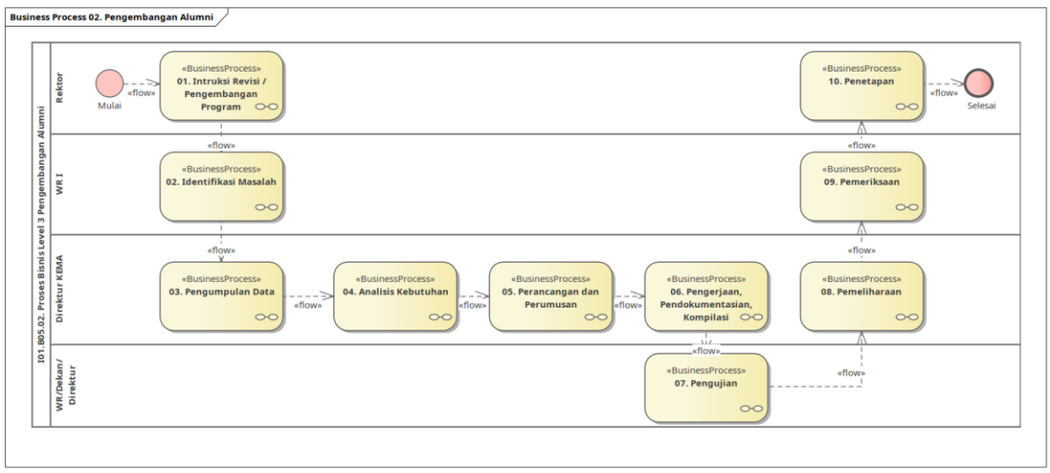
I01.B05. Alumni



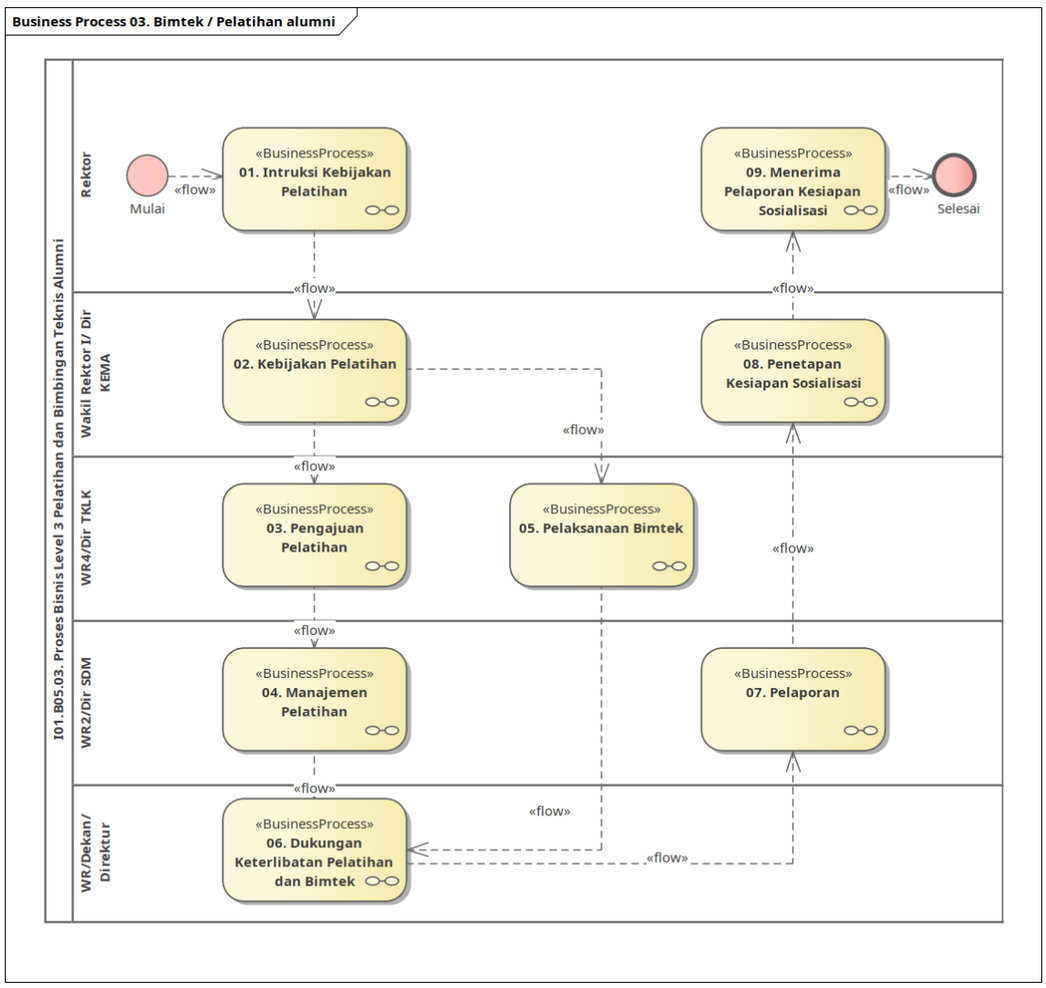
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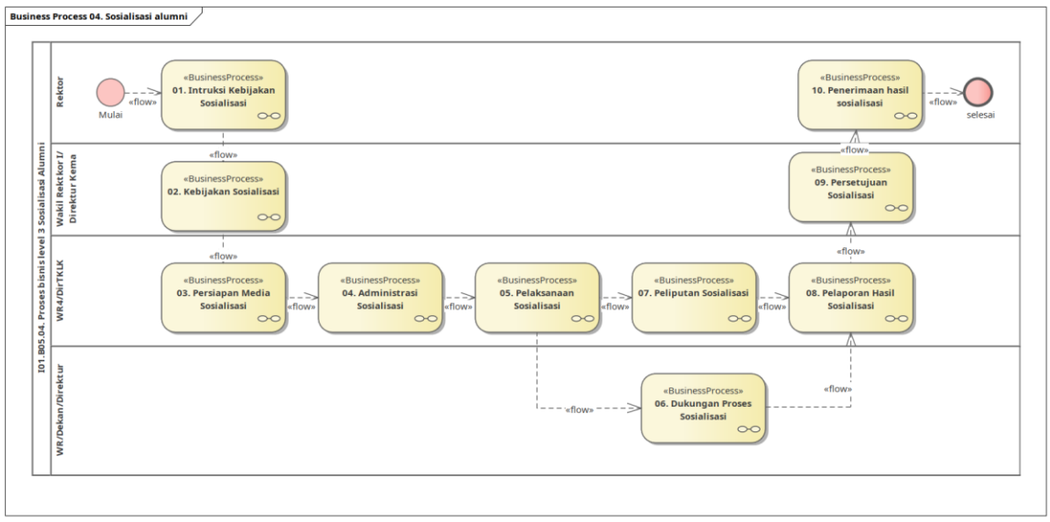
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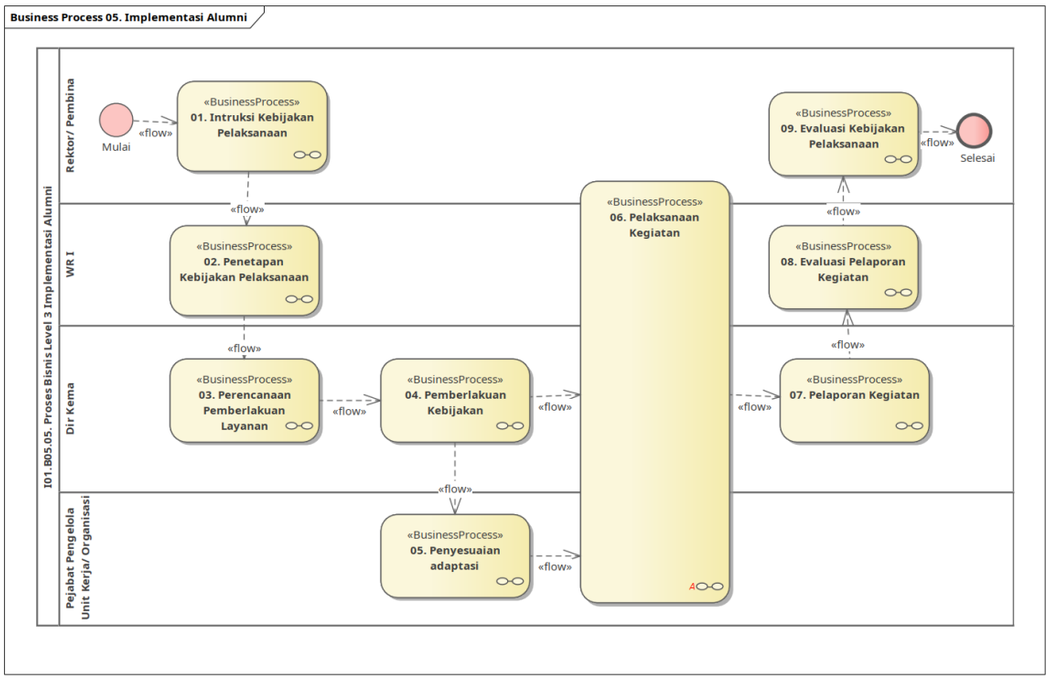
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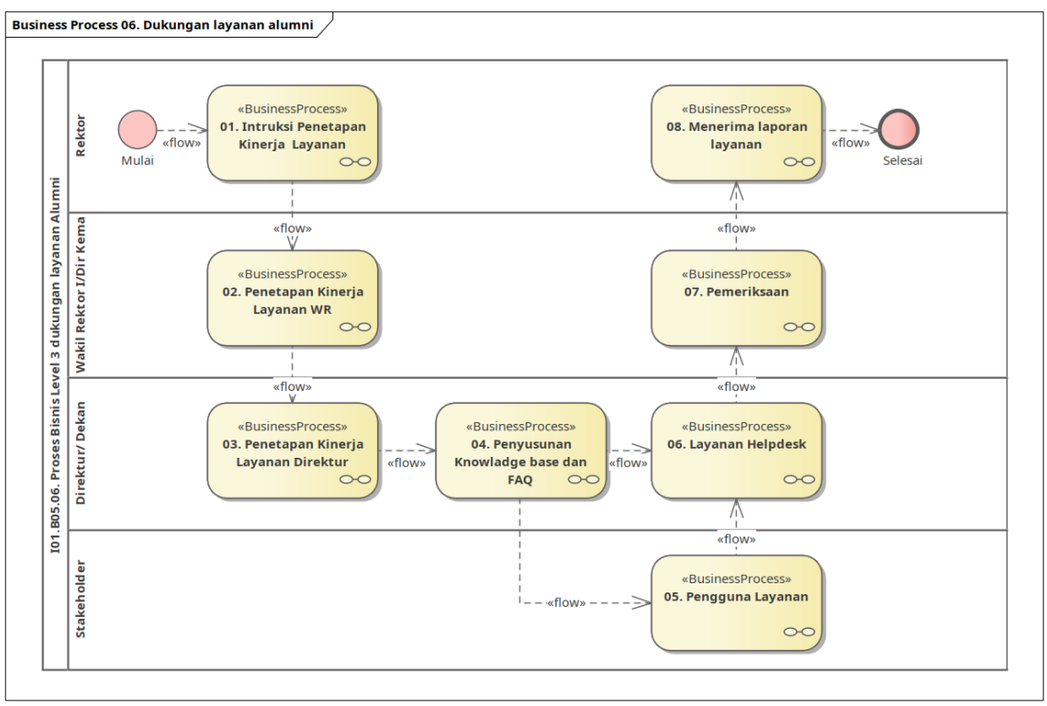
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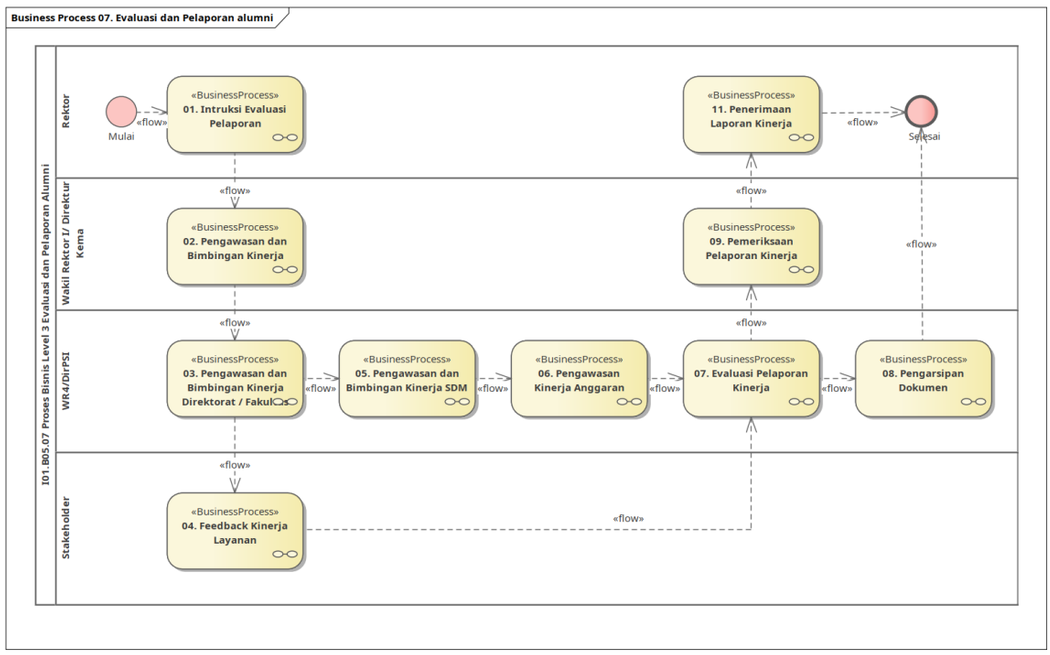
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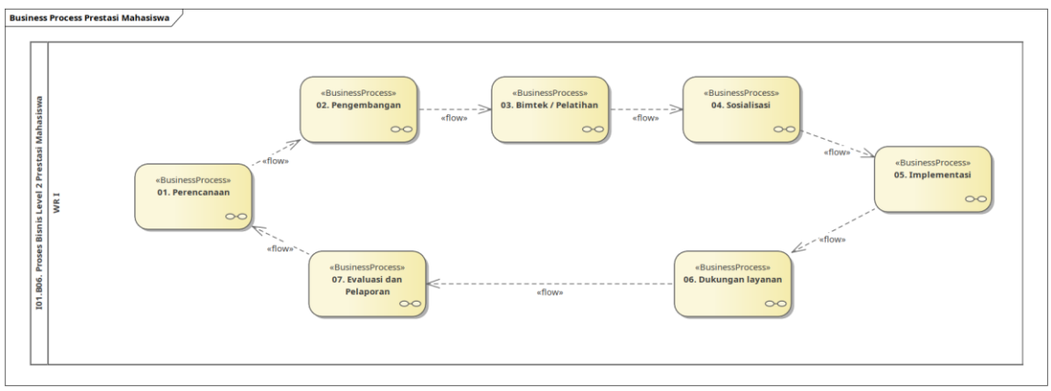
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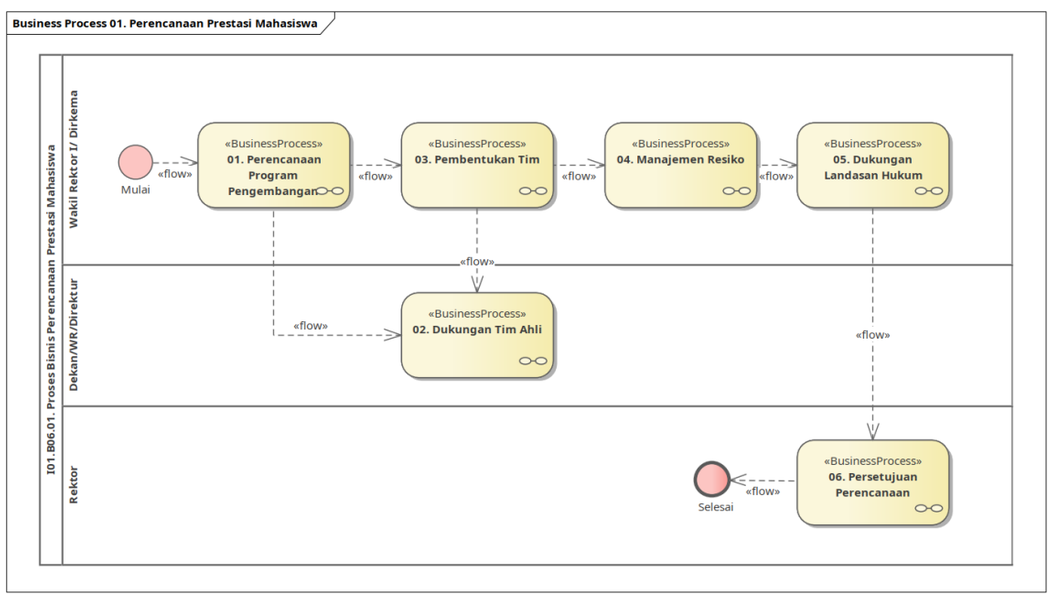
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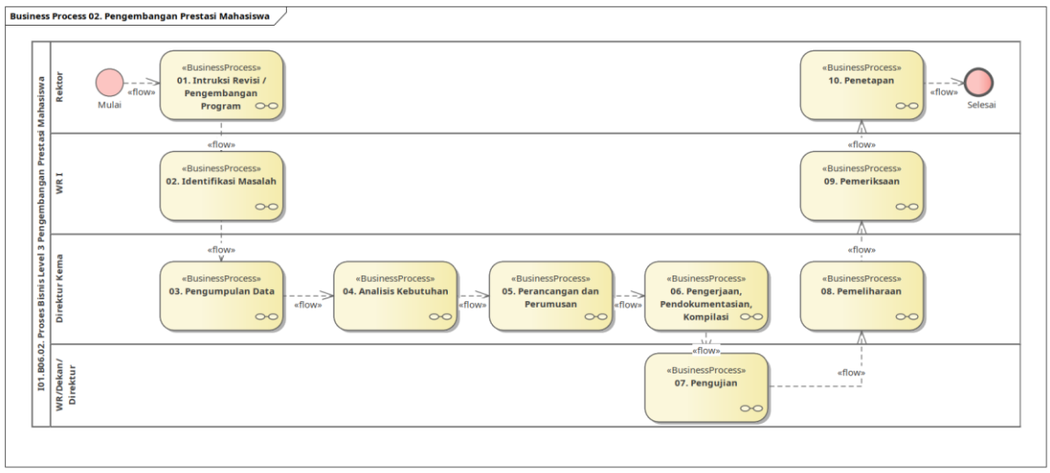
I01.B06. Prestasi Mahasiswa



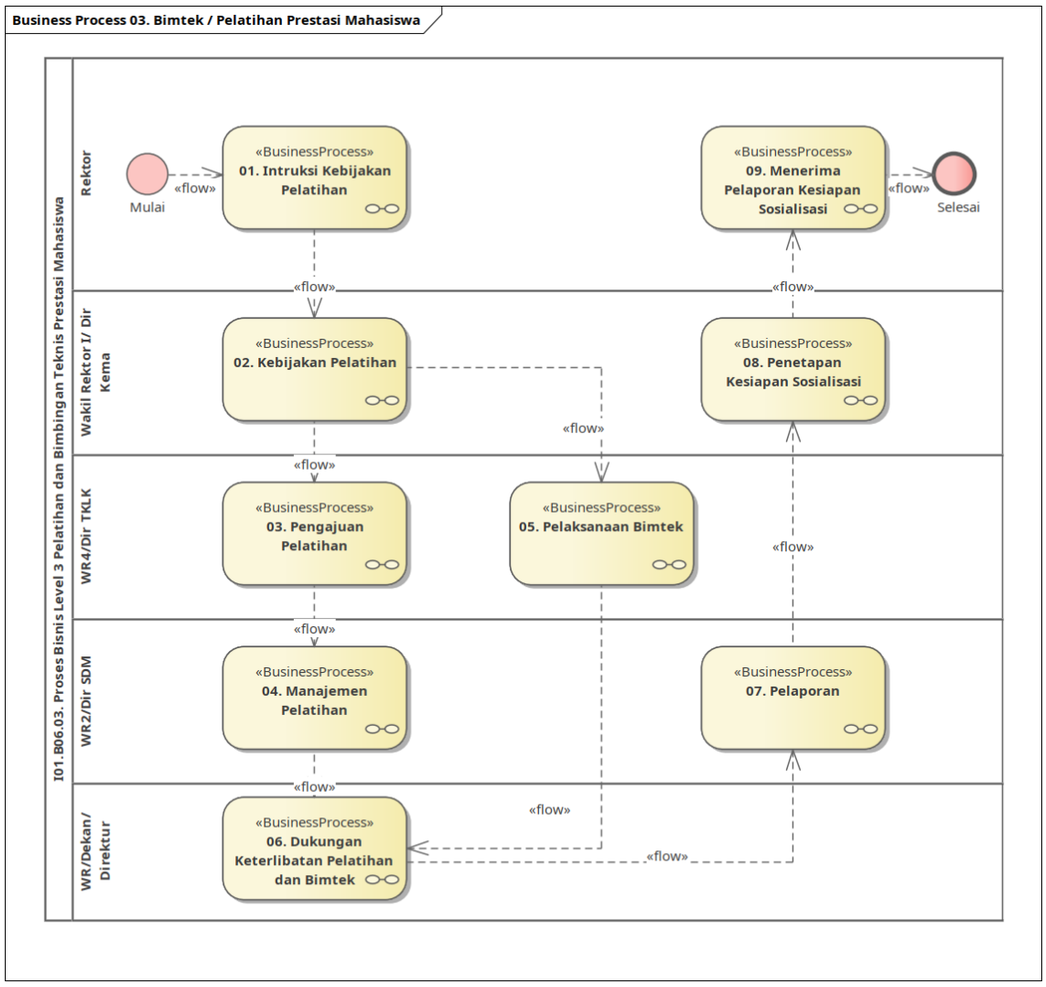
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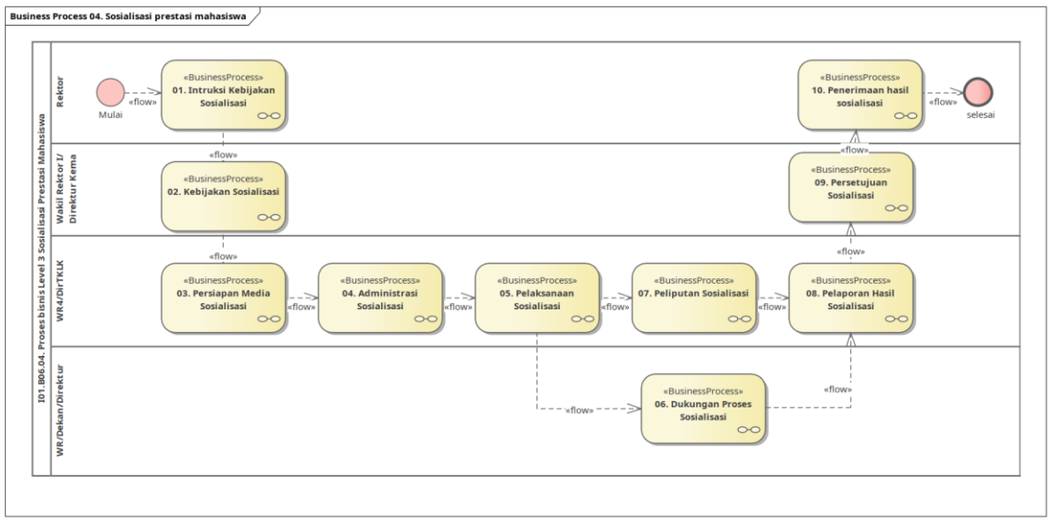
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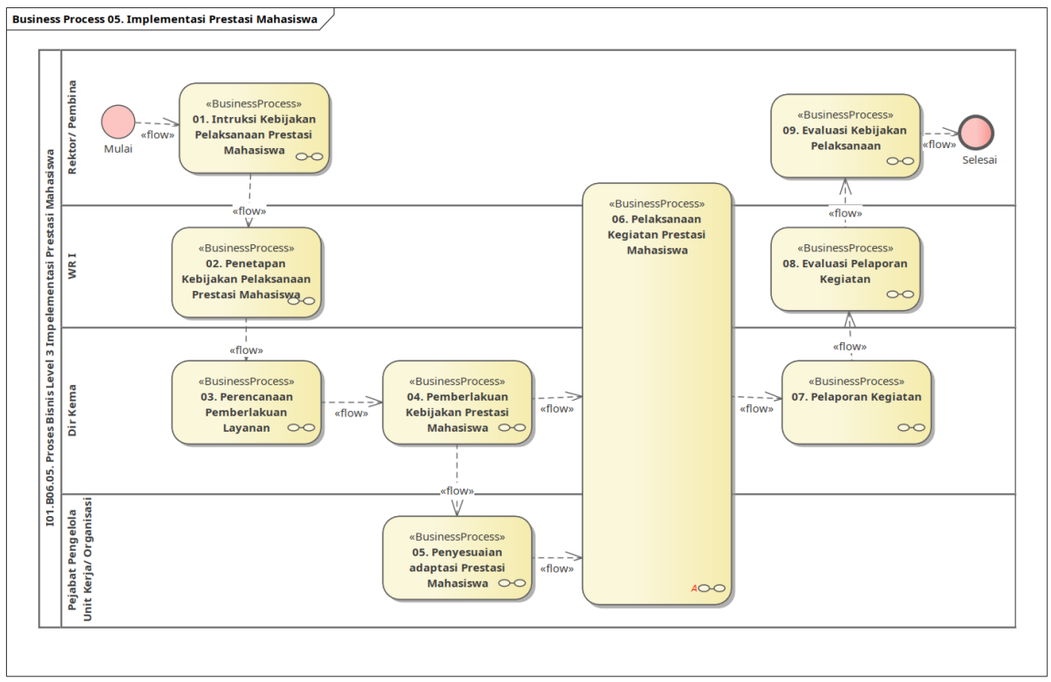
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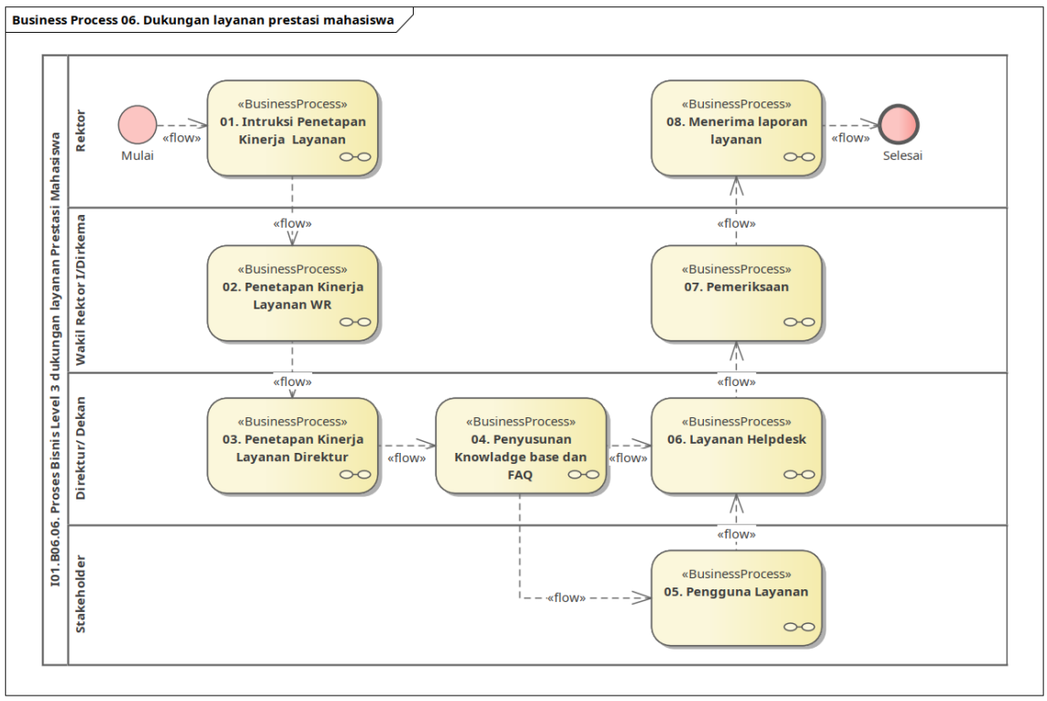
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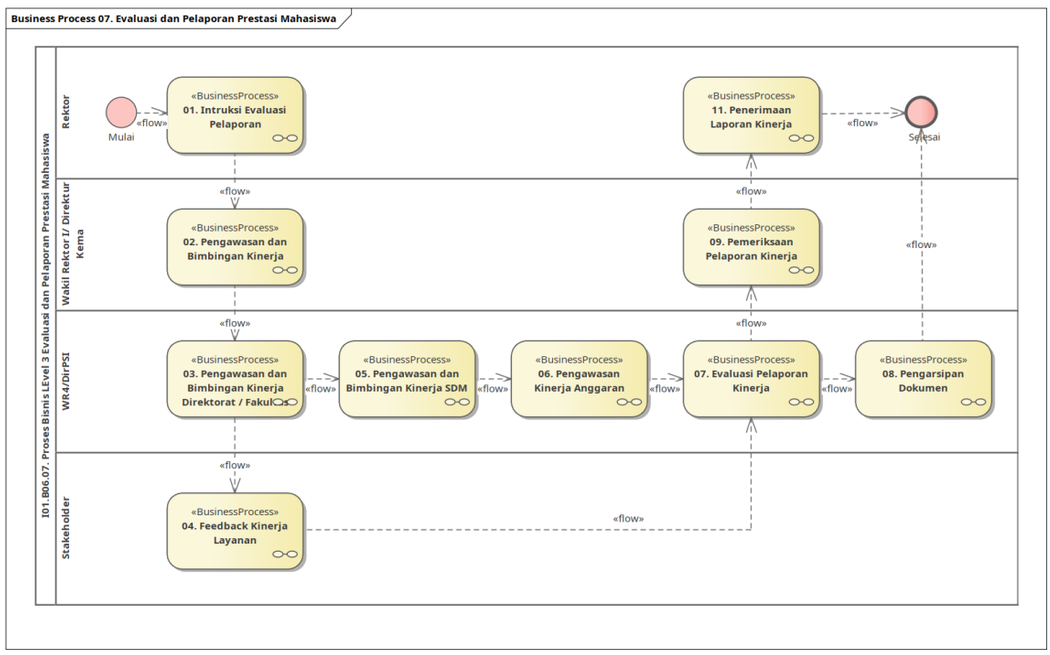
I01.B06.05. Implementasi Prestasi Mahasiswa



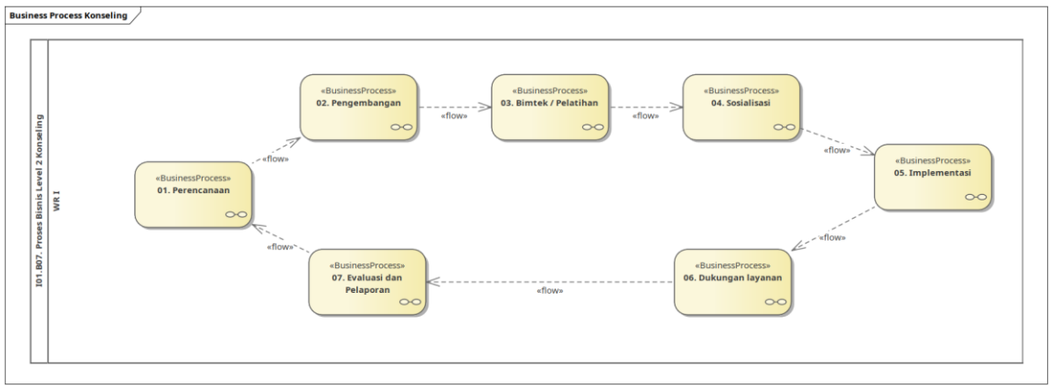
I01.B06.06. Dukungan Layanan



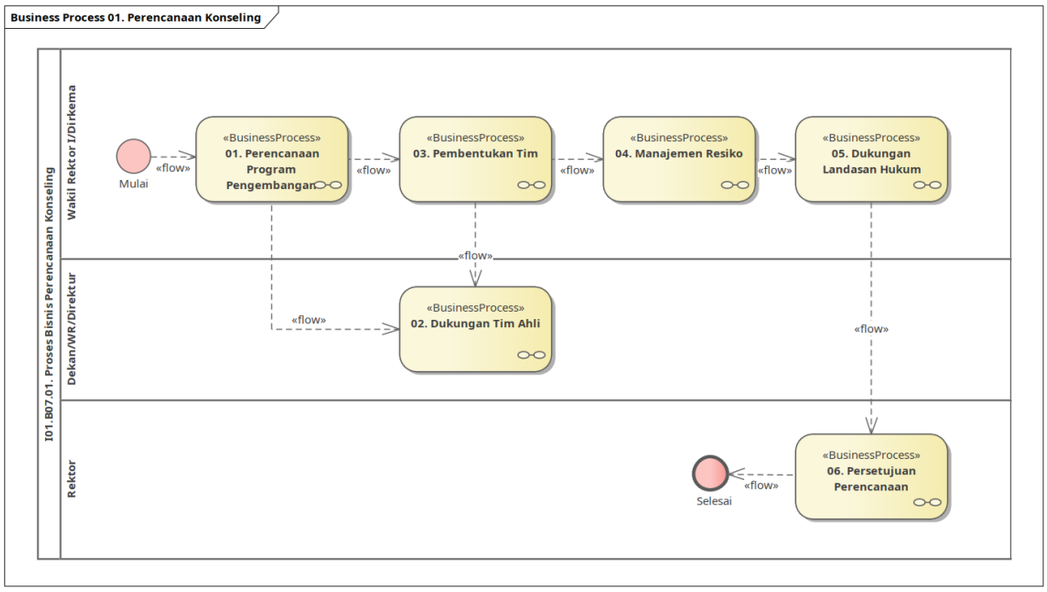
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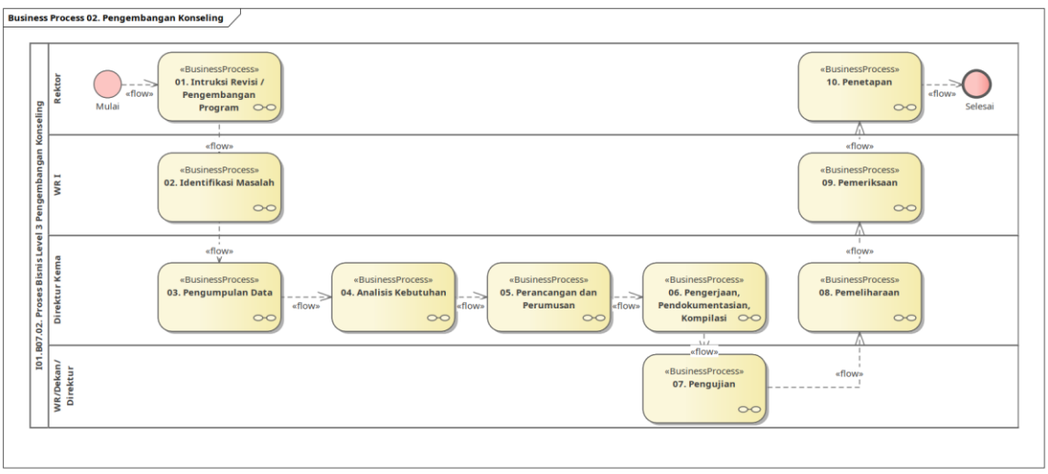
I01.B07. Konseling



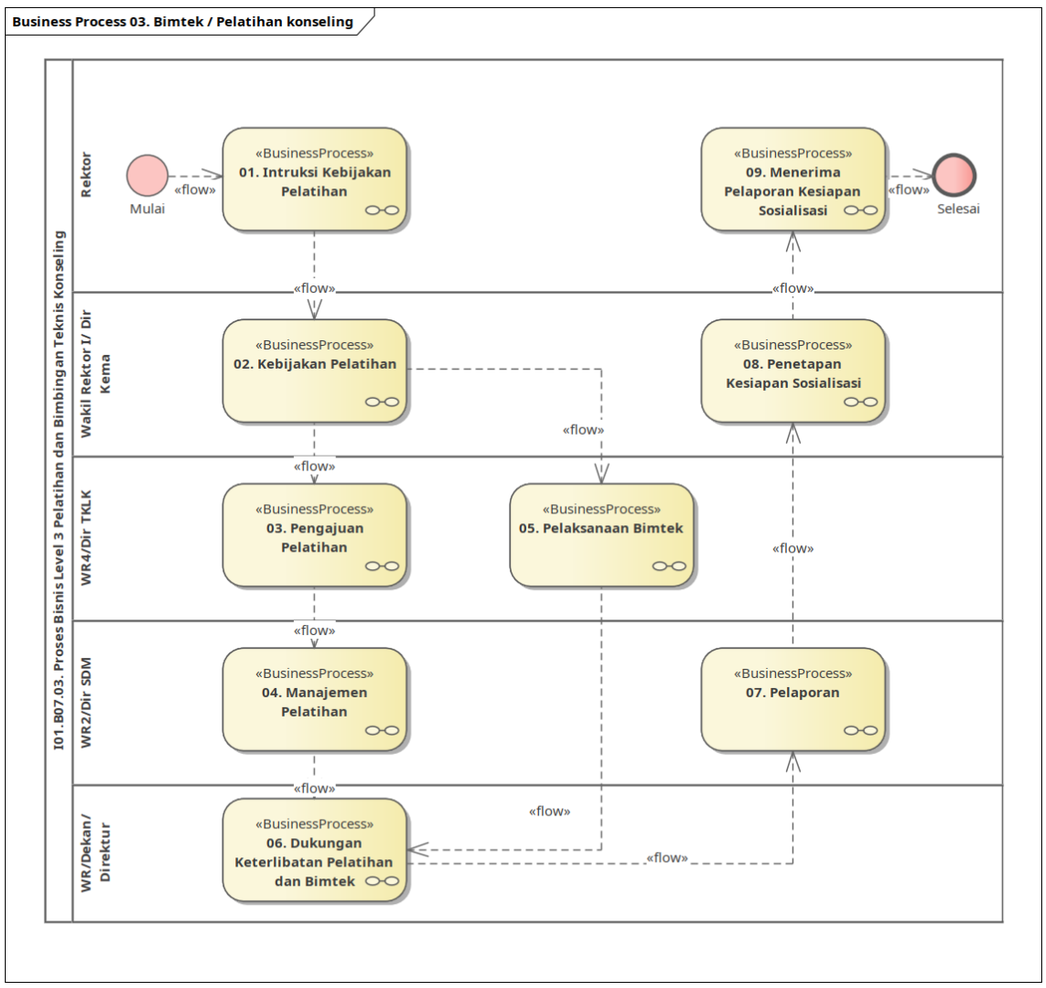
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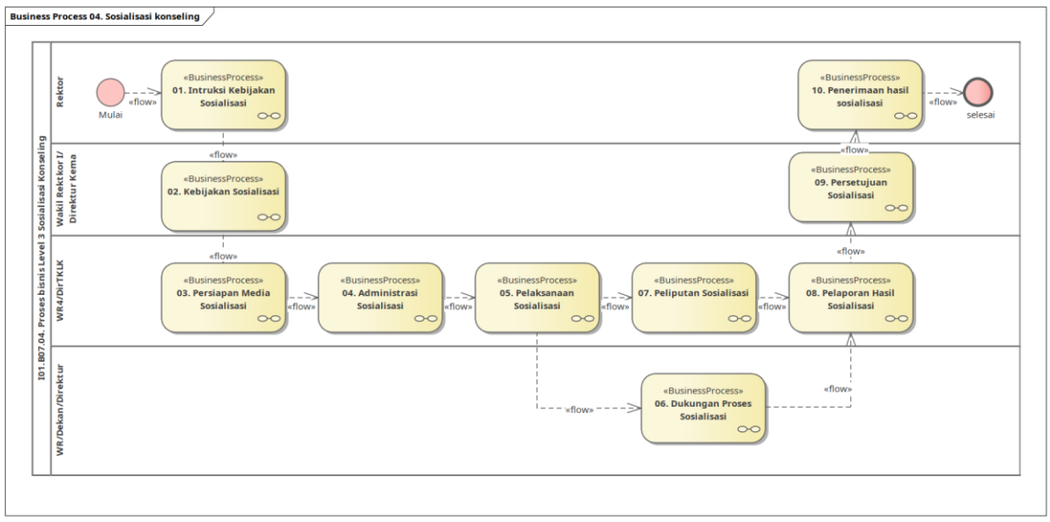
I01.B07.02. Pengembangan Konseling



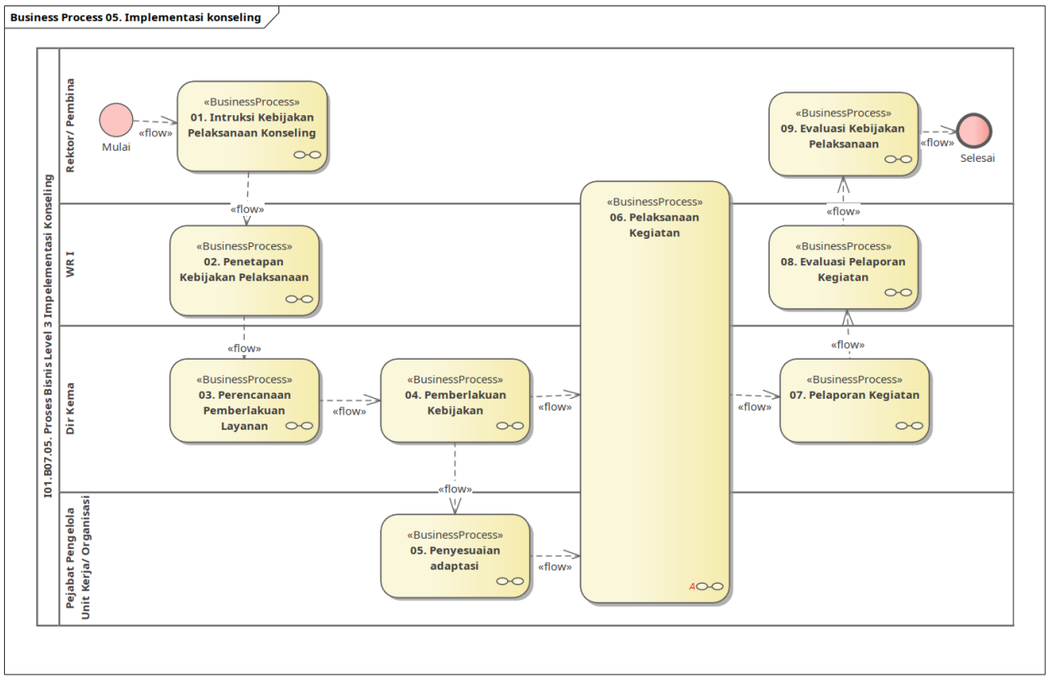
I01.B07.03. Bimtek / Pelatihan



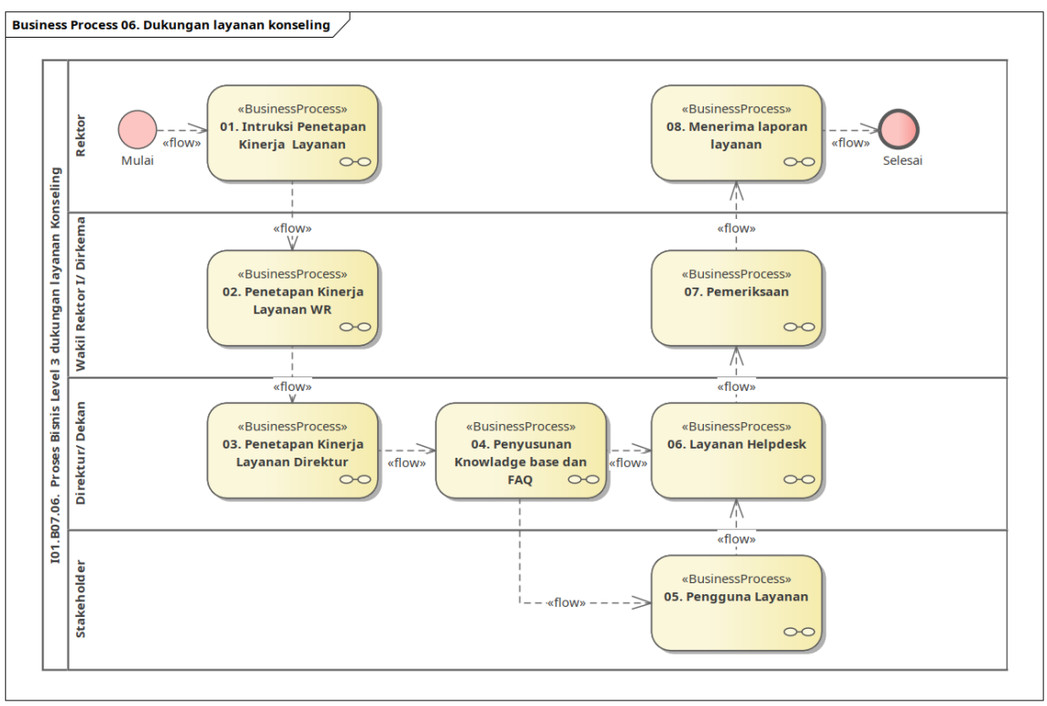
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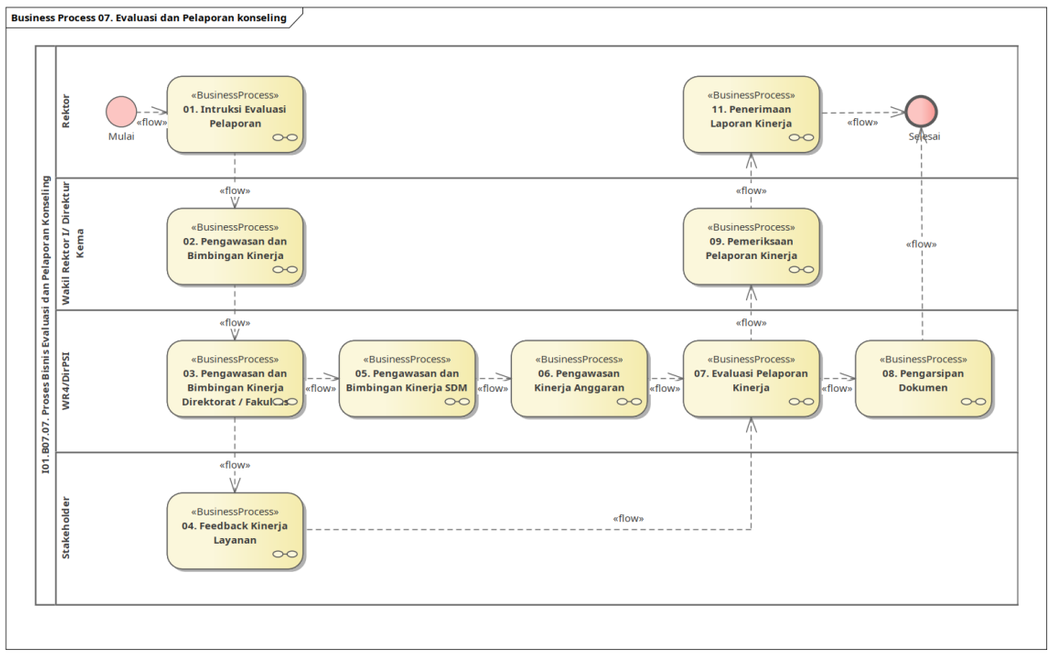
I01.B07.05. Implementasi Konseling



I01.B07.06. Dukungan Layanan

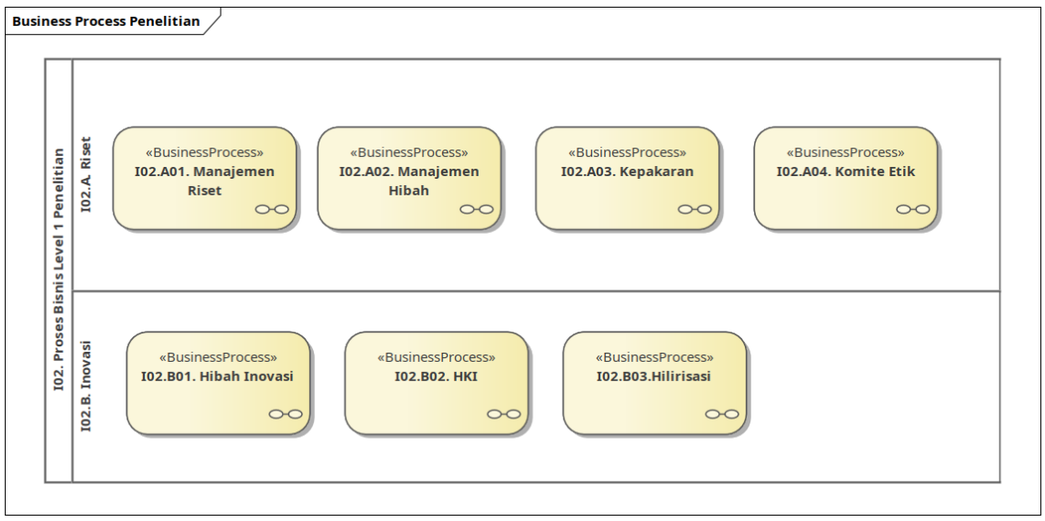


I01.B07.07. Evaluasi dan Pelaporan

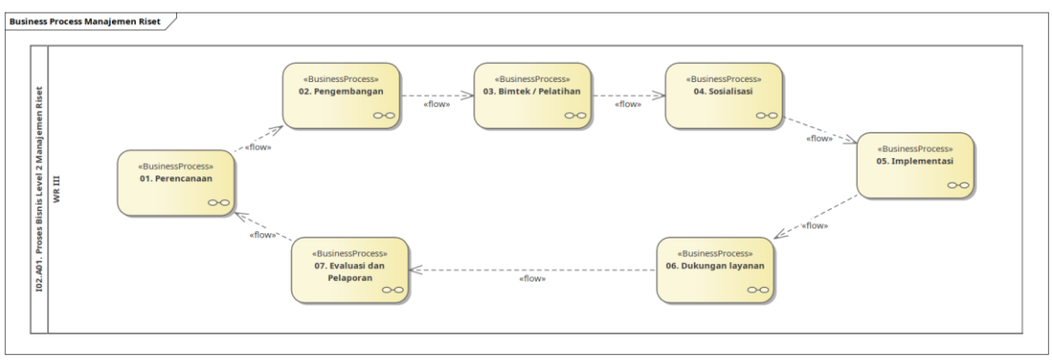


I02. Penelitian

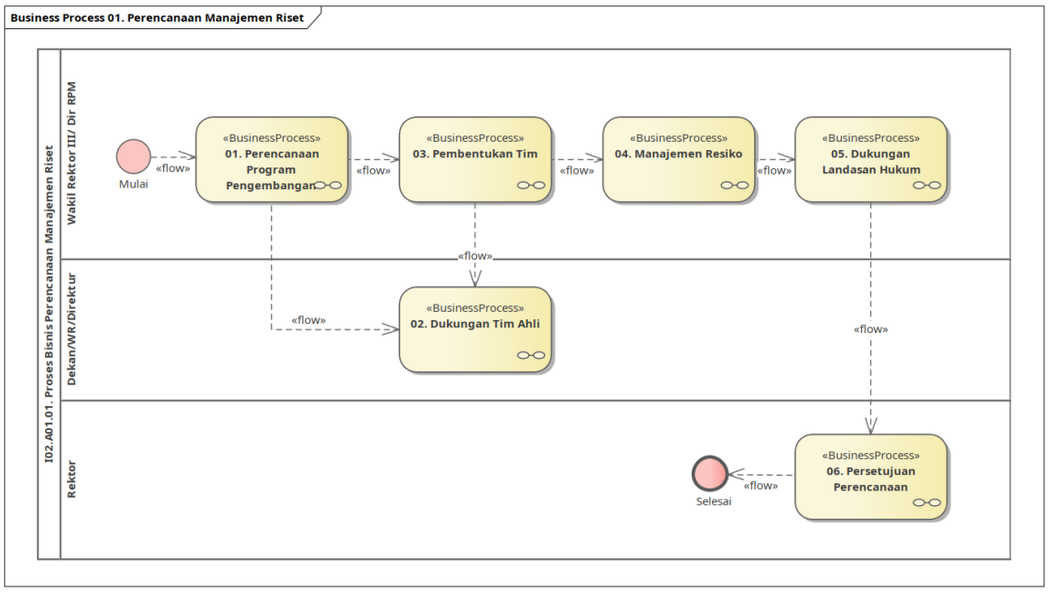
I02.A. Riset / Penelitian



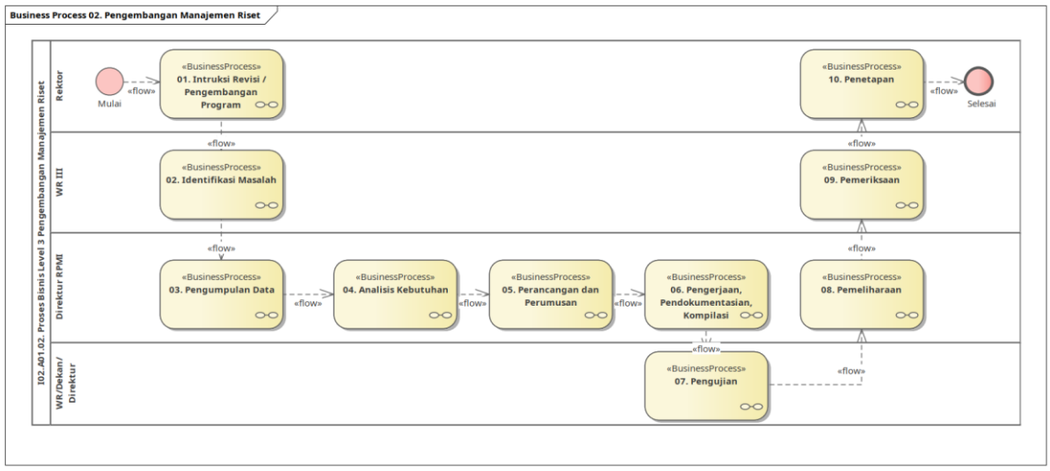
I02.A01. Manajemen Riset



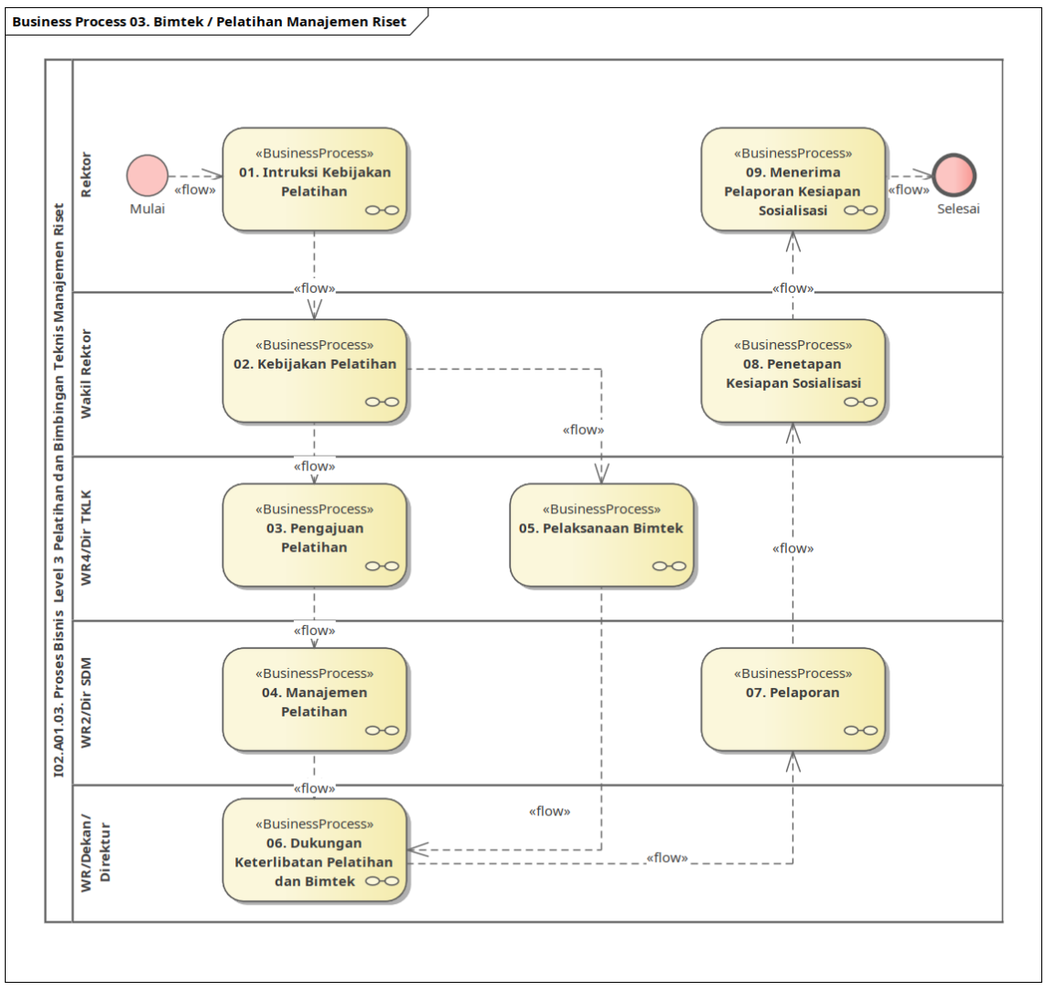
I02.A01.01. Perencanaan Manajemen Riset



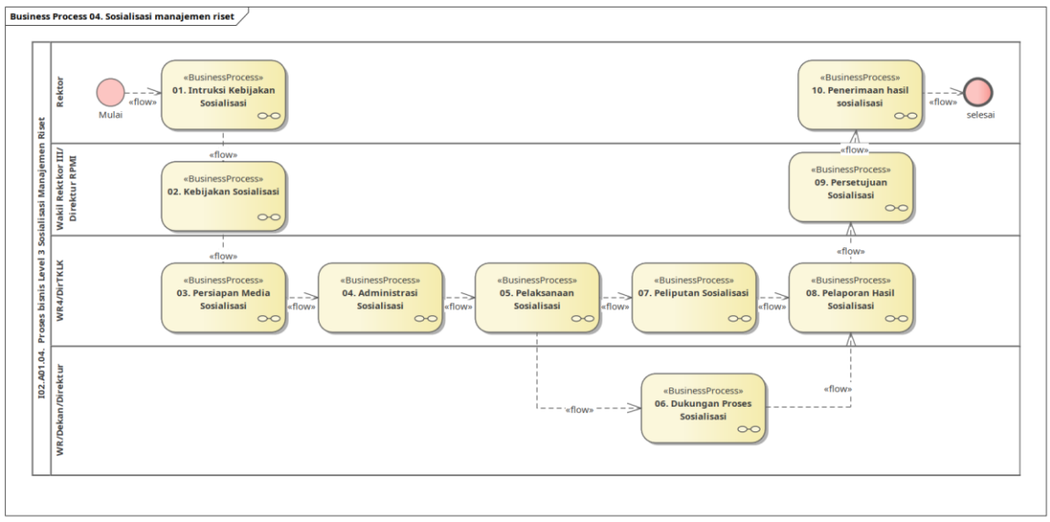
I02.A01.02. Pengembangan Manajemen Riset



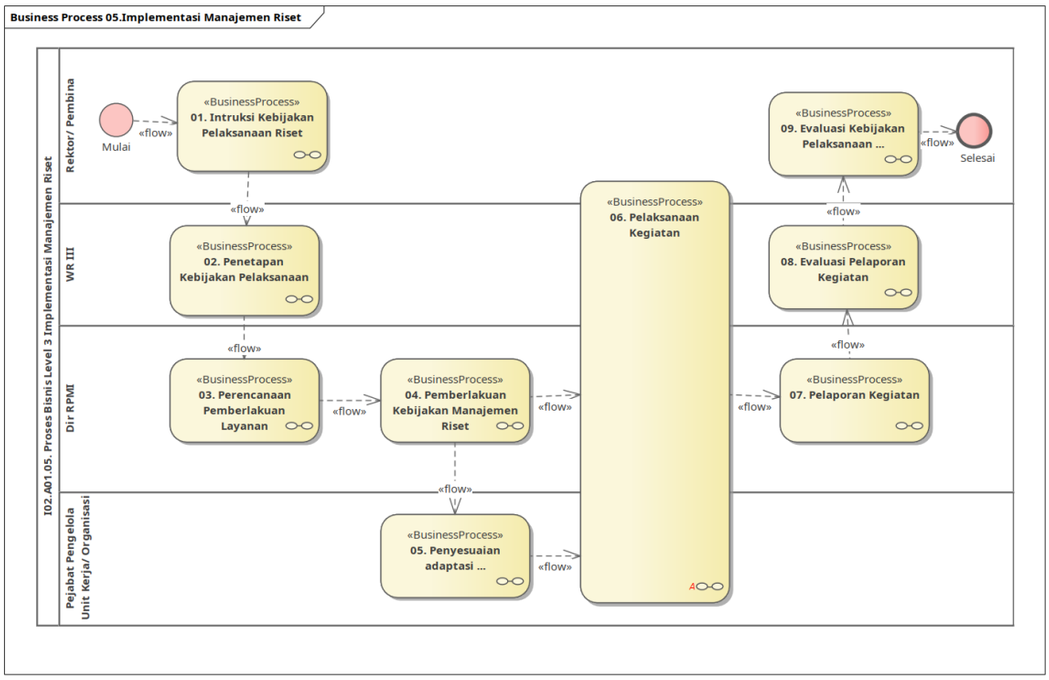
I02.A01.03. Bimtek / Pelatihan



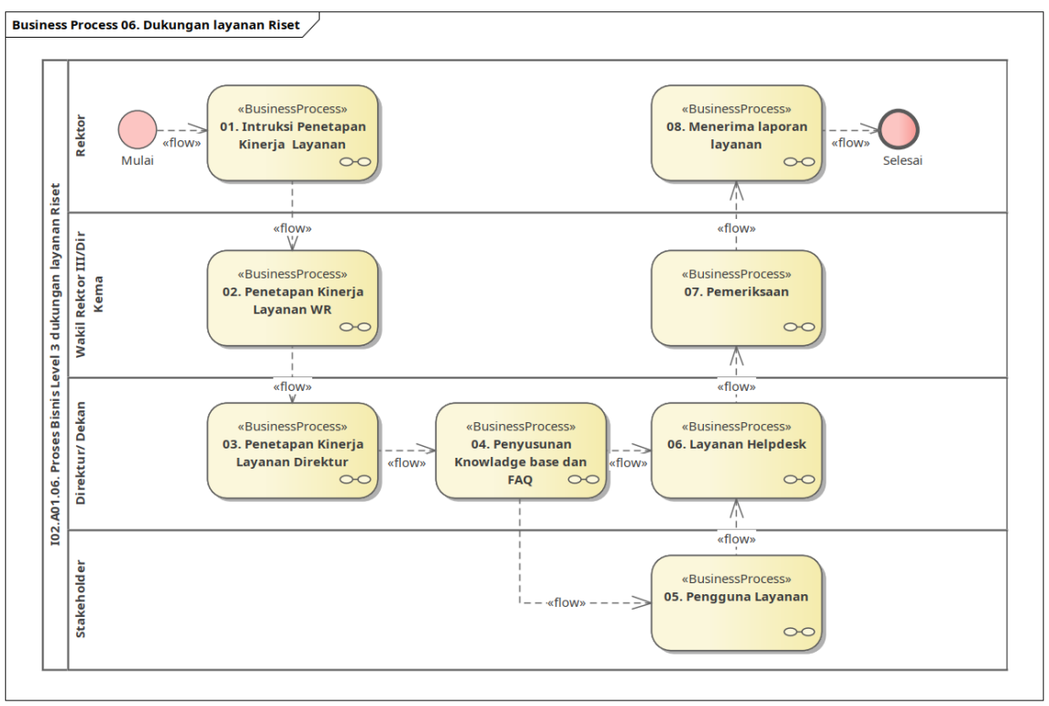
I02.A01.04. Sosialisasi



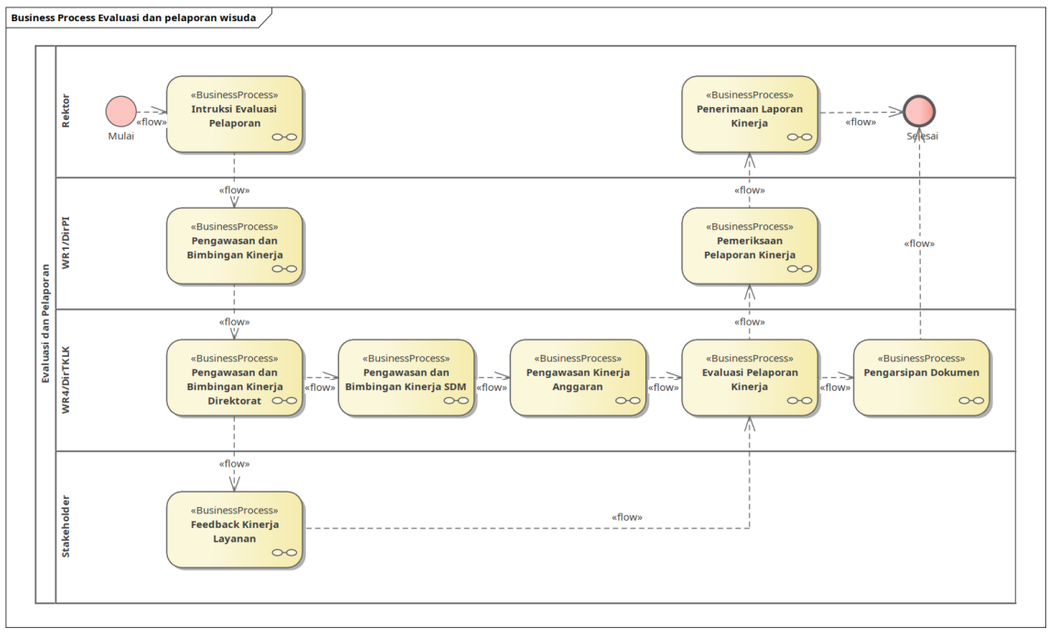
I02.A01.05. Implementasi Manajemen Riset



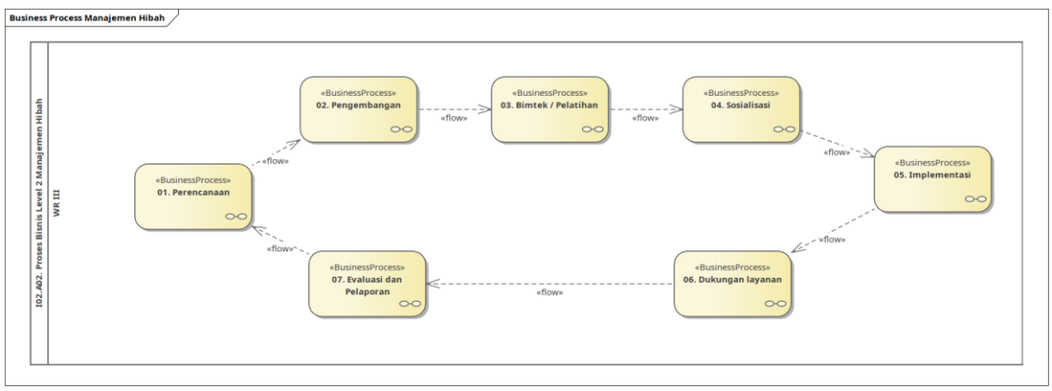
I02.A01.06. Dukungan Layanan



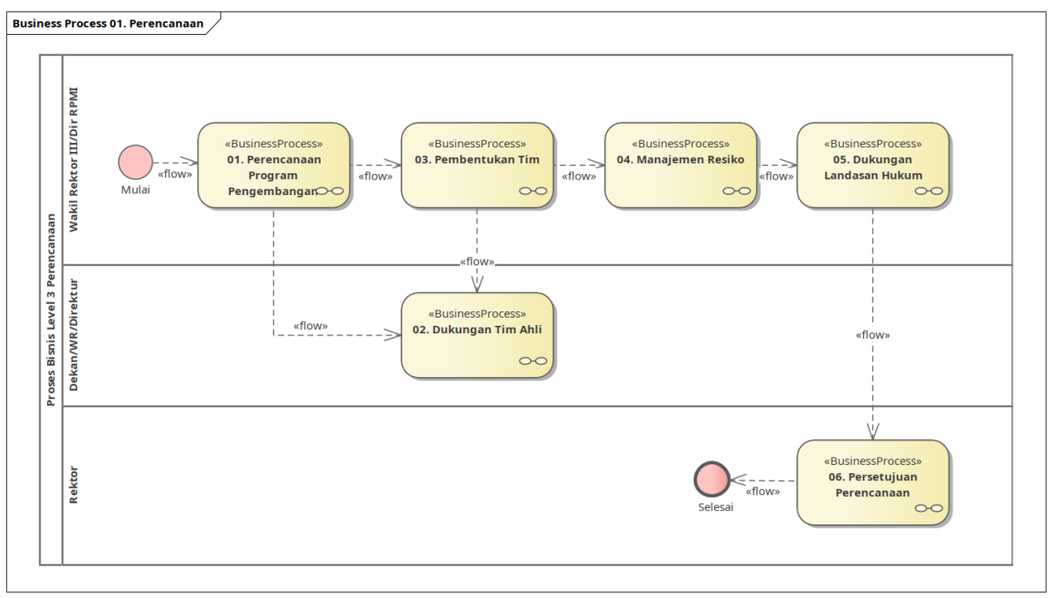
I02.A01.07. Evaluasi dan Pelaporan



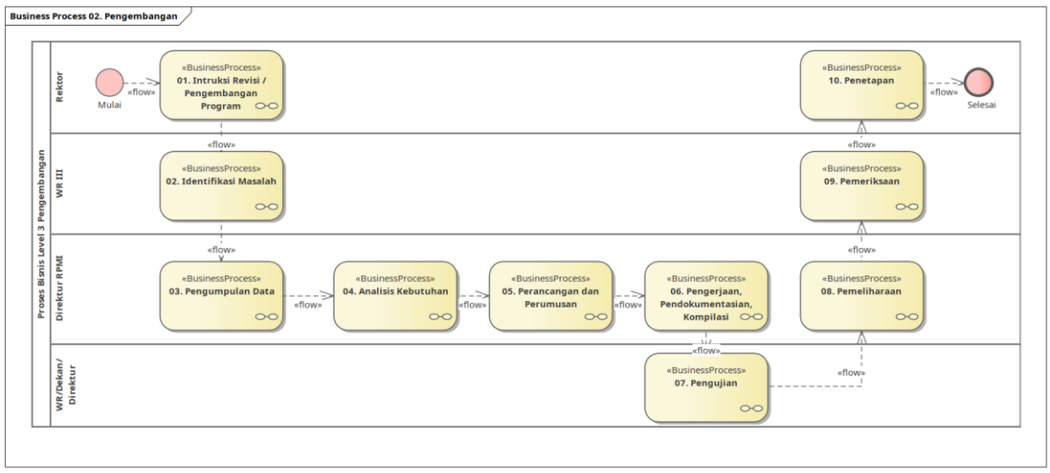
I02.A02. Manajemen Hibah



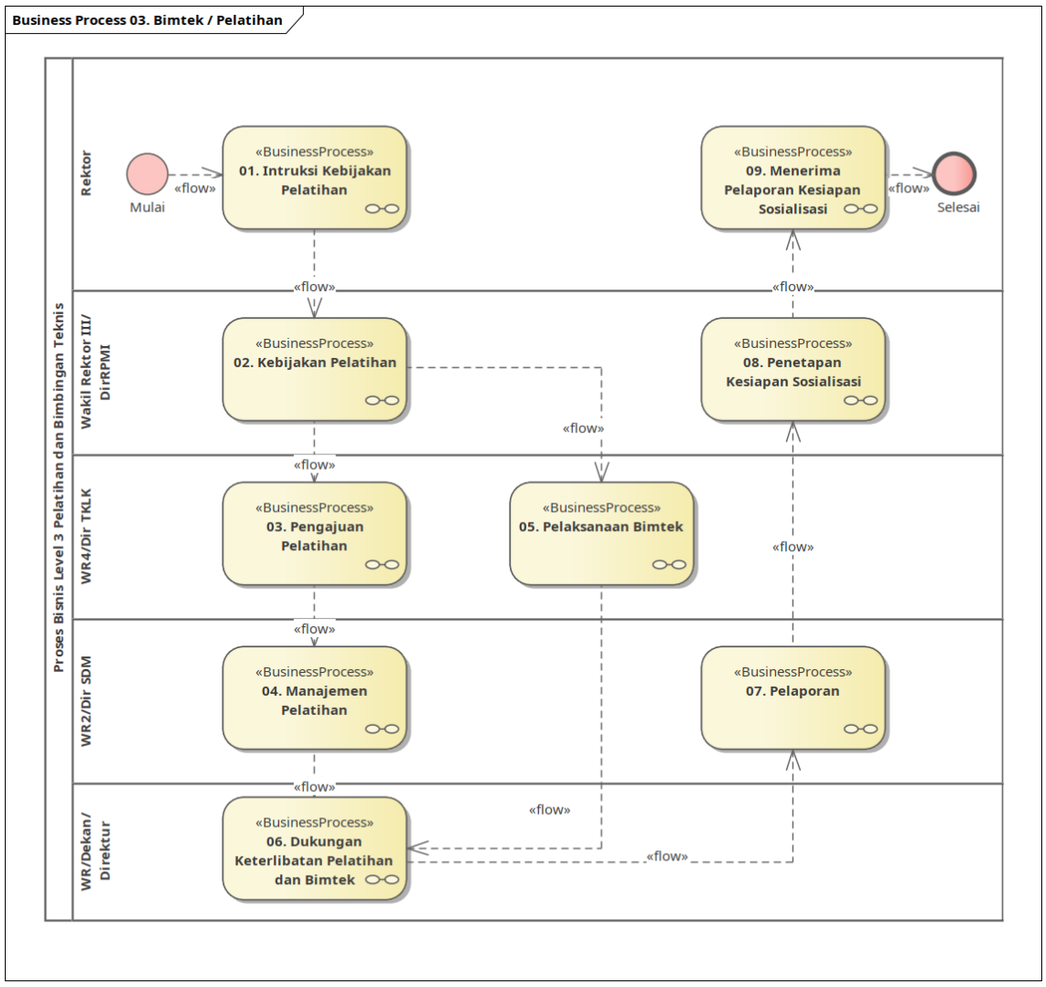
I02.A02.01. Perencanaan Manajemen Hibah



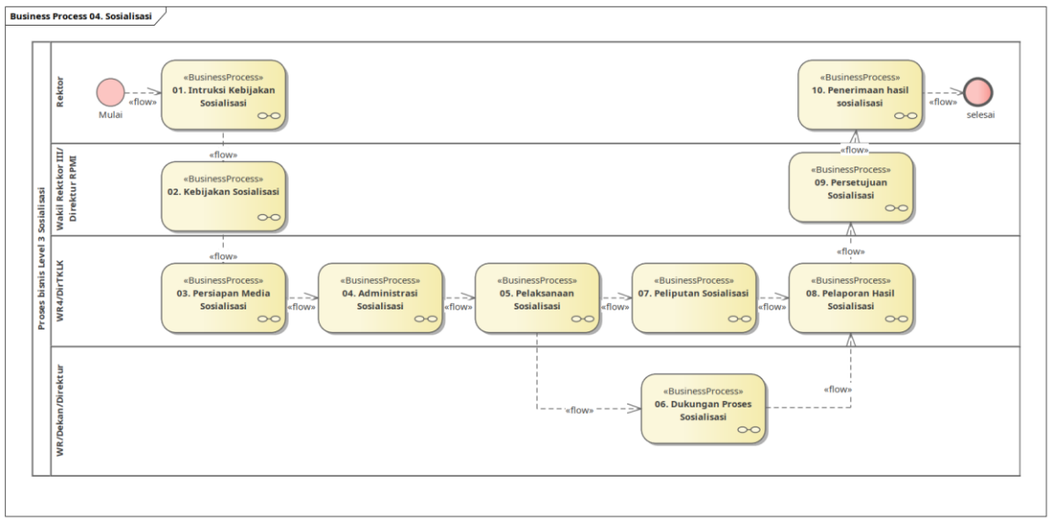
I02.A02.02. Pengembangan Manajemen Hibah



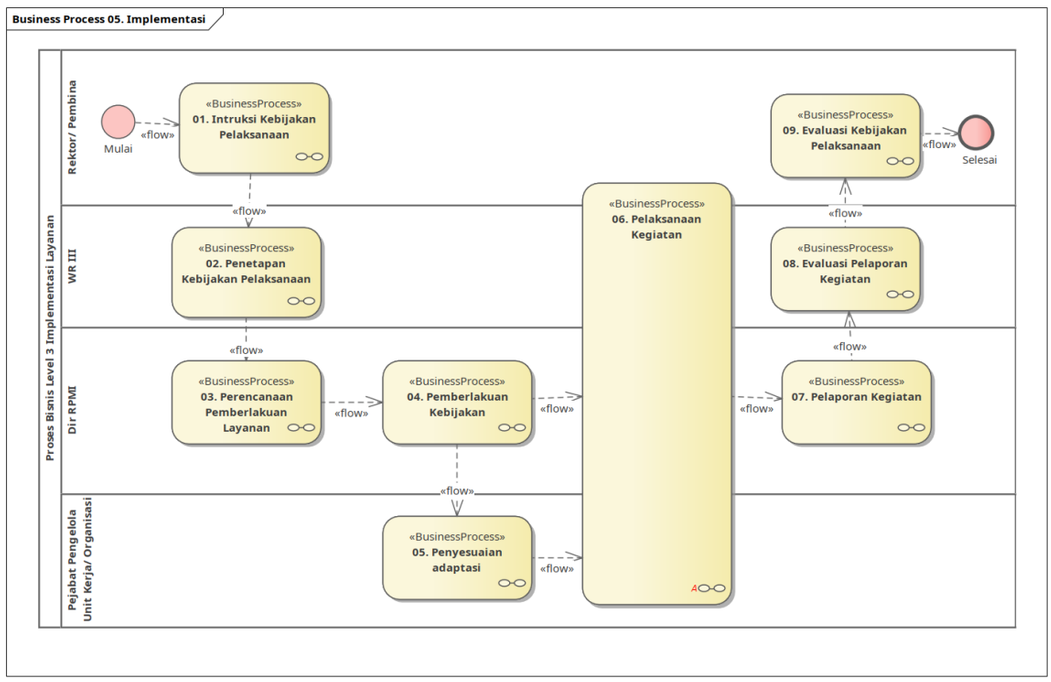
I02.A02.03. Bimtek / Pelatihan



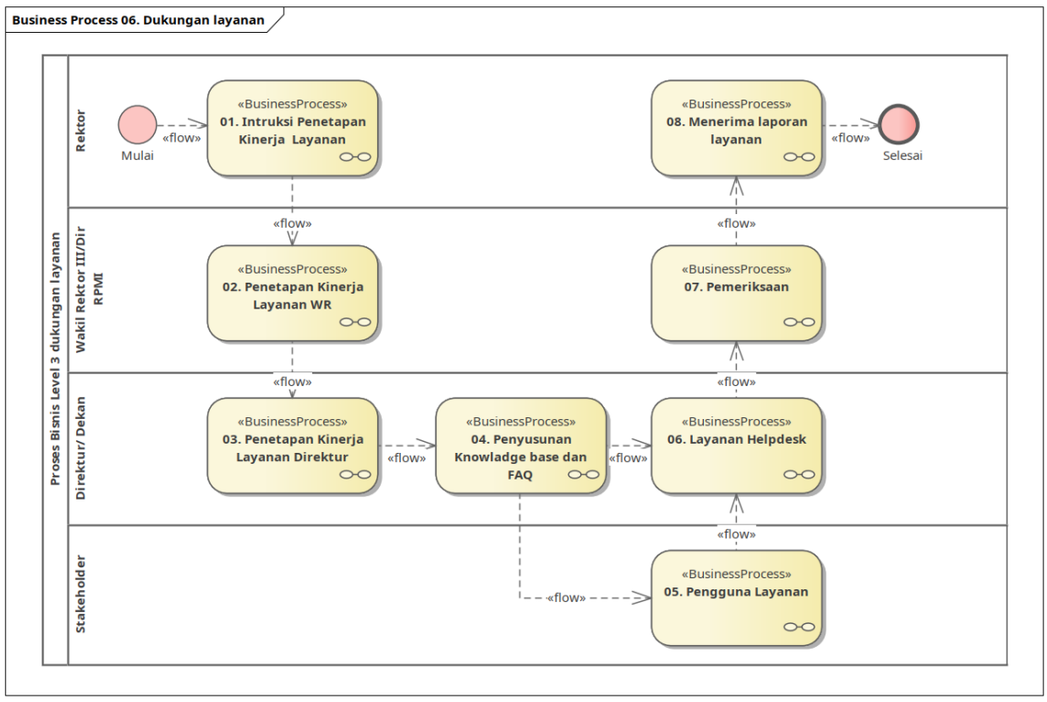
I02.A02.04. Sosialisasi



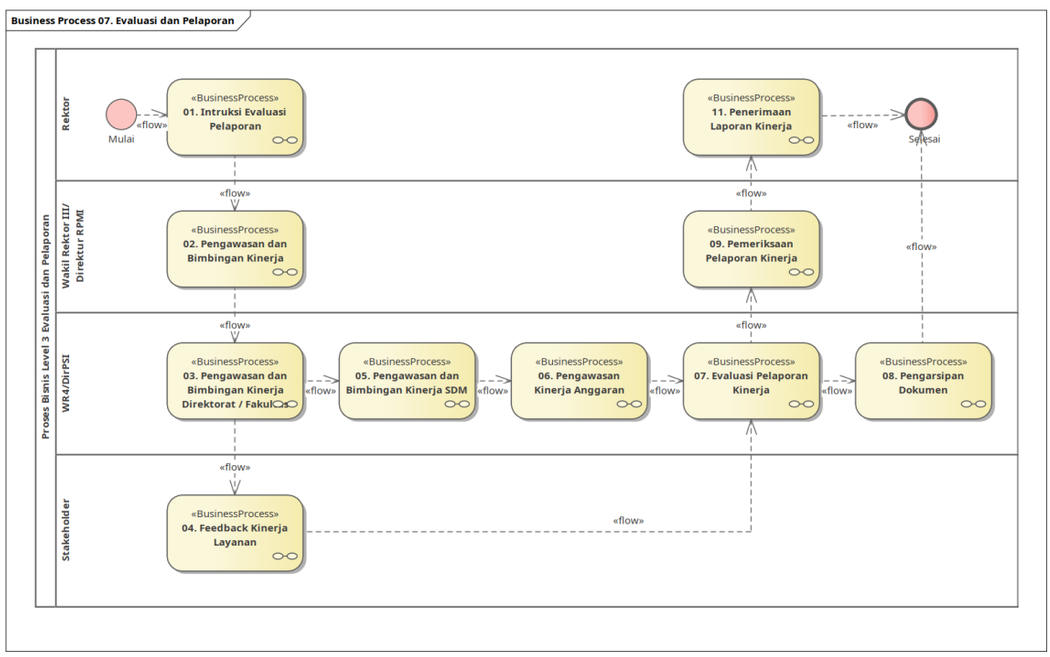
I02.A02.05. Implementasi Manajemen Hibah



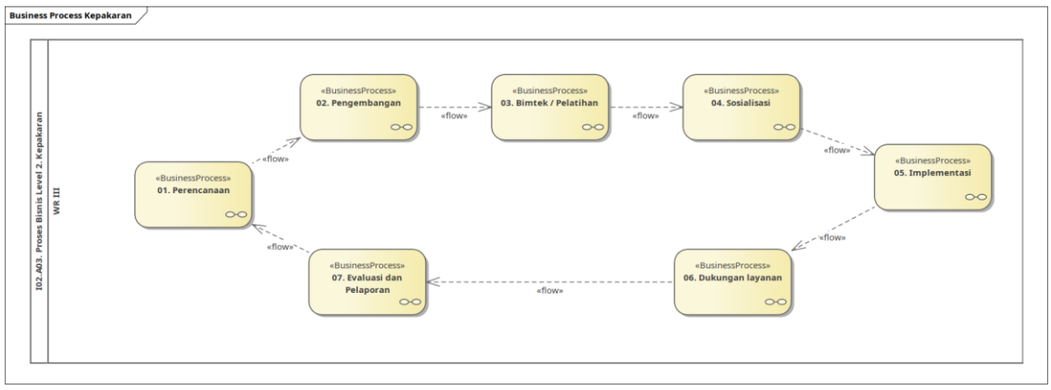
I02.A02.06. Dukungan Layanan



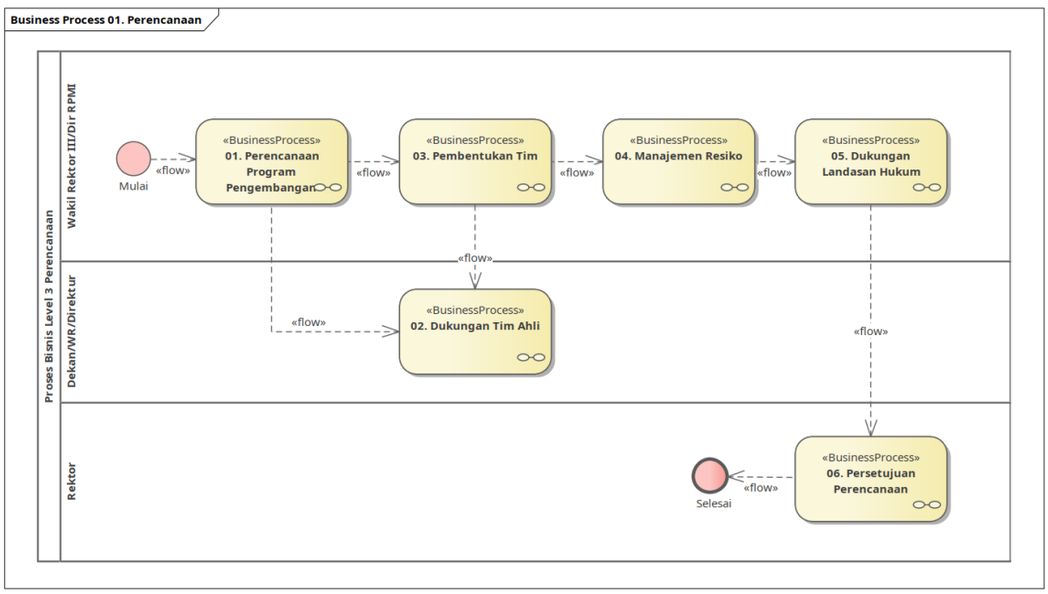
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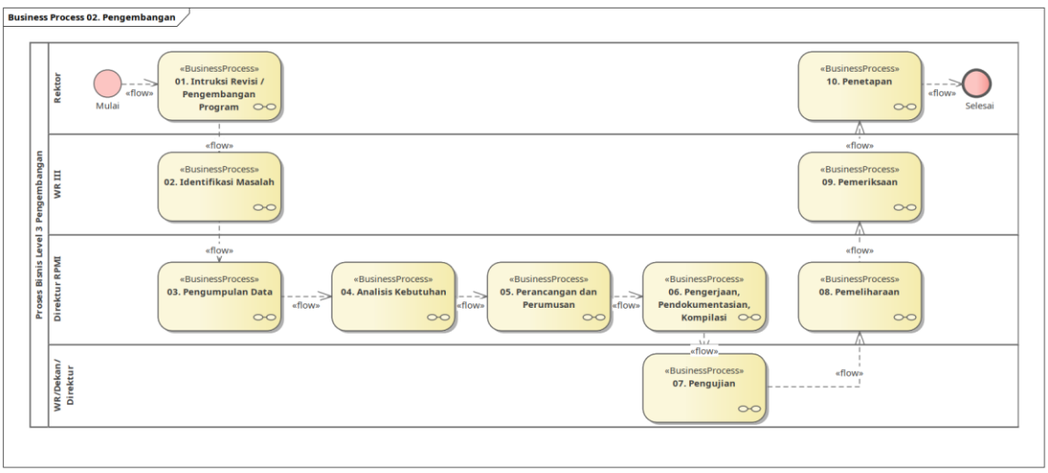
I02.A03. Kepakaran



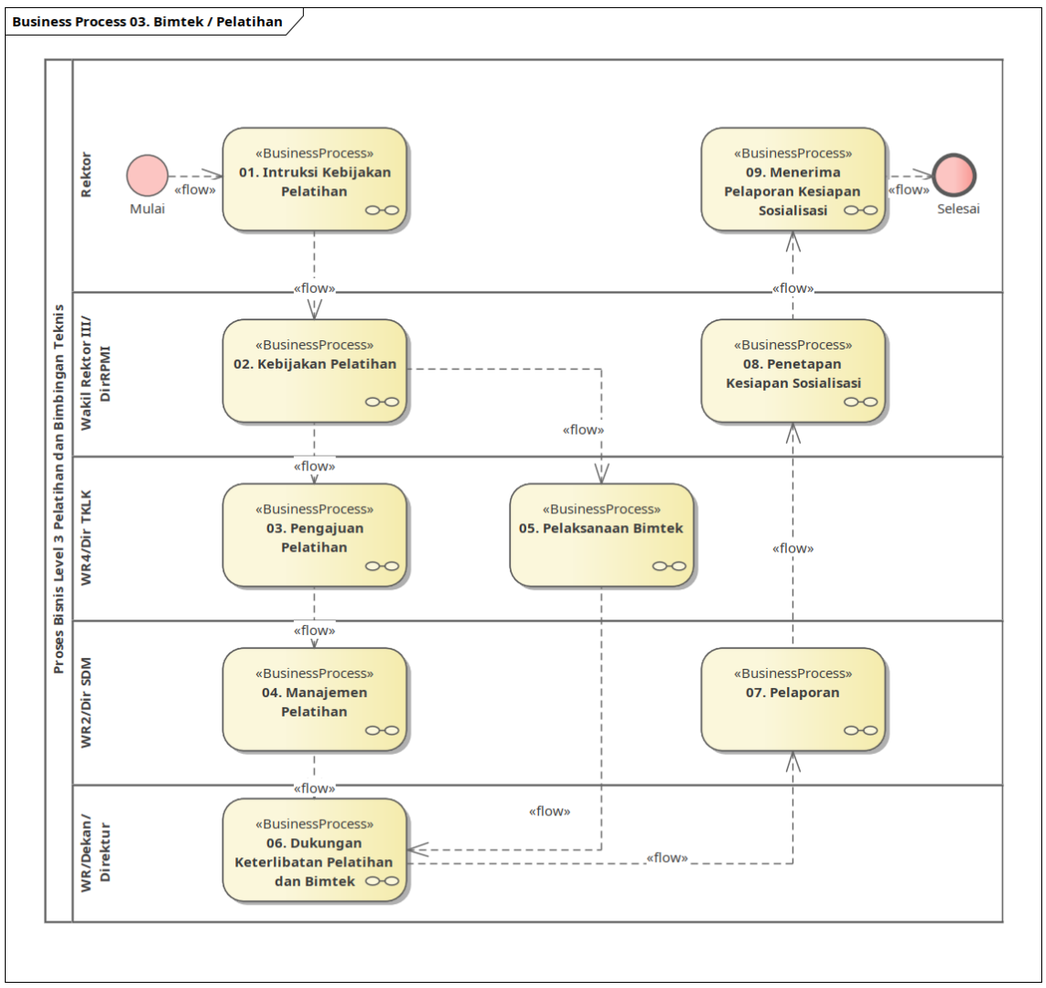
I02.A03.01. Perencanaan Kepakaran



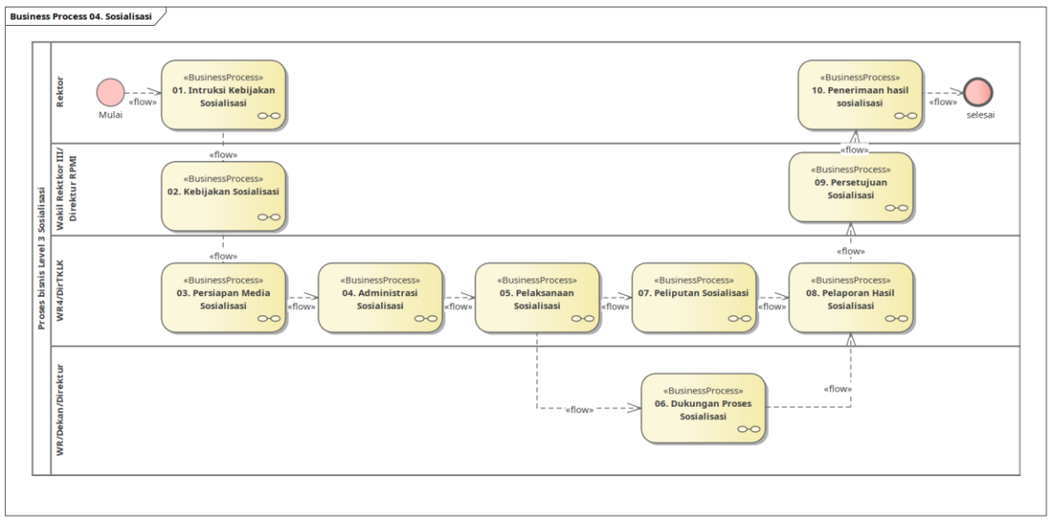
I02.A03.02. Pengembangan Kepakaran



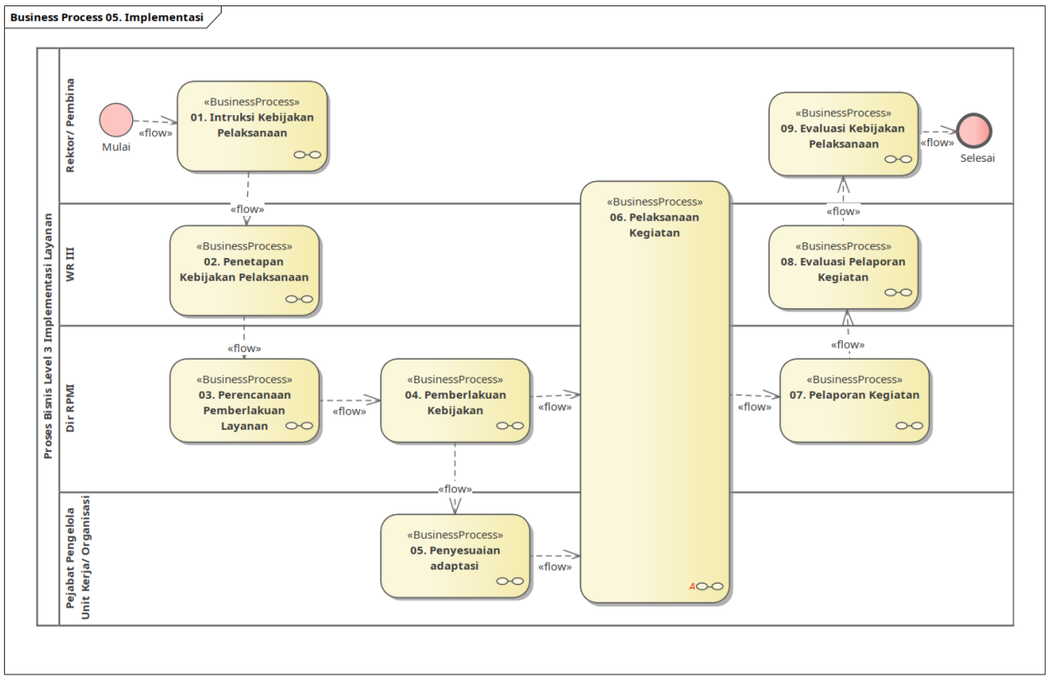
I02.A03.03. Bimtek / Pelatihan



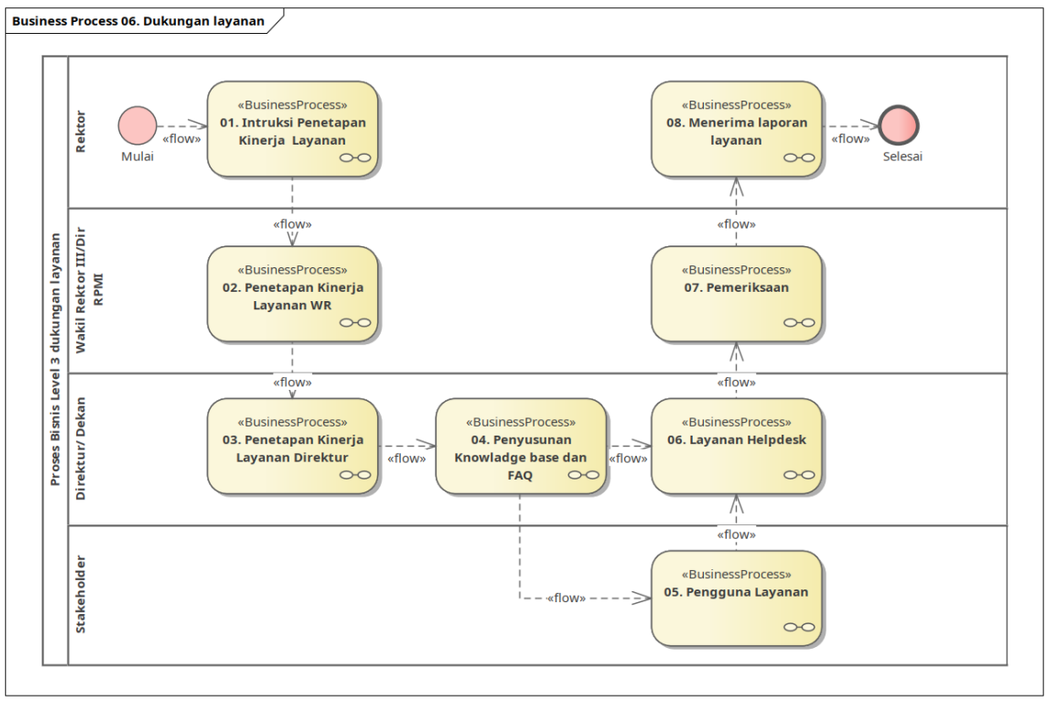
I02.A03.04. Sosialisasi



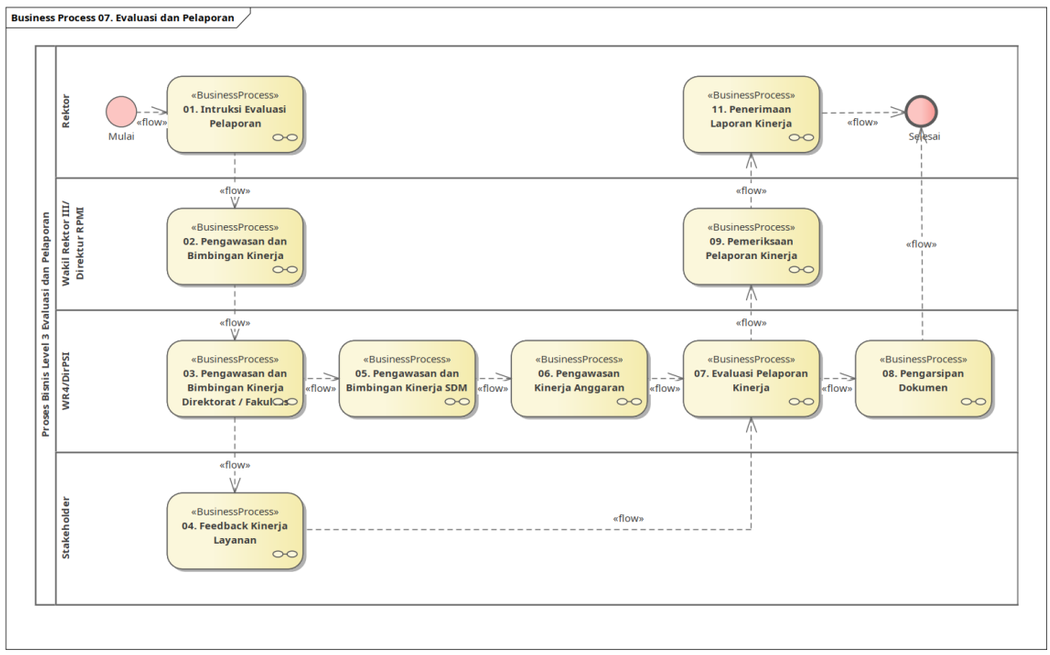
I02.A03.05. Implementasi Kepakaran



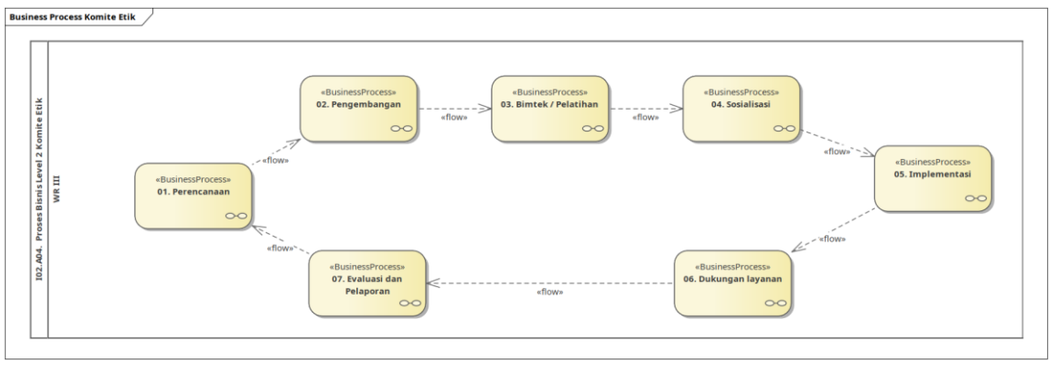
I02.A03.06. Dukungan Layanan



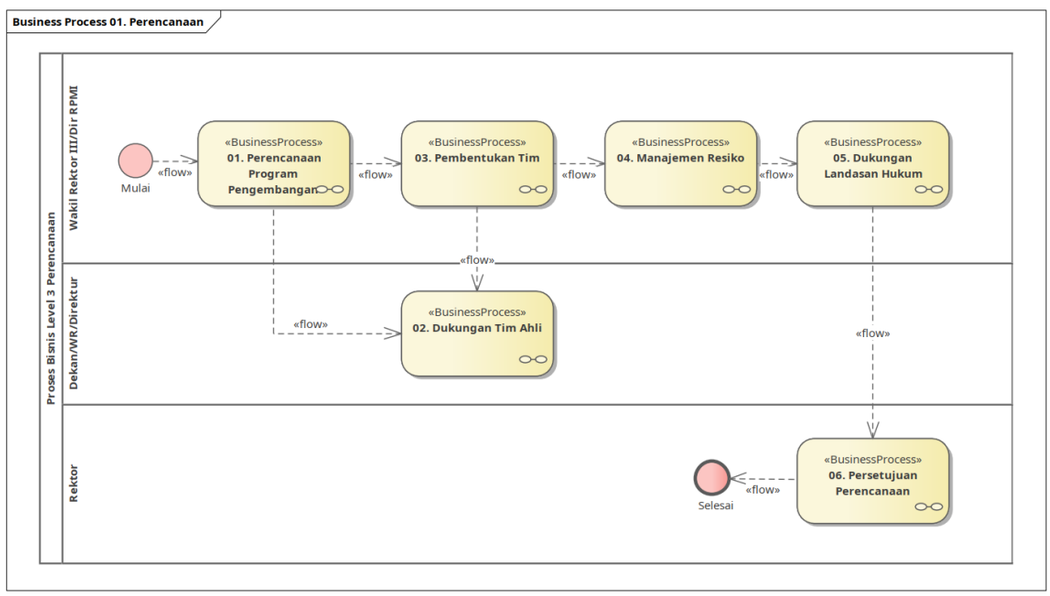
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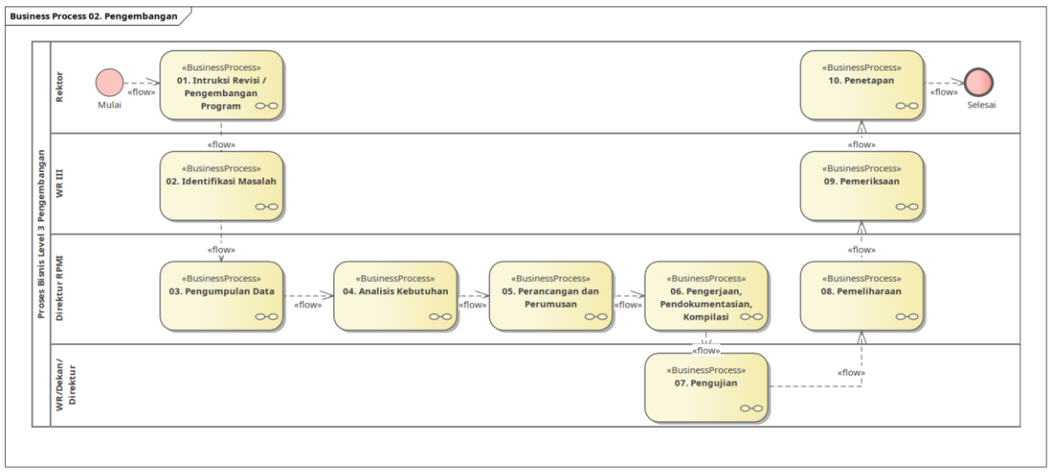
I02.A04. Komite Etik



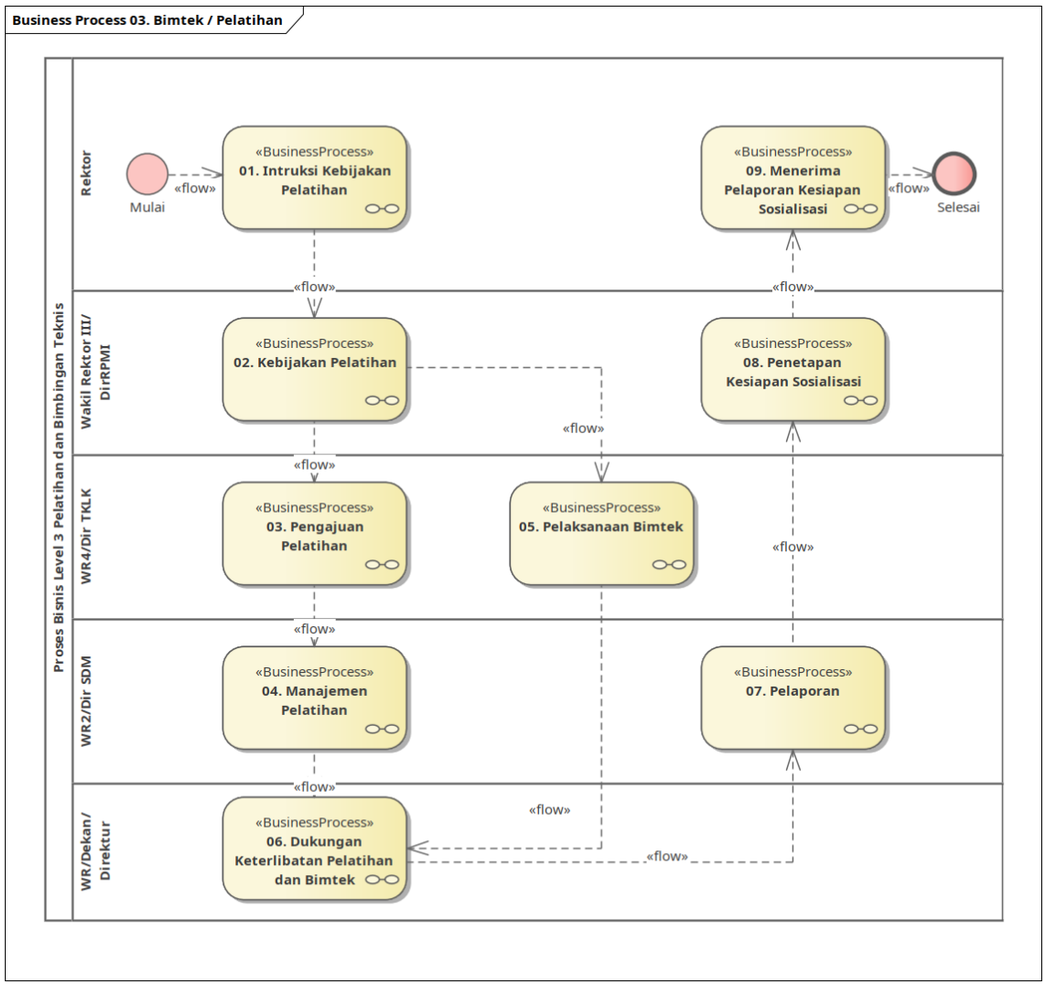
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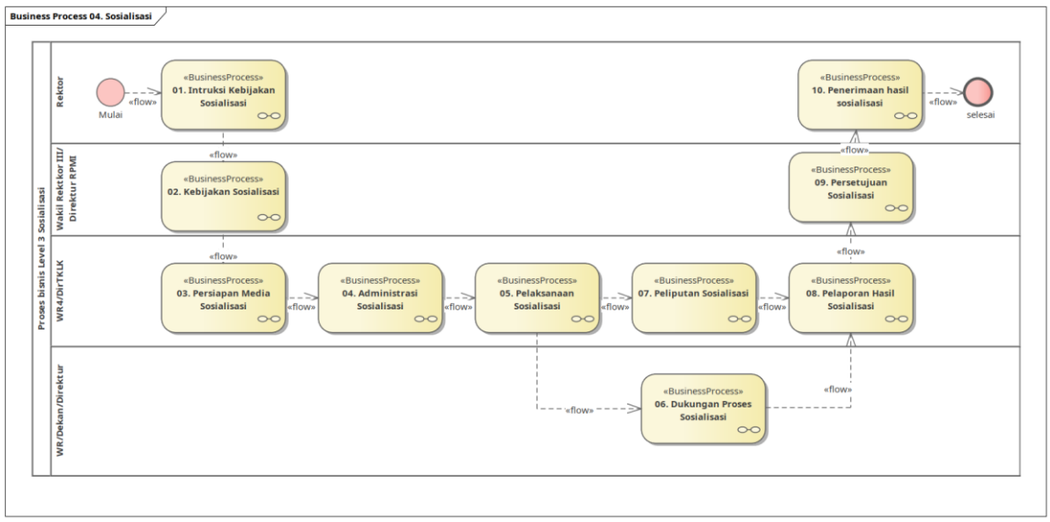
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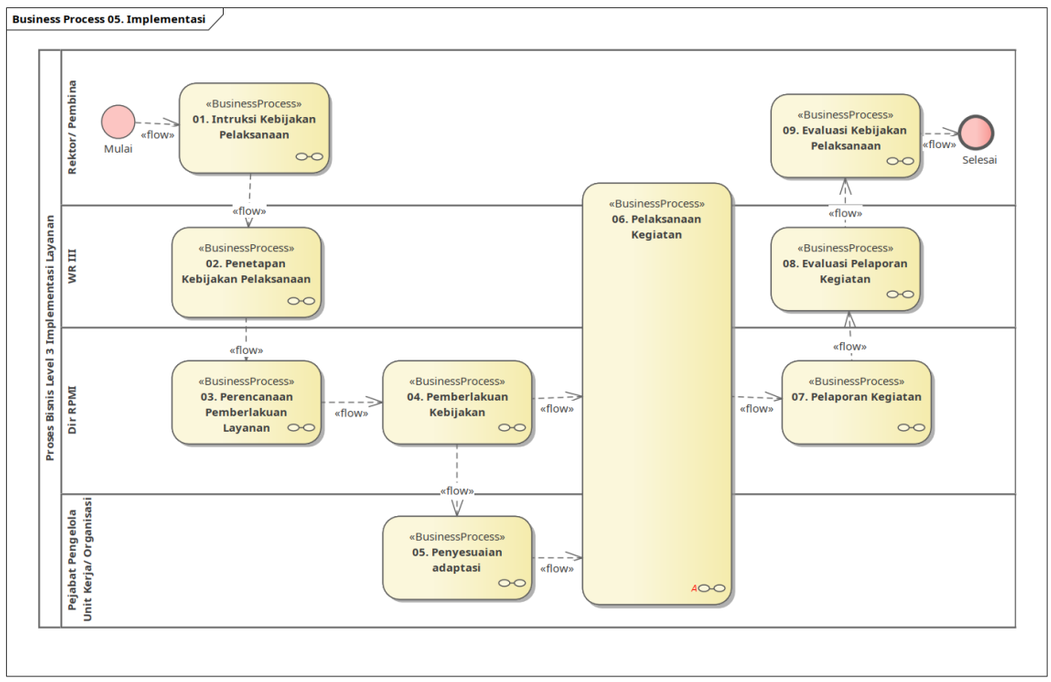
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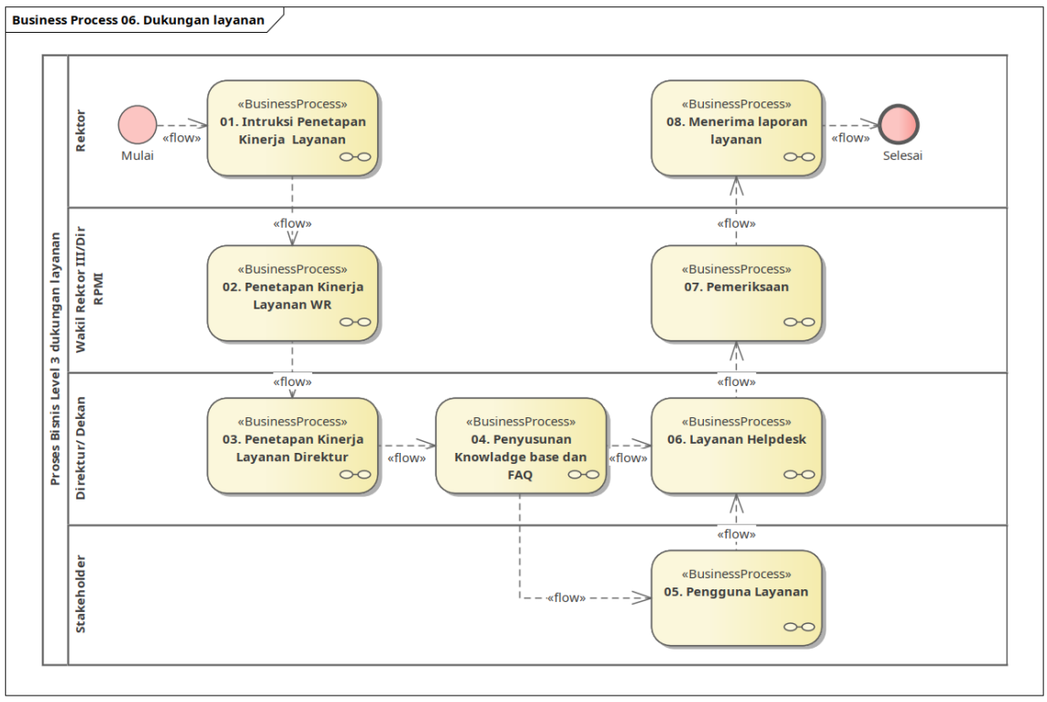
I02.A04.04. Sosialisasi



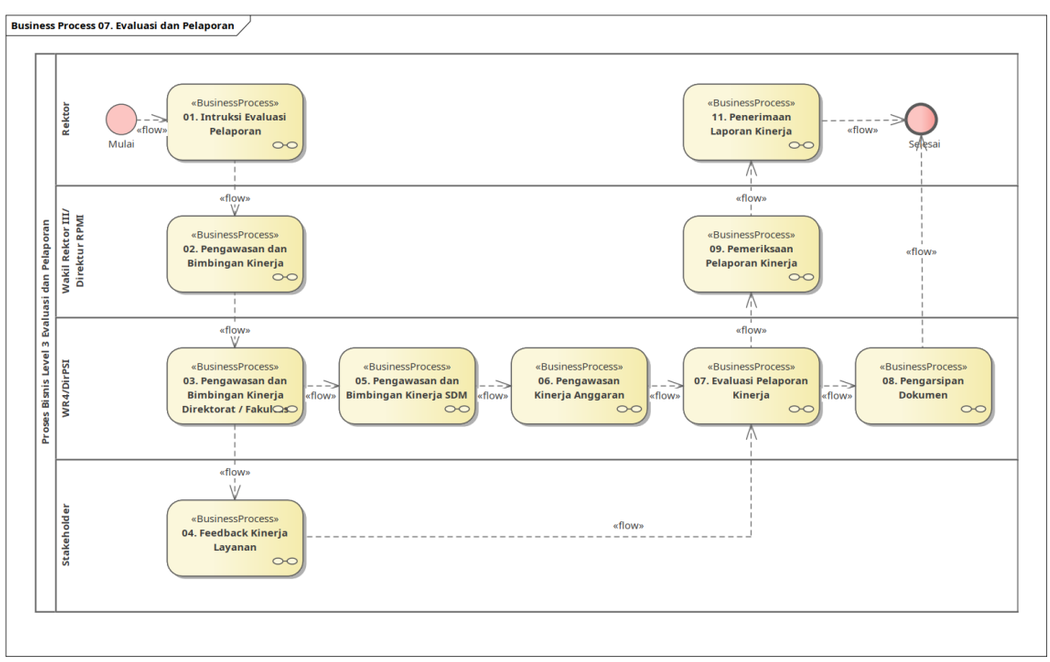
I02.A04.05. Implementasi Komite Etik



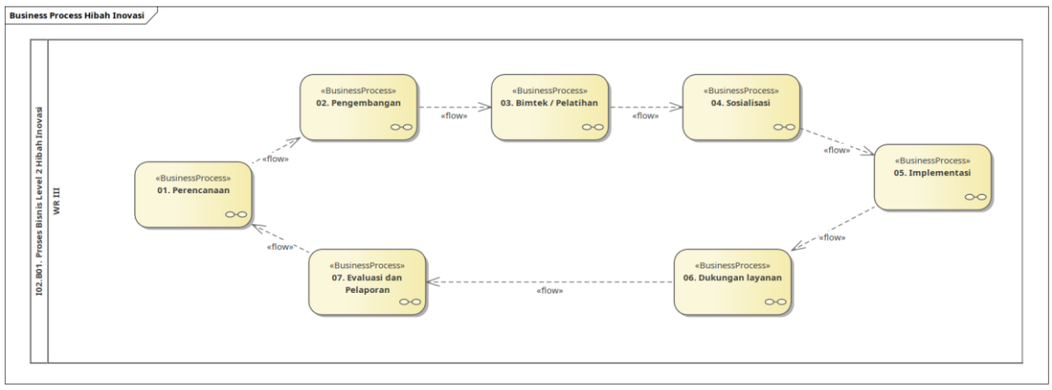
I02.A04.06. Dukungan Layanan



I02.A04.07. Evaluasi dan Pelaporan

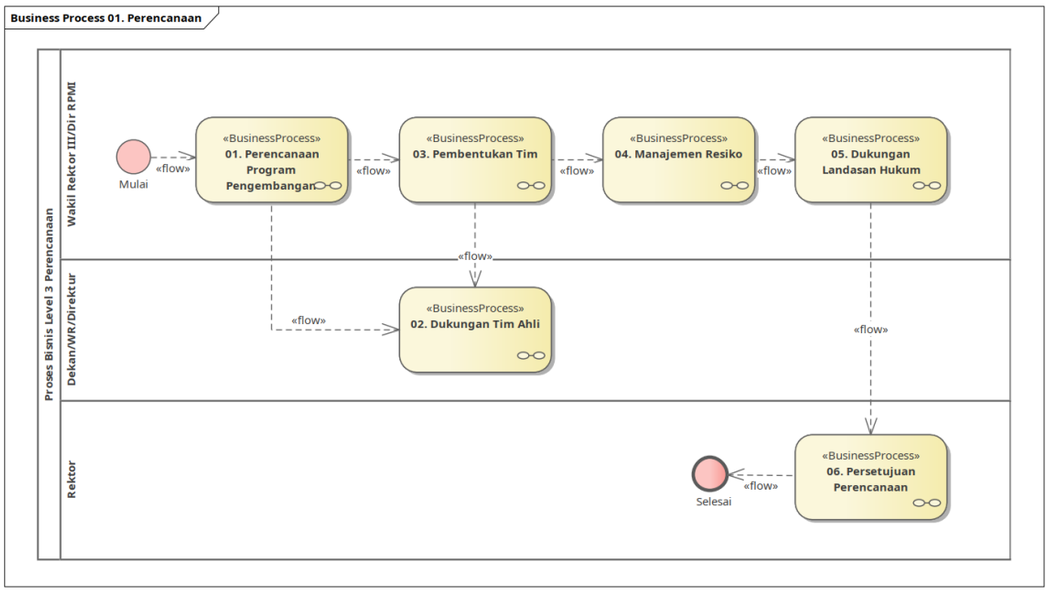


I02.B. Inovasi

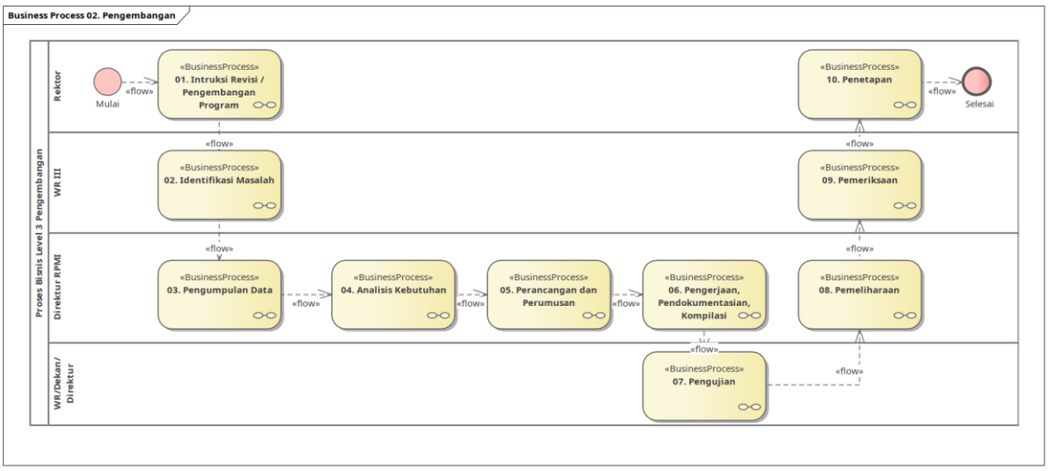


I02.B01. Hibah Inovasi

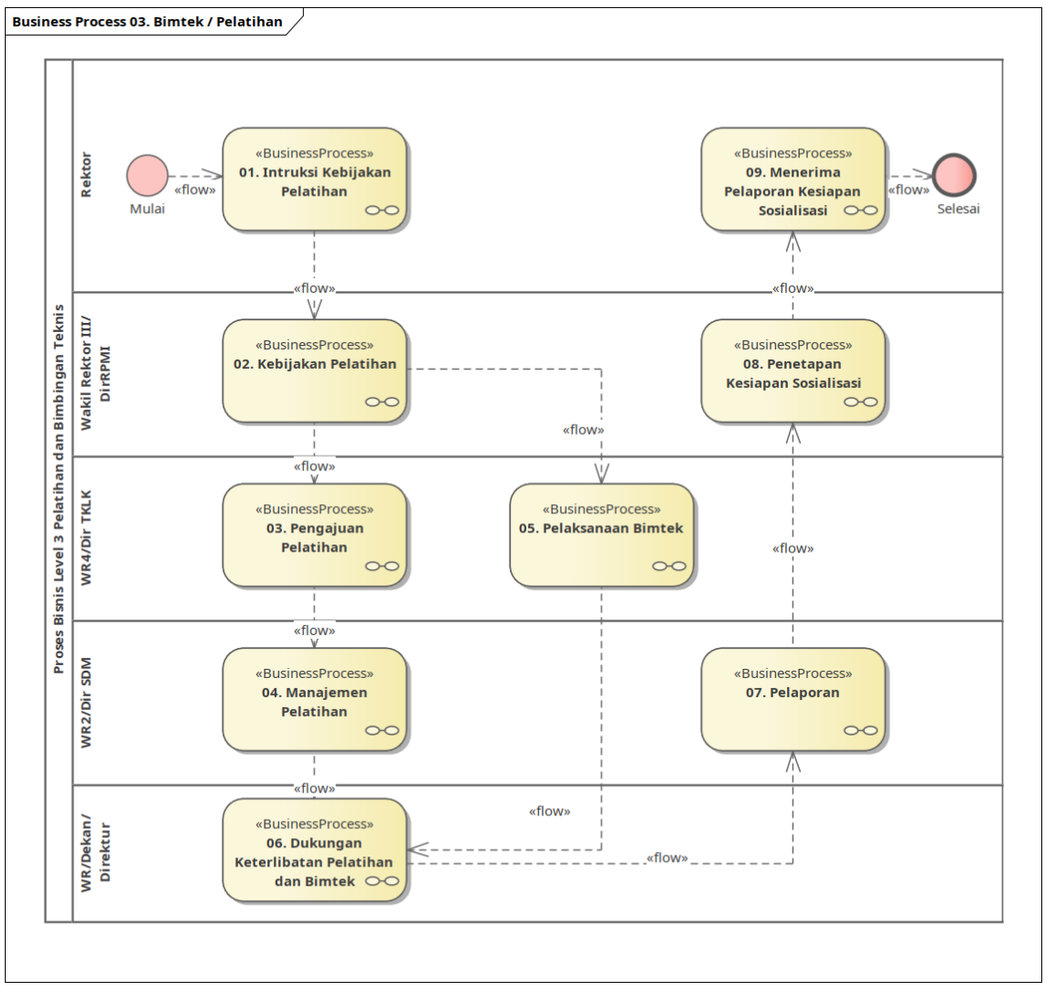
I02.B01.01. Perencanaan



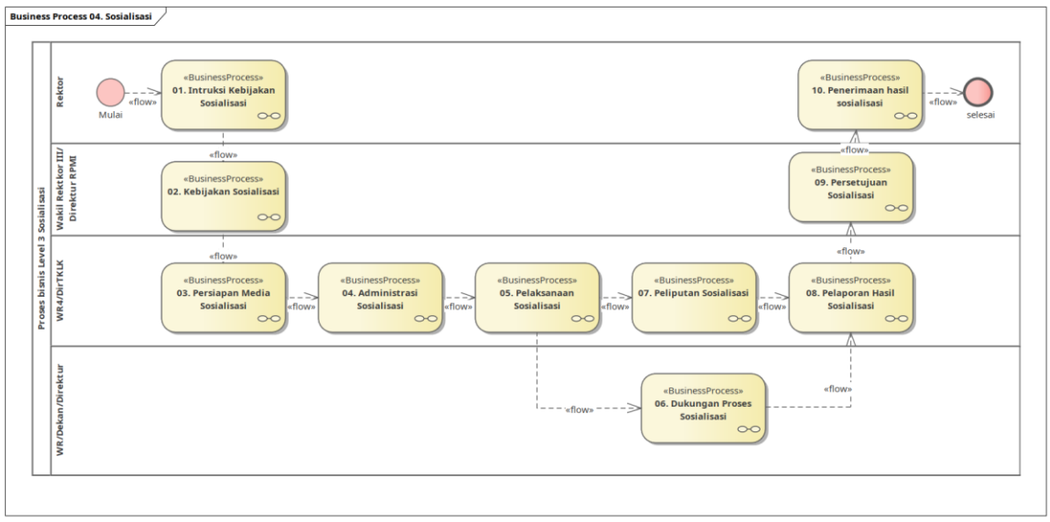
I02.B01.02. Pengembangan



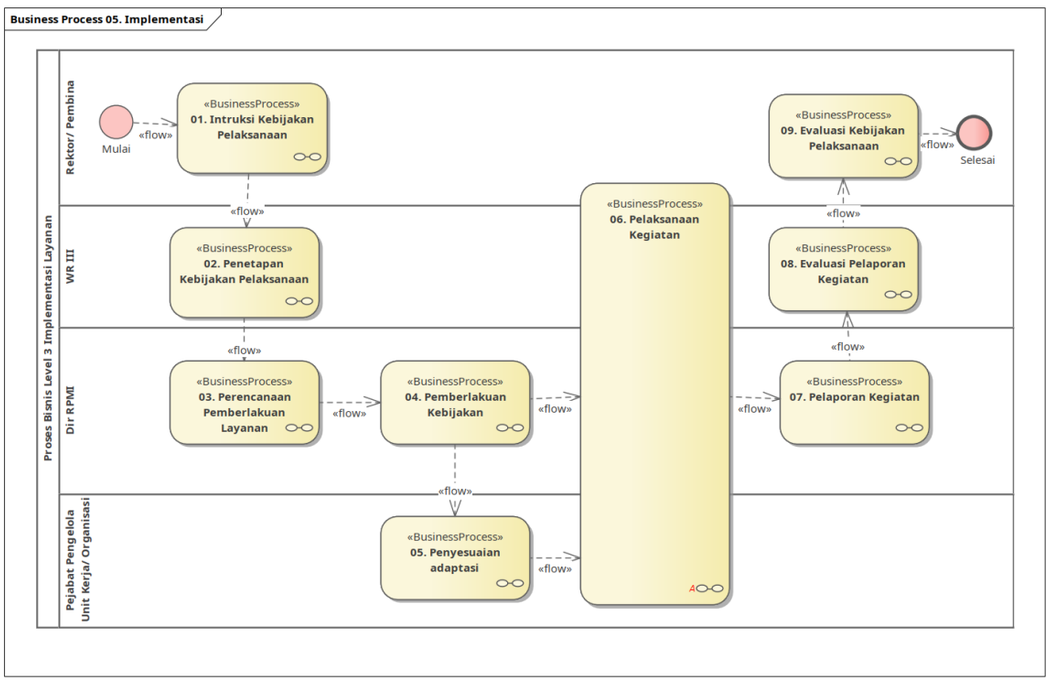
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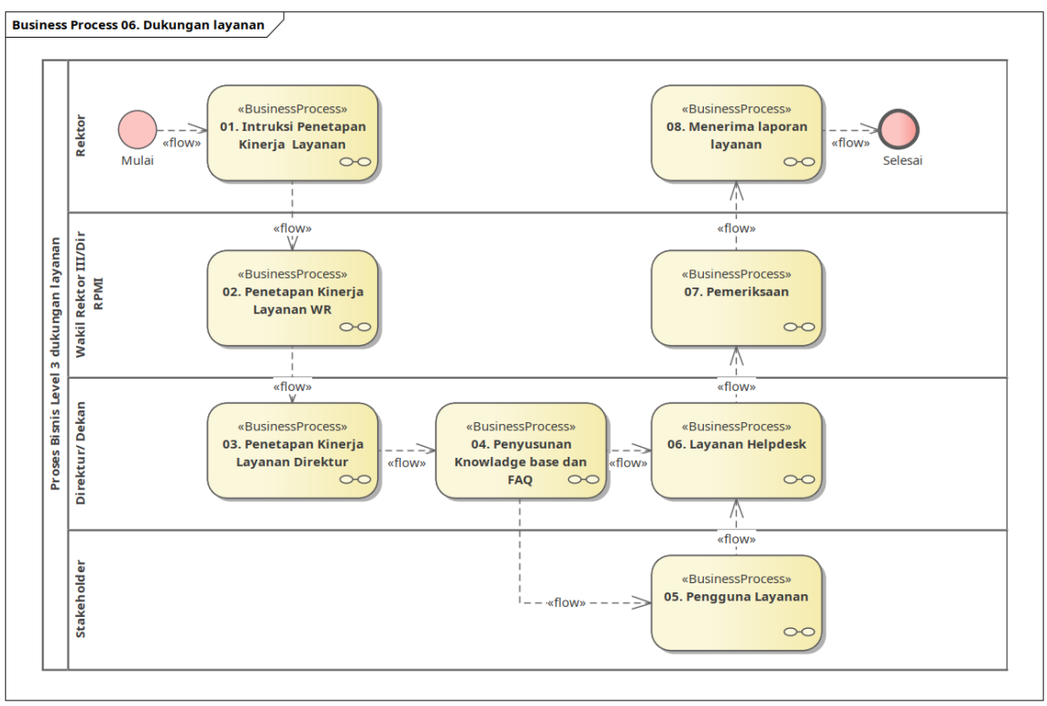
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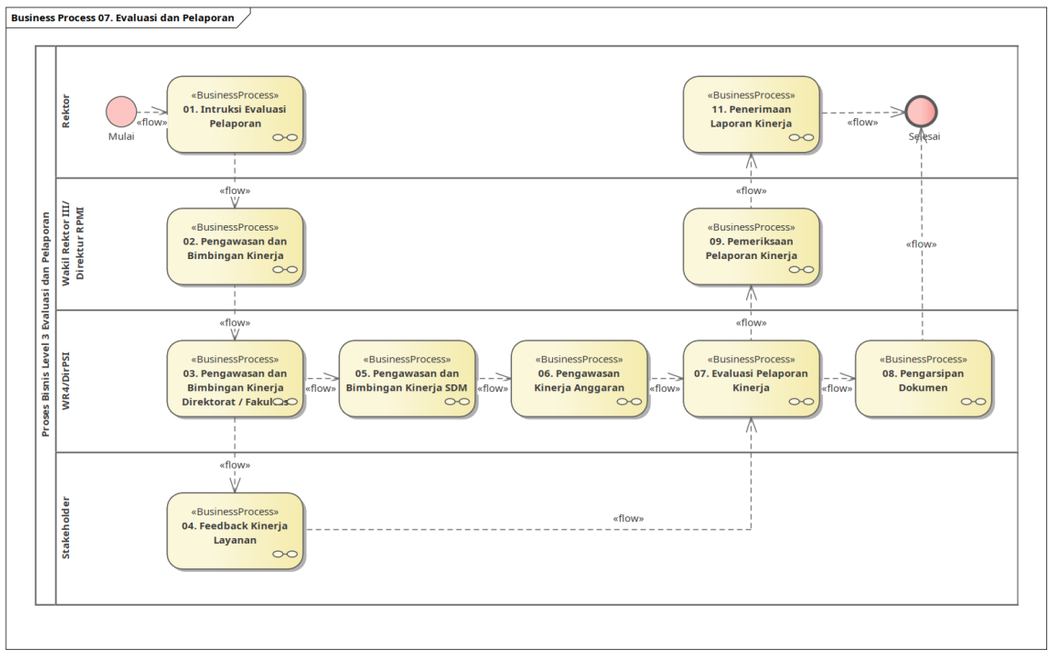
I02.B01.05. Implementasi



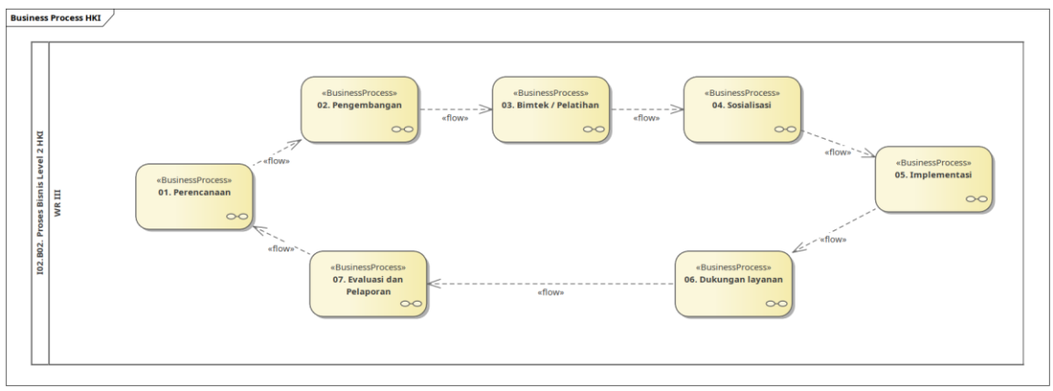
I02.B01.06. Dukungan Layanan



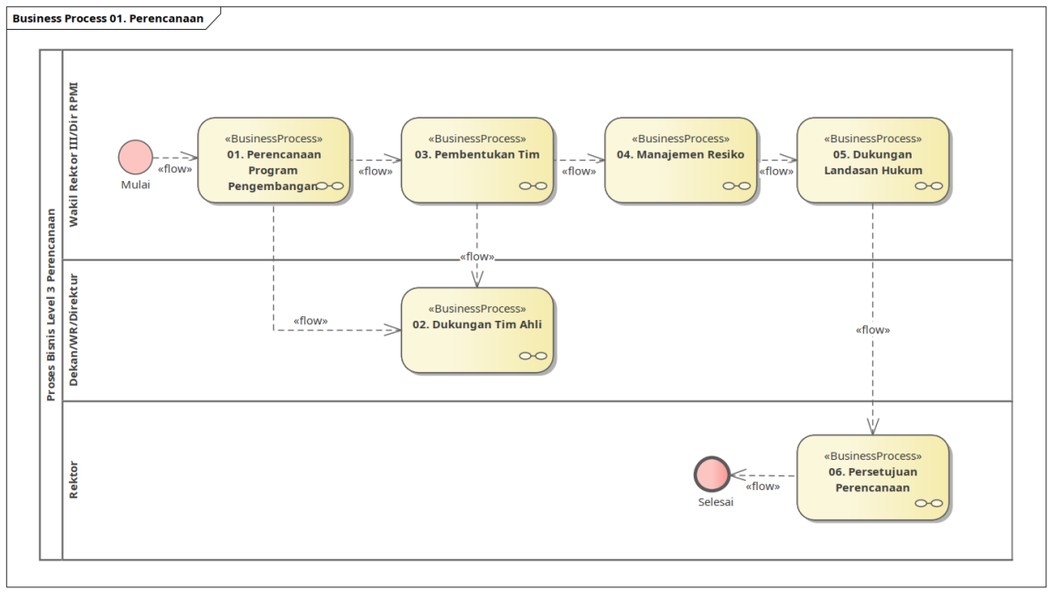
I02.B01.07. Evaluasi dan Pelaporan



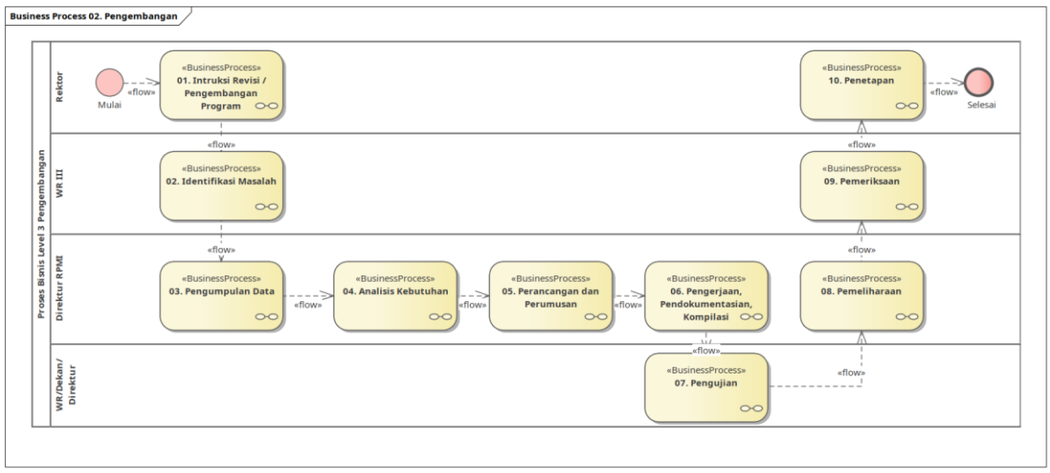
I02.B02. HKI



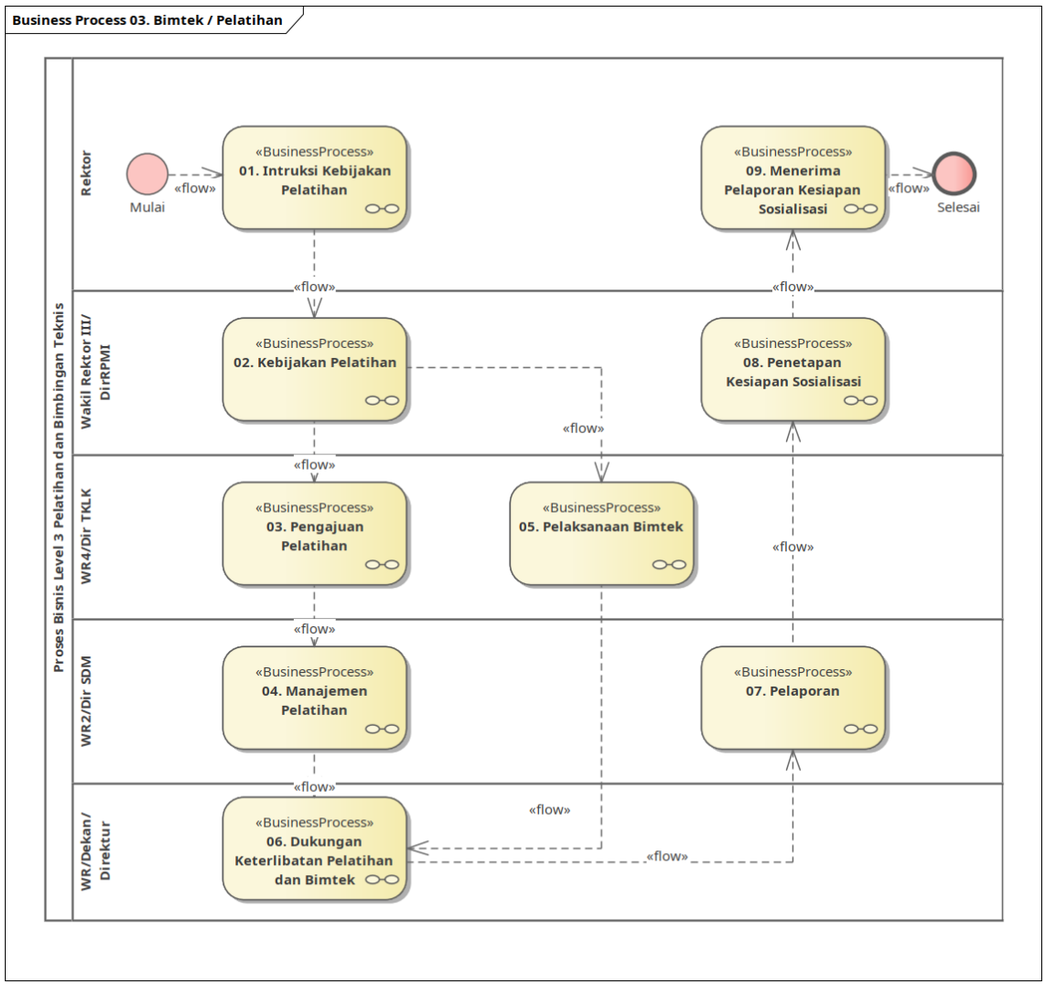
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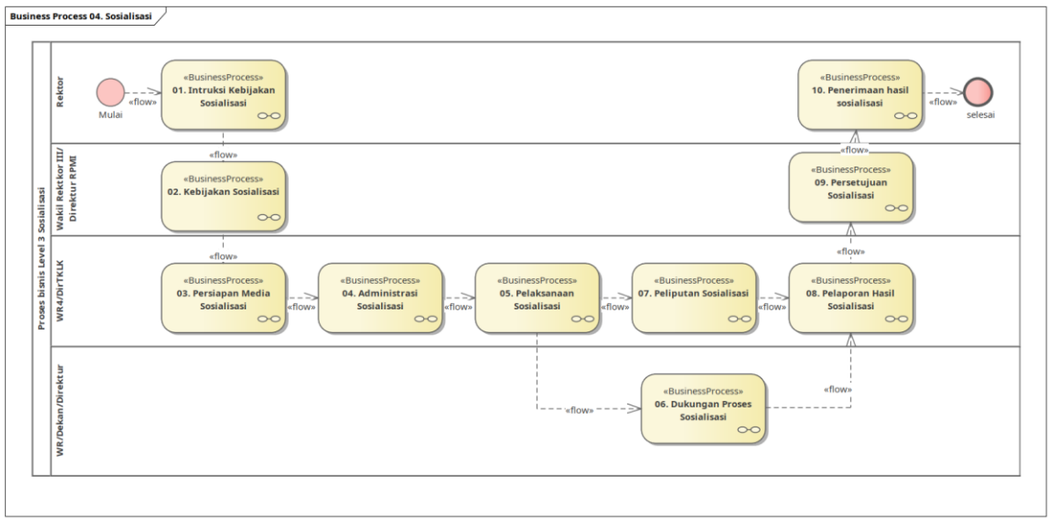
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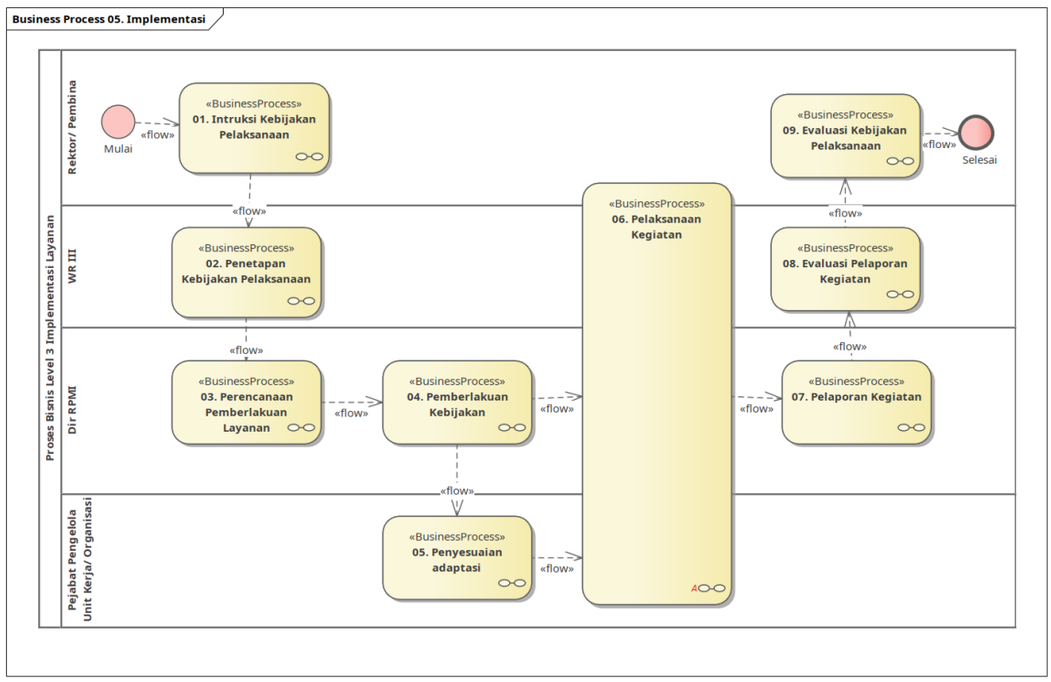
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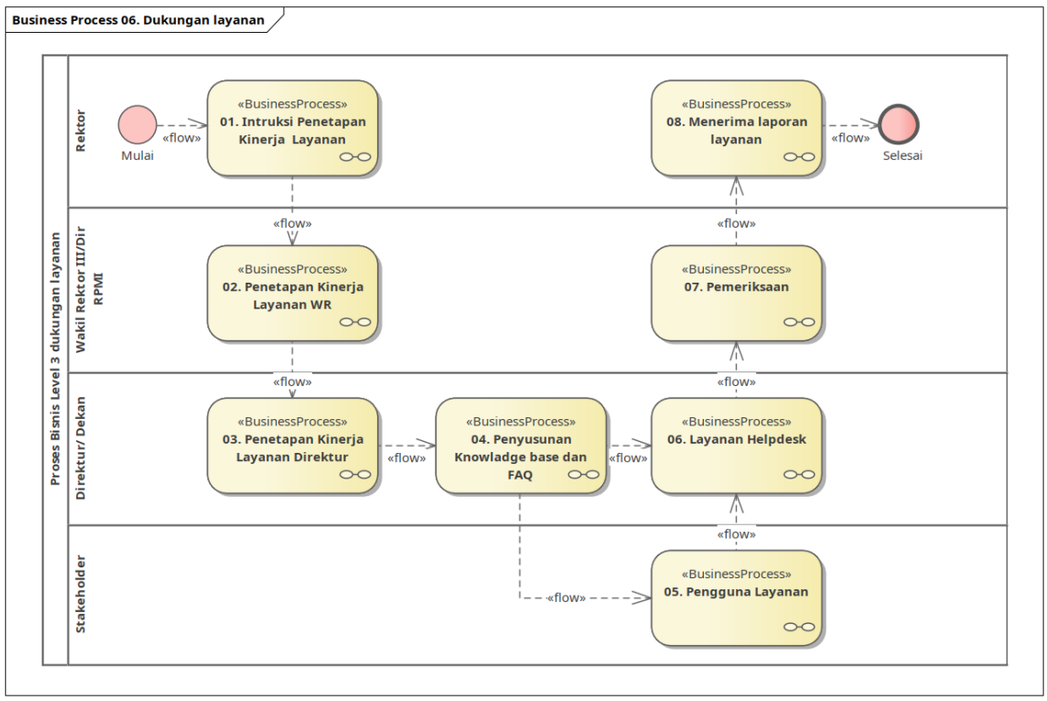
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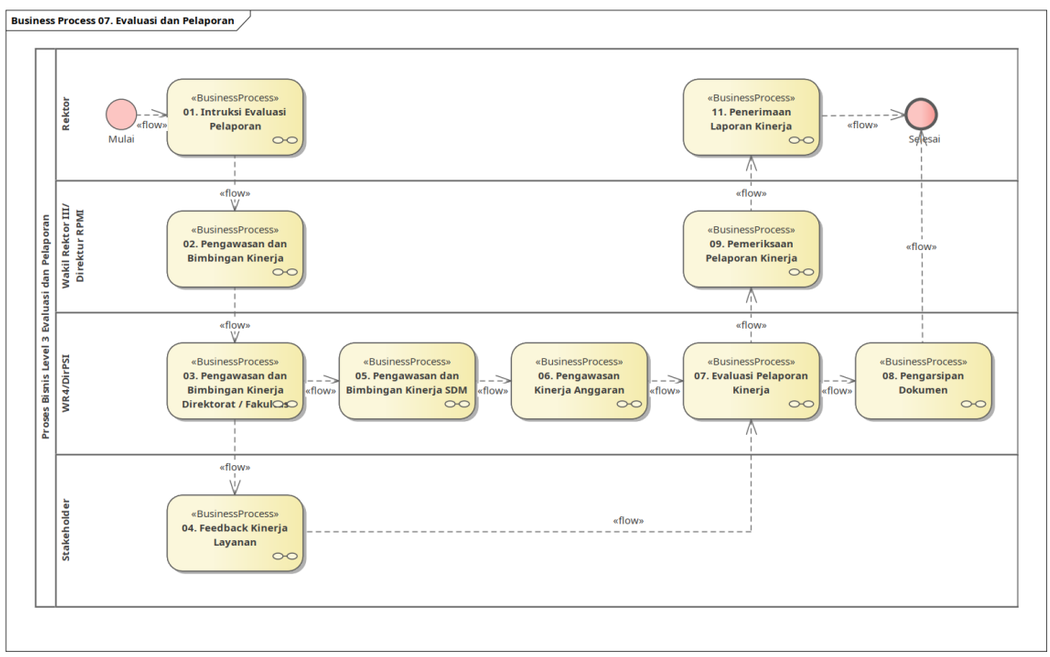
I02.B02.05. Implementasi



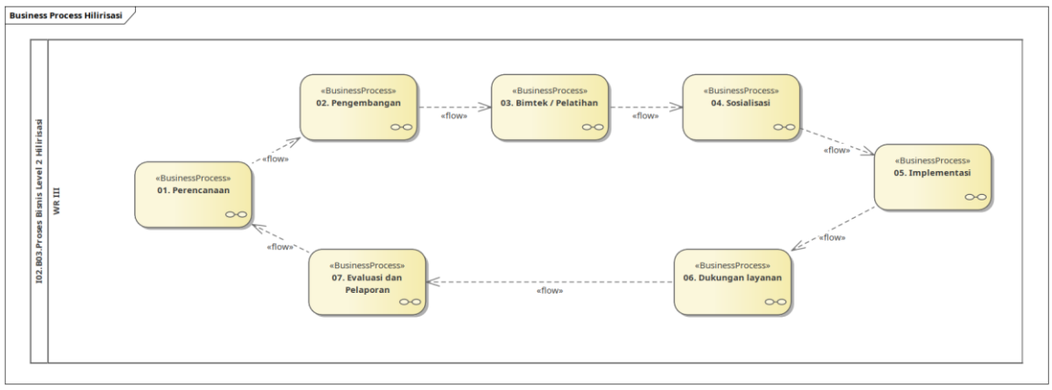
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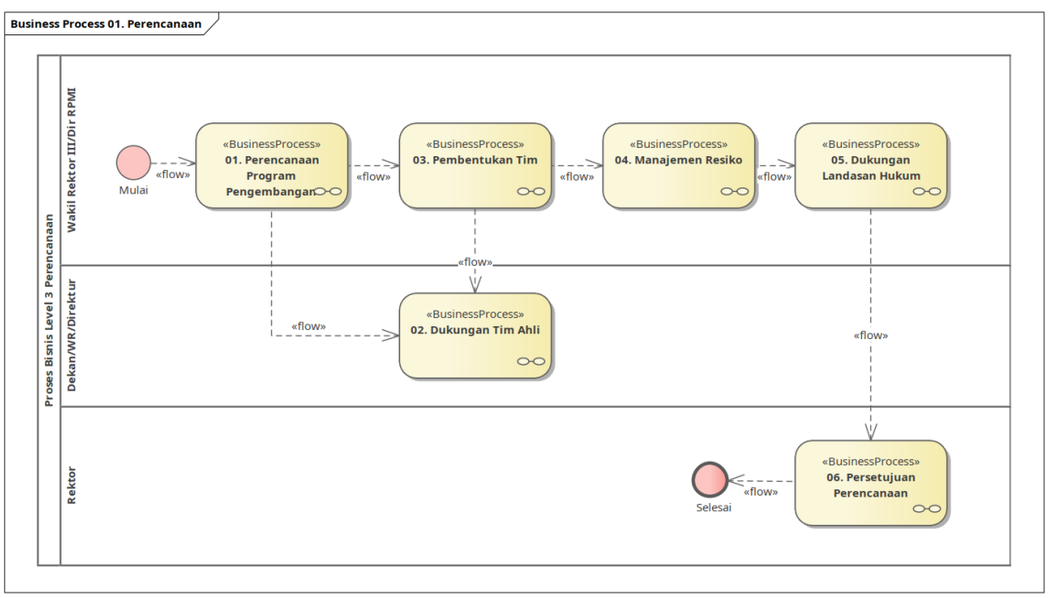
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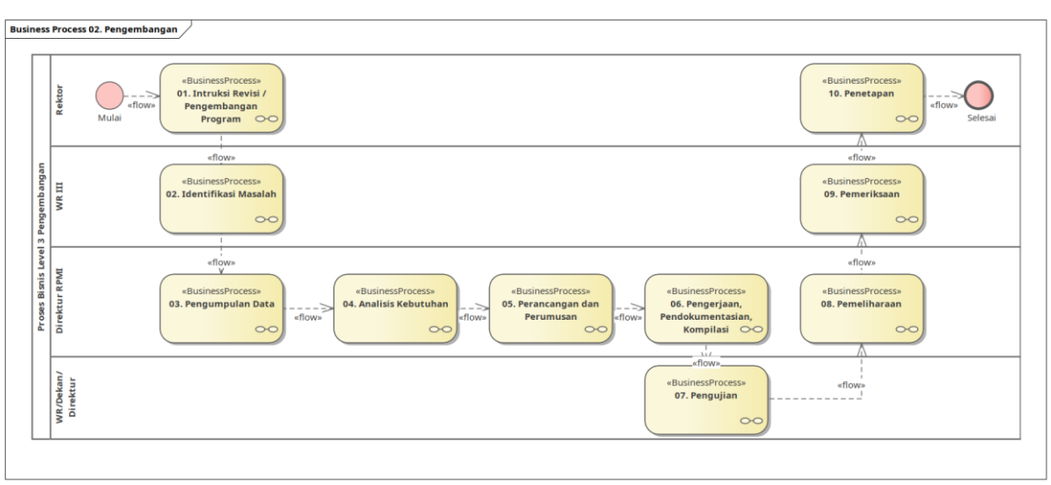
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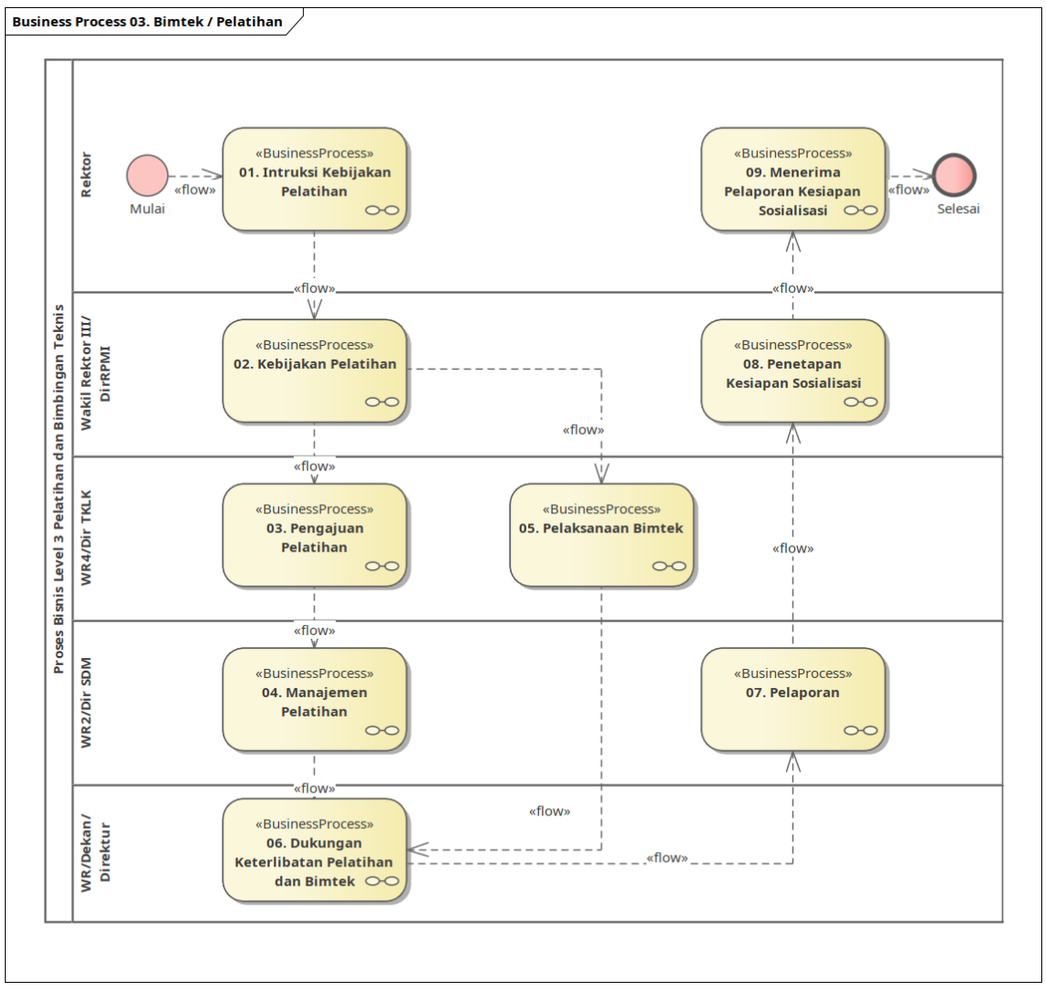
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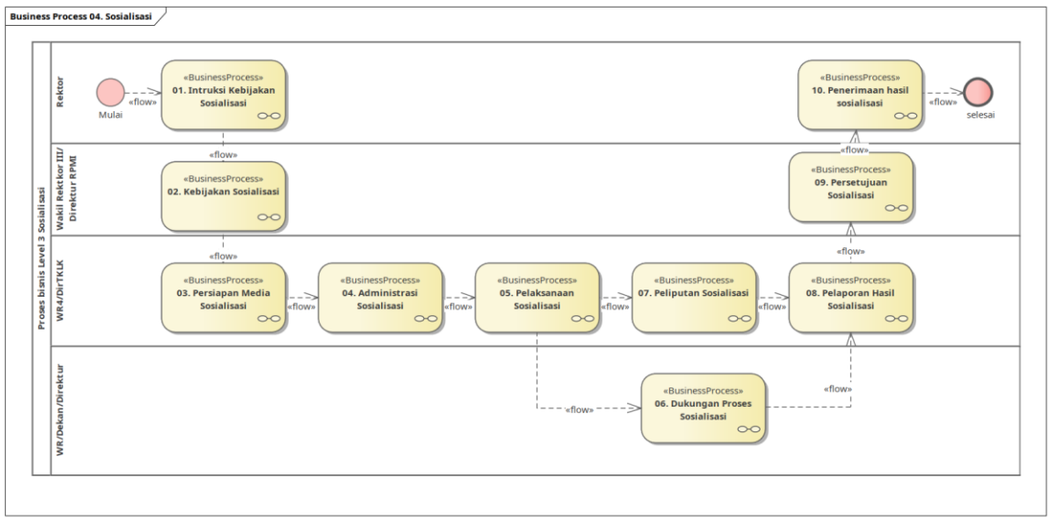
I02.B03.02. Pengembangan



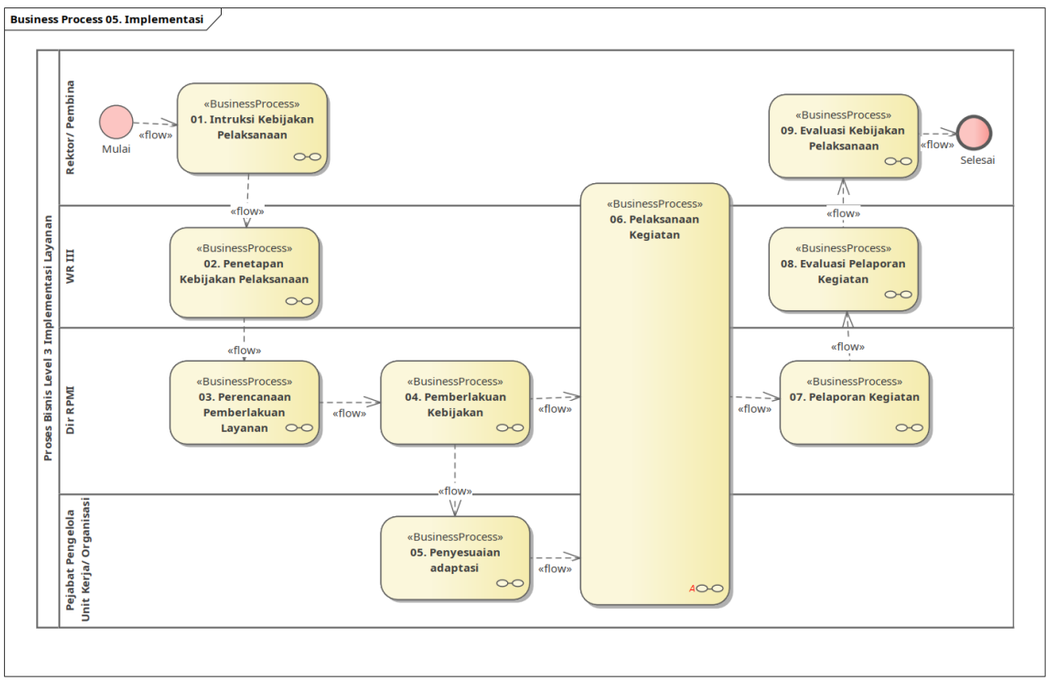
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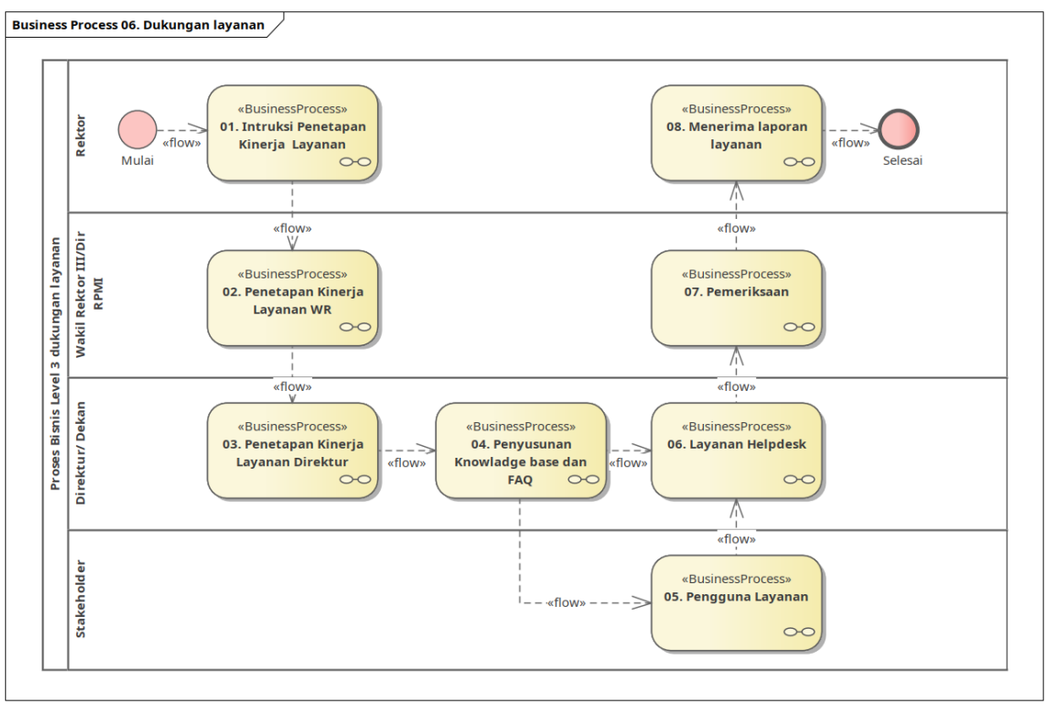
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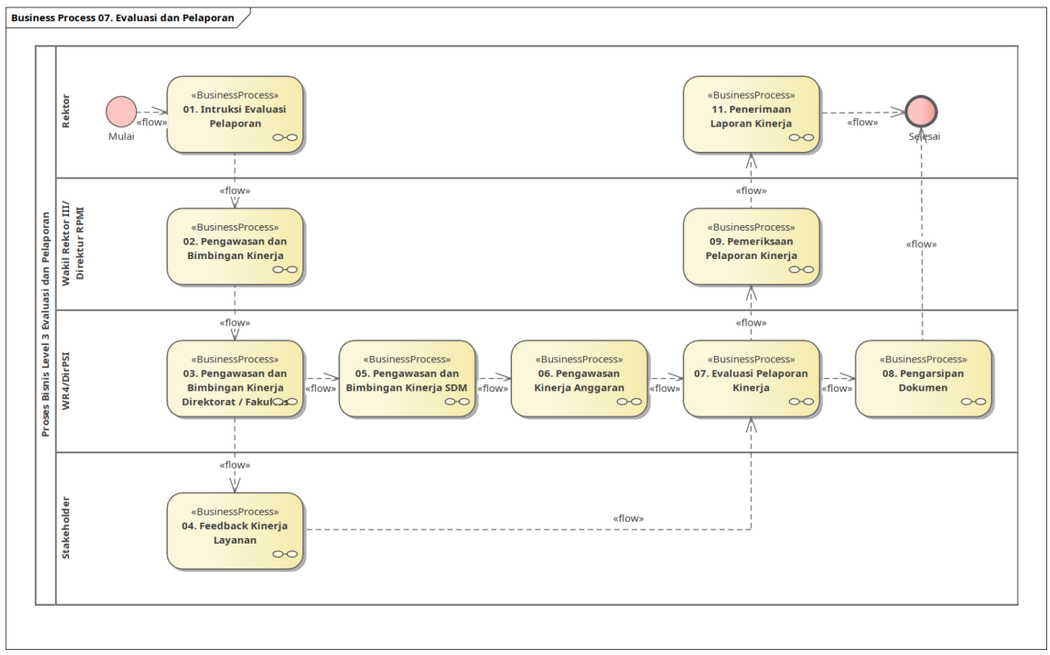
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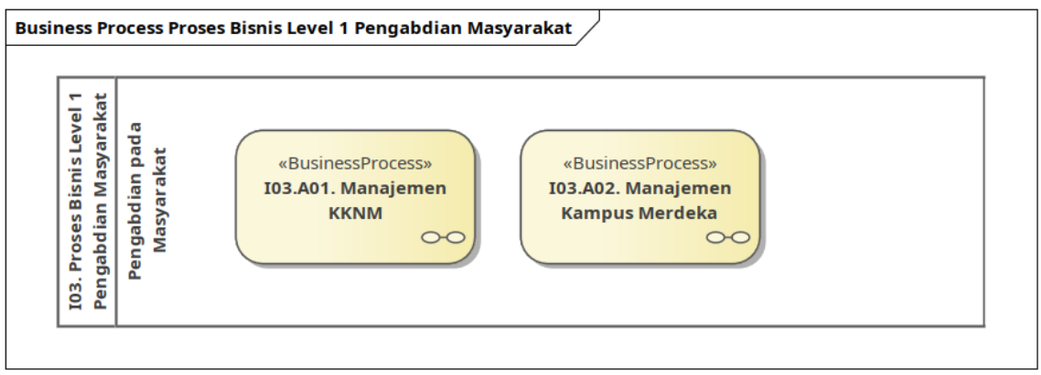
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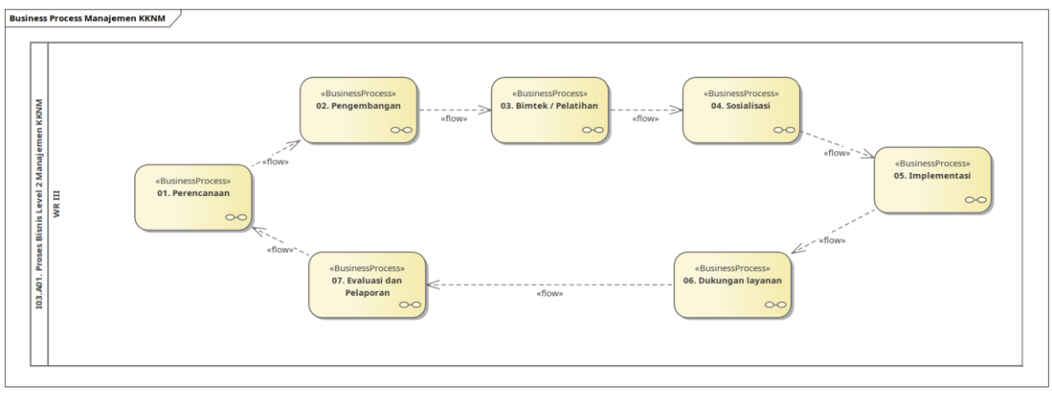
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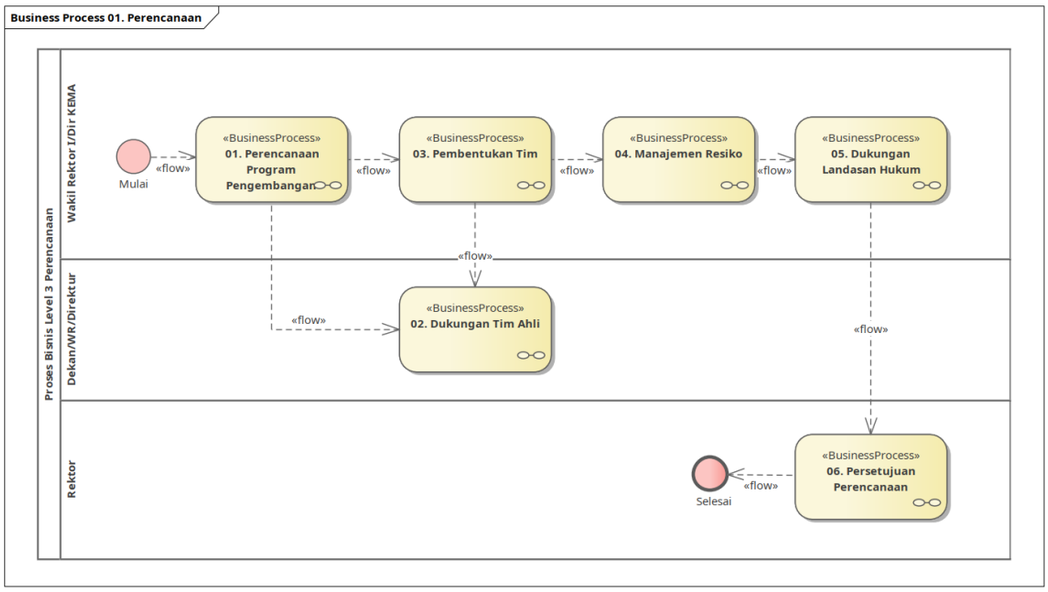
I03. Pengabdian Kepada Maysarakat



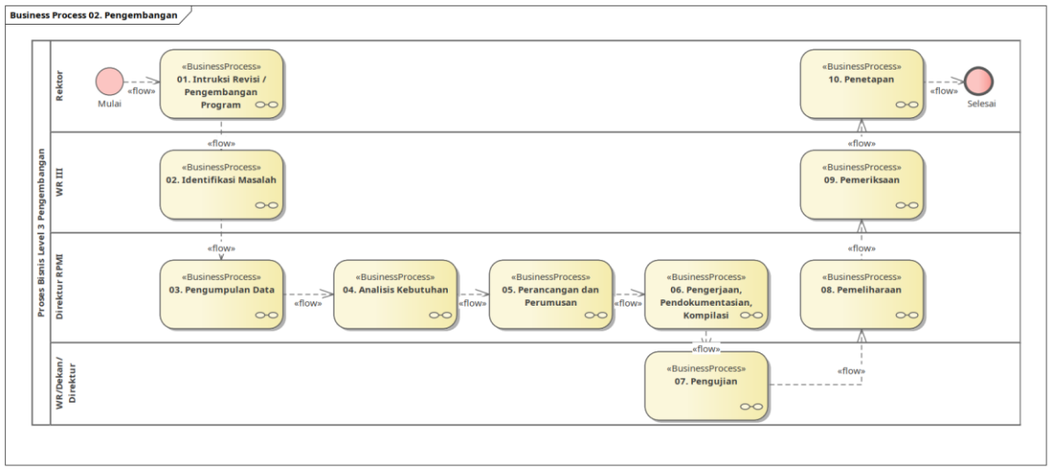
I03.A01. Manajemen KKNM



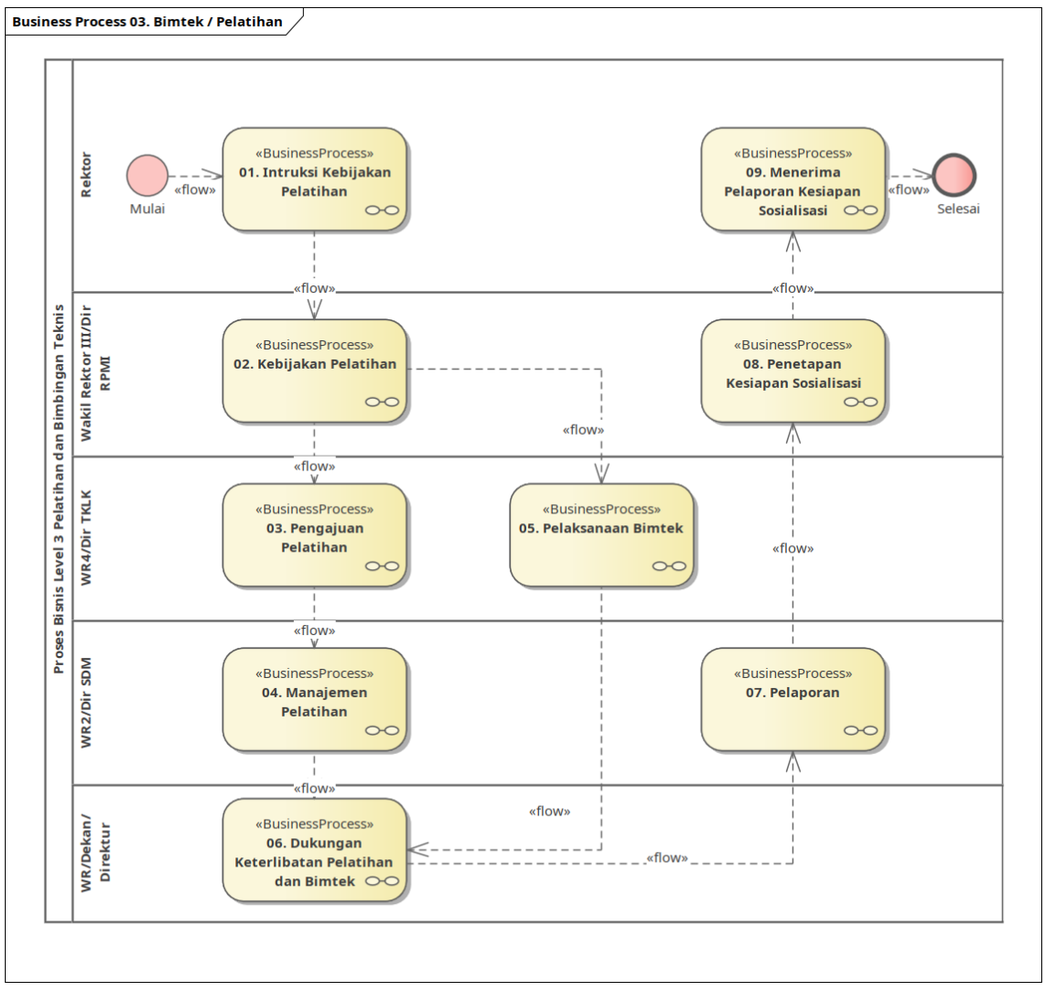
I03.A01.01. Perencanaan



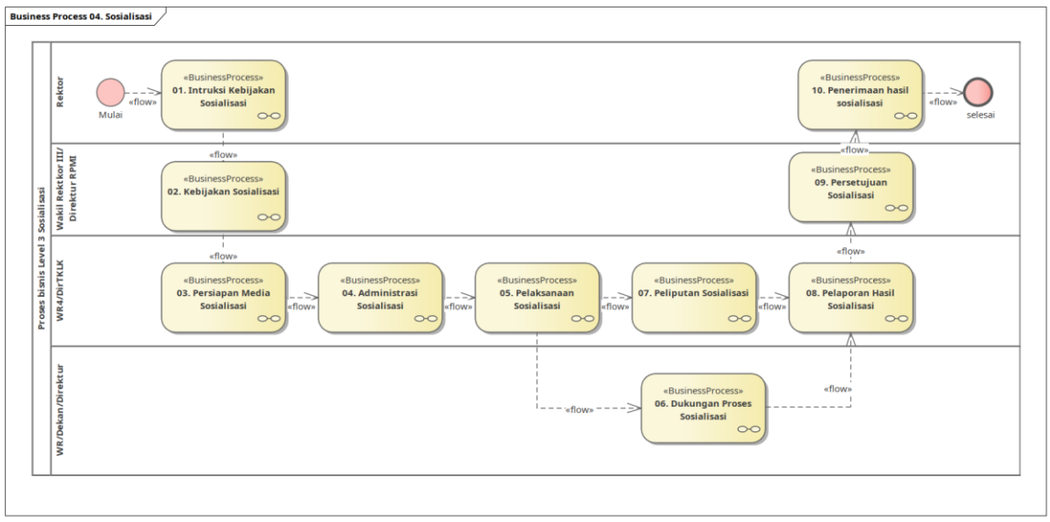
I03.A01.02. Pengembangan



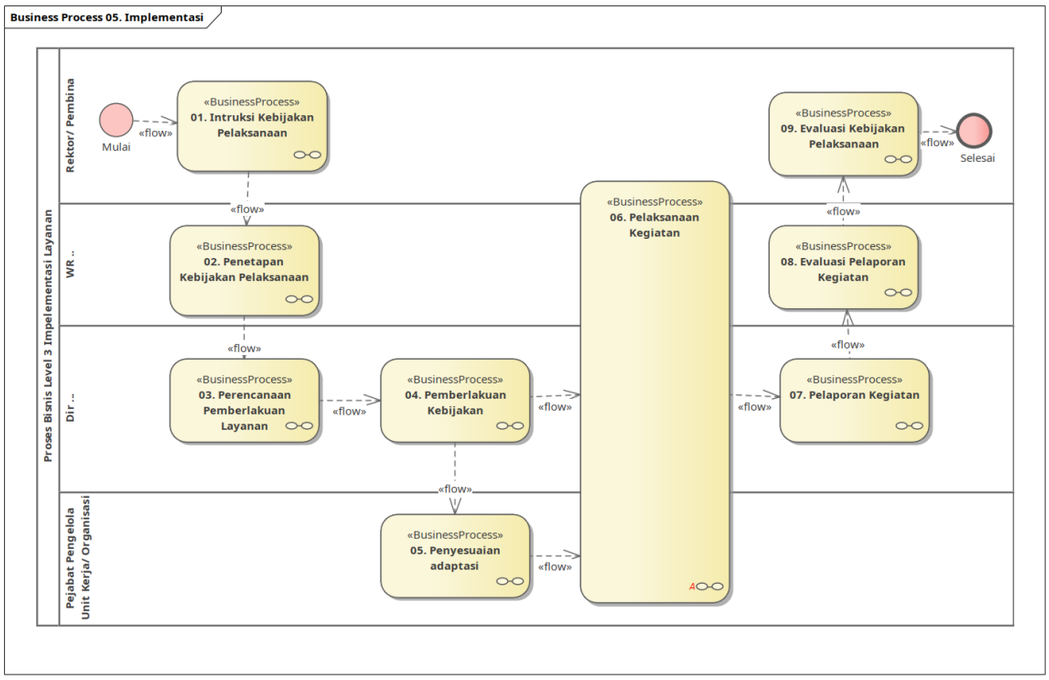
I03.A01.03. Bimtek / Pelatihan



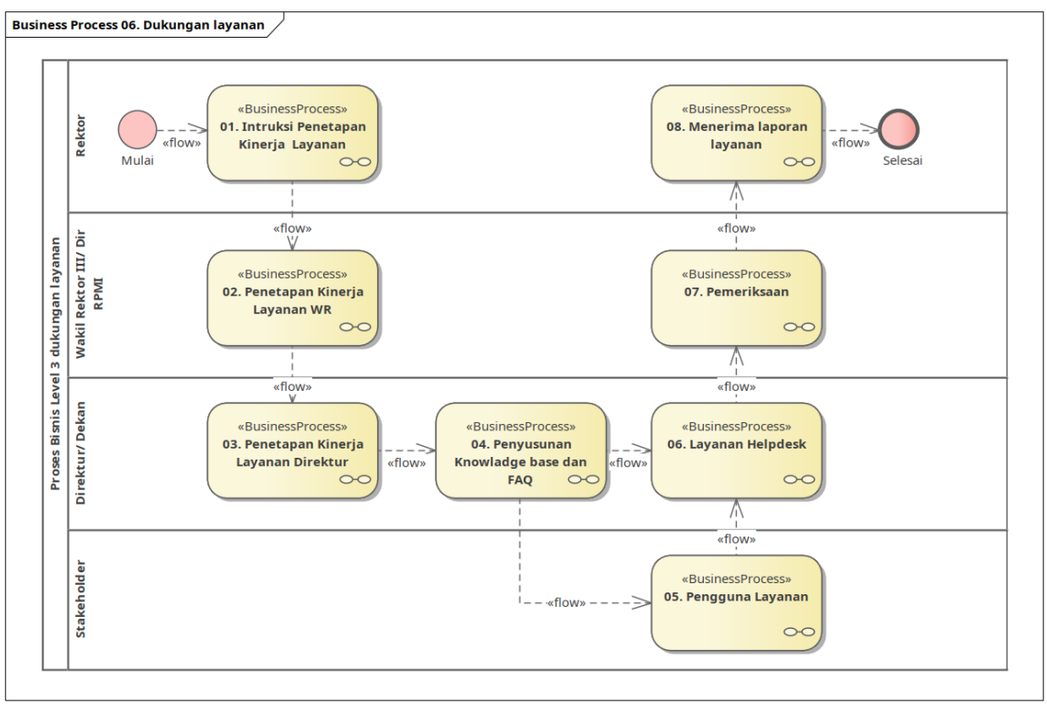
I03.A01.04. Sosialisasi



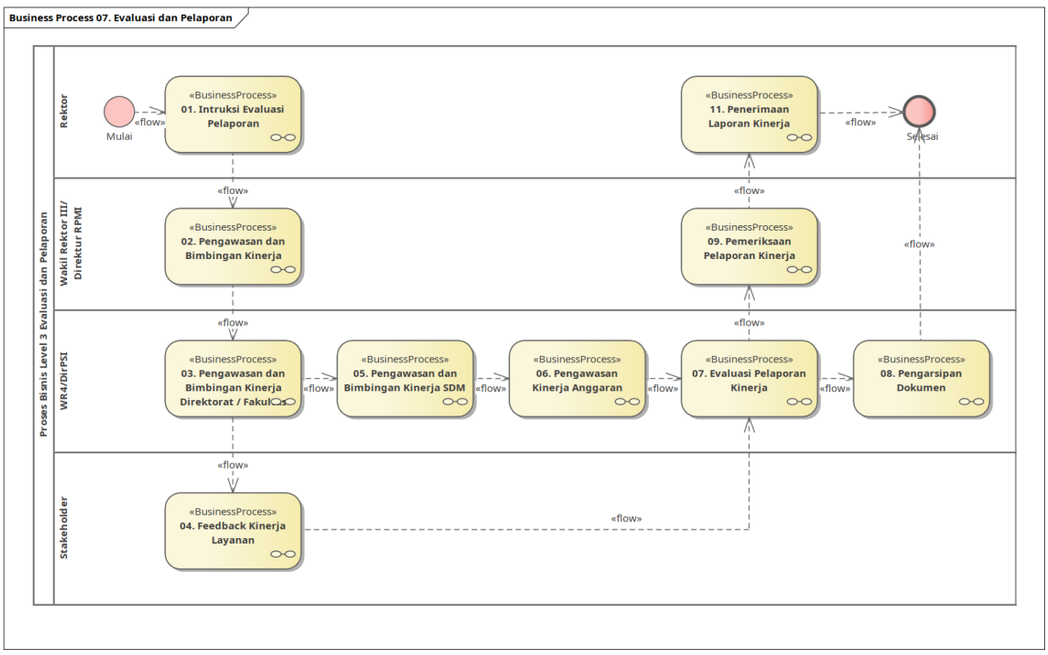
I03.A01.05. Implementasi



I03.A01.06. Dukungan Layanan

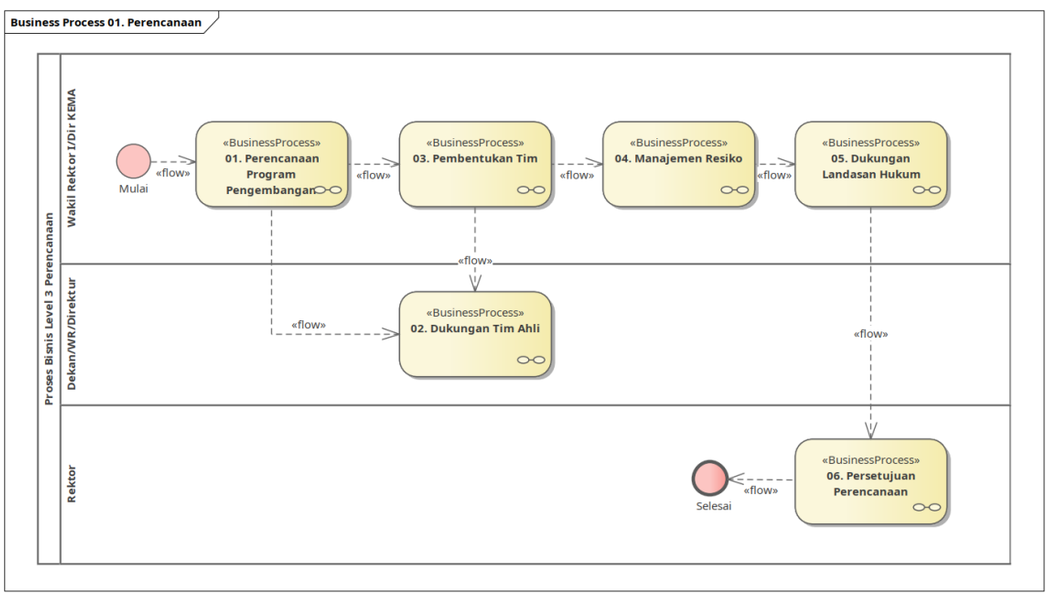


I03.A01.07. Evaluasi dan Pelaporan

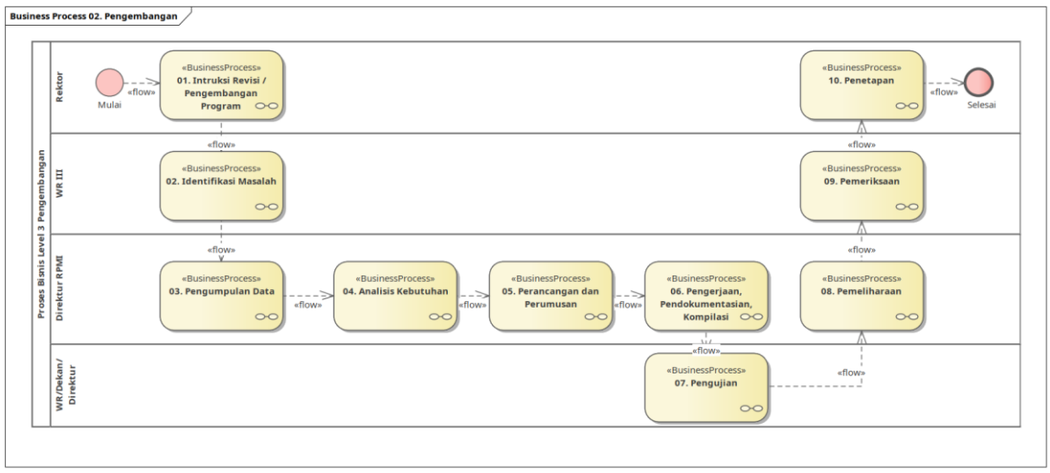


I03.A02. Manajemen Kampus Merdeka

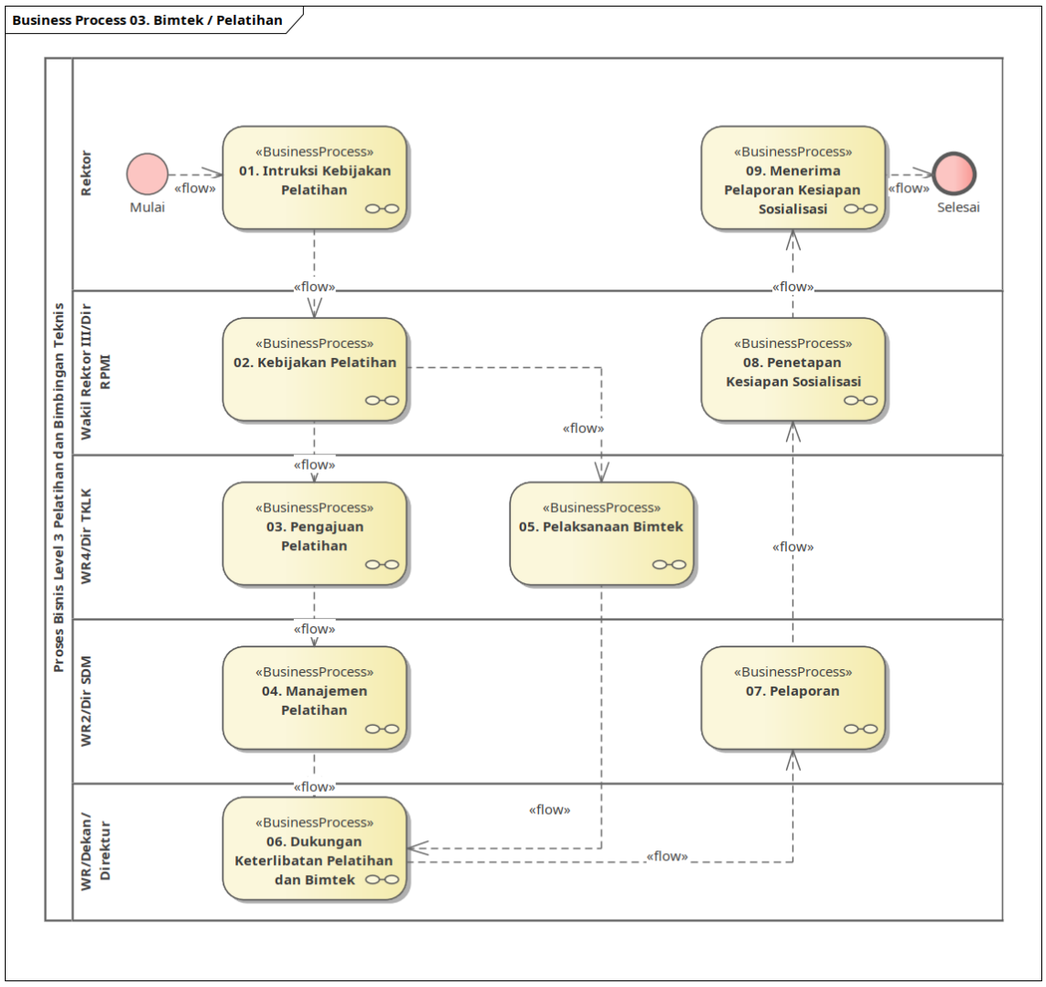
I03.A02.01. Perencanaan



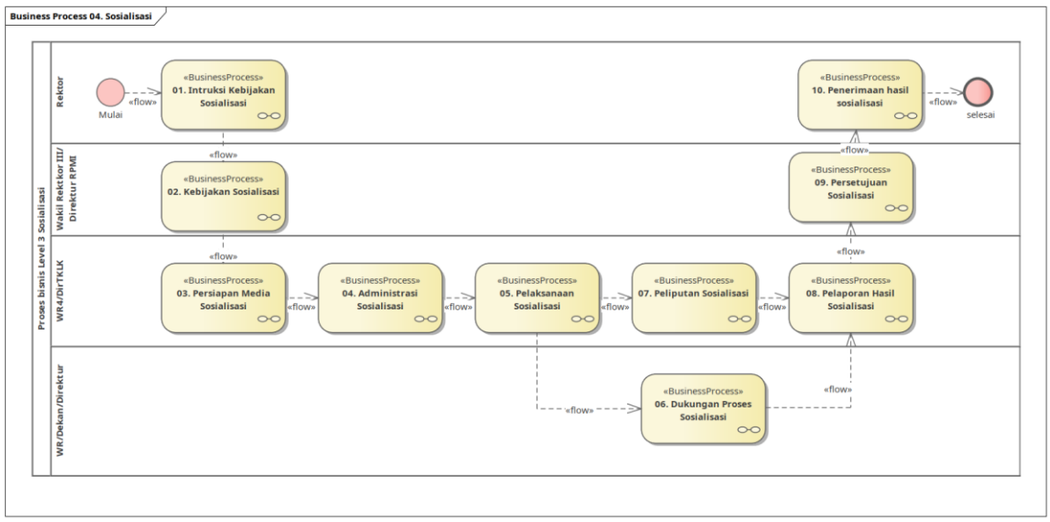
I03.A02.02. Pengembangan



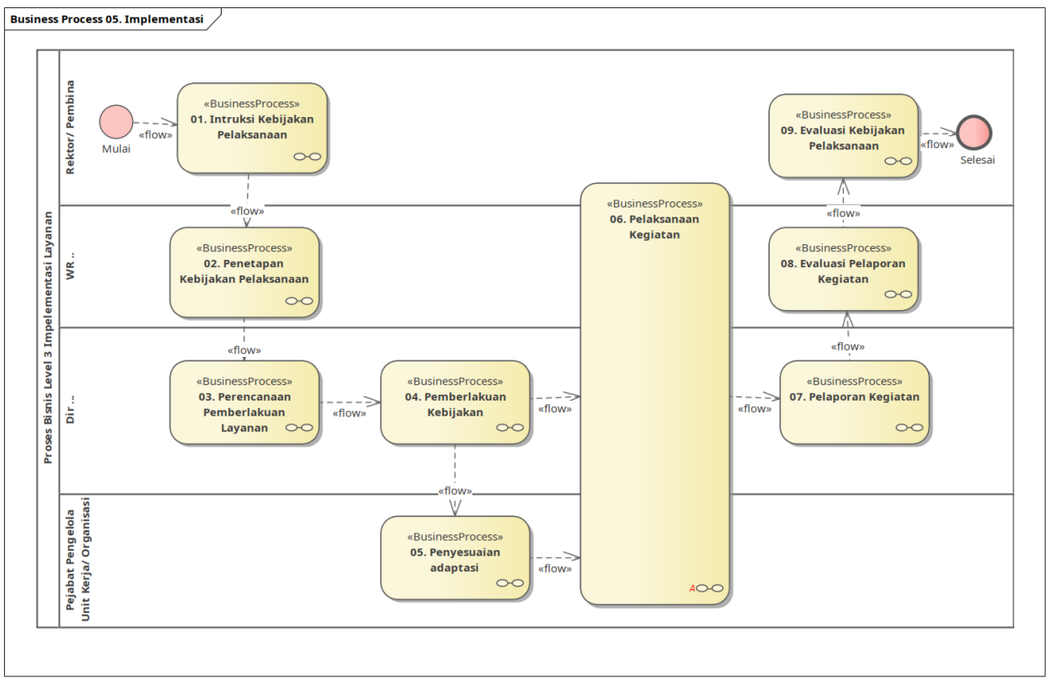
I03.A02.03. Bimtek / Pelatihan



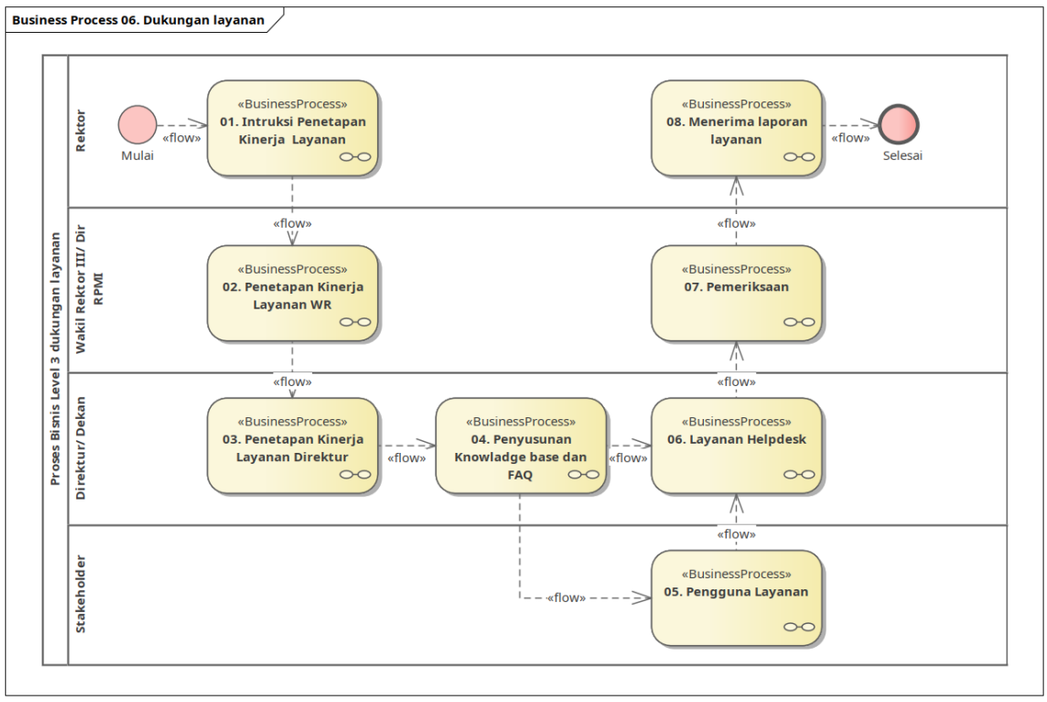
I03.A02.04. Sosialisasi



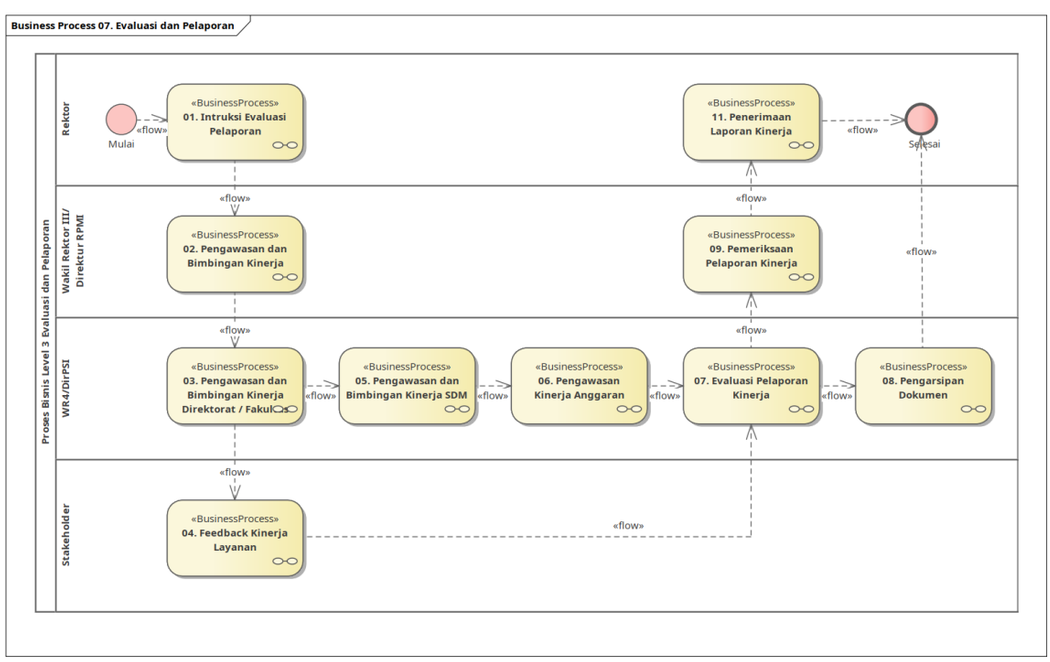
I03.A02.05. Implementasi



I03.A02.06. Dukungan Layanan

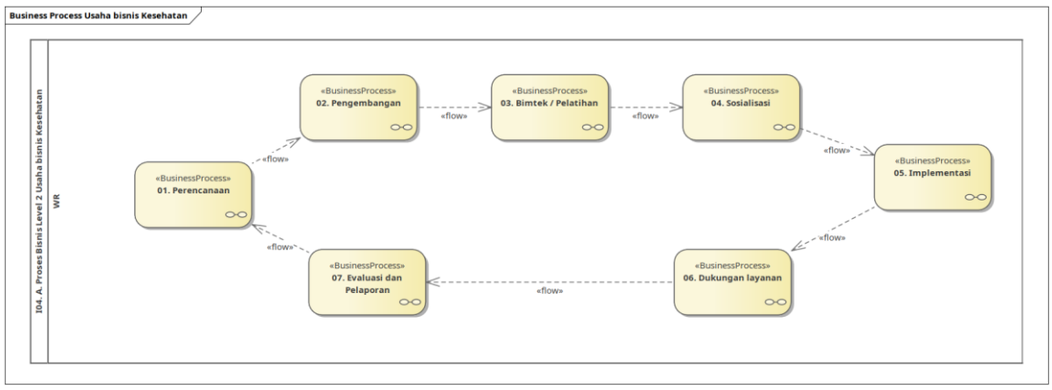


I03.A02.07. Evaluasi dan Pelaporan

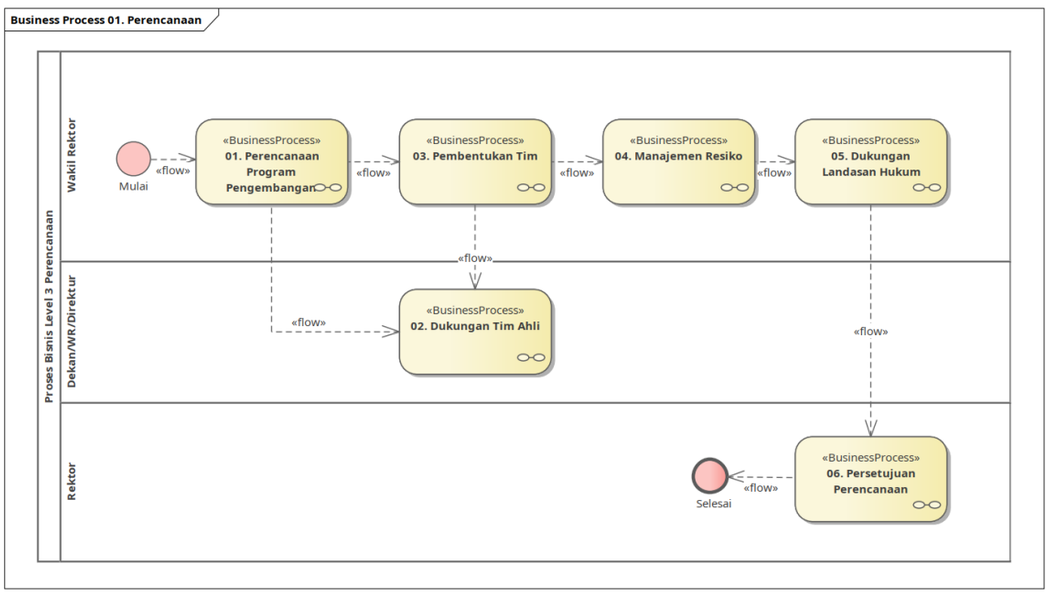


I04. Usaha bisnis pendukung Tri dharma

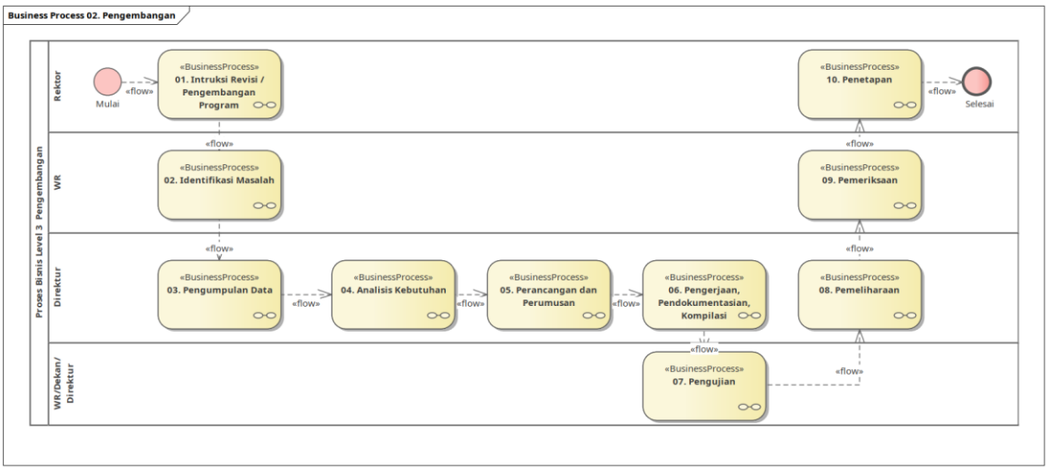
I04.A. Kesehatan



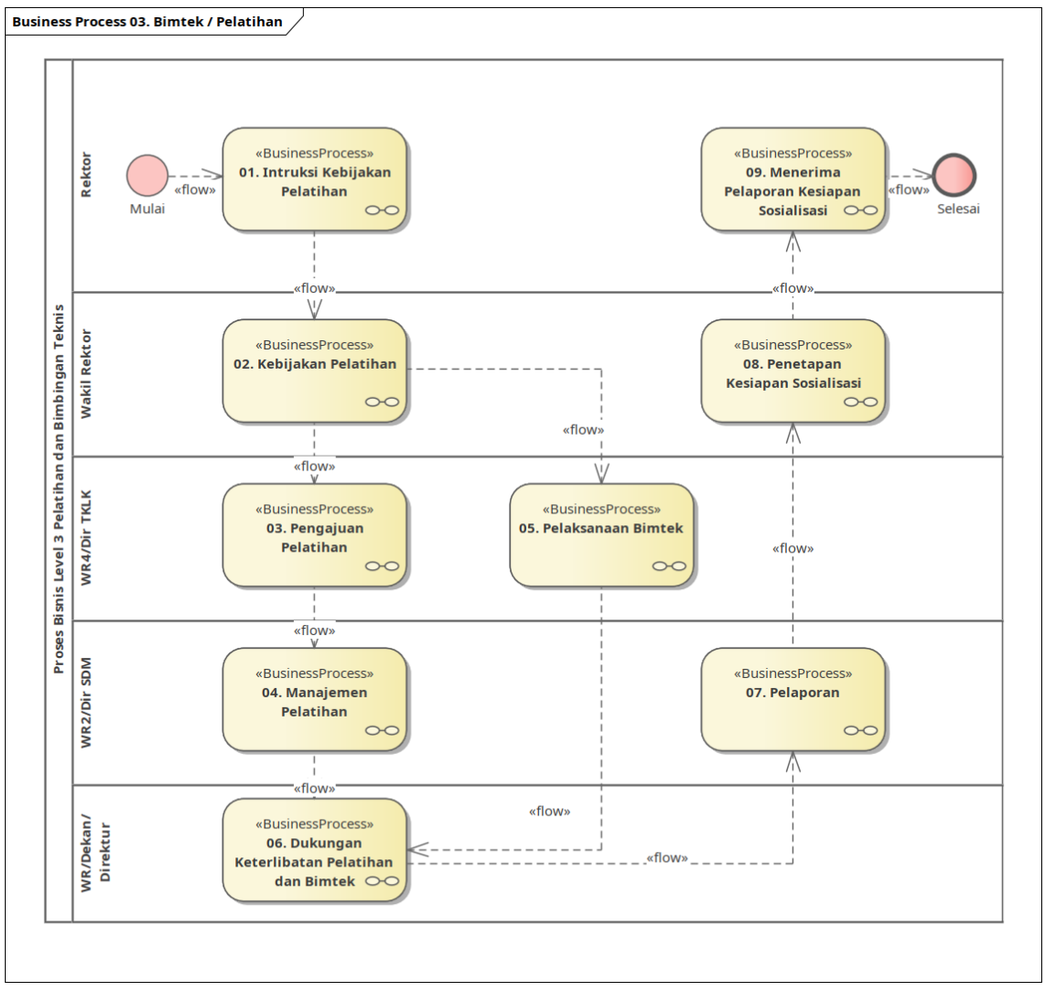
I04.A01.01. Perencanaan



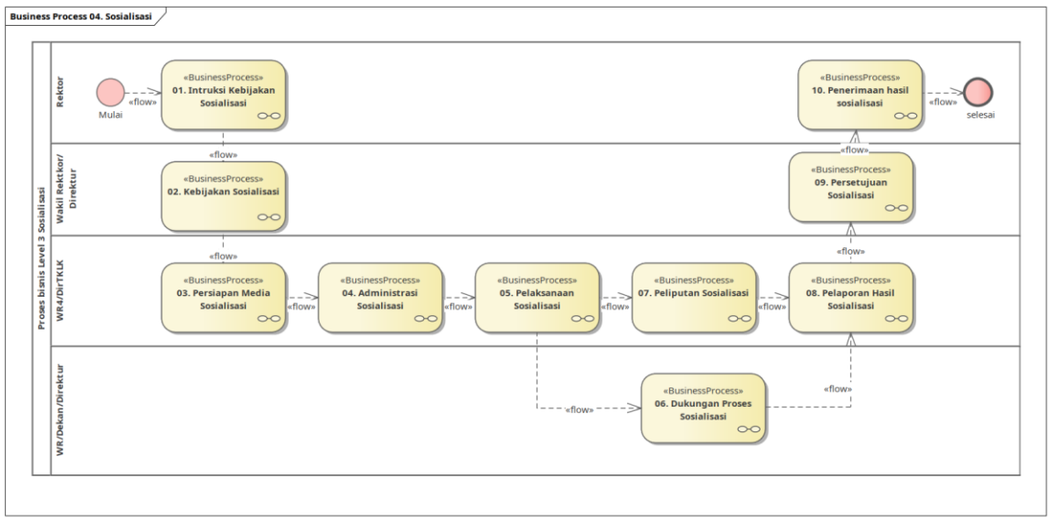
I04.A01.02. Pengembangan



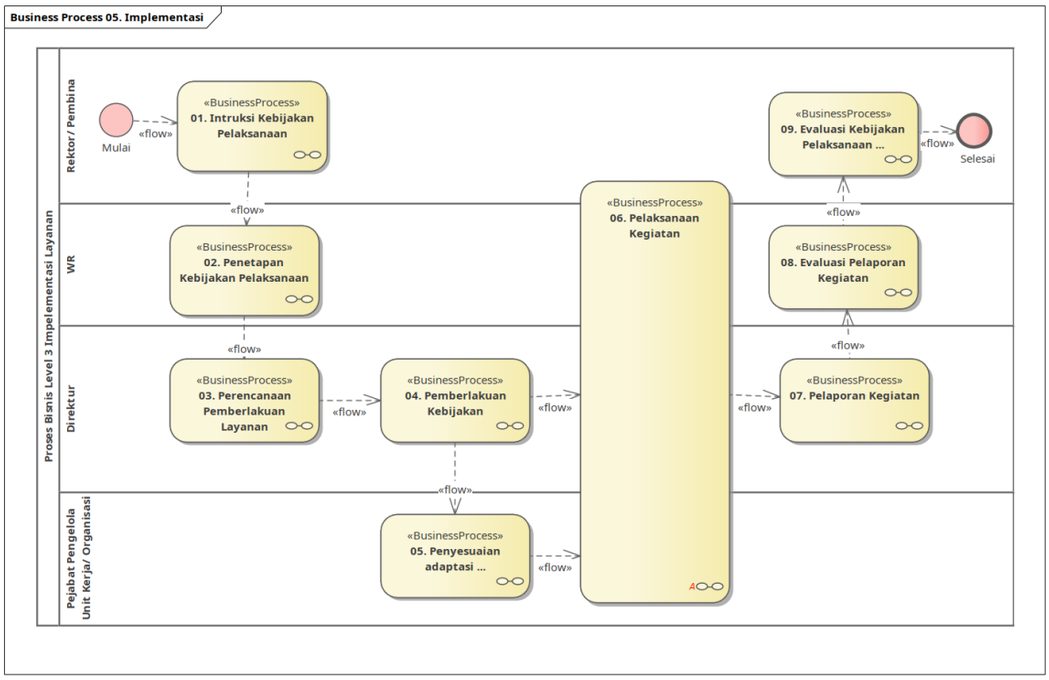
I04.A01.03. Bimtek / Pelatihan



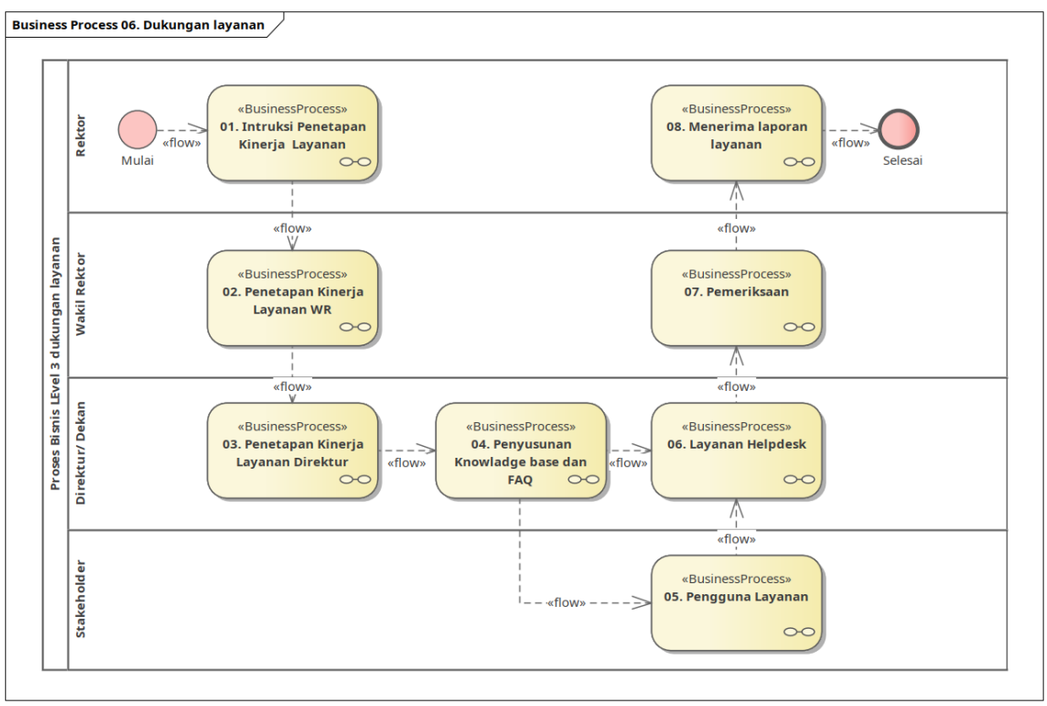
I04.A01.04. Sosialisasi



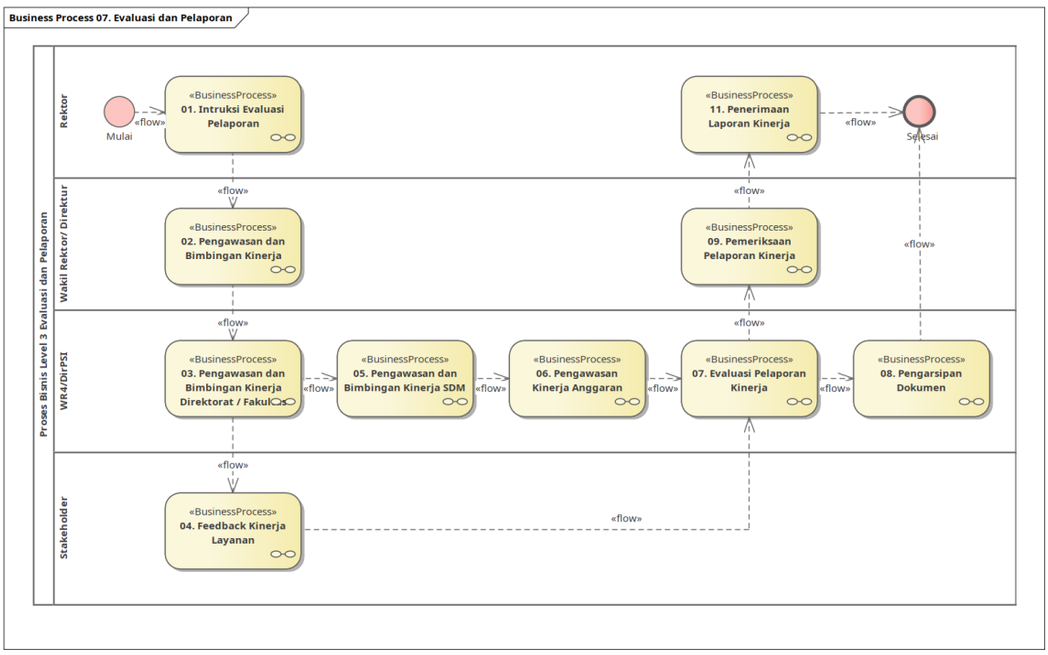
I04.A01.05. Implementasi



I04.A01.06. Dukungan Layanan

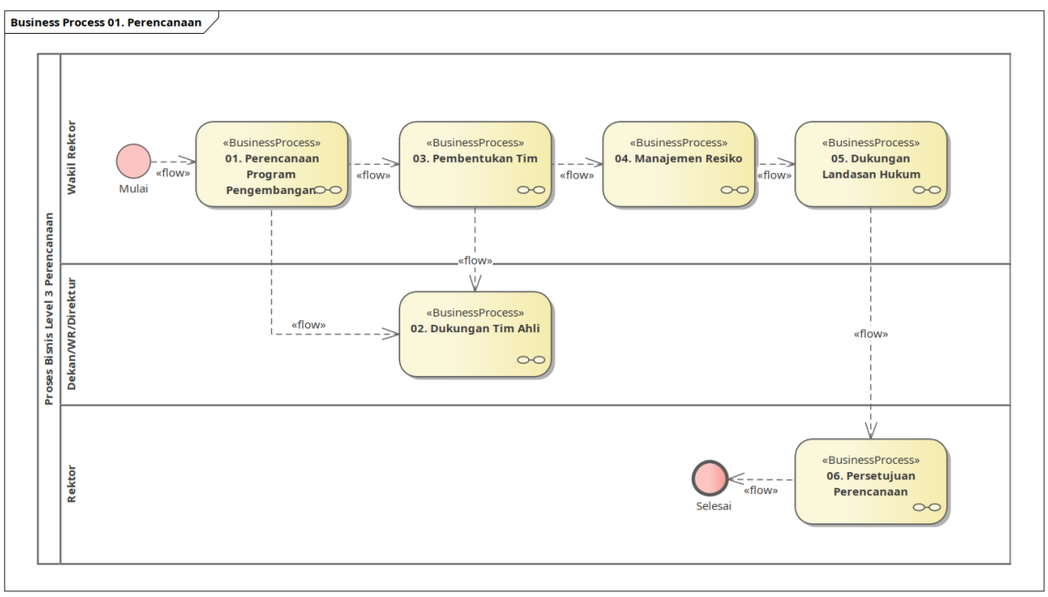


I04.A01.07. Evaluasi dan Pelaporan

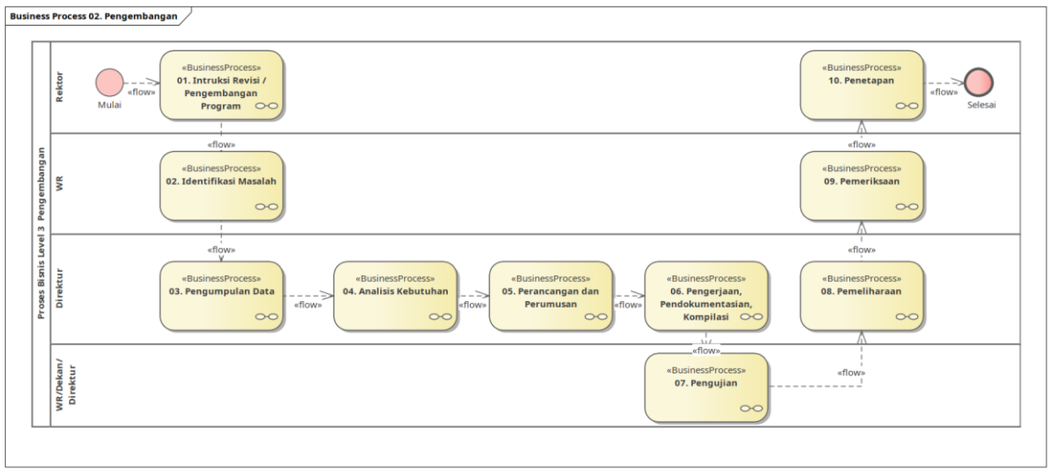


I04.B. Asrama dan Hotel

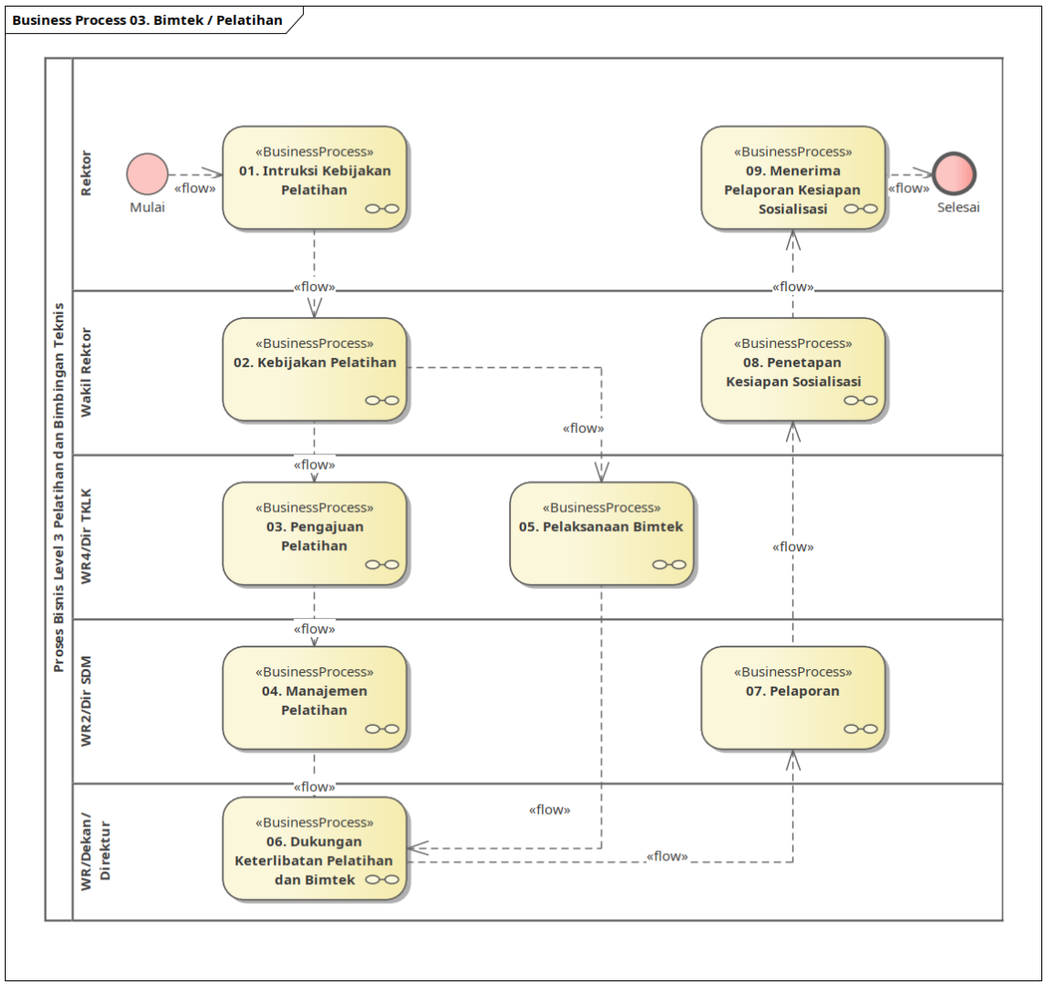
I04.B01.01. Perencanaan



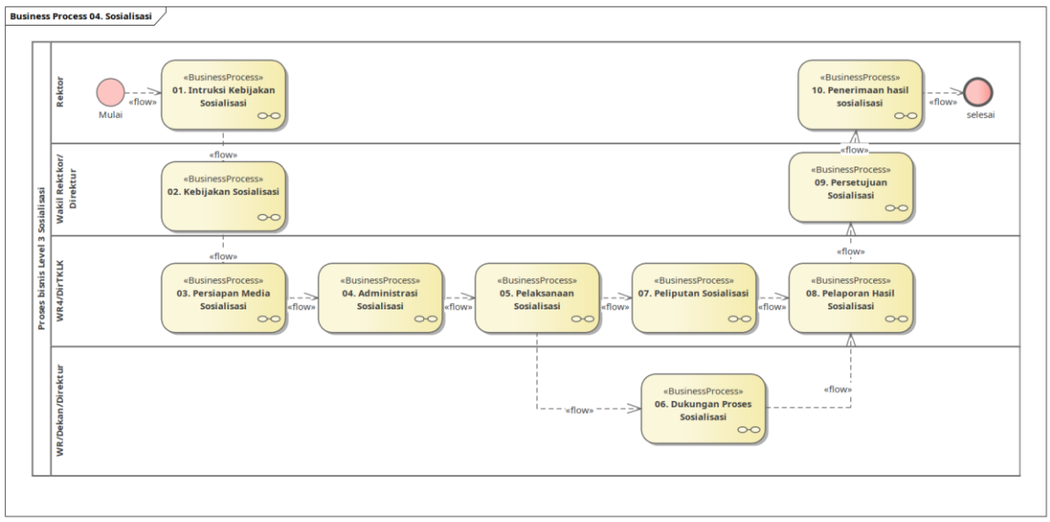
I04.B01.02. Pengembangan



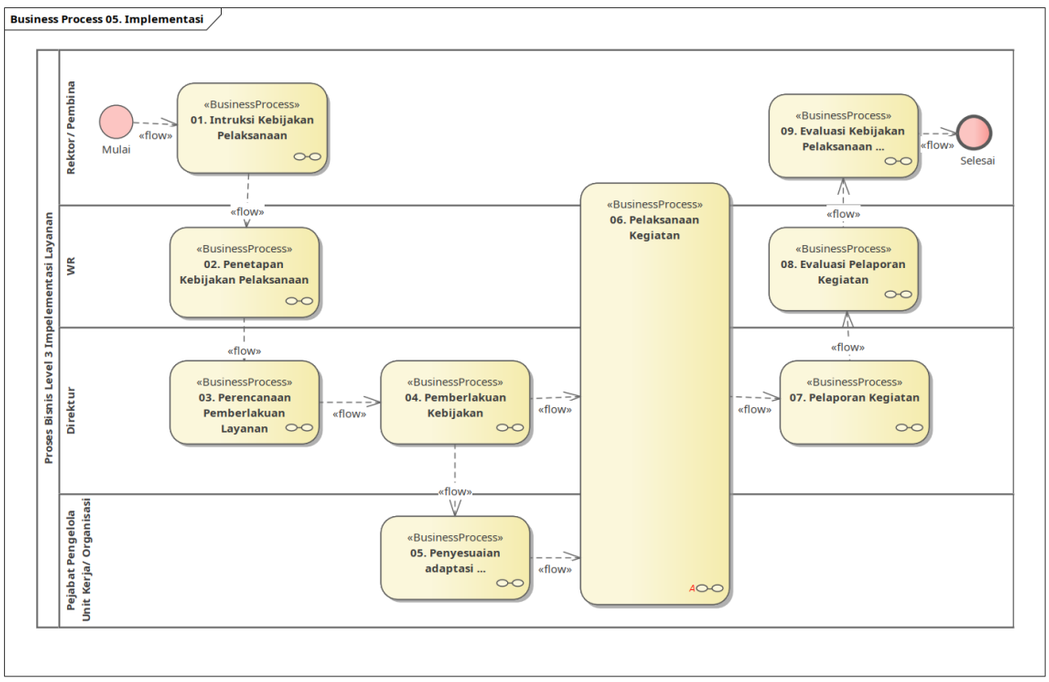
I04.B01.03. Bimtek / Pelatihan



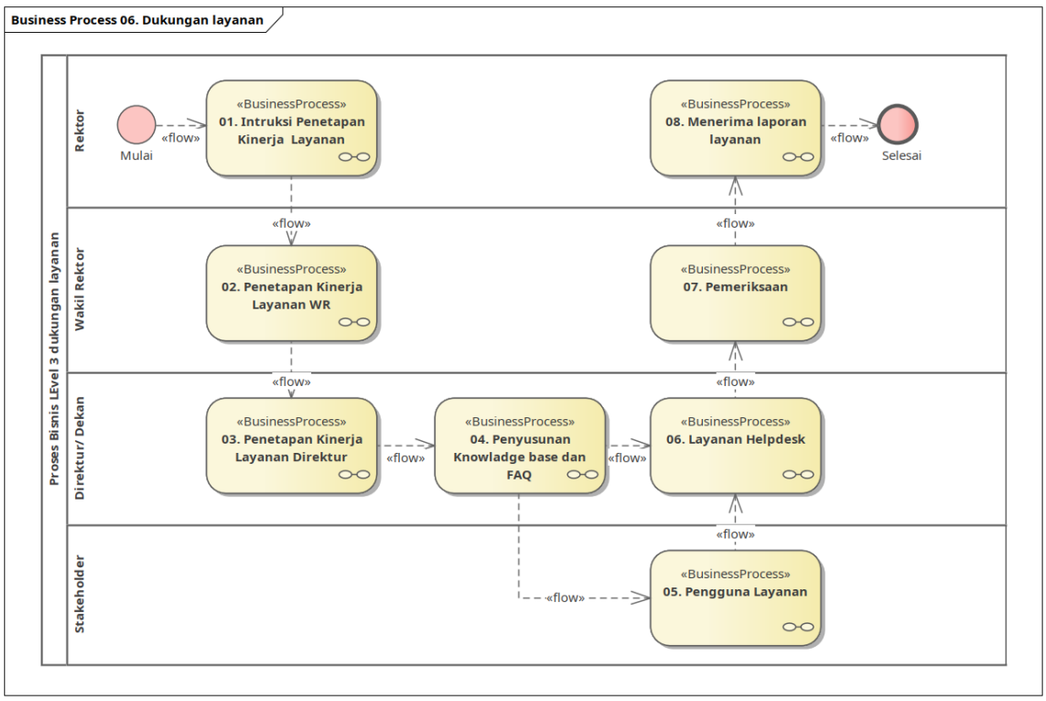
I04.B01.04. Sosialisasi



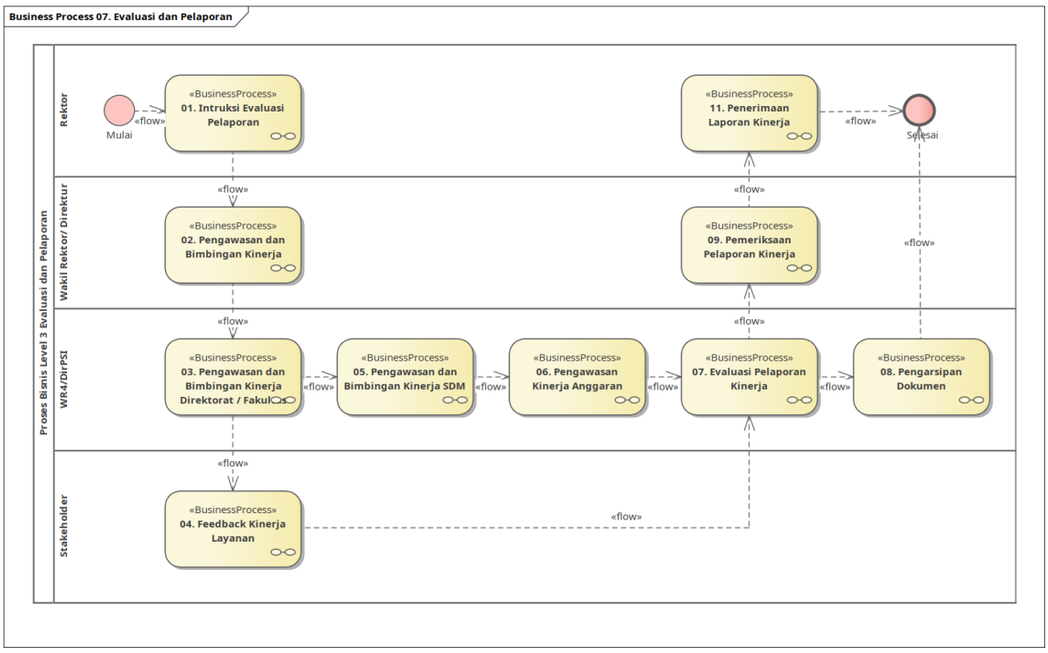
I04.B01.05. Implementasi



I04.B01.06. Dukungan Layanan

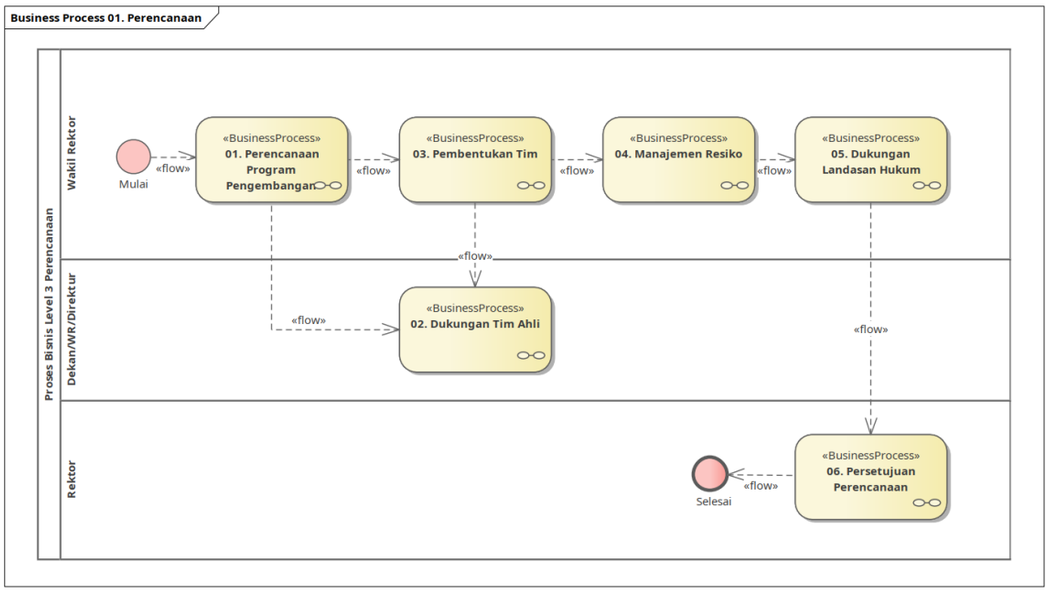


I04.B01.07. Evaluasi dan Pelaporan

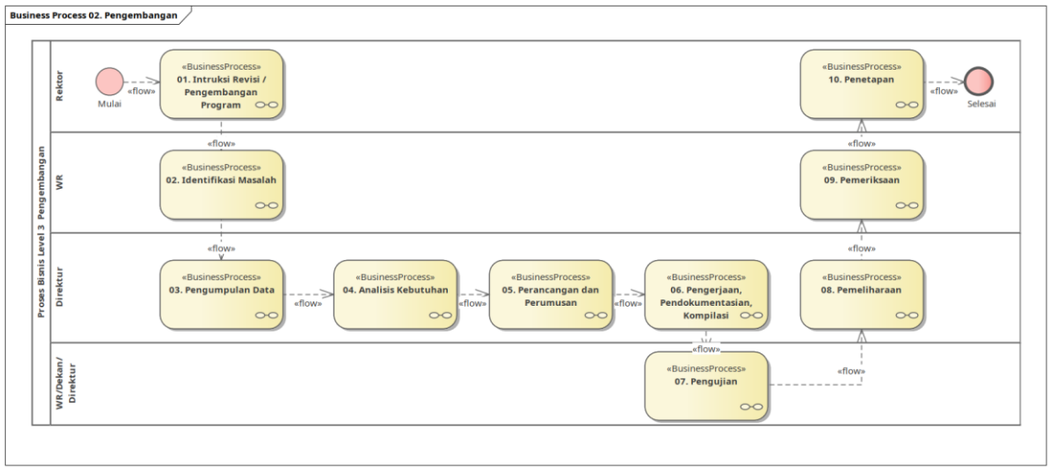


I04.C. Manajemen Usaha Bisnis dan Badan Usaha

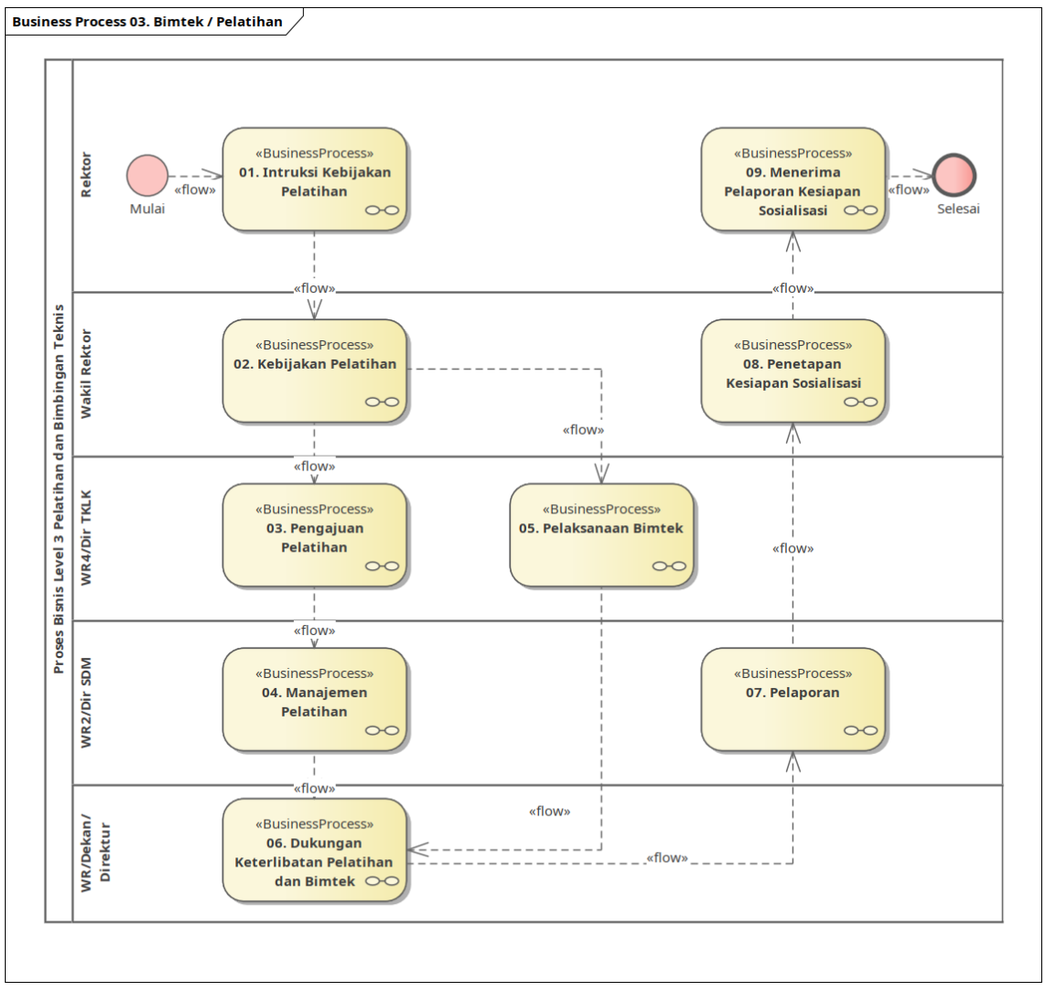
I04.C01.01. Perencanaan



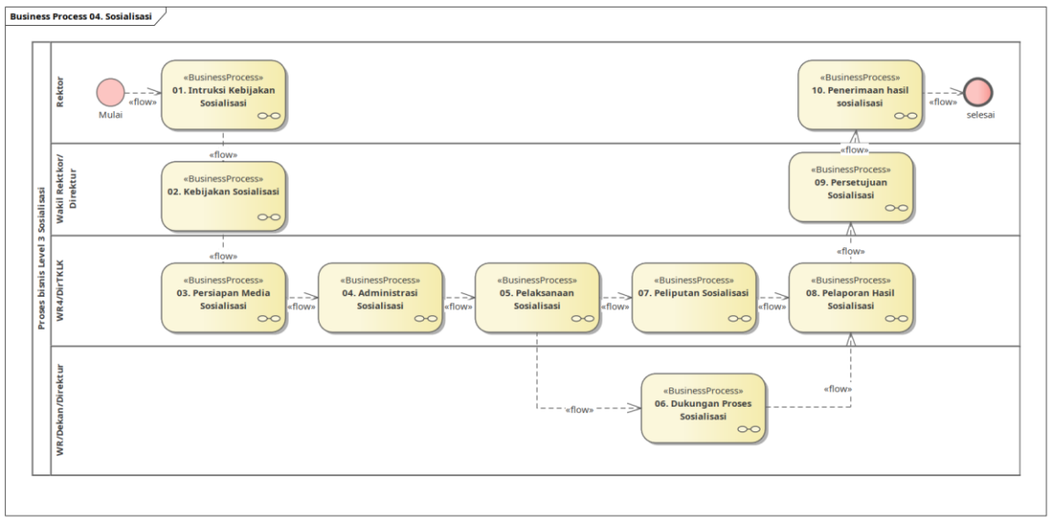
I04.C01.02. Pengembangan



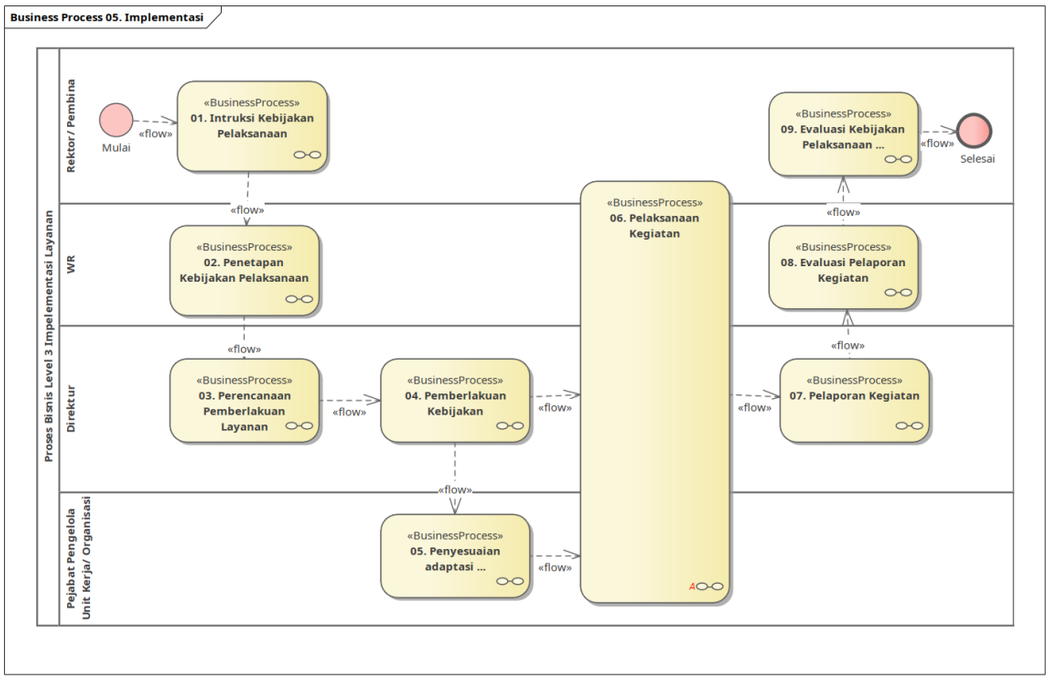
I04.C01.03. Bimtek / Pelatihan



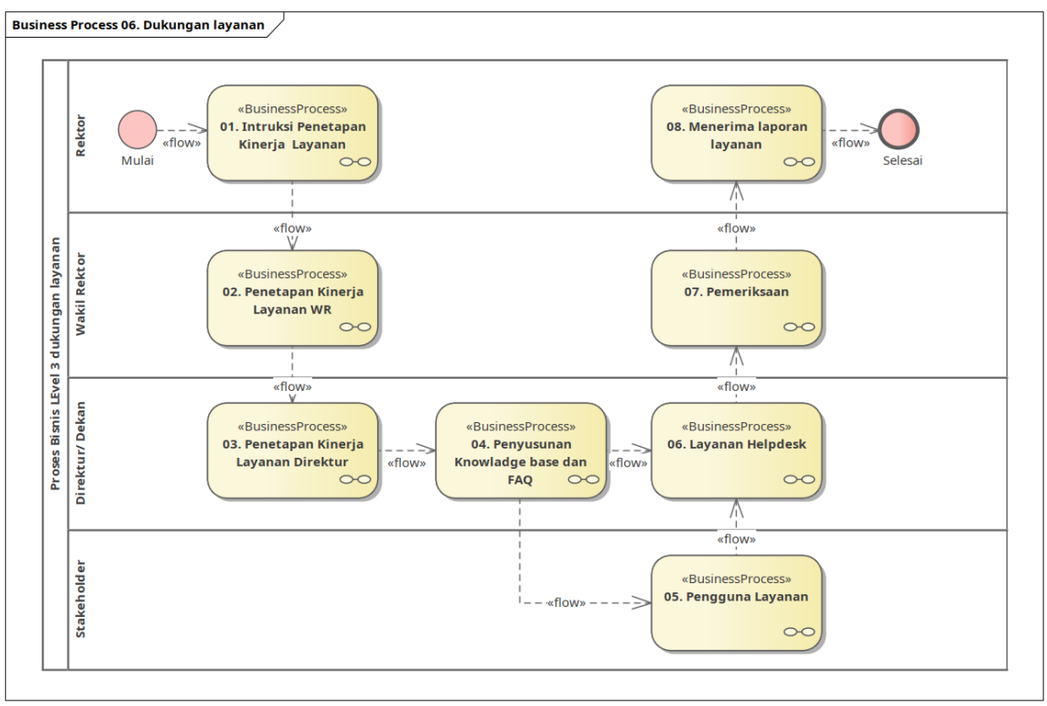
I04.C01.04. Sosialisasi



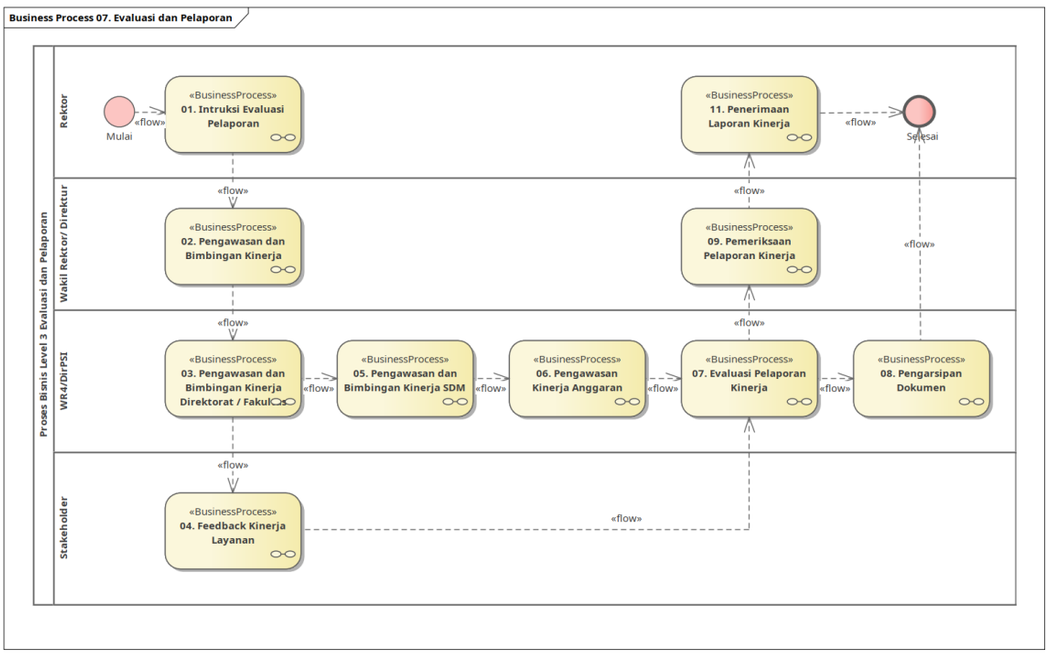
I04.C01.05. Implementasi



I04.C01.06. Dukungan Layanan

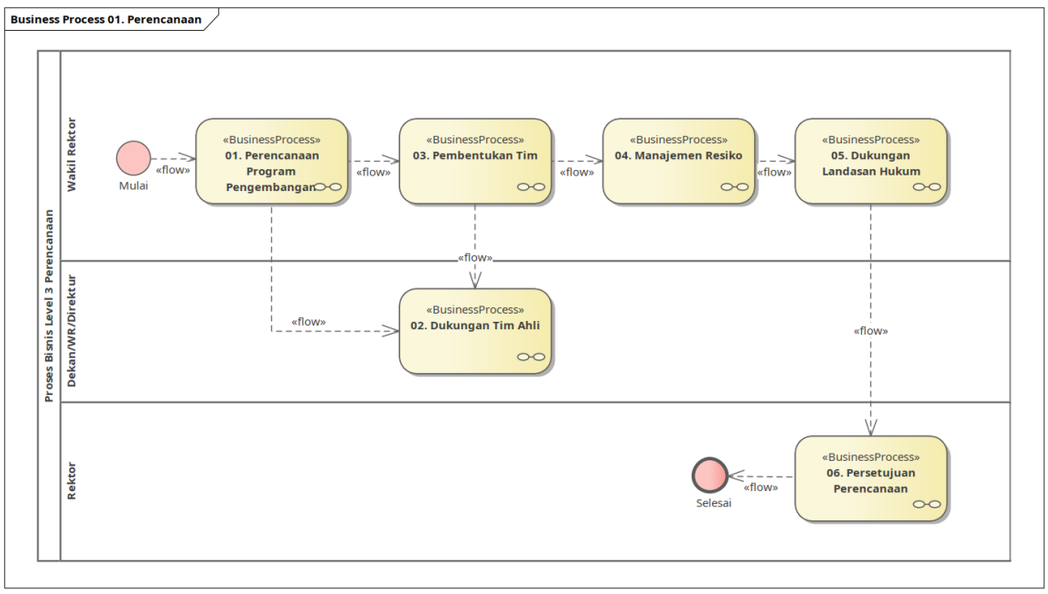


I04.C01.07. Evaluasi dan Pelaporan

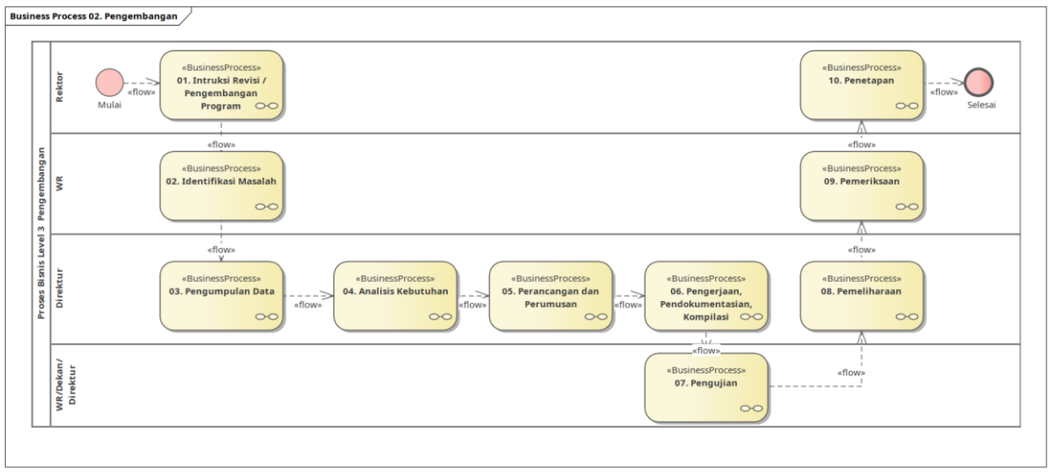


I04.D. Manajemen Usaha Akademik

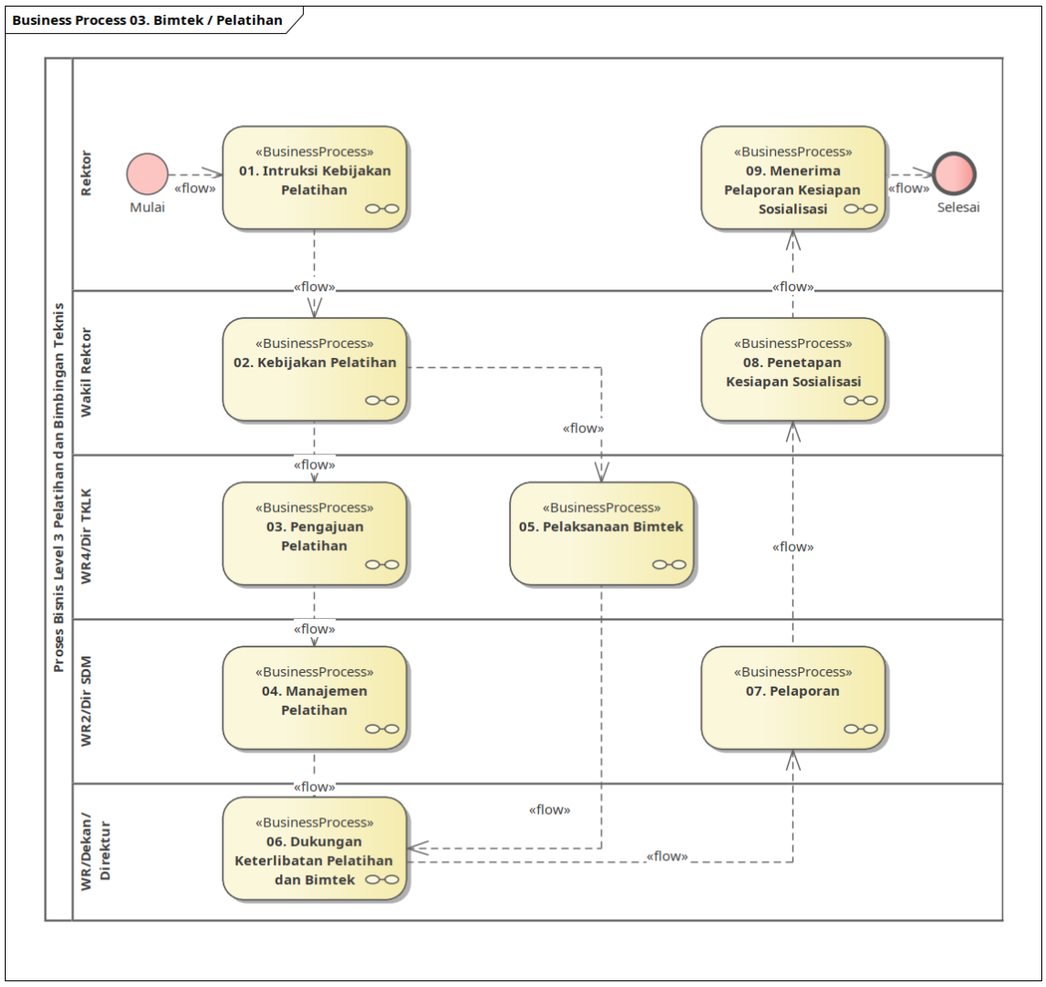
I04.D01.01. Perencanaan



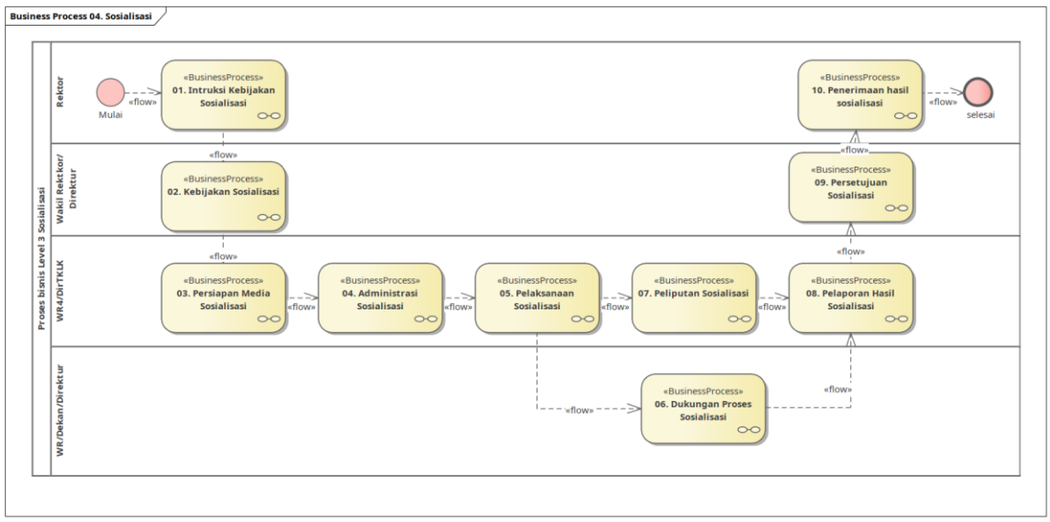
I04.D01.02. Pengembangan



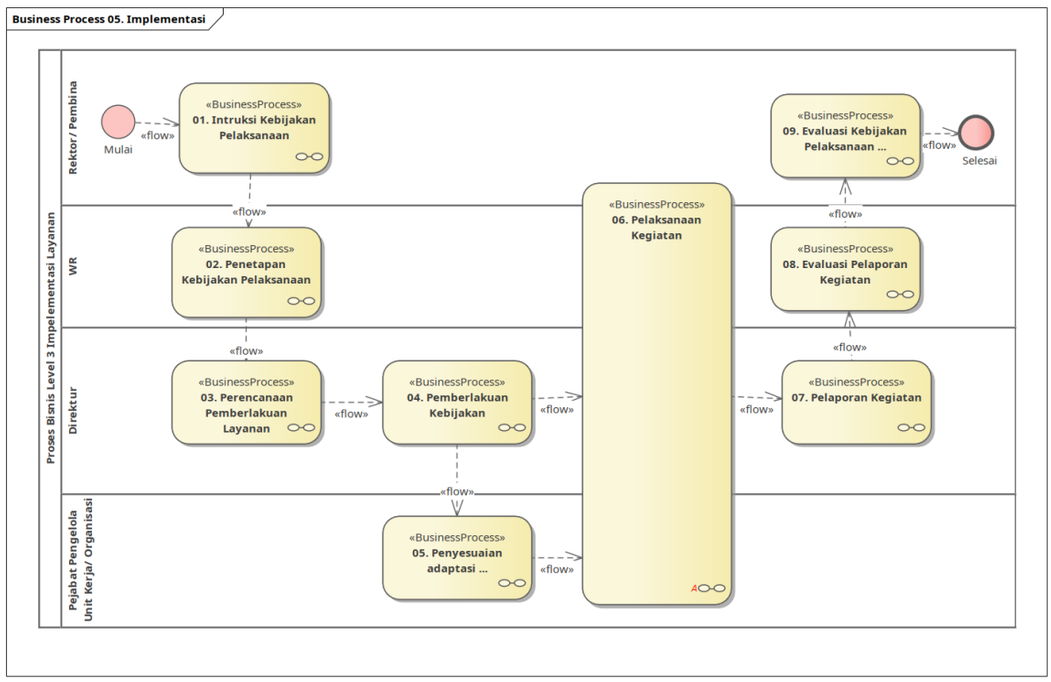
I04.D01.03. Bimtek / Pelatihan



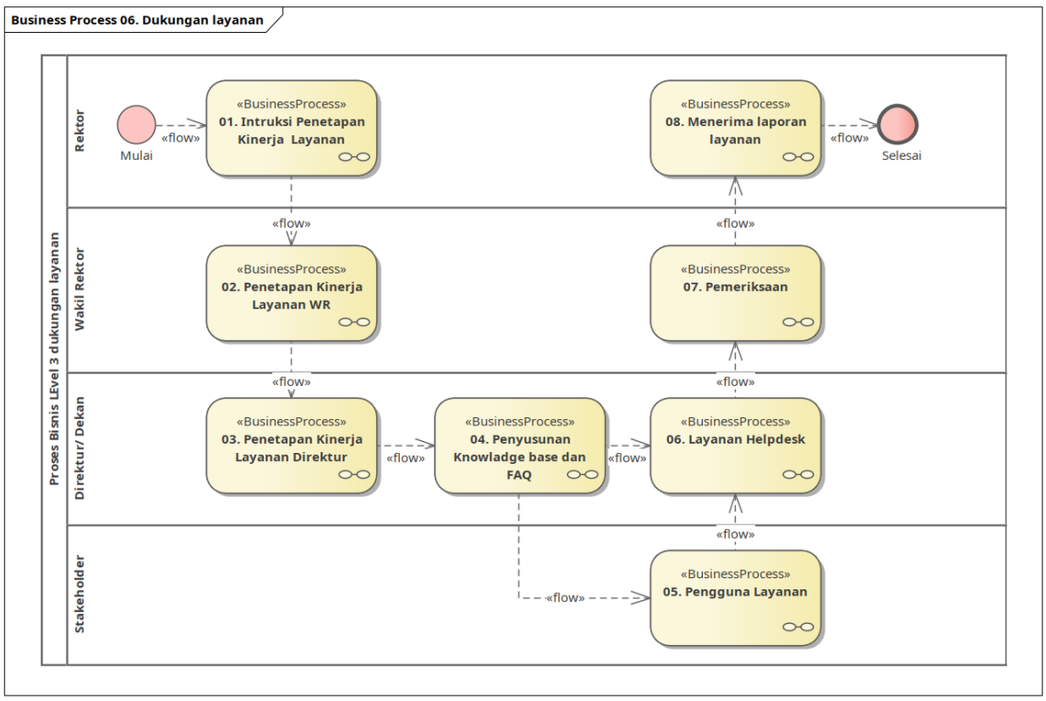
I04.D01.04. Sosialisasi



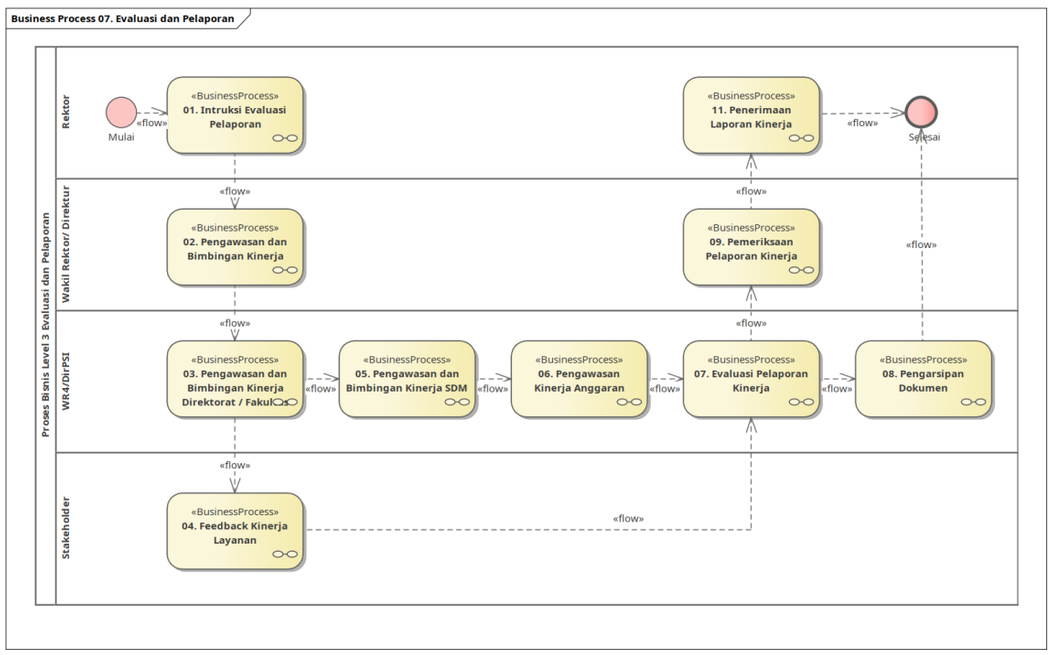
I04.D01.05. Implementasi



I04.D01.06. Dukungan Layanan

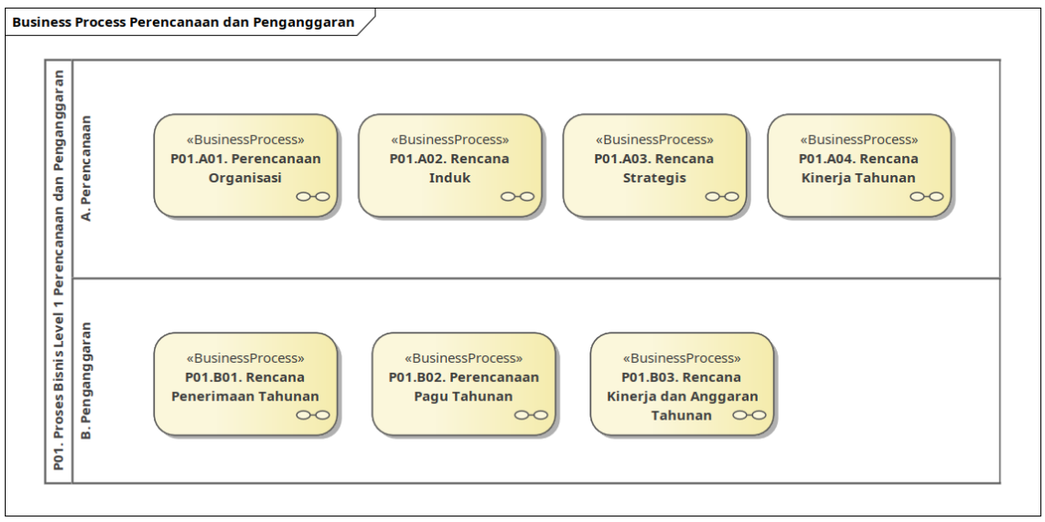


I04.D01.07. Evaluasi dan Pelaporan



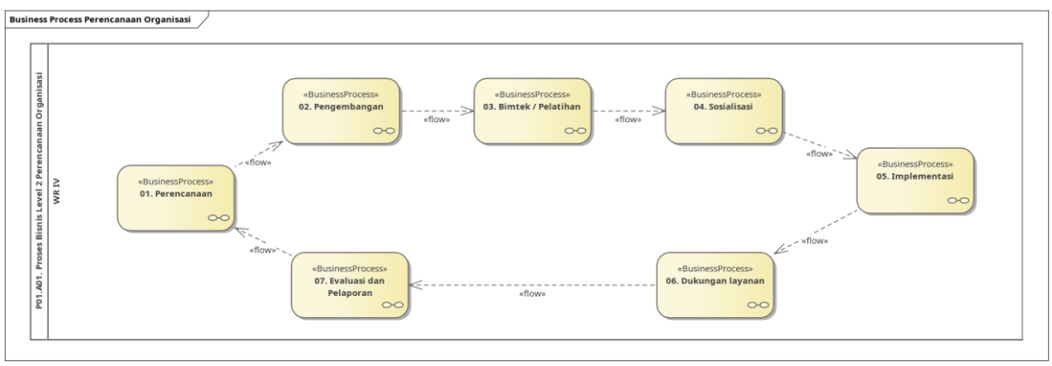
6. Proses Pendukung

P01. Perancanaan dan Anggaran

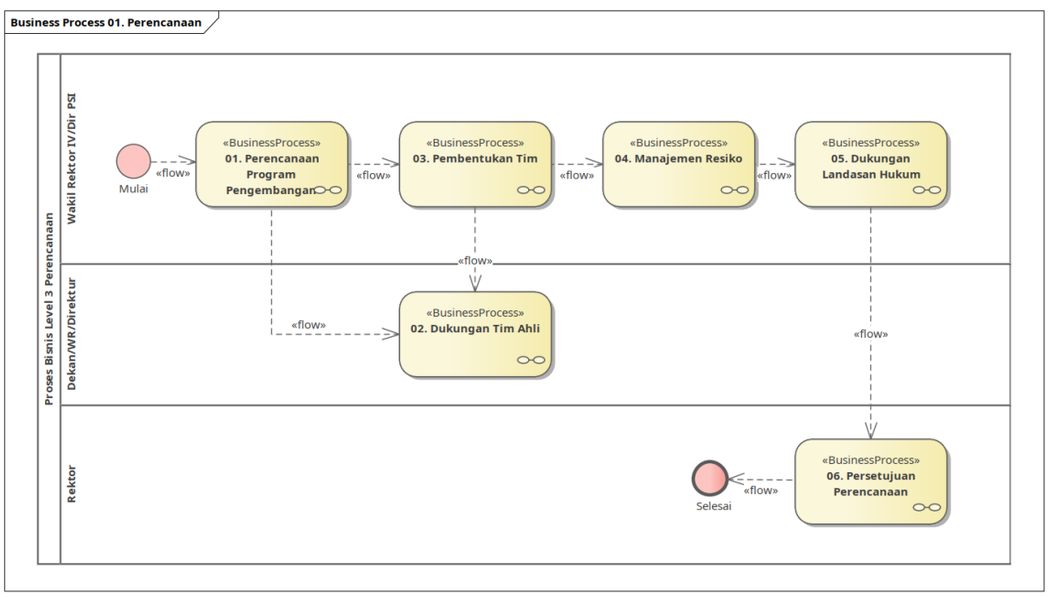


P01.A. Perencanaan

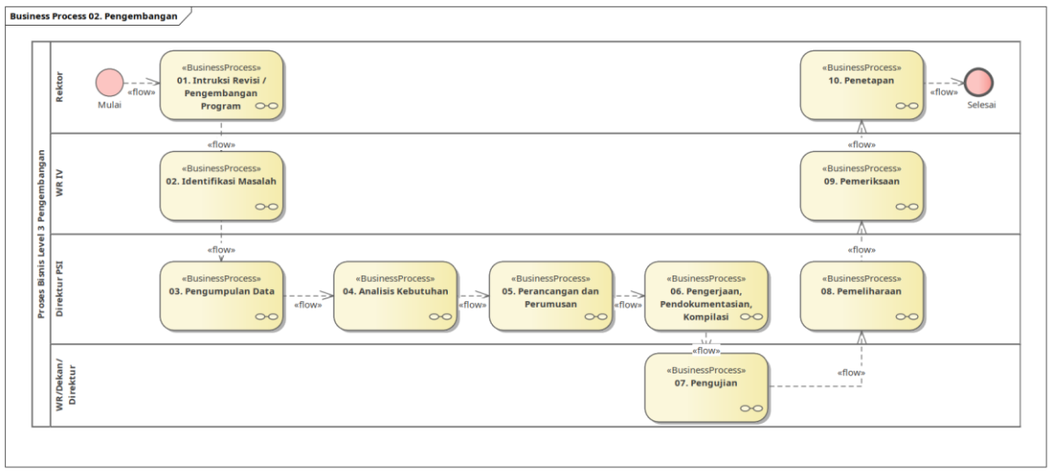
P01.A01. Perencanaan Organisasi



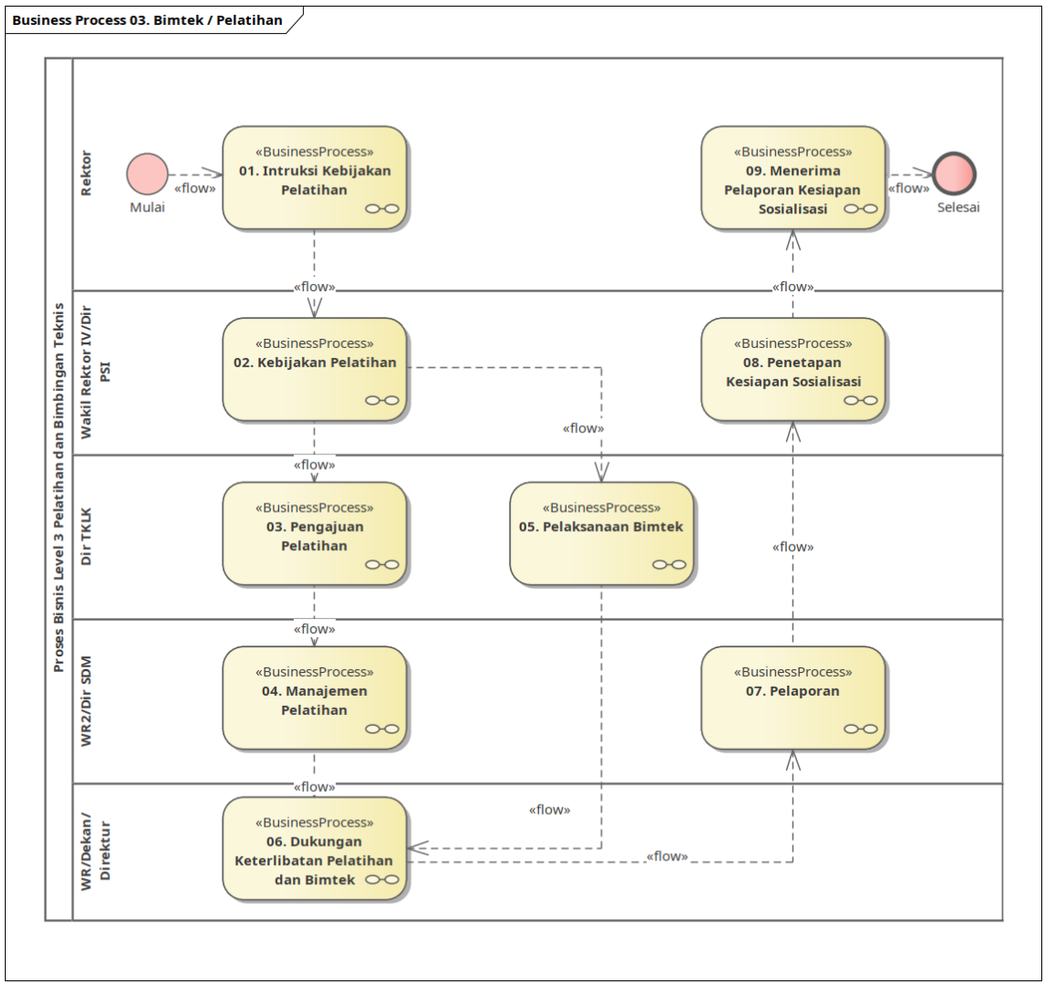
P01.A01.01. Perencanaan



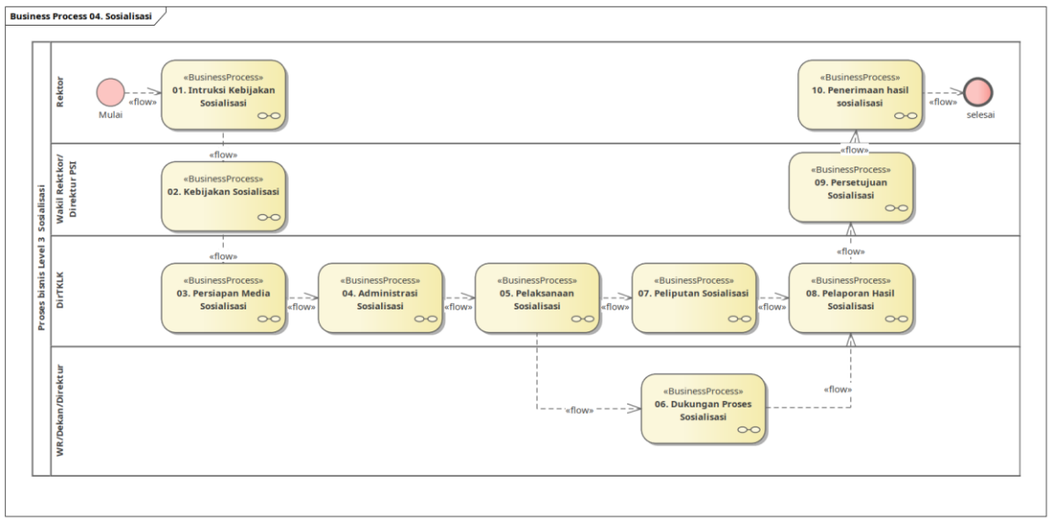
P01.A01.02. Pengembangan



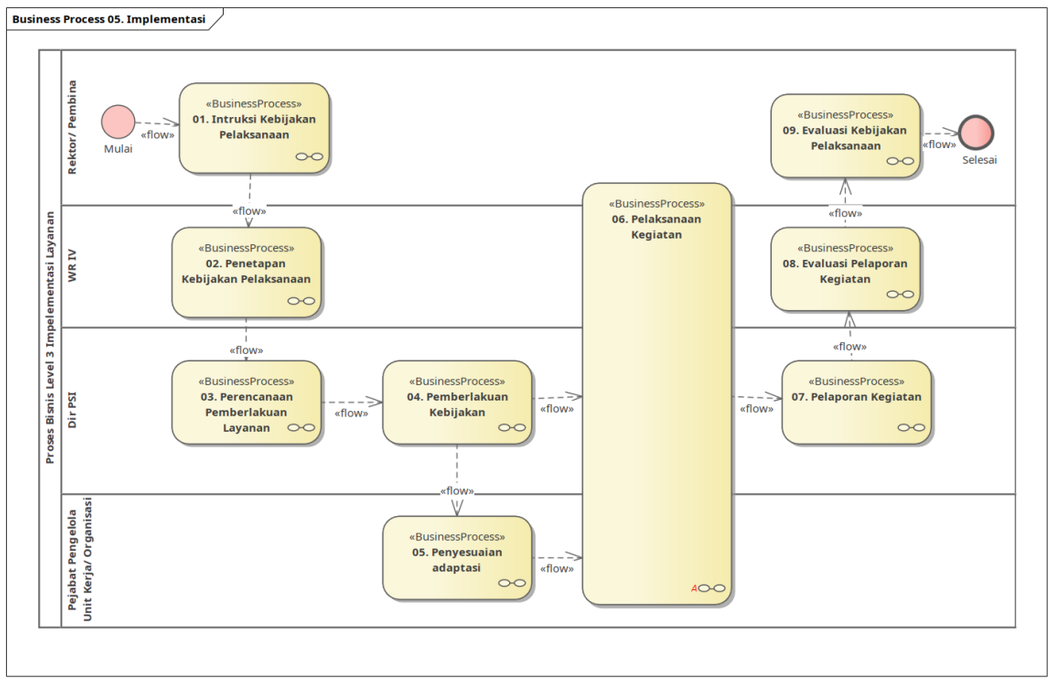
P01.A01.03. Bimtek / Pelatihan



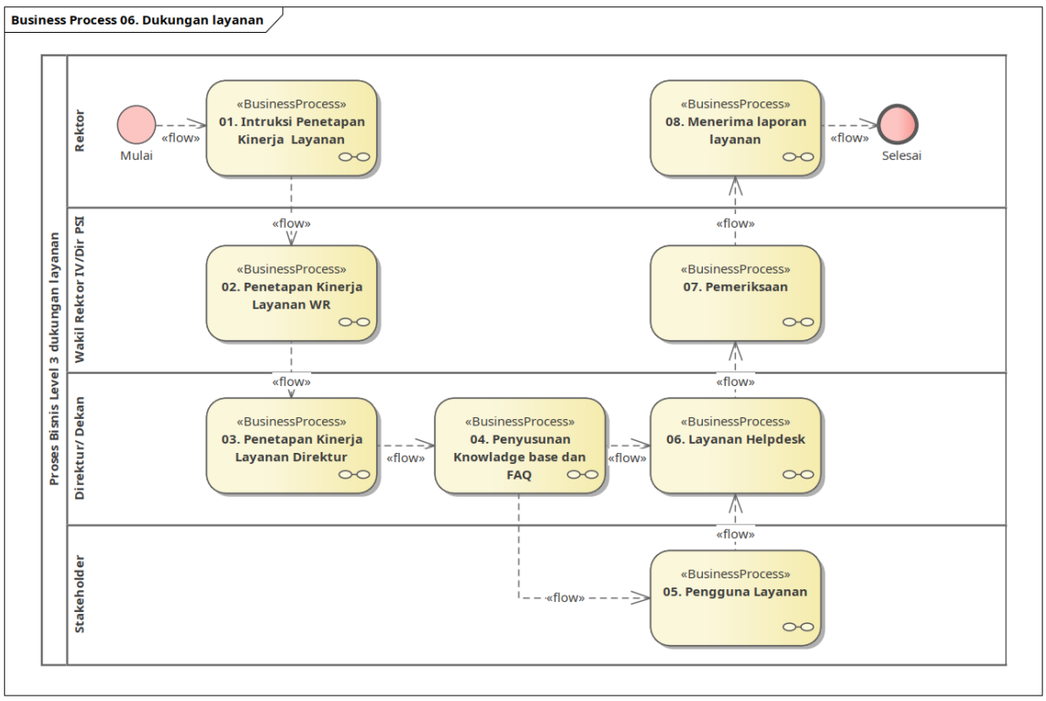
P01.A01.04. Sosialisasi



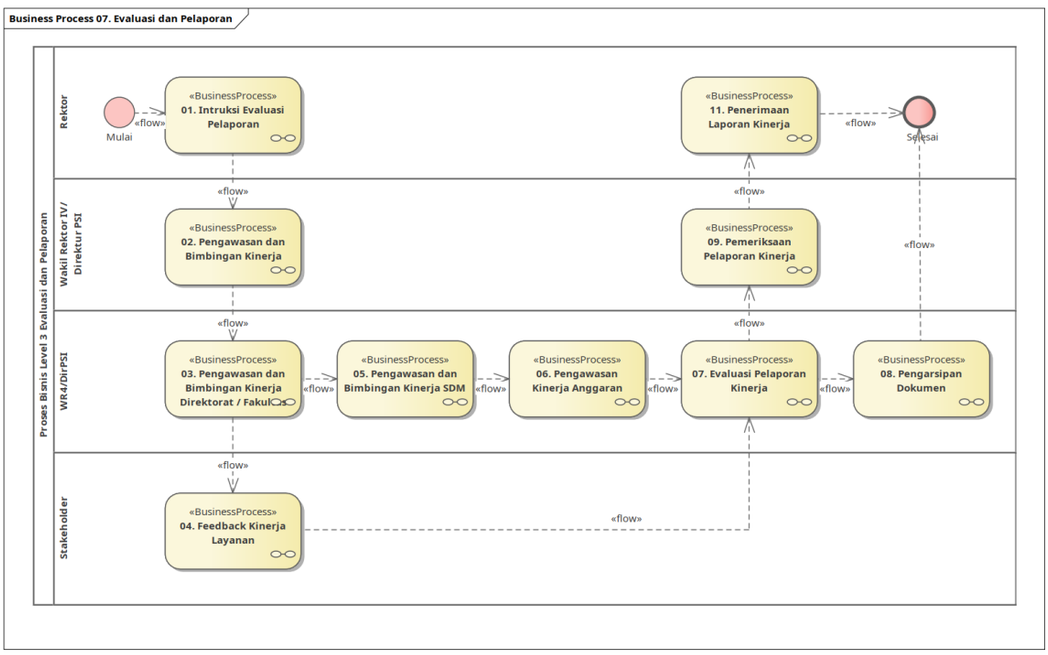
P01.A01.05. Implementasi



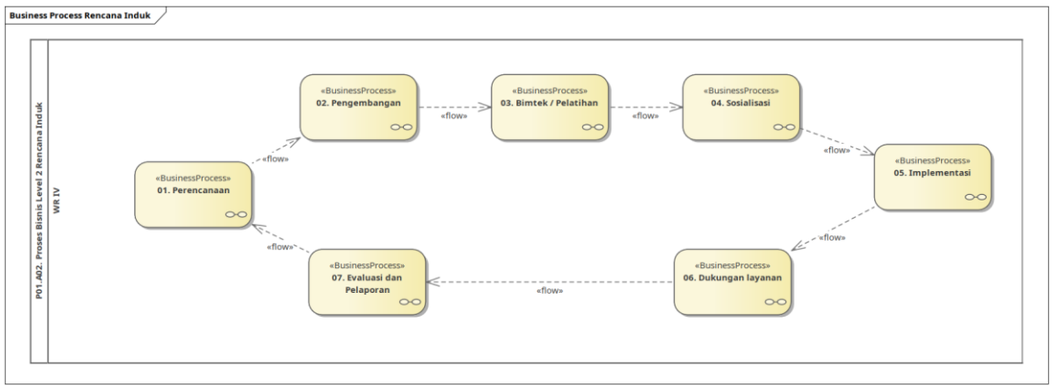
P01.A01.06. Dukungan Layanan



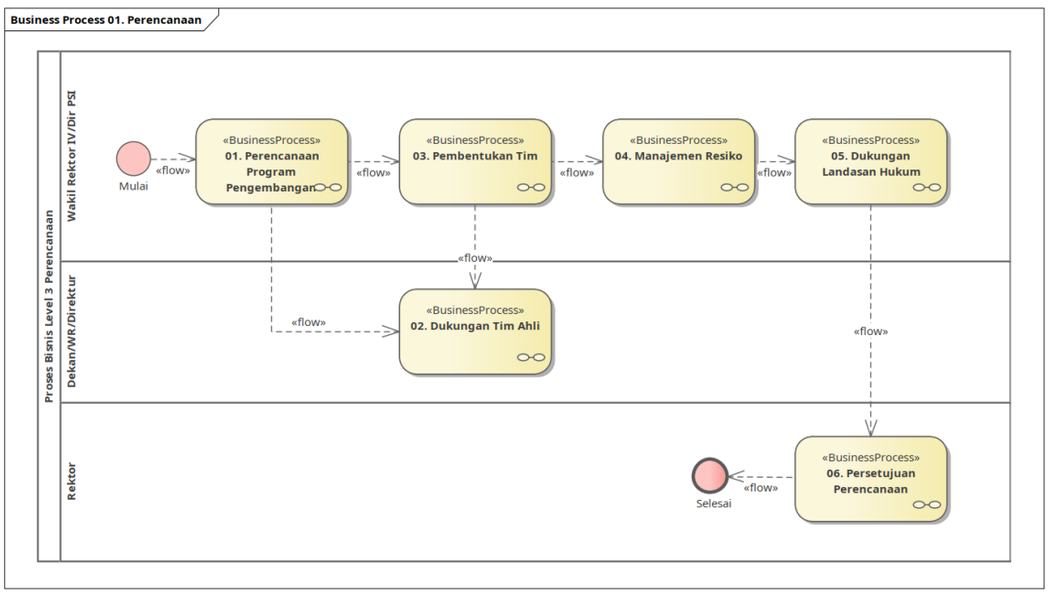
P01.A01.07. Evaluasi dan Pelaporan



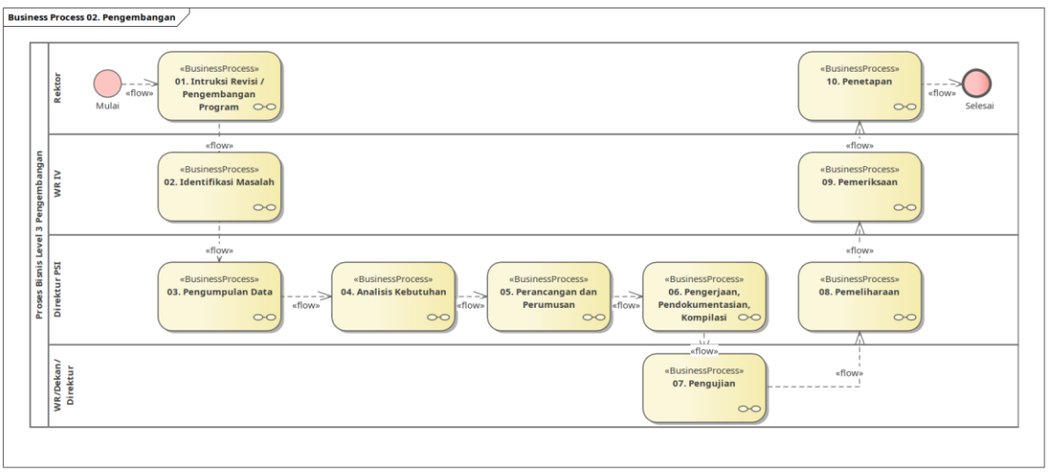
P01.A02. Rencana Induk



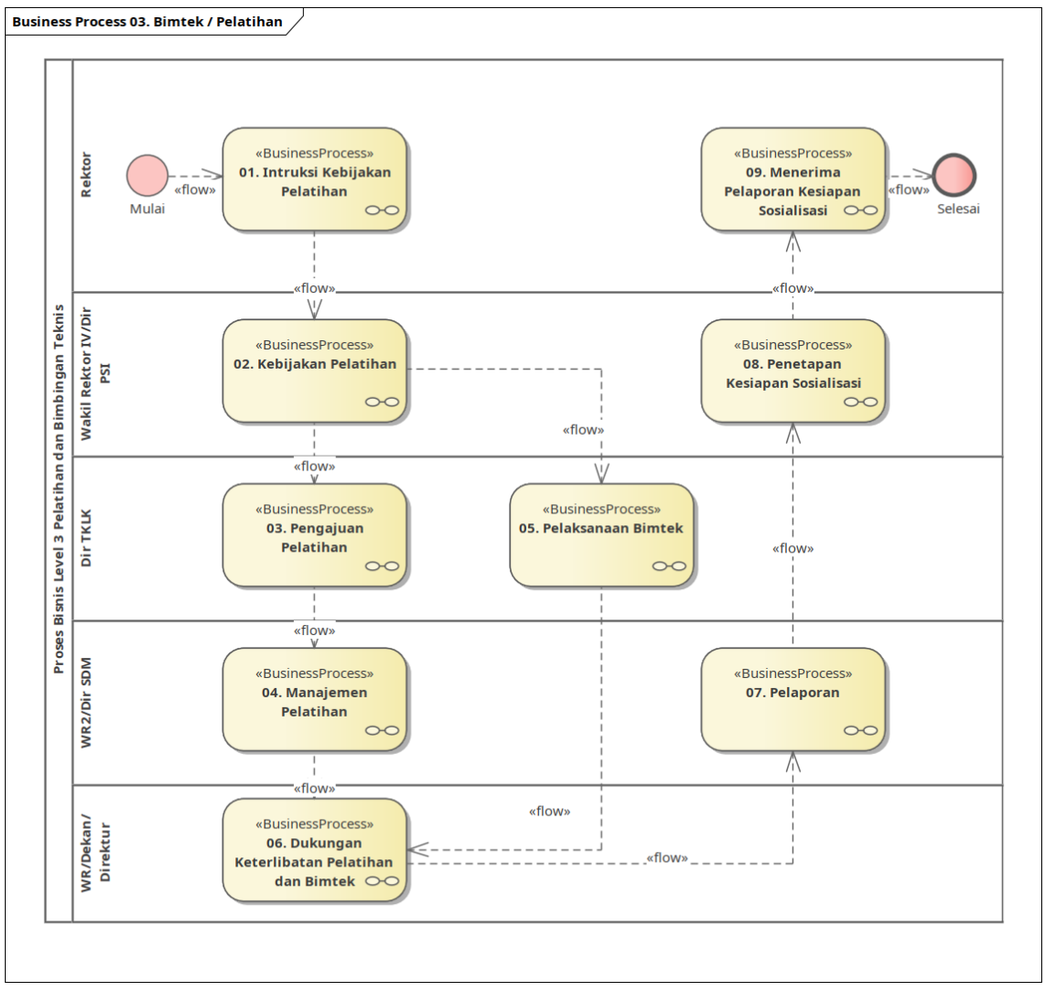
P01.A02.01. Perencanaan



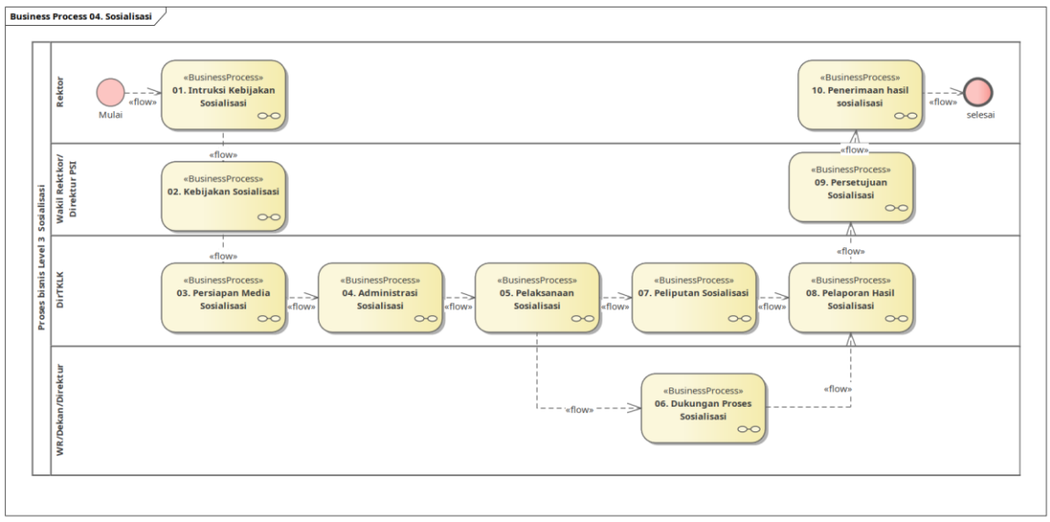
P01.A02.02. Pengembangan



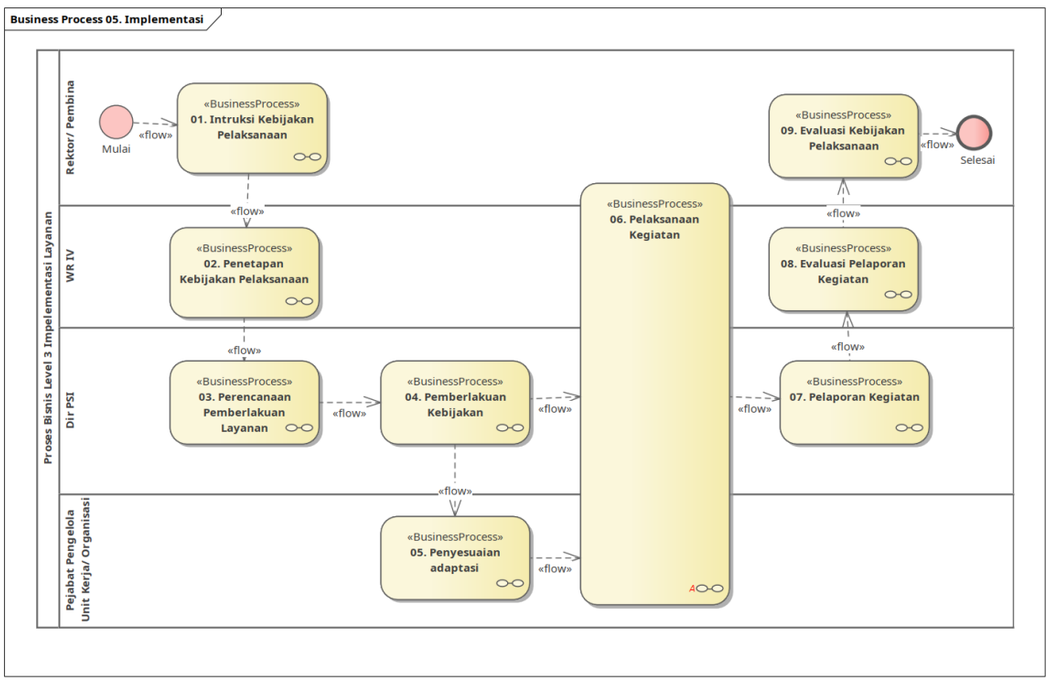
P01.A02.03. Bimtek / Pelatihan



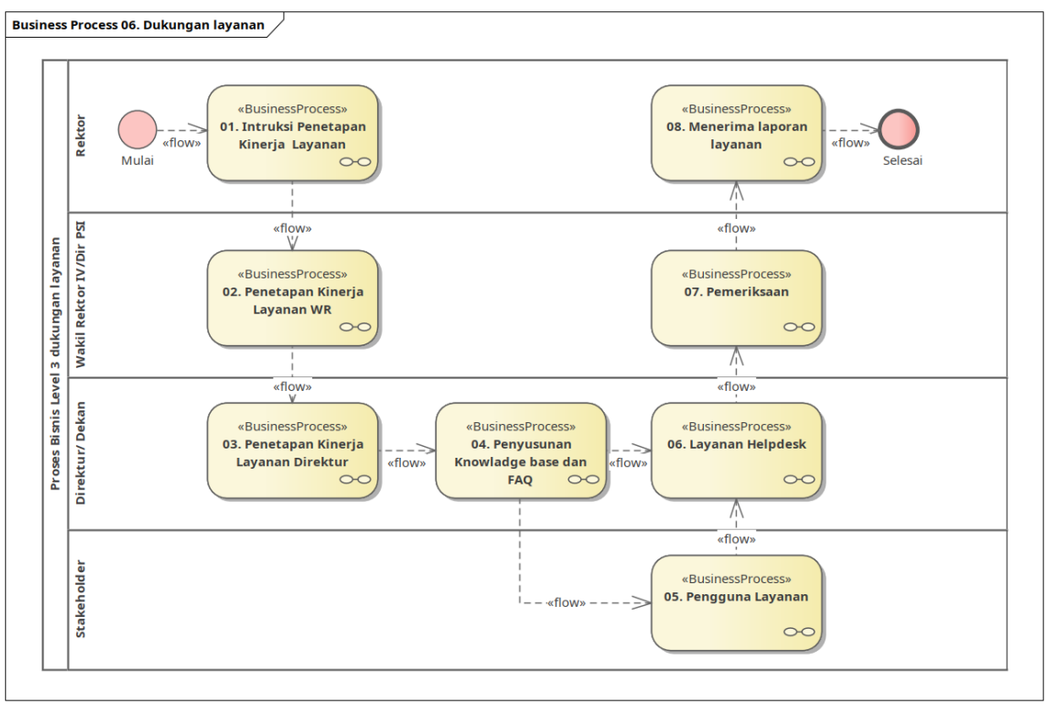
P01.A02.04. Sosialisasi



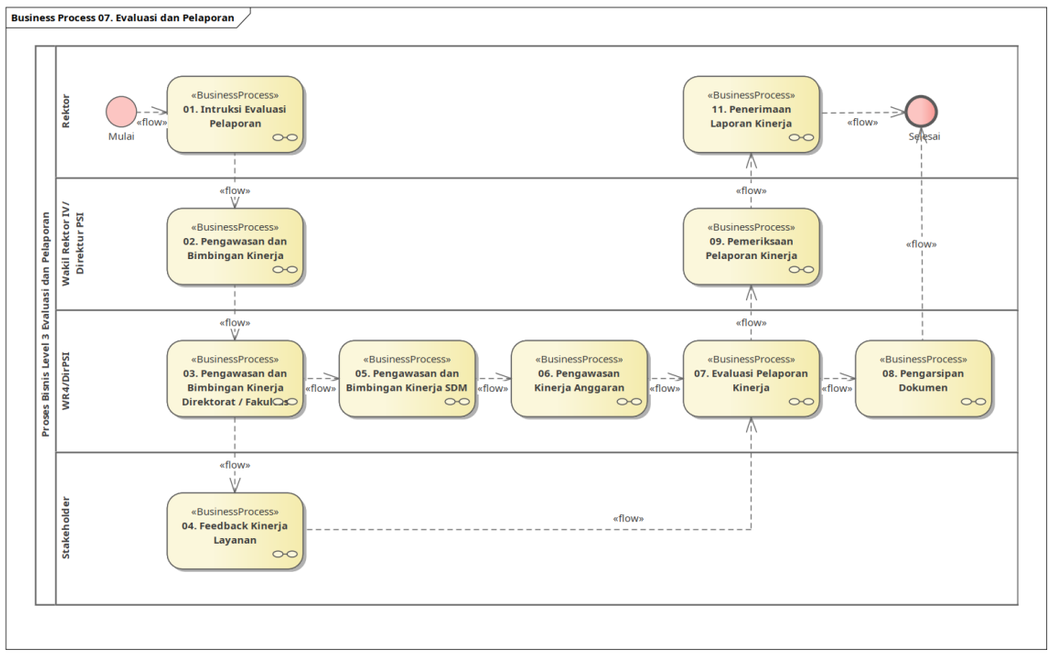
P01.A02.05. Implementasi



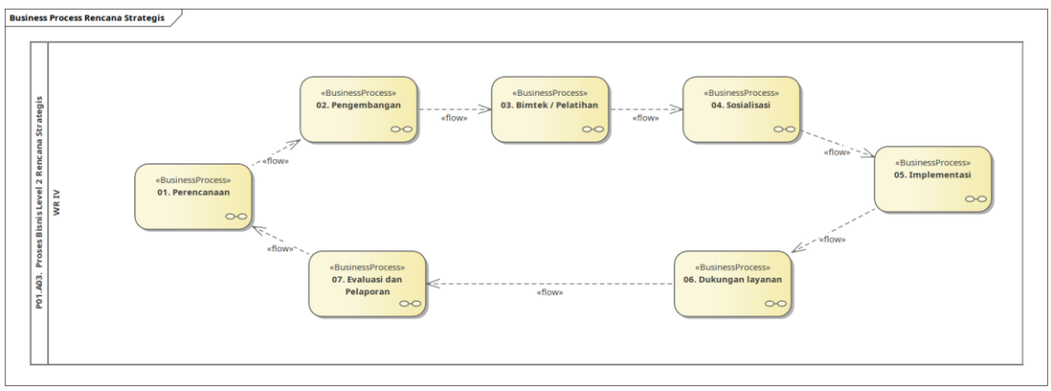
P01.A02.06. Dukungan Layanan



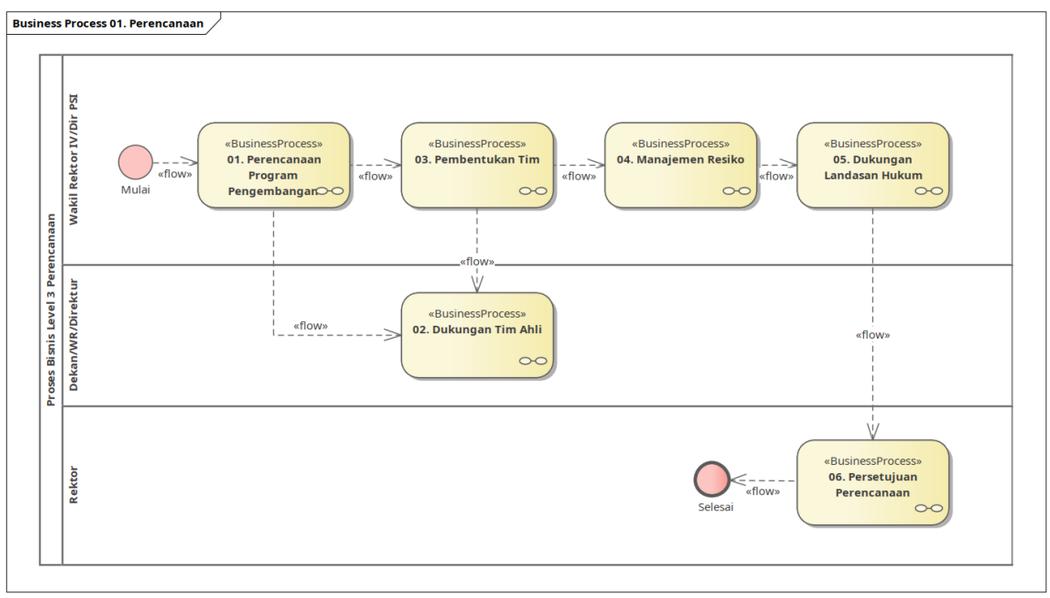
P01.A02.07. Evaluasi dan Pelaporan



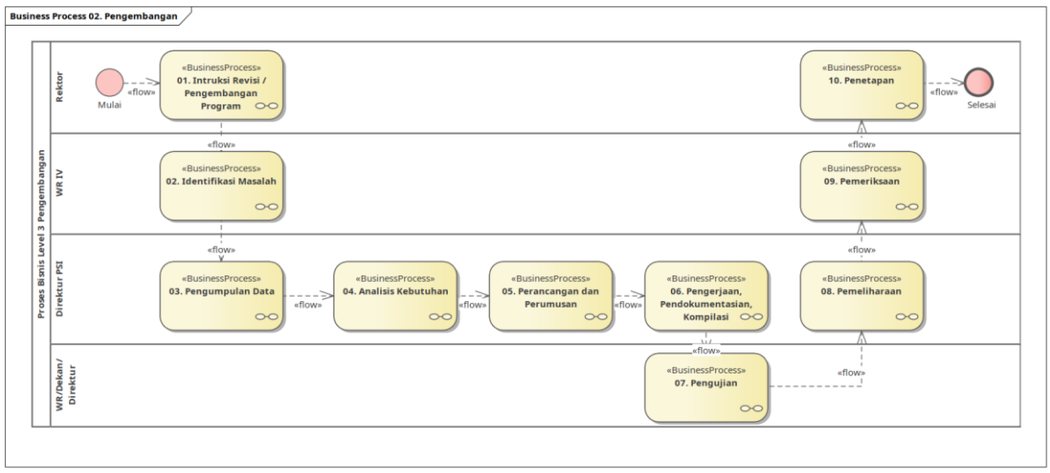
P01.A03. Rencana Strategis



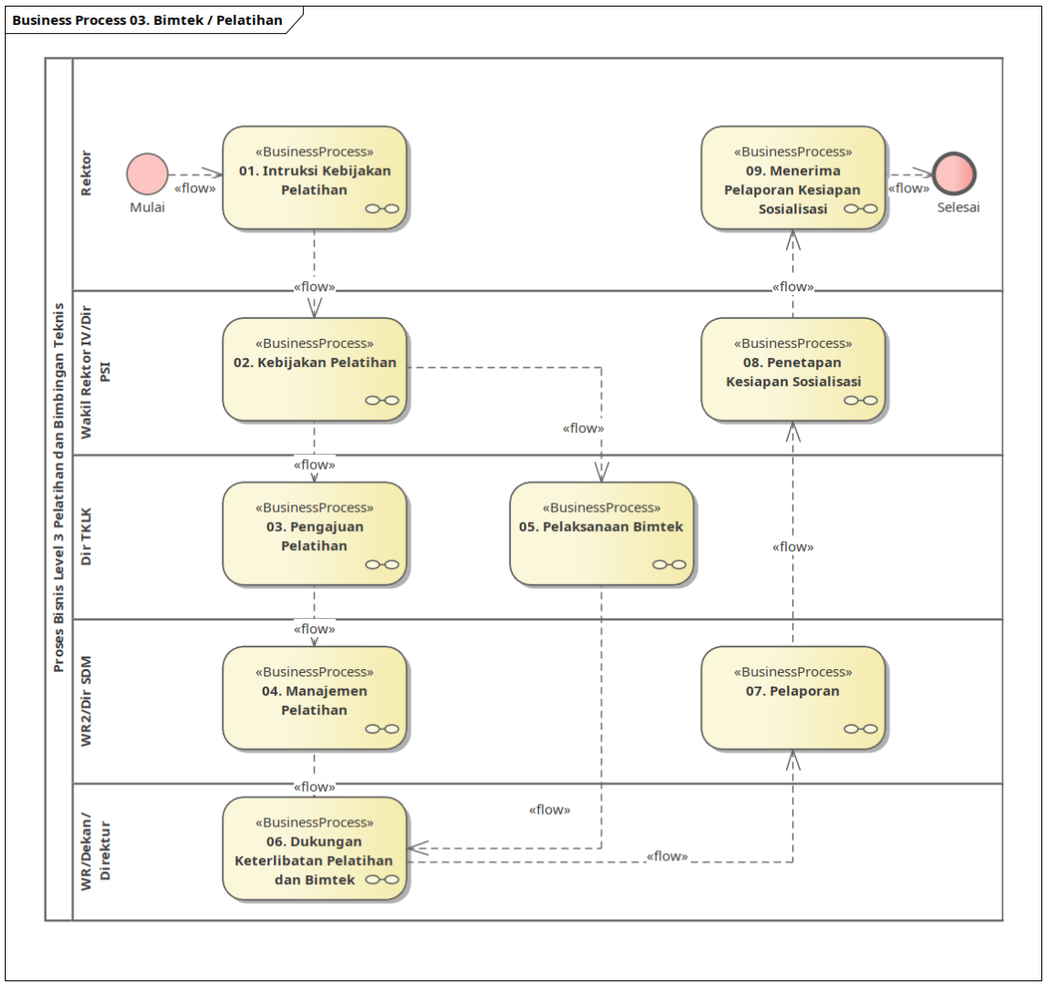
P01.A03.01. Perencanaan



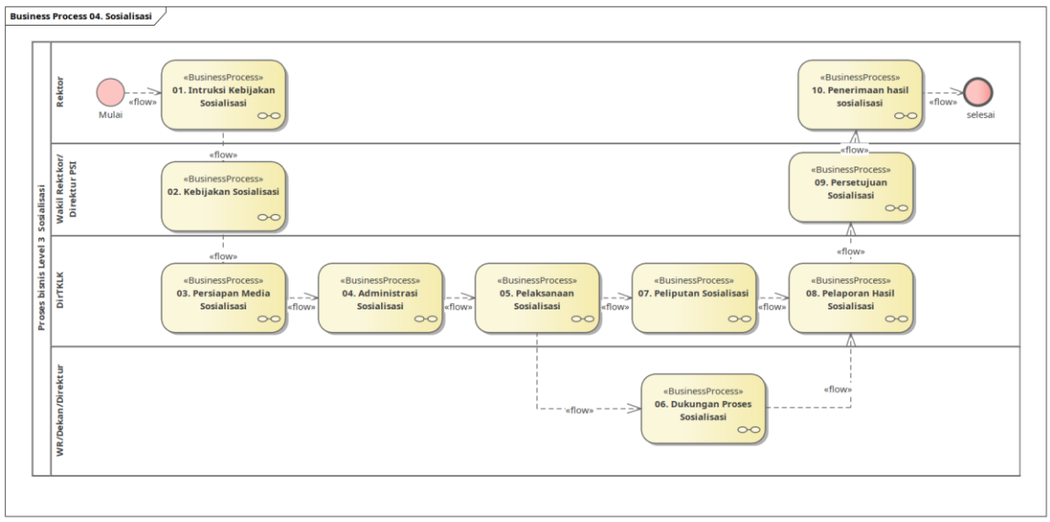
P01.A03.02. Pengembangan



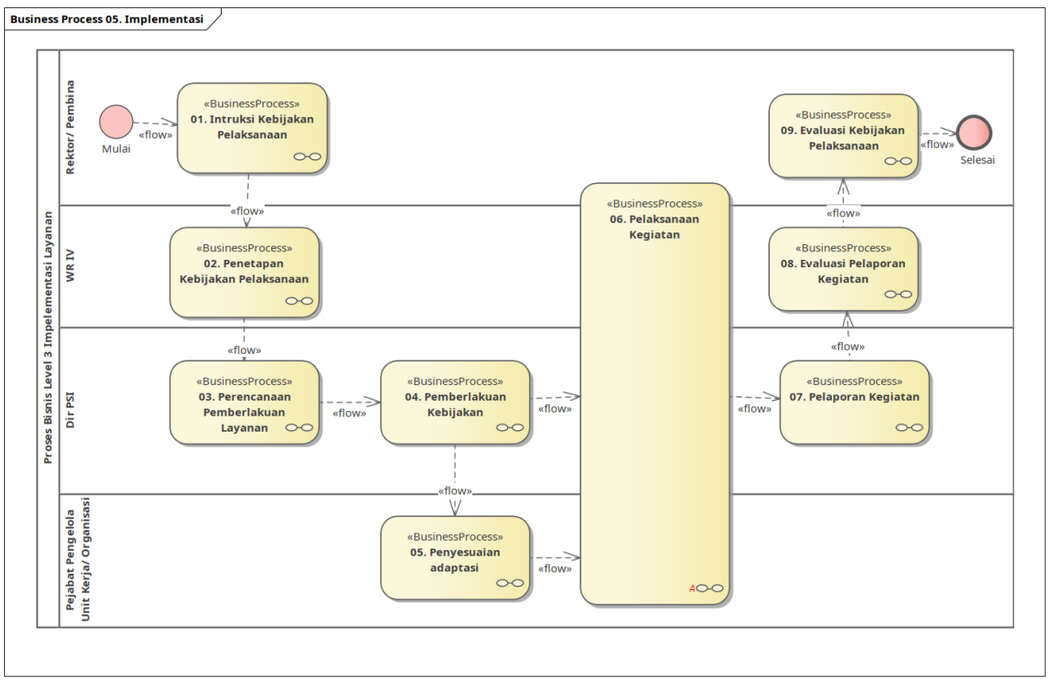
P01.A03.03. Bimtek / Pelatihan



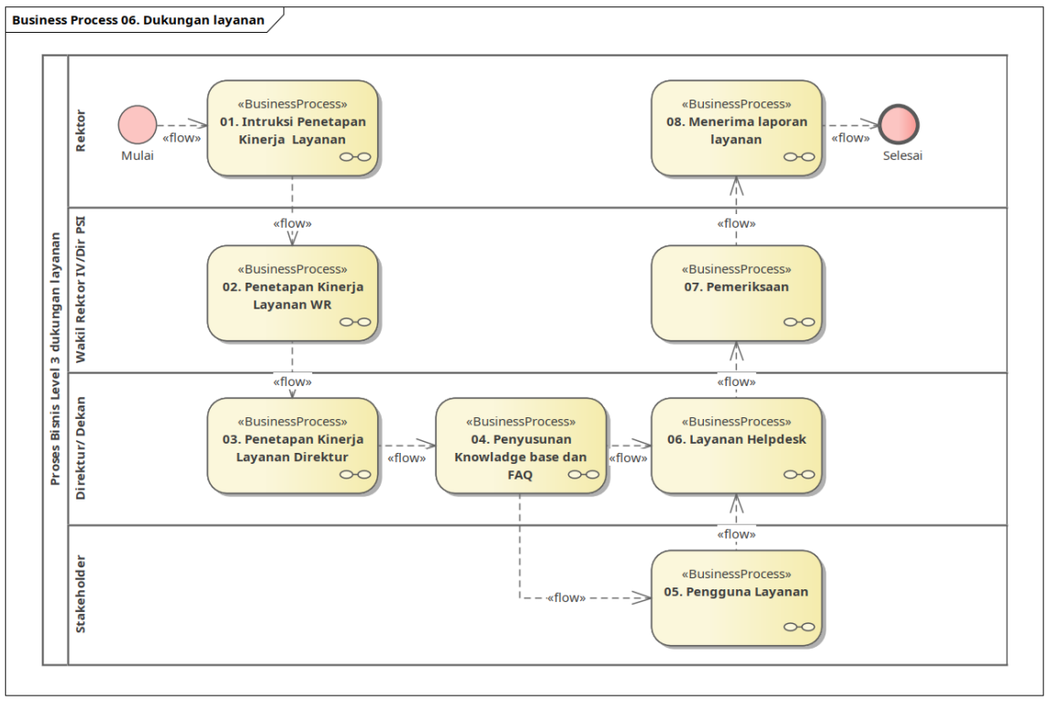
P01.A03.04. Sosialisasi



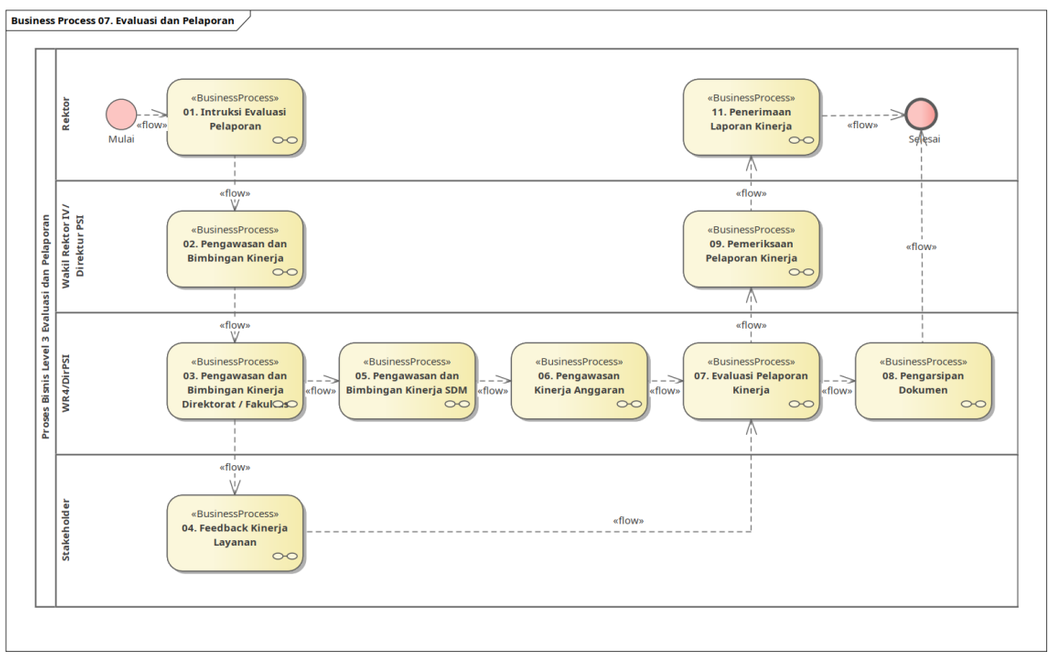
P01.A03.05. Implementasi



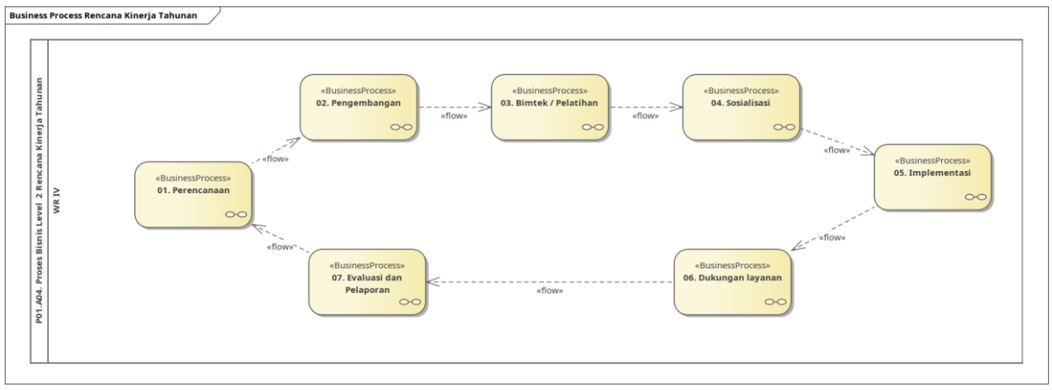
P01.A03.06. Dukungan Layanan



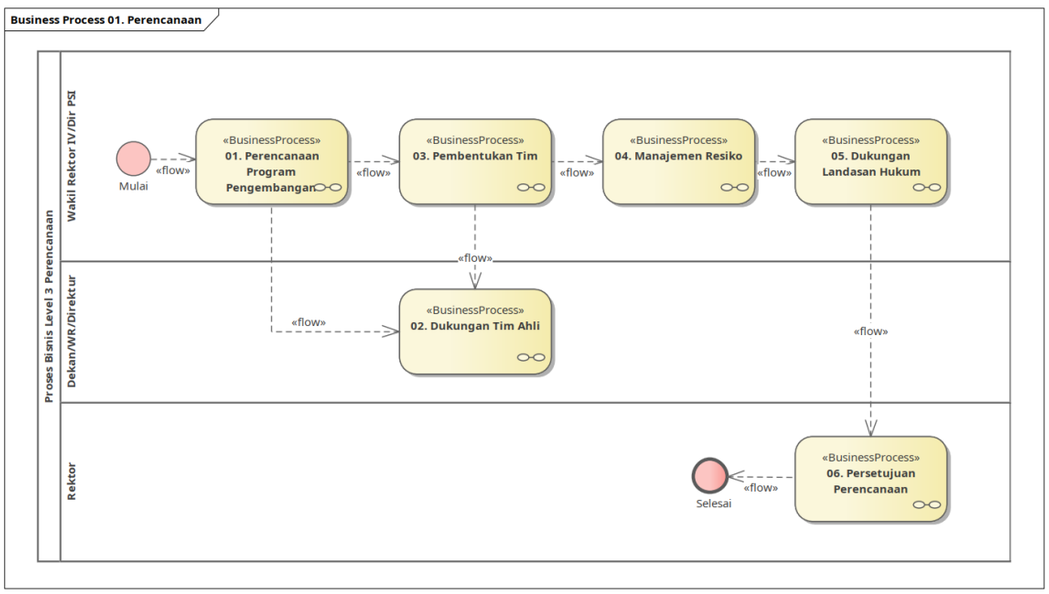
P01.A03.07. Evaluasi dan Pelaporan



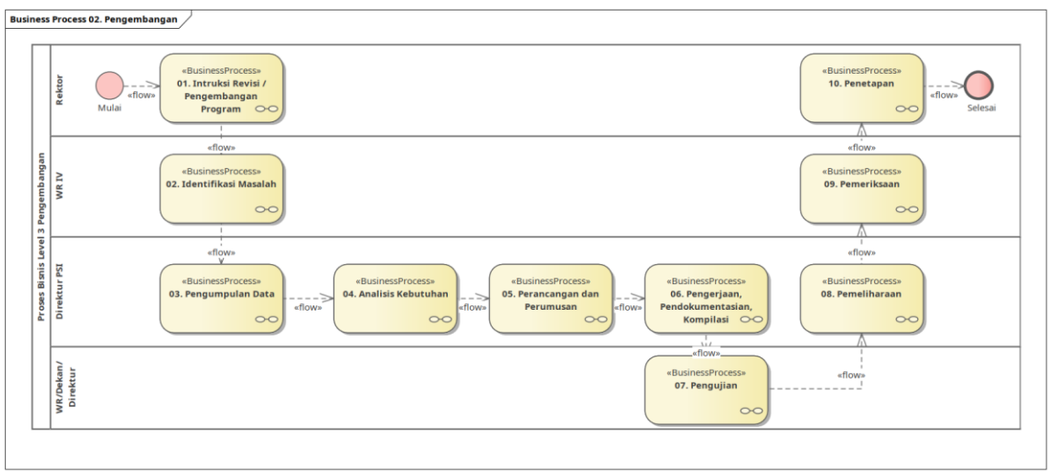
P01.A04. Rencana Kinerja Tahunan



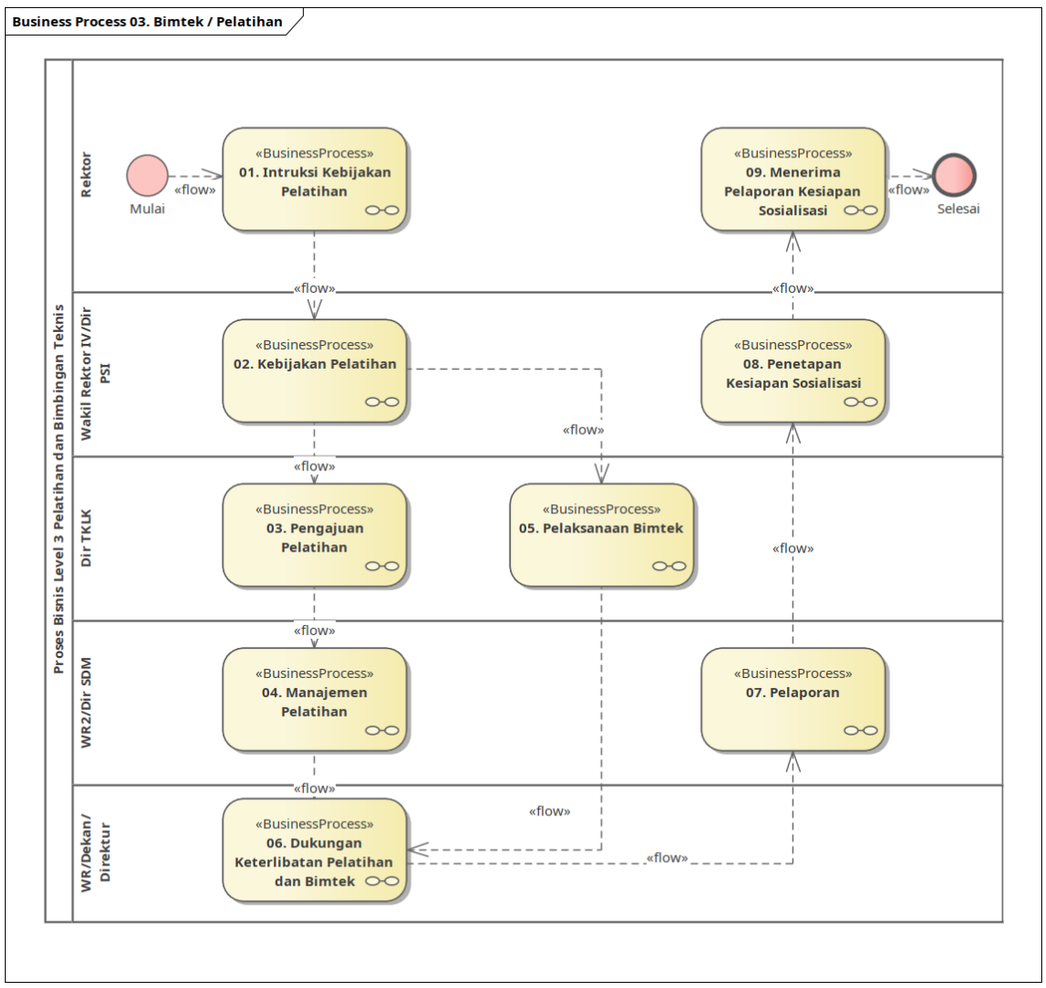
P01.A04.01. Perencanaan



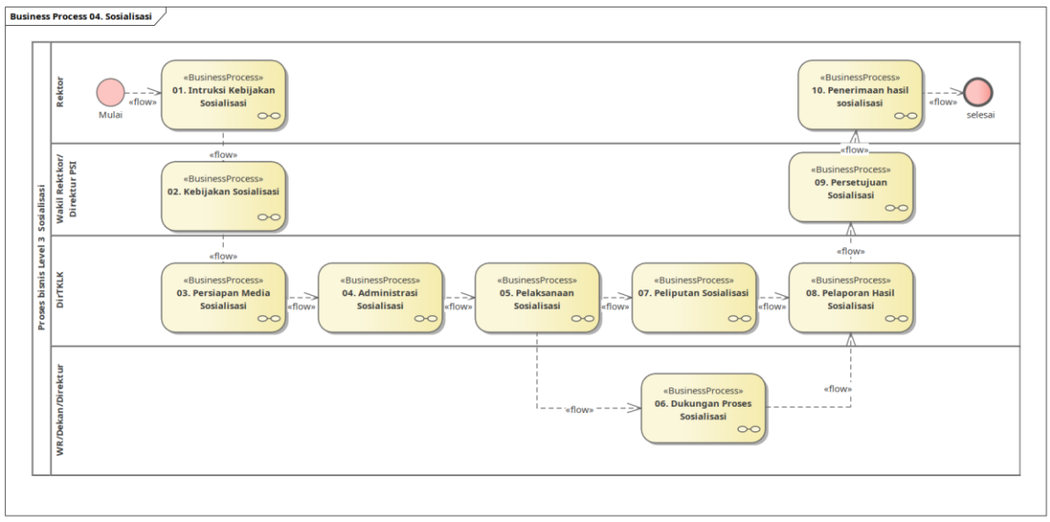
P01.A04.02. Pengembangan



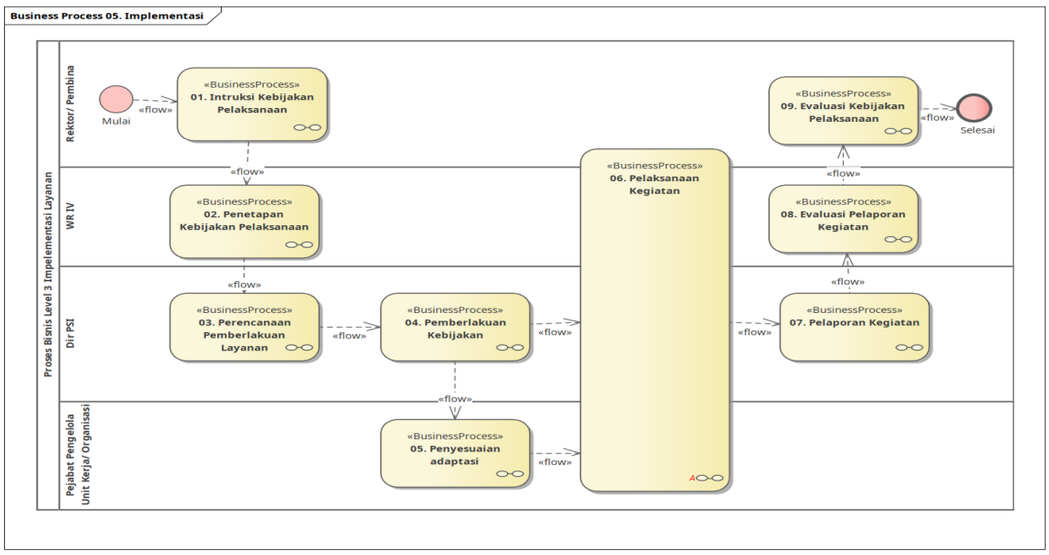
P01.A04.03. Bimtek / Pelatihan



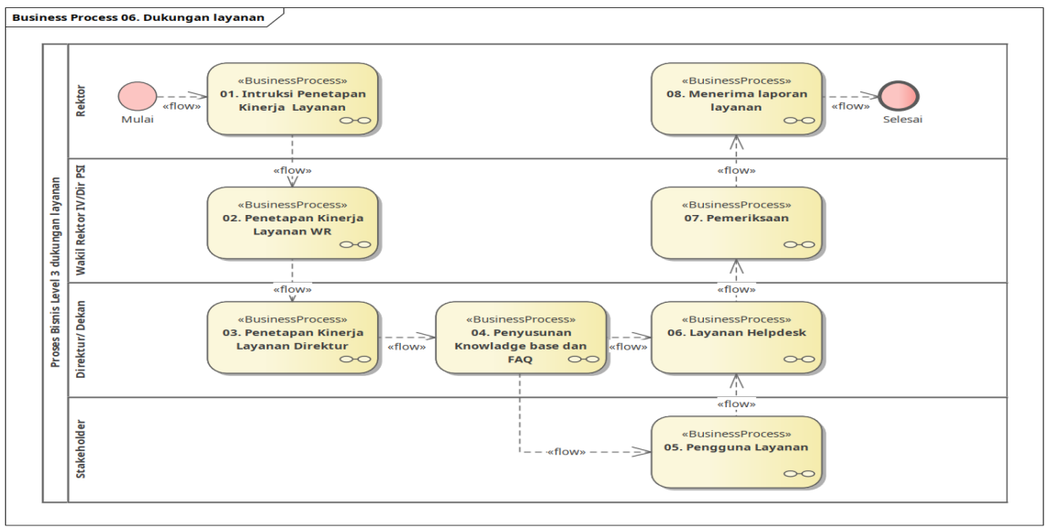
P01.A04.04. Sosialisasi



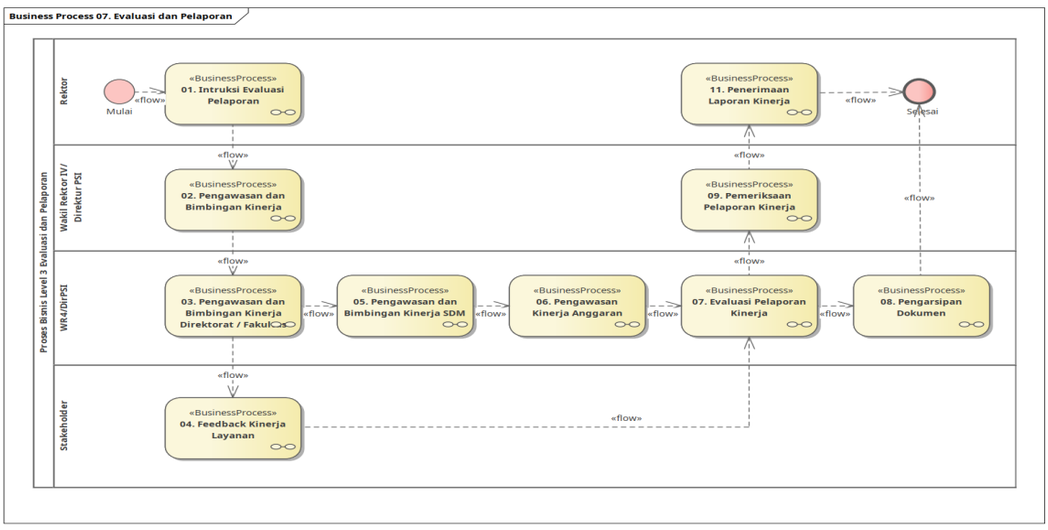
P01.A04.05. Implementasi



P01.A04.06. Dukungan Layanan

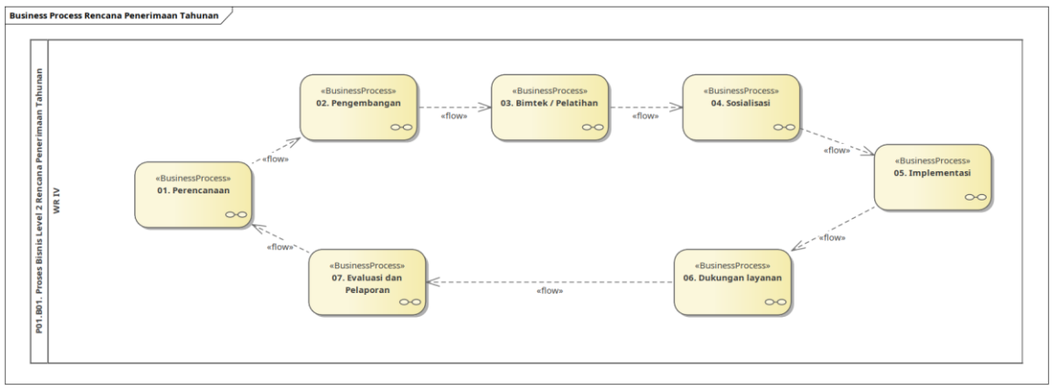


P01.A04.07. Evaluasi dan Pelaporan

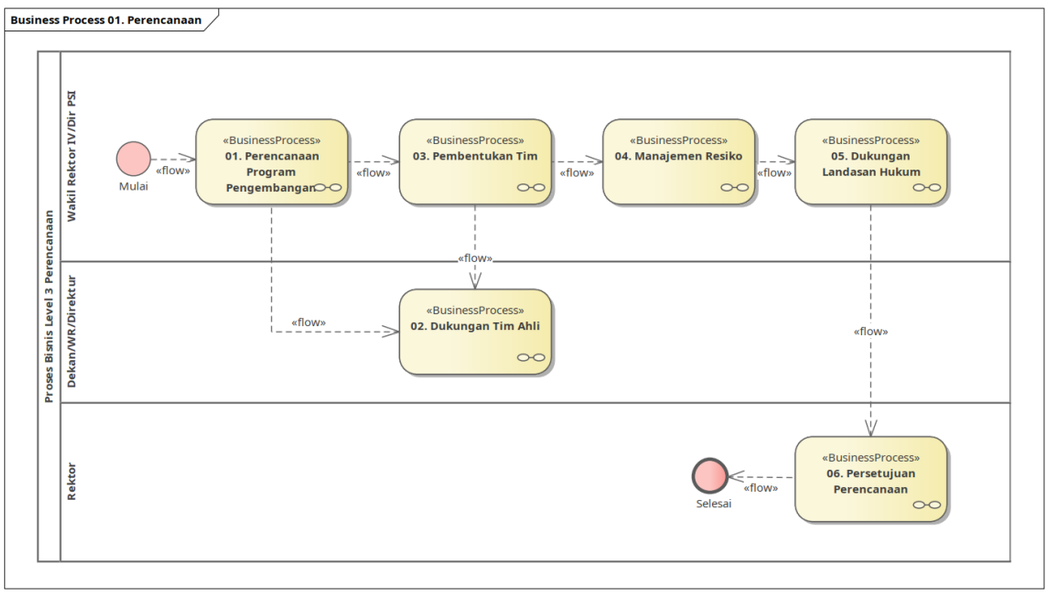


P01.B. Penganggaran

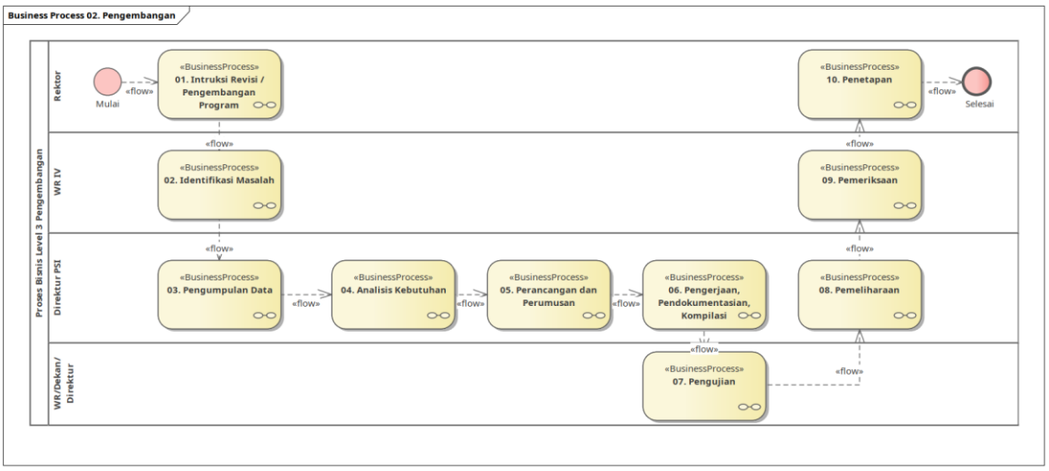
P01.B01. Rencana Penerimaan Tahunan



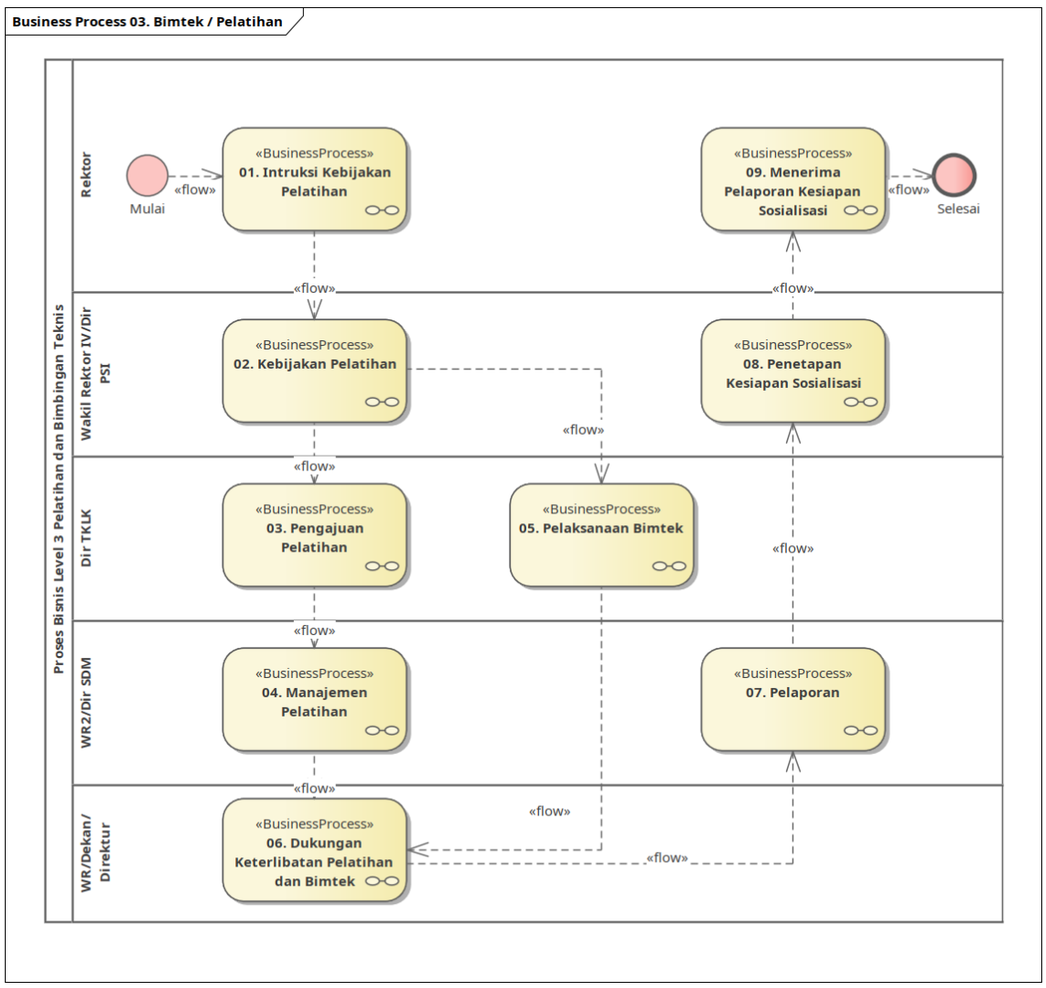
P01.B01.01. Perencanaan



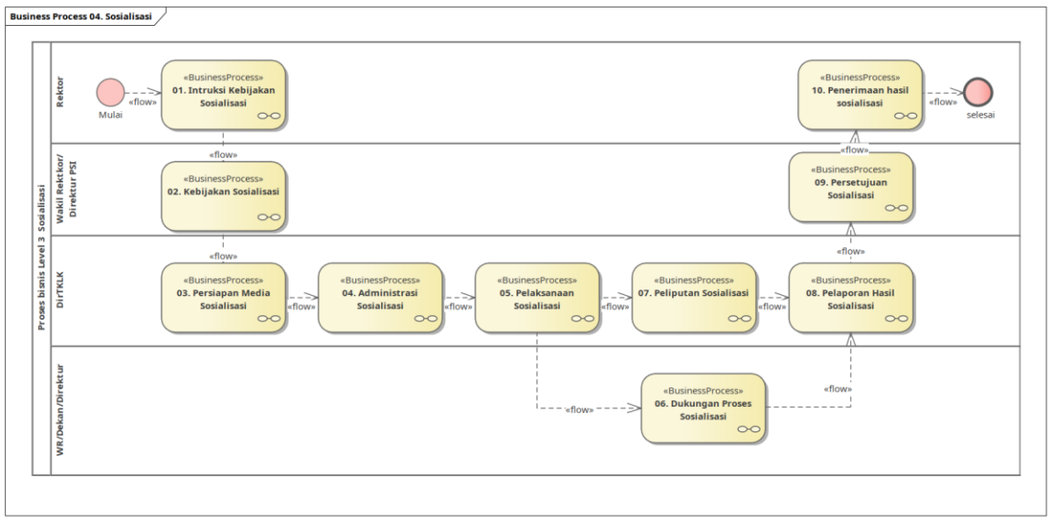
P01.B01.02. Pengembangan



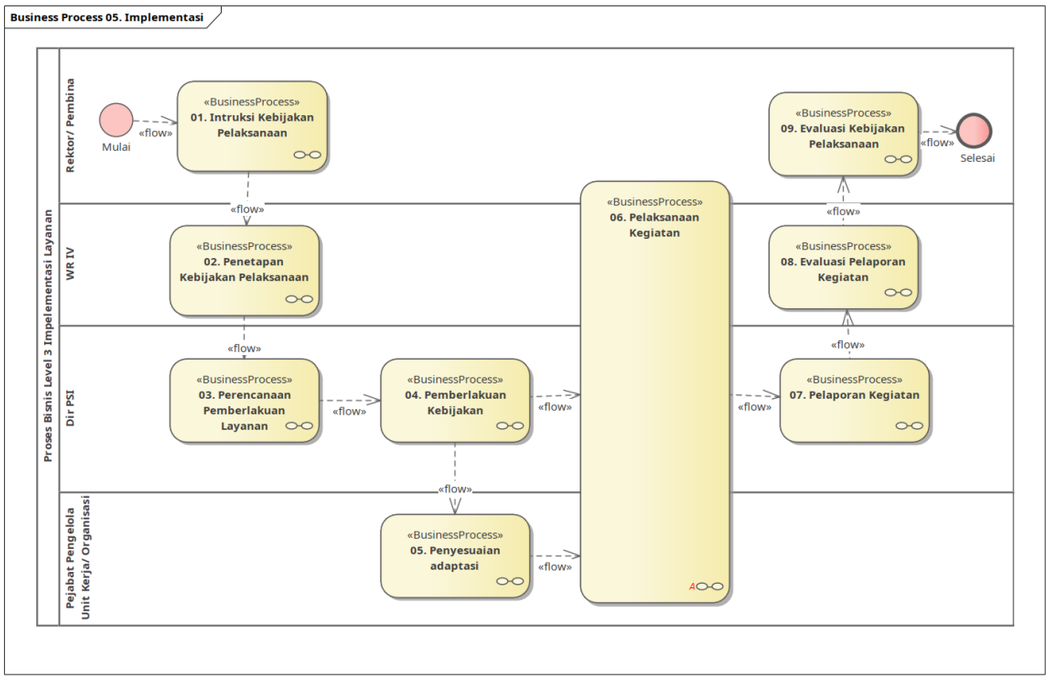
P01.B01.03. Bimtek / Pelatihan



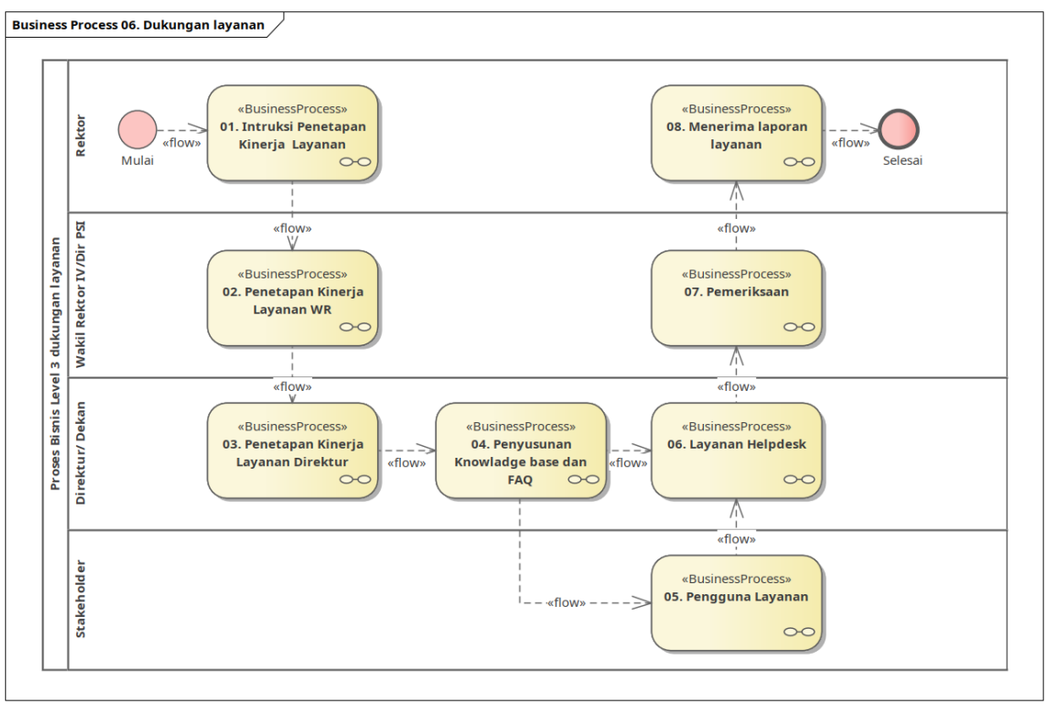
P01.B01.04. Sosialisasi



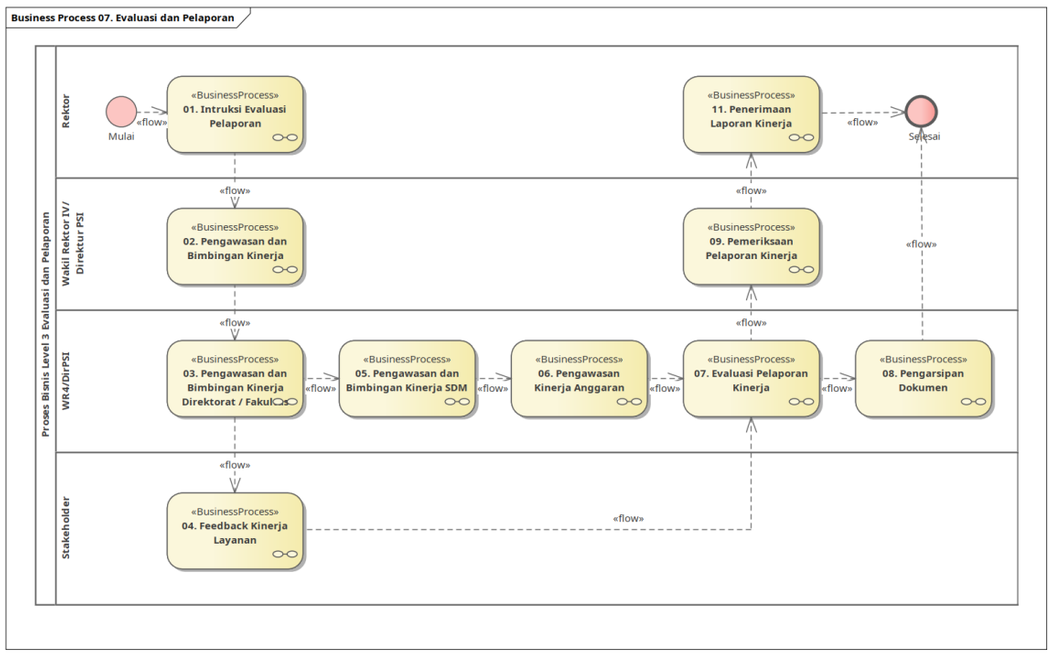
P01.B01.05. Implementasi



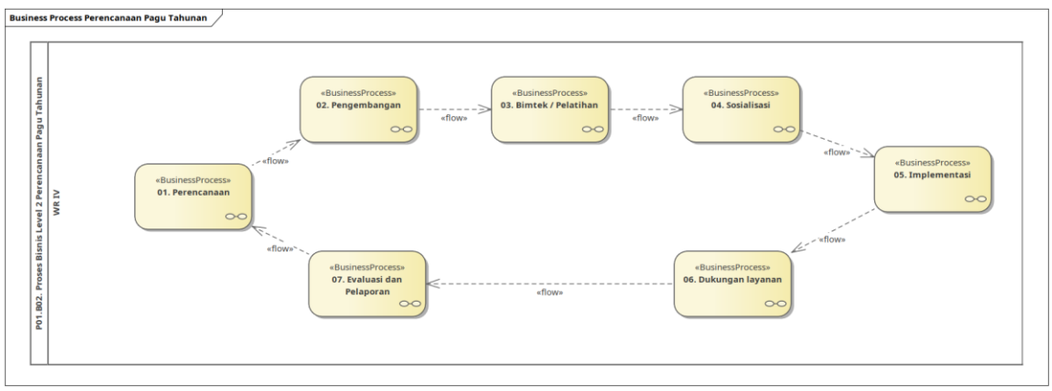
P01.B01.06. Dukungan Layanan



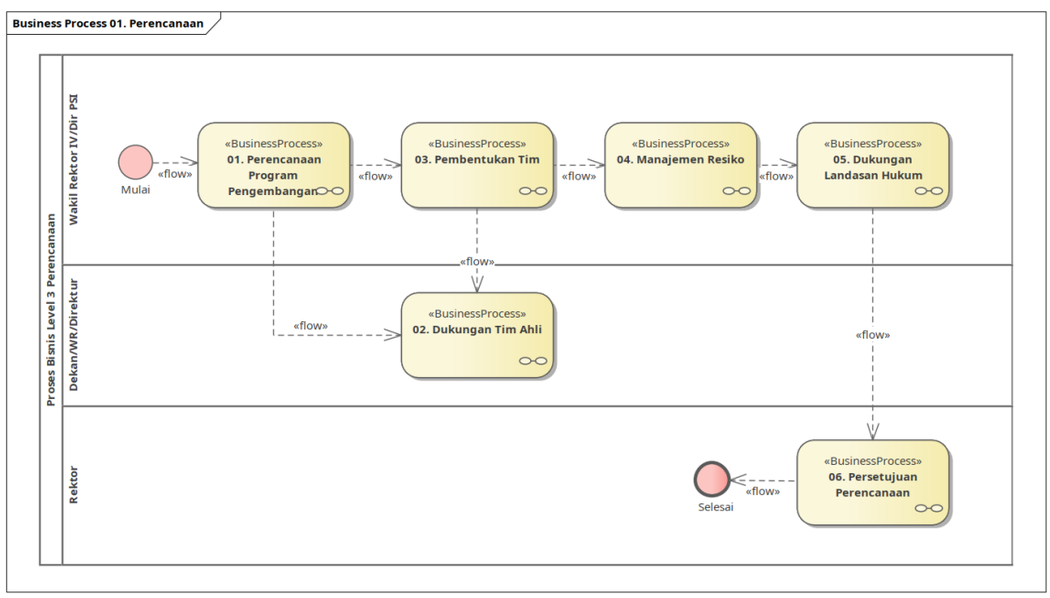
P01.B01.07. Evaluasi dan Pelaporan



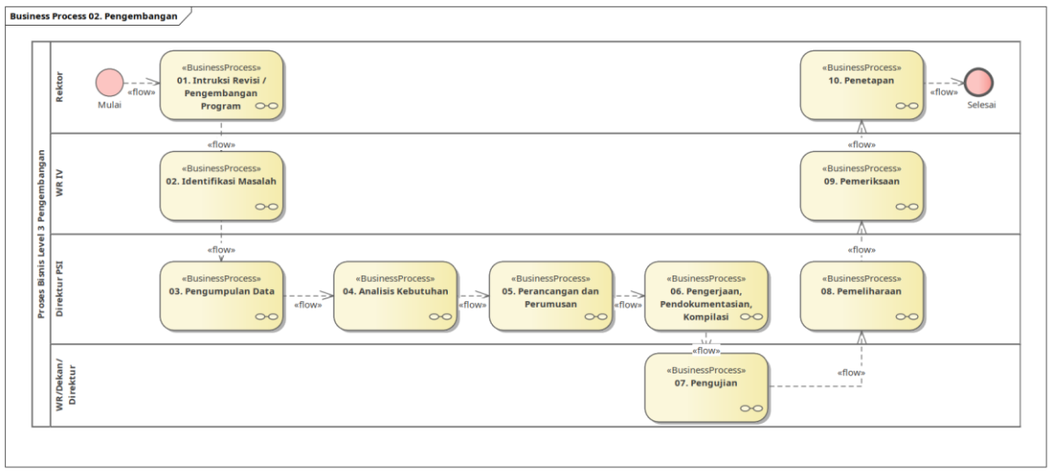
P01.B02. Perencanaan Pagu Tahunan



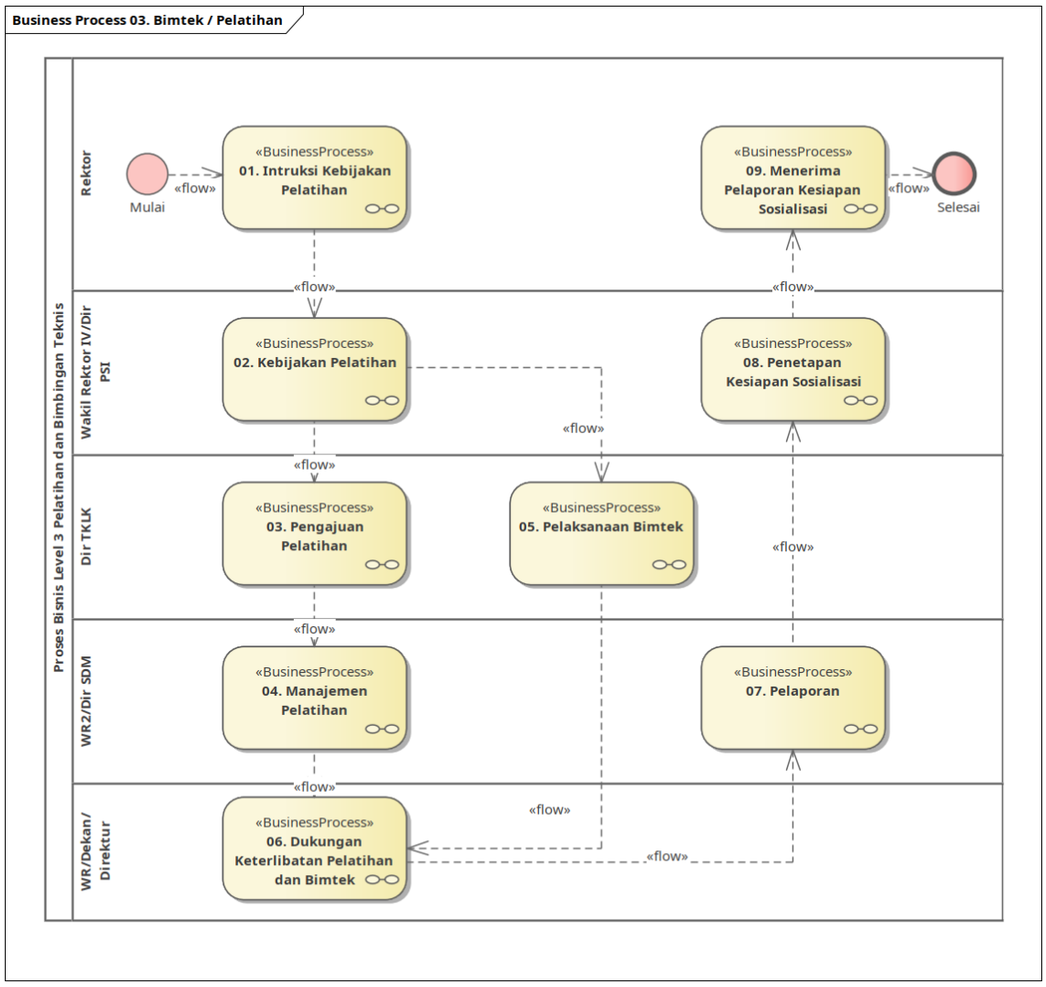
P01.B02.01. Perencanaan



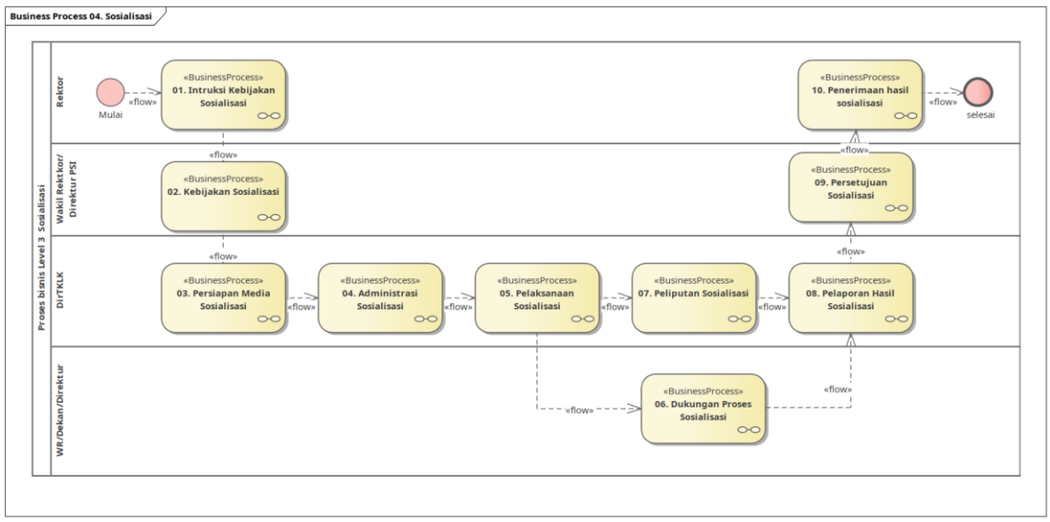
P01.B02.02. Pengembangan



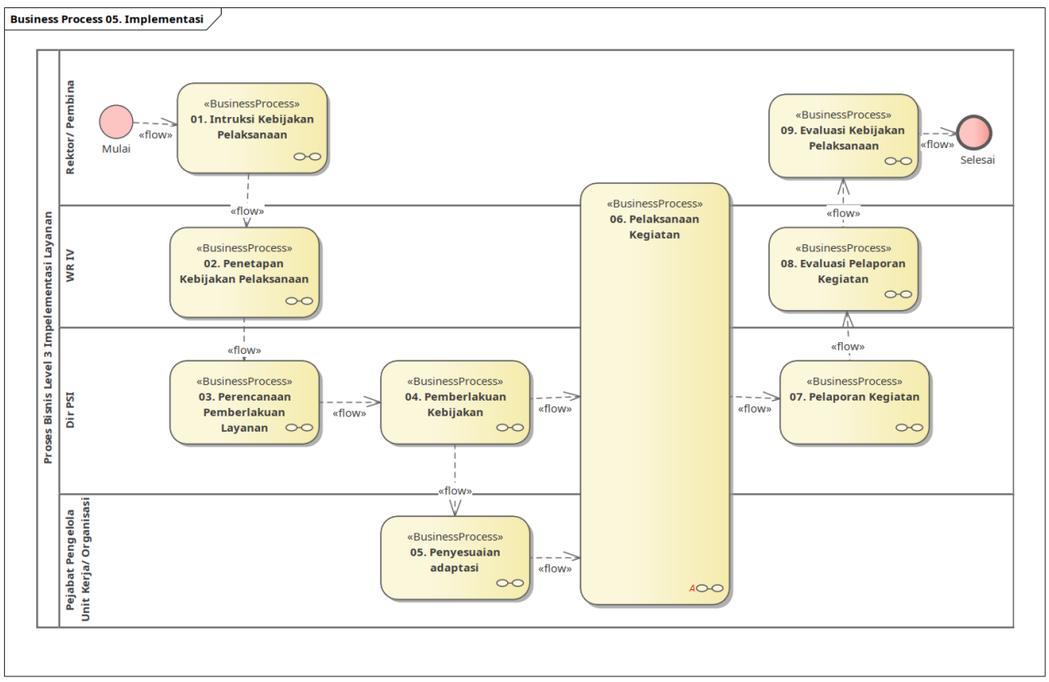
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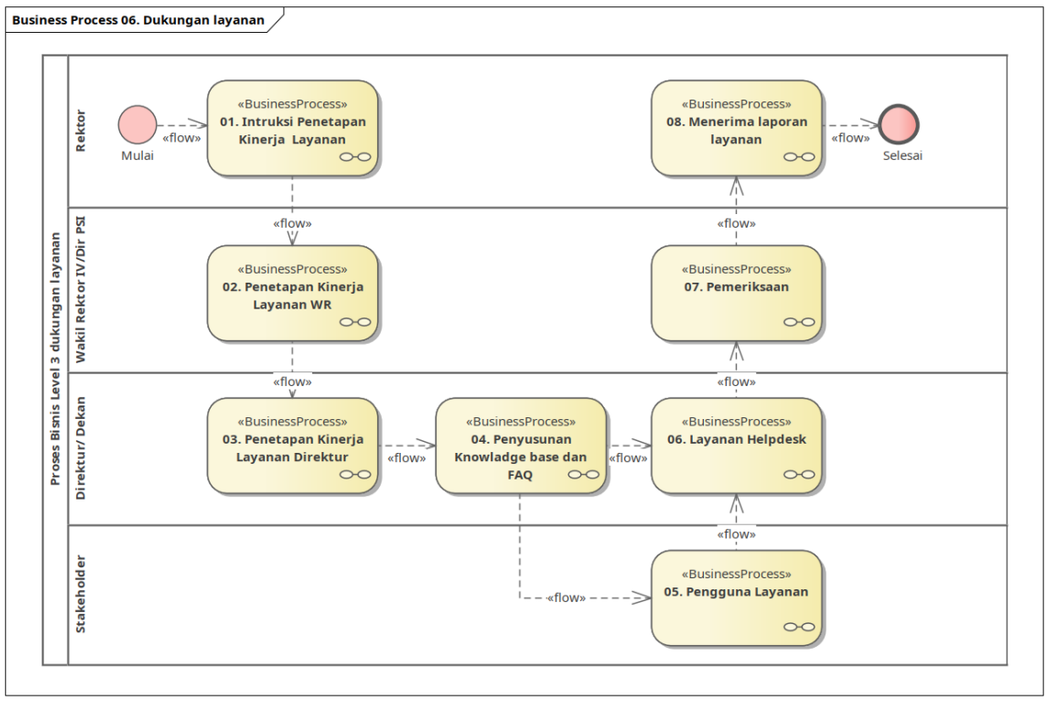
P01.B02.04. Sosialisasi



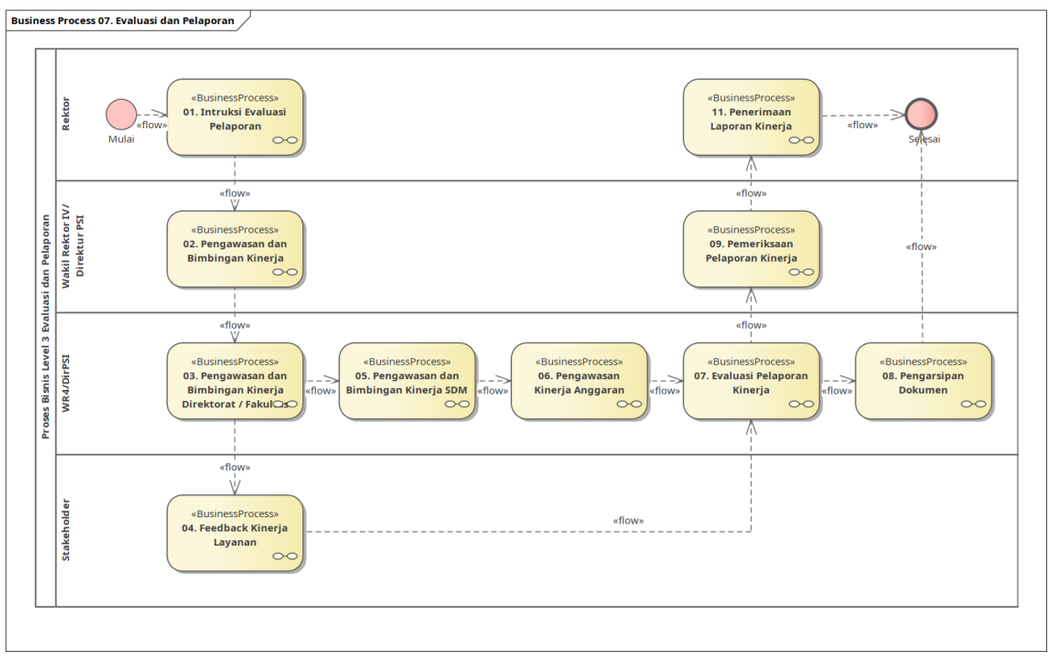
P01.B02.05. Implementasi



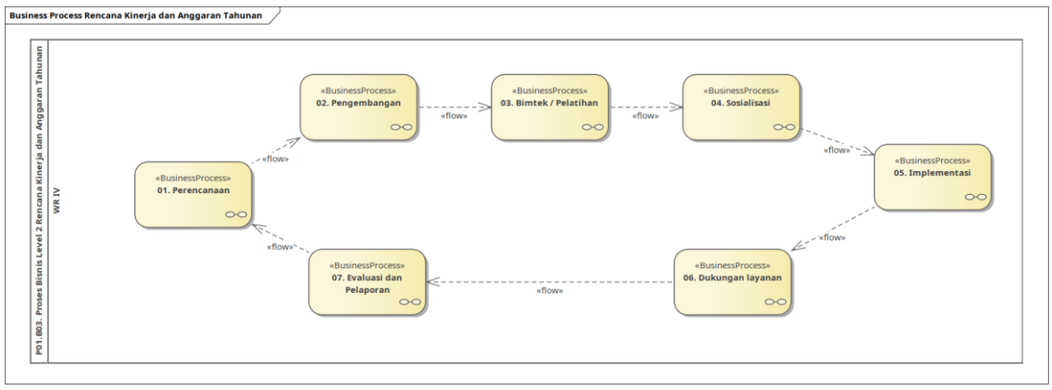
P01.B02.06. Dukungan Layanan



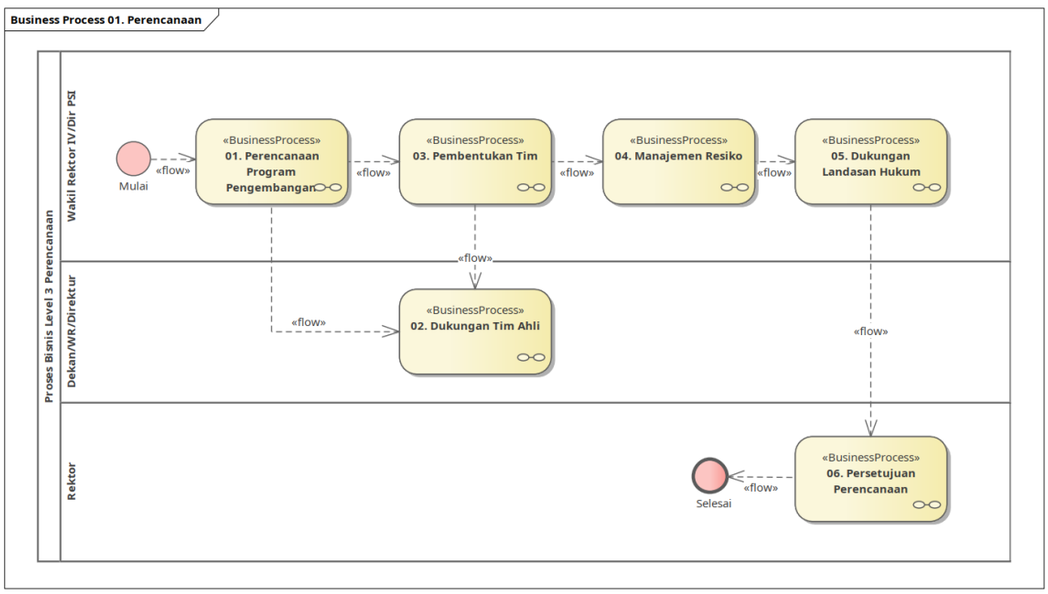
P01.B02.07. Evaluasi dan Pelaporan



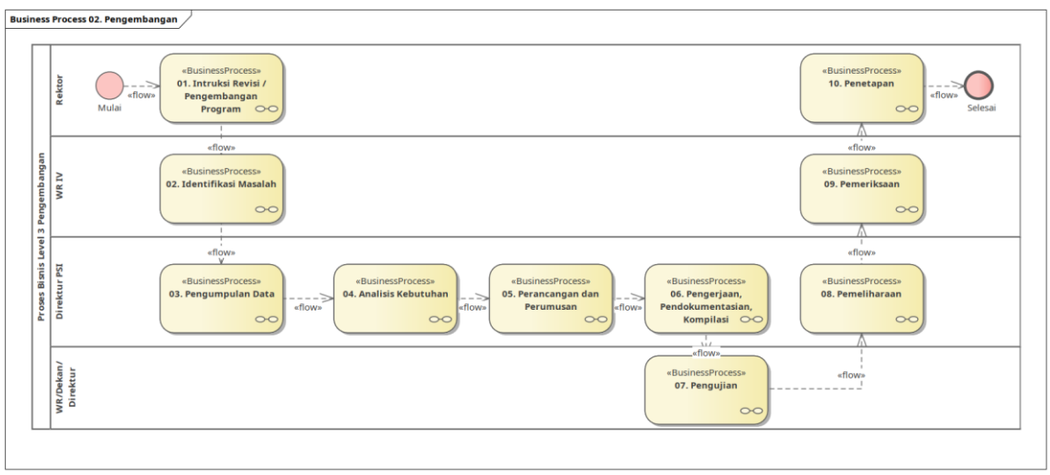
P01.B03. Rencana Kinerja dan Anggaran Tahunan



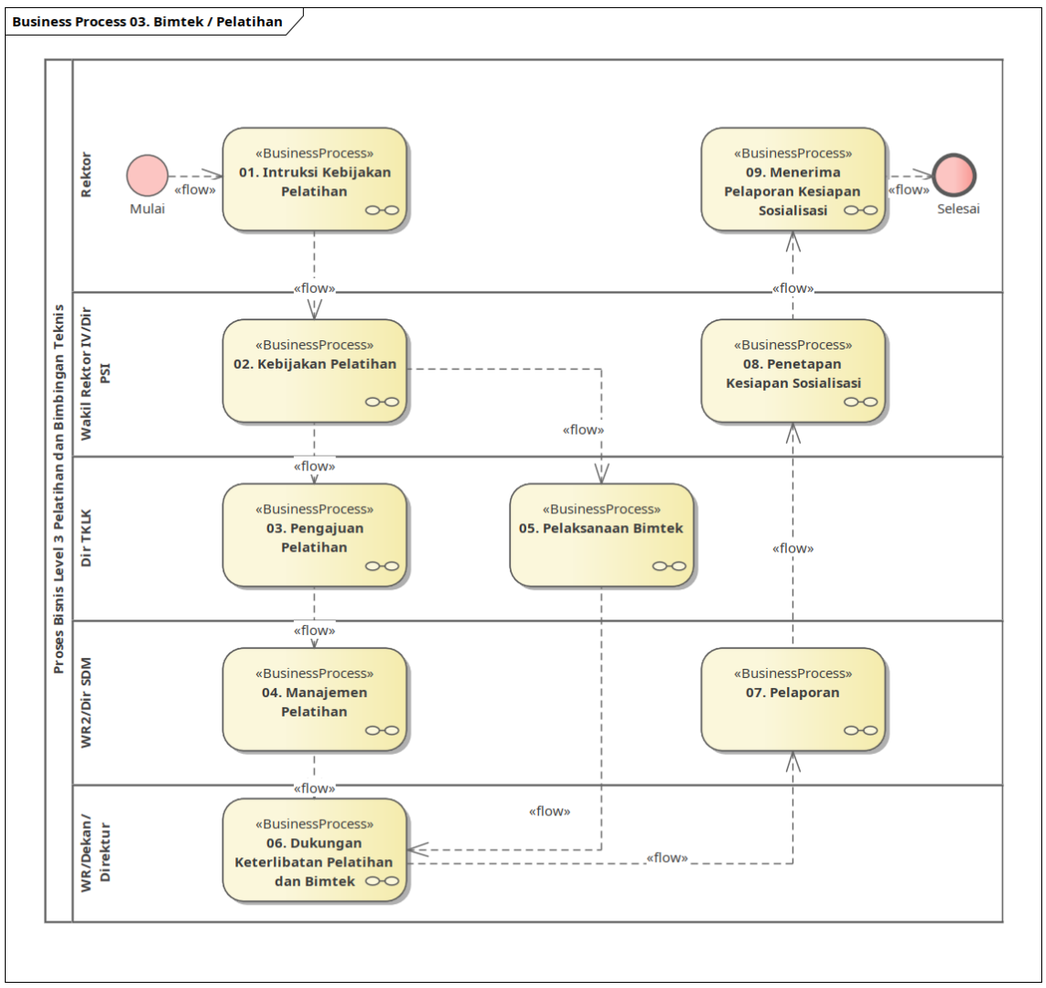
P01.B03.01. Perencanaan



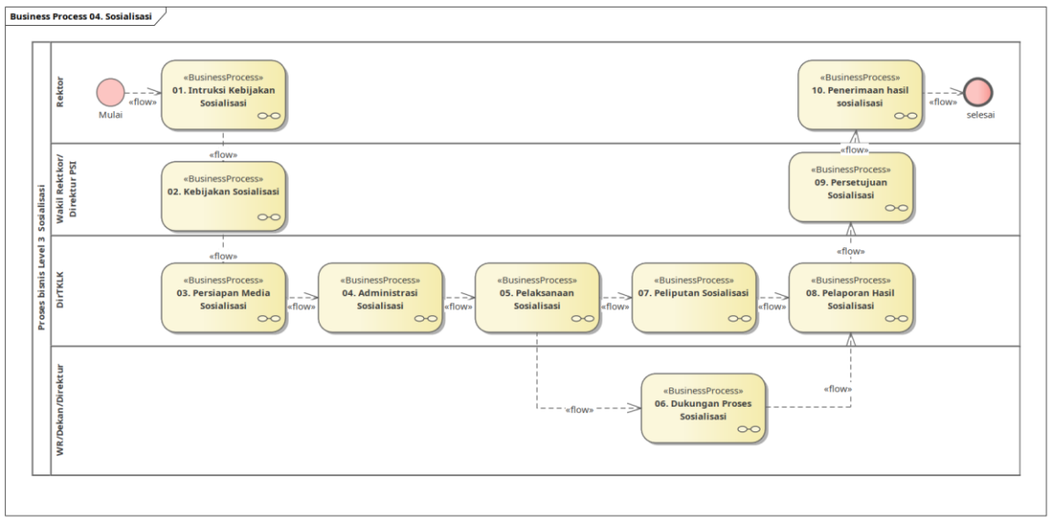
P01.B03.02. Pengembangan



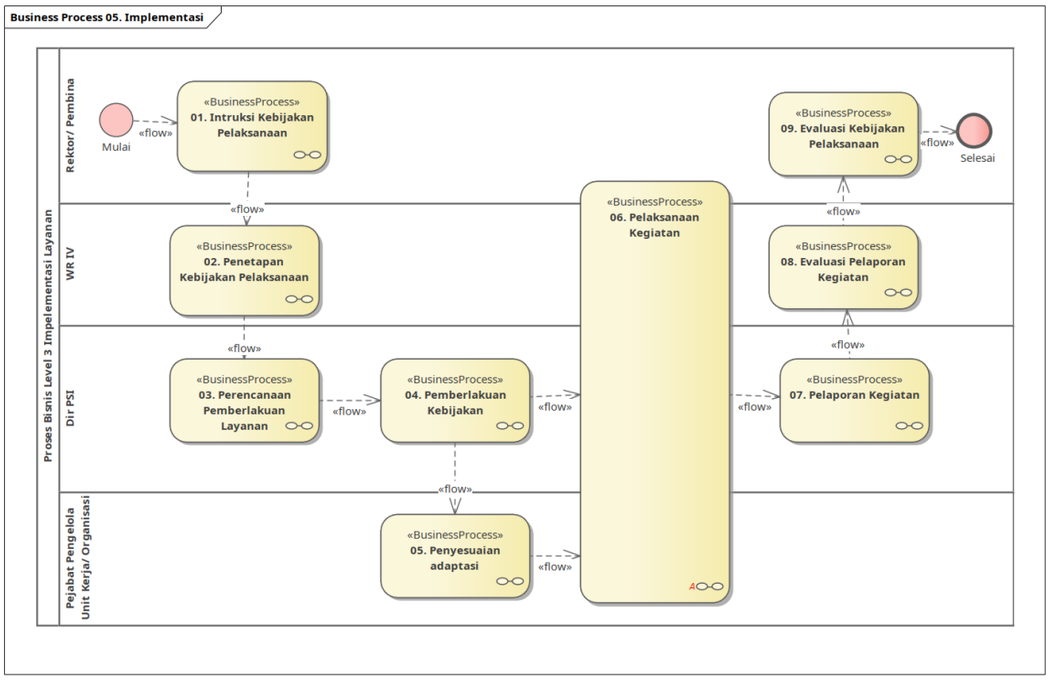
P01.B03.03. Bimtek / Pelatihan



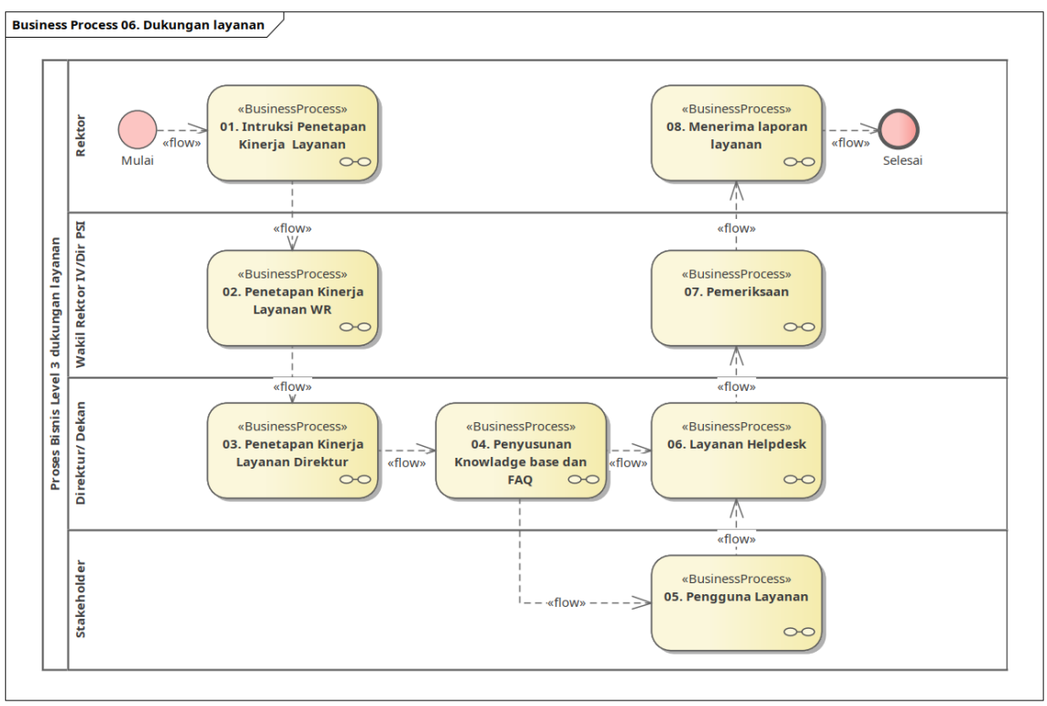
P01.B03.04. Sosialisasi



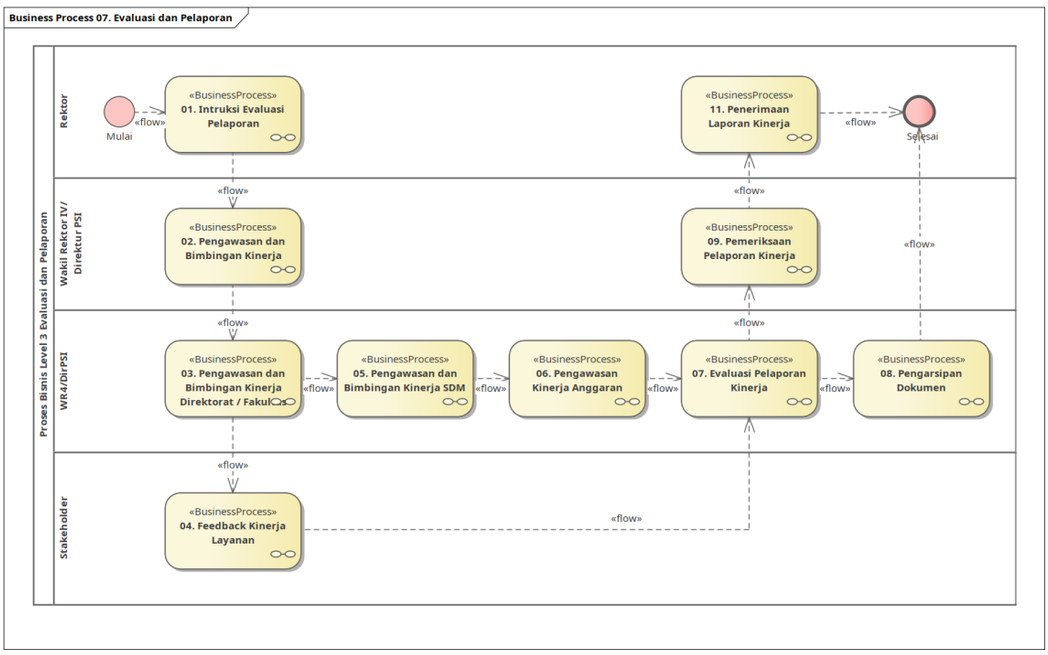
P01.B03.05. Implementasi



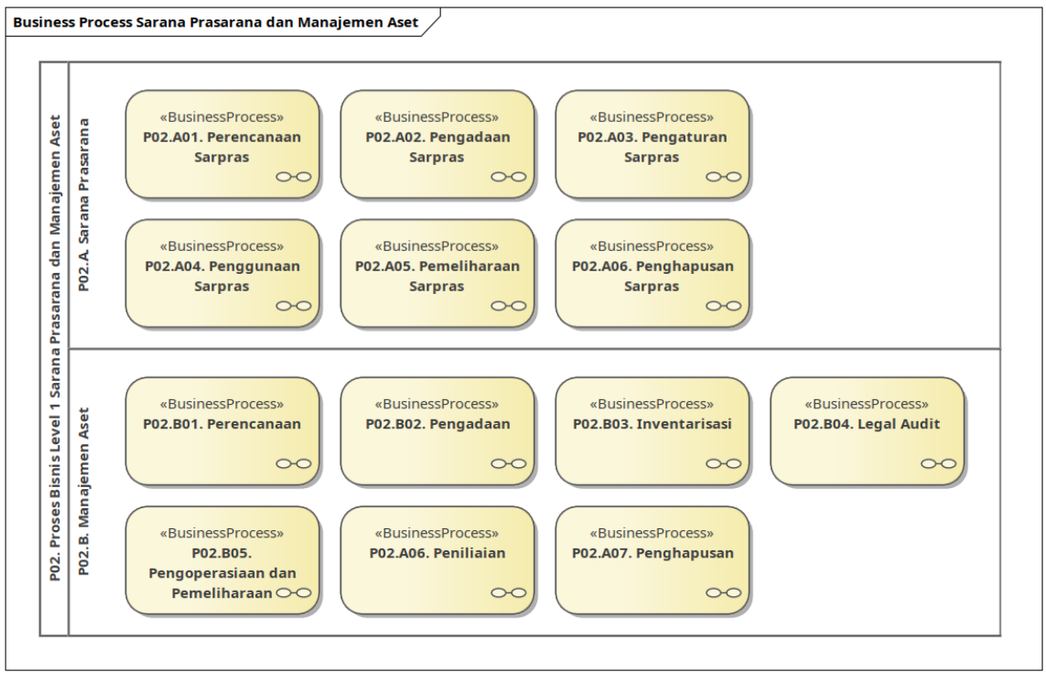
P01.B03.06. Dukungan Layanan



P01.B03.07. Evaluasi dan Pelaporan

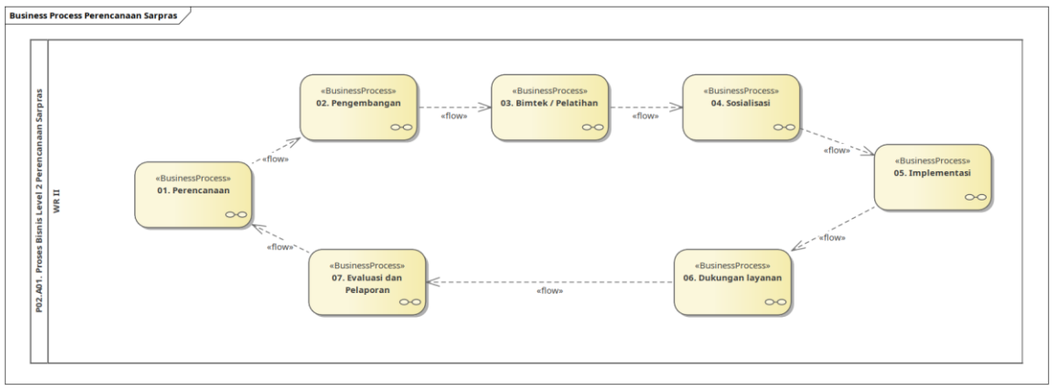


P02. Sarana Prasarana dan Manajemen Aset

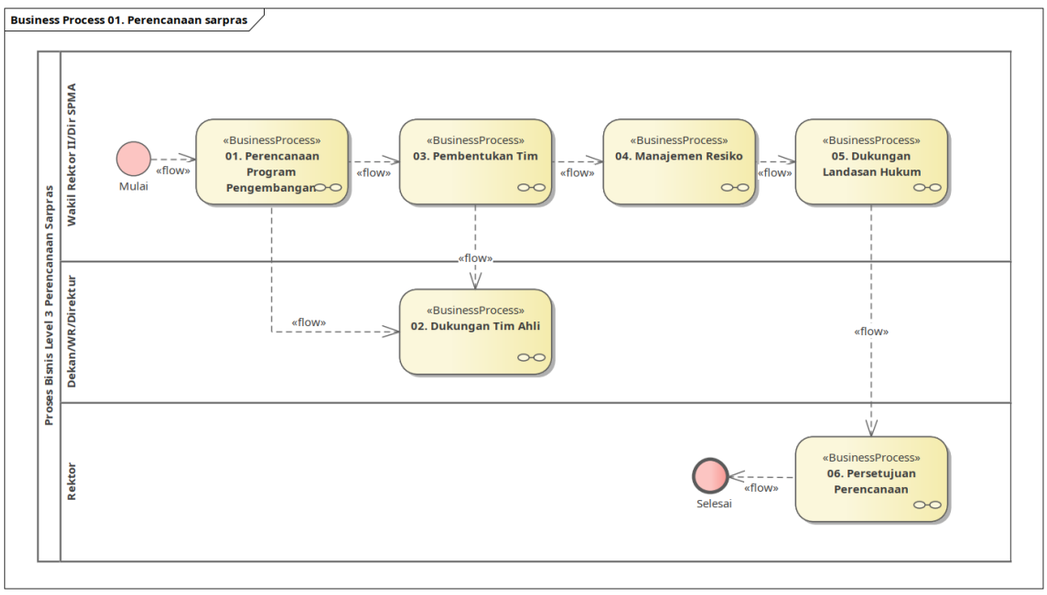


P02.A. Sarana Prasarana

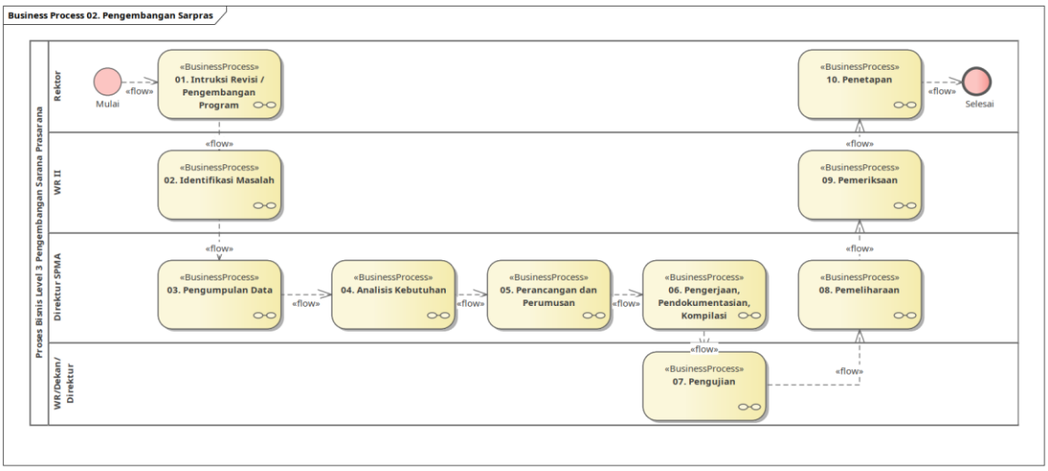
P02.A01. Perencanaan Sarana Prasarana



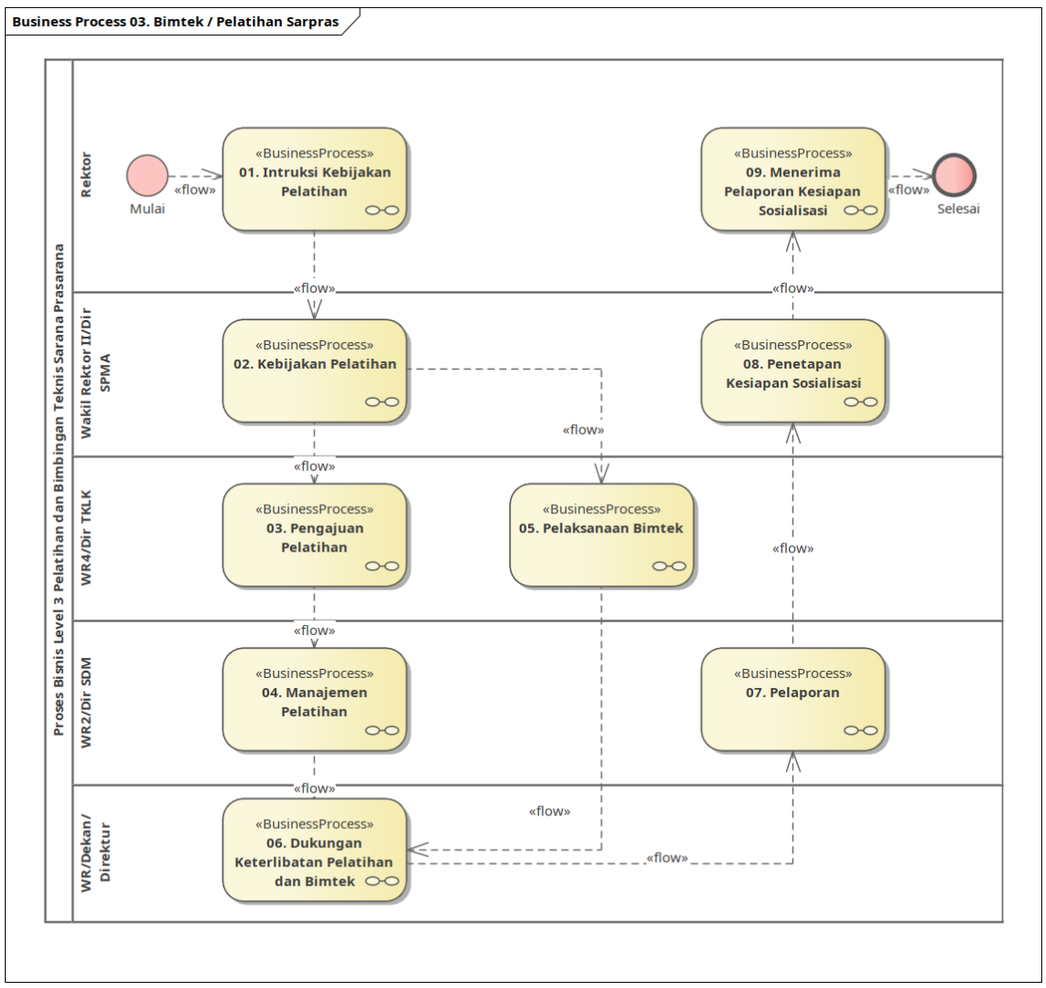
P02.A01.01. Perencanaan



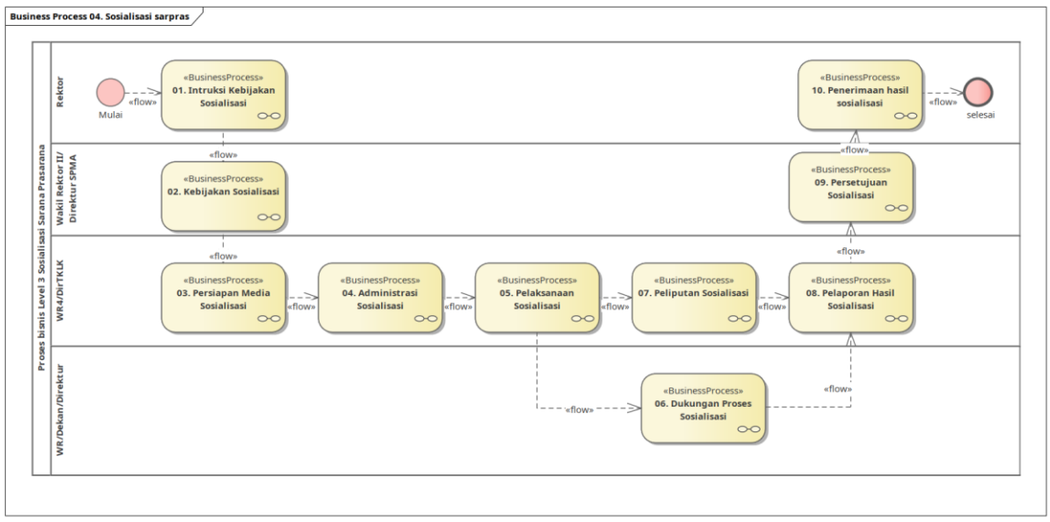
P02.A01.02. Pengembangan Layanan



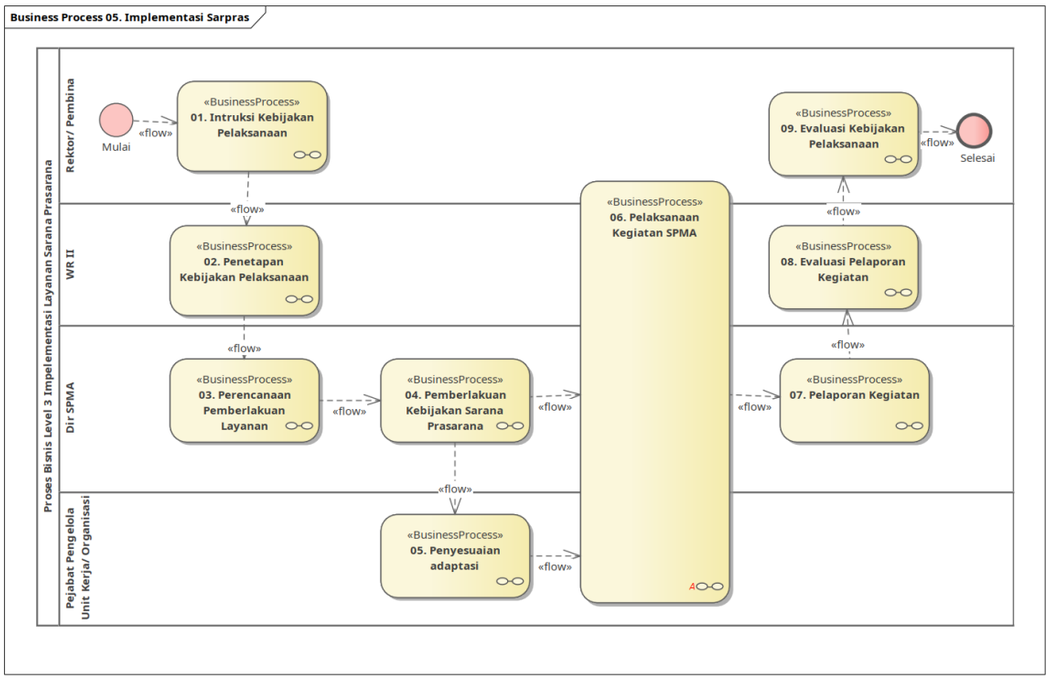
P02.A01.03. Bimtek/ Pelatihan



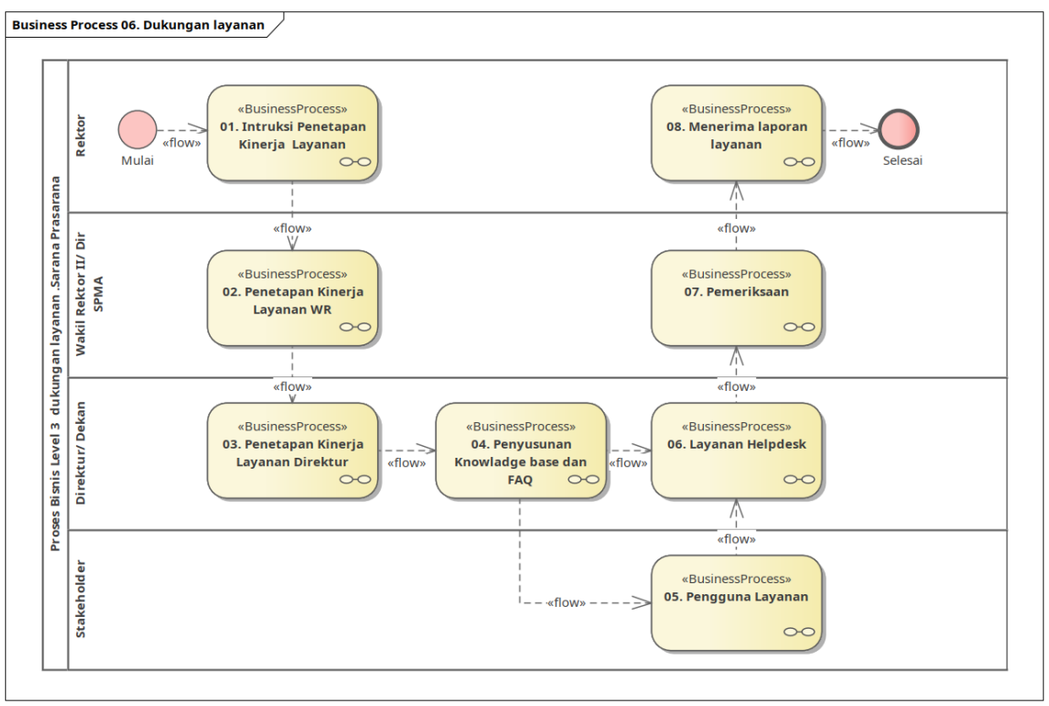
P02.A01.04. Sosialisasi



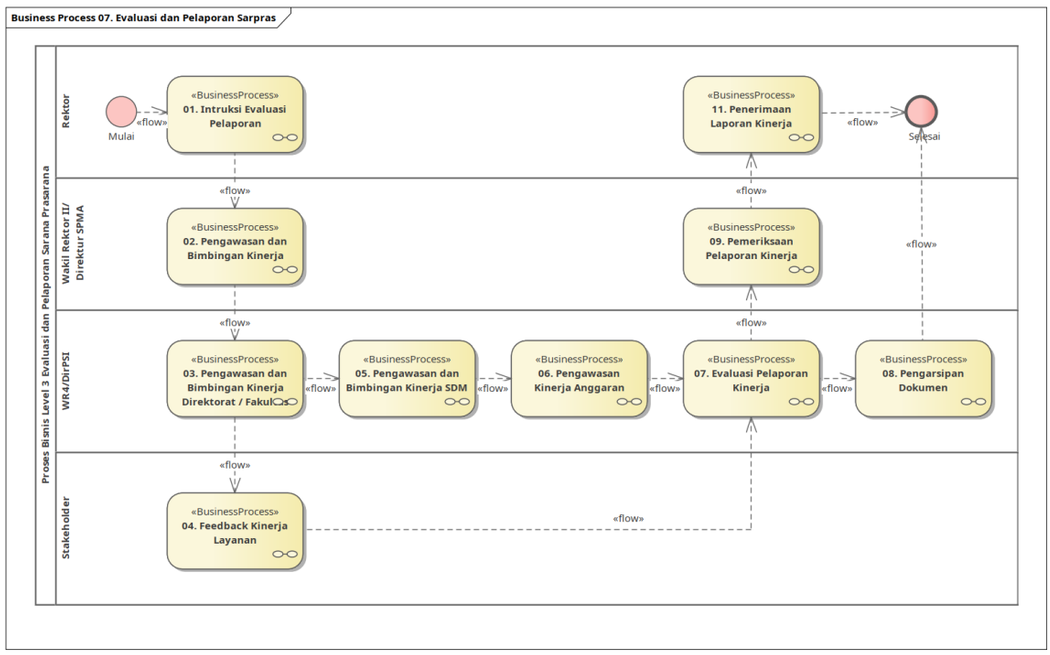
P02.A01.05. Implementasi Layanan



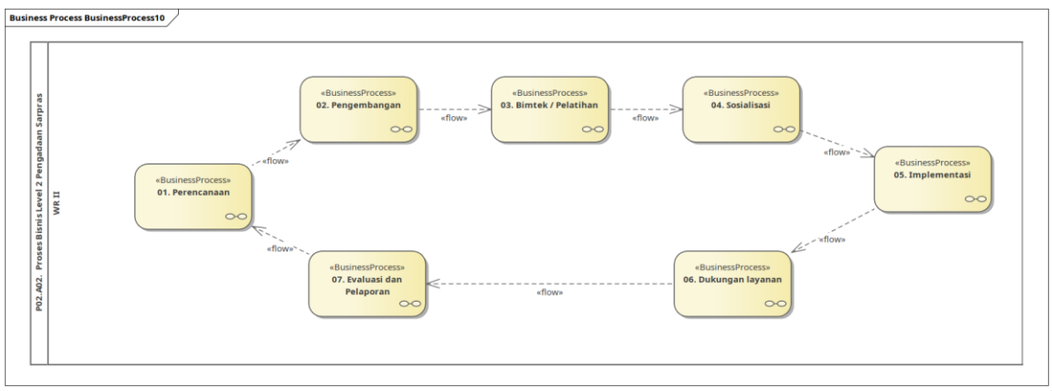
P02.A01.06. Dukungan Layanan



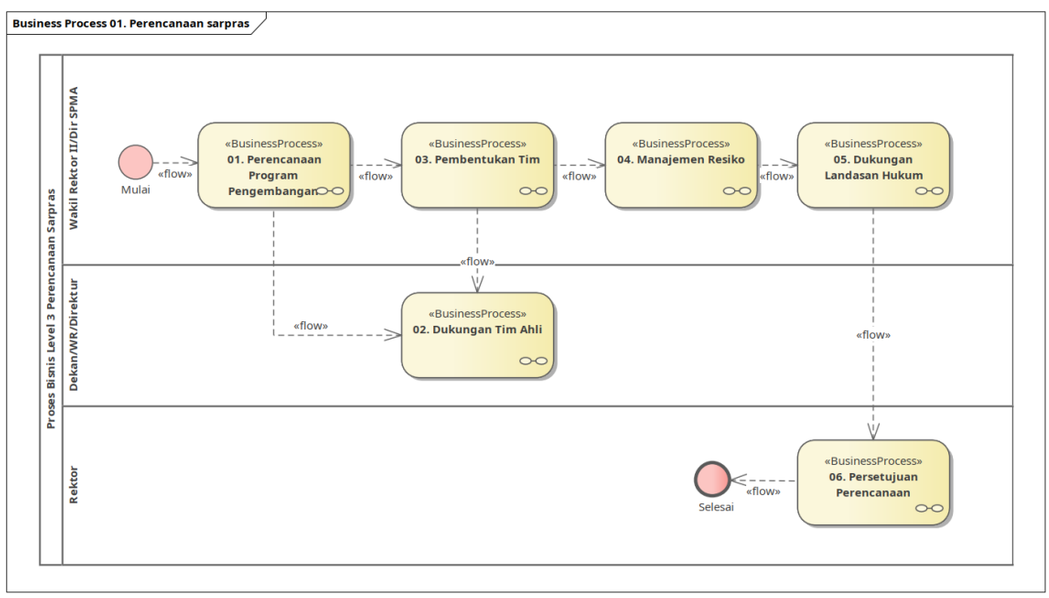
P02.A01.07. Evaluasi dan Pelaporan



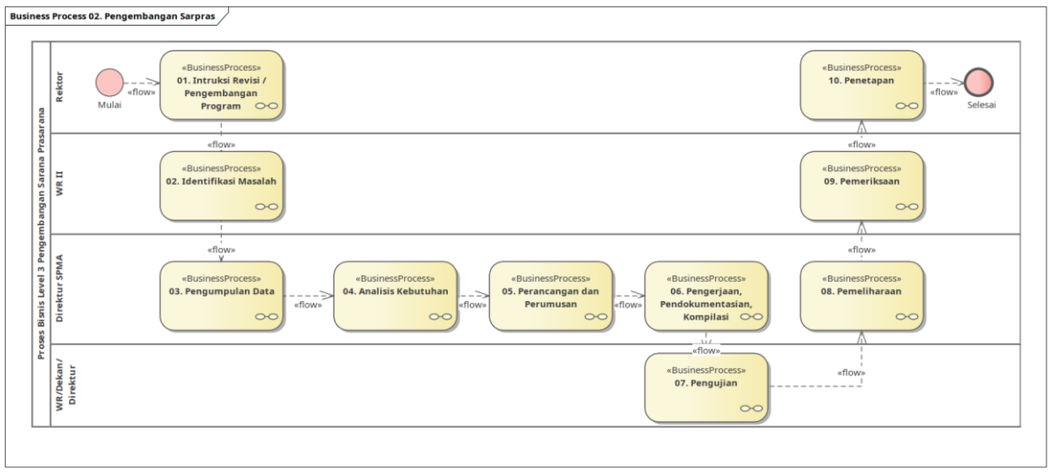
P02.A02. Pengadaan



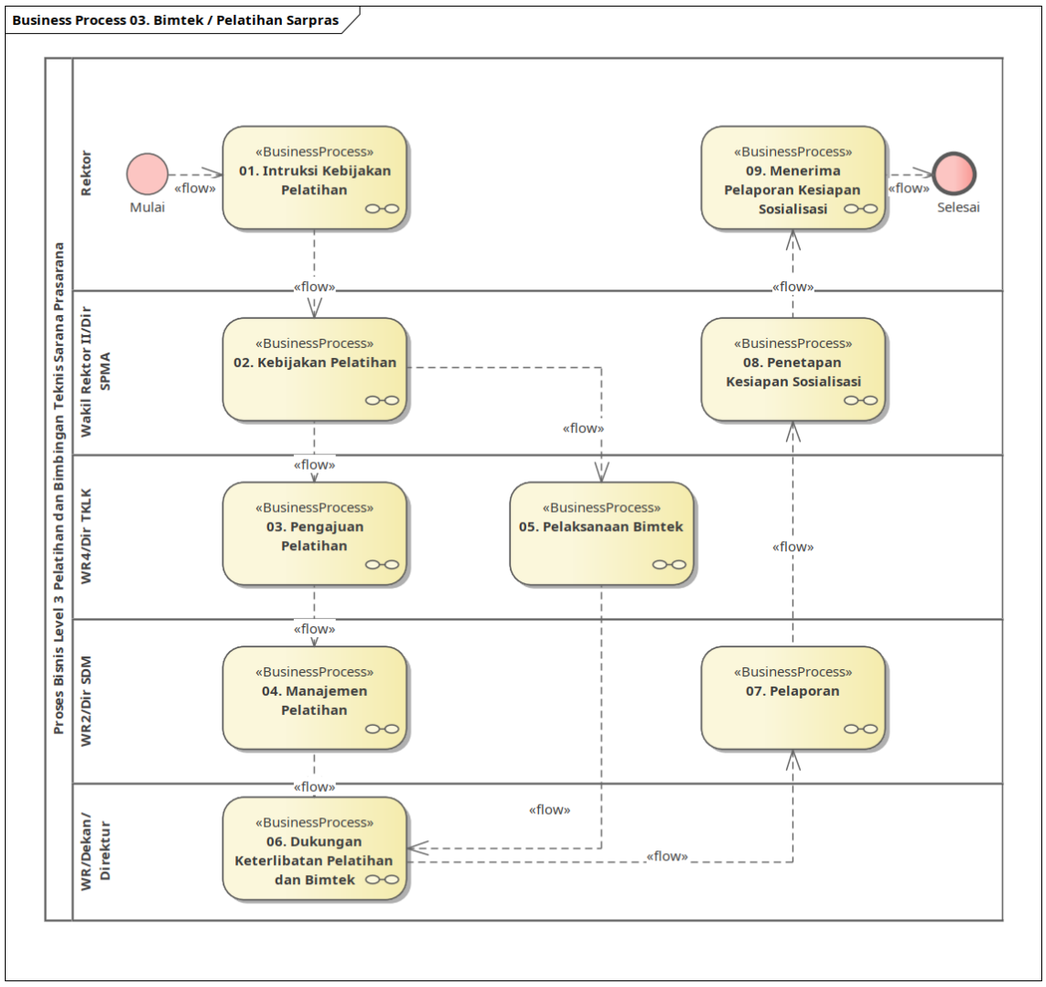
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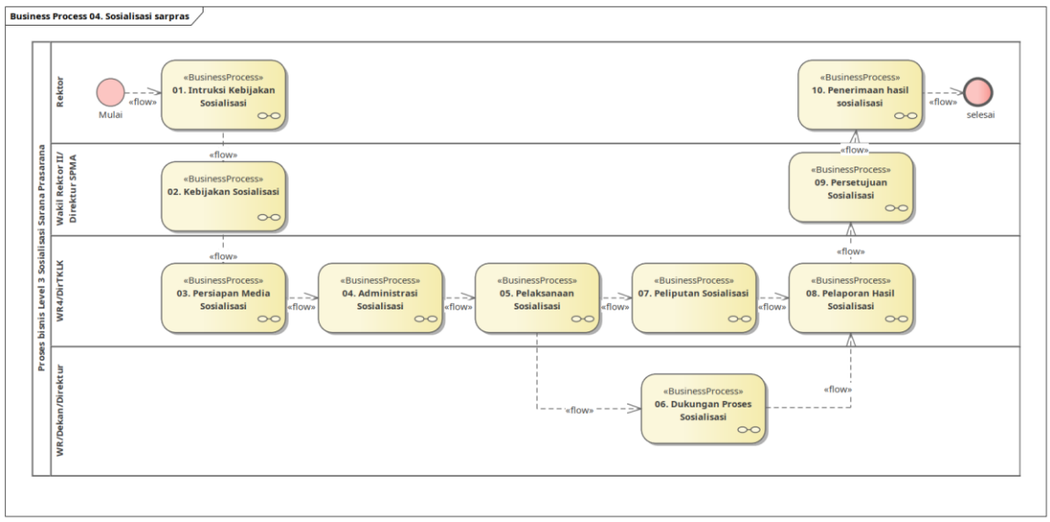
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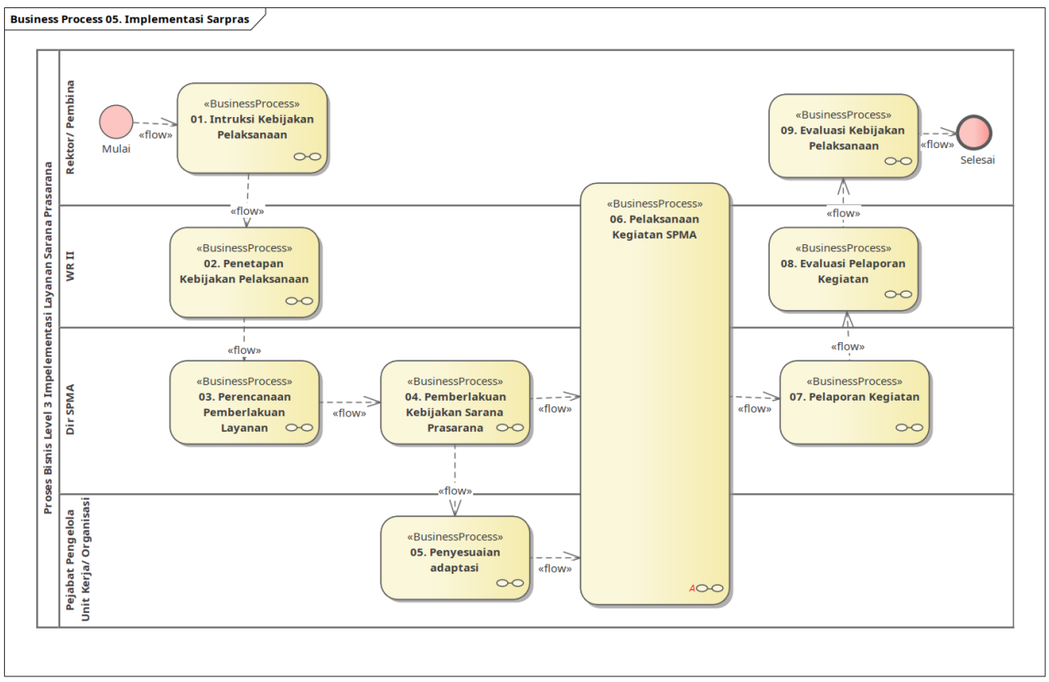
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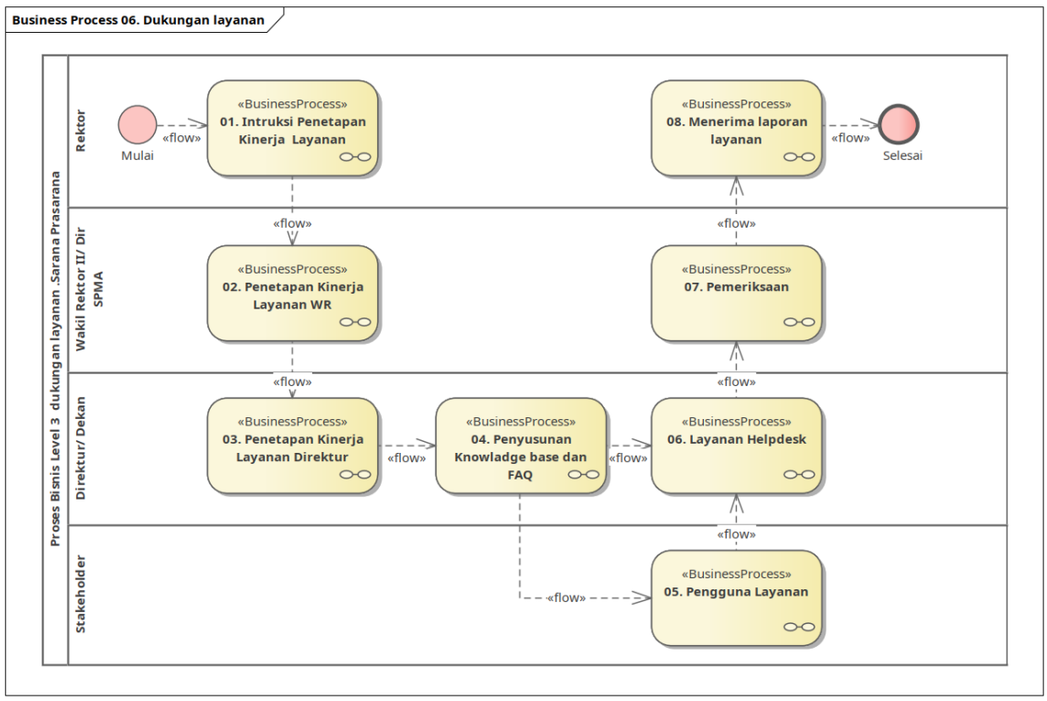
P02.A02.04. Sosialisasi



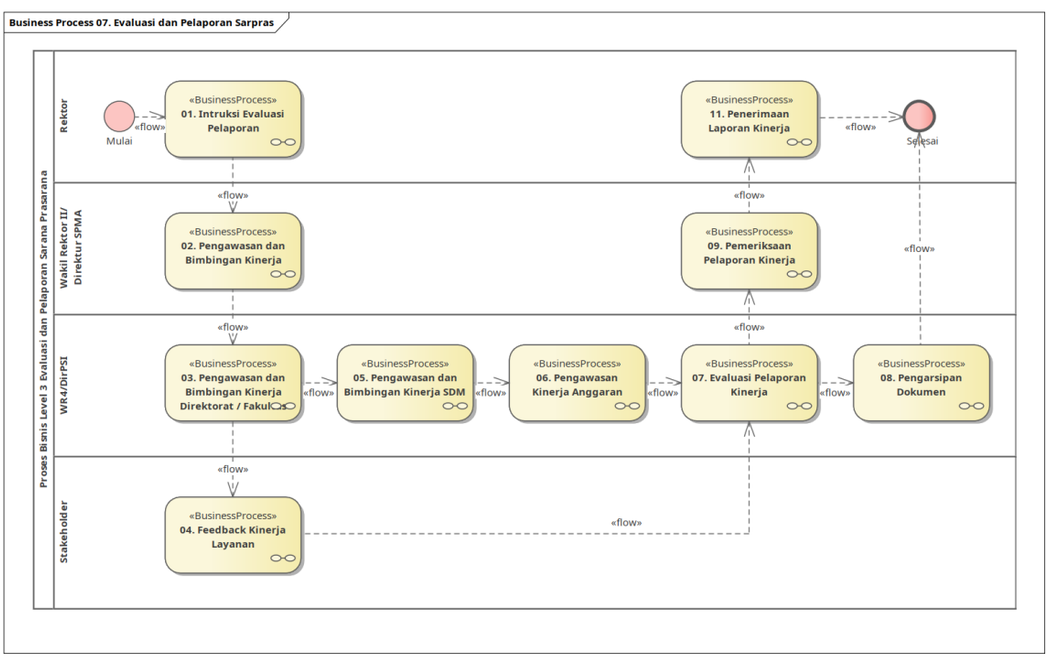
P02.A02.05. Implementasi Layanan



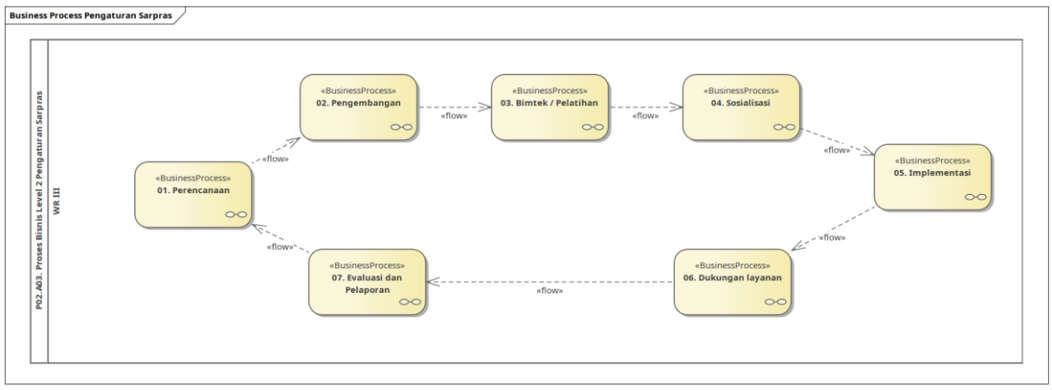
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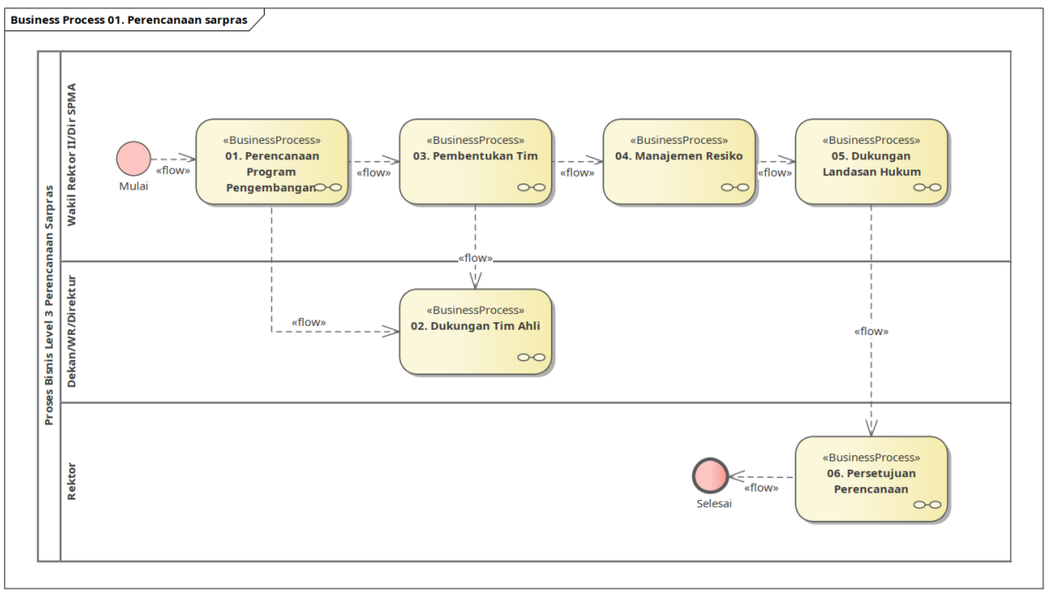
P02.A02.07. Evaluasi dan Pelaporan



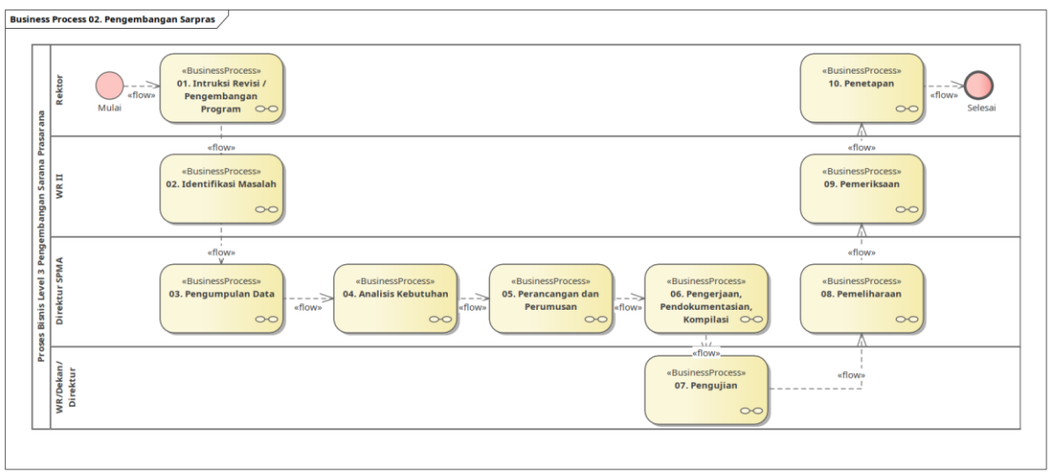
P02.A03. Pengaturan



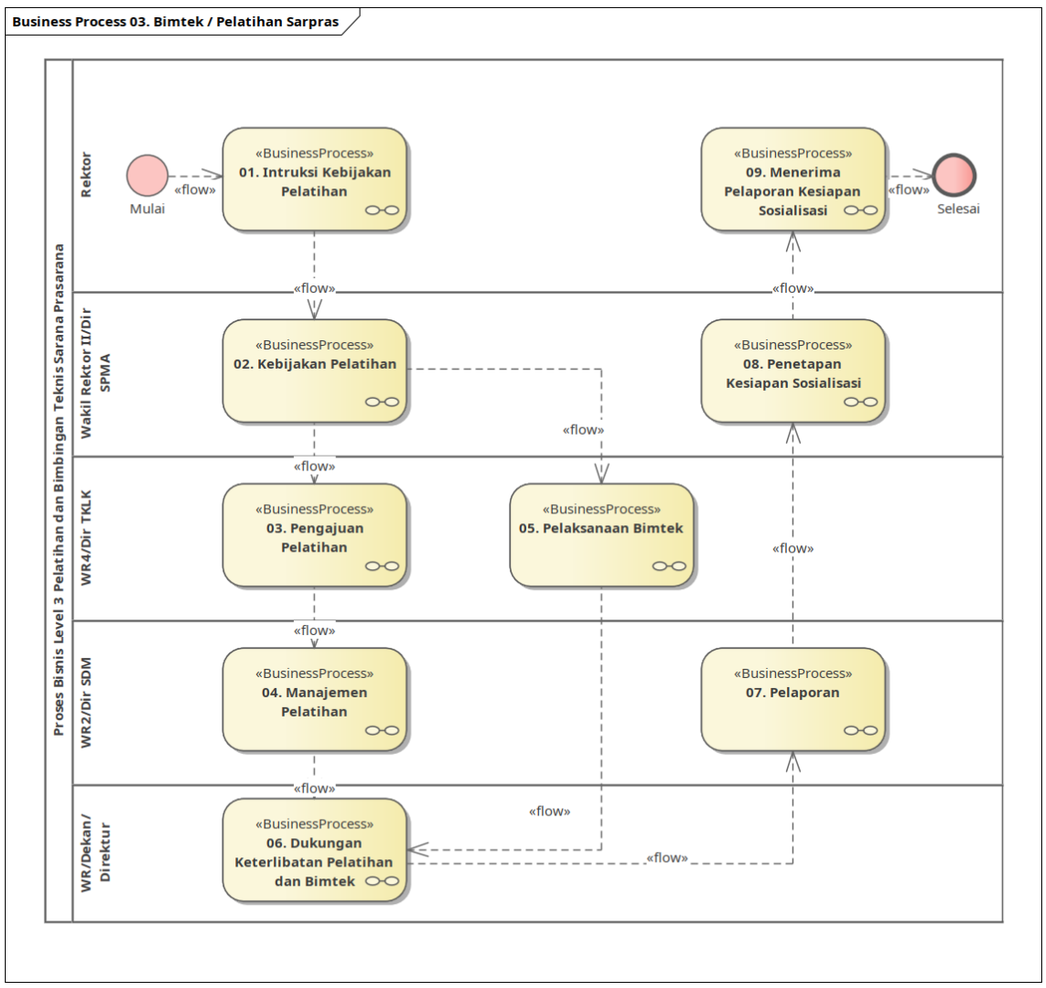
P02.A03.01. Perencanaan



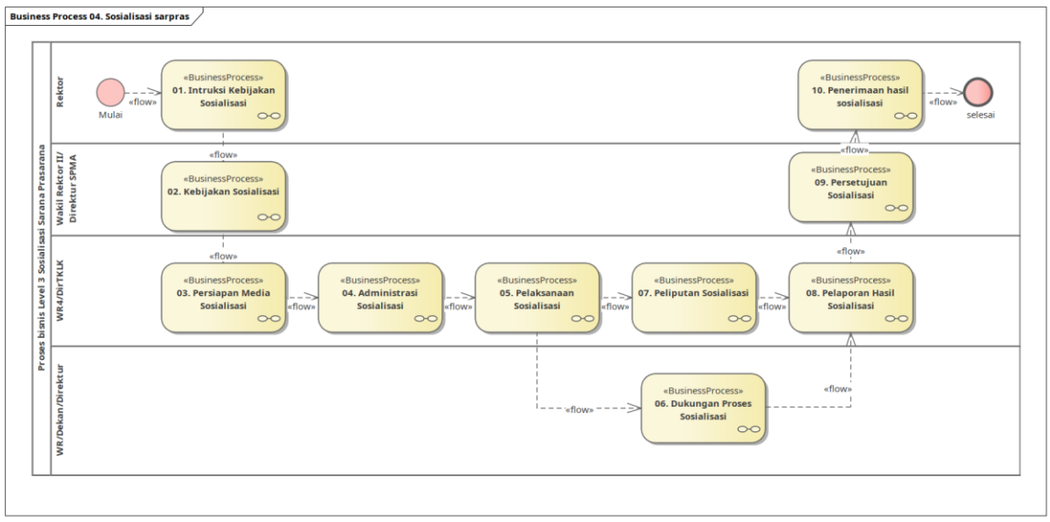
P02.A03.02. Pengembangan Layanan



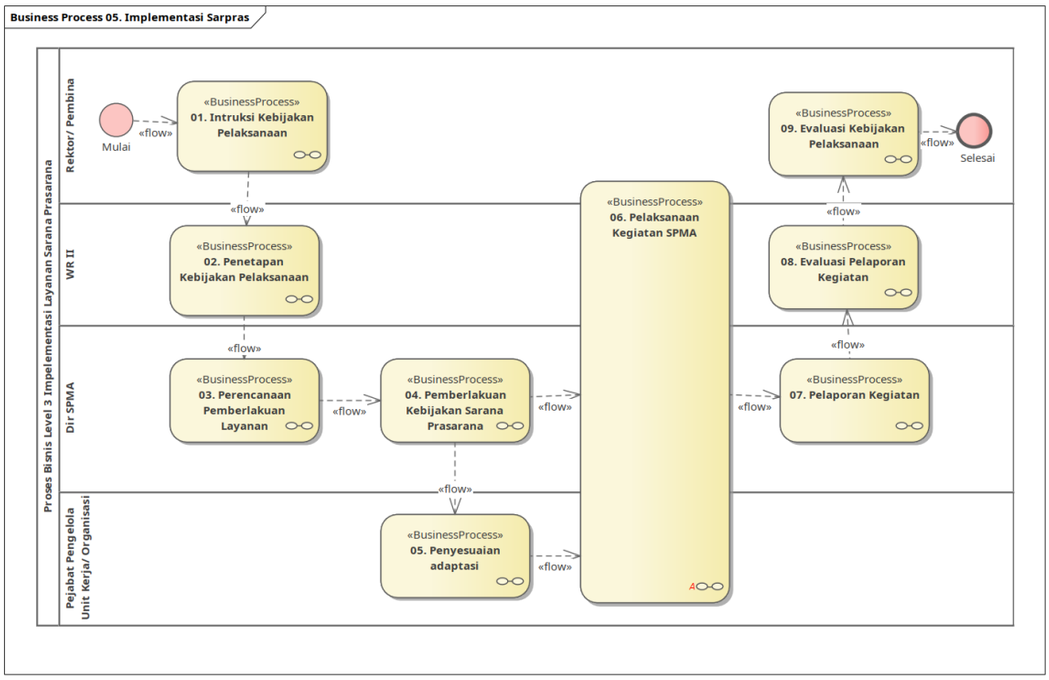
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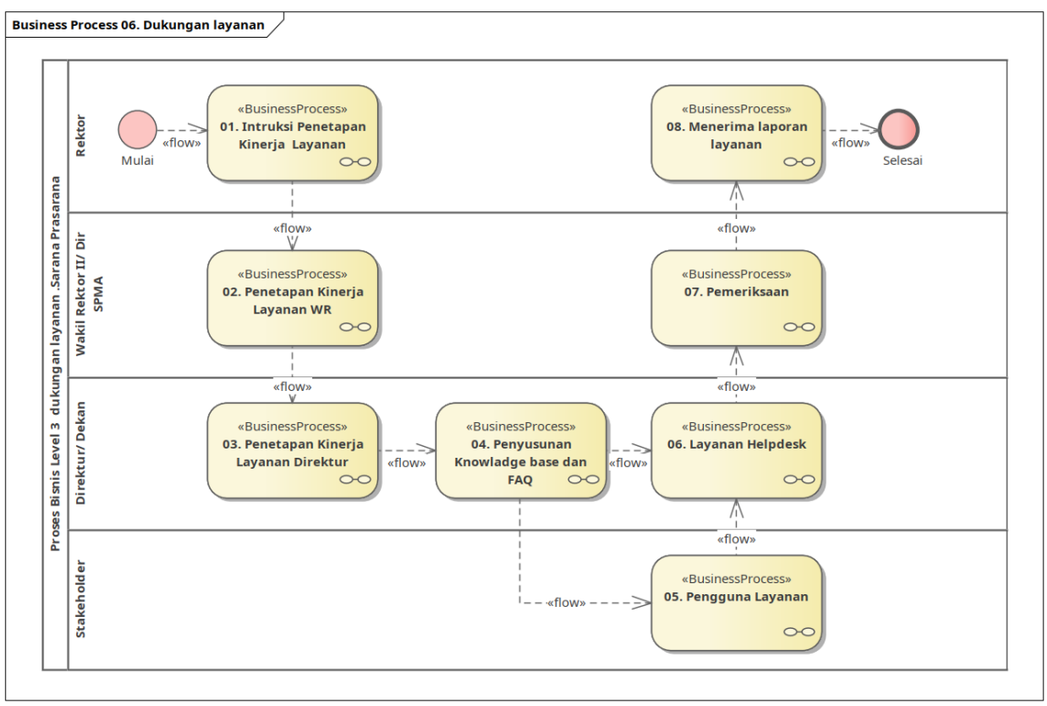
P02.A03.04. Sosialisasi



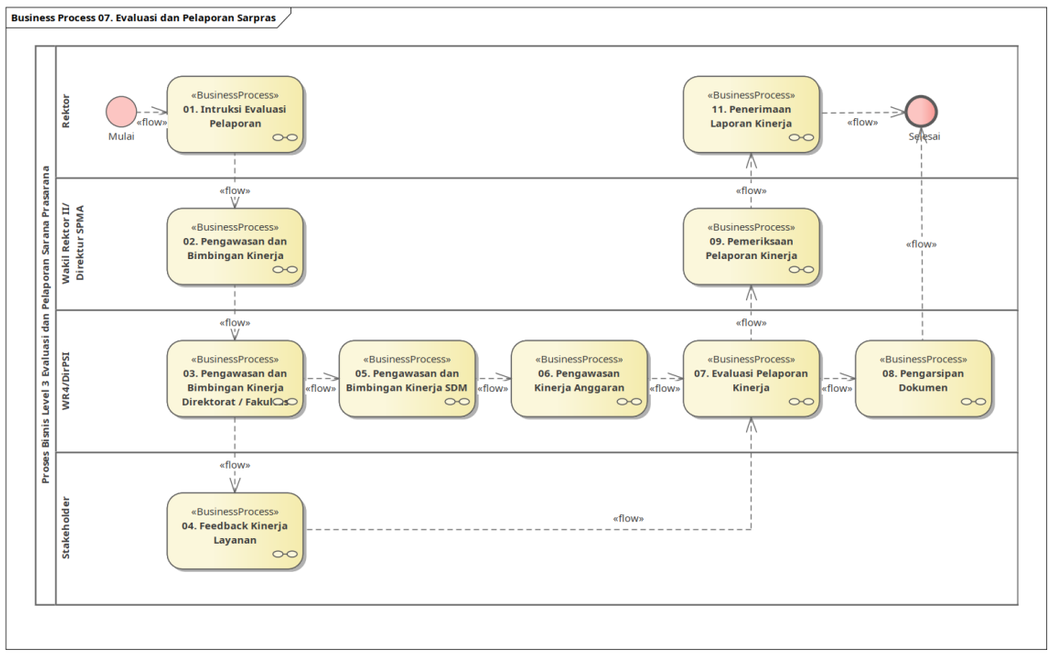
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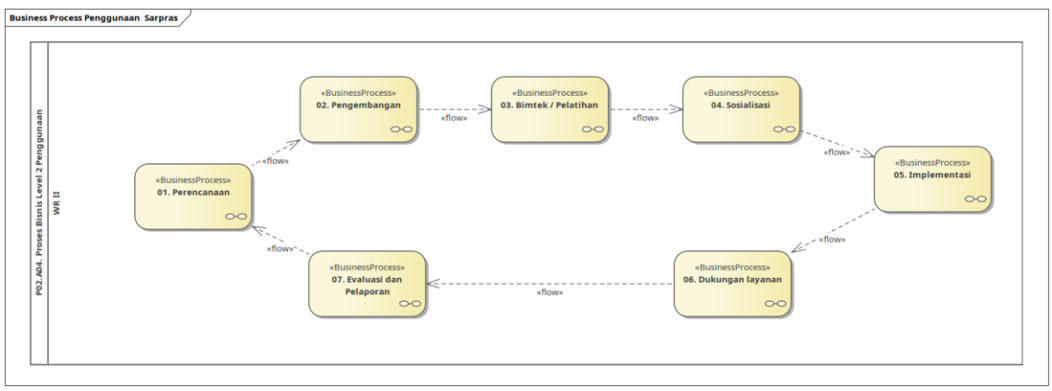
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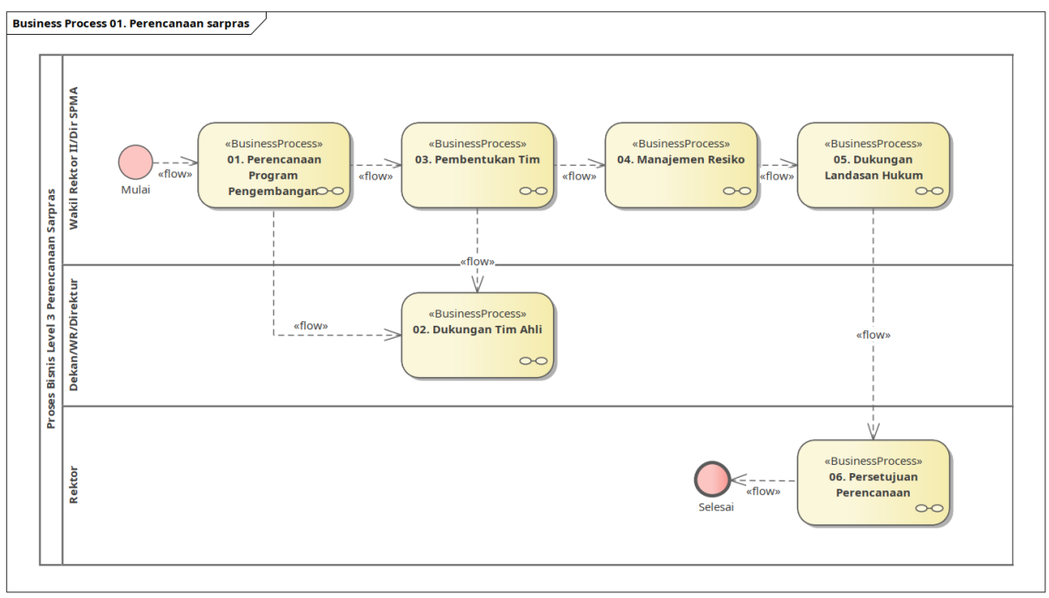
P02.A03.07. Evaluasi dan Pelaporan



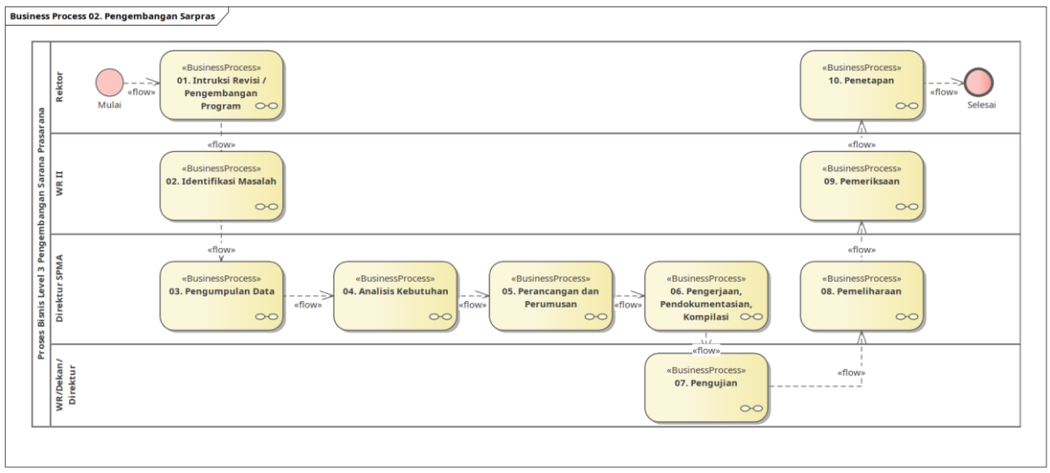
P02.A04. Penggunaan



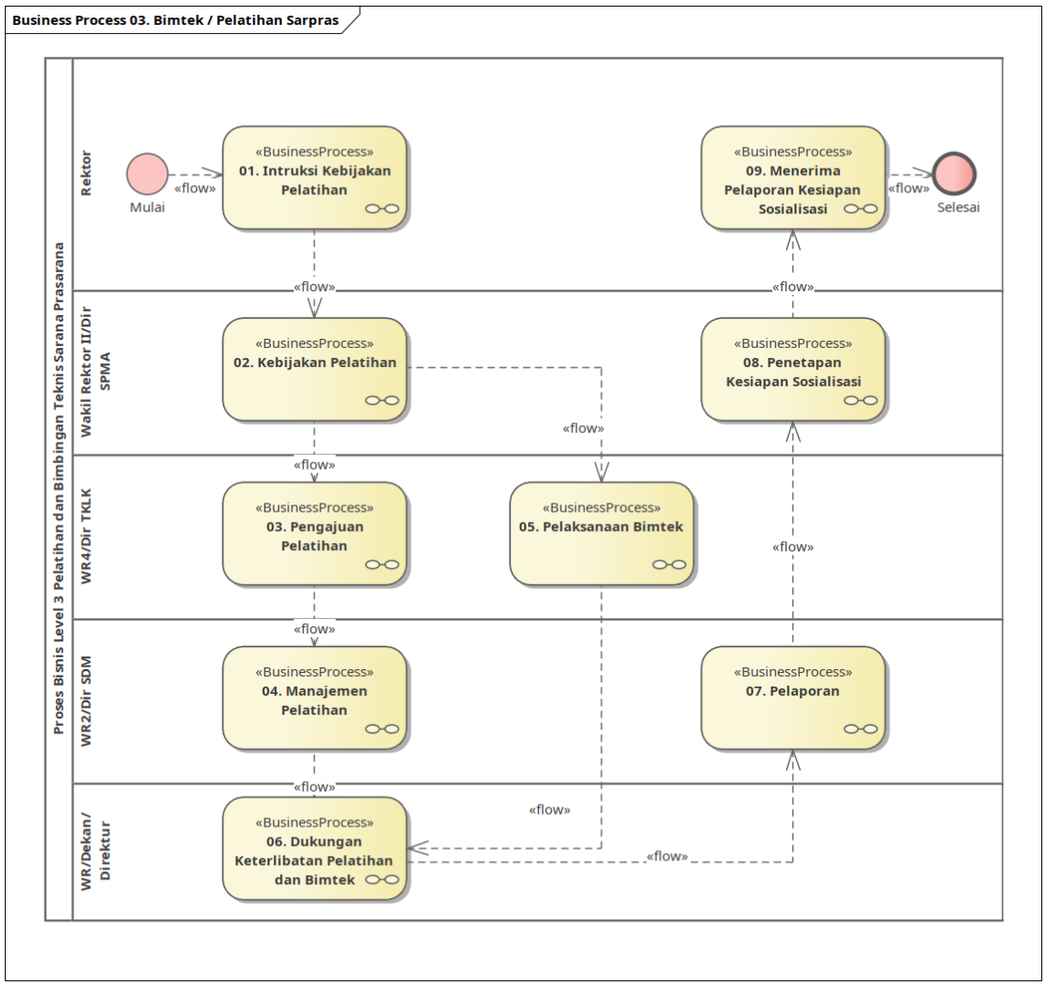
P02.A04.01. Perencanaan



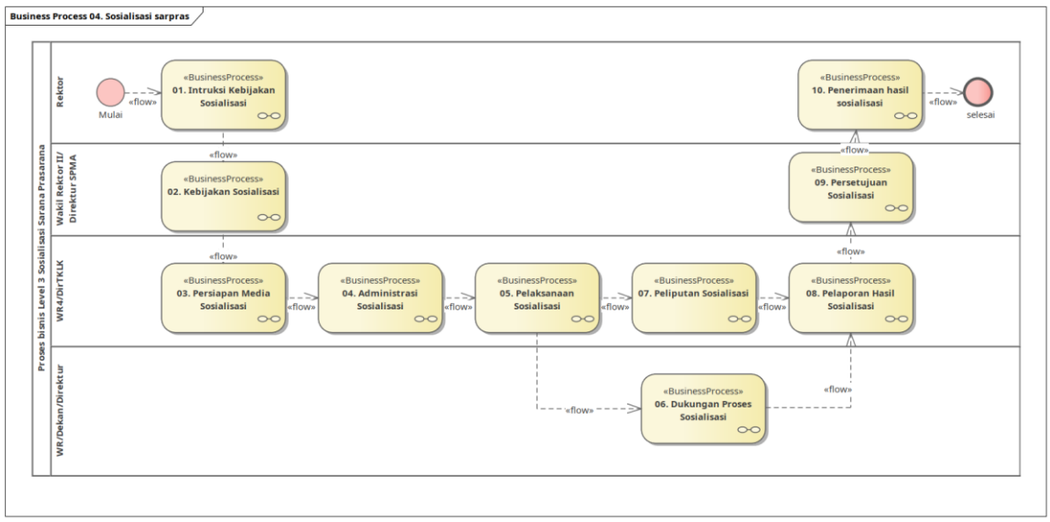
P02.A04.02. Pengembangan Layanan



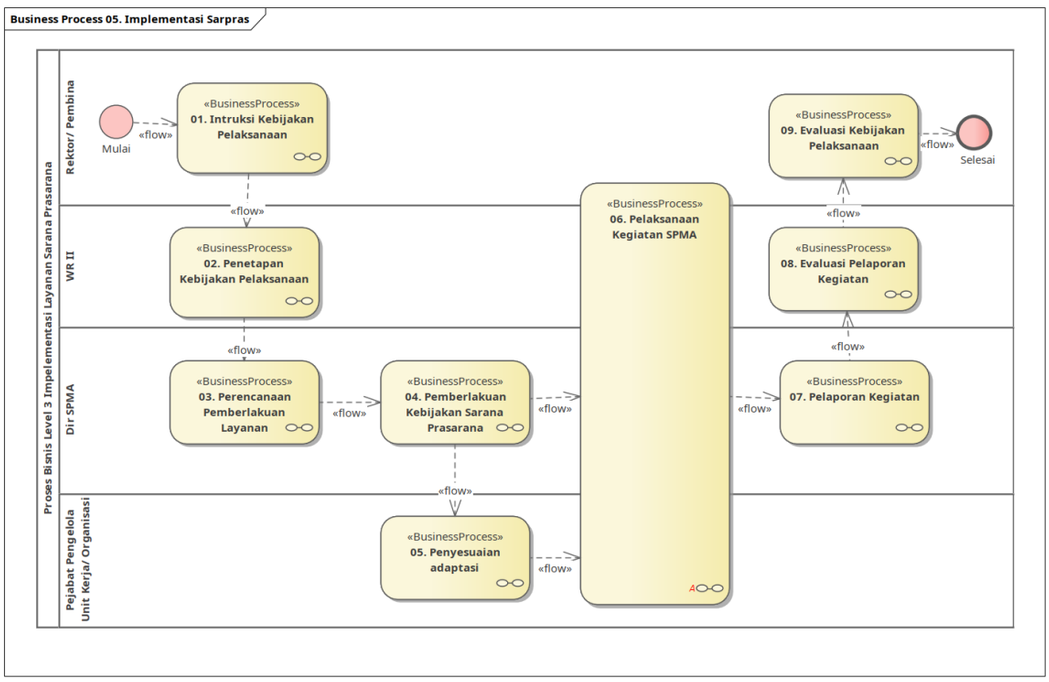
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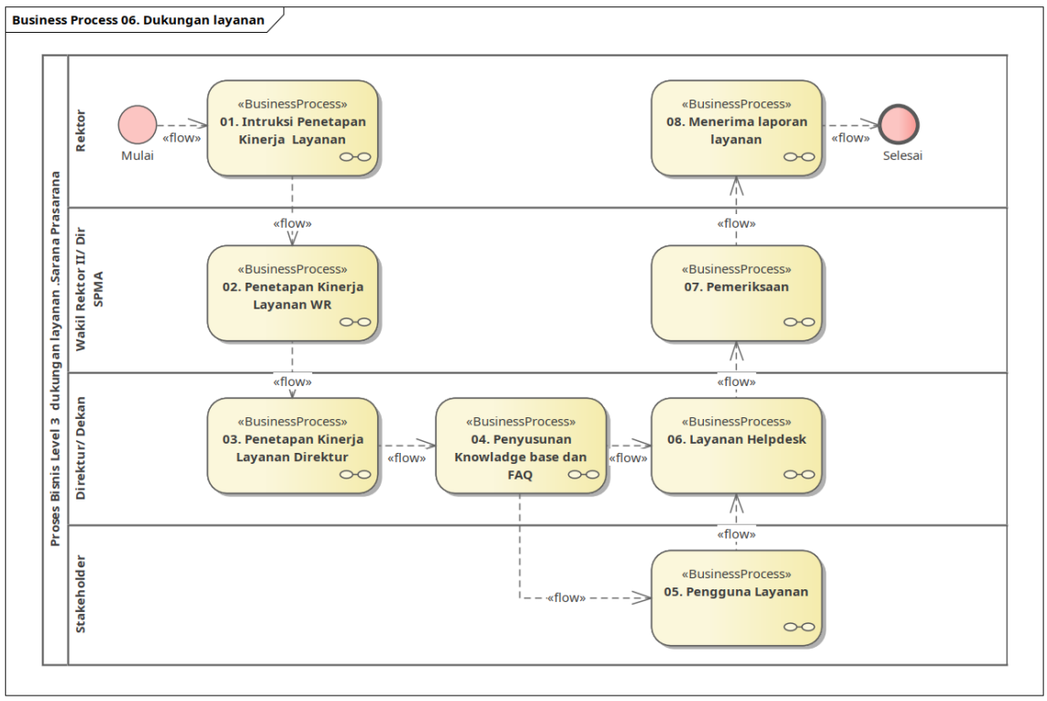
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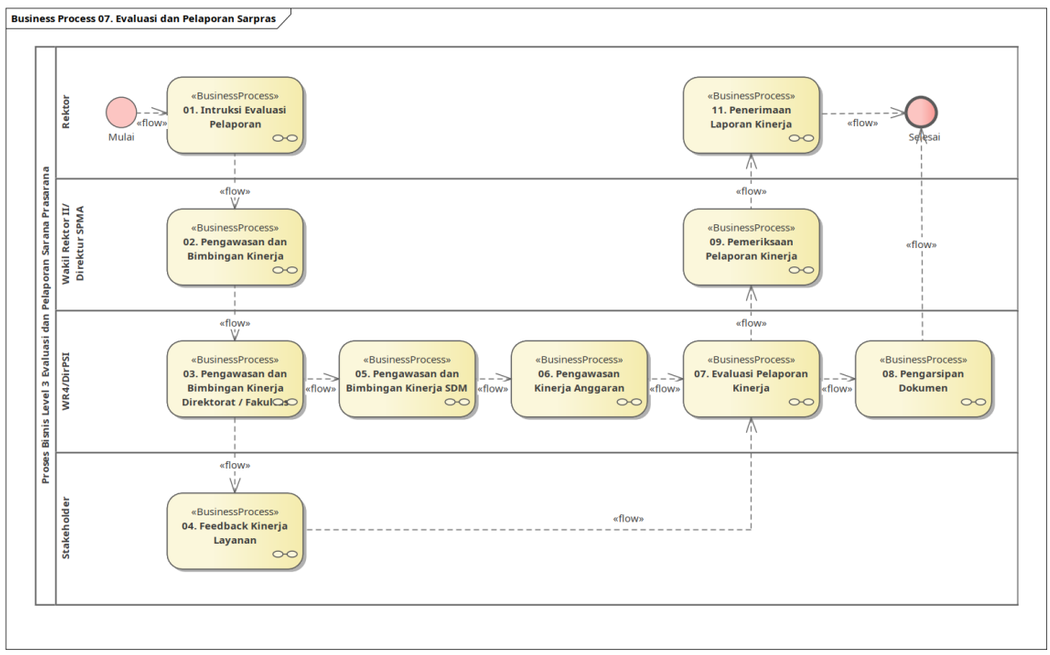
P02.A04.05. Implementasi Layanan



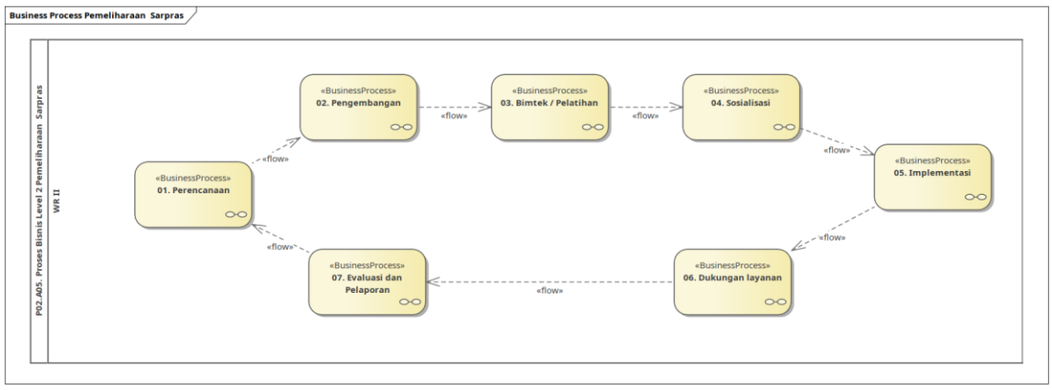
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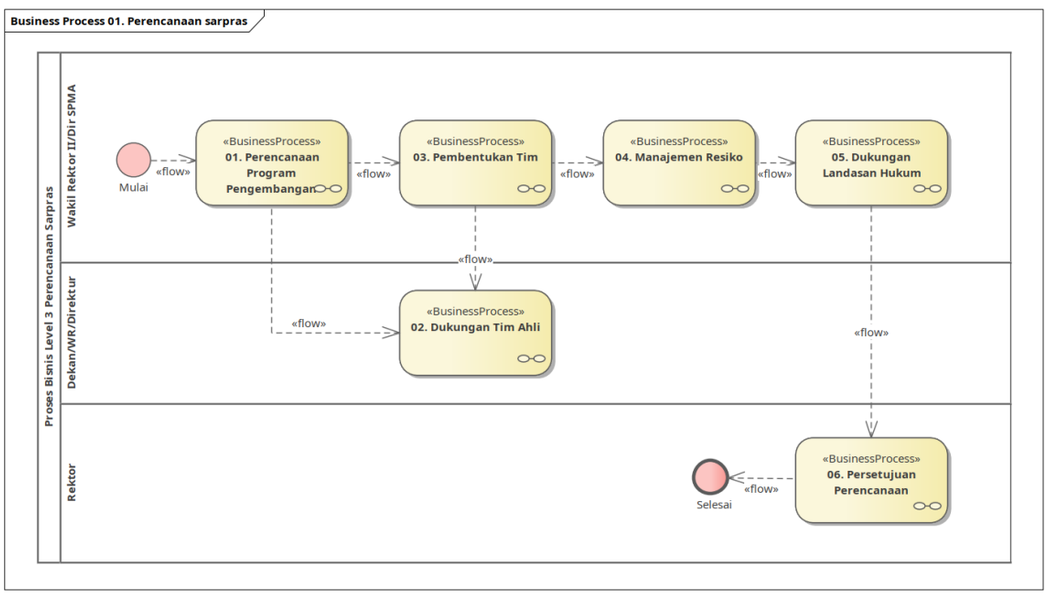
P02.A04.07. Evaluasi dan Pelaporan



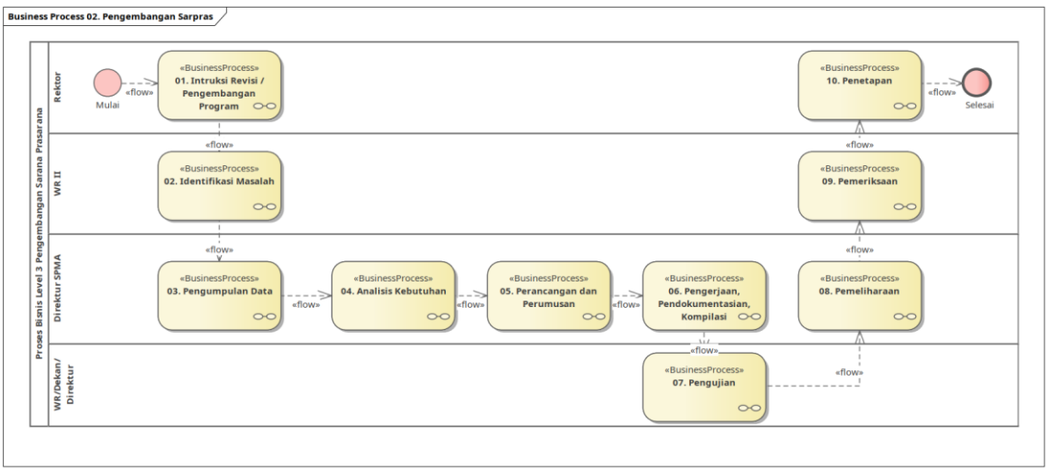
P02.A05. Pemeliharaan



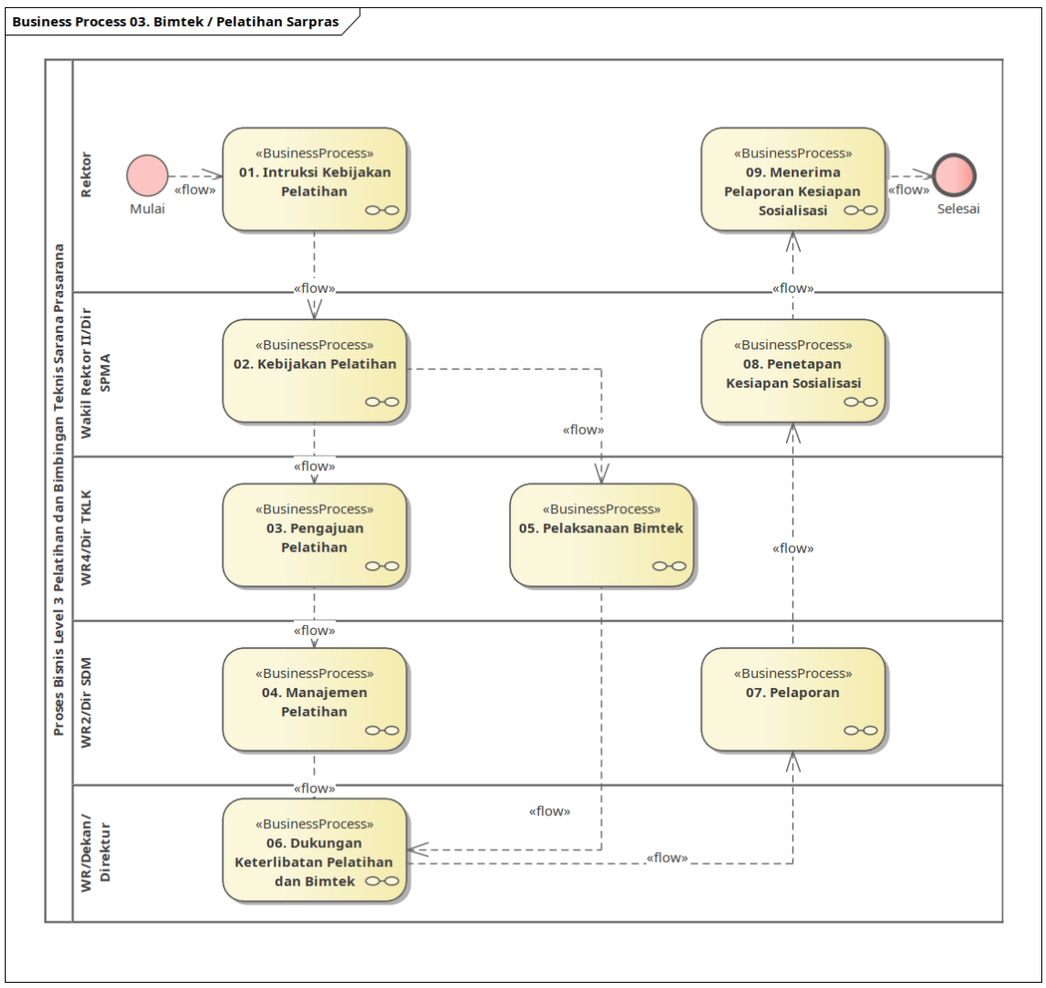
P02.A05.01. Perencanaan



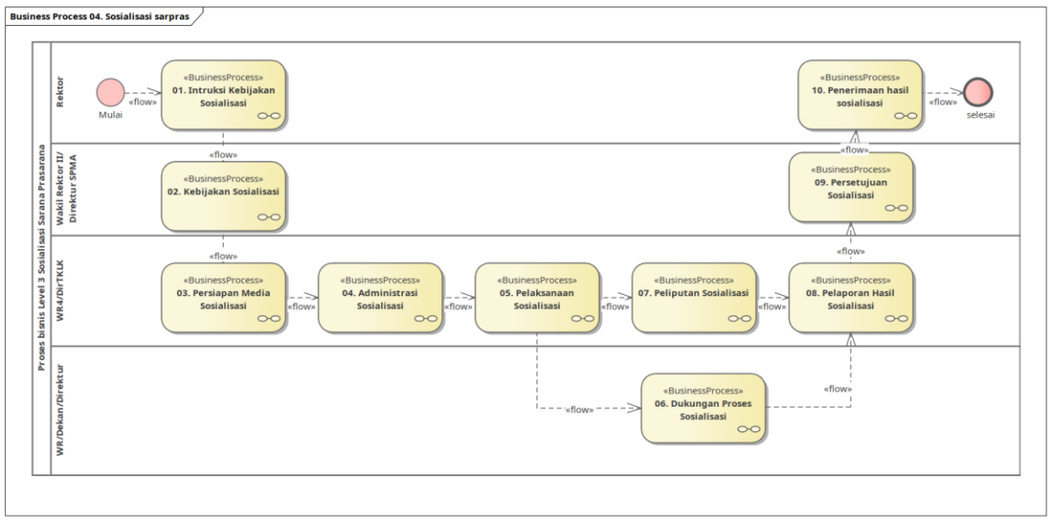
P02.A05.02. Pengembangan Layanan



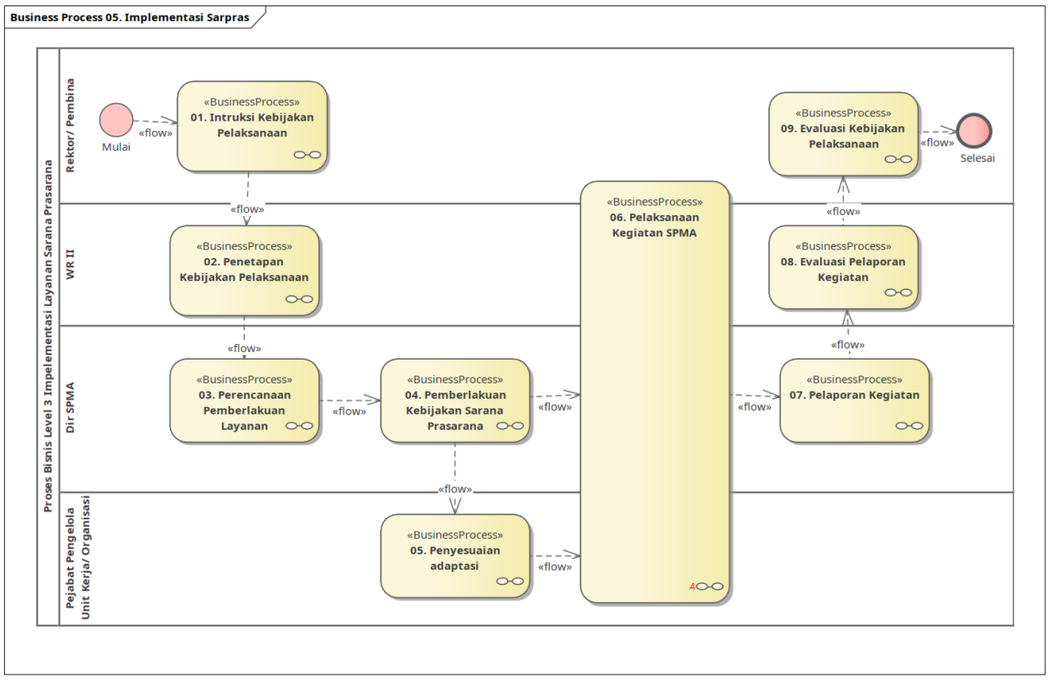
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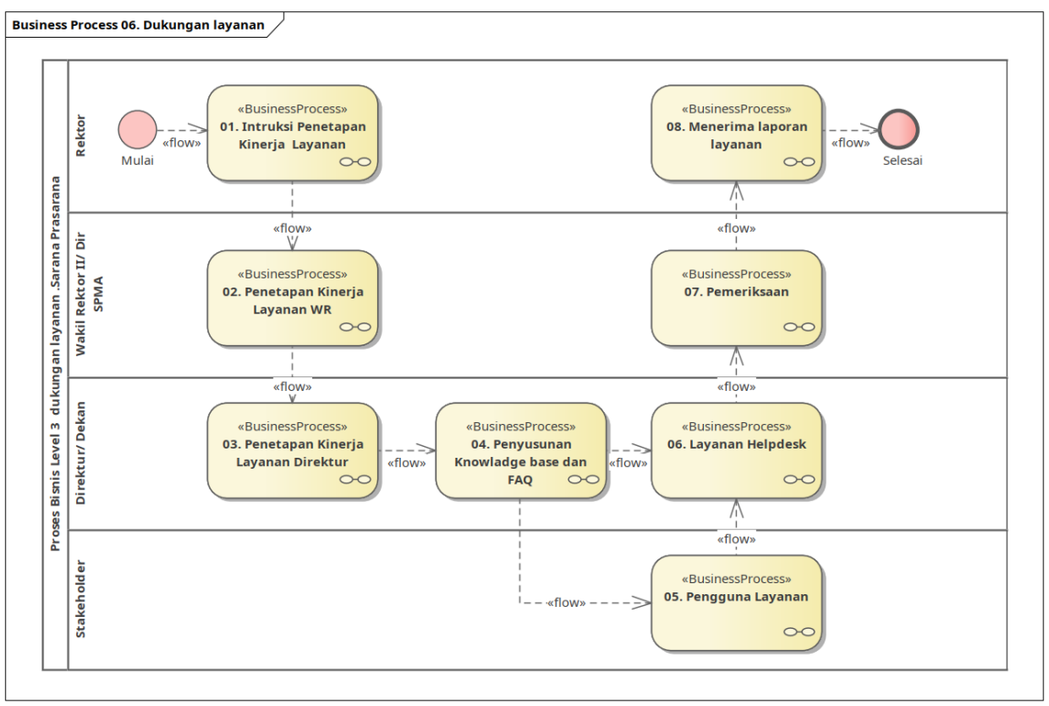
P02.A05.04. Sosialisasi



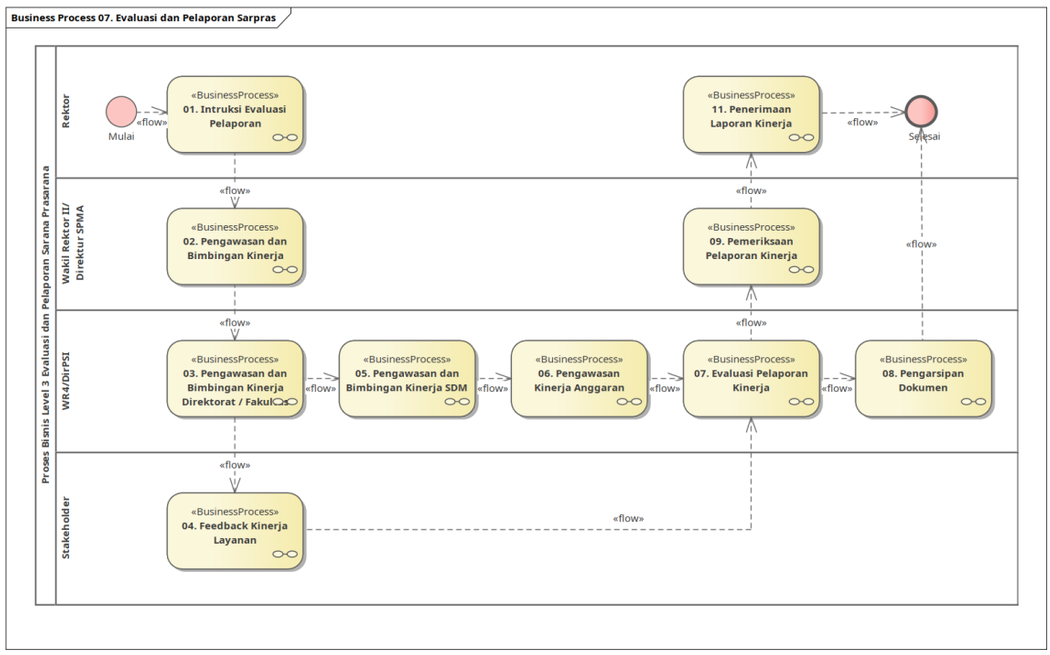
P02.A05.05. Implementasi Layanan



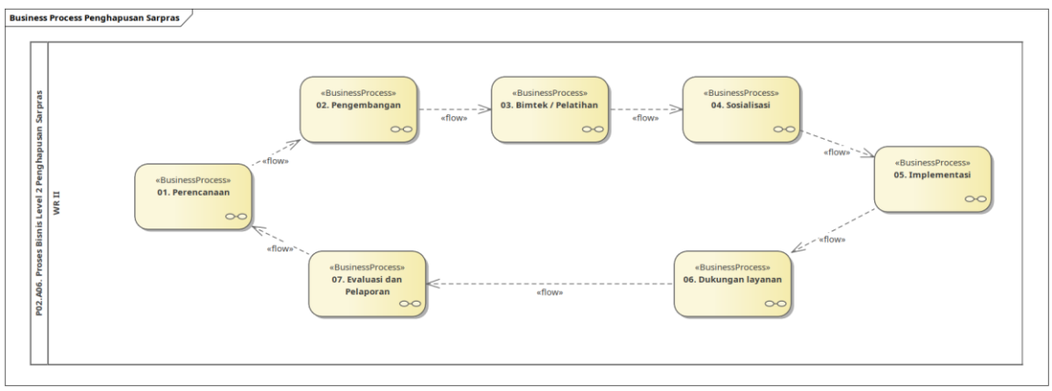
P02.A05.06. Dukungan Layanan



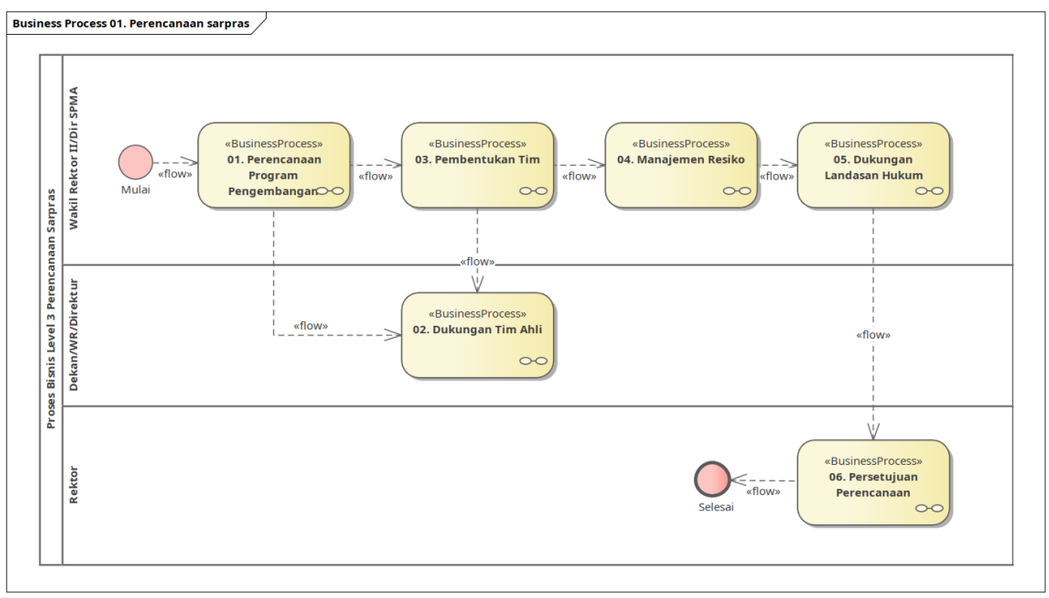
P02.A05.07. Evaluasi dan Pelaporan



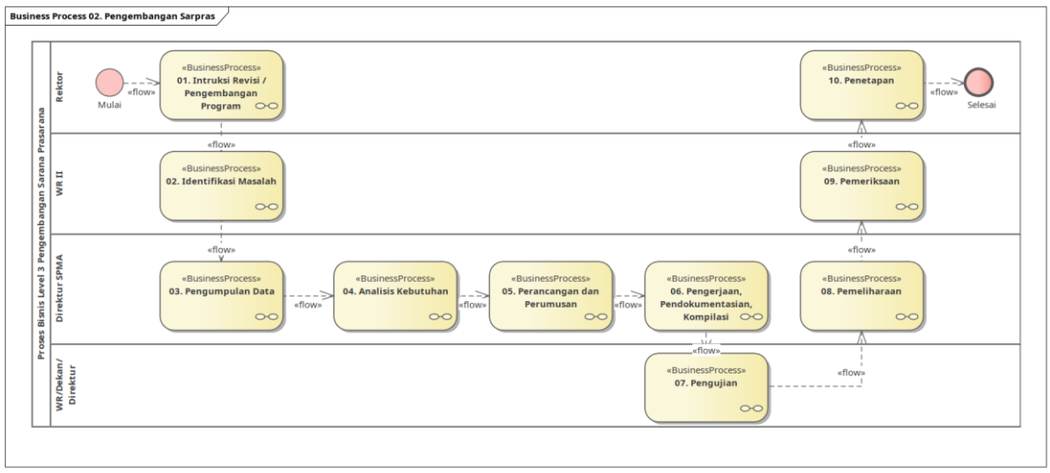
P02.A06. Penghapusan



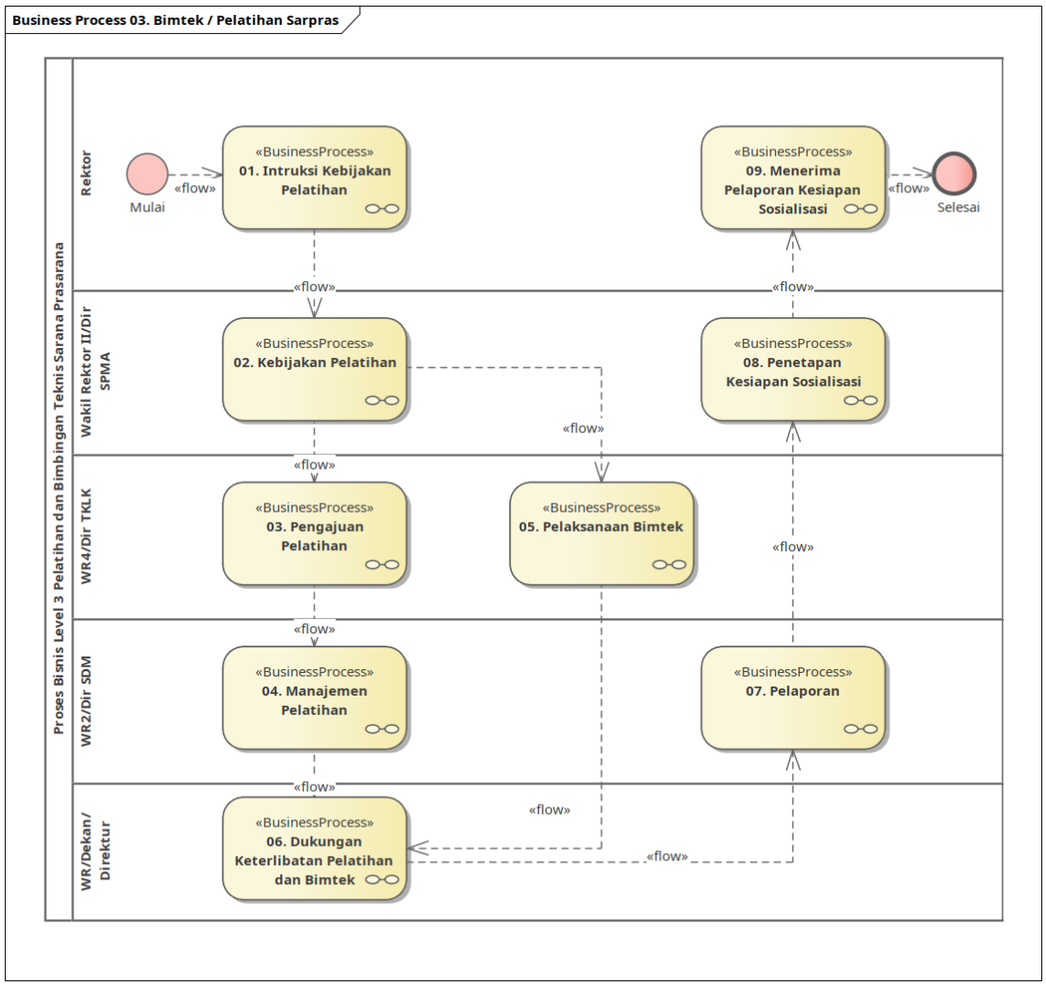
P02.A06.01. Perencanaan



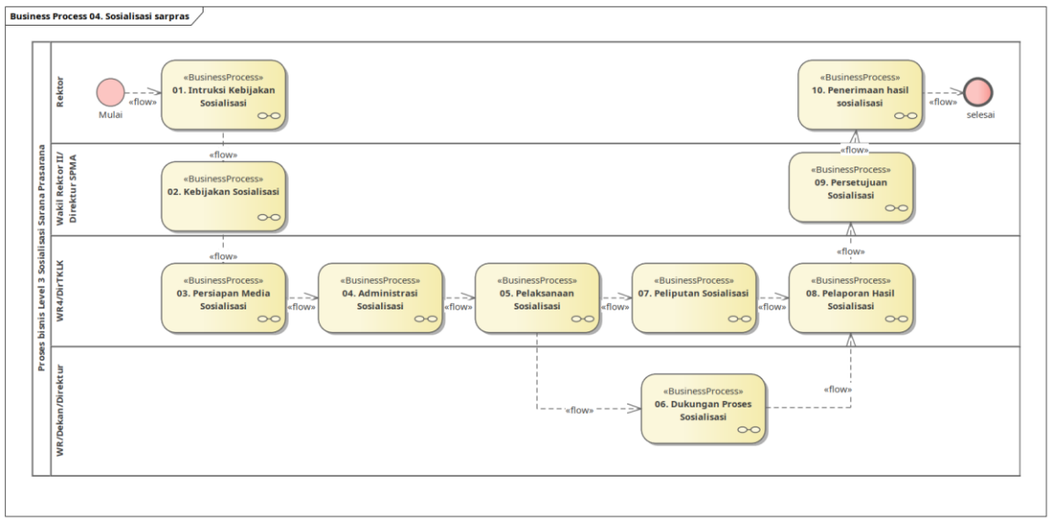
P02.A06.02. Pengembangan Layanan



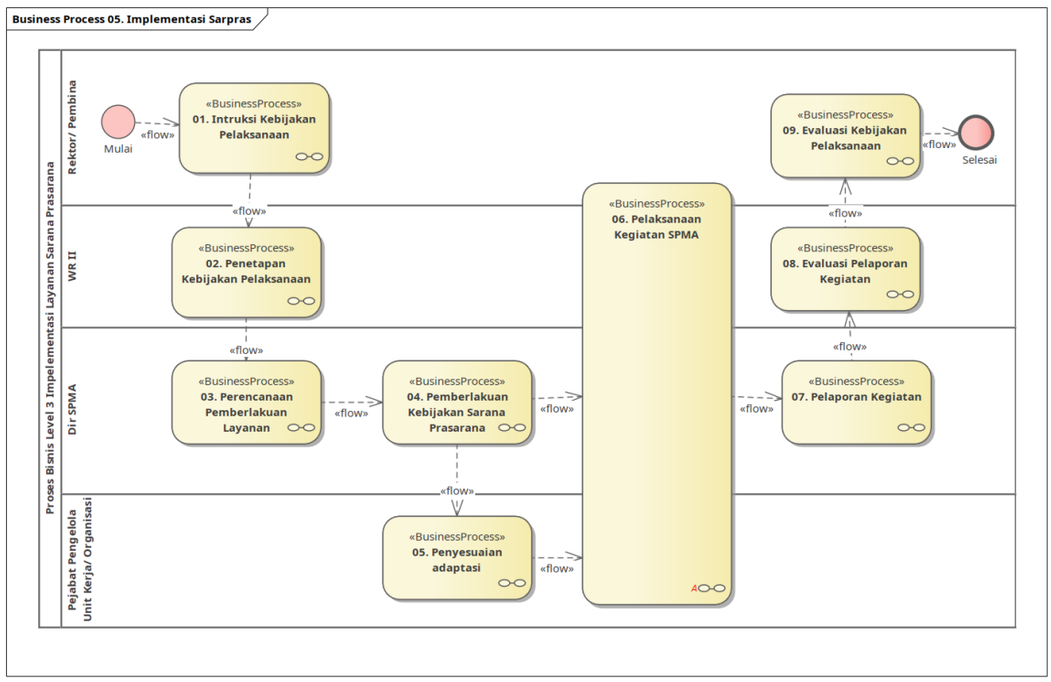
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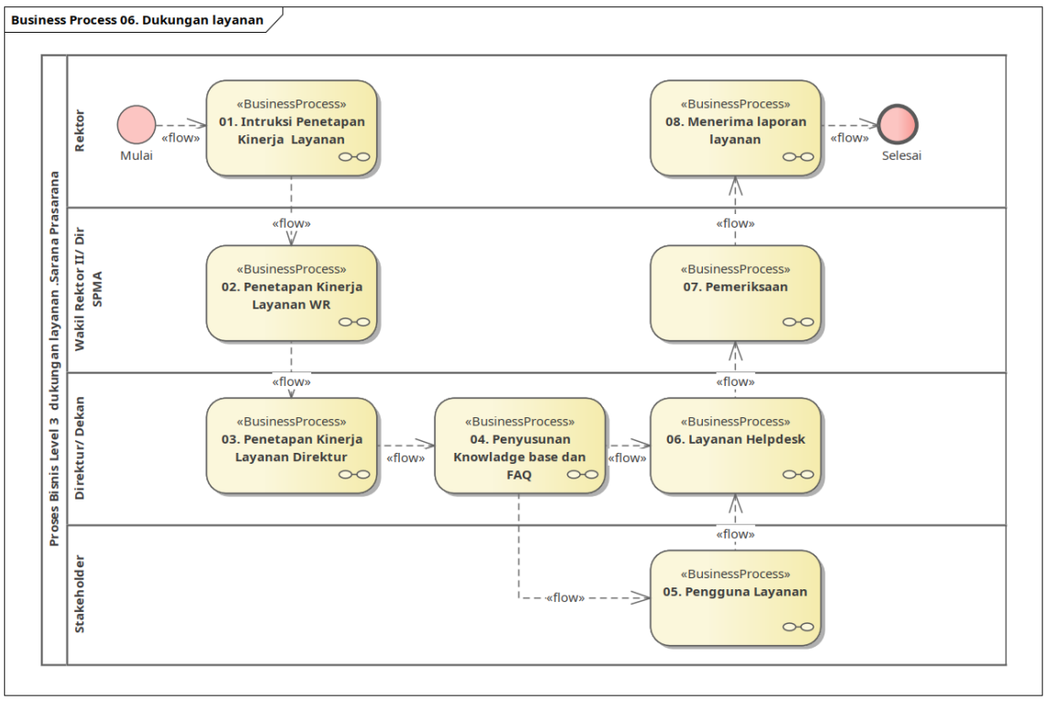
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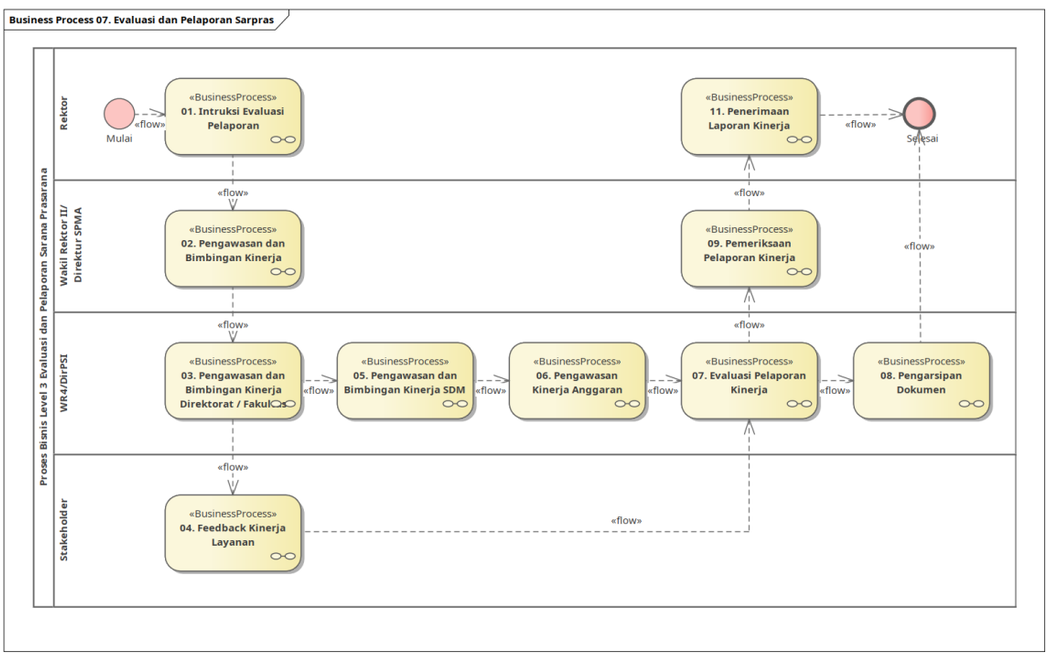
P02.A06.05. Implementasi Layanan



P02.A06.06. Dukungan Layanan

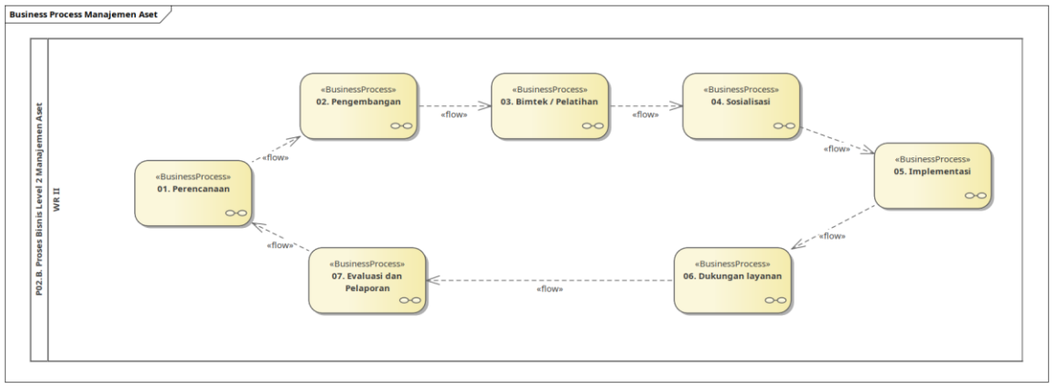


P02.A06.07. Evaluasi dan Pelaporan

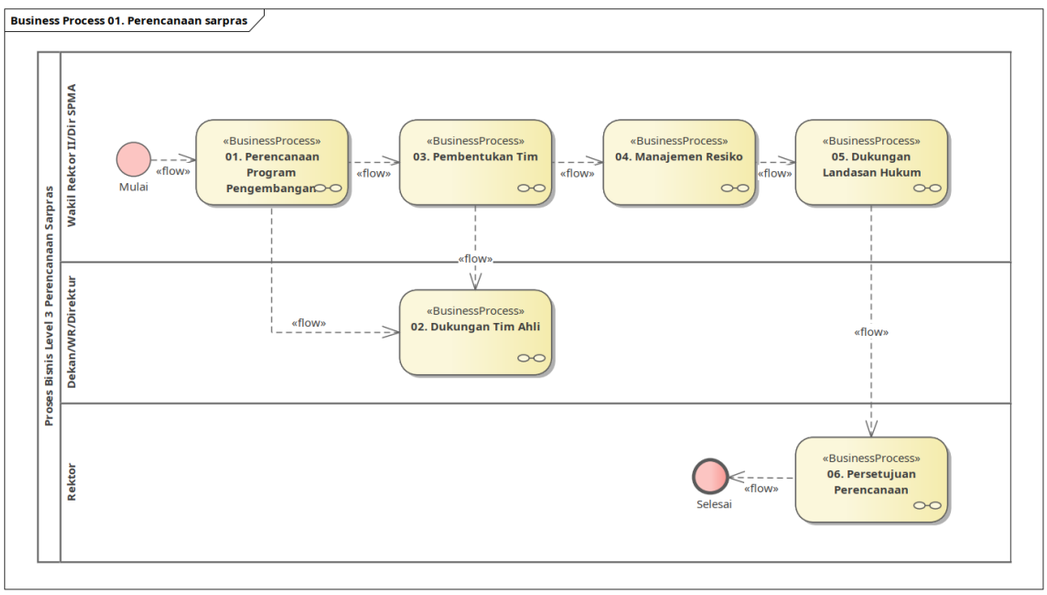


P02.B. Manajemen Aset

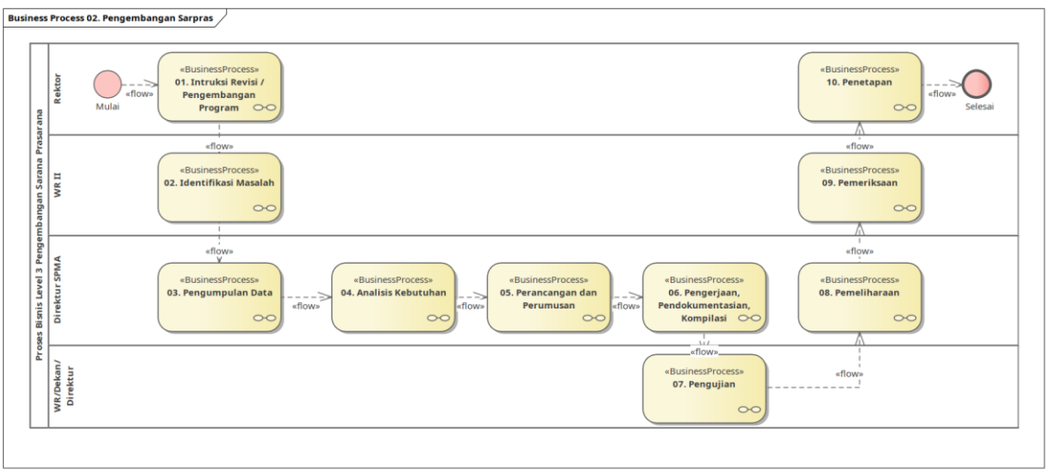
P02.B01. Perencanaan



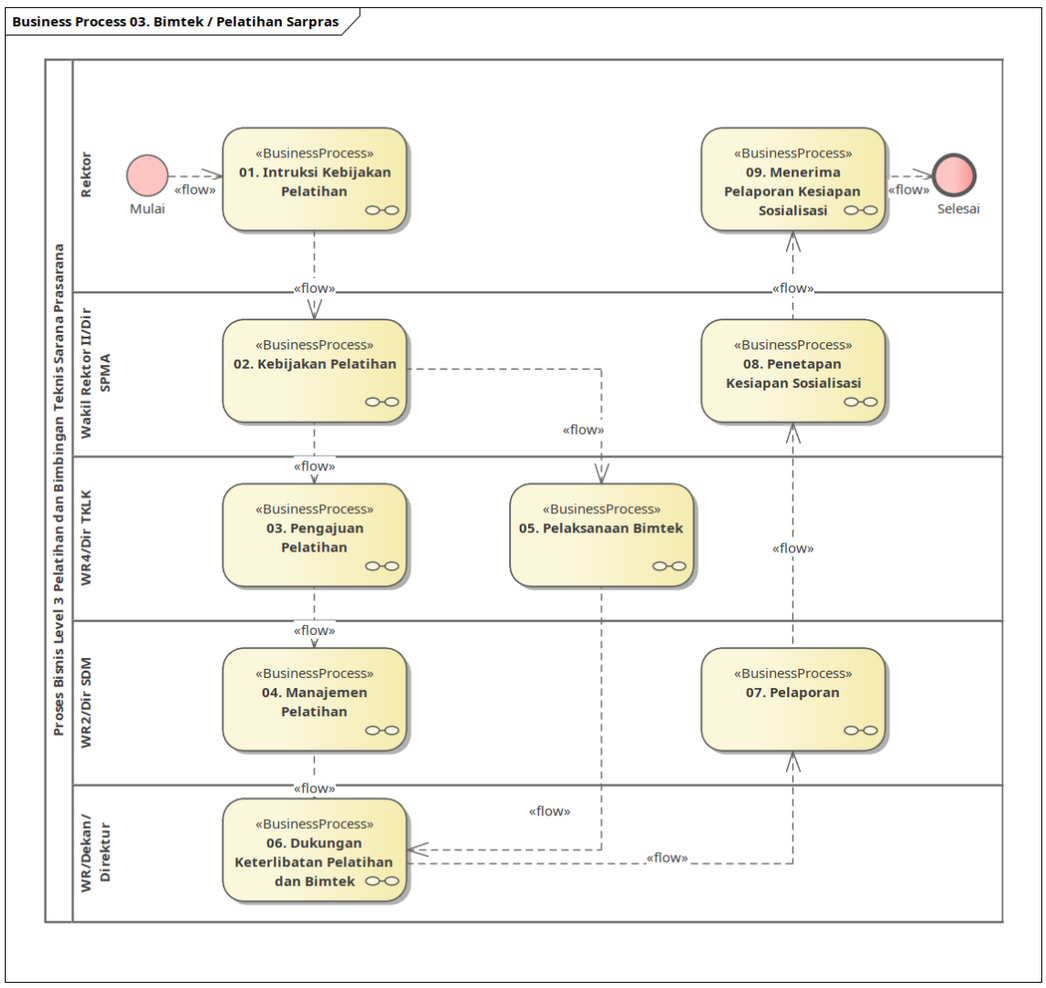
P02.B01.01. Perencanaan



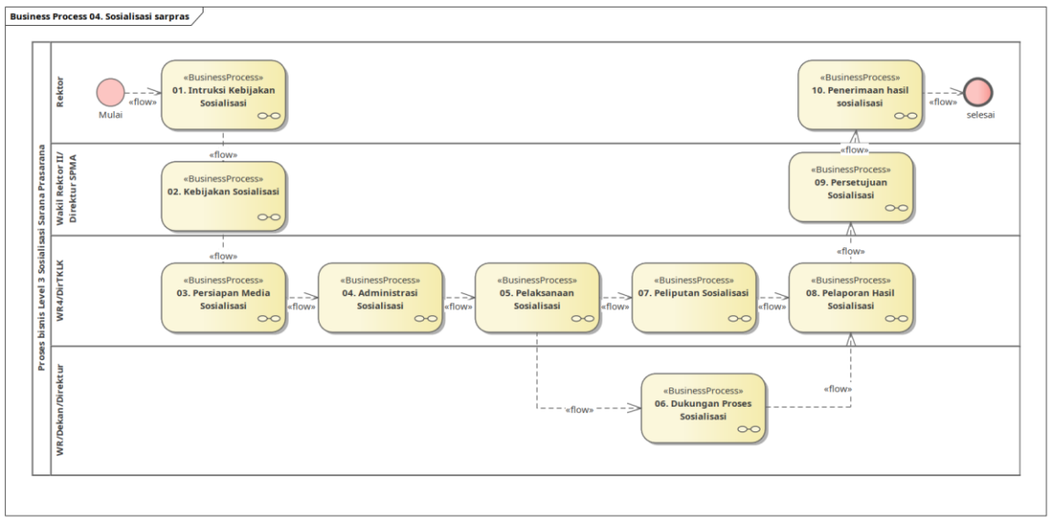
P02.B01.02. Pengembangan Layanan



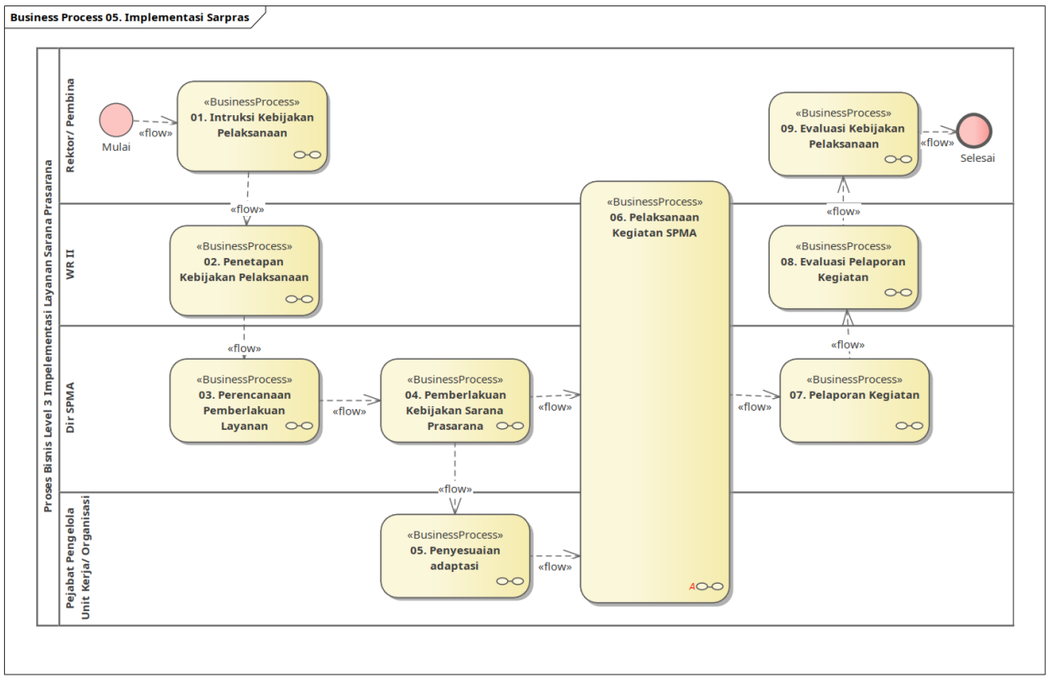
P02.B01.03. Bimtek/ Pelatihan



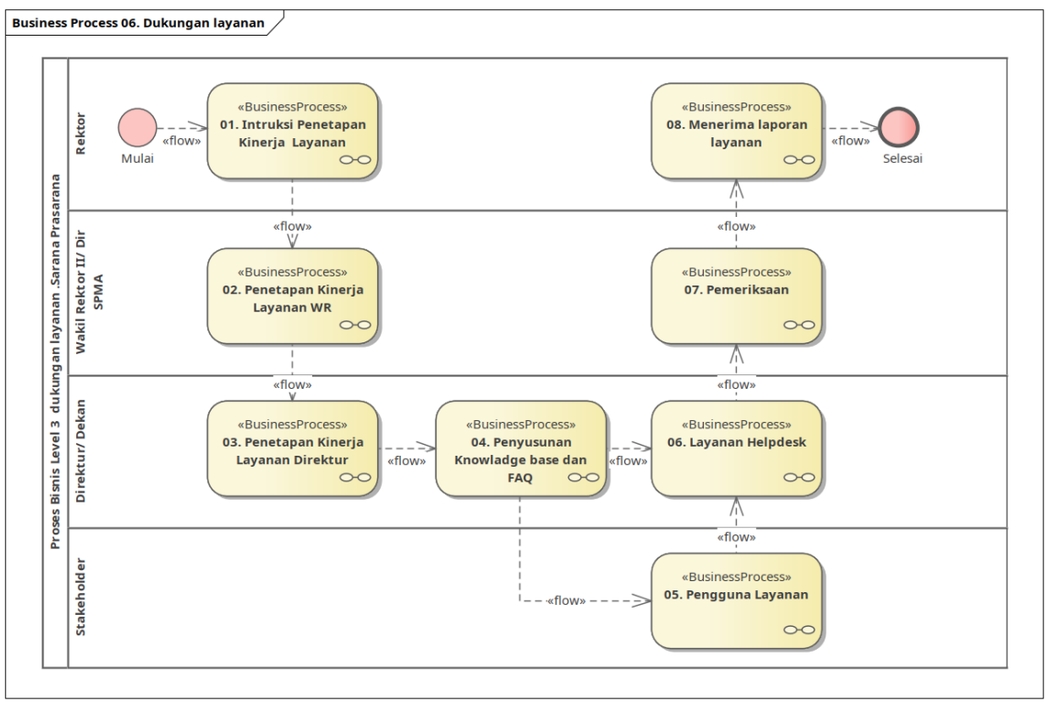
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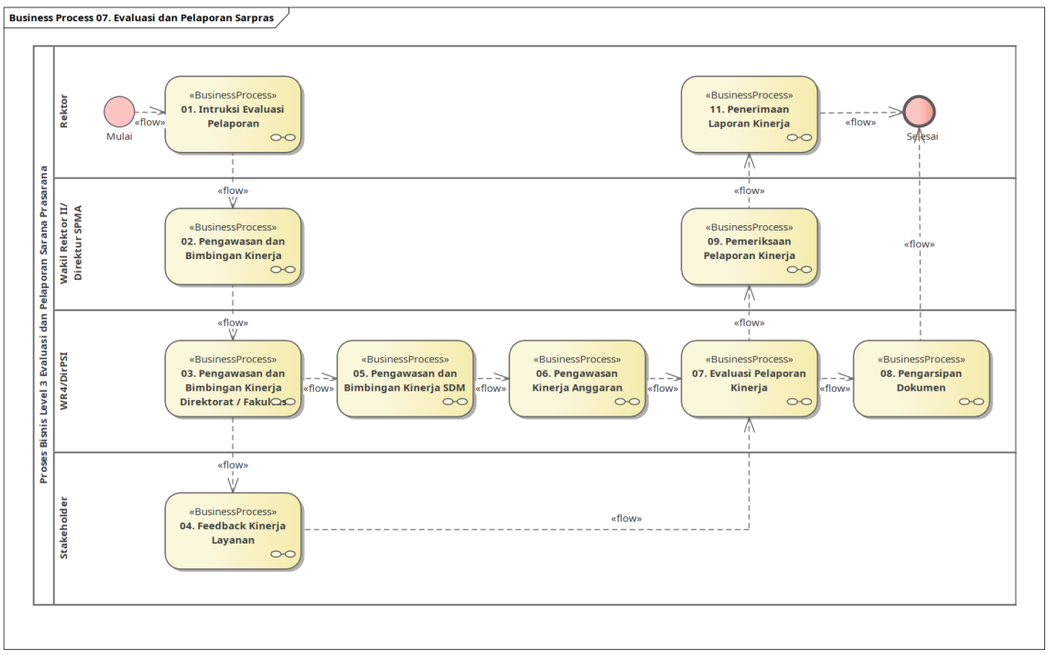
P02.B01.05. Implementasi Layanan



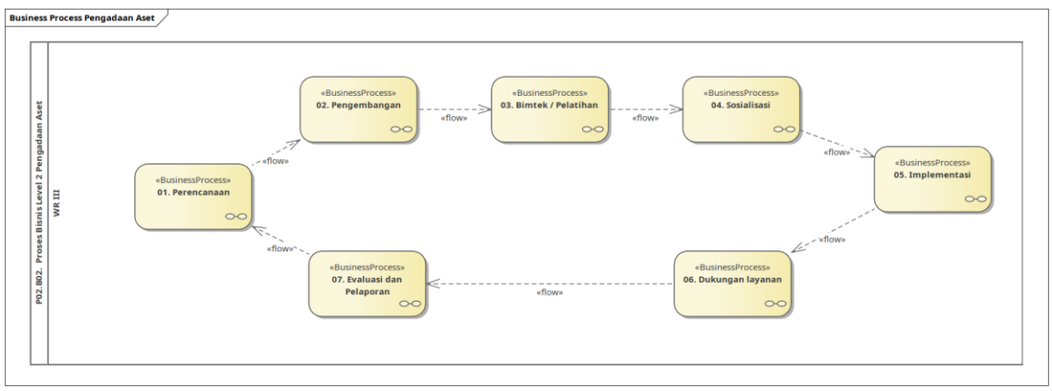
P02.B01.06. Dukungan Layanan



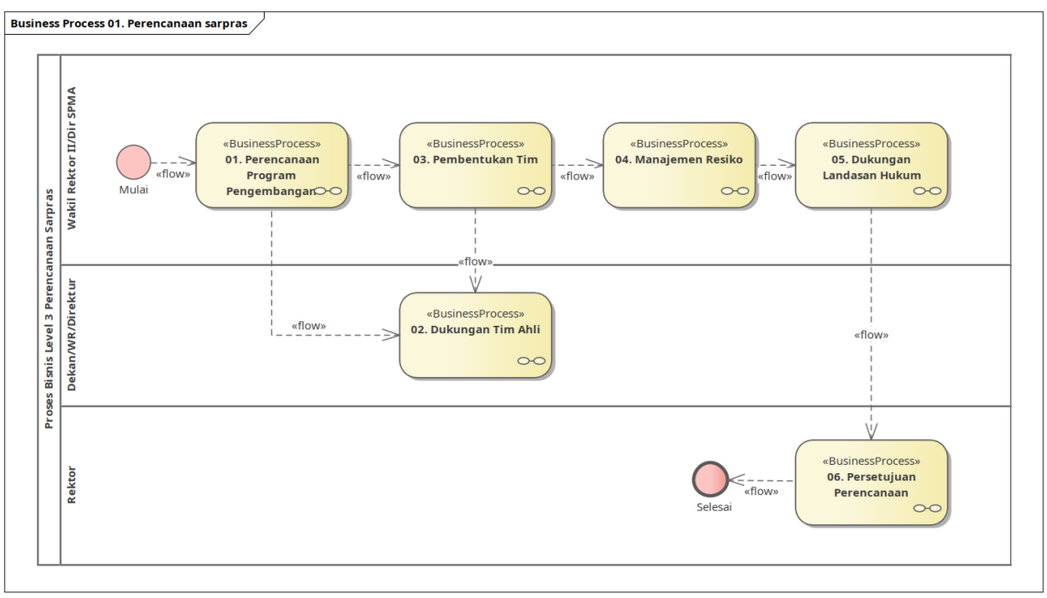
P02.B01.07. Evaluasi dan Pelaporan



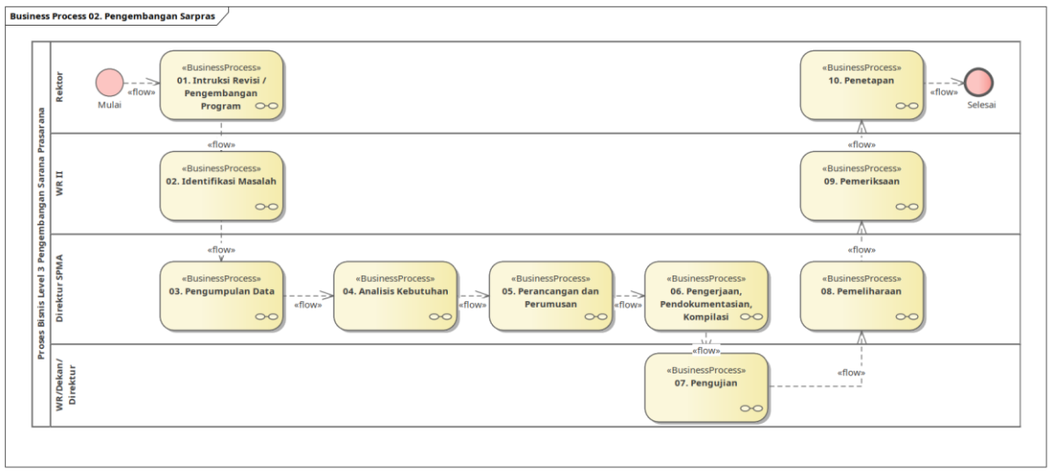
P02.B02. Pengadaan



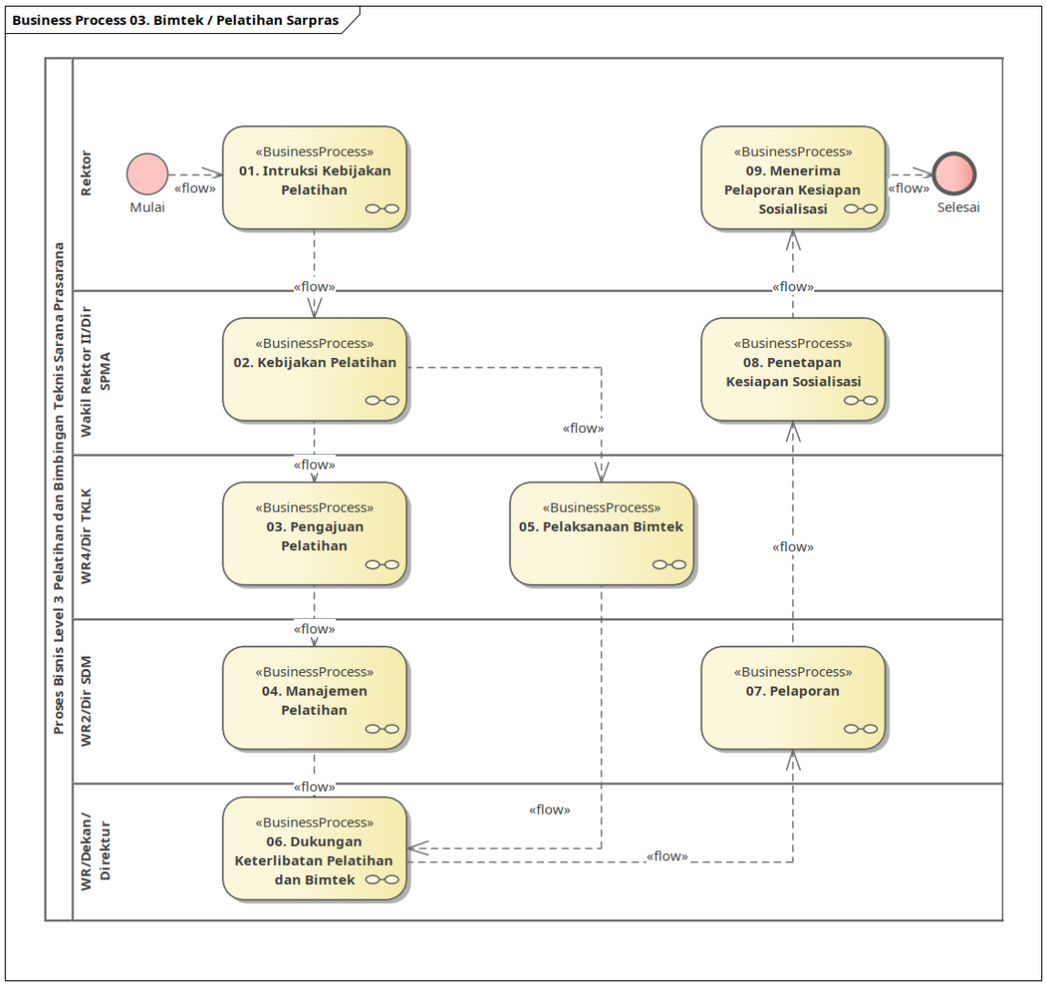
P02.B02.01. Perencanaan



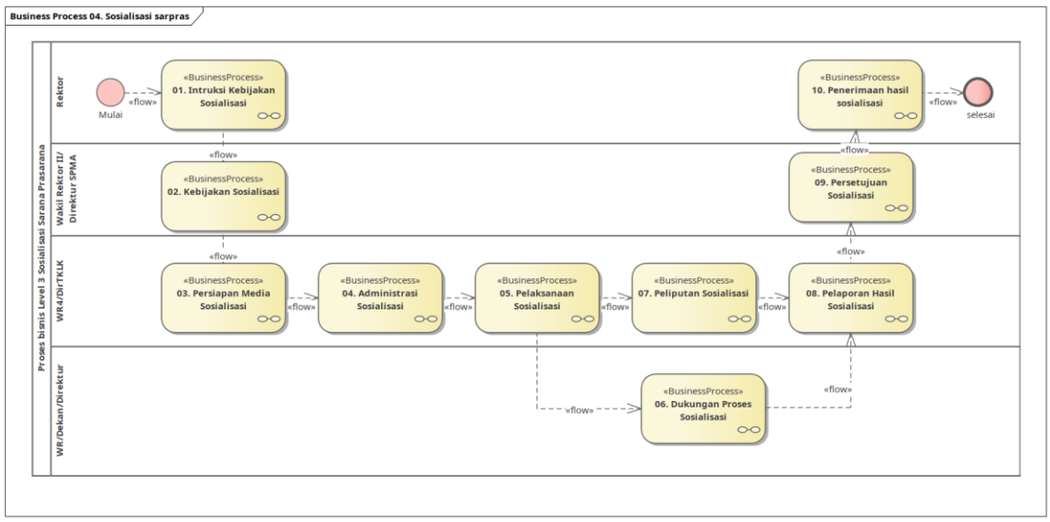
P02.B02.02. Pengembangan Layanan



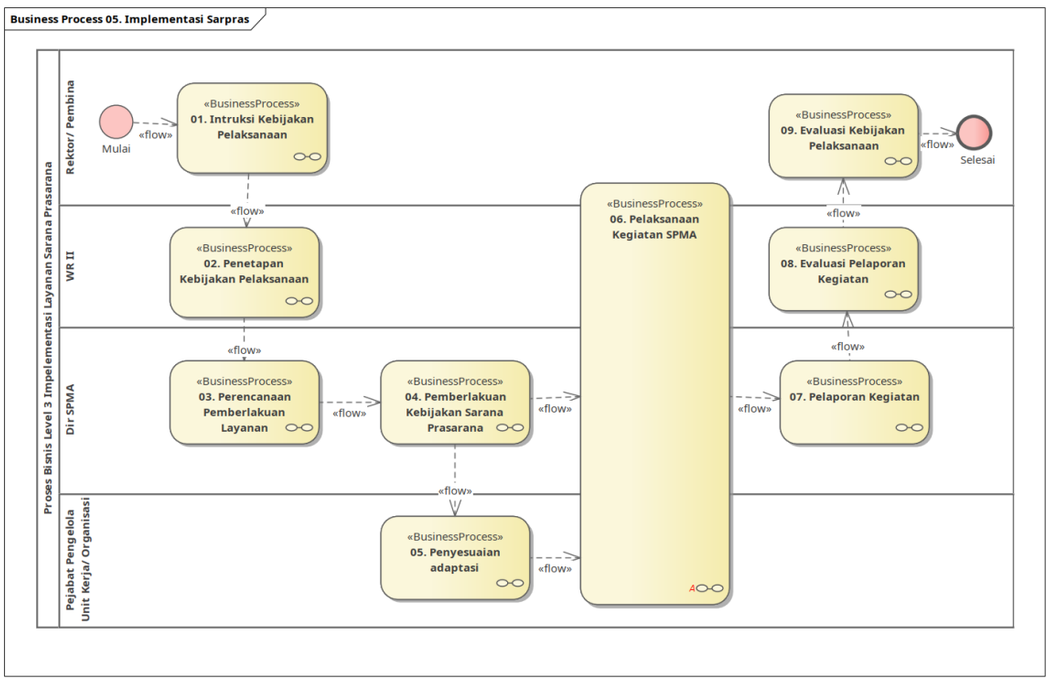
P02.B02.03. Bimtek/ Pelatihan



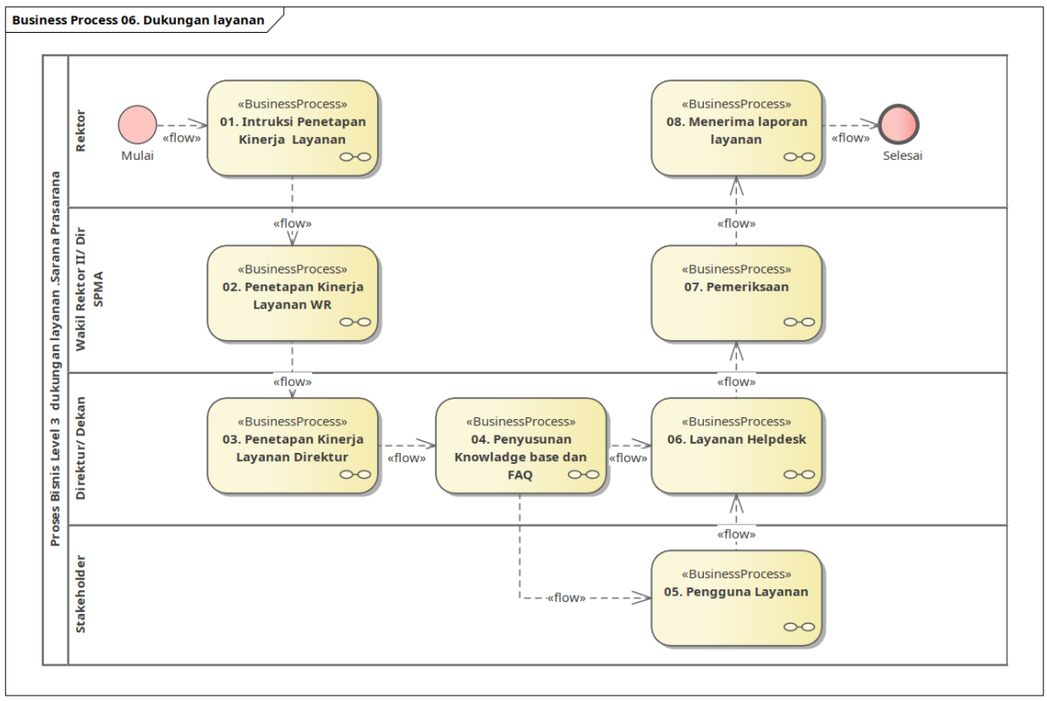
P02.B02.04. Sosialisasi



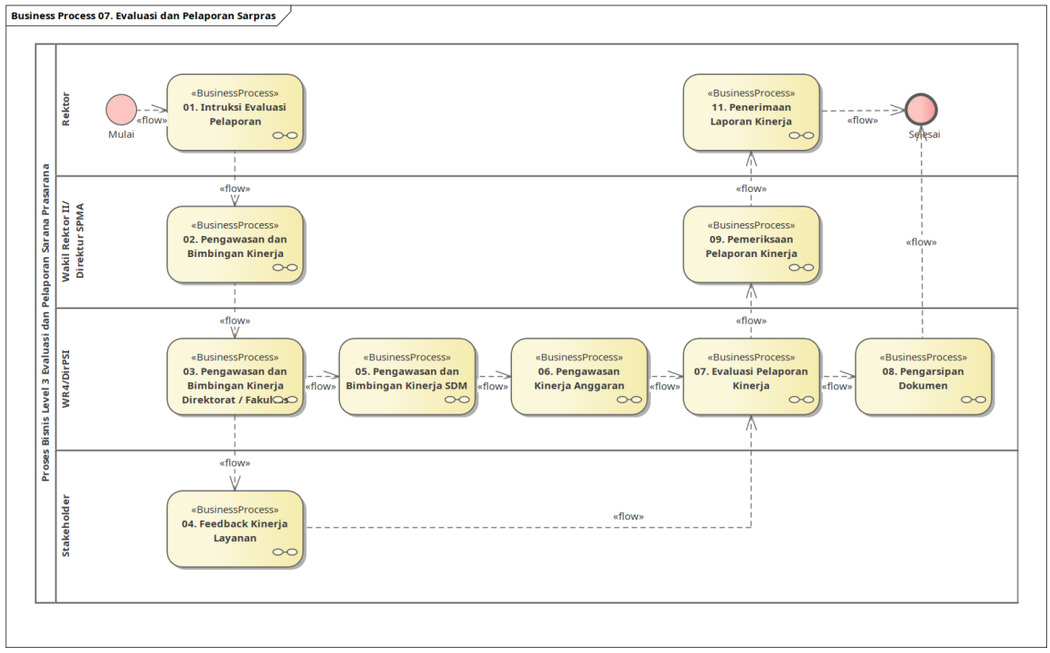
P02.B02.05. Implementasi Layanan



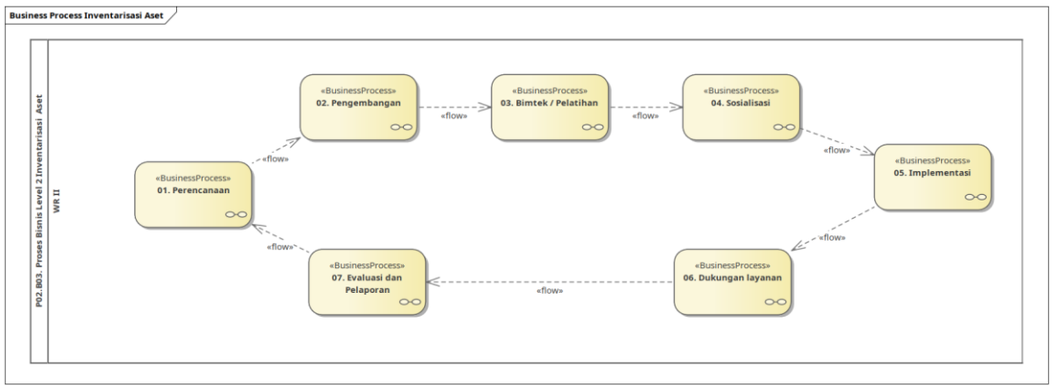
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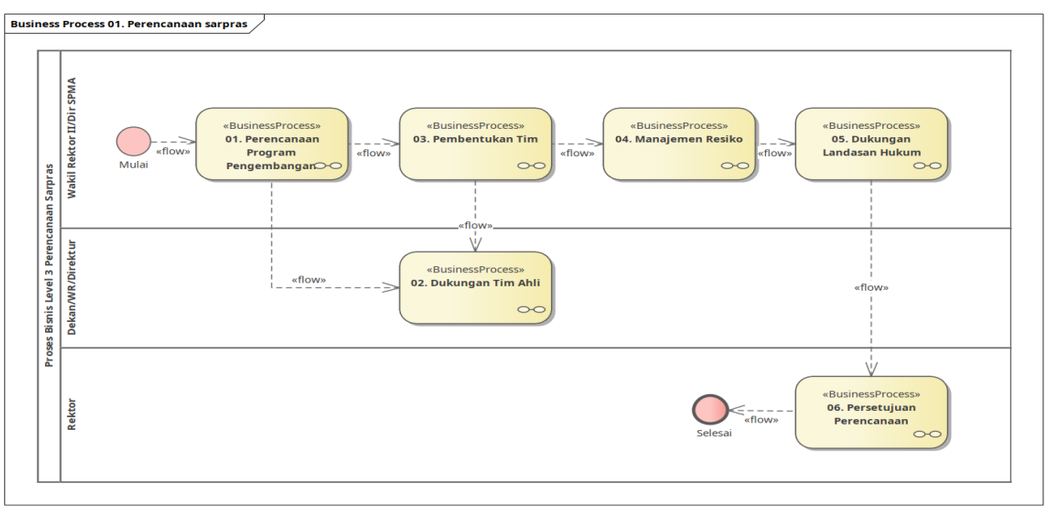
P02.B02.07. Evaluasi dan Pelaporan



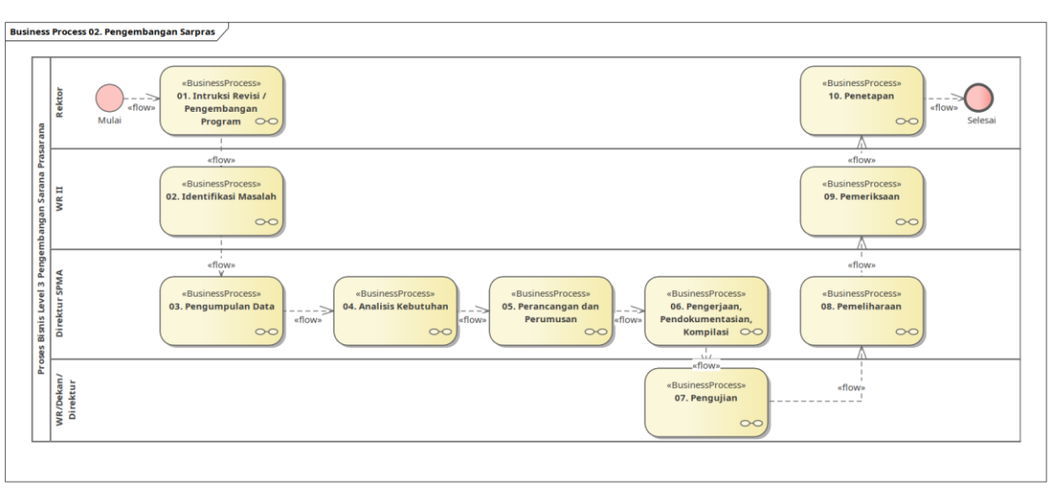
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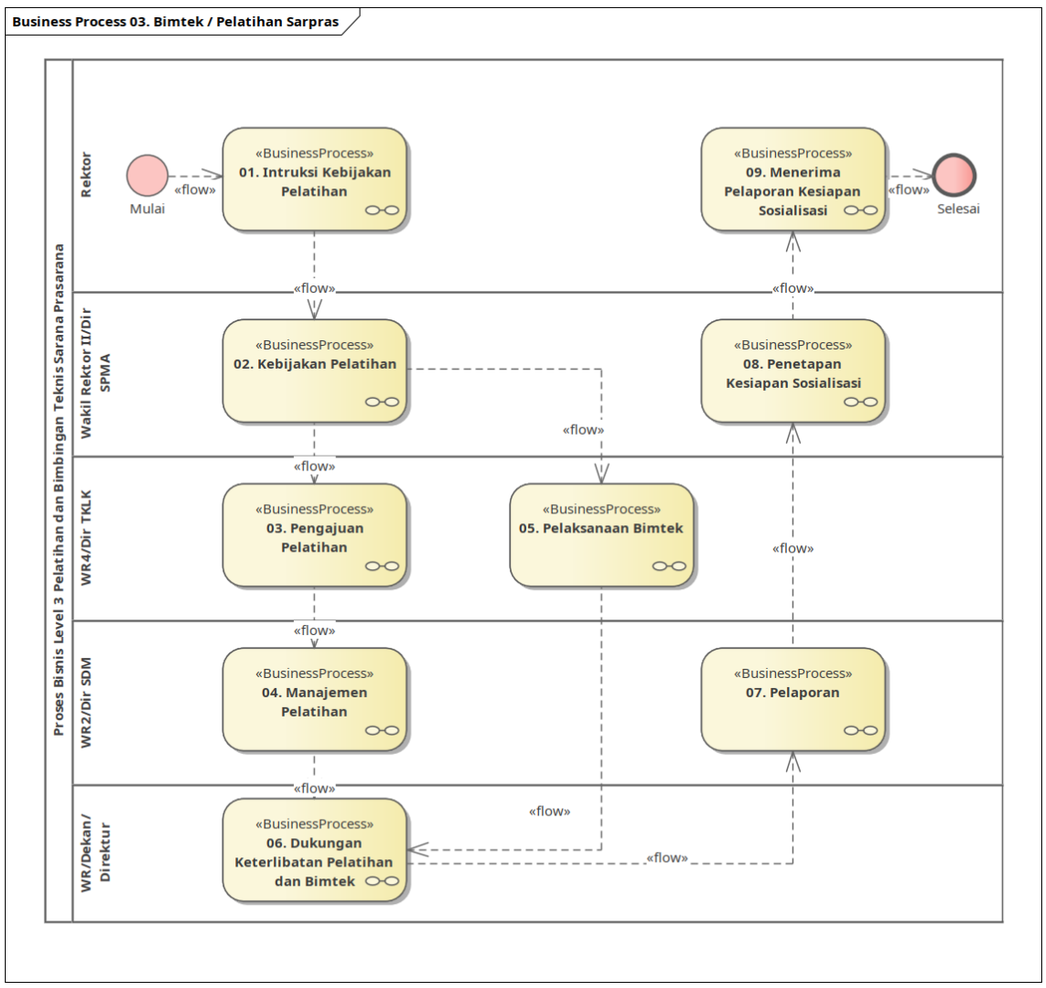
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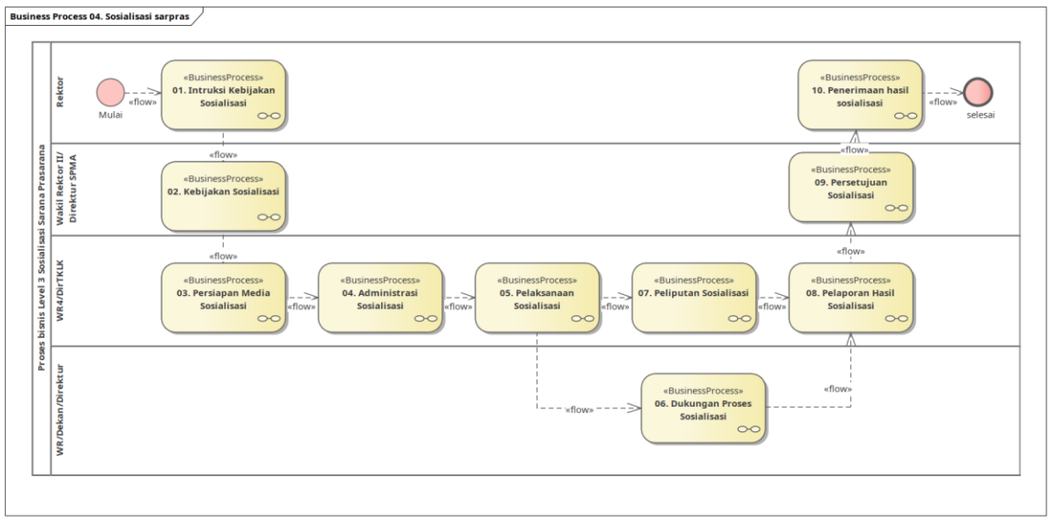
P02.B03.02. Pengembangan Layanan



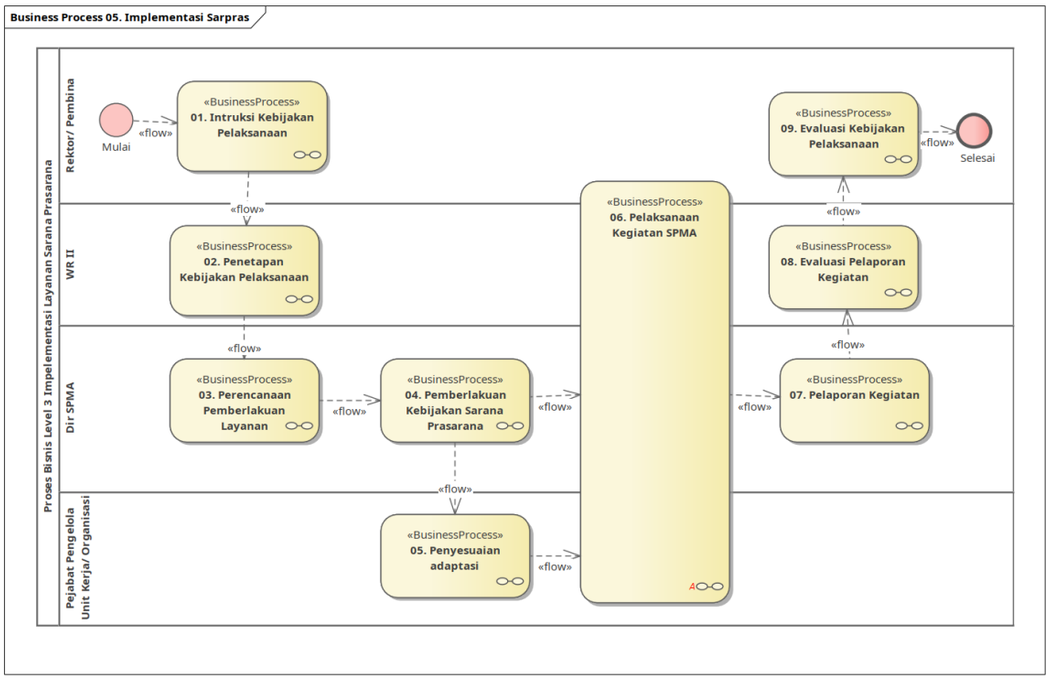
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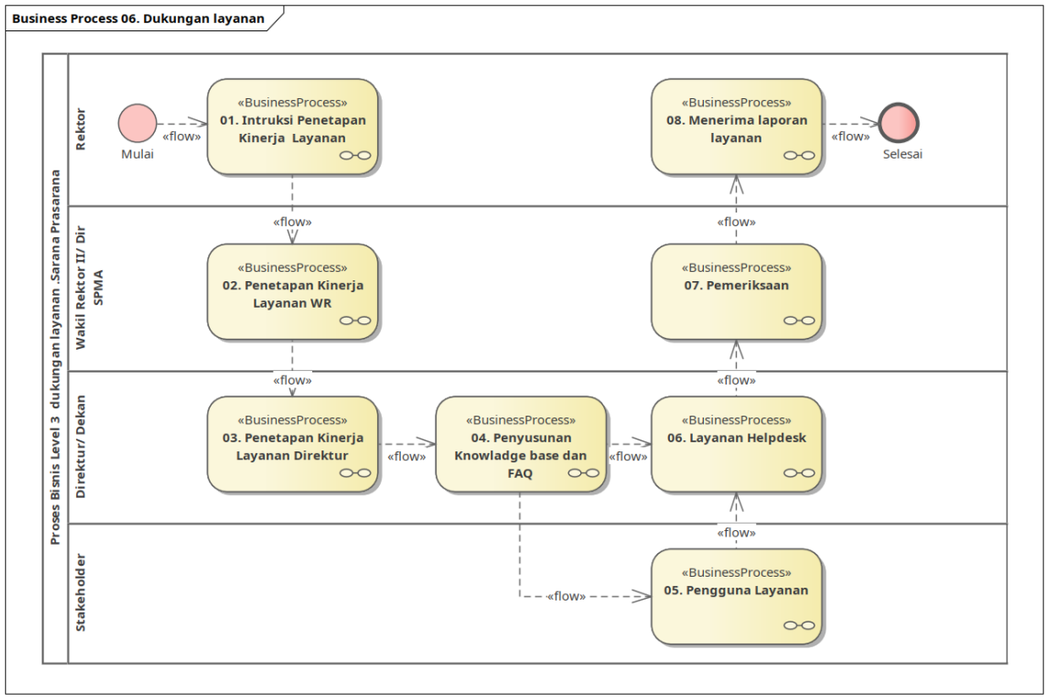
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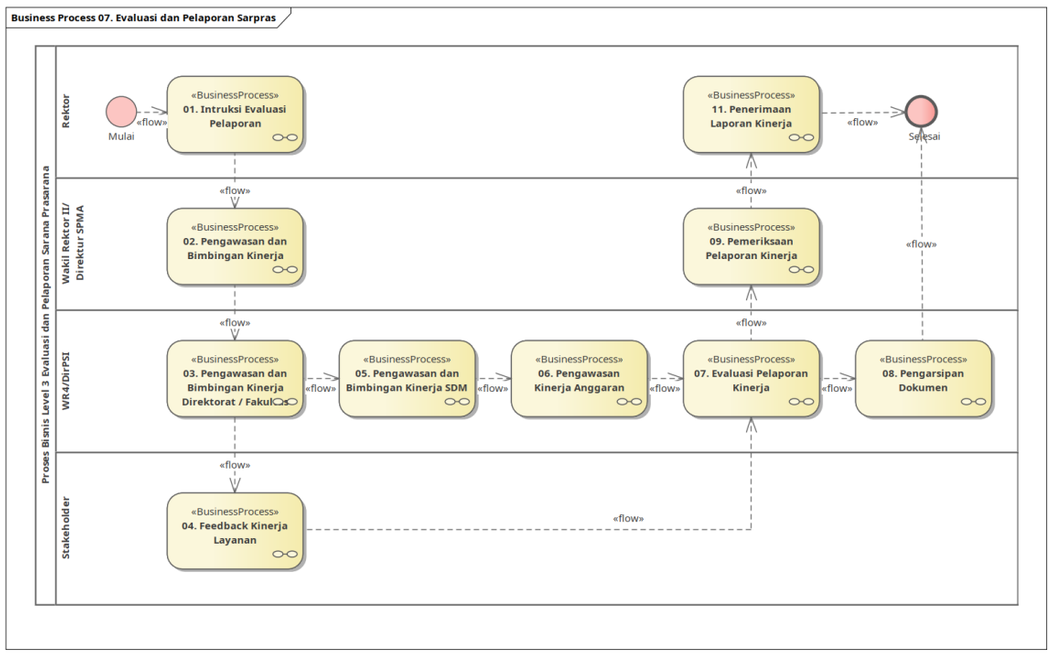
P02.B03.05. Implementasi Layanan



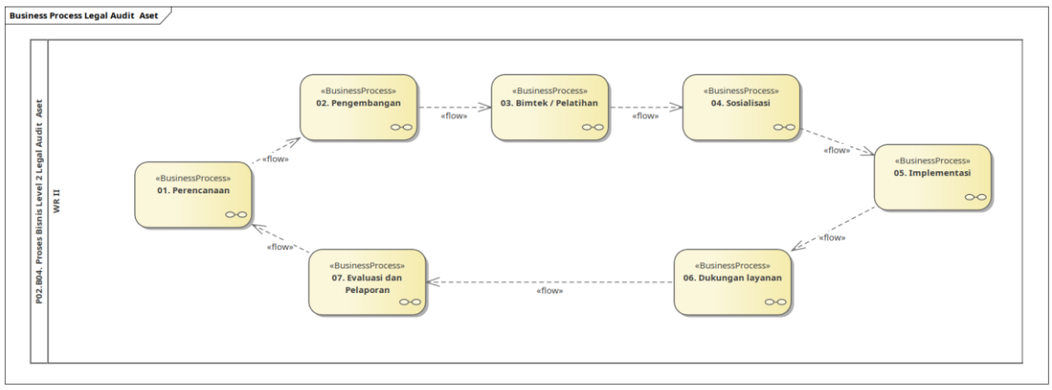
P02.B03.06. Dukungan Layanan



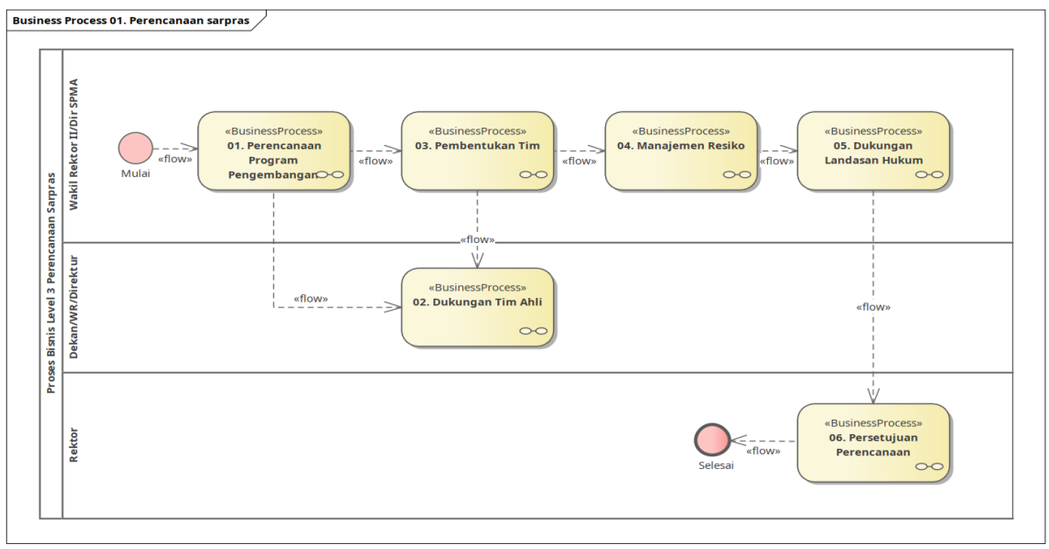
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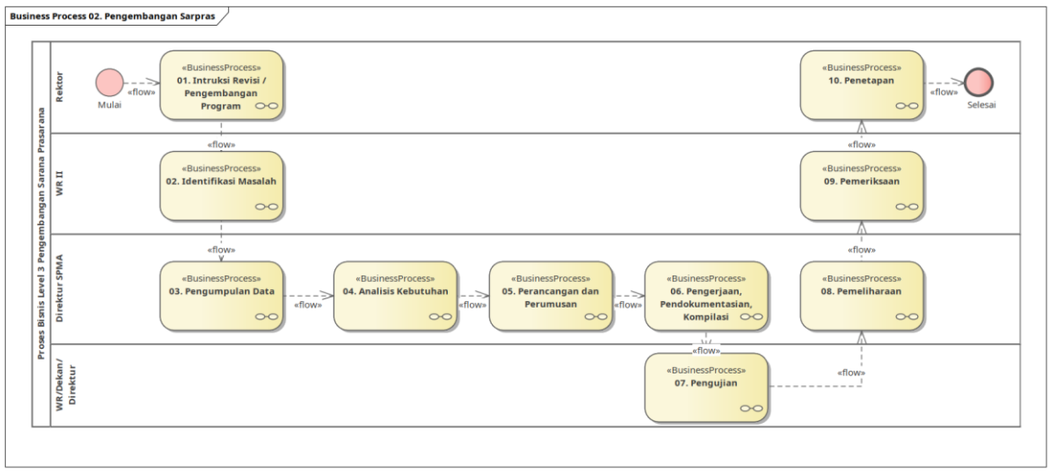
P02.B04. Legal Audit



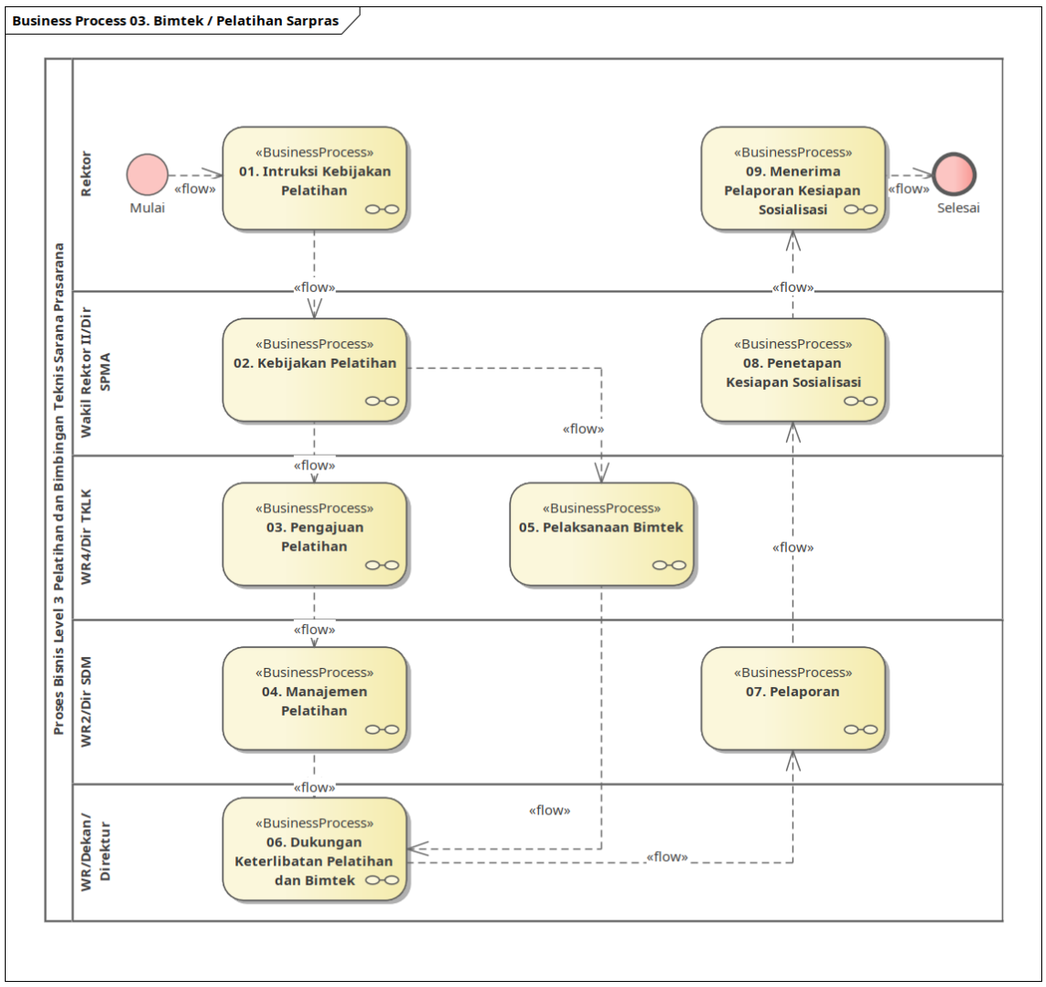
P02.B04.01. Perencanaan



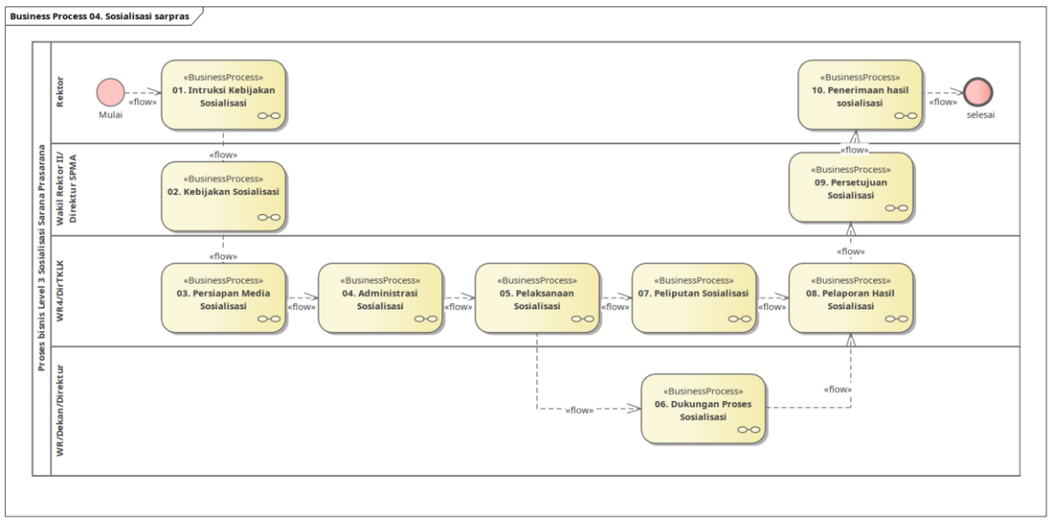
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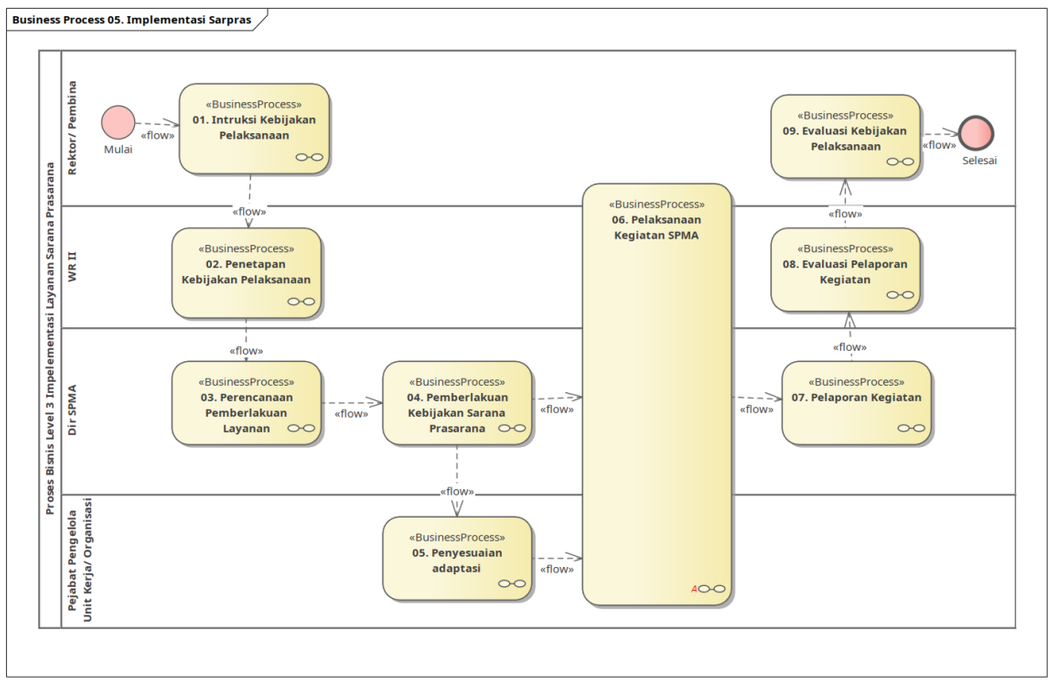
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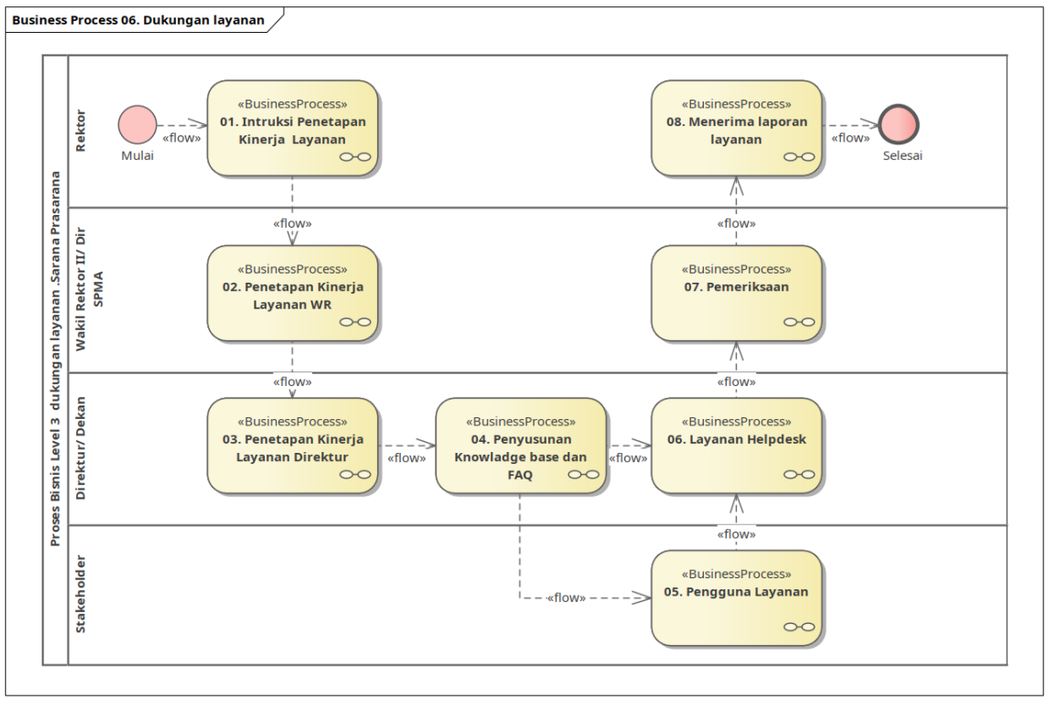
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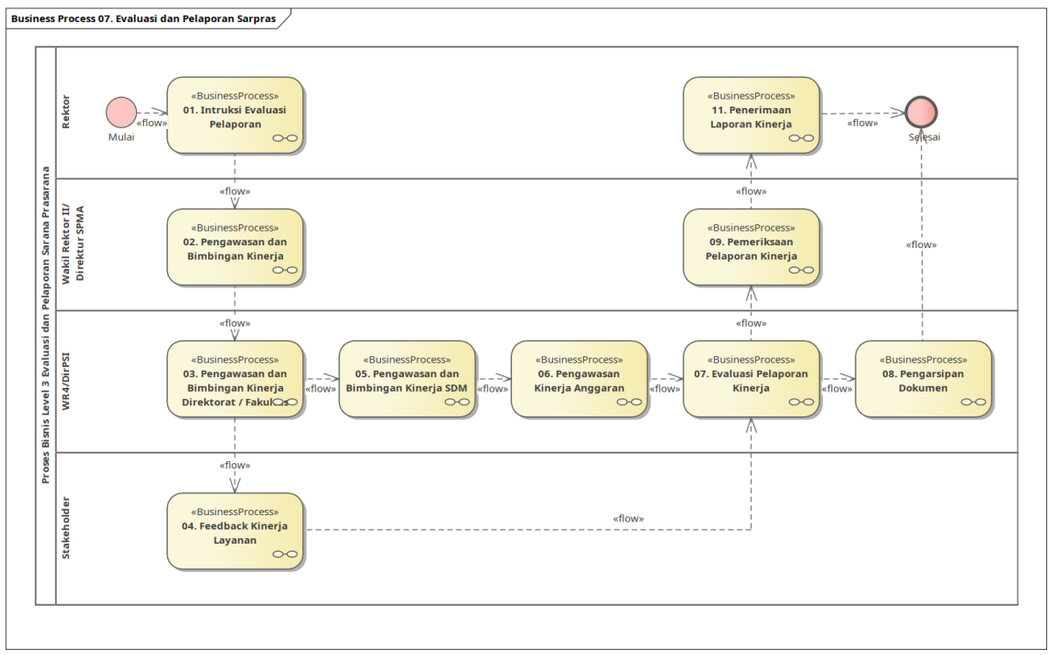
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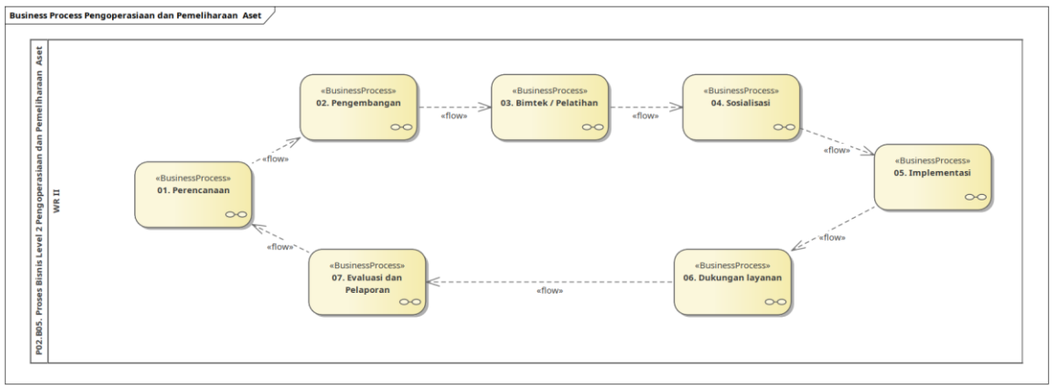
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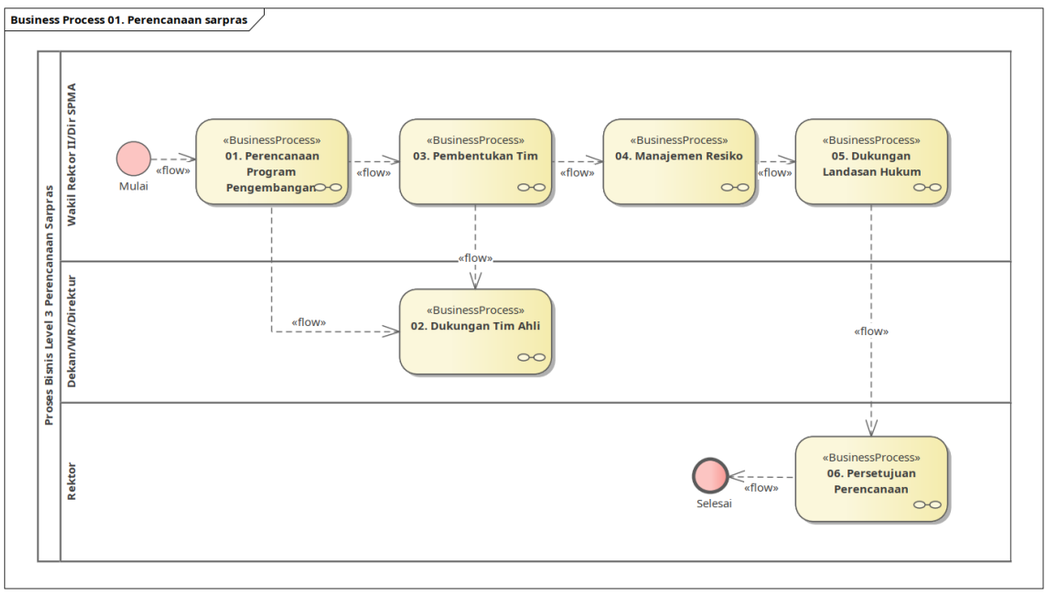
P02.B04.07. Evaluasi dan Pelaporan



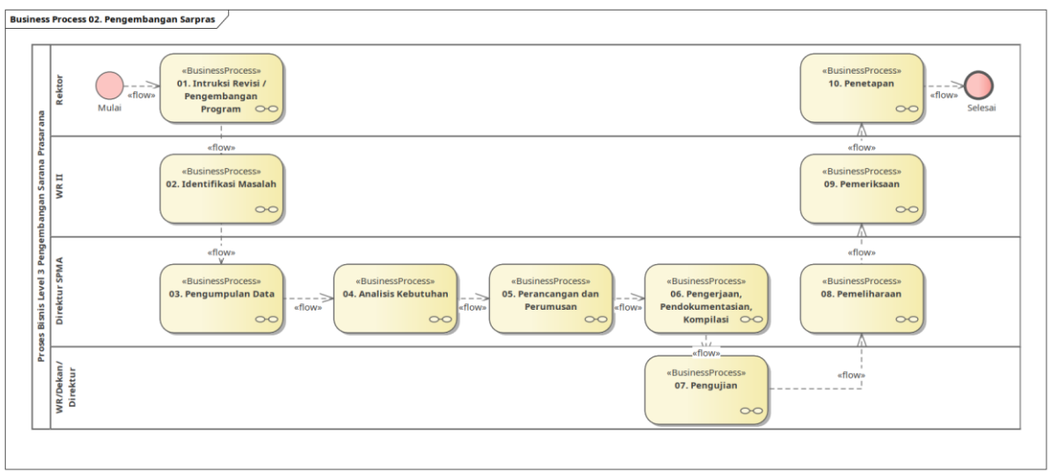
P02.B05. Pengoperasiaan dan Pemeliharaan



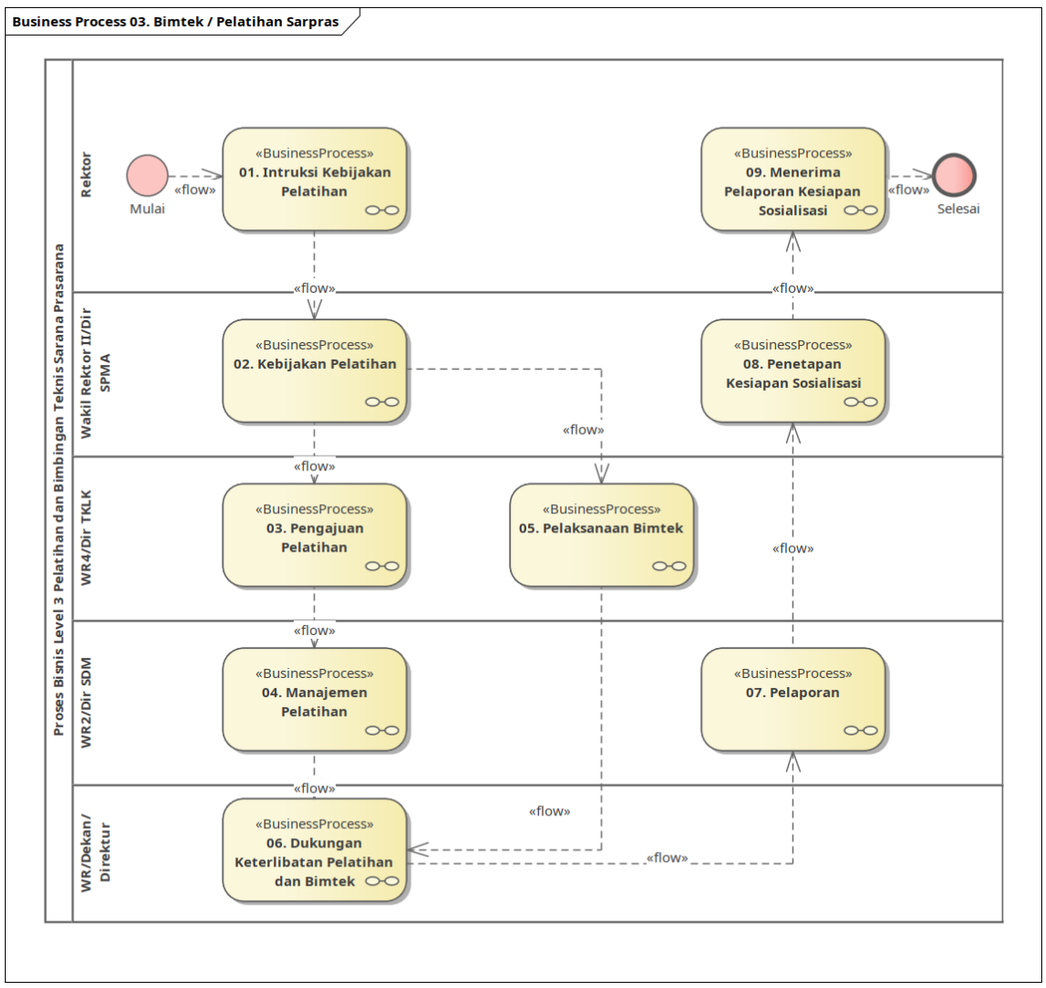
P02.B05.01. Perencanaan



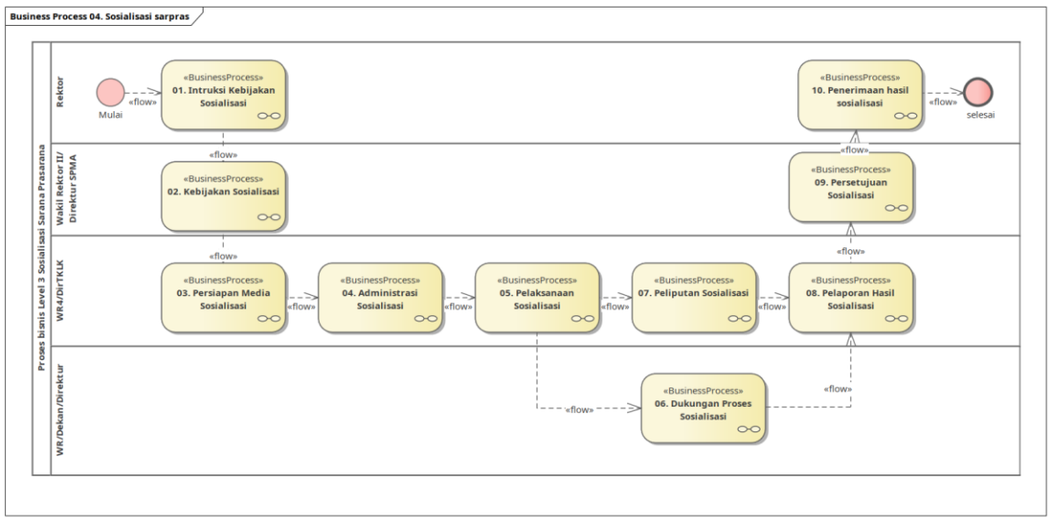
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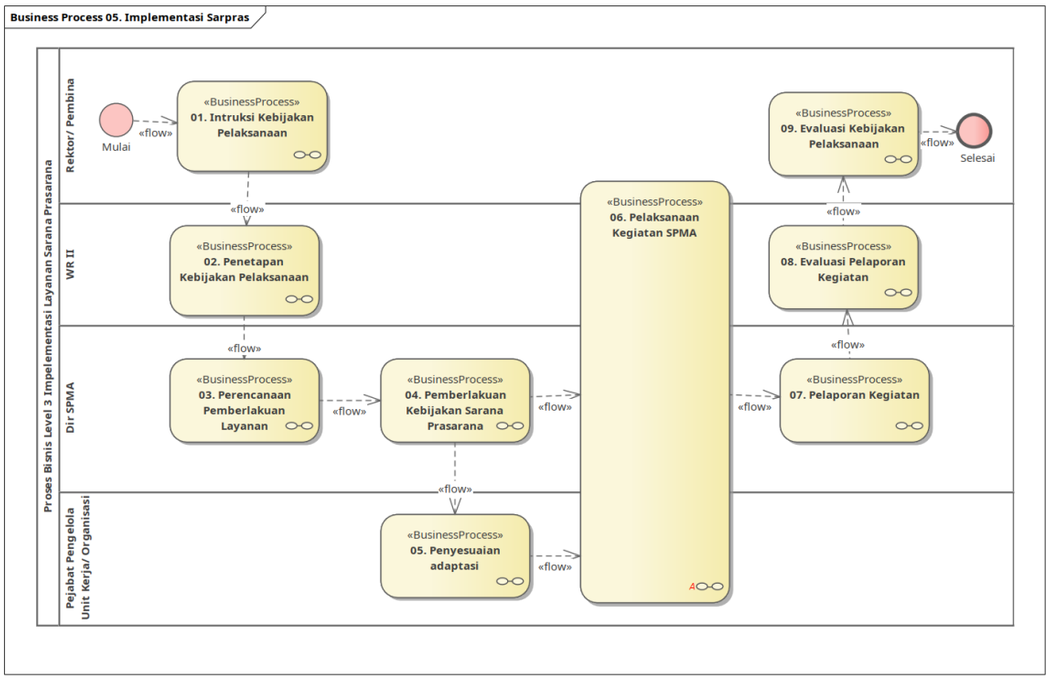
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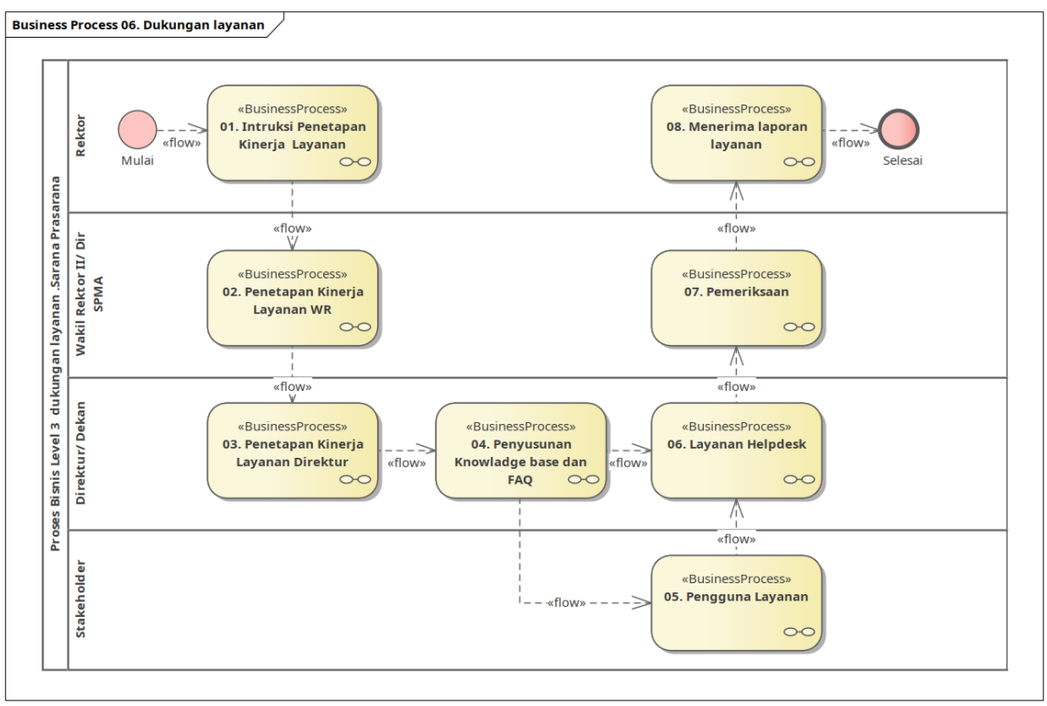
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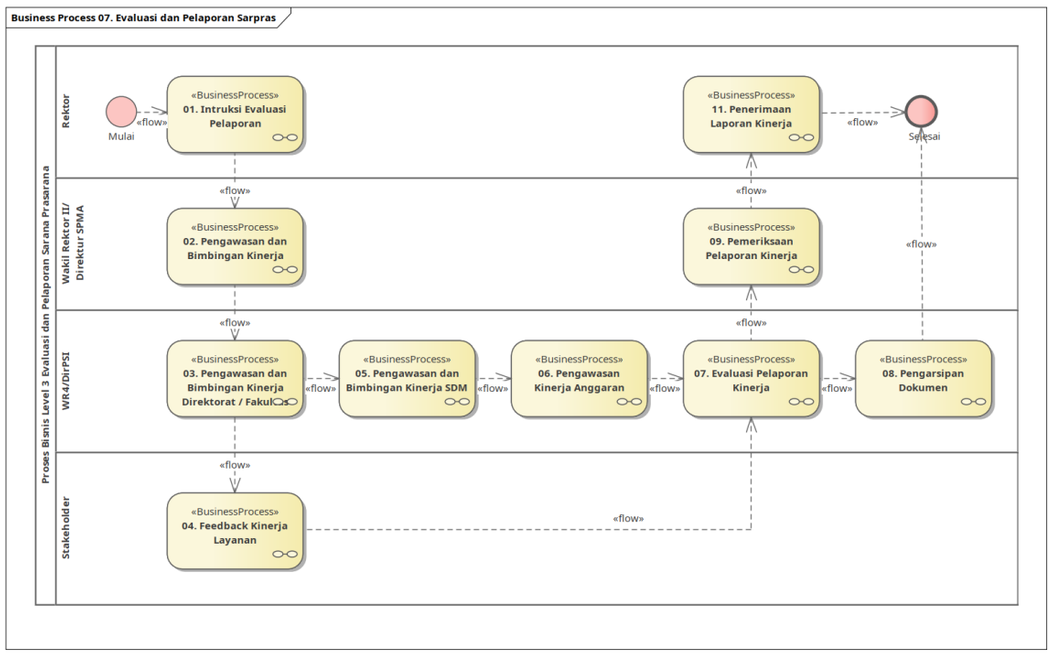
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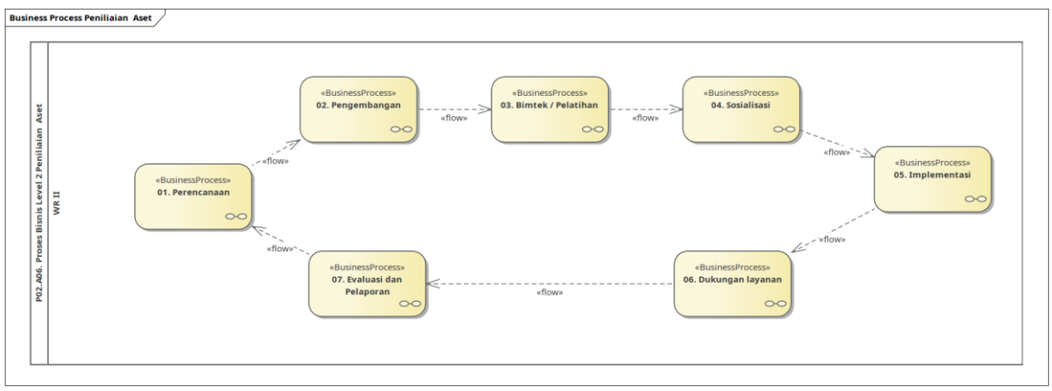
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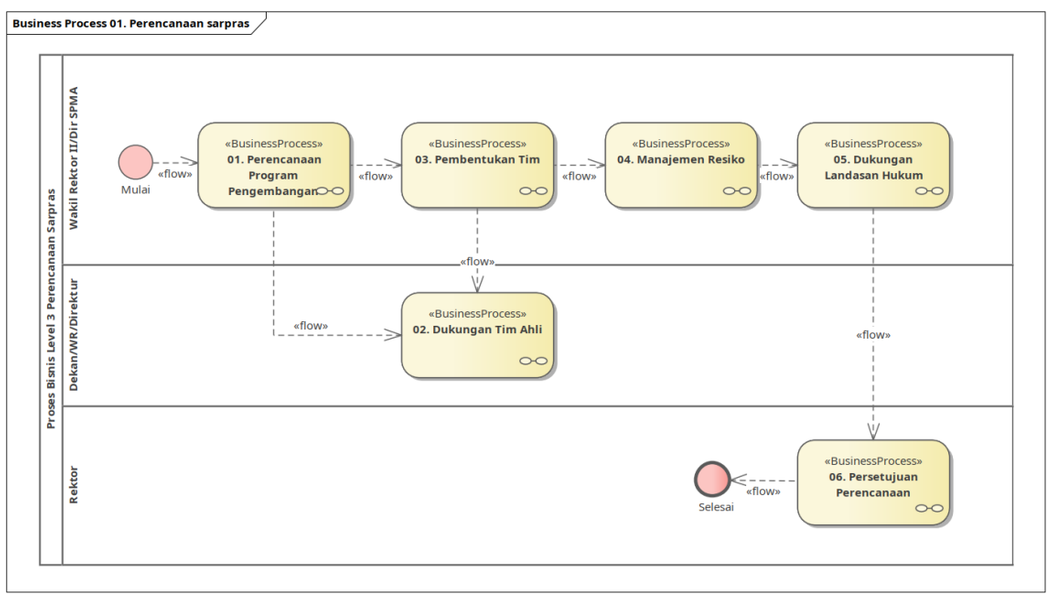
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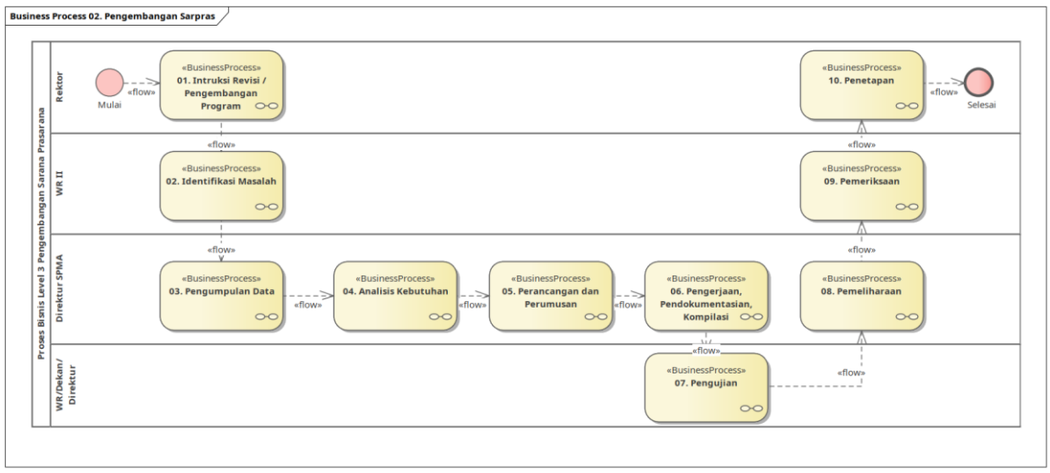
P02.A06. Peniliaian Aset



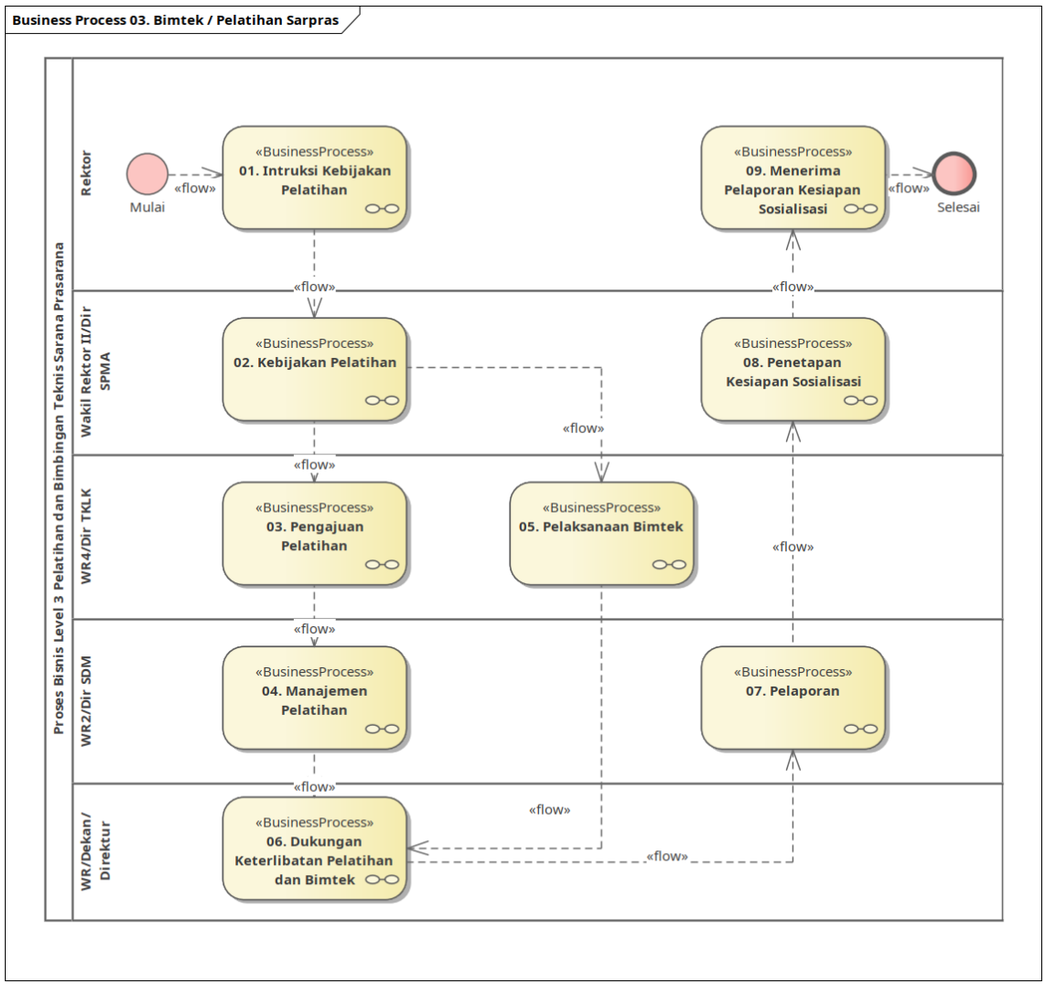
P02.B06.01. Perencanaan



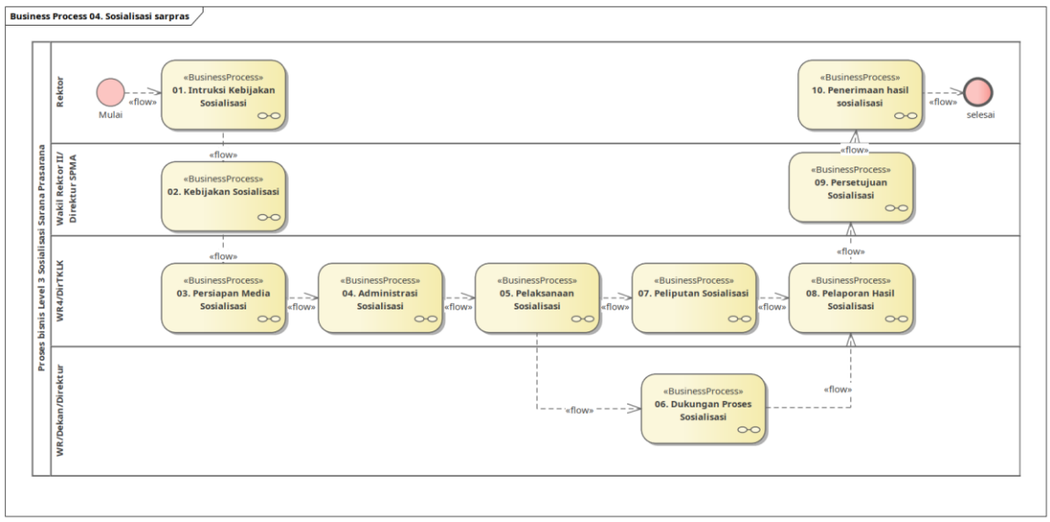
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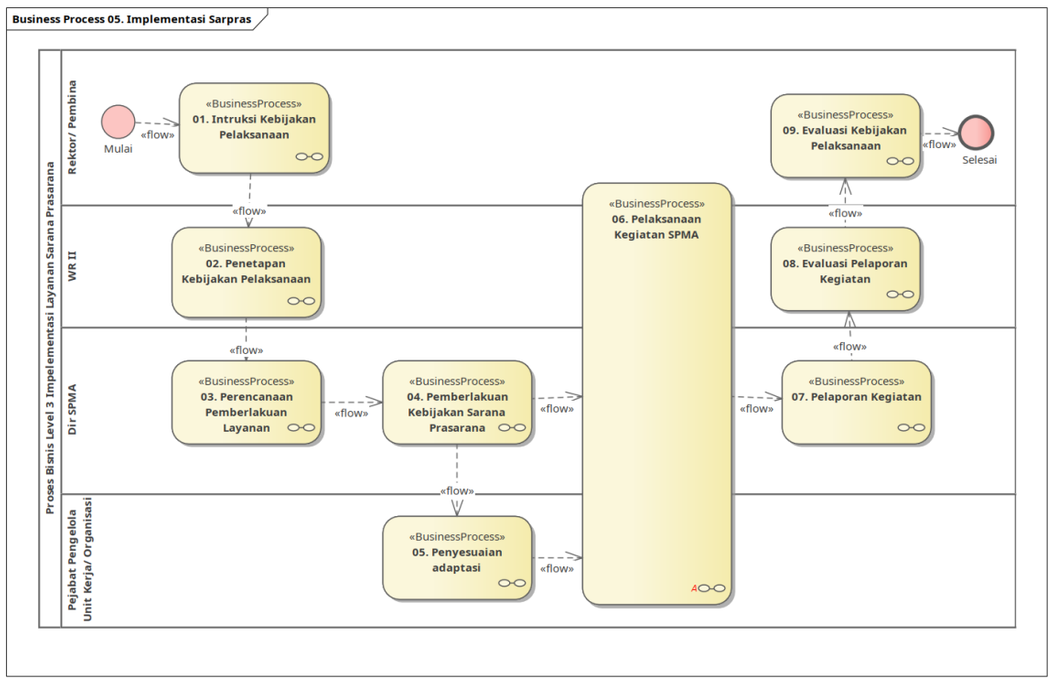
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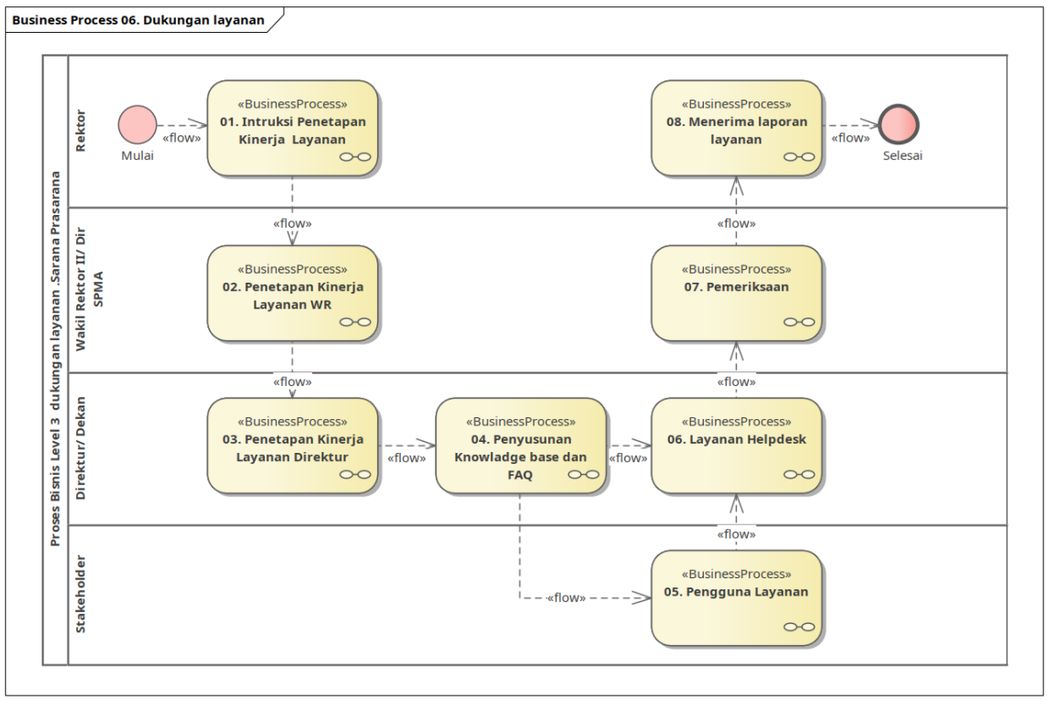
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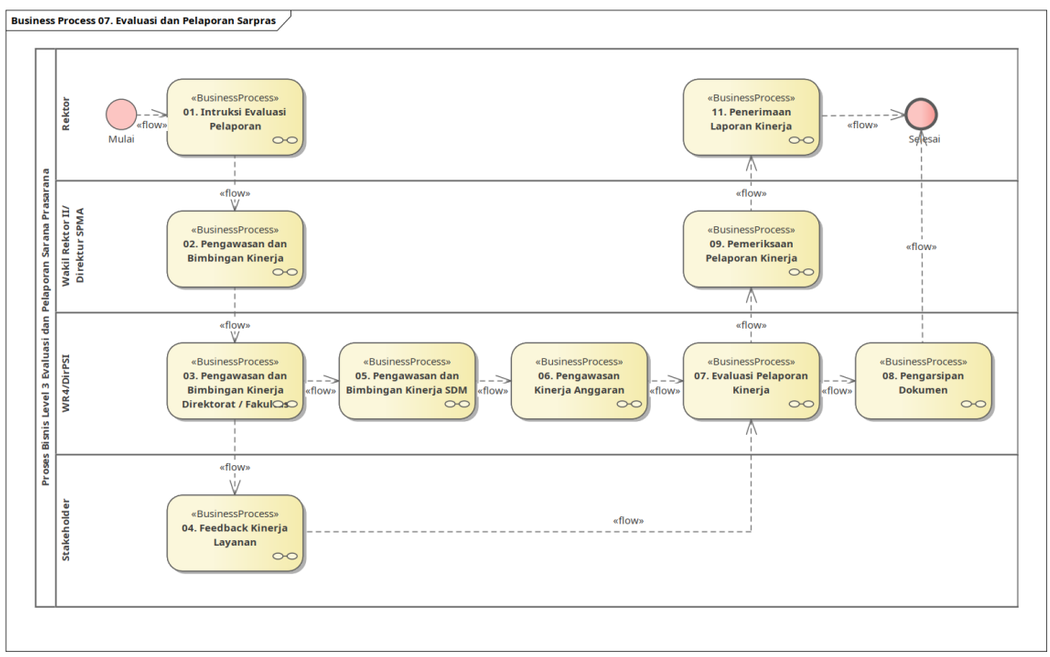
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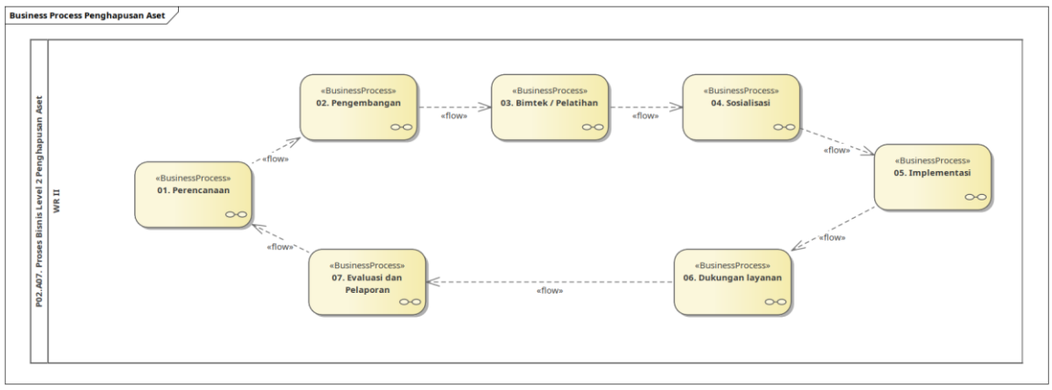
P02.B06.06. Dukungan Layanan



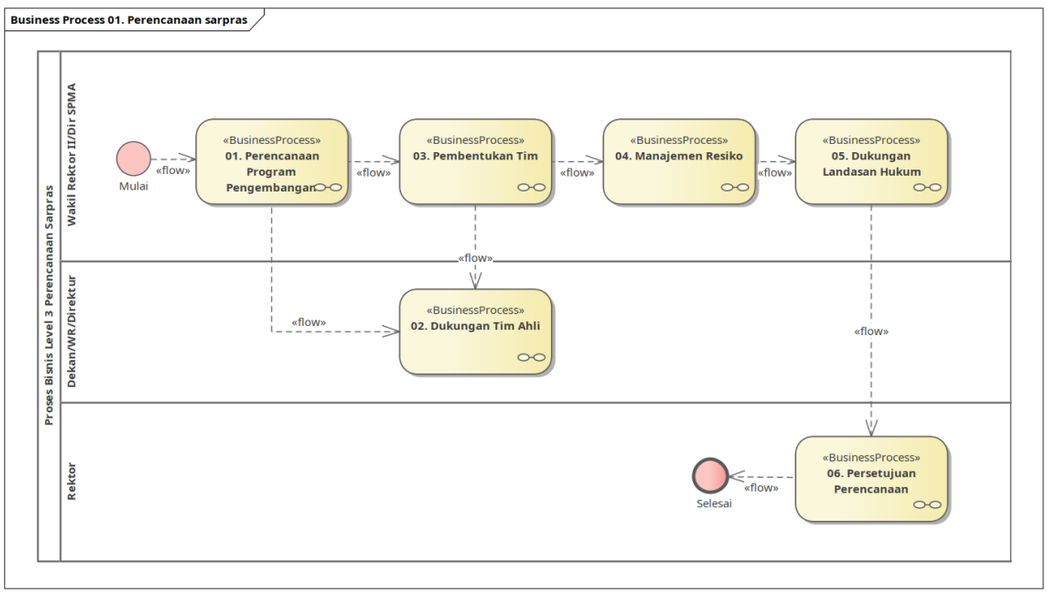
P02.B06.07. Evaluasi dan Pelaporan



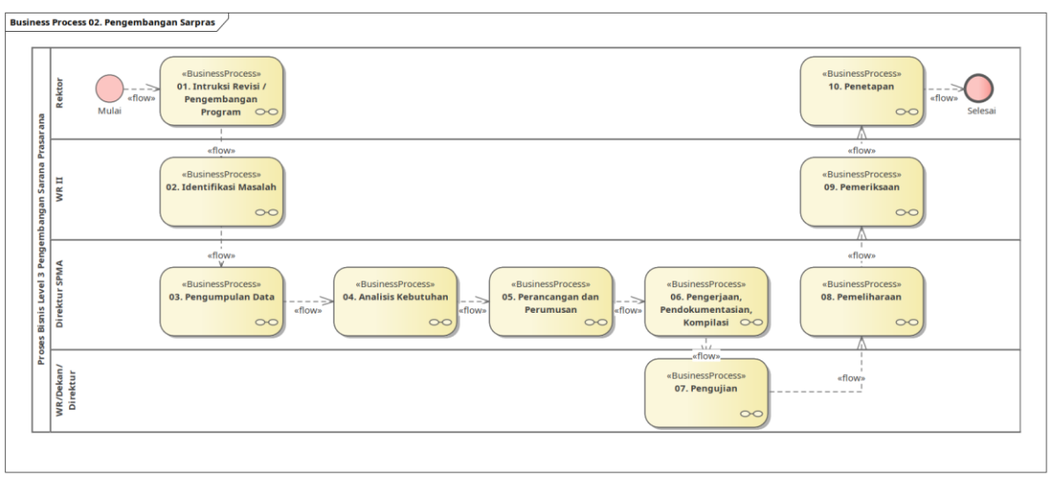
P02.A07. Penghapusan Aset



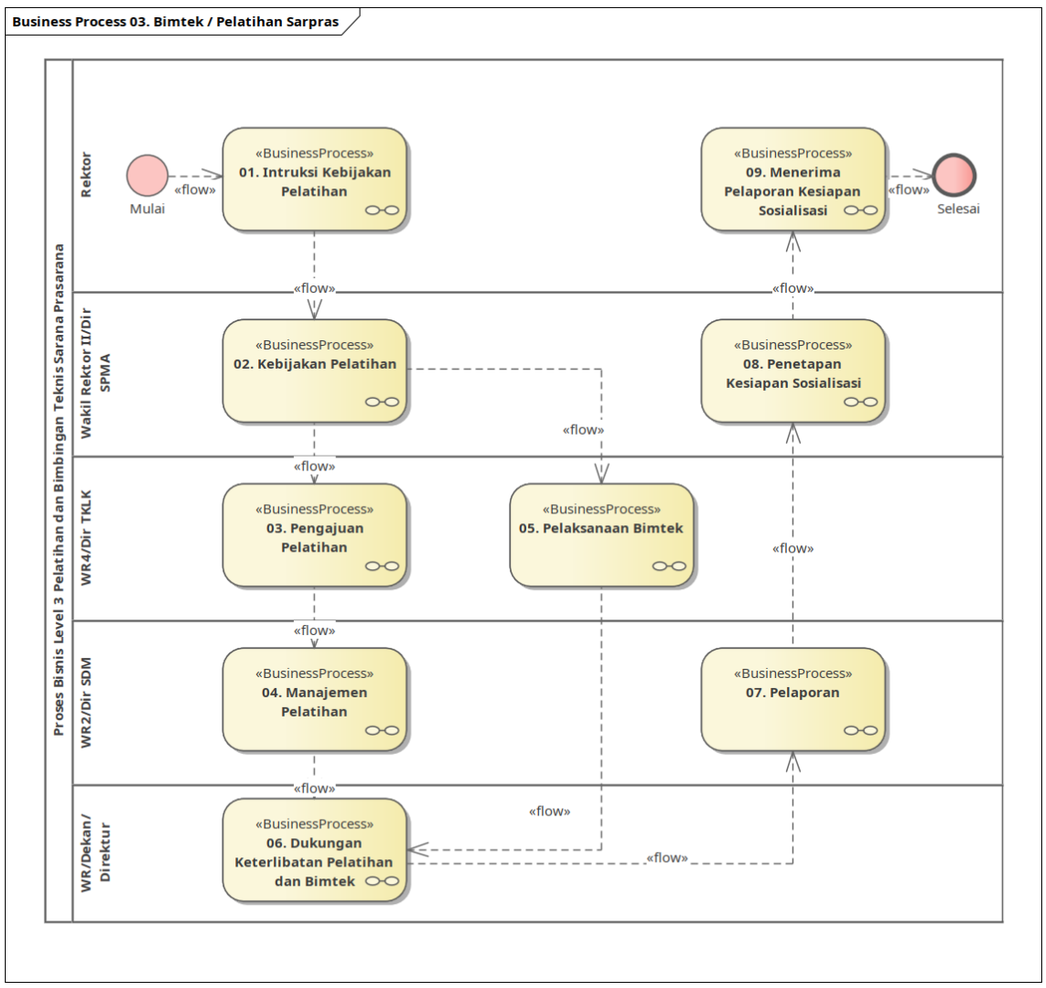
P02.B07.01. Perencanaan



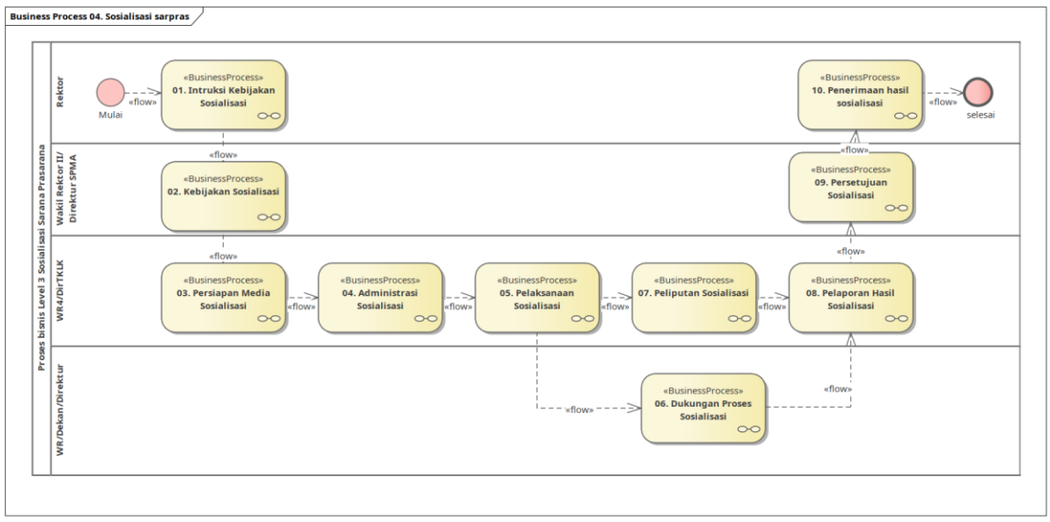
P02.B07.02. Pengembangan Layanan



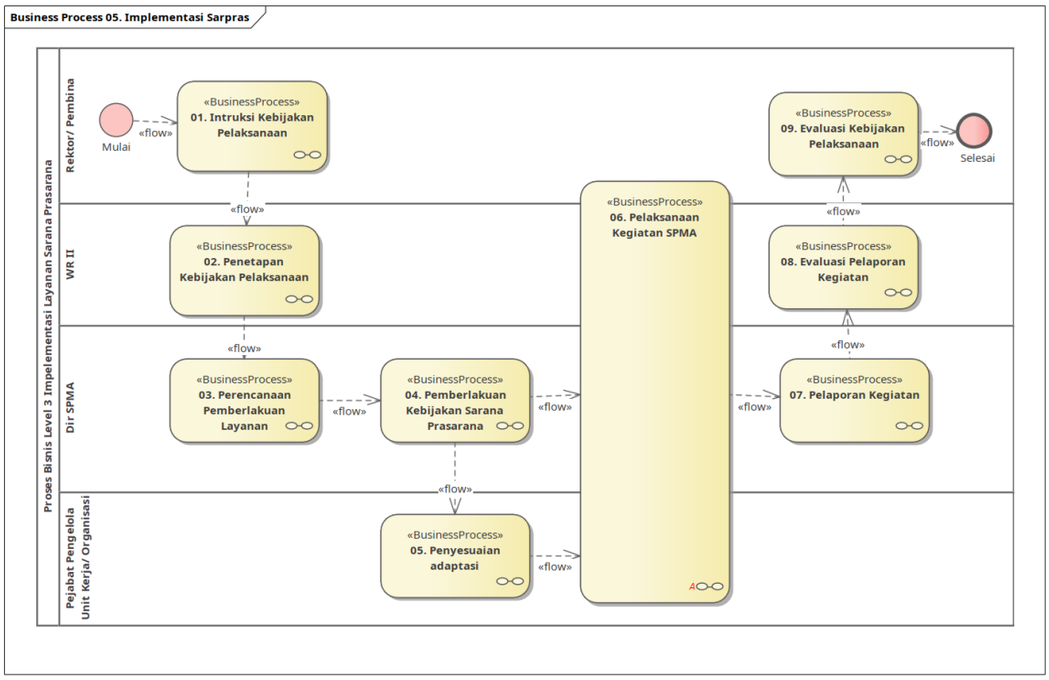
P02.B07.03. Bimtek/ Pelatihan



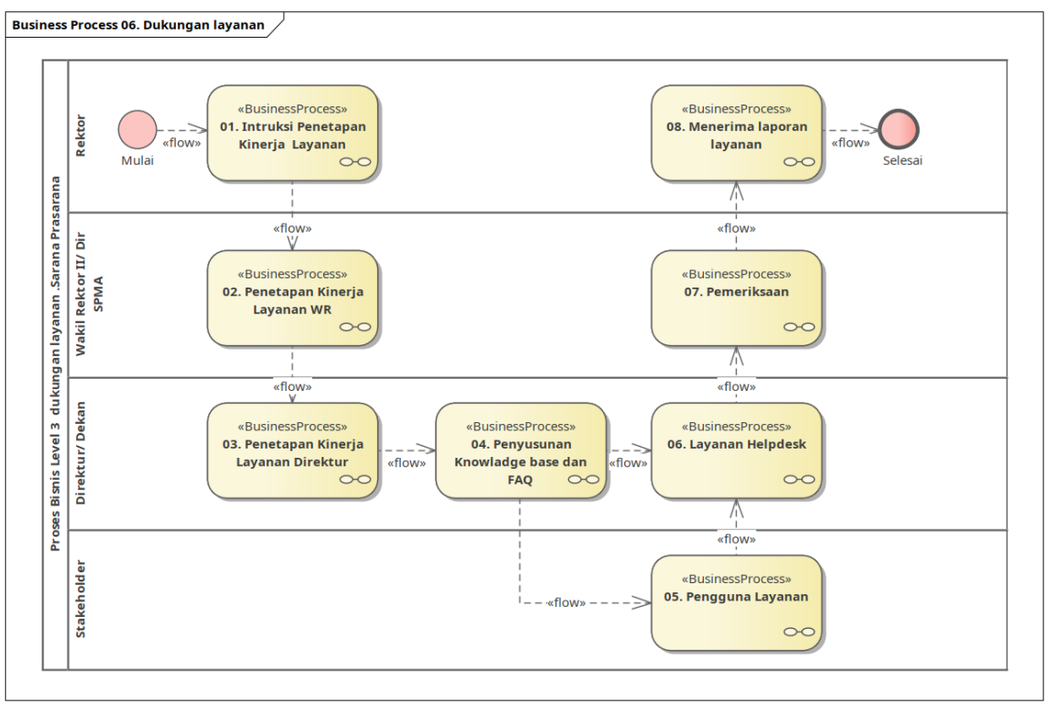
P02.B07.04. Sosialisasi



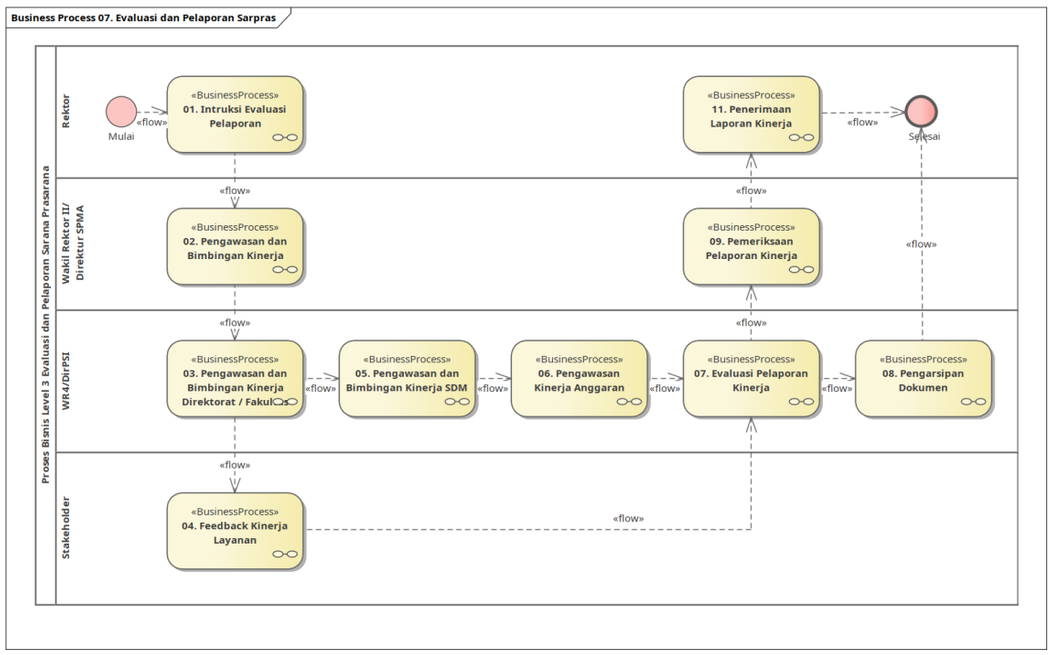
P02.B07.05. Implementasi Layanan



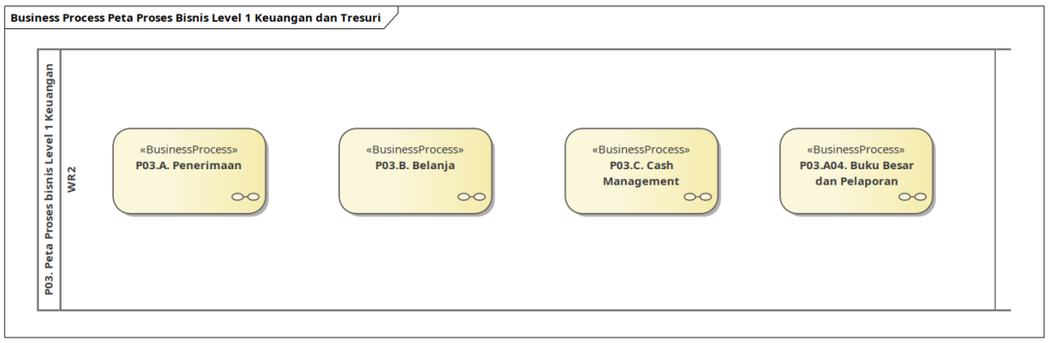
P02.B07.06. Dukungan Layanan



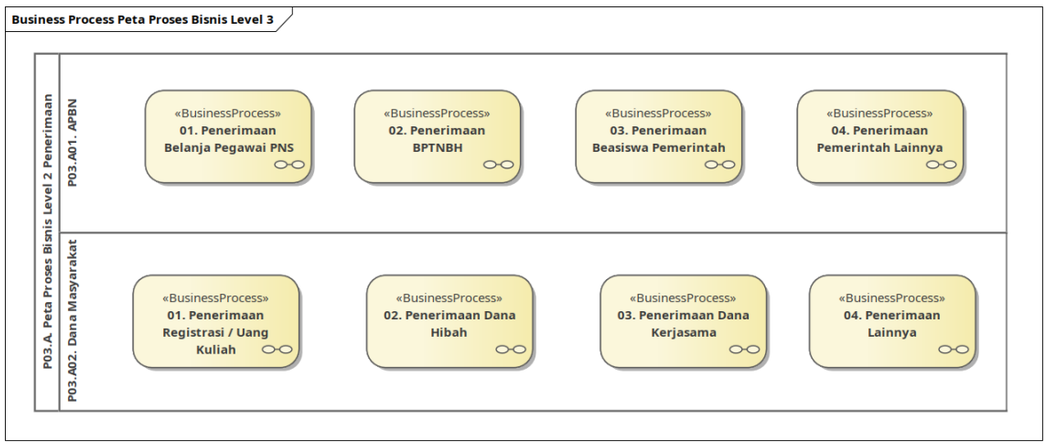
P02.B07.07. Evaluasi dan Pelaporan



P03. Keuangan dan Tresuri

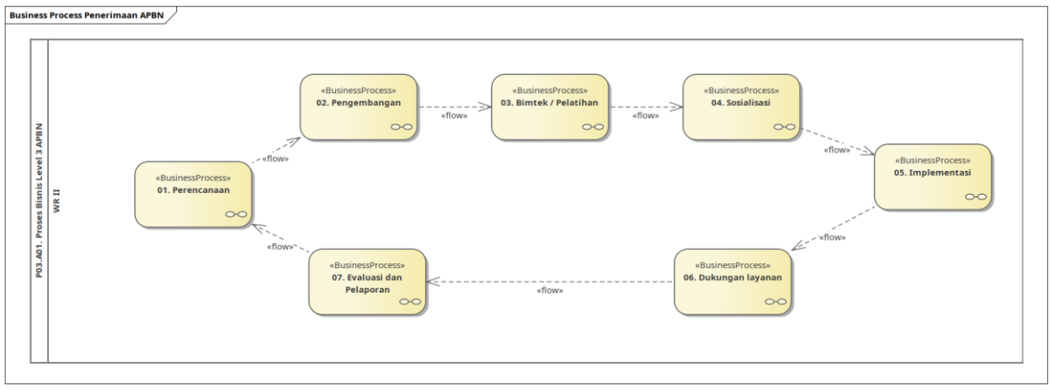


P03.A. Penerimaan

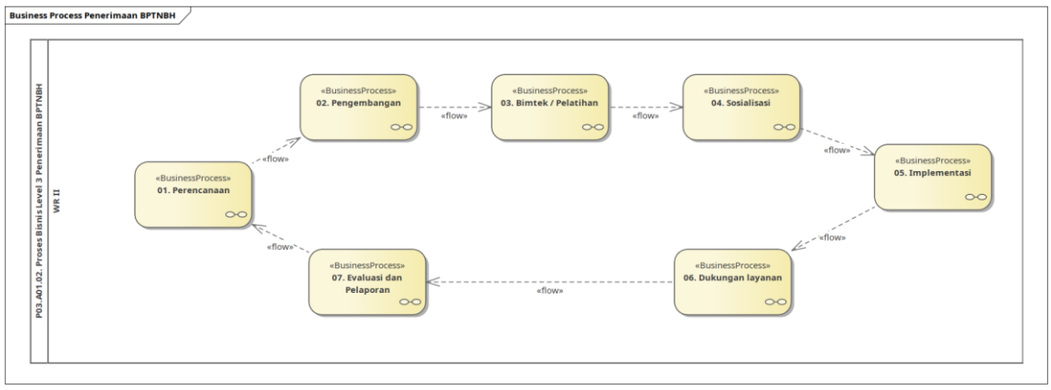


P03.A01. APBN

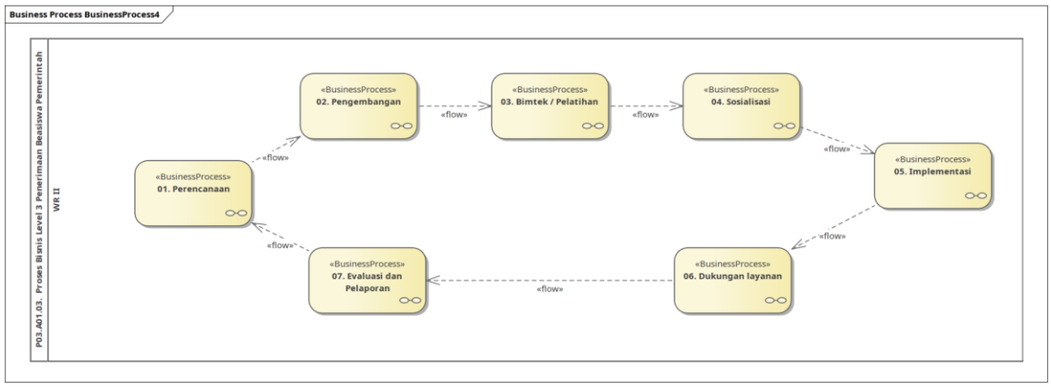
P03.A01.01. Penerimaan Belanja Pegawai PNS



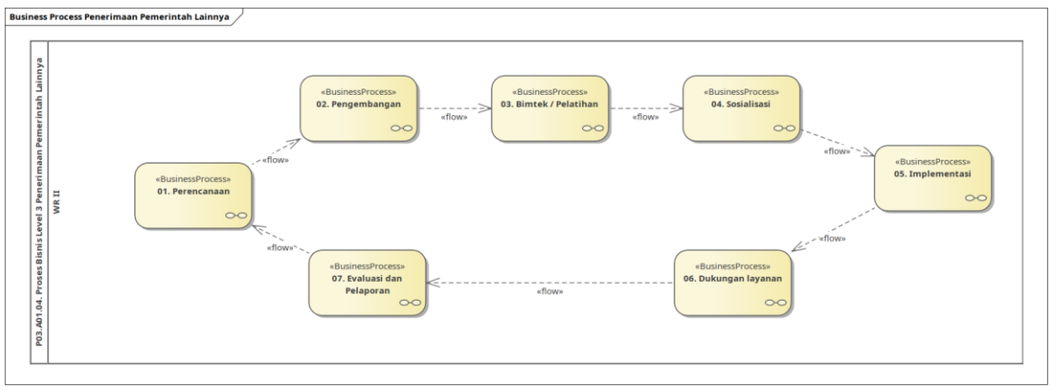
P03.A01.02. Penerimaan BPTNBH



P03.A01.03. Penerimaan Beasiswa Pemerintah

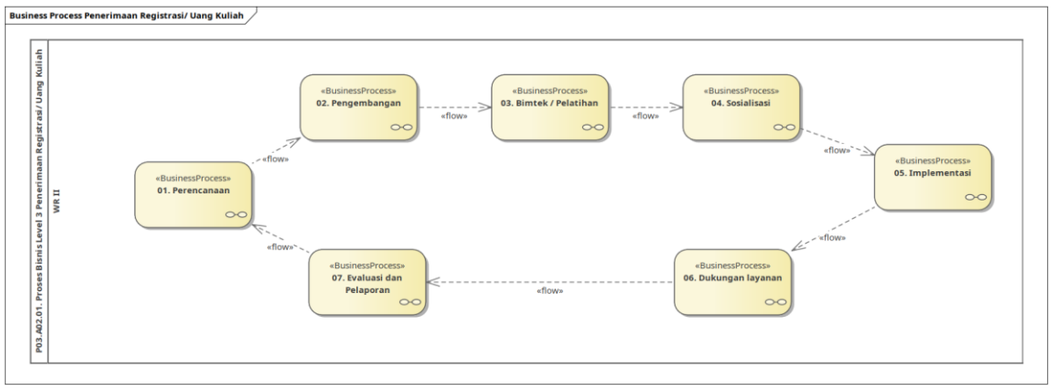


P03.A01.04. Penerimaan Pemerintah Lainnya

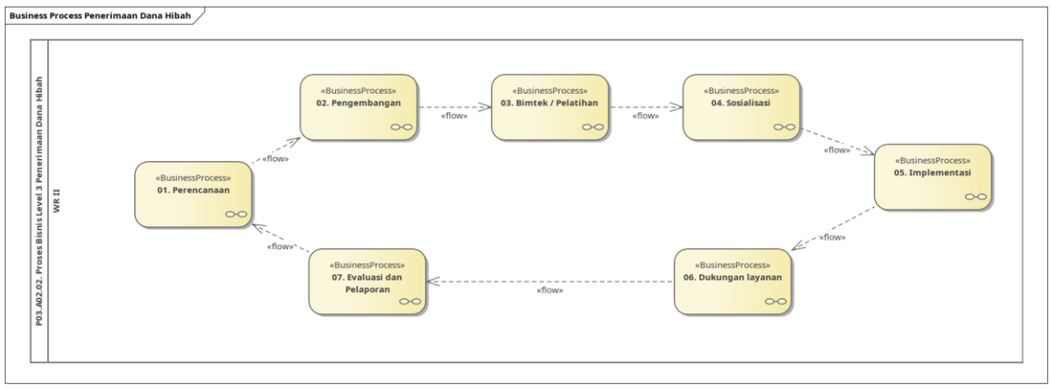


P03.A02. Dana Masyarakat

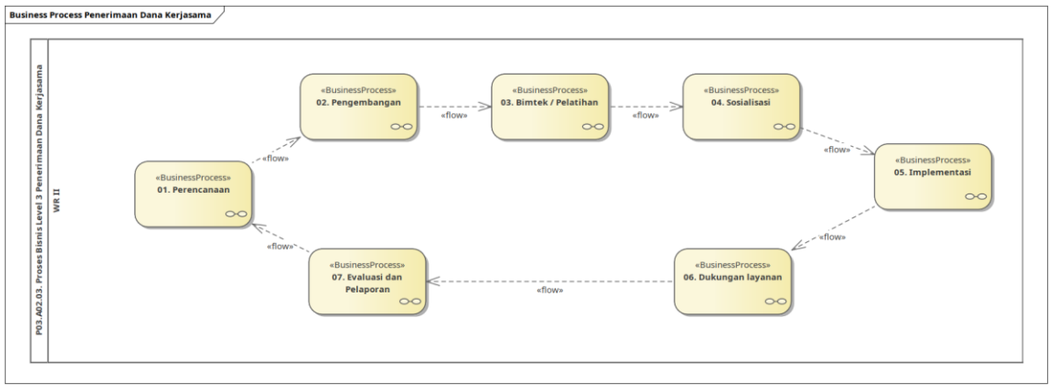
P03.A02.01. Penerimaan Registrasi/ Uang Kuliah



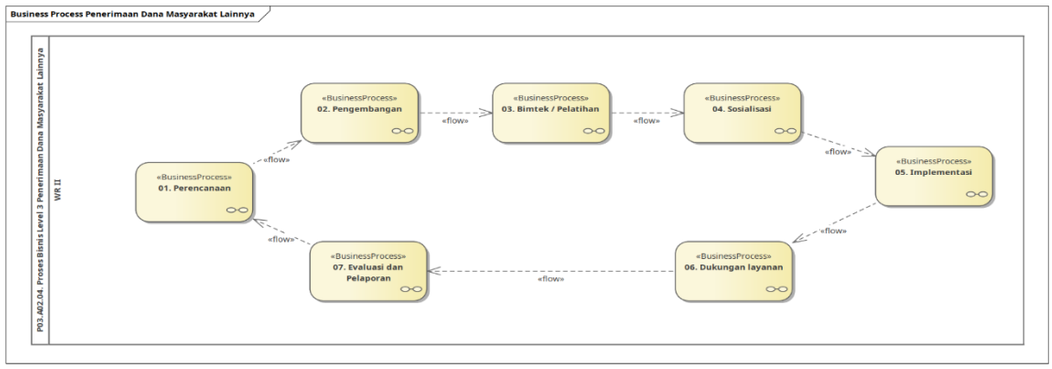
P03.A02.02. Penerimaan Dana Hibah



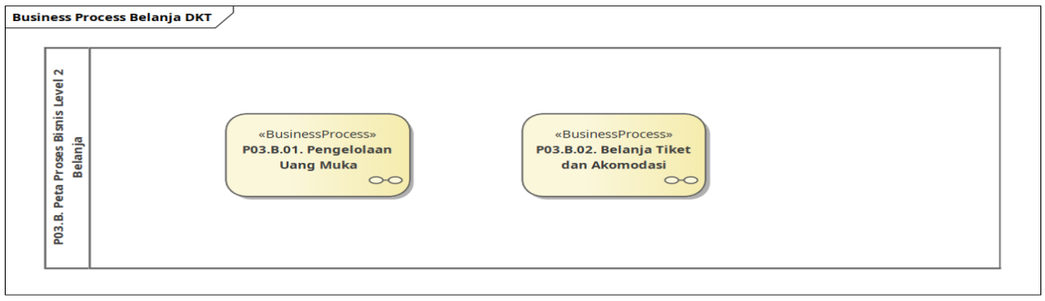
P03.A02.03. Penerimaan Dana Kerjasama



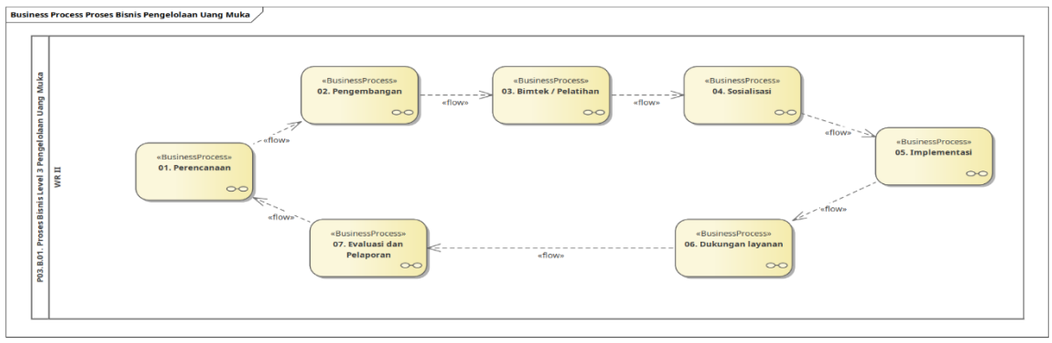
P03.A02.04. Penerimaan Dana Masyarakat Lainnya



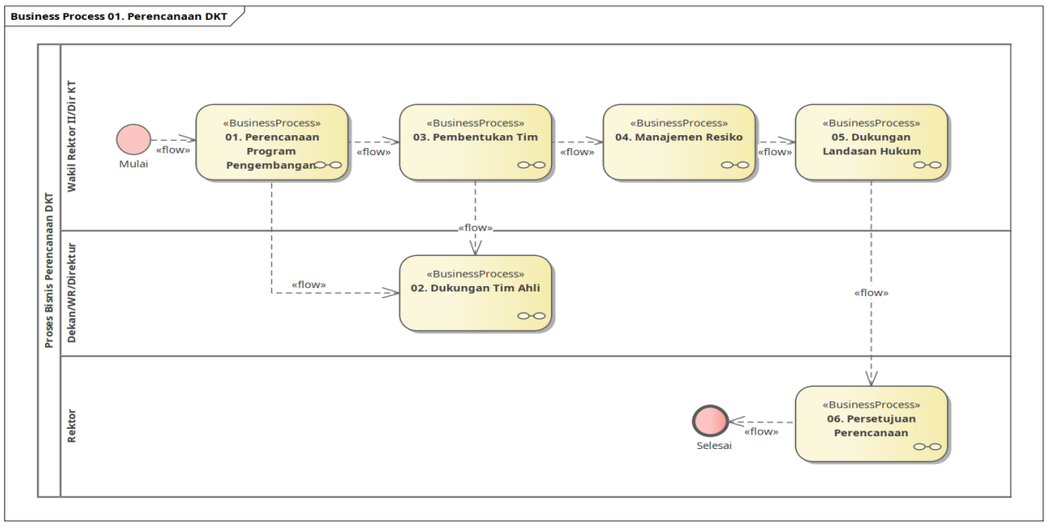
P03.B. Belanja



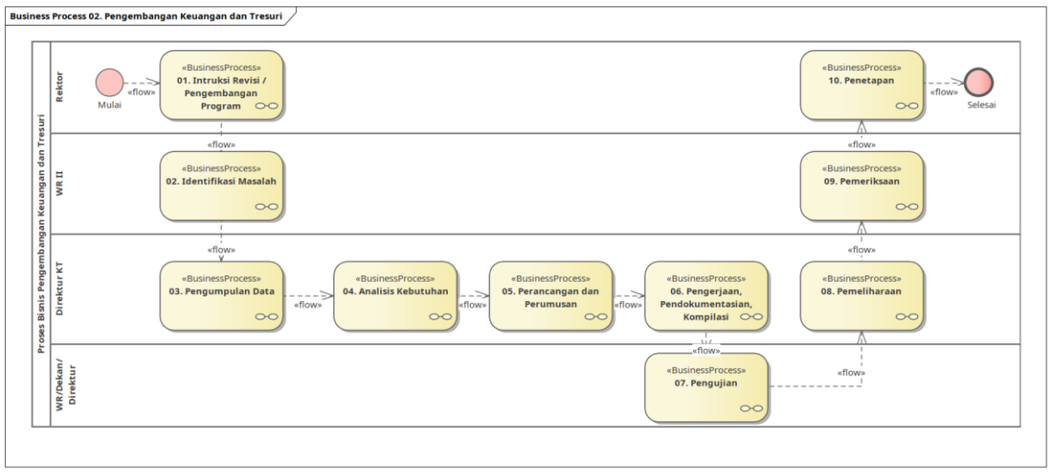
P03.B.01. Pengelolaan Uang Muka



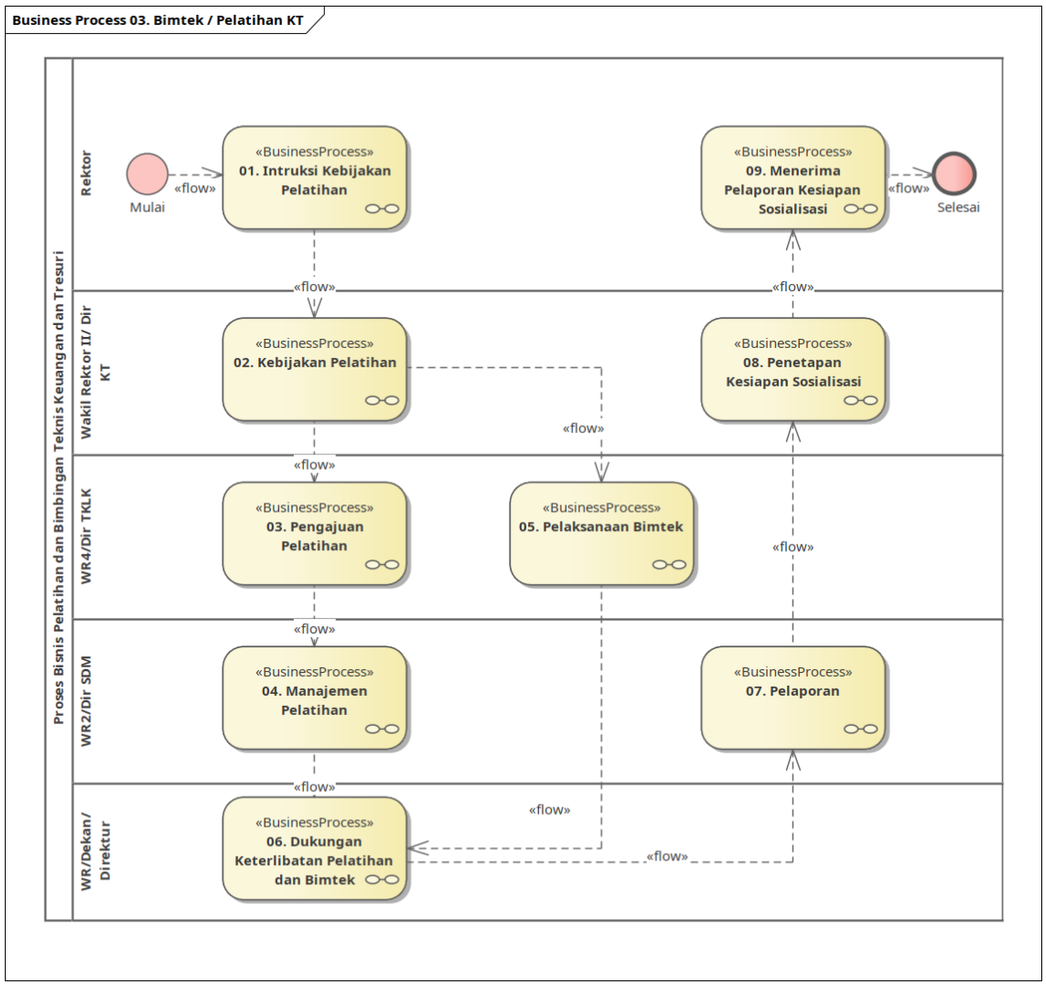
P03.B.01.01. Perencanaan Uang Muka



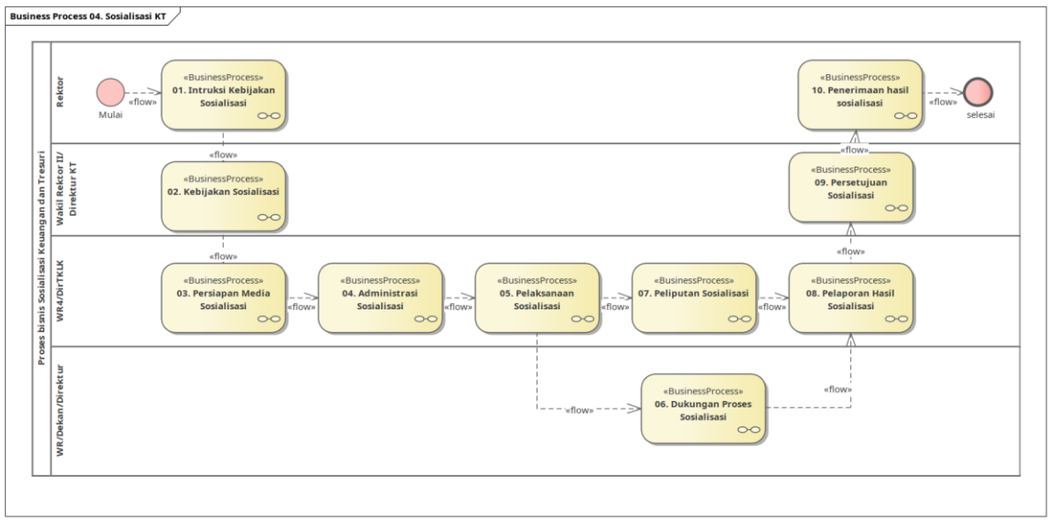
P03.B.01.02. Pengembangan Layanan Uang Muka



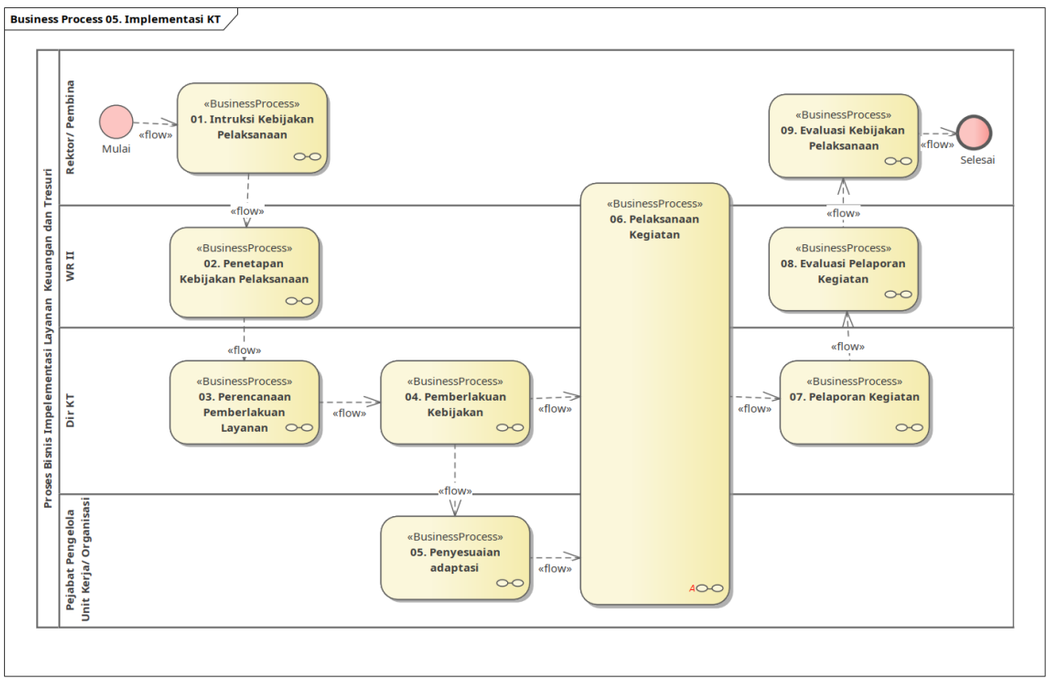
P03.B.01.03. Bimtek/ Pelatihan



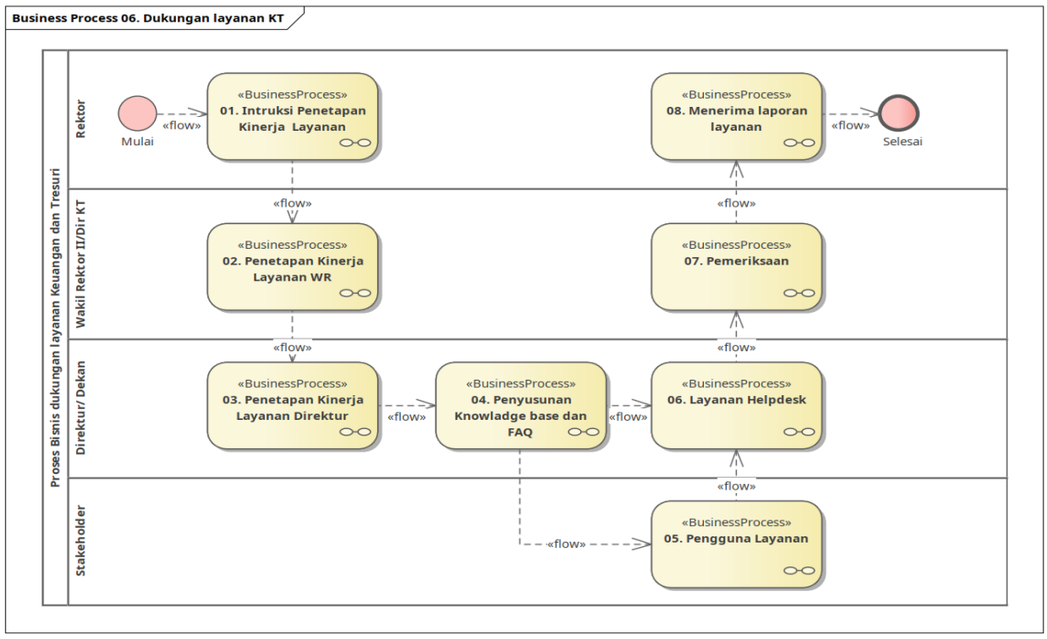
P03.B.01.04. Sosialisasi



P03.B.01.05. Implementasi Layanan Uang Muka

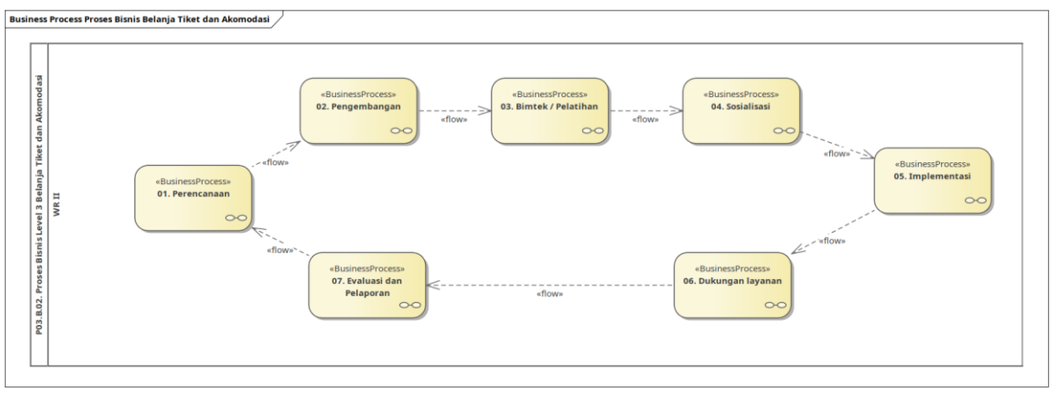


P03.B.01.06. Dukungan Layanan

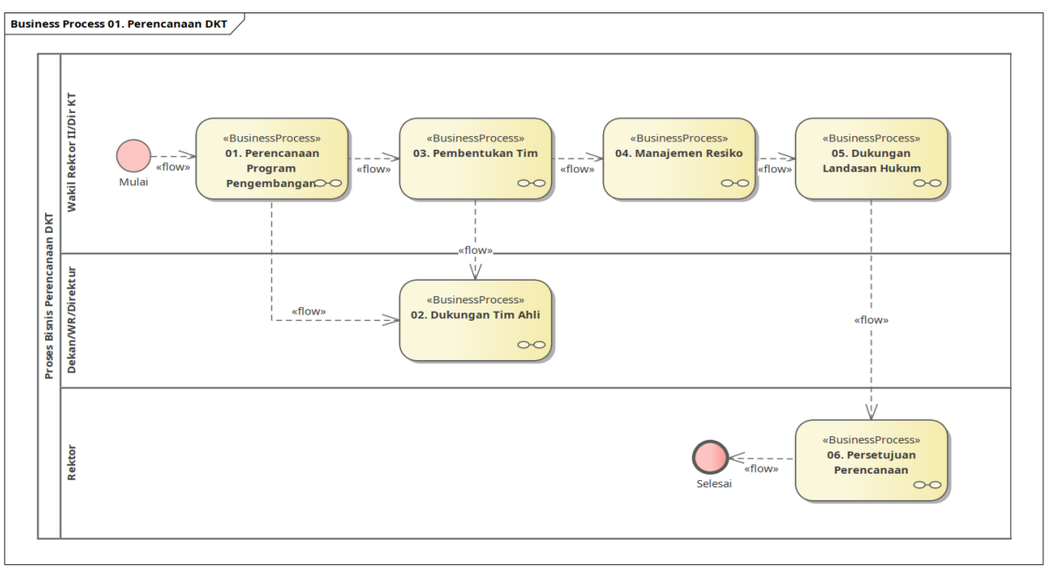


P03.B.01.07. Evaluasi dan Pelaporan

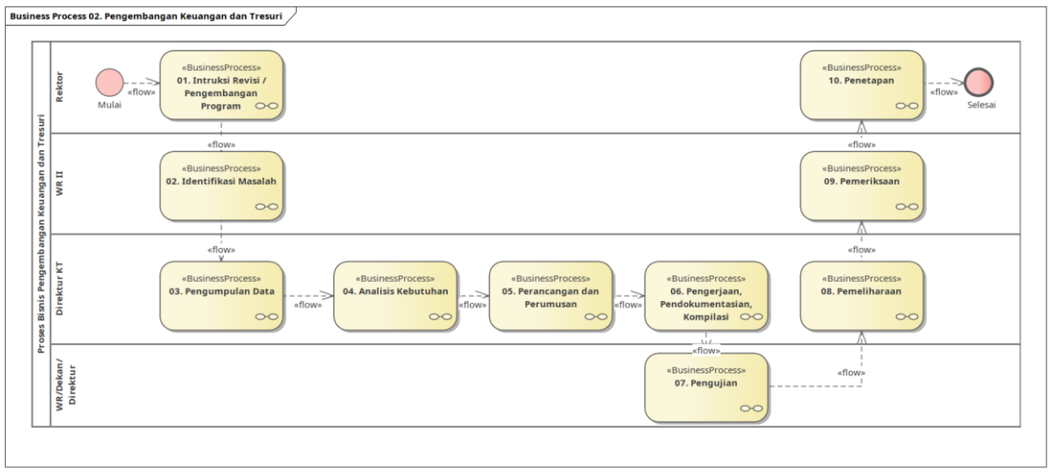
P03.B.02. Belanja Tiket dan Akomodasi



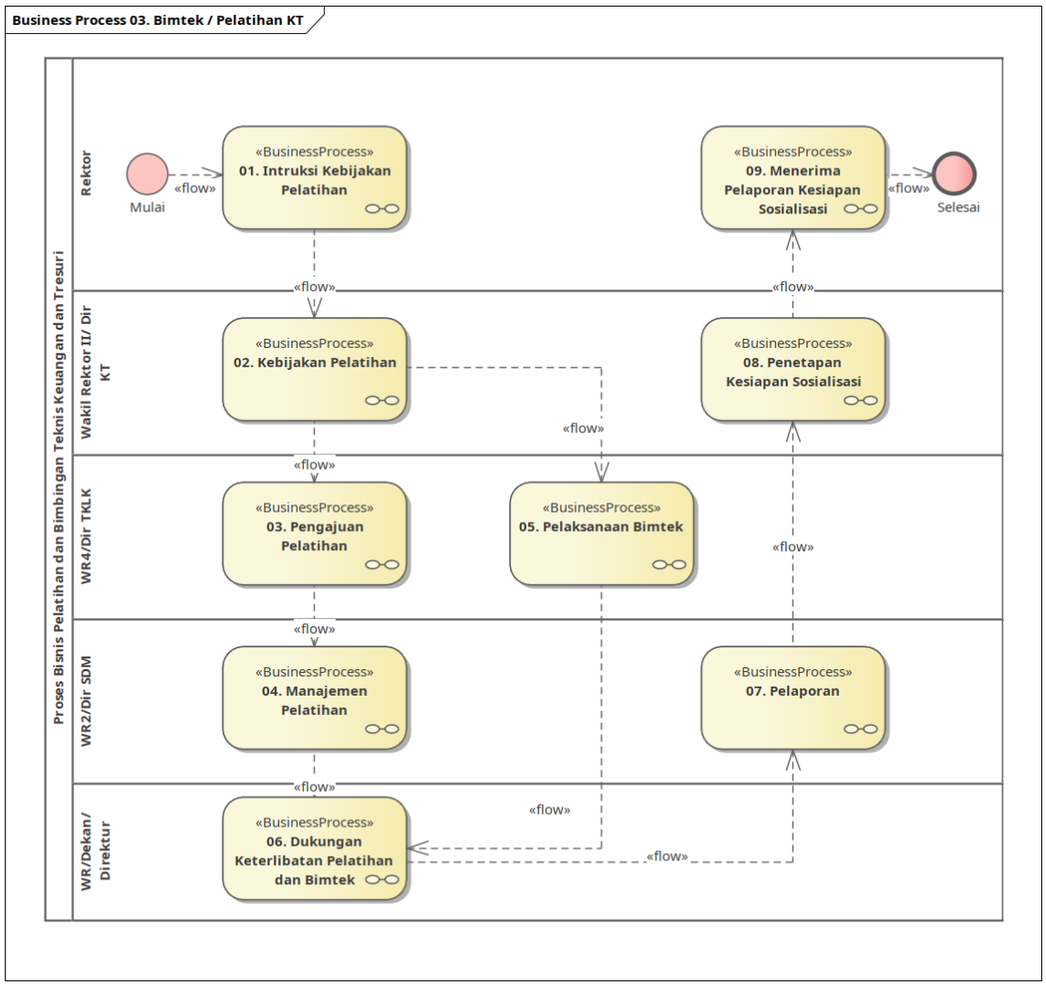
P03.B.02.01. Perencanaan Belanja Tiket dan Akomodasi



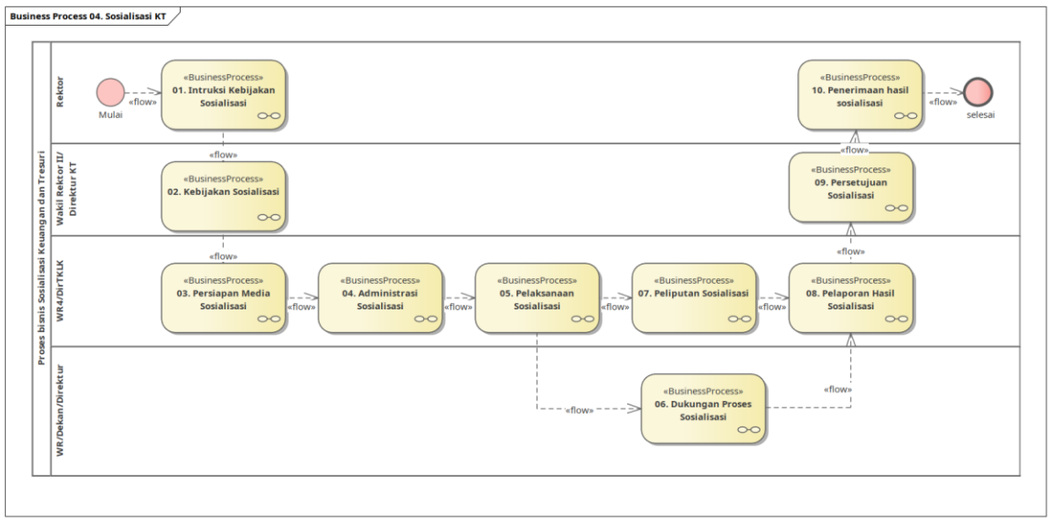
P03.B.02.02. Pengembangan Layanan Belanja Tiket dan Akomodasi



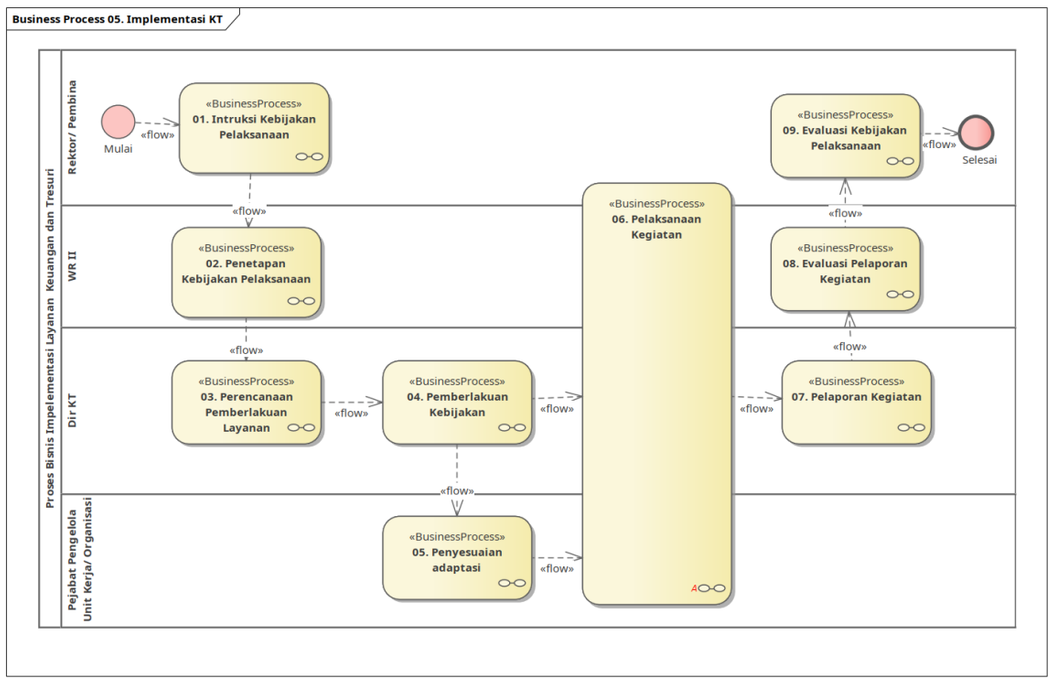
P03.B.02.03. Bimtek/ Pelatihan



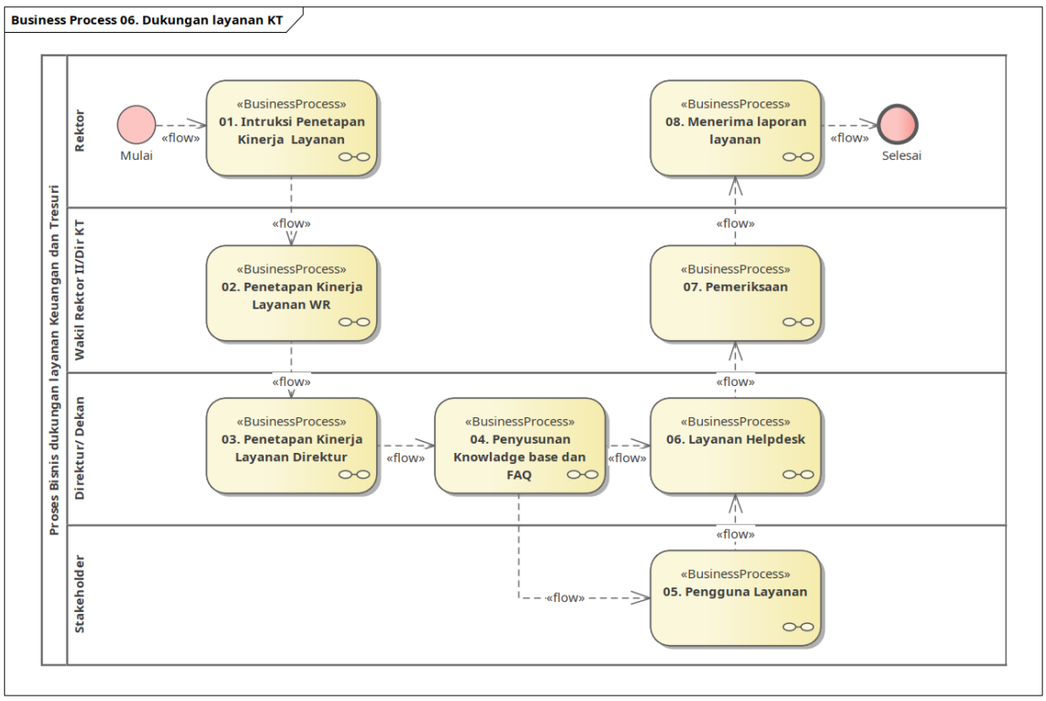
P03.B.02.04. Sosialisasi



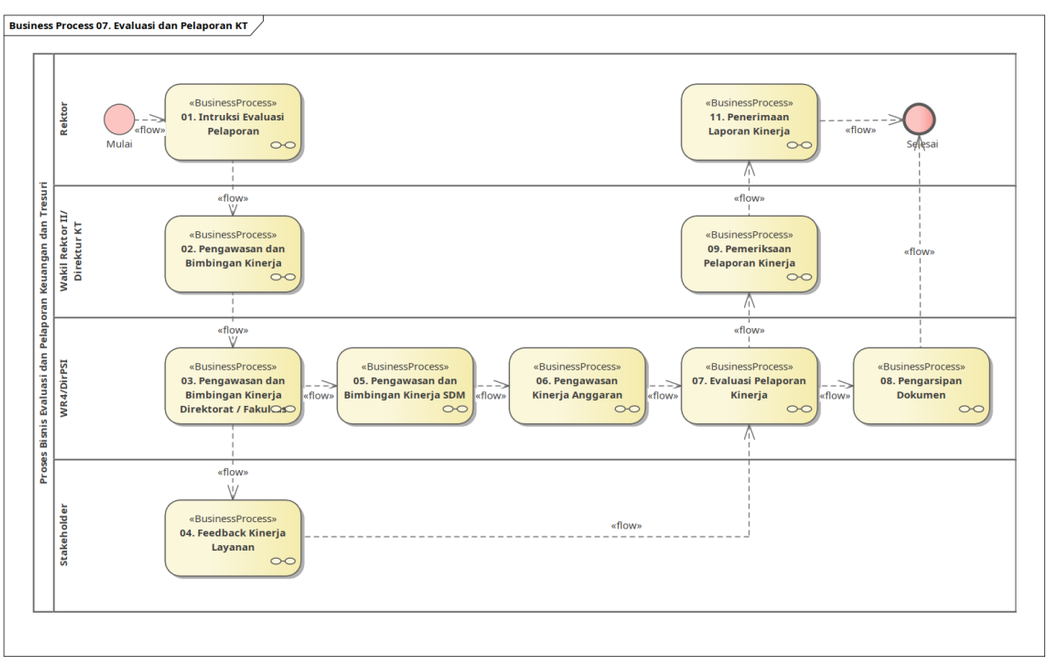
P03.B.02.05. Implementasi Layanan Belanja Tiket dan Akomodasi



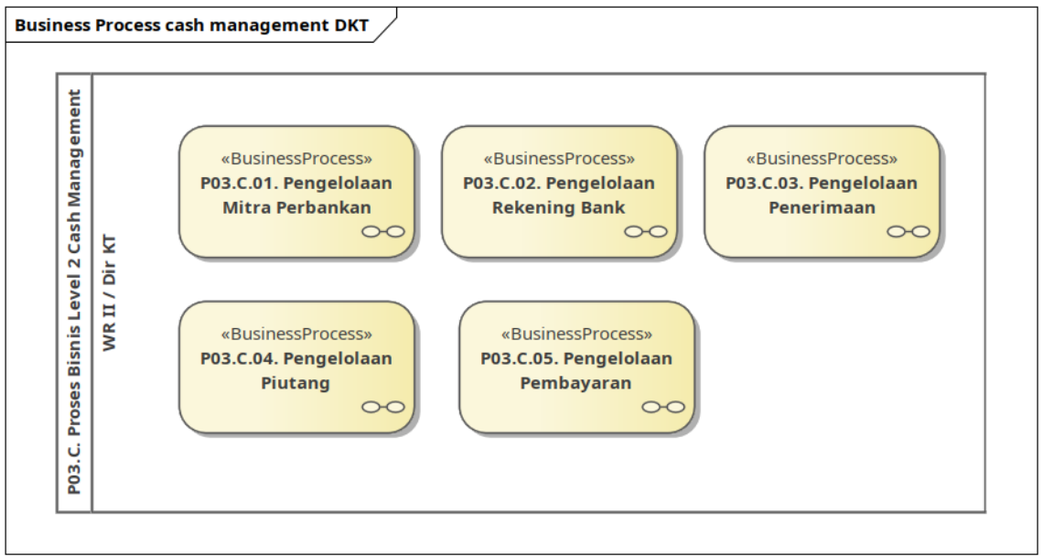
P03.B.02.06. Dukungan Layanan



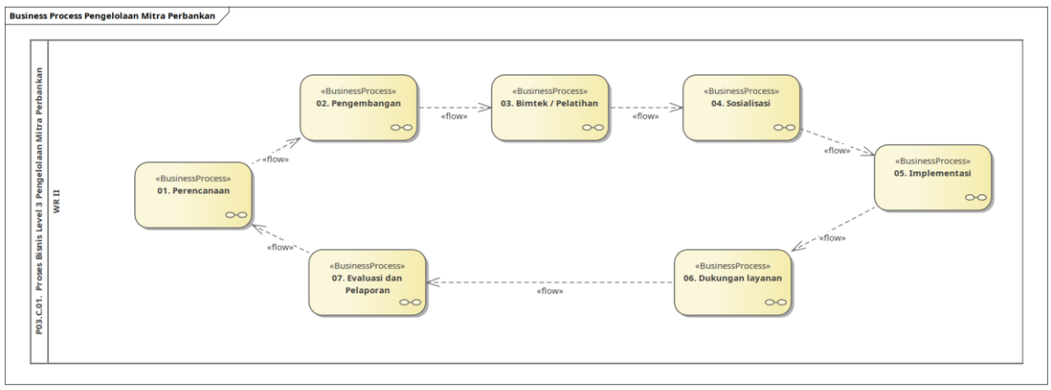
P03.B.02.07. Evaluasi dan Pelaporan



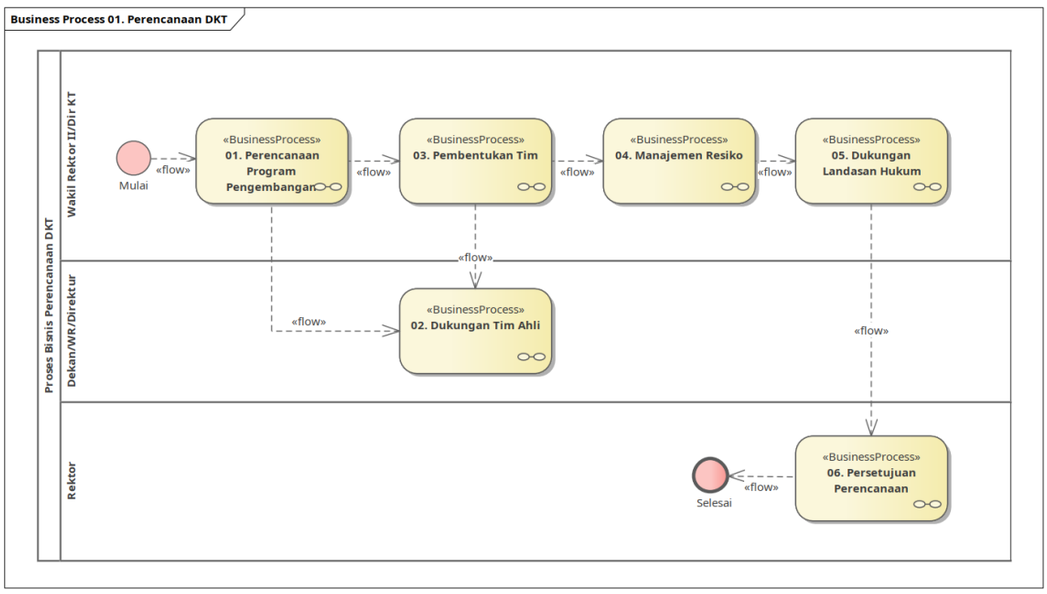
P03.C. Cash Management



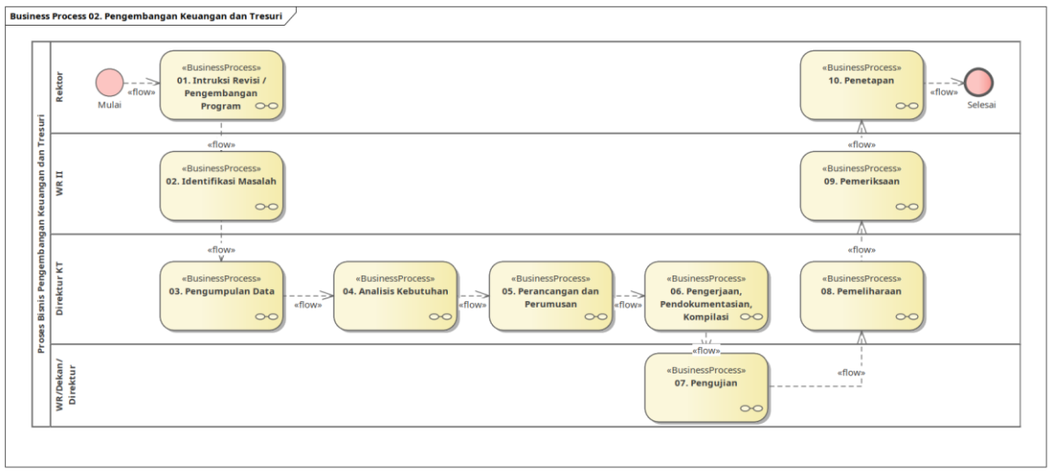
P03.C.01. Pengelolaan Mitra Perbankan



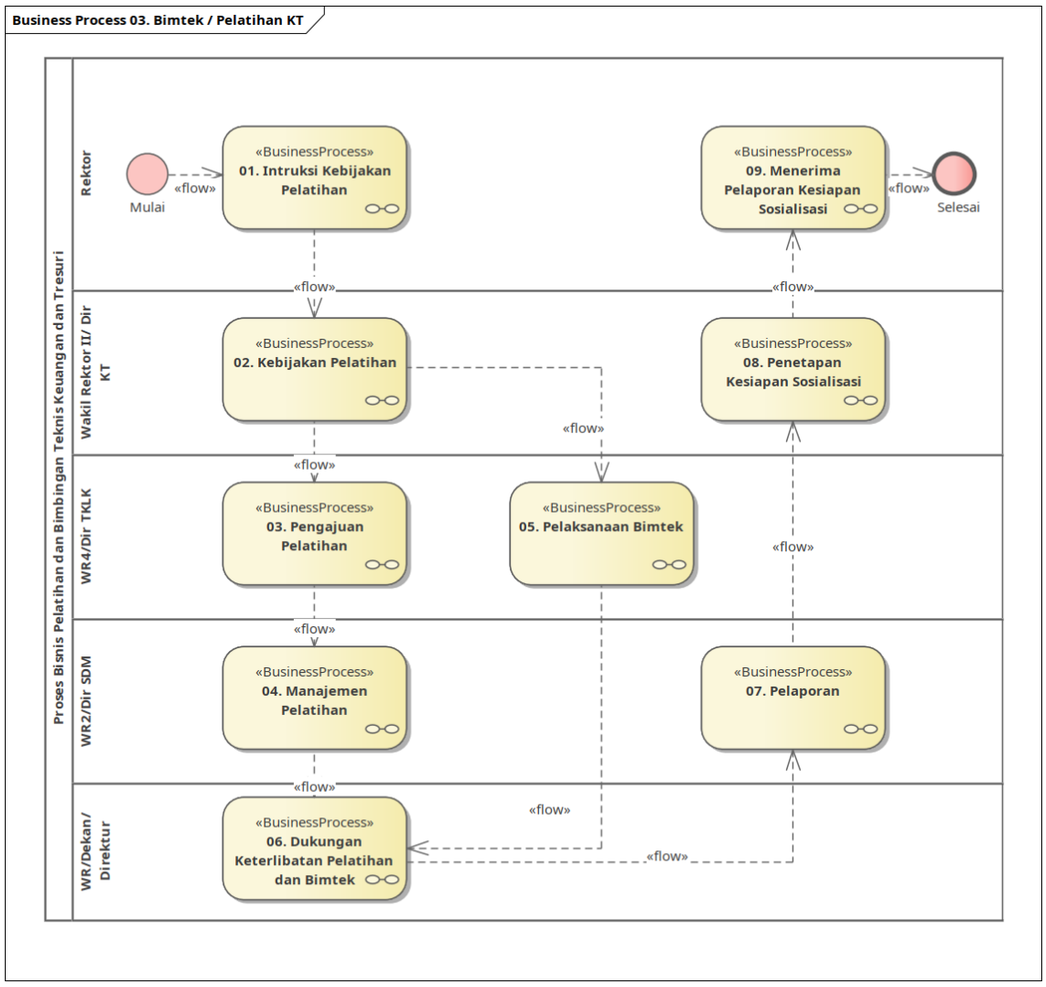
P03.C.01.01. Perencanaan



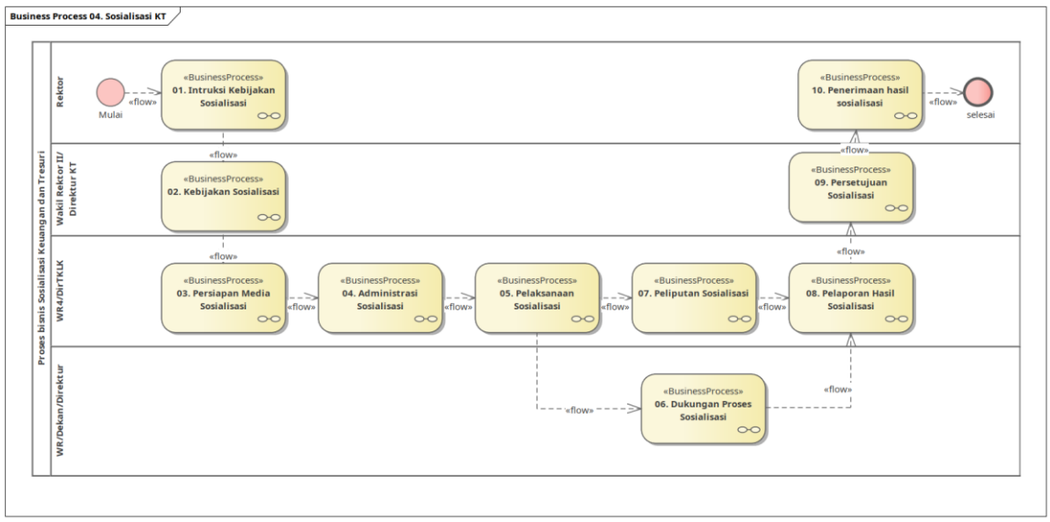
P03.C.01.02. Pengembangan Layanan



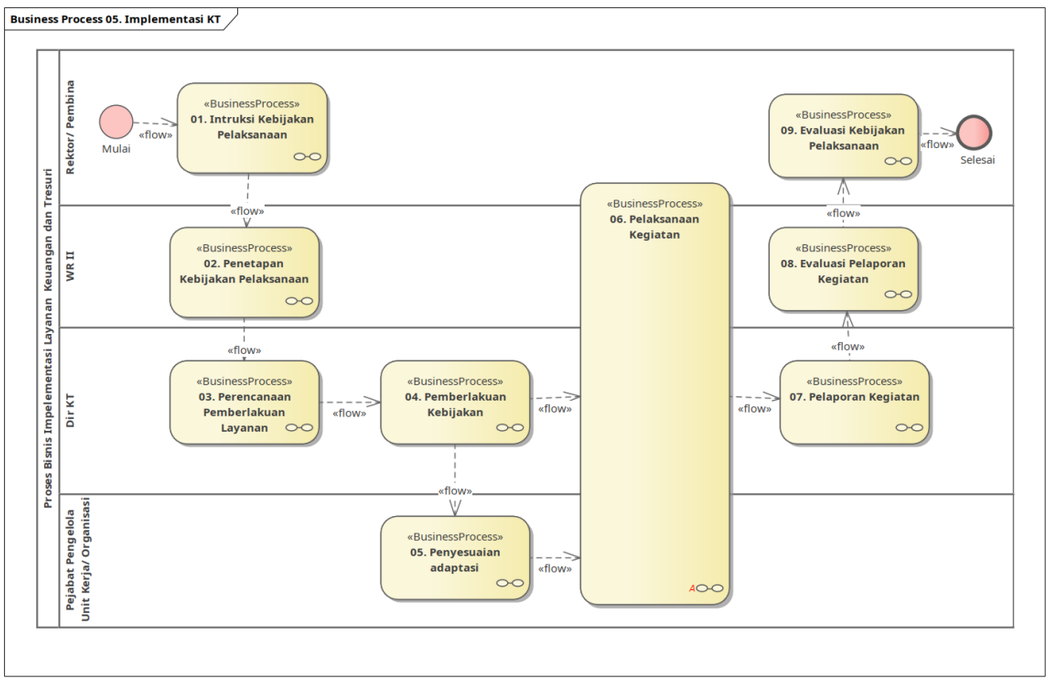
P03.C.01.03. Bimtek/ Pelatihan



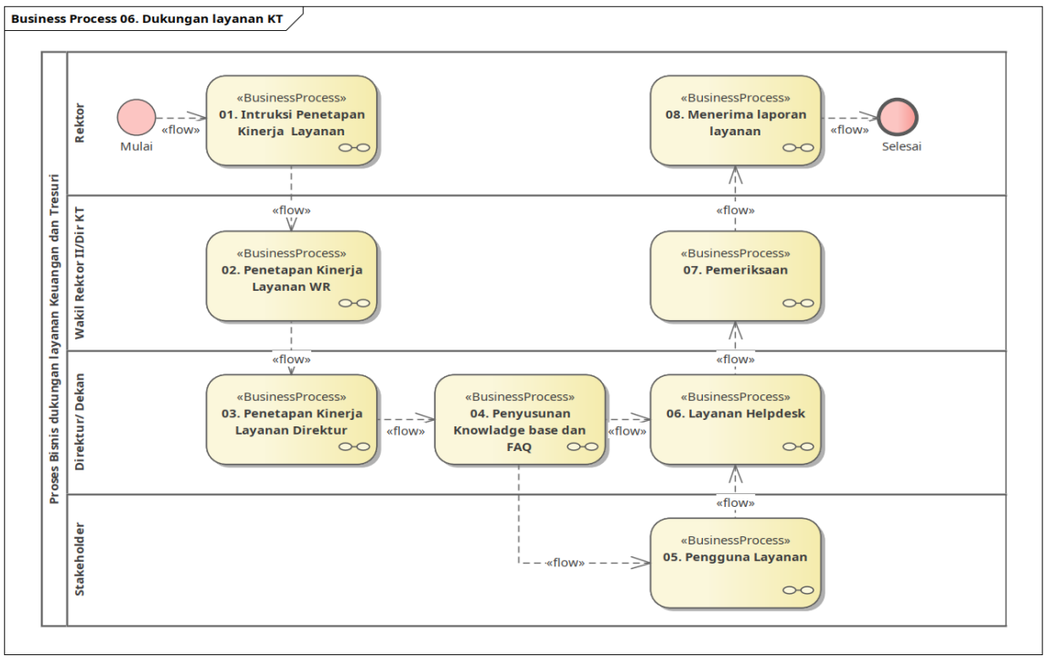
P03.C.01.04. Sosialisasi



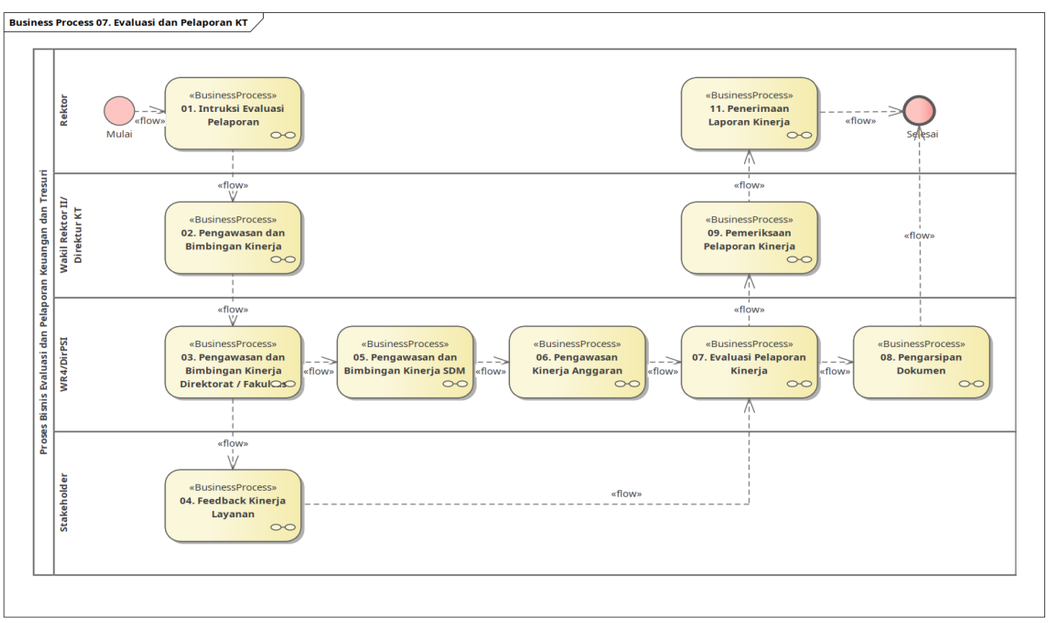
P03.C.01.05. Implementasi Layanan



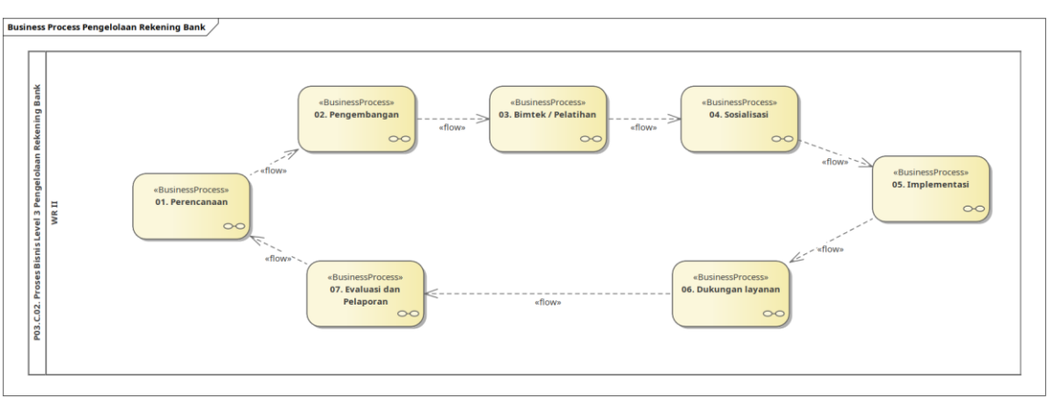
P03.C.01.06. Dukungan Layanan



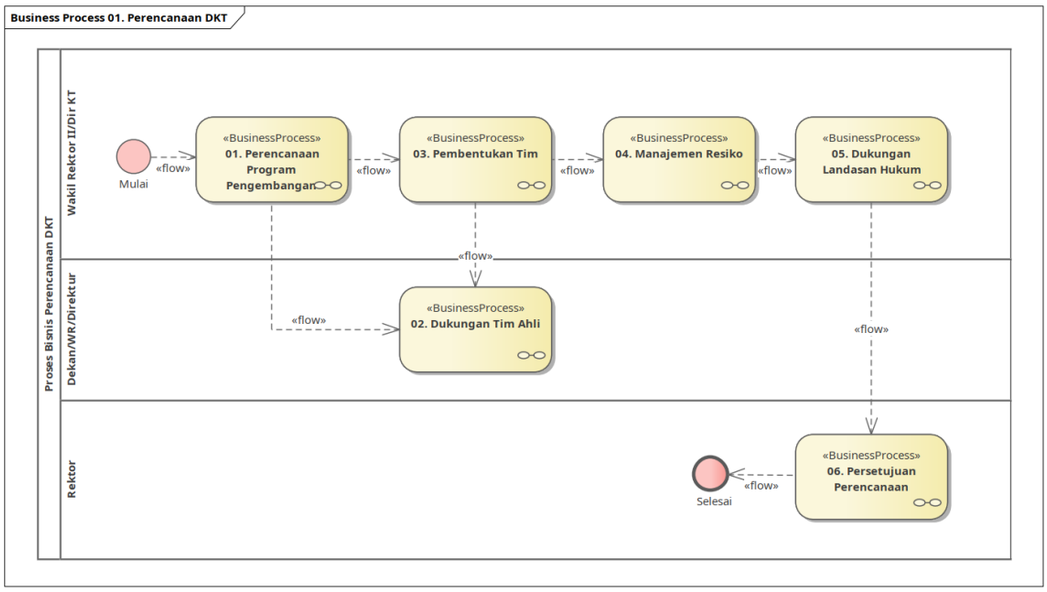
P03.C0.1.07. Evaluasi dan Pelaporan



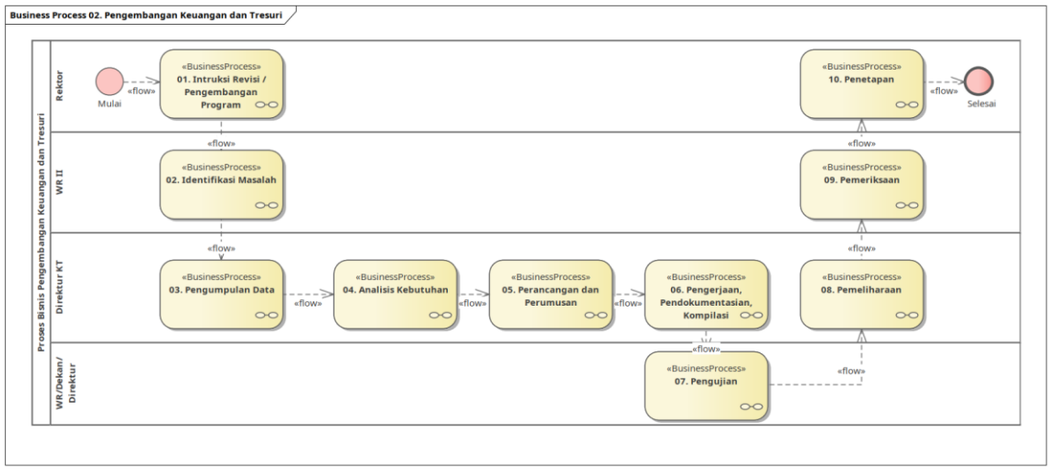
P03.C.02. Pengelolaan Rekening Bank



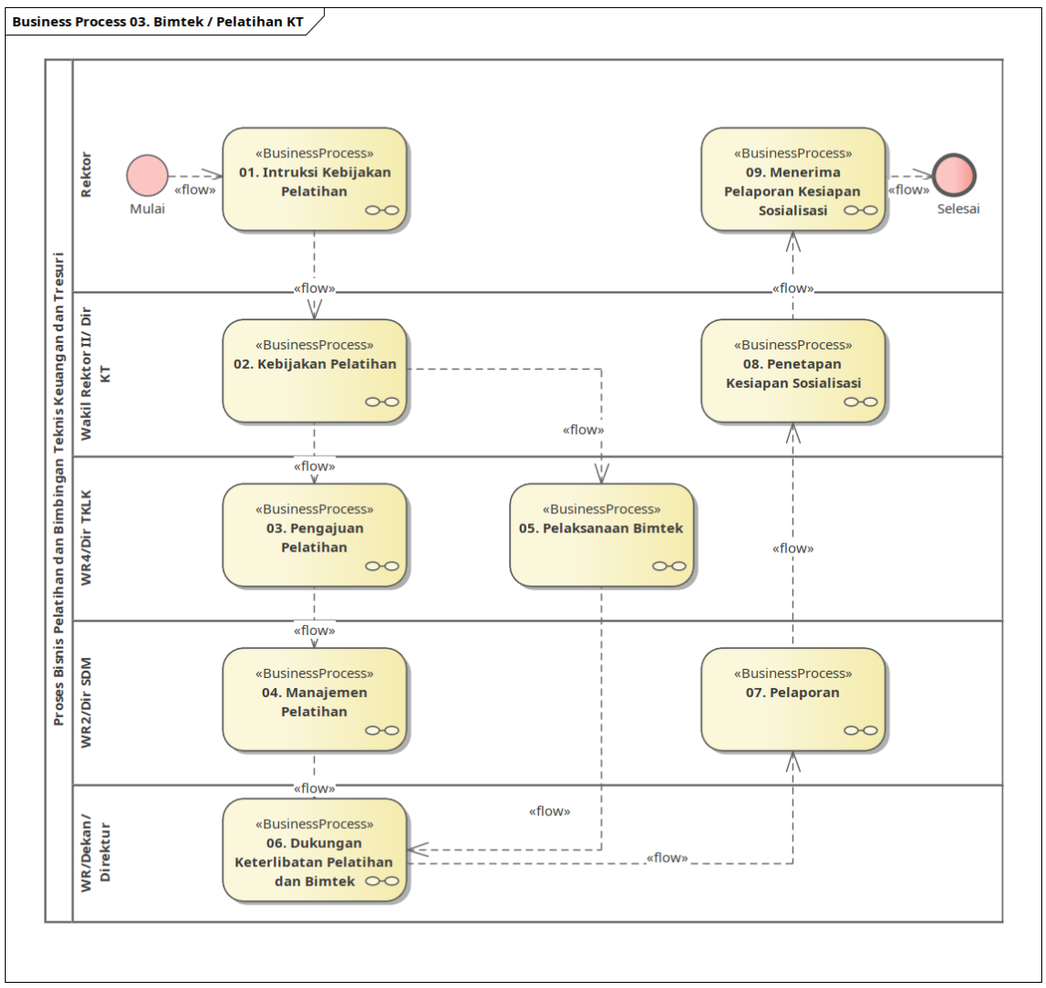
P03.C.02.01. Perencanaan



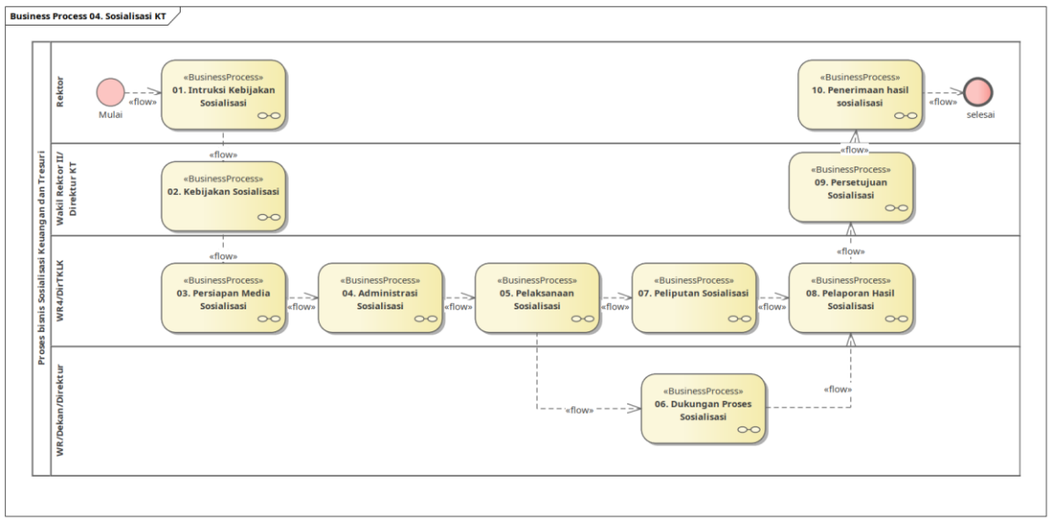
P03.C.02.02. Pengembangan Layanan



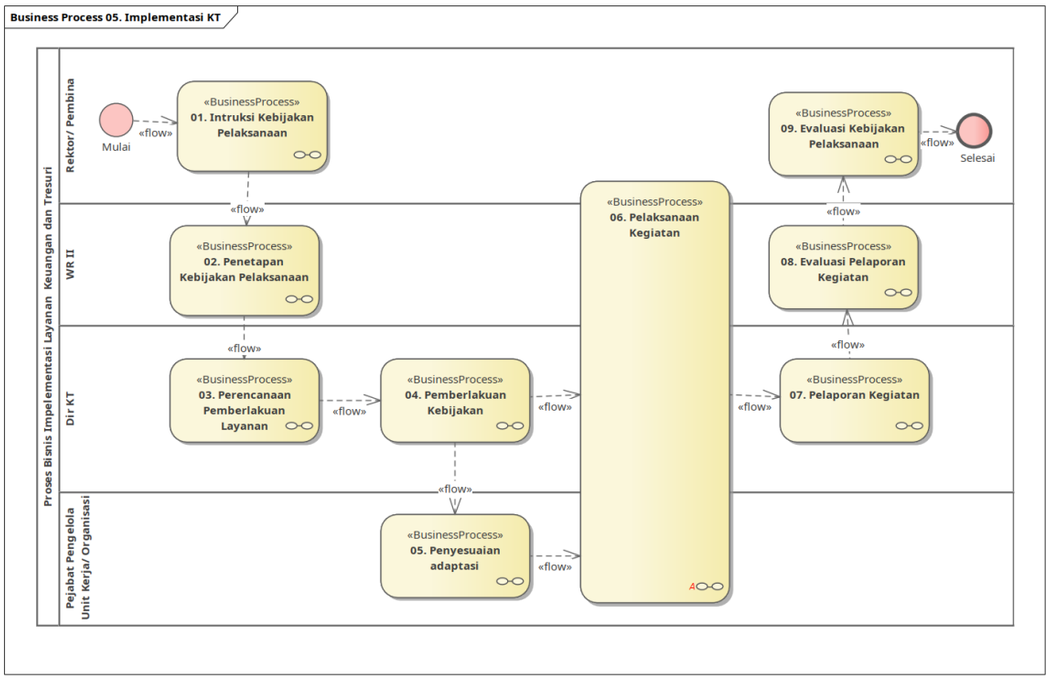
P03.C.02.03. Bimtek/ Pelatihan



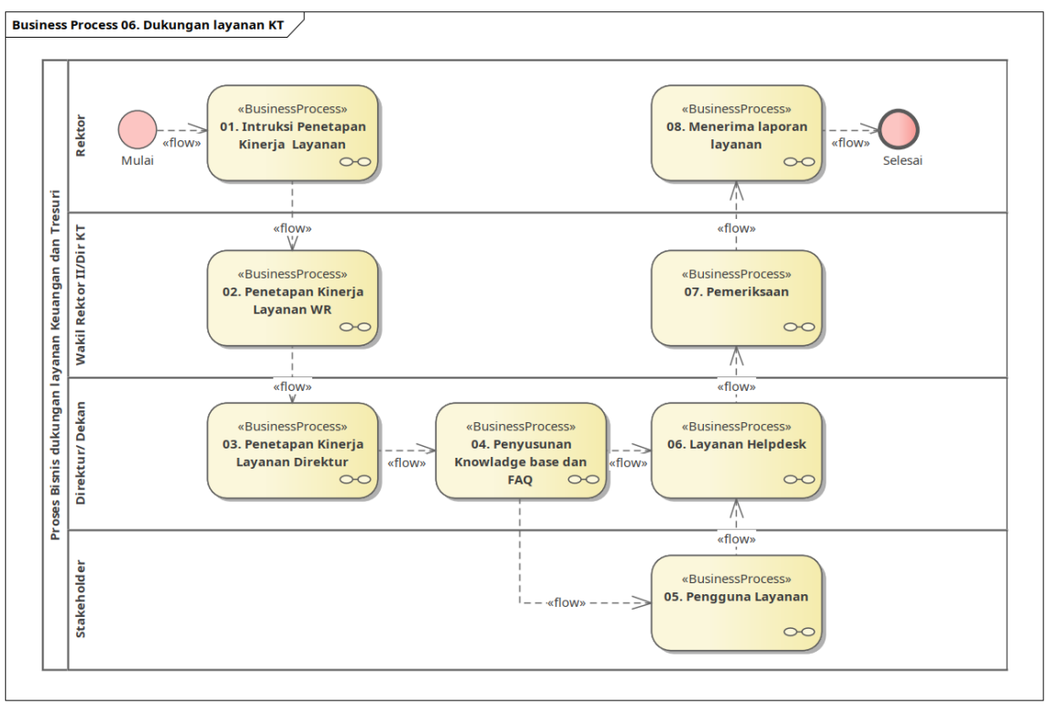
P03.C.02.04. Sosialisasi



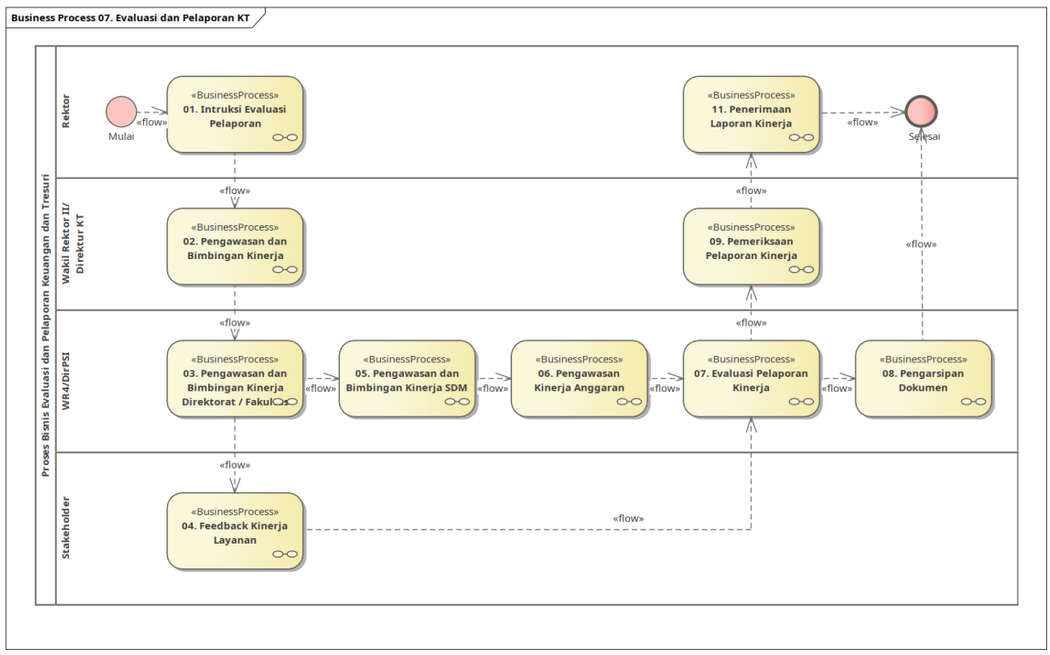
P03.C.02.05. Implementasi Layanan



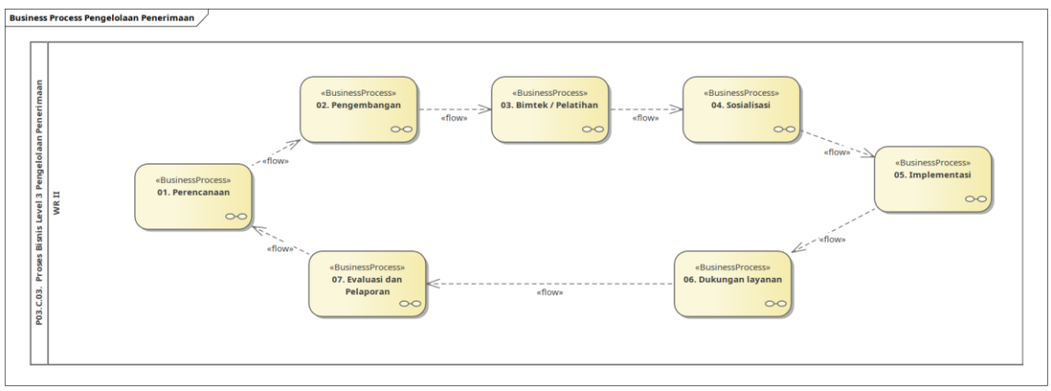
P03.C.02.06. Dukungan Layanan



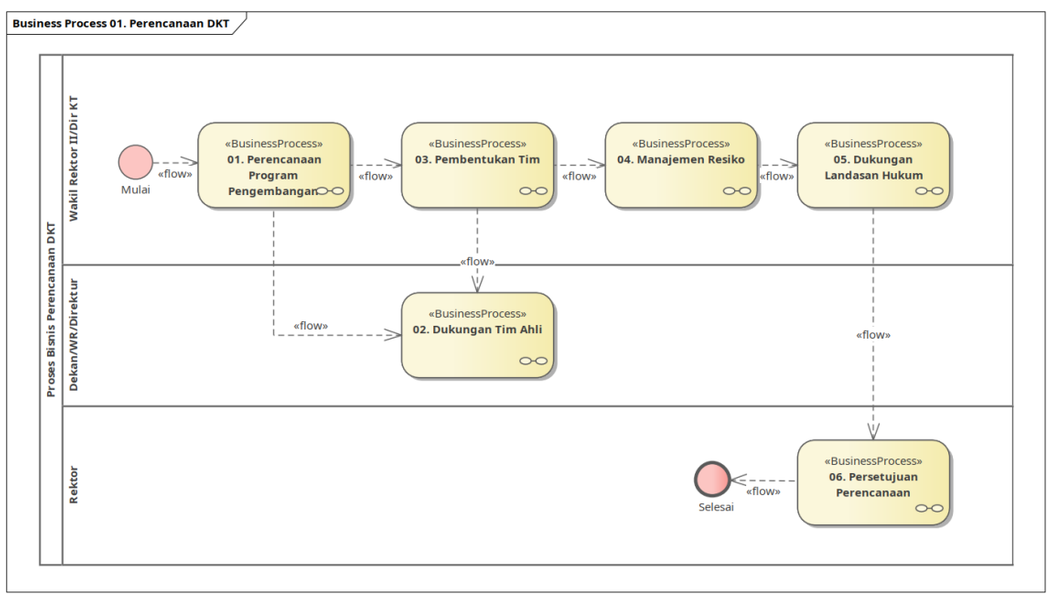
P03.C.02.07. Evaluasi dan Pelaporan



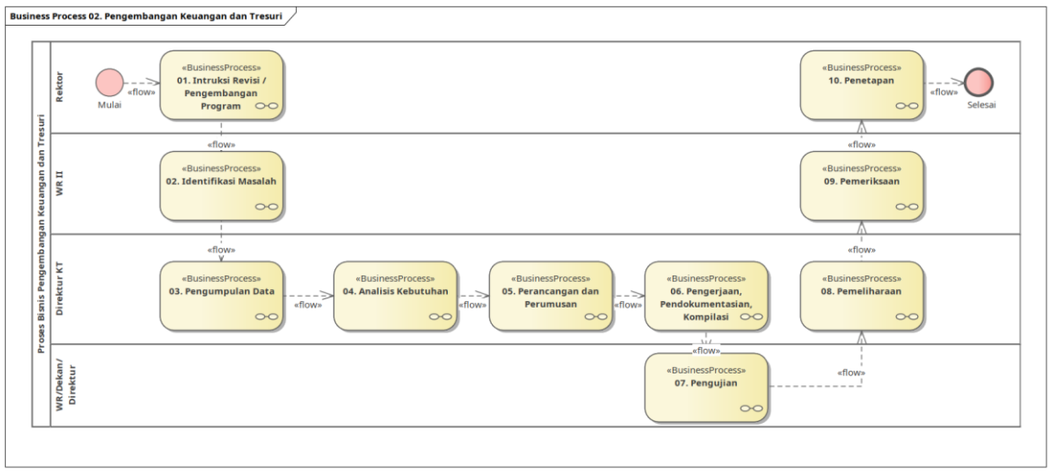
P03.C.03. Pengelolaan Penerimaan



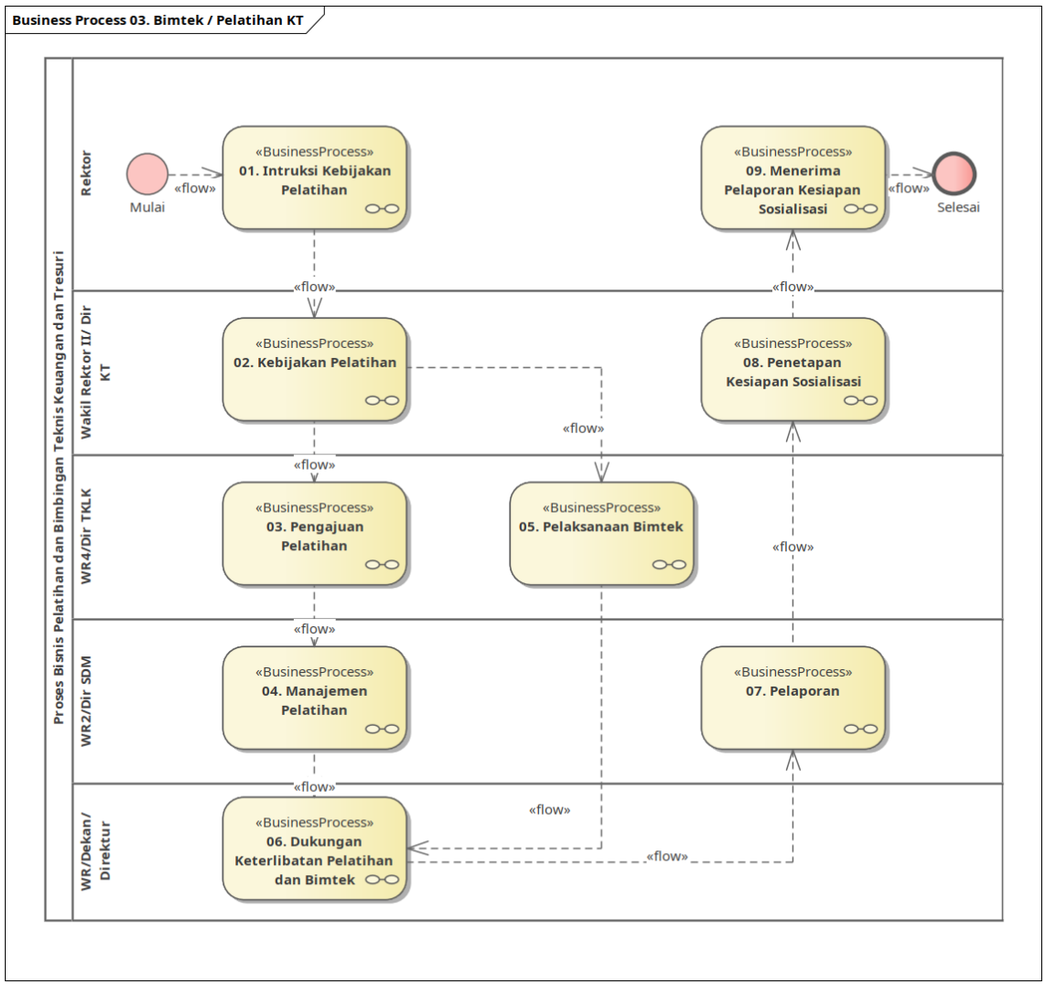
P03.C.03.01. Perencanaan



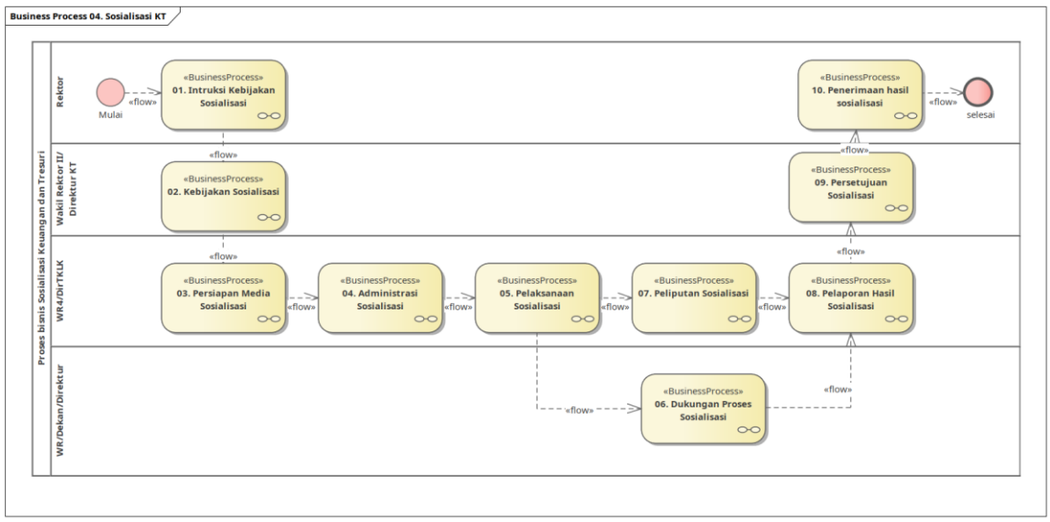
P03.C.03.02. Pengembangan Layanan



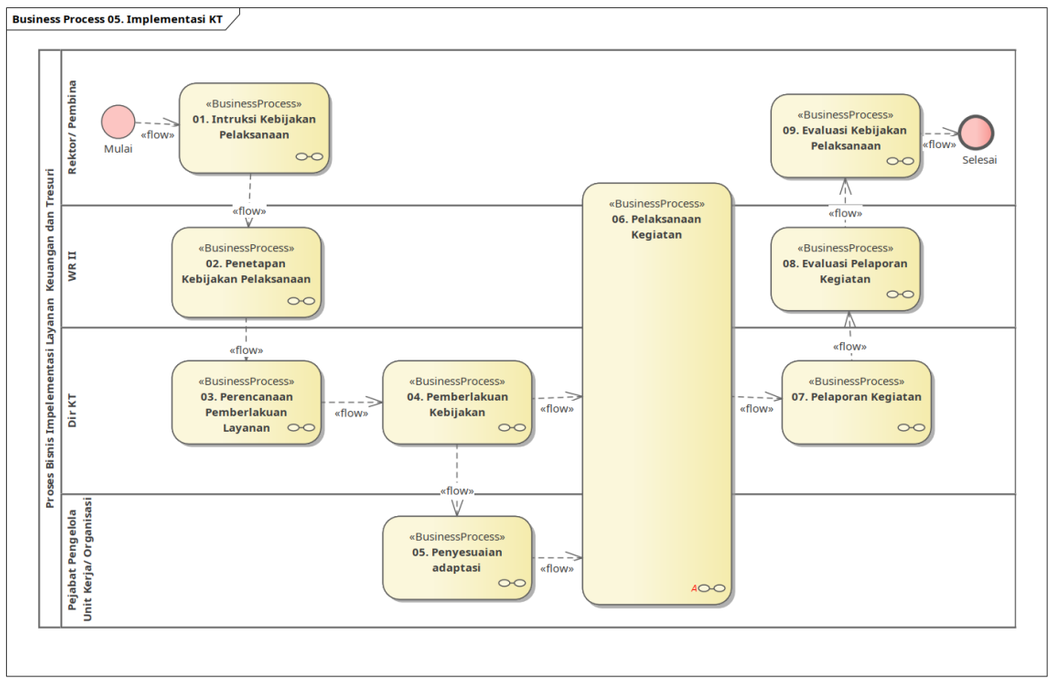
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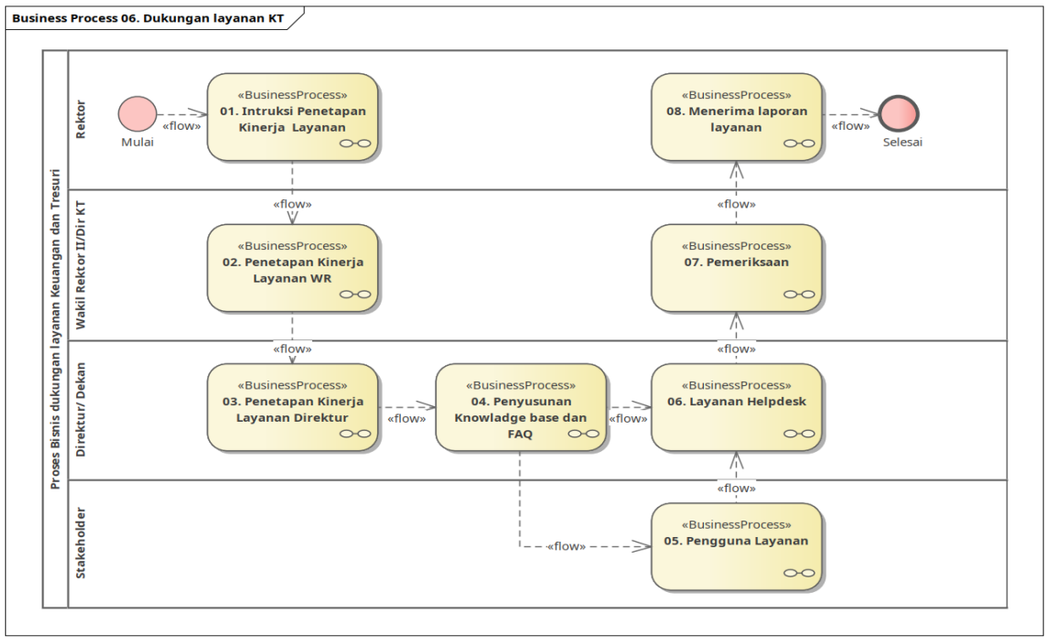
P03.C.03.04. Sosialisasi



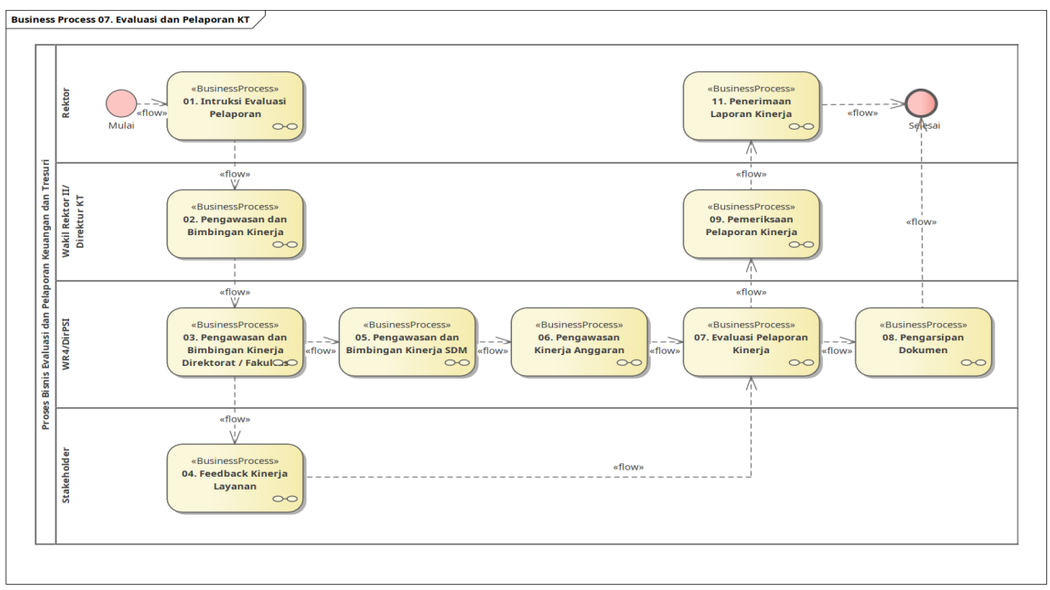
P03.C.03.05. Implementasi Layanan



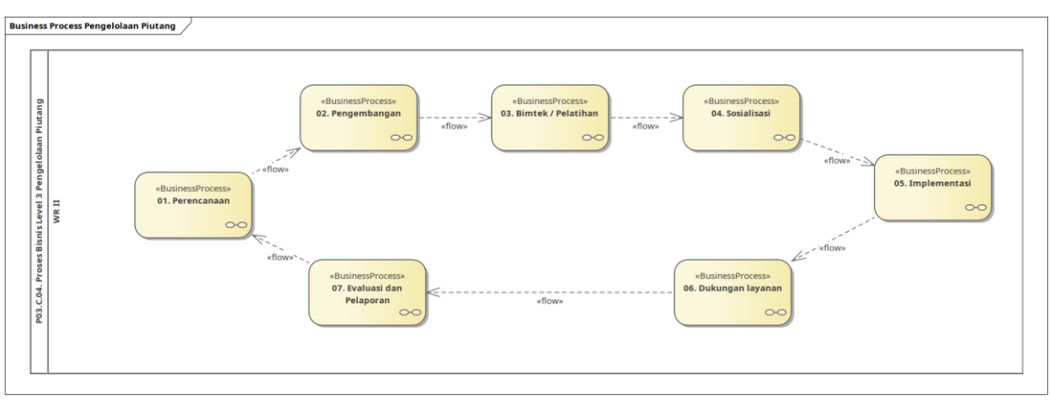
P03.C.03.06. Dukungan Layanan



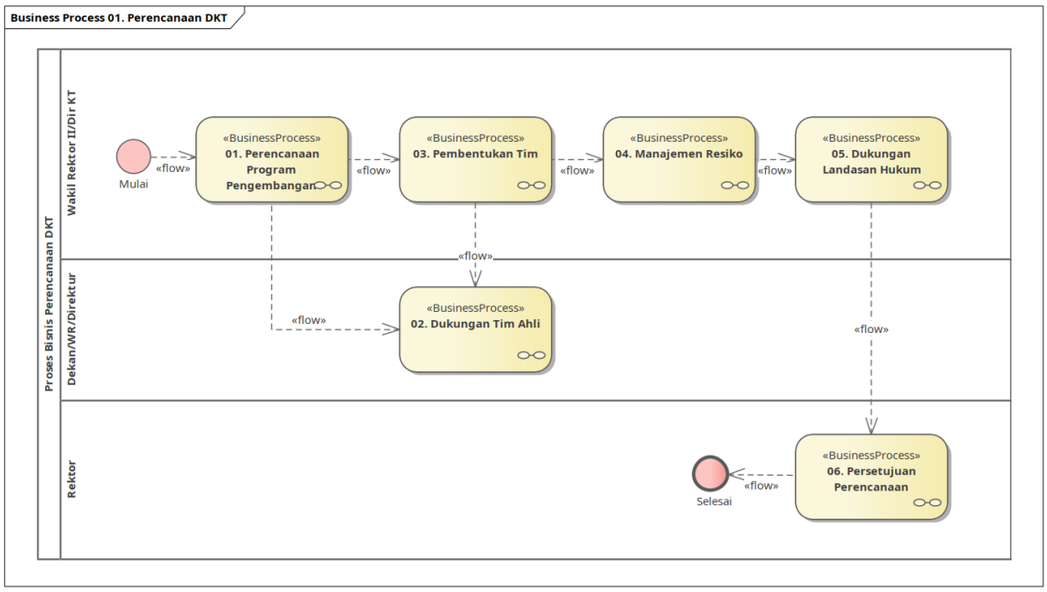
P03.C.03.07. Evaluasi dan Pelaporan



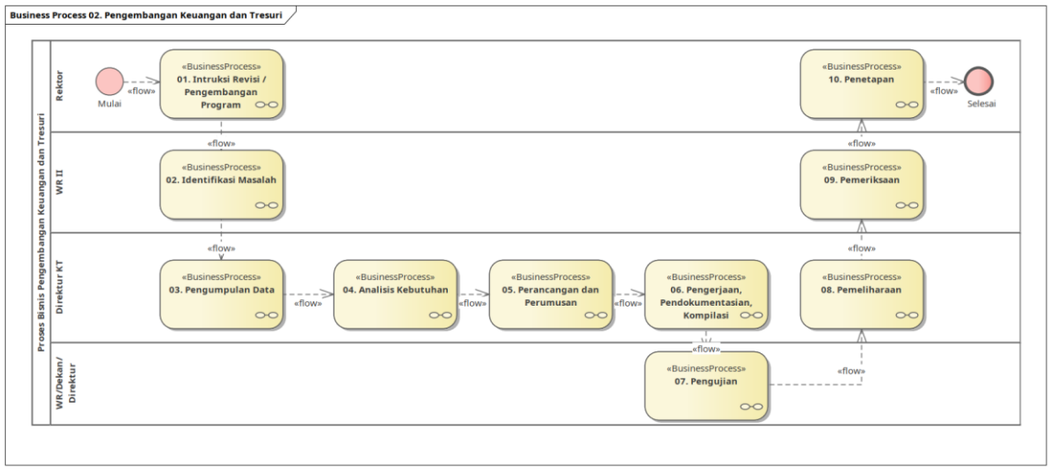
P03.C.04. Pengelolaan Piutang



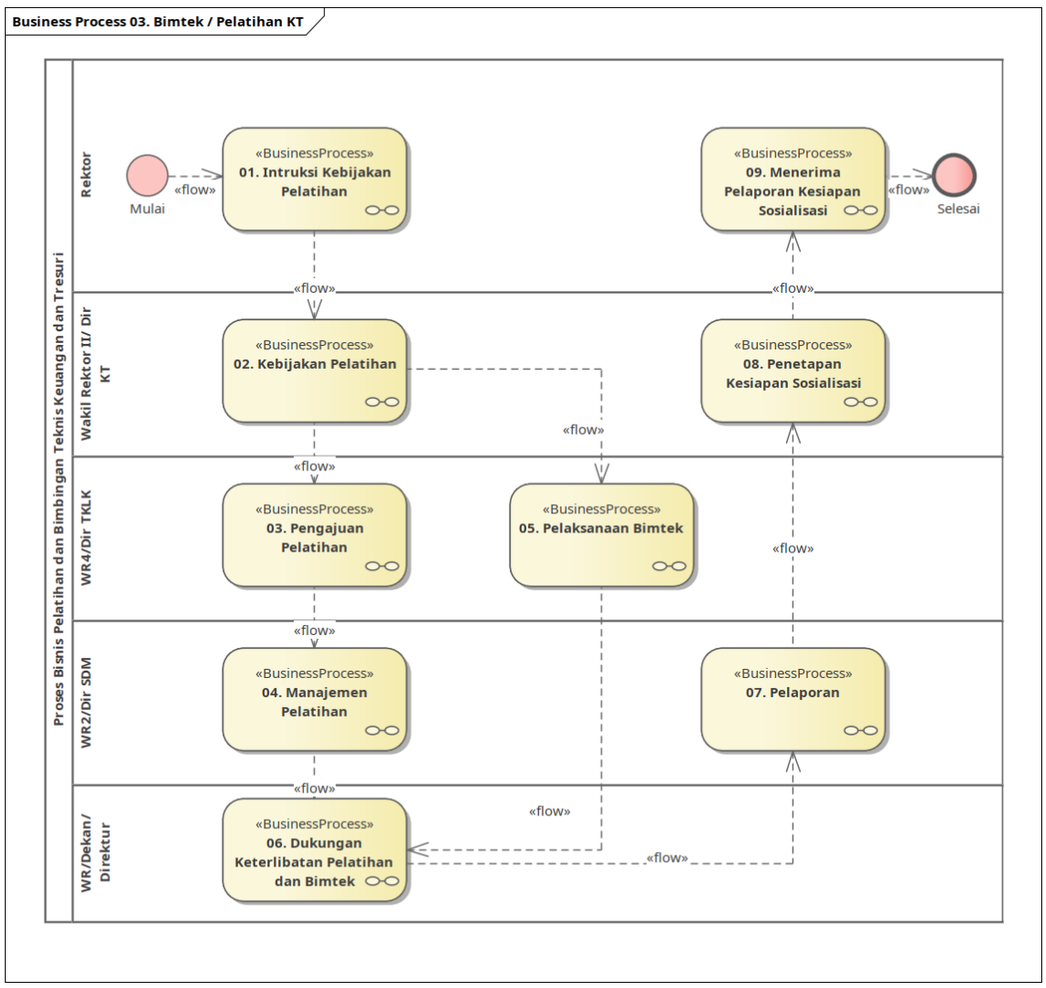
P03.C.04.01. Perencanaan



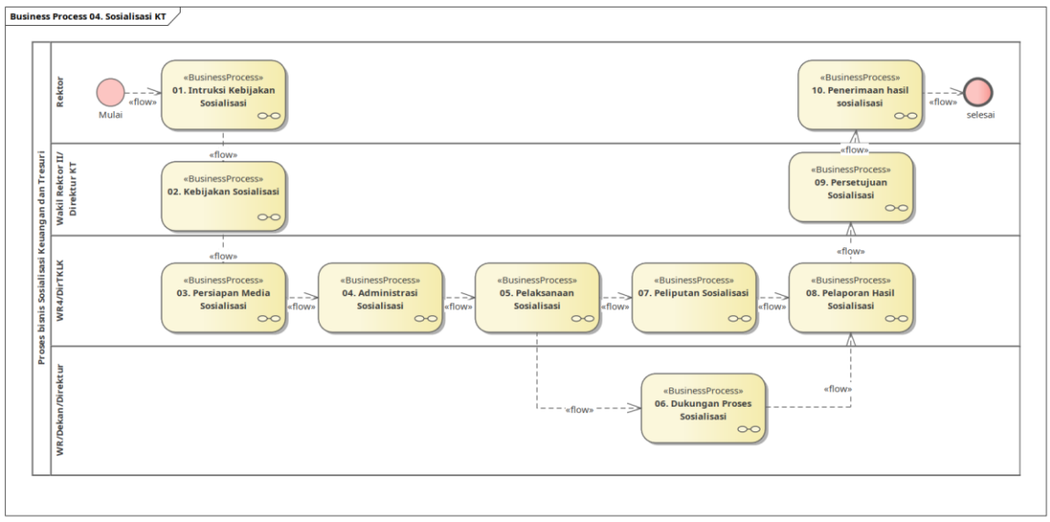
P03.C.04.02. Pengembangan Layanan



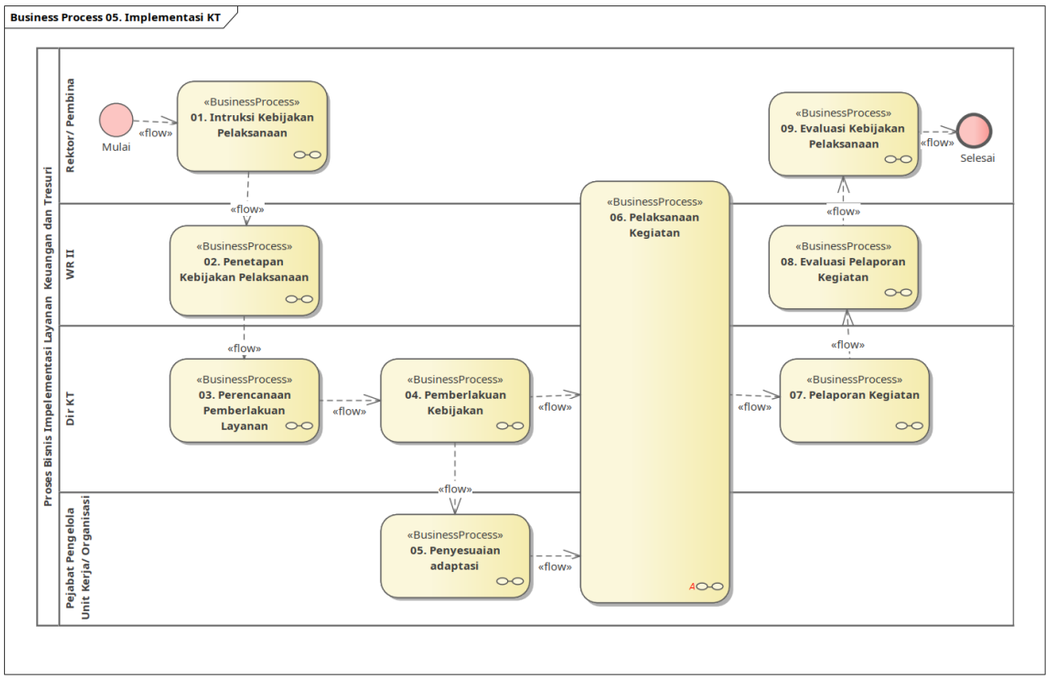
P03.C.04.03. Bimtek/ Pelatihan



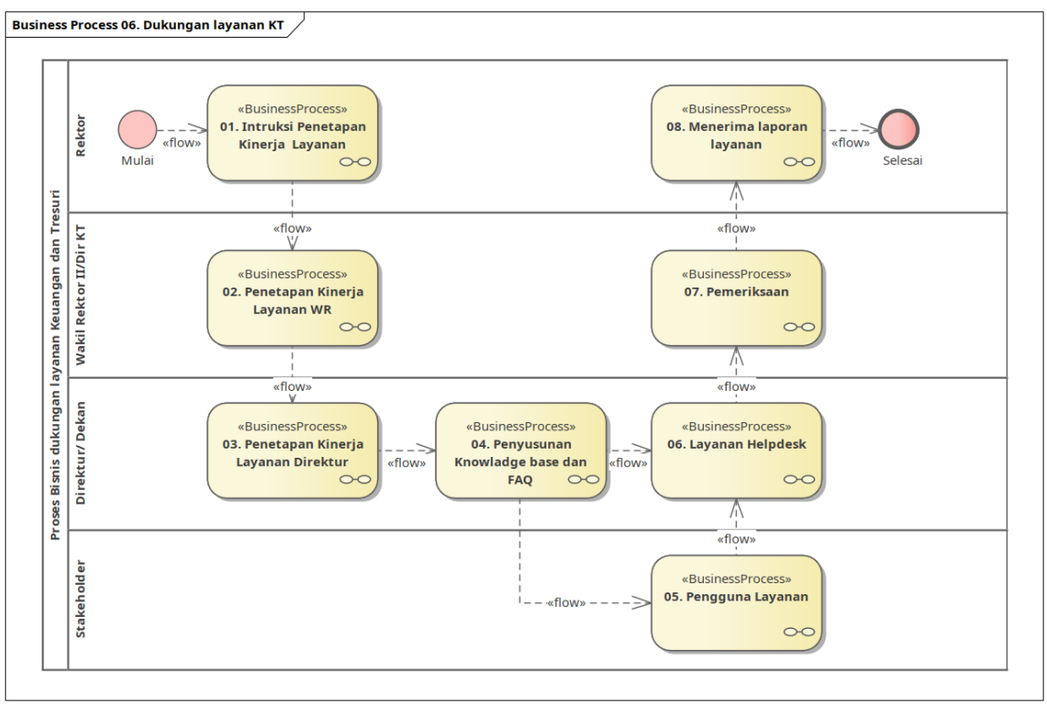
P03.C.04.04. Sosialisasi



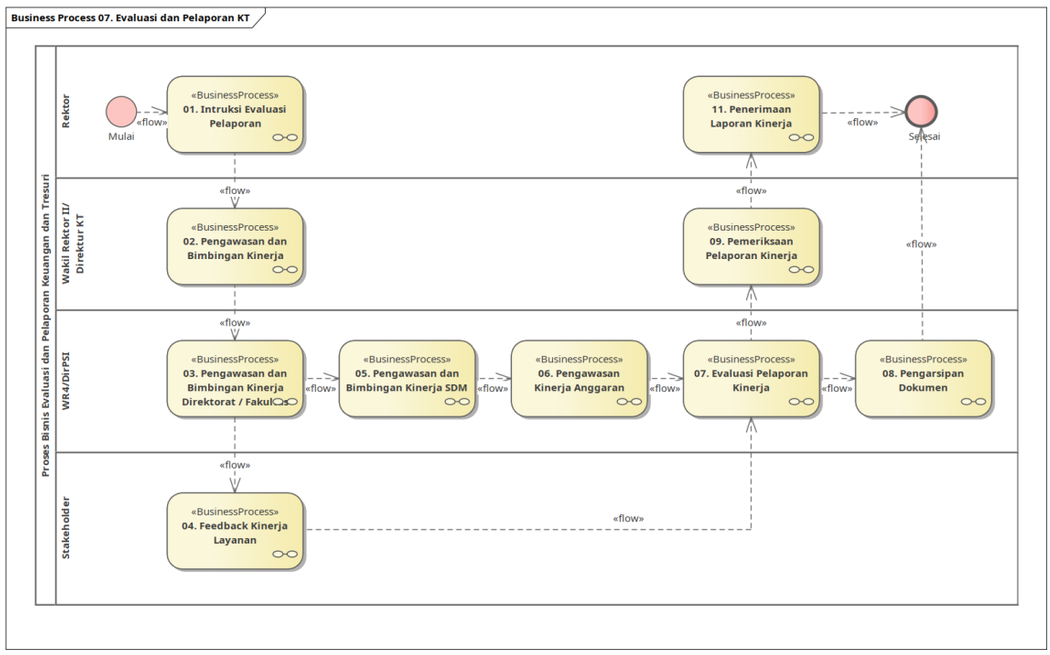
P03.C.04.05. Implementasi Layanan



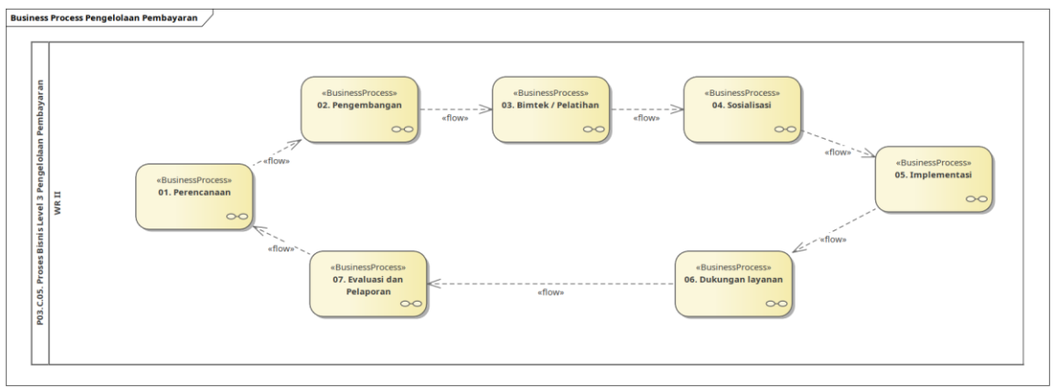
P03.C.04.06. Dukungan Layanan



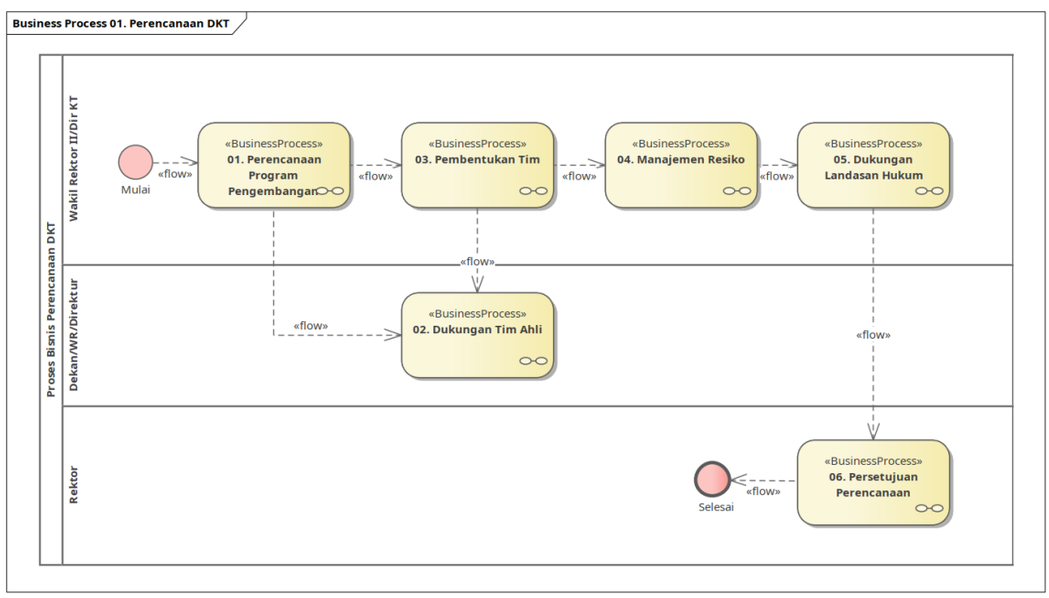
P03.C.04.07. Evaluasi dan Pelaporan



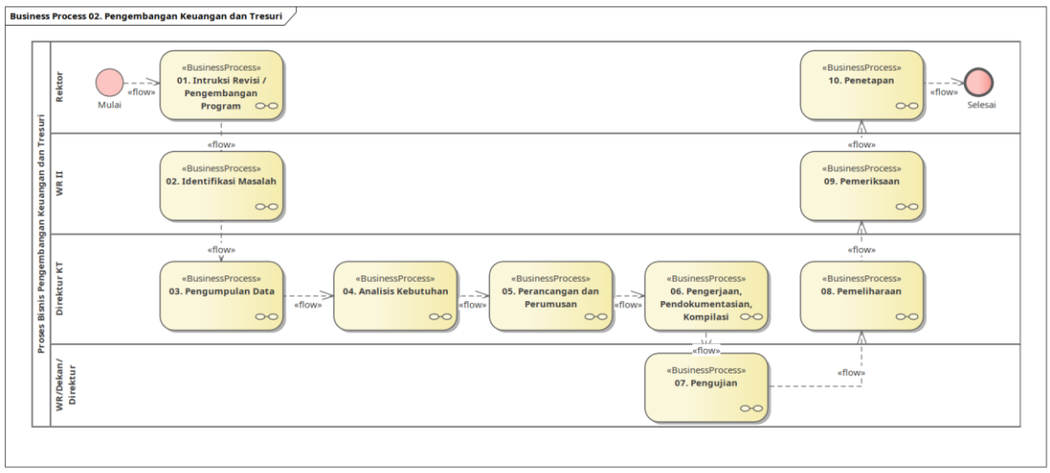
P03.C.05. Pengelolaan Pembayaran



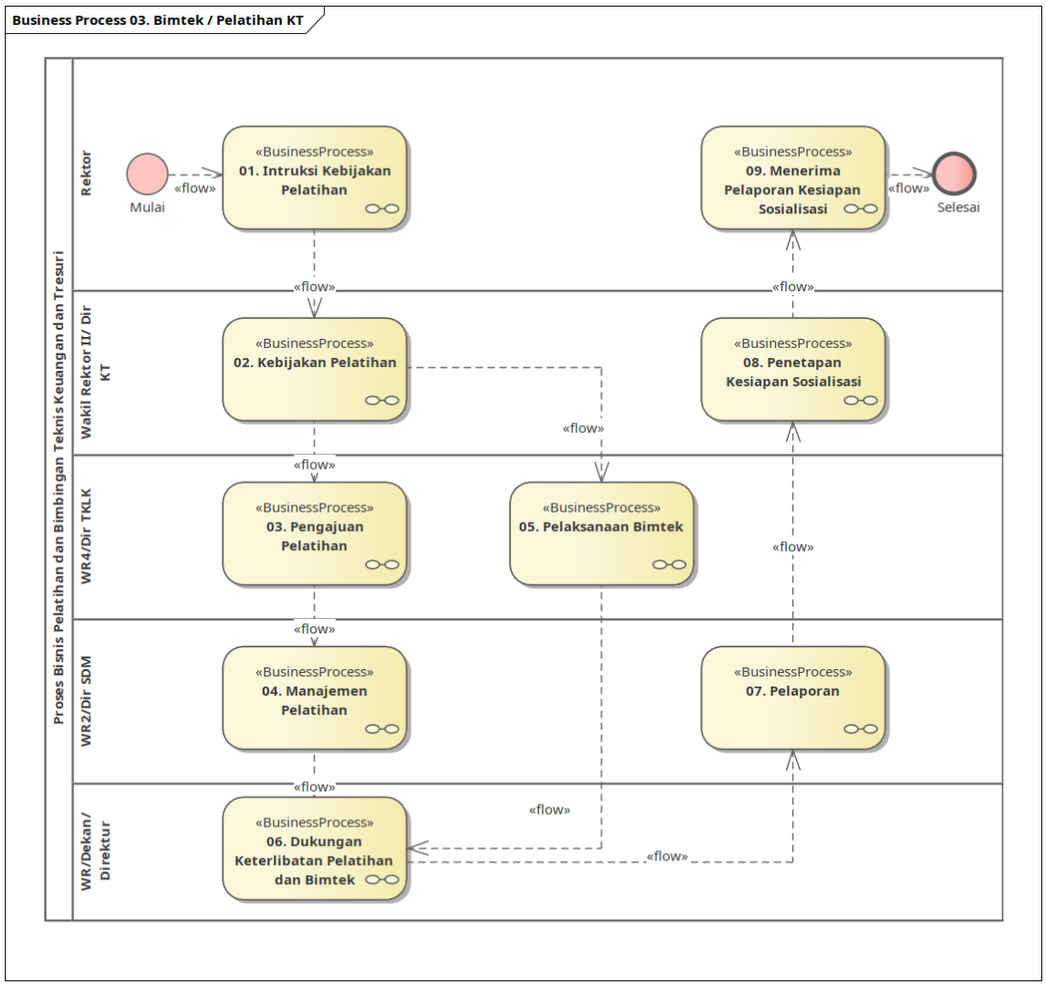
P03.C.05.01. Perencanaan



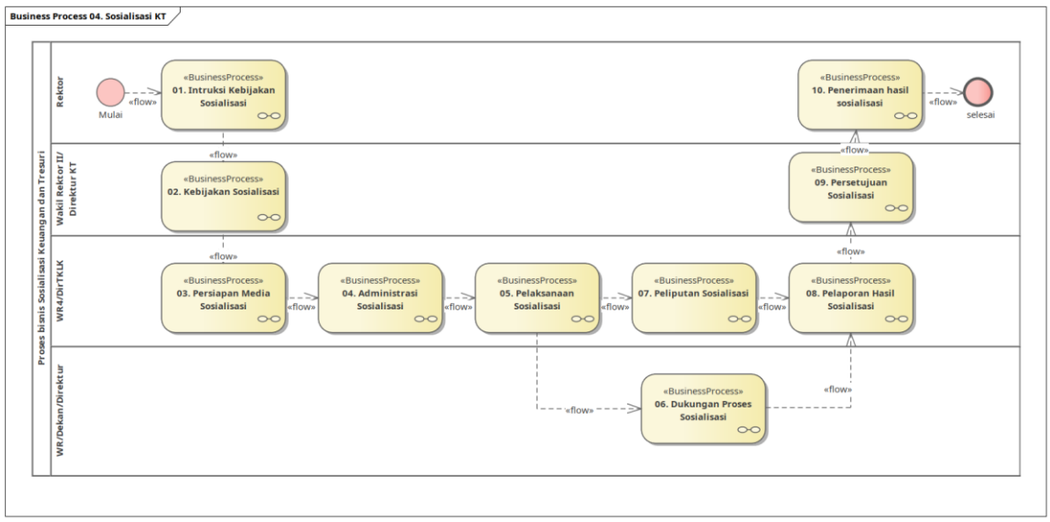
P03.C.05.02. Pengembangan Layanan



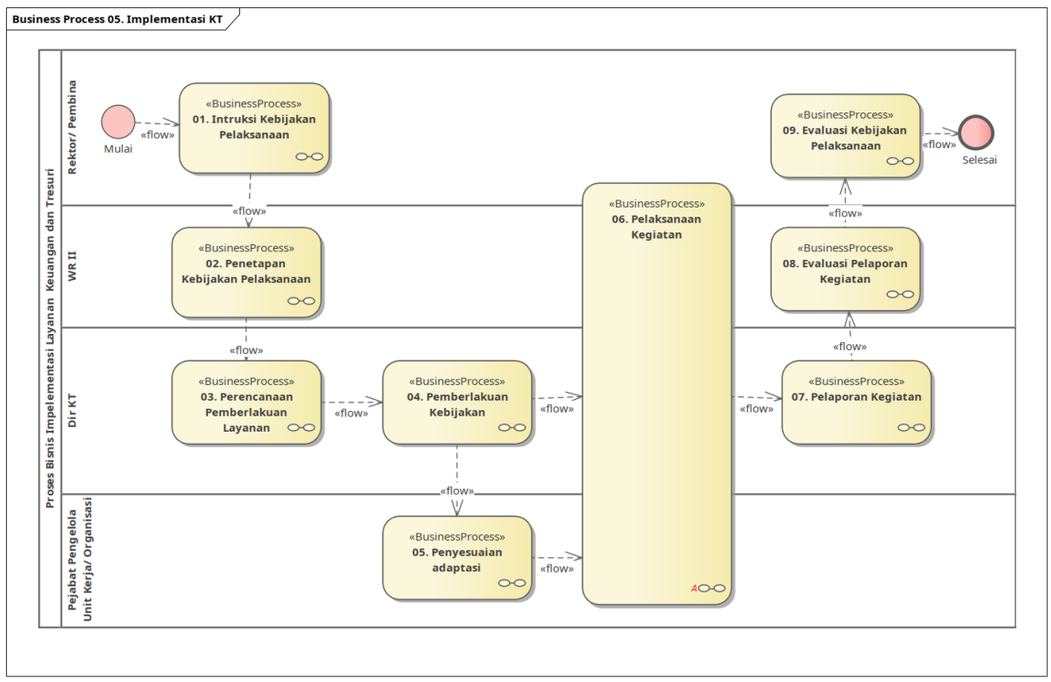
P03.C.05.03. Bimtek/ Pelatihan



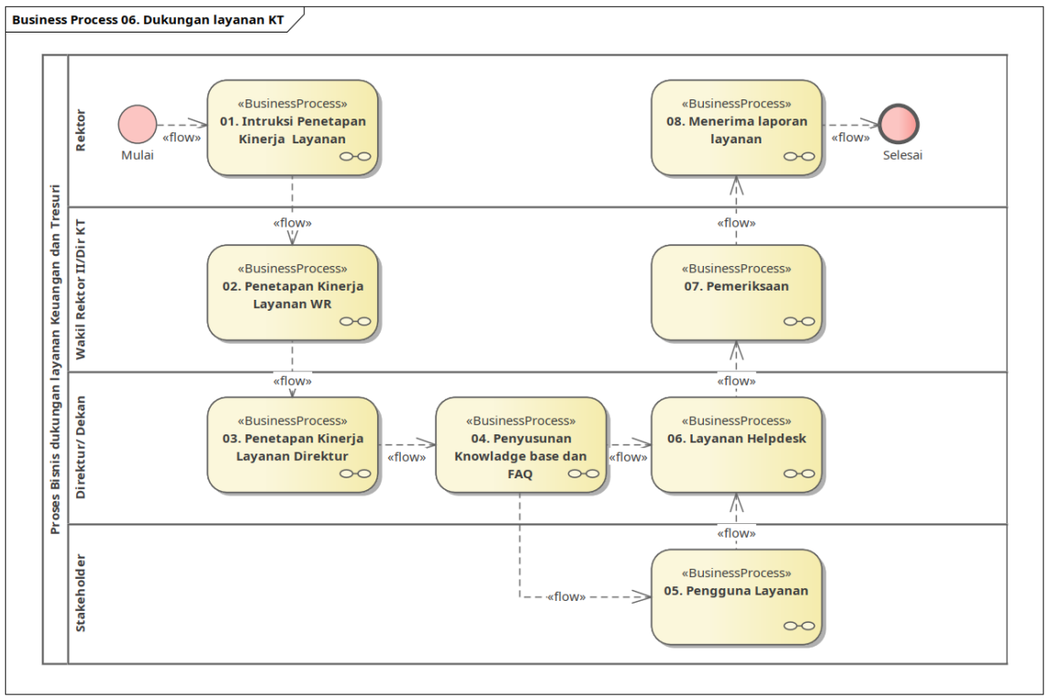
P03.C.05.04. Sosialisasi



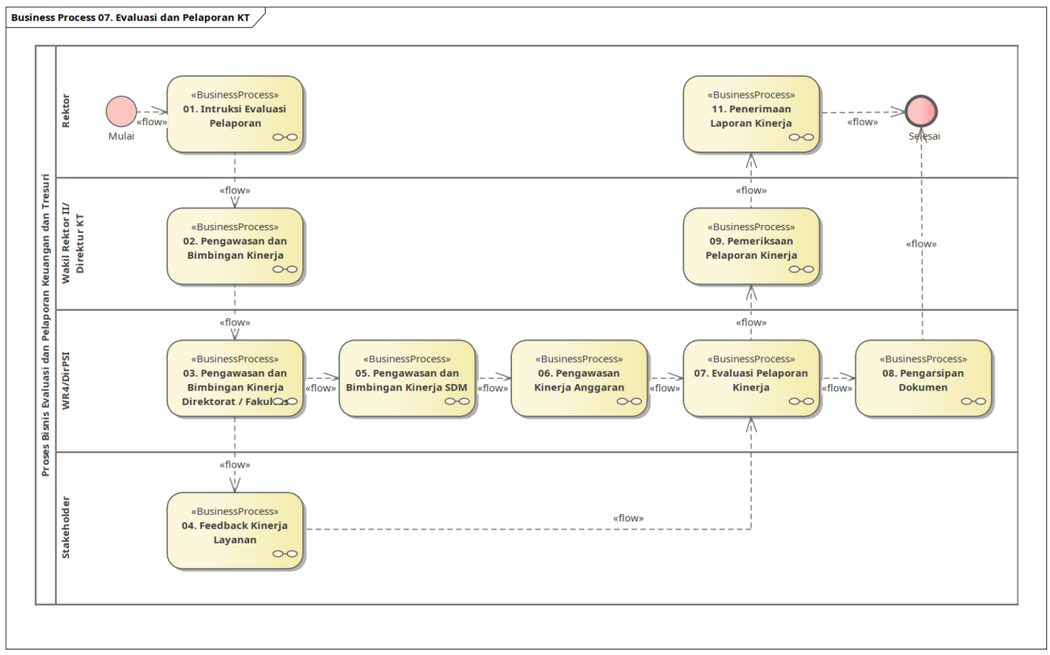
P03.C.05.05. Implementasi Layanan



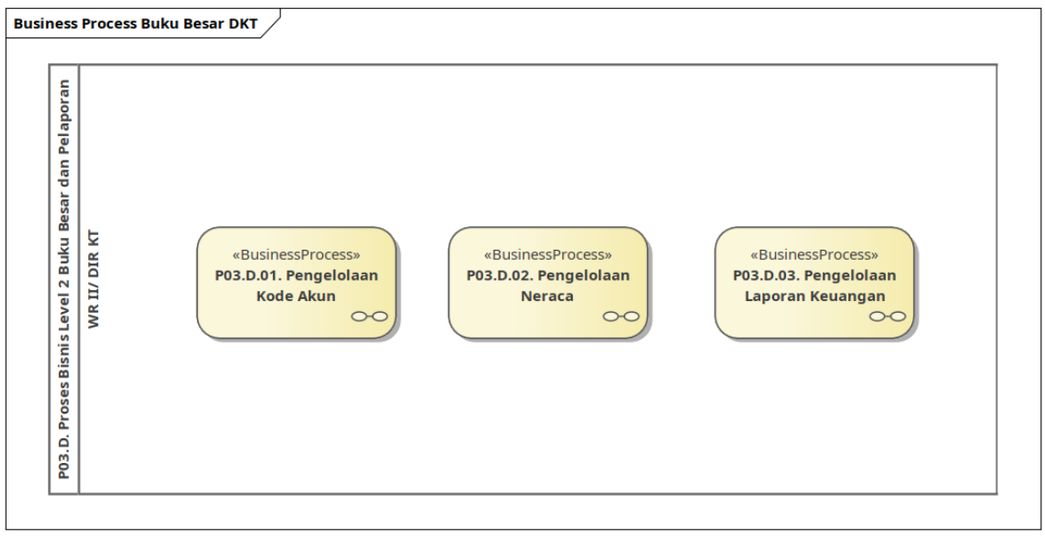
P03.C.05.06. Dukungan Layanan



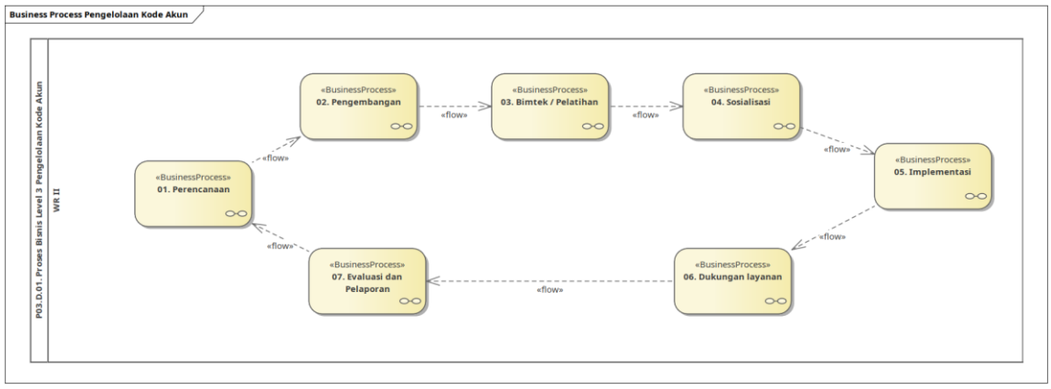
P03.C05.07. Evaluasi dan Pelaporan



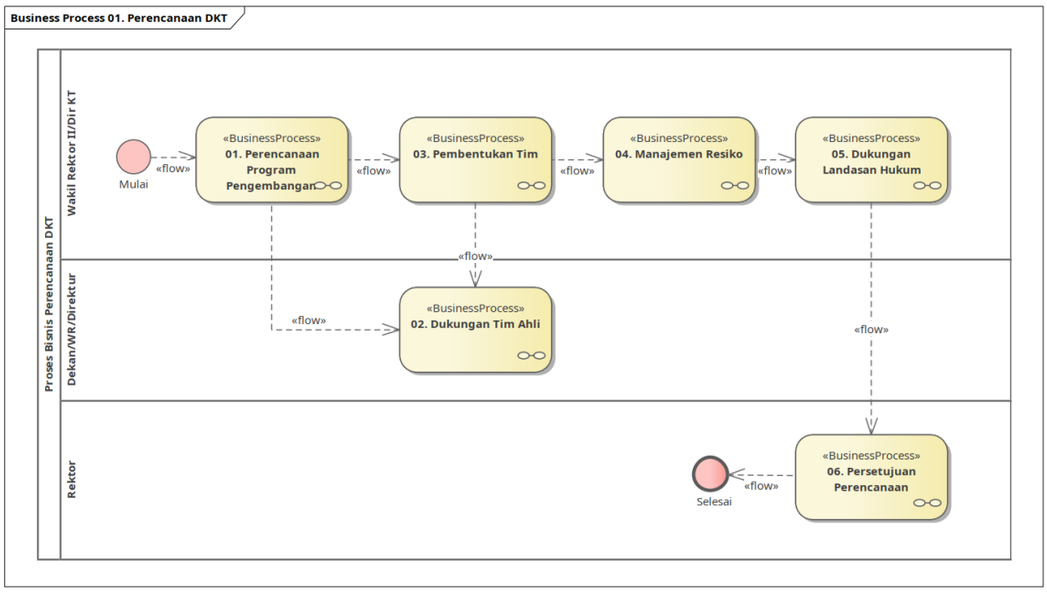
P03.D. Buku Besar dan Pelaporan



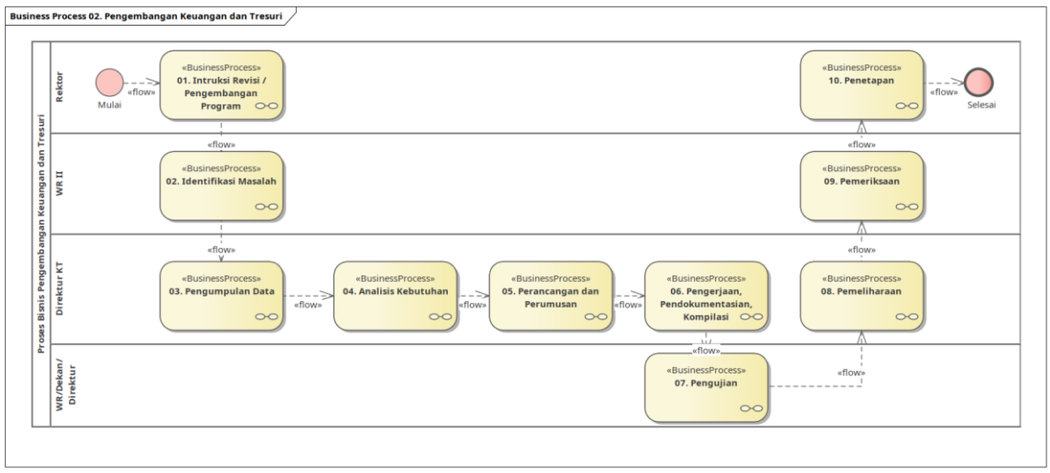
P03.D.01. Pengelolaan Kode Akun



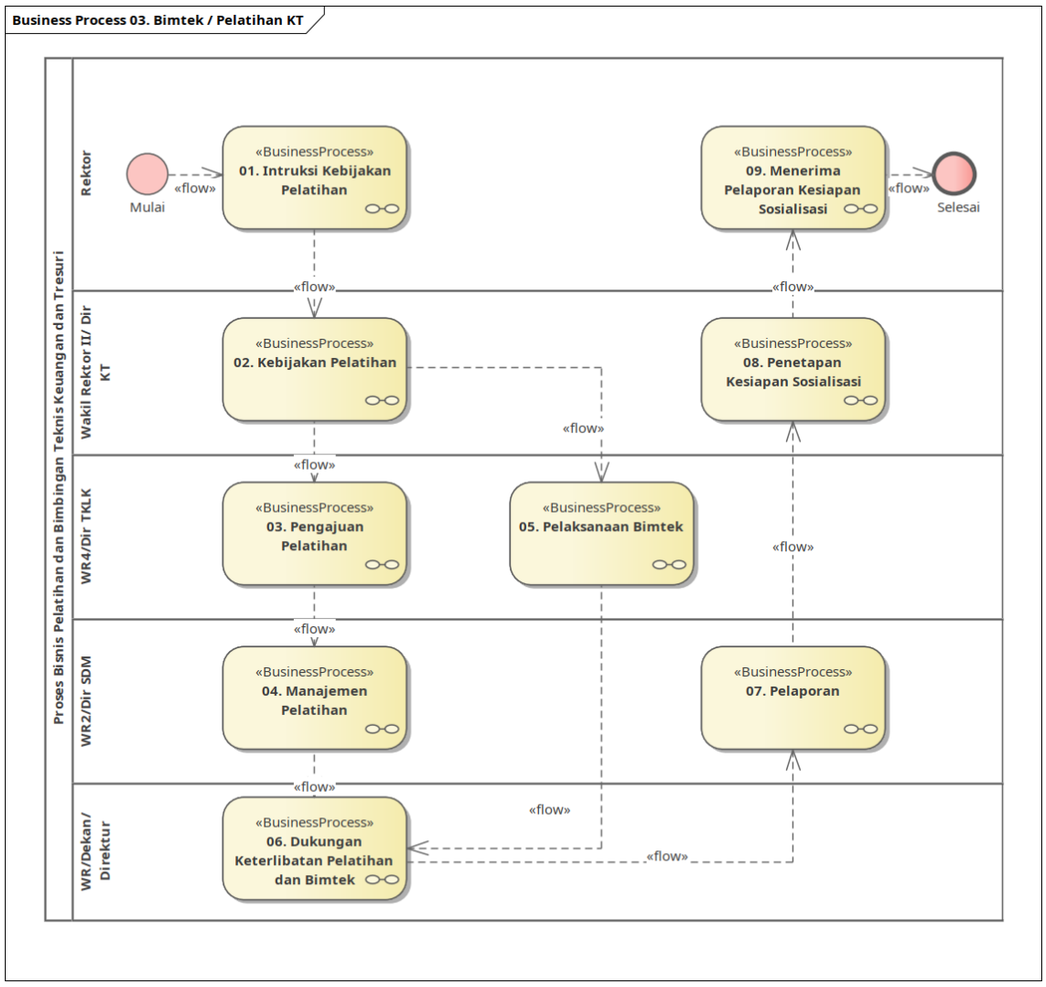
P03.D.01.01. Perencanaan



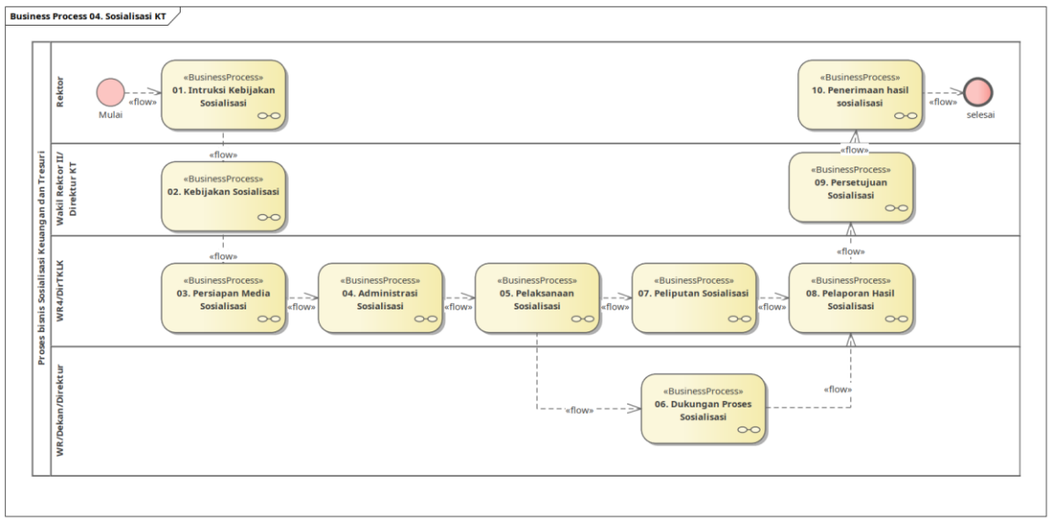
P03.D.01.02. Pengembangan Layanan



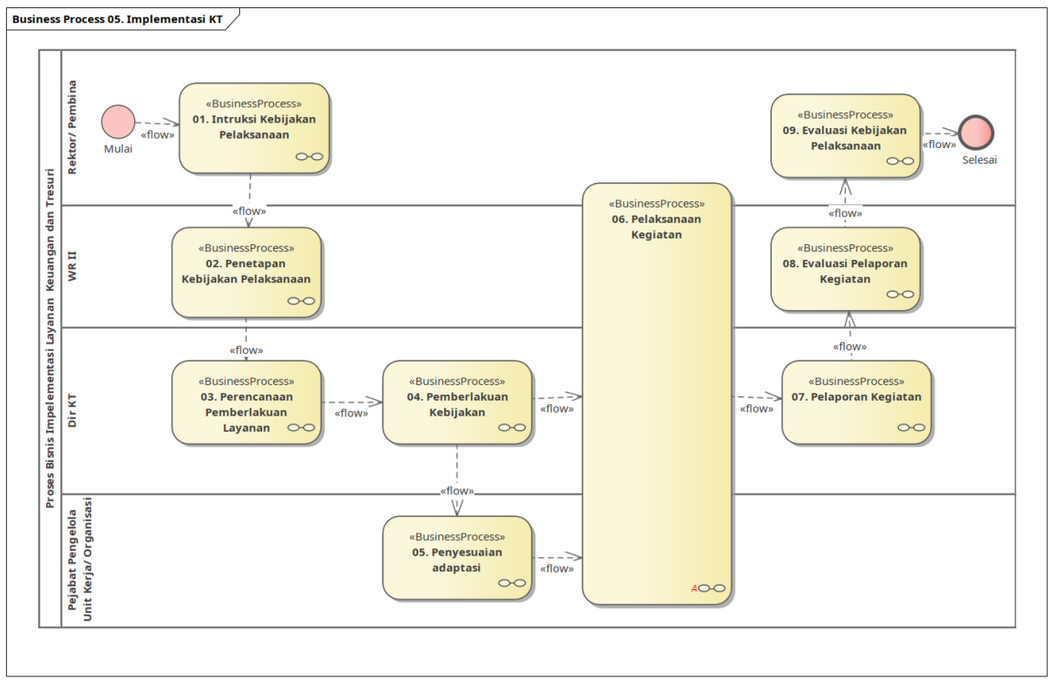
P03.D.01.03. Bimtek/ Pelatihan



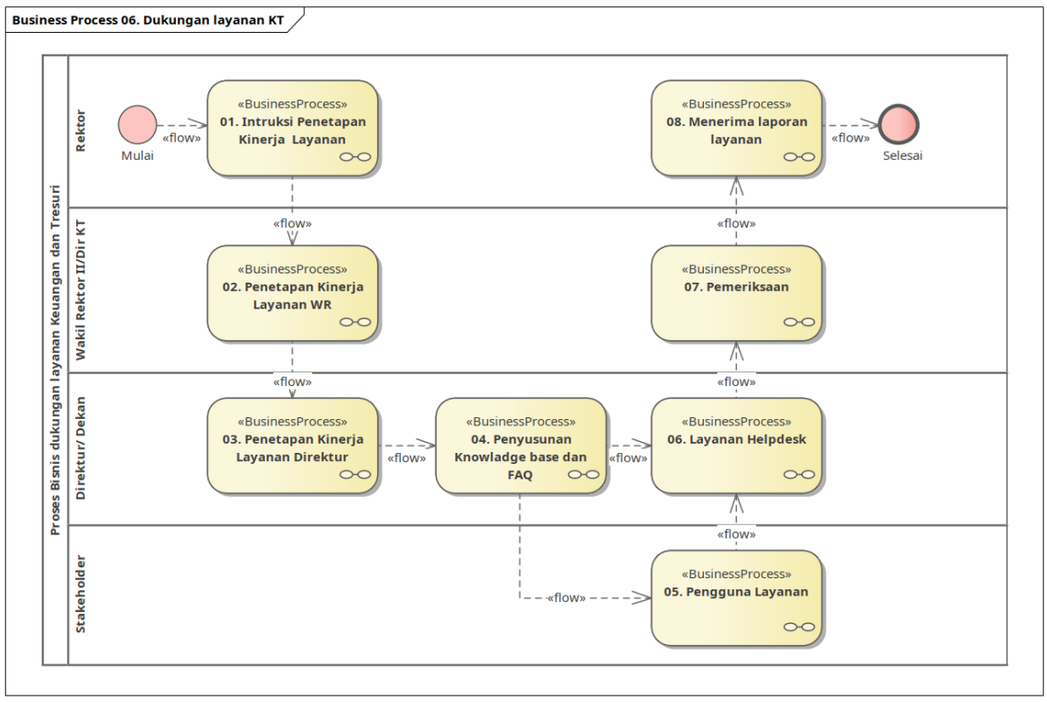
P03.D.01.04. Sosialisasi



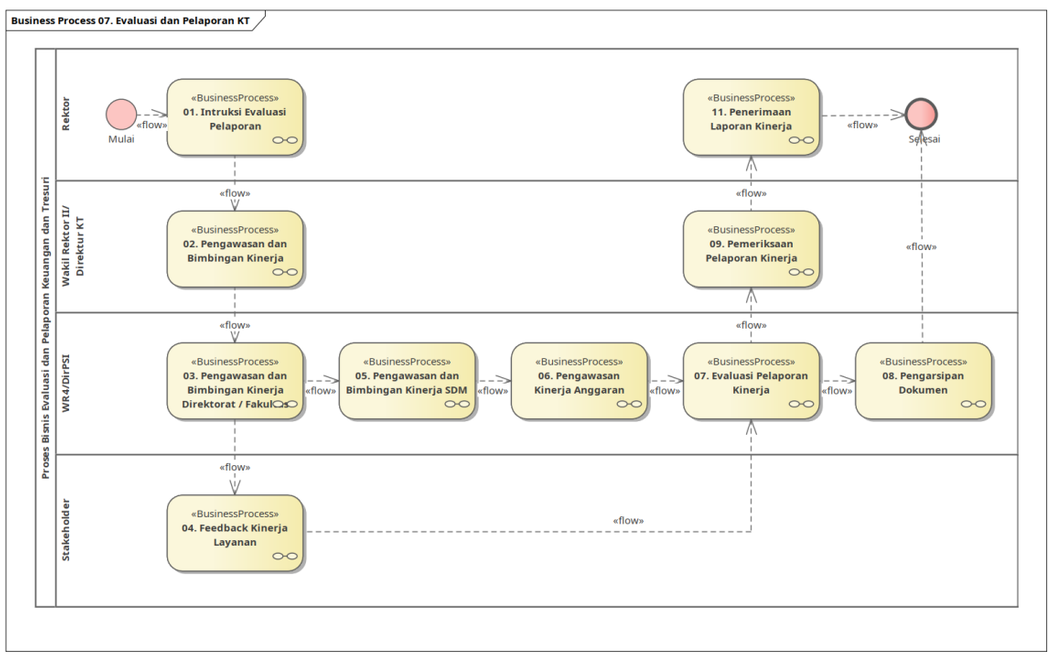
P03.D.01.05. Implementasi Layanan



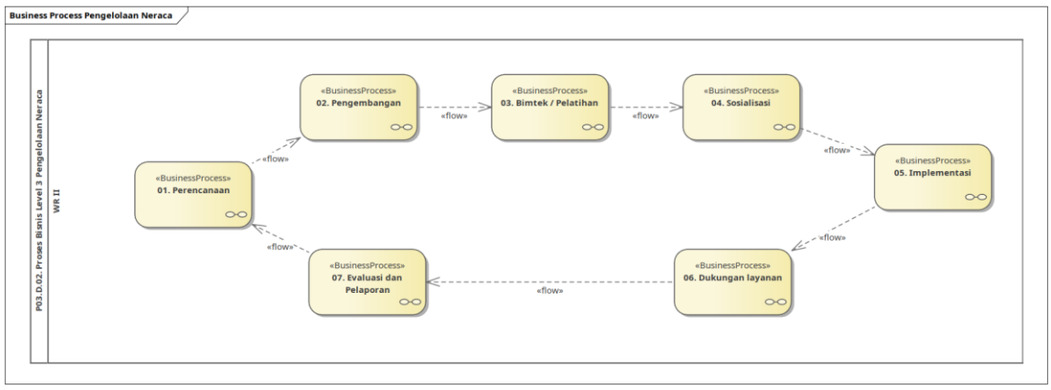
P03.D.01.06. Dukungan Layanan



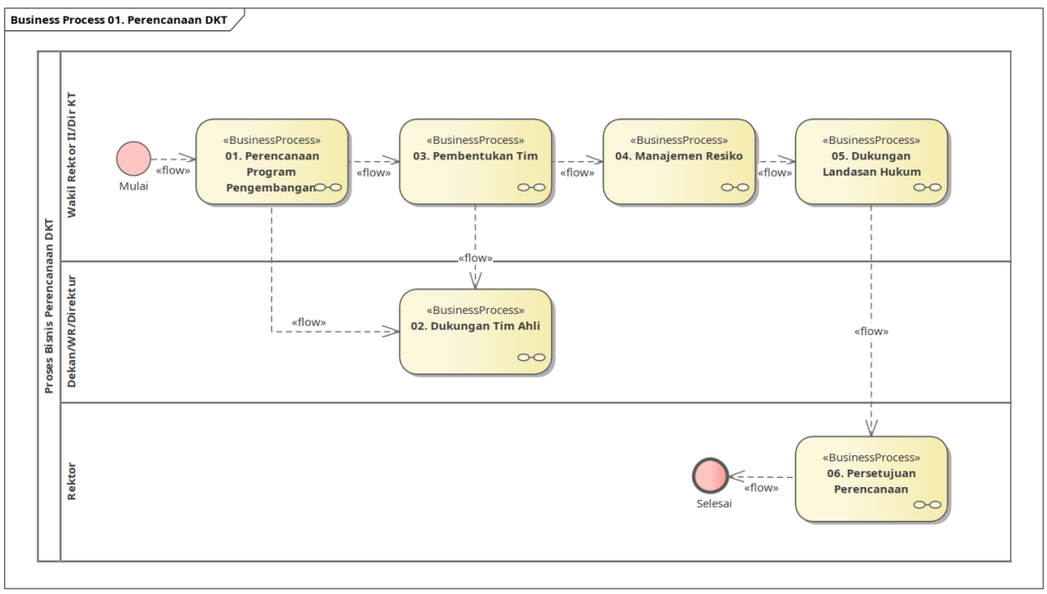
P03.D.01.07. Evaluasi dan Pelaporan



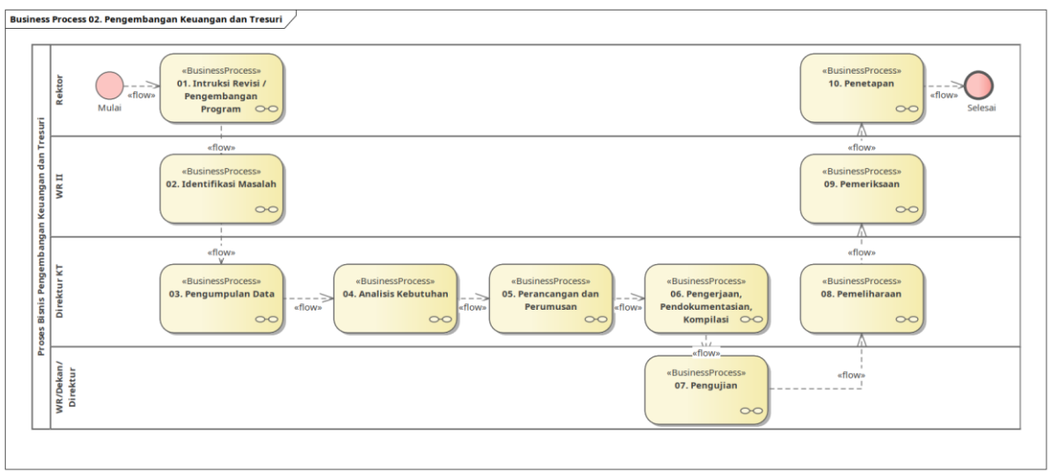
P03.D.02. Pengelolaan Neraca



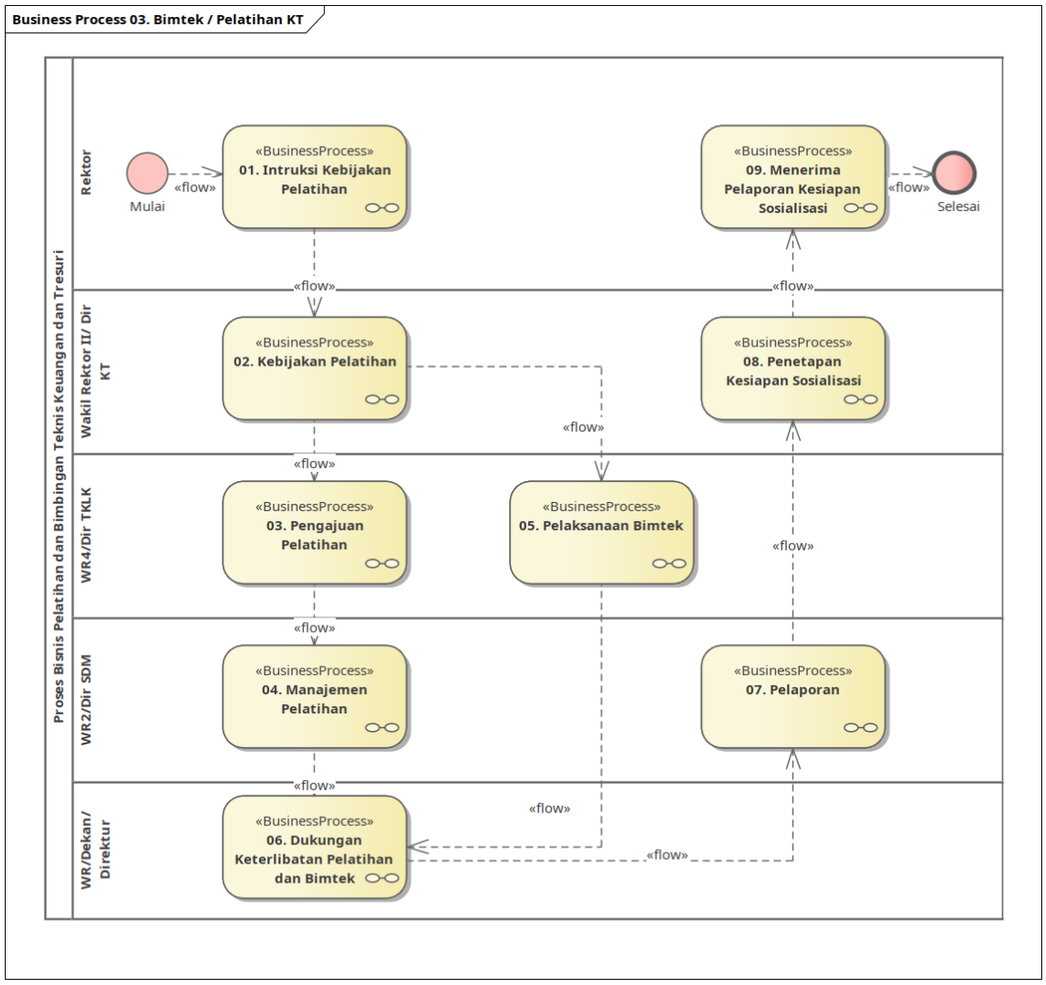
P03.D.02.01. Perencanaan



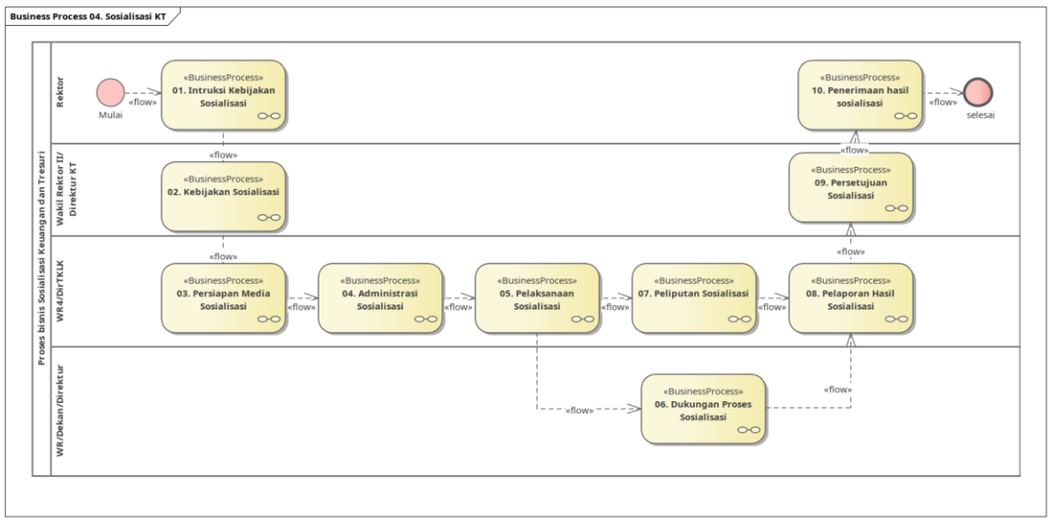
P03.D.02.02. Pengembangan Layanan



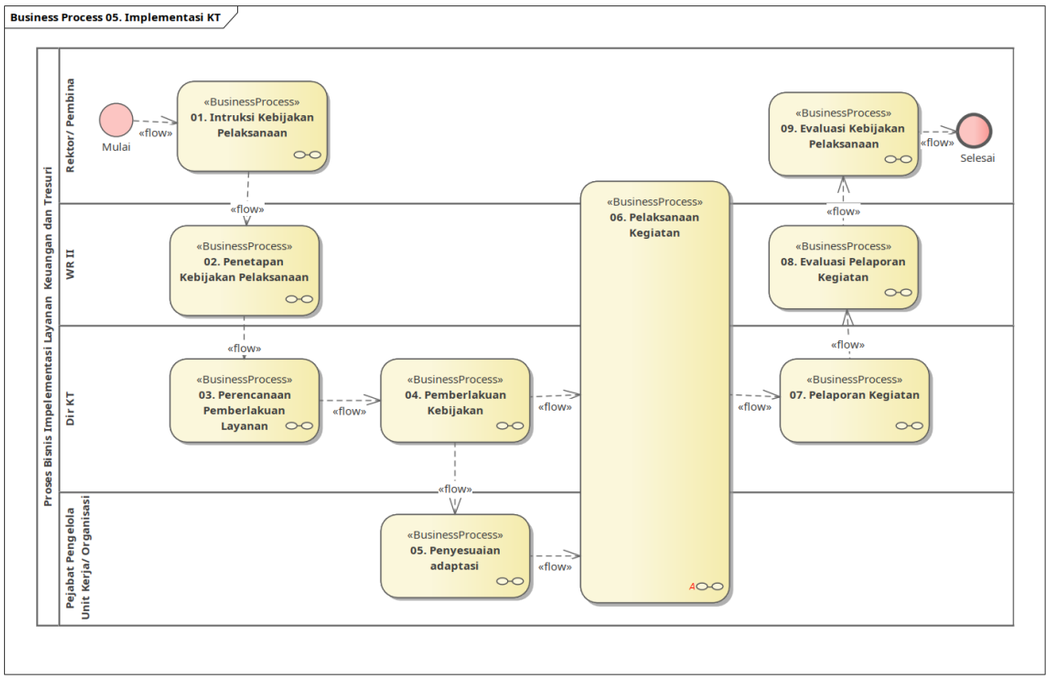
P03.D.02.03. Bimtek/ Pelatihan



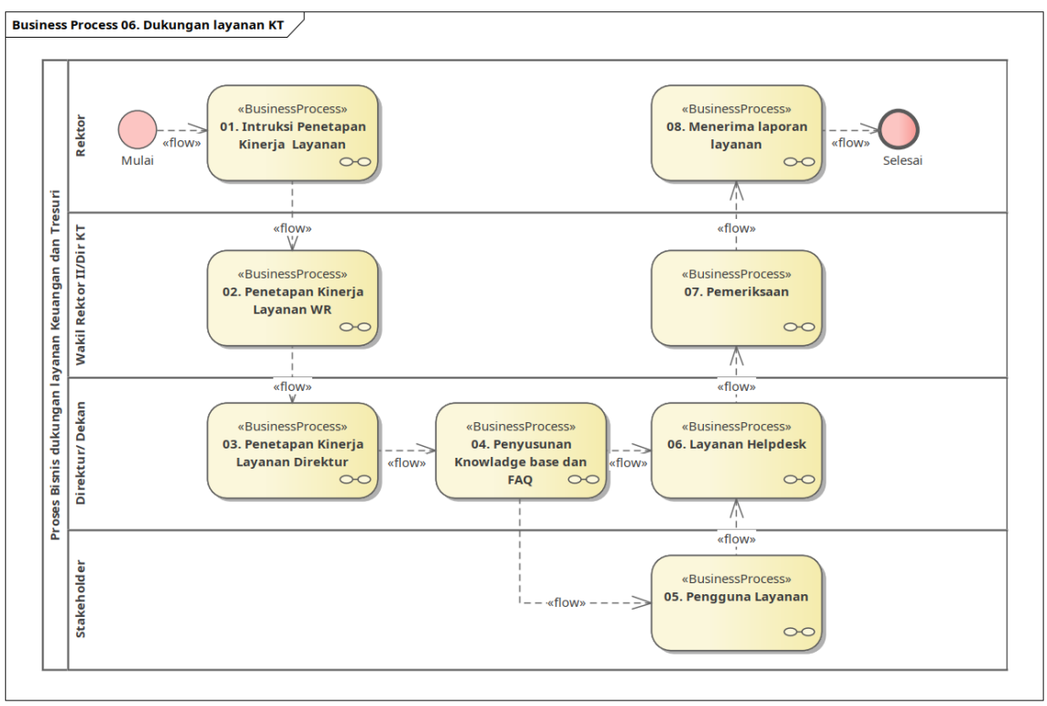
P03.D.02.04. Sosialisasi



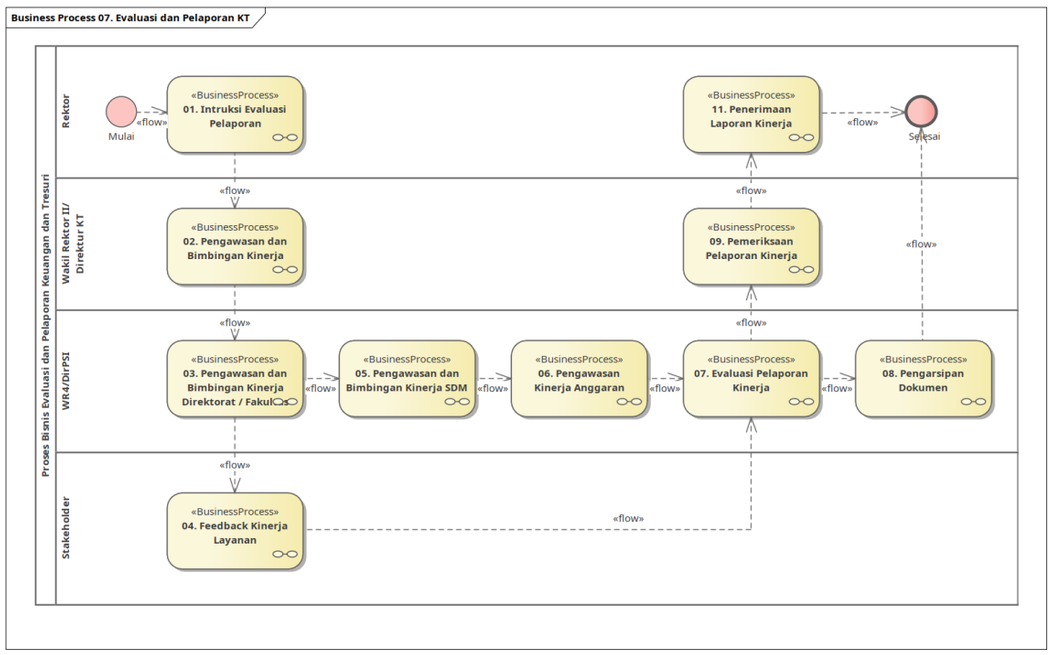
P03.D.02.05. Implementasi Layanan



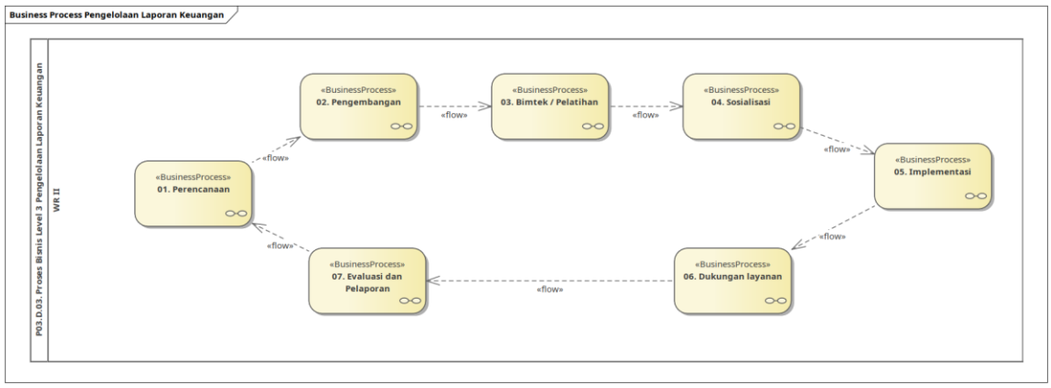
P03.D.02.06. Dukungan Layanan



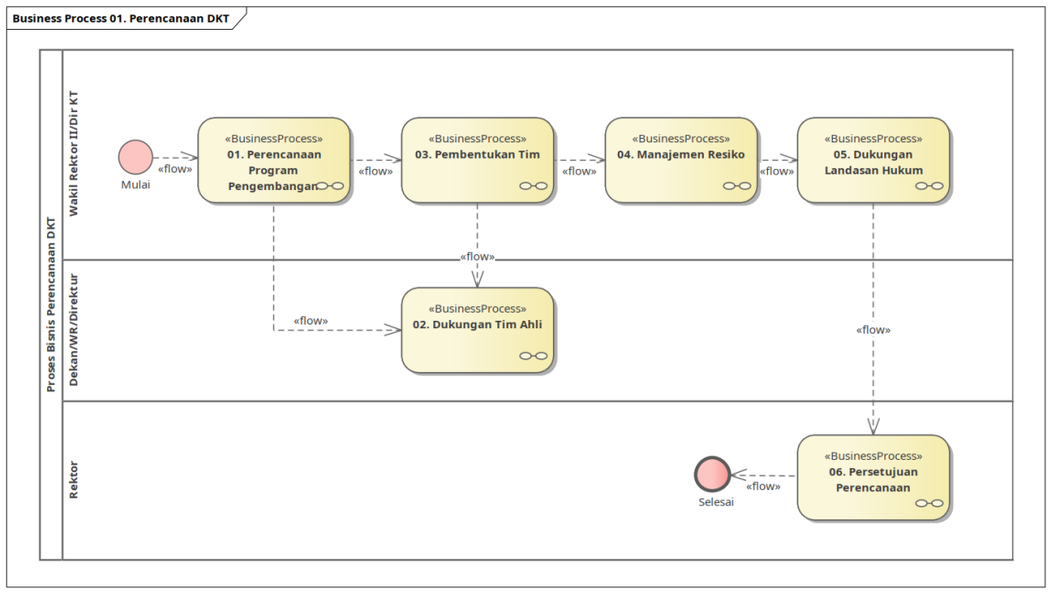
P03.D.02.07. Evaluasi dan Pelaporan



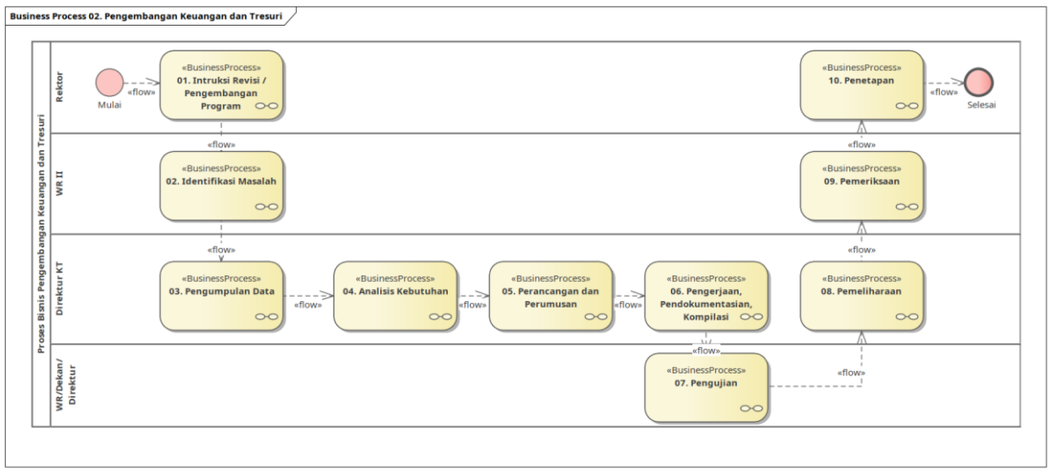
P03.D.03. Pengelolaan Laporan Keuangan



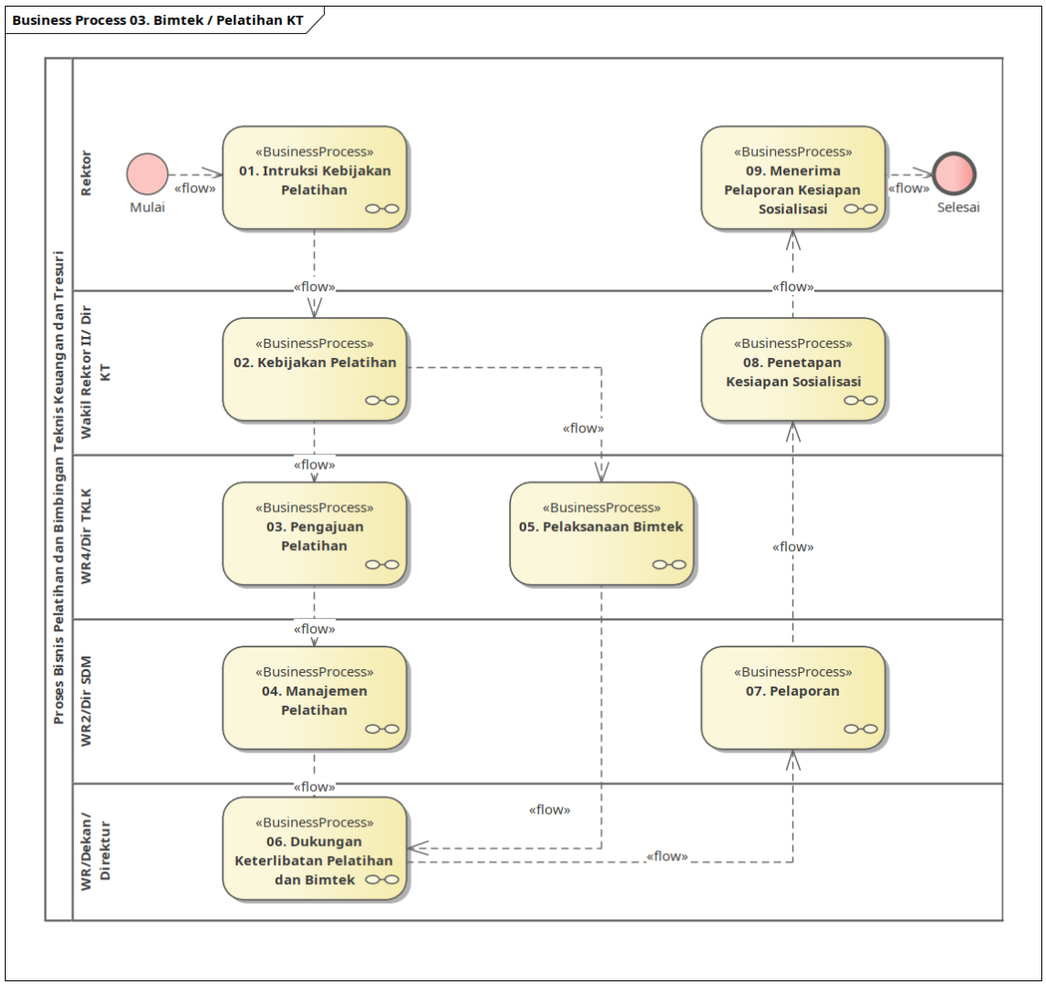
P03.D.03.01. Perencanaan



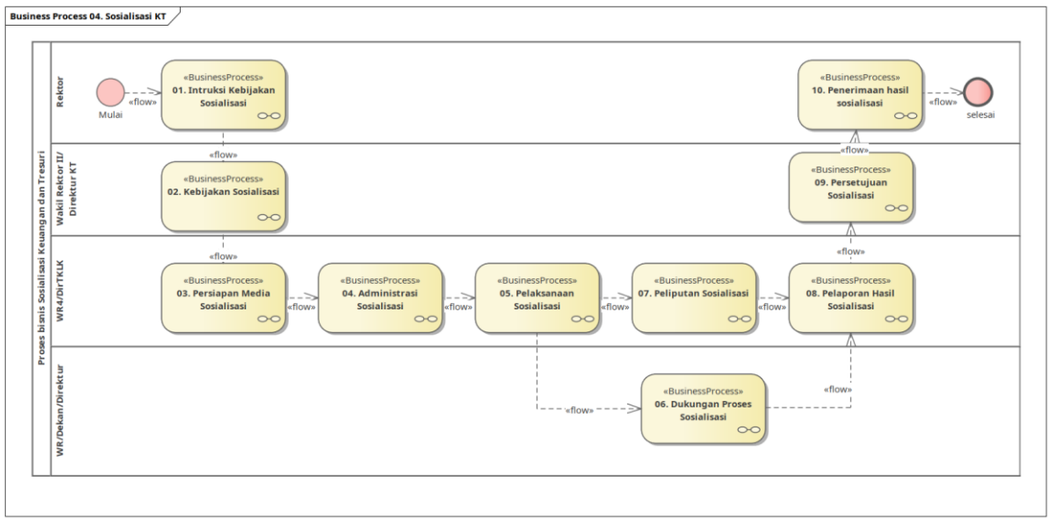
P03.D.03.02. Pengembangan Layanan



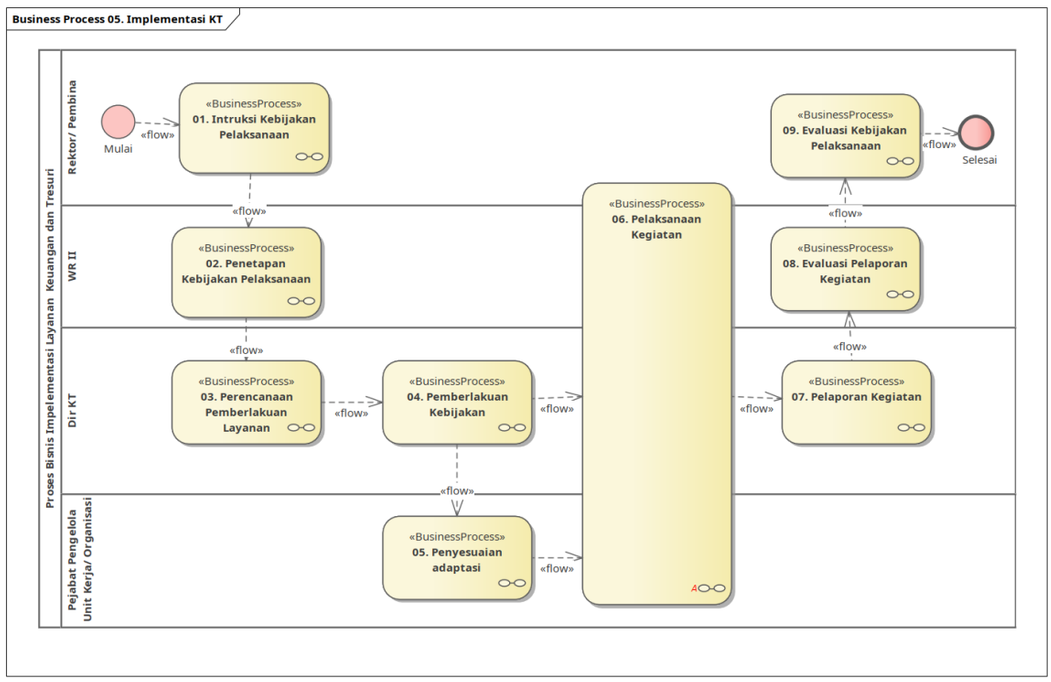
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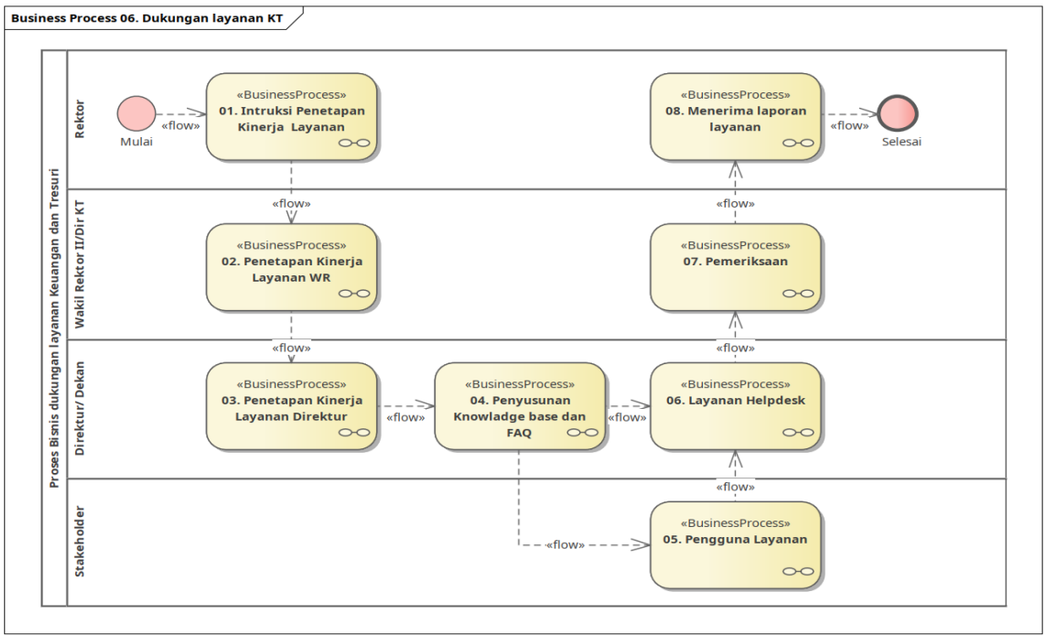
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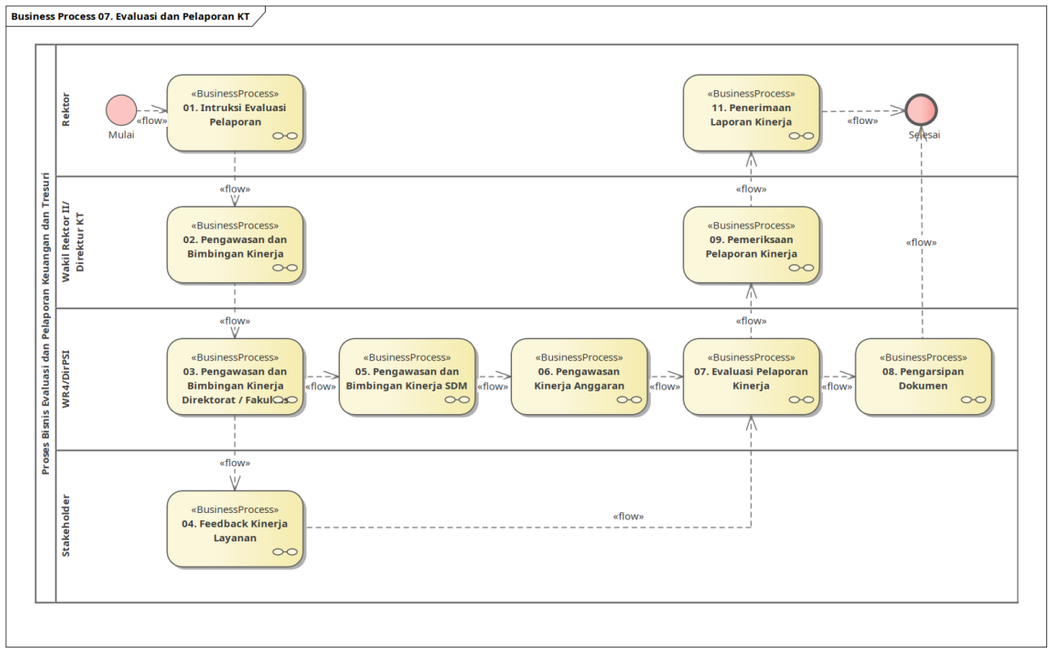
P03.D.03.05. Implementasi Layanan



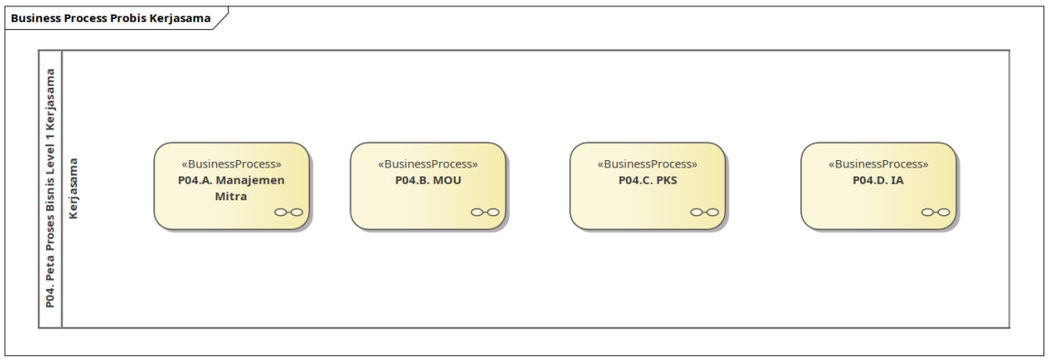
P03.D.03.06. Dukungan Layanan



P03.D.03.07. Evaluasi dan Pelaporan

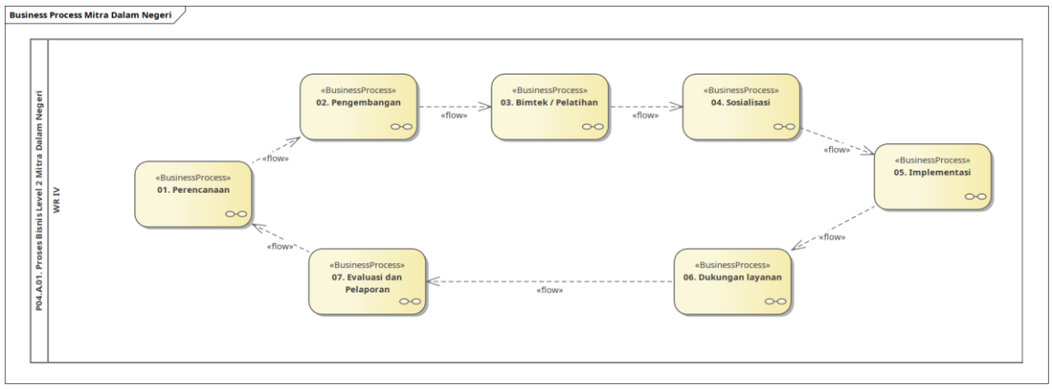


P04. Kerjasama

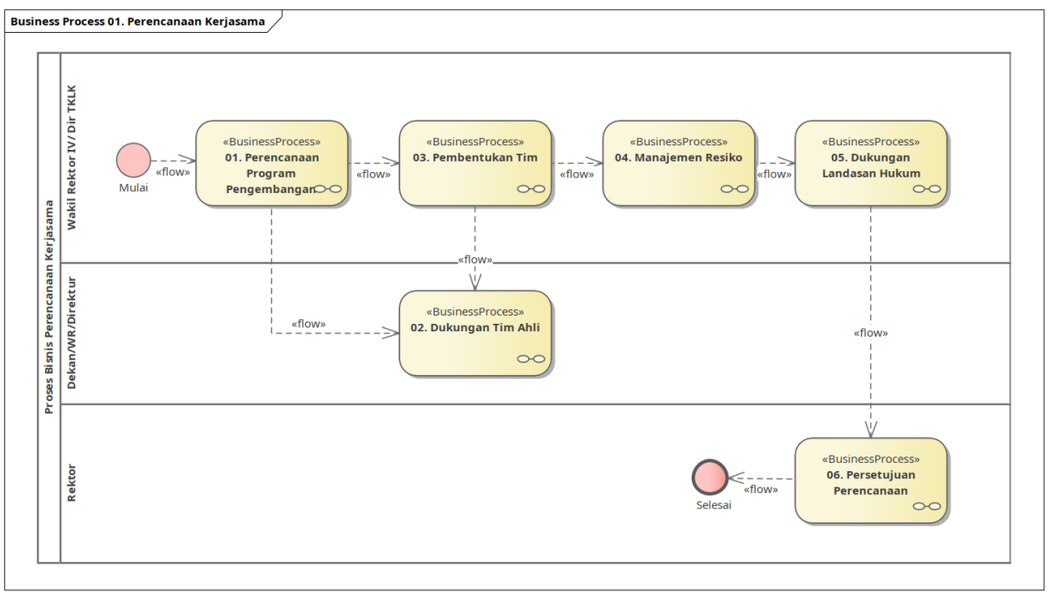


P04.A. Manajemen Mitra

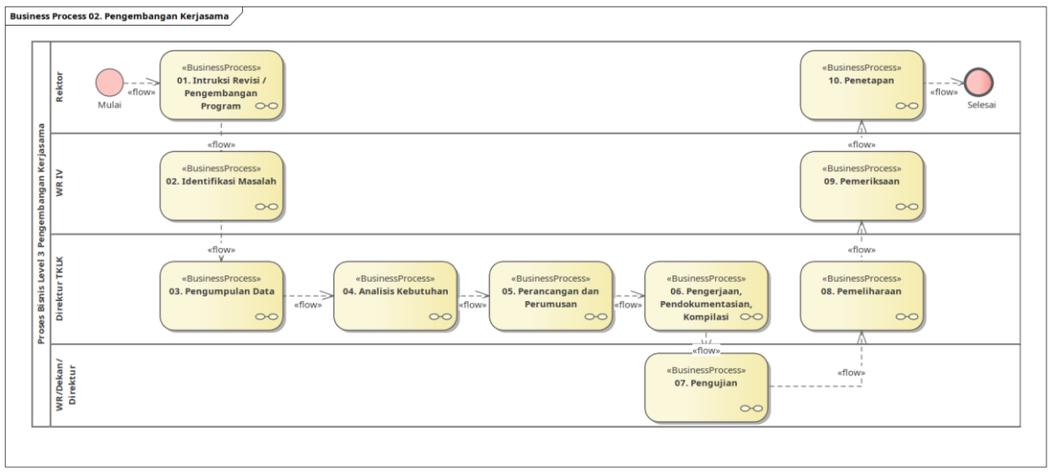
P04.A.01. Mitra Dalam Negeri



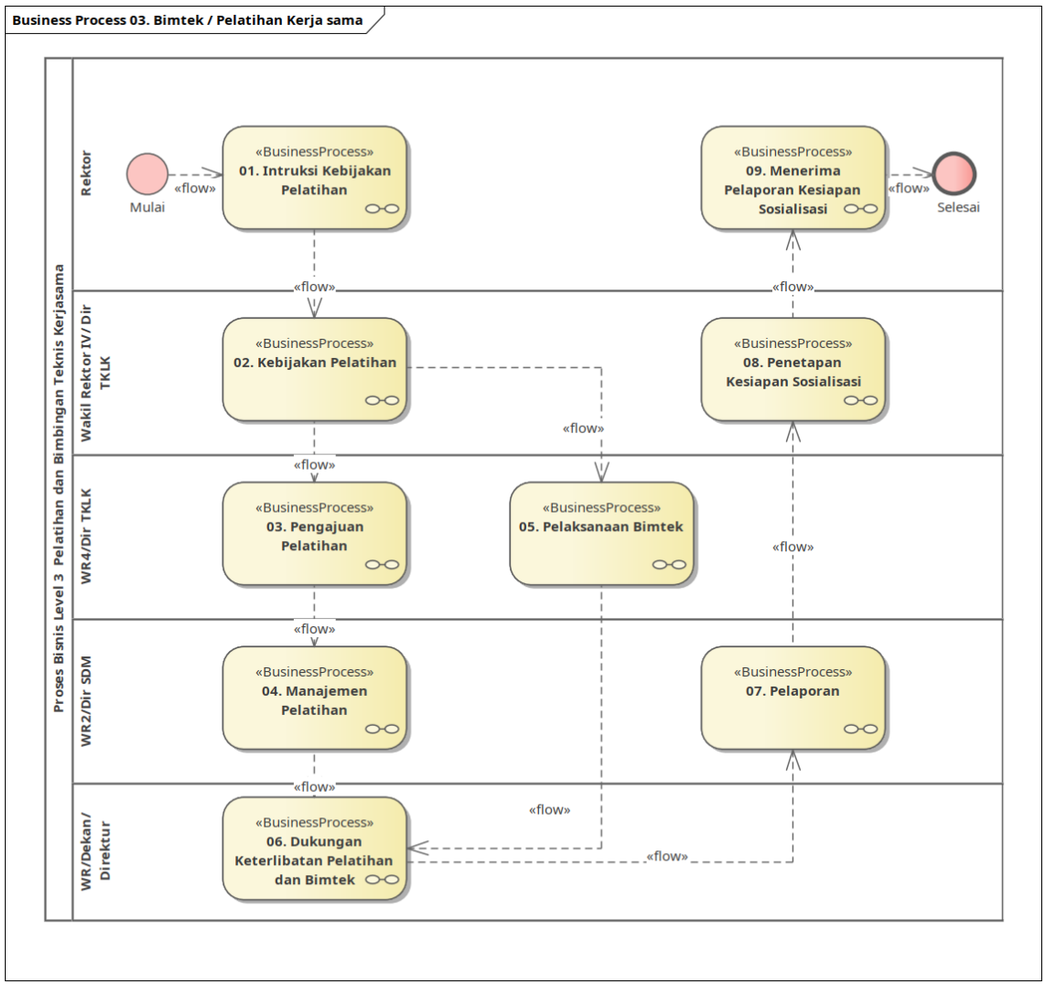
P04.A.01. 01. Perencanaan



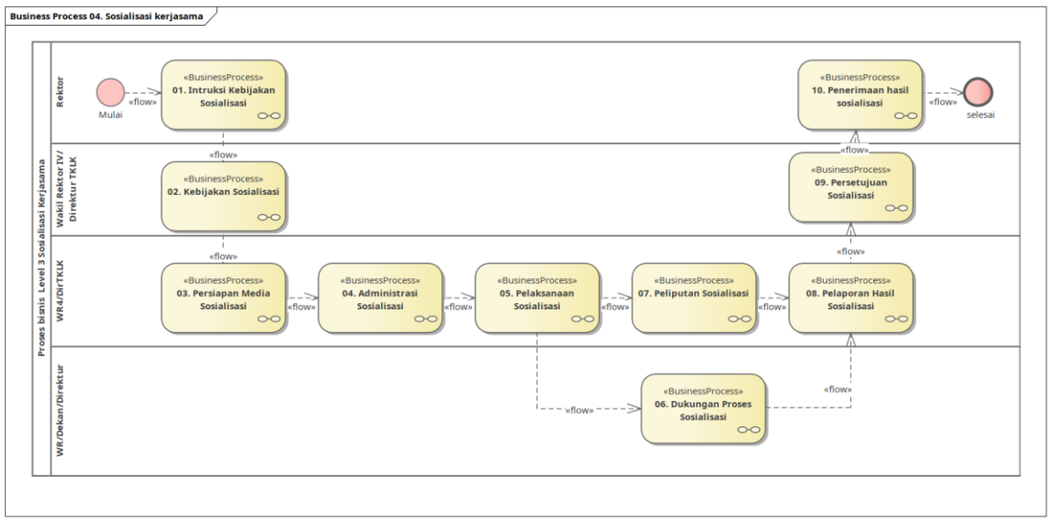
P04.A.01. 02. Pengembangan Layanan



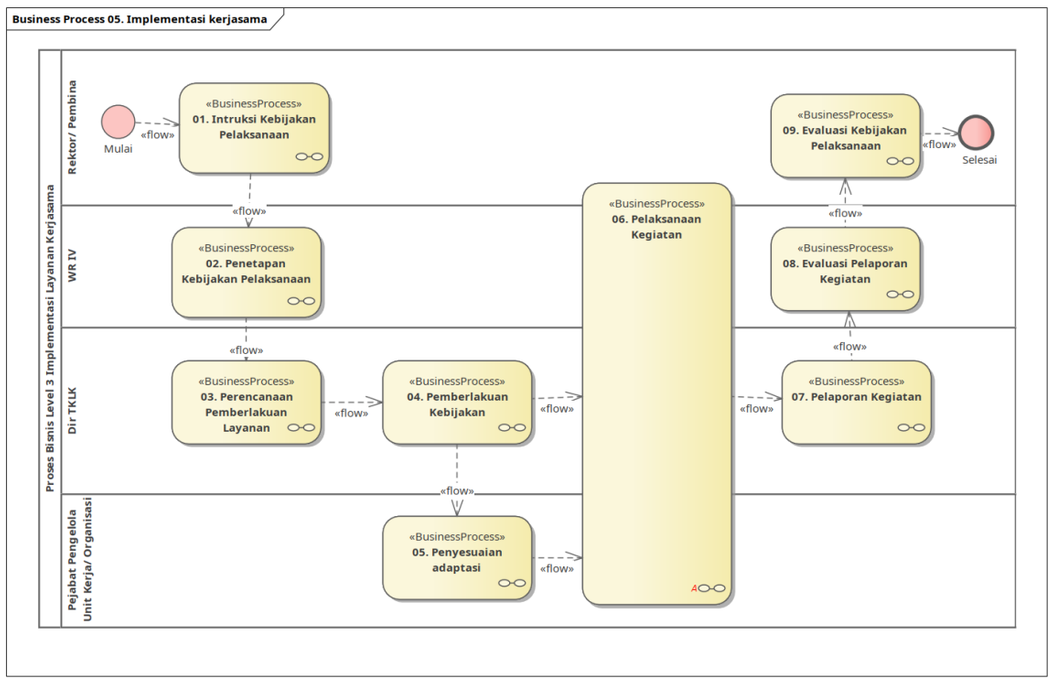
P04.A.01. 03. Bimtek/ Pelatihan



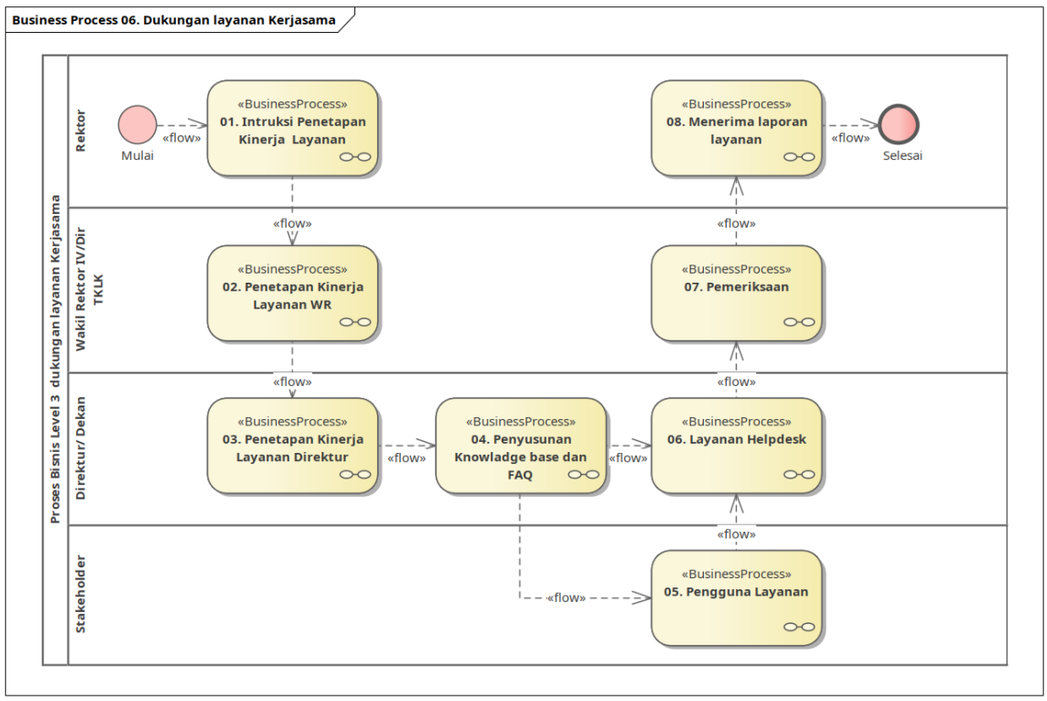
P04.A.01. 04. Sosialisasi



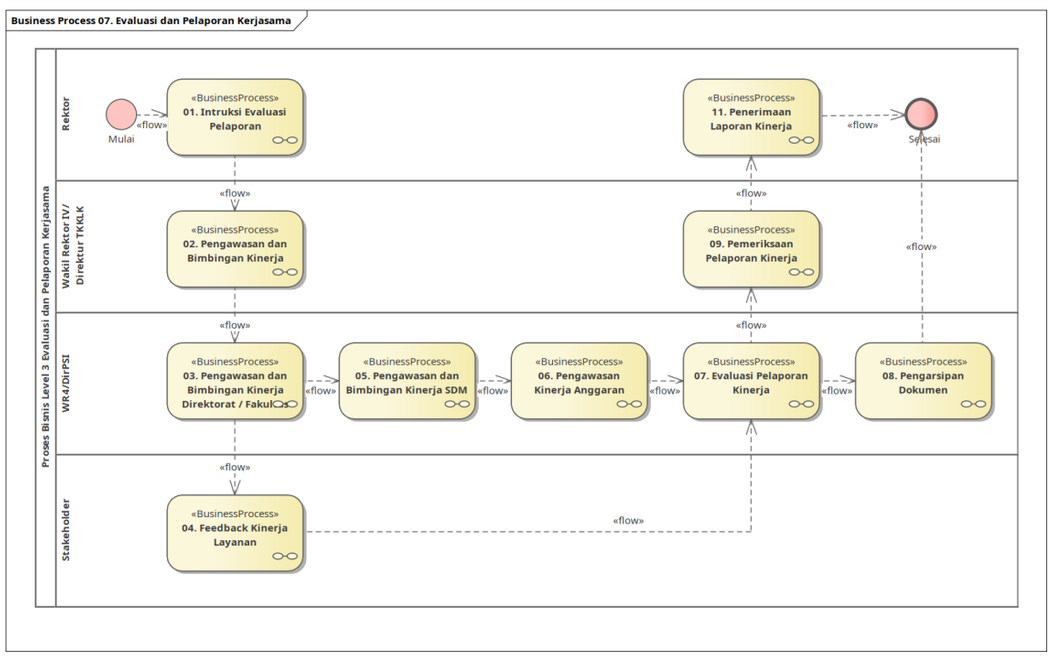
P04.A.01. 05. Implementasi Layanan



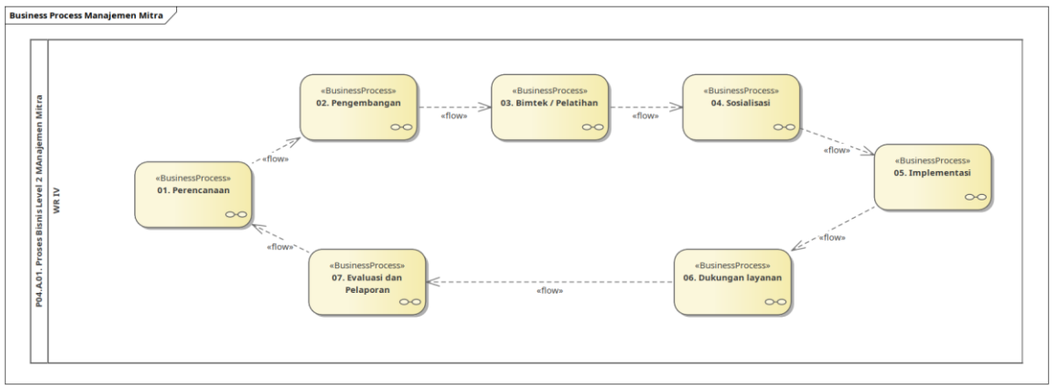
P04.A.01. 06. Dukungan Layanan



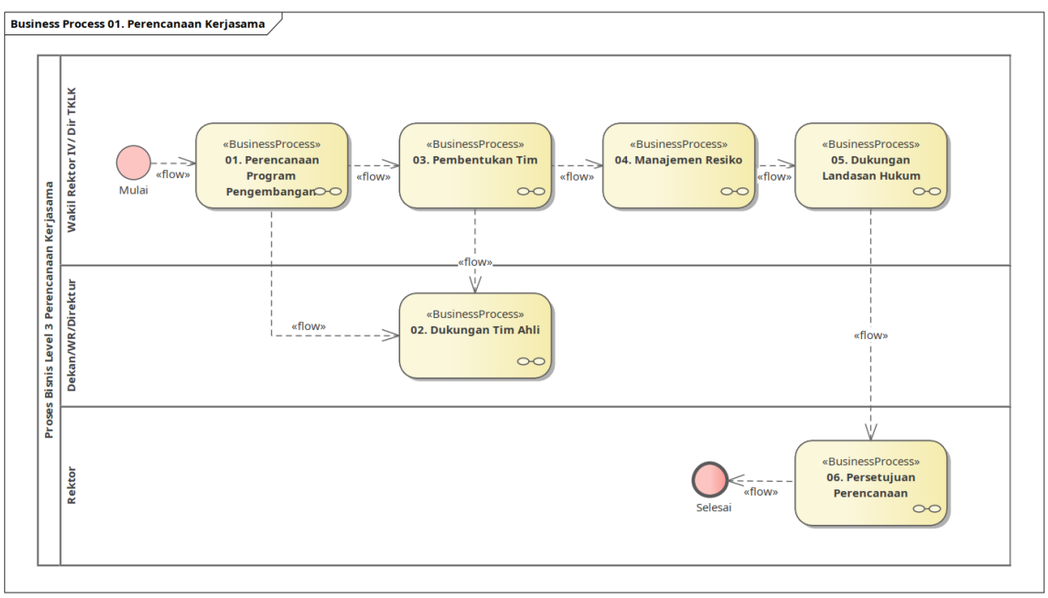
P04.A.01. 07. Evaluasi dan Pelaporan



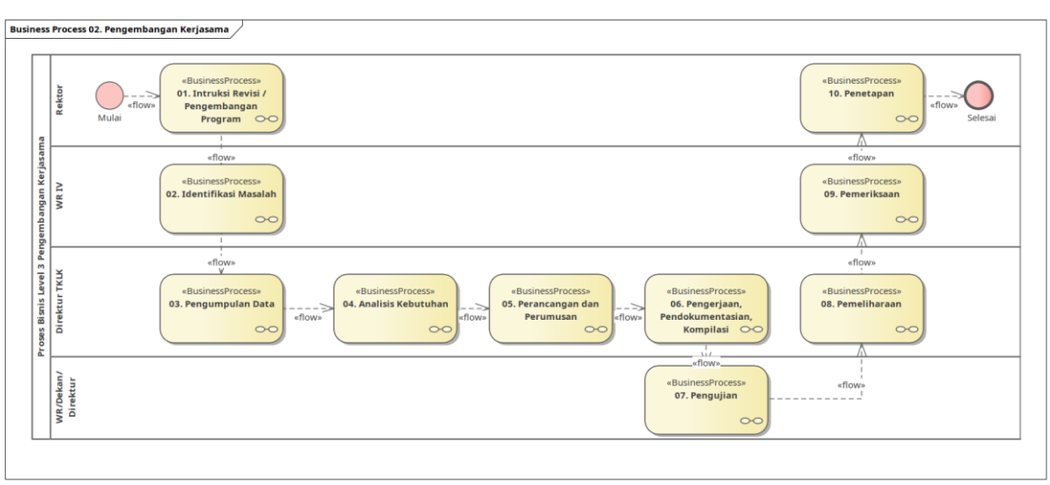
P04.A.02. Mitra Luar Negeri



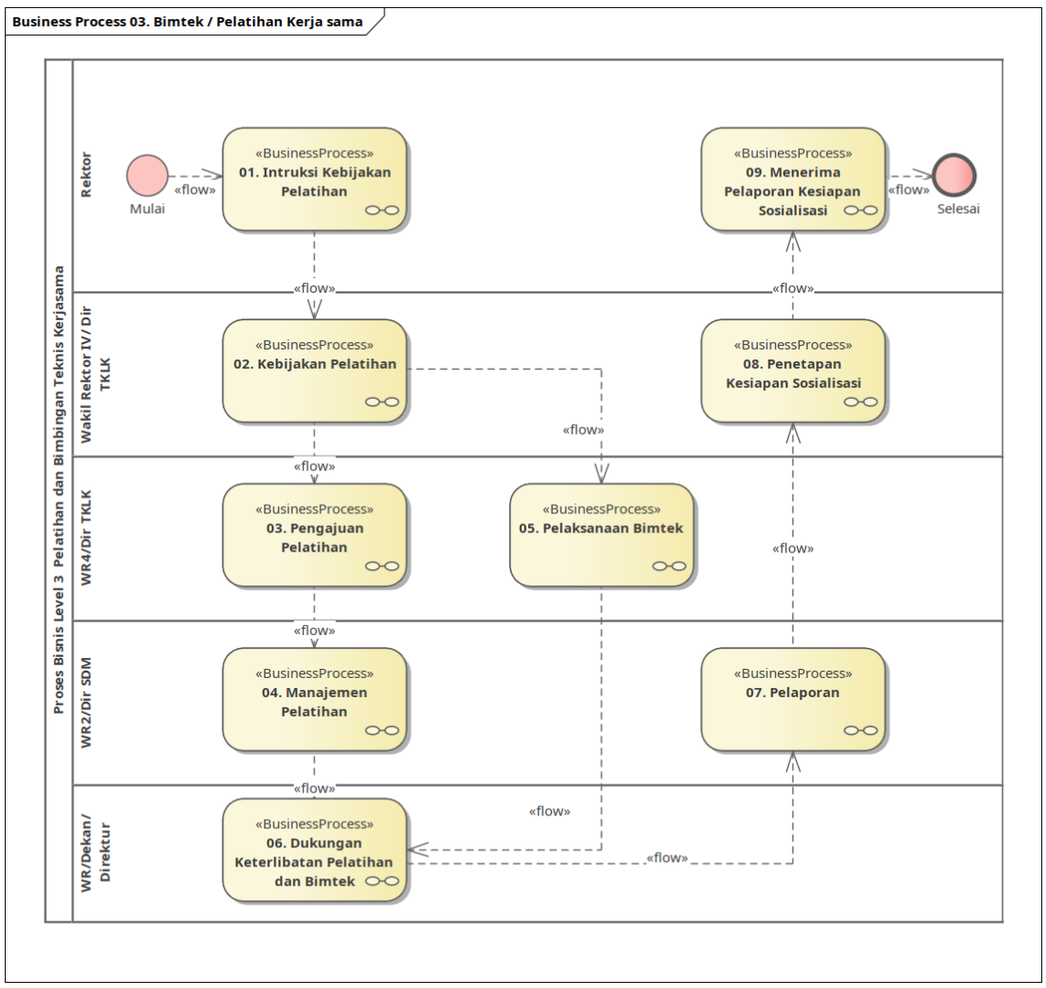
P04.A.02.01. Perencanaan



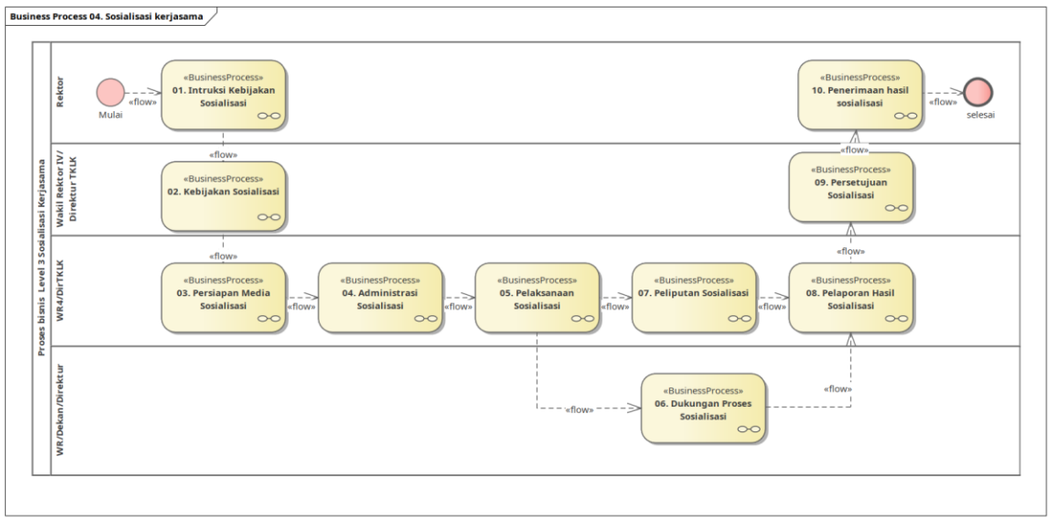
P04.A.02.02. Pengembangan Layanan



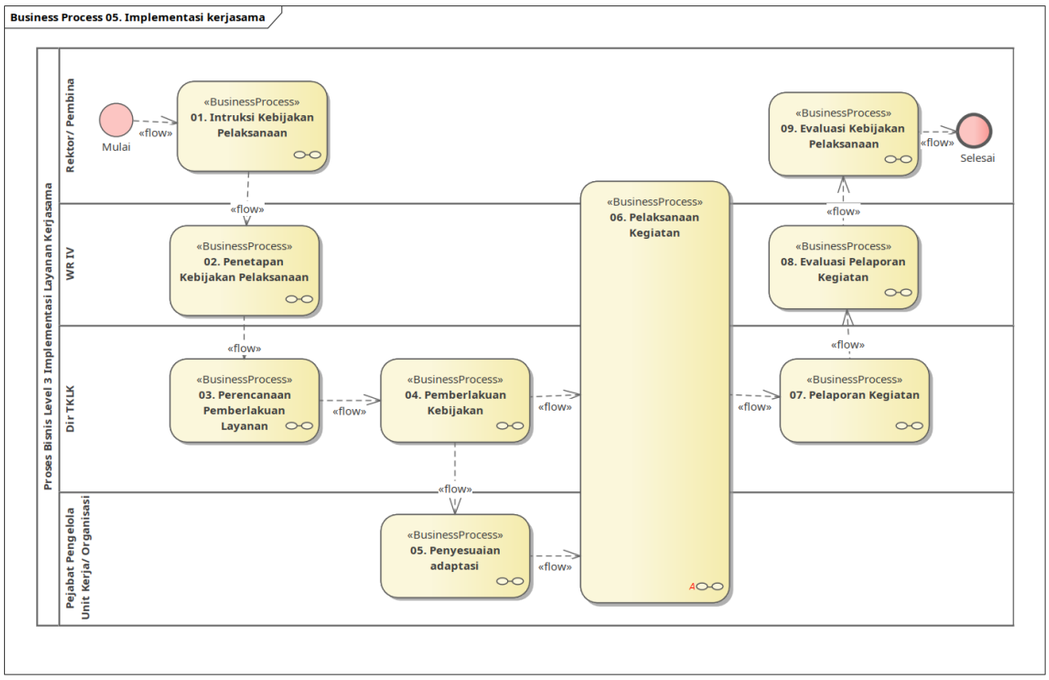
P04.A.02.03. Bimtek/ Pelatihan



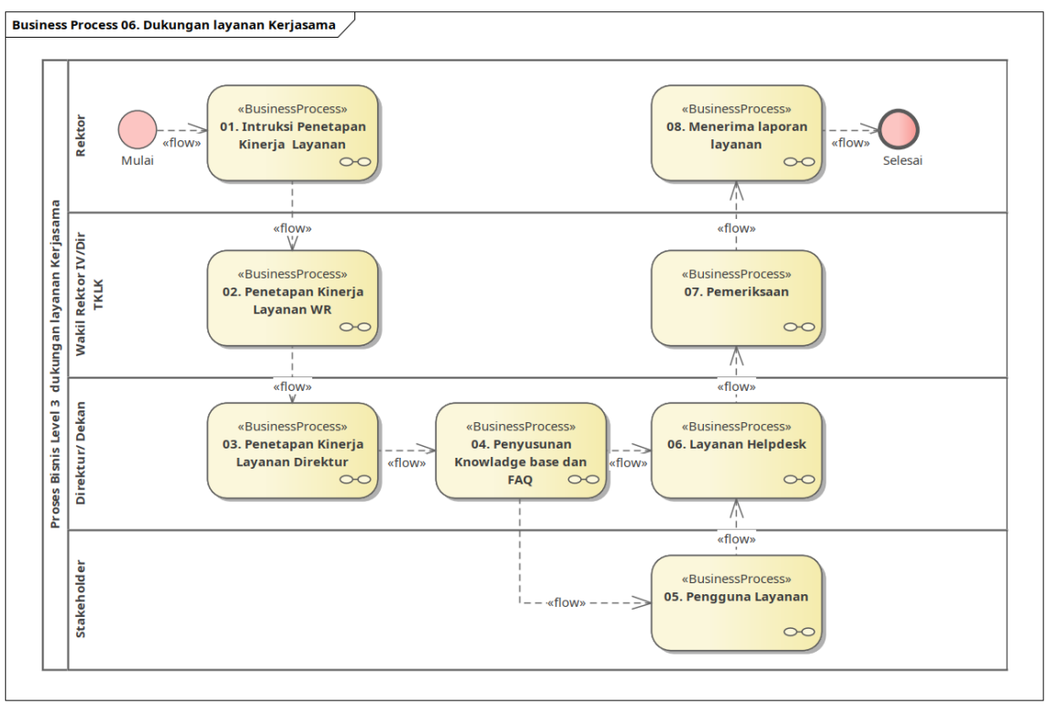
P04.A.02.04. Sosialisasi



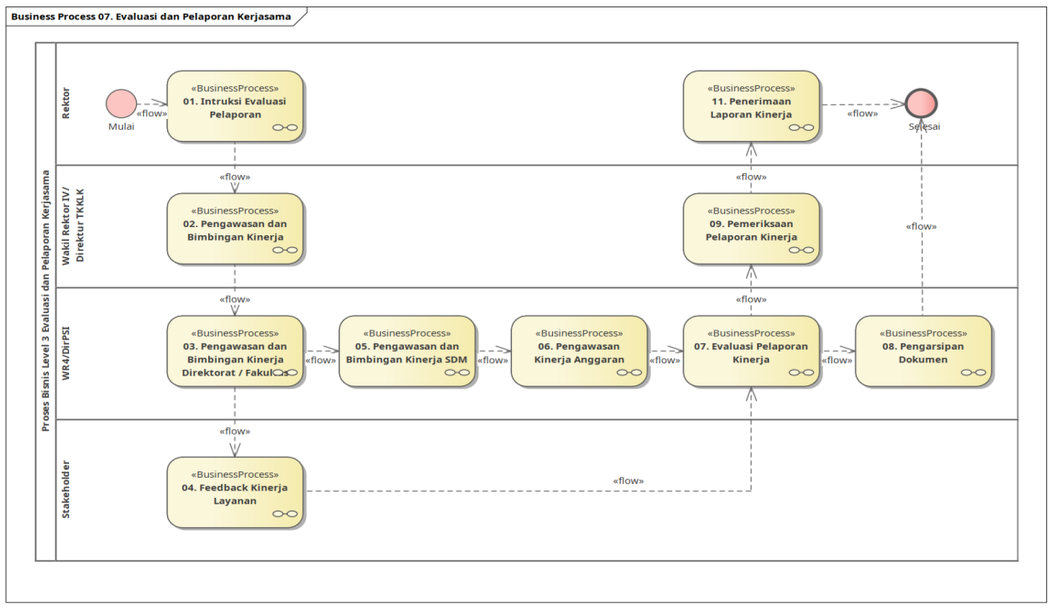
P04.A.02.05. Implementasi Layanan



P04.A.02.06. Dukungan Layanan

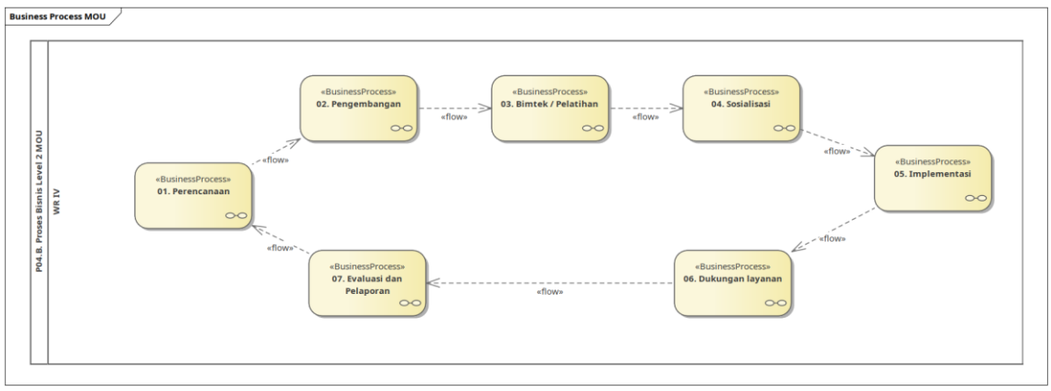


P04.A.02.07. Evaluasi dan Pelaporan

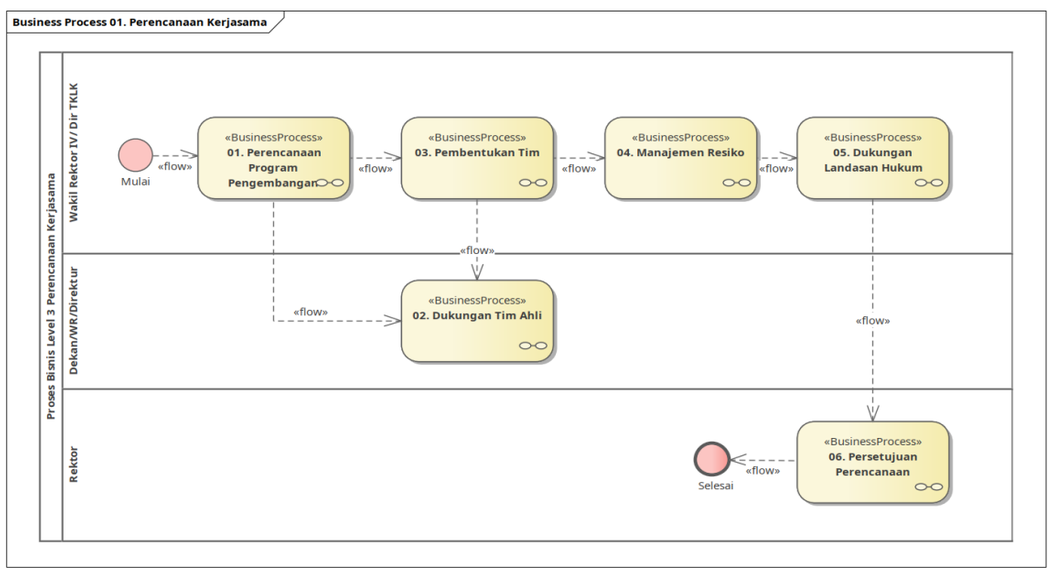


P04.B. MOU

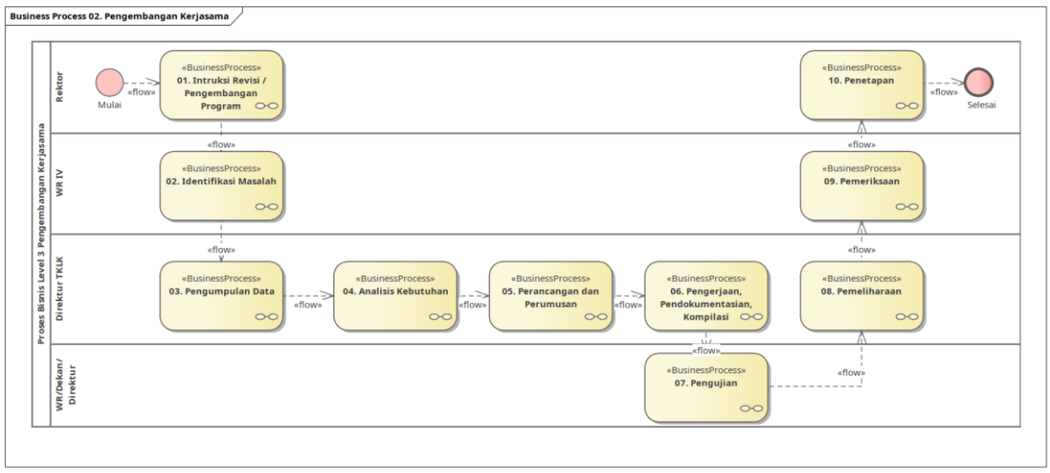
P04.B.01. MOU Dalam Negeri



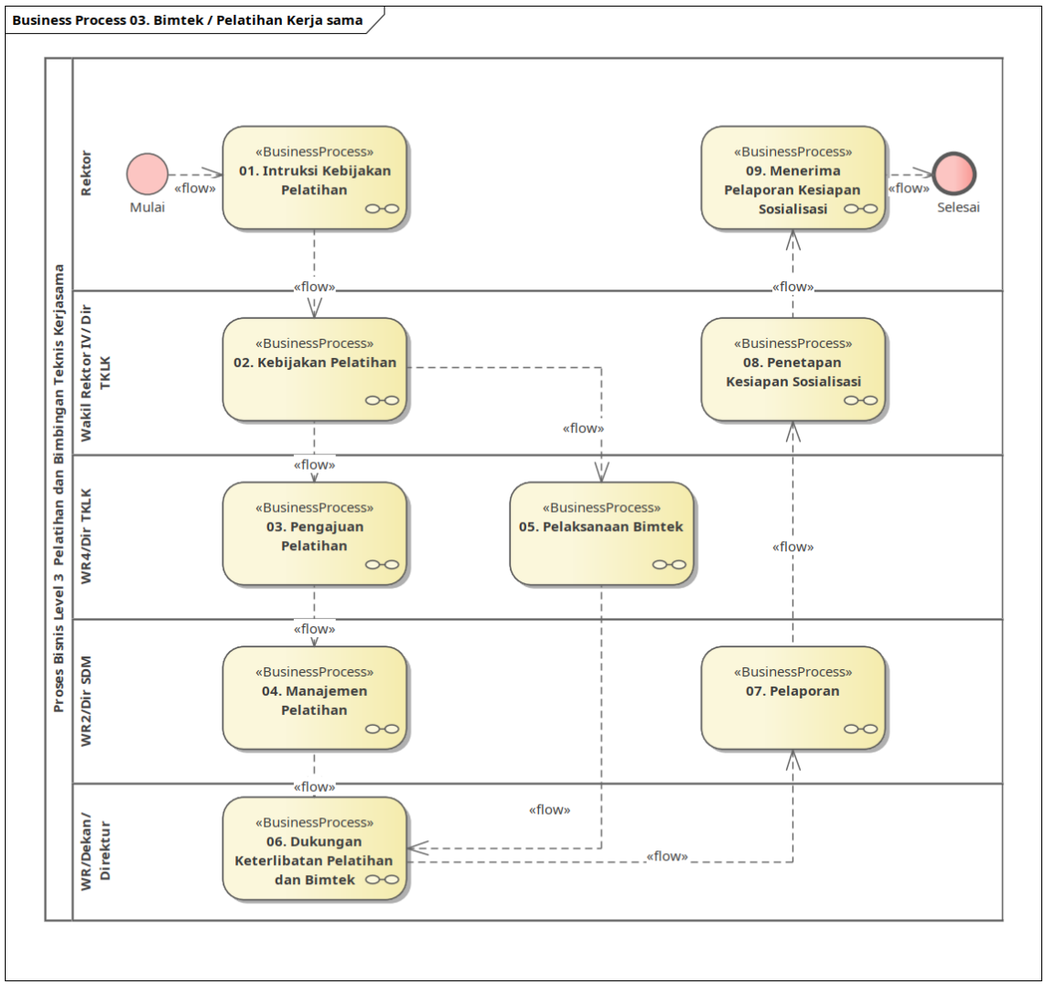
P04.B.01.01. Perencanaan



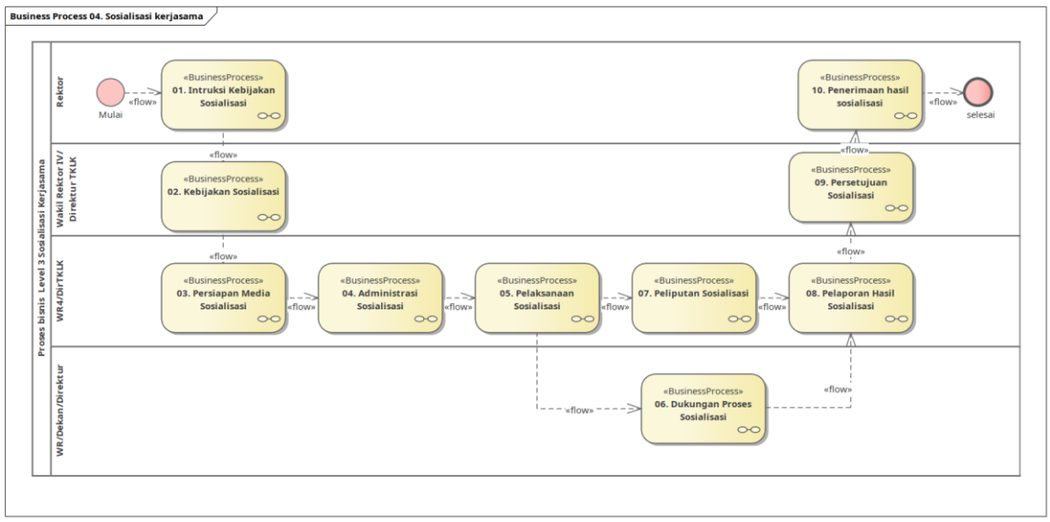
P04.B.01.02. Pengembangan Layanan



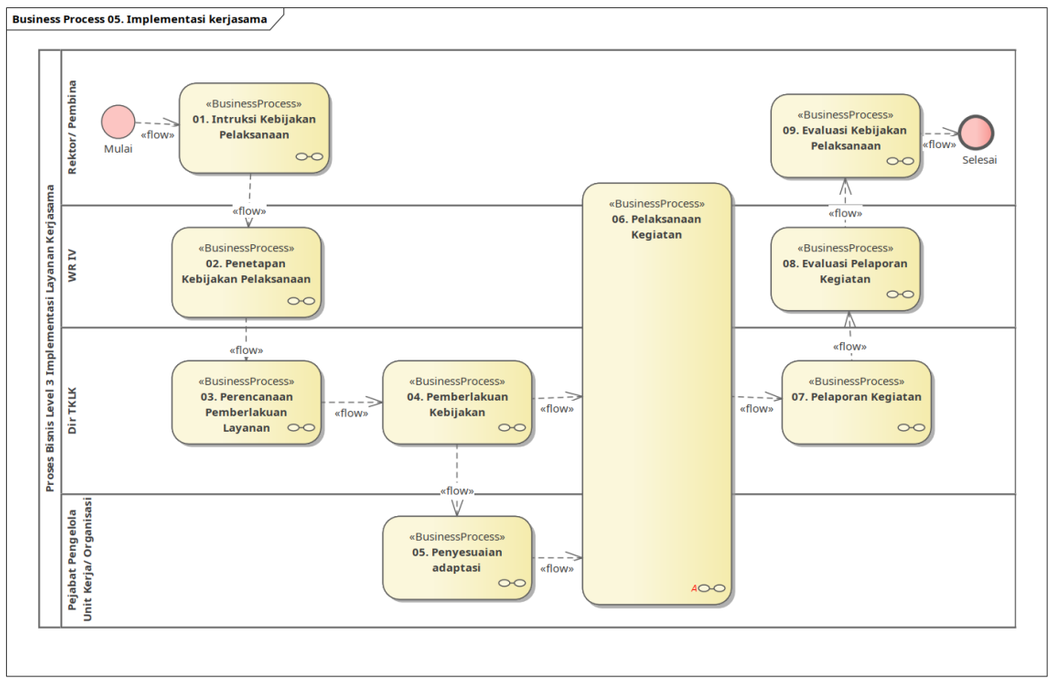
P04.B.01.03. Bimtek/ Pelatihan



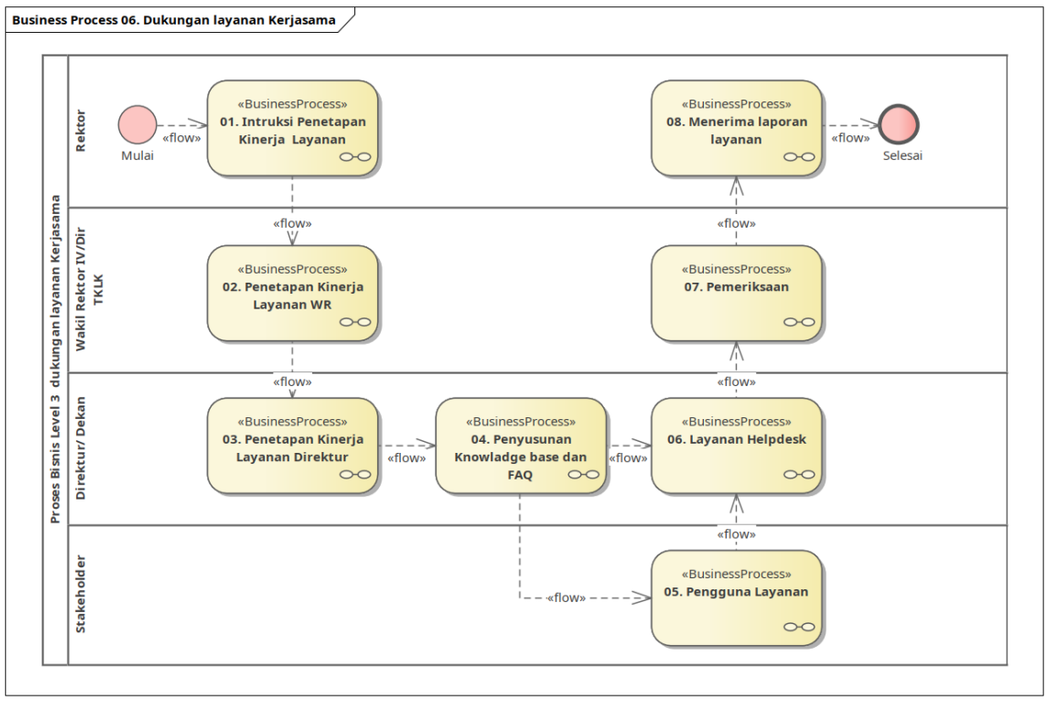
P04.B.01.04. Sosialisasi



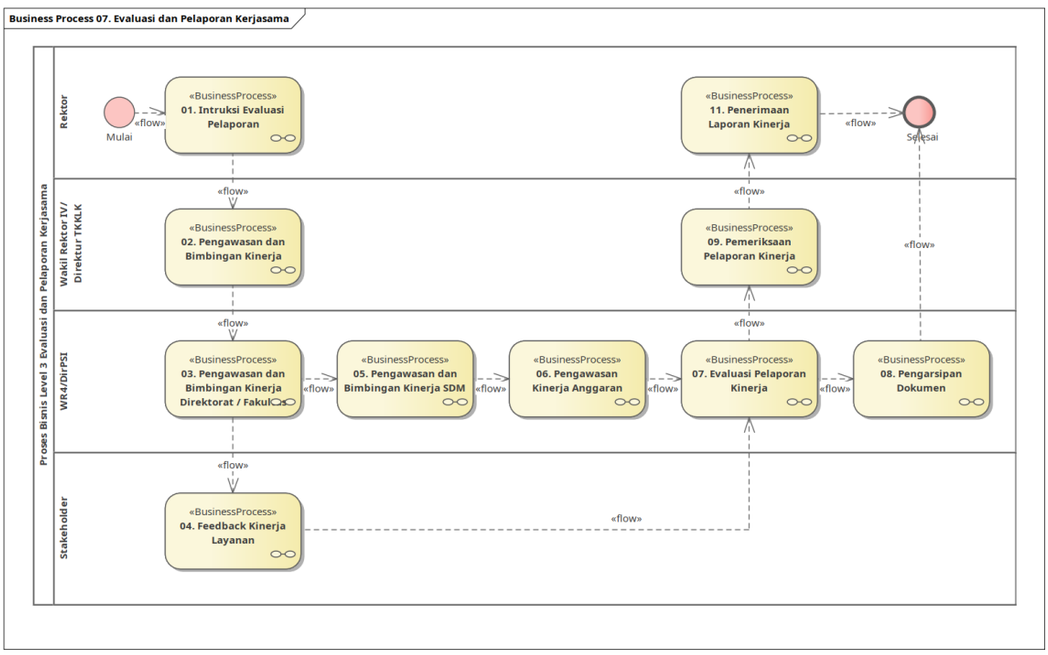
P04.B.01.05. Implementasi Layanan



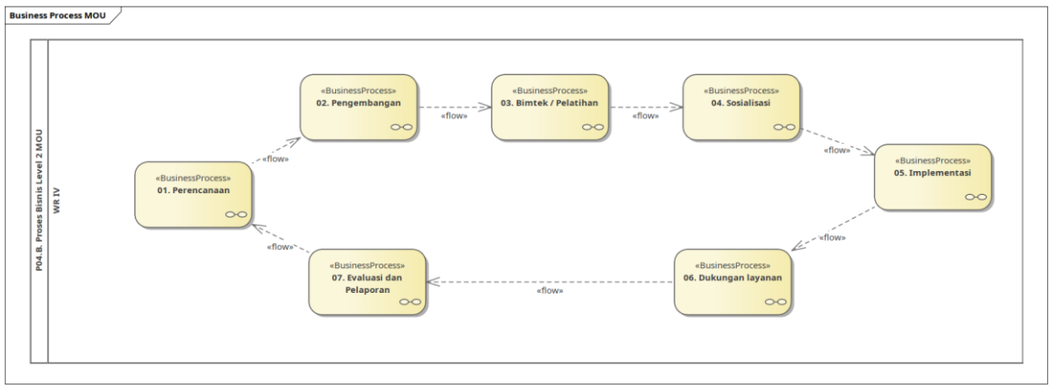
P04.B.01.06. Dukungan Layanan



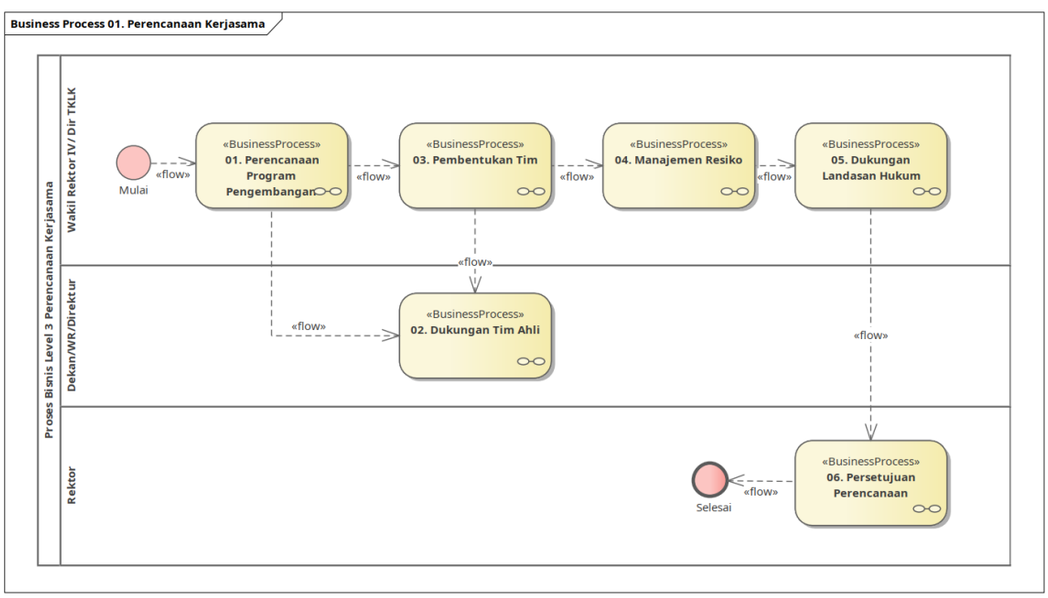
P04.B.01.07. Evaluasi dan Pelaporan



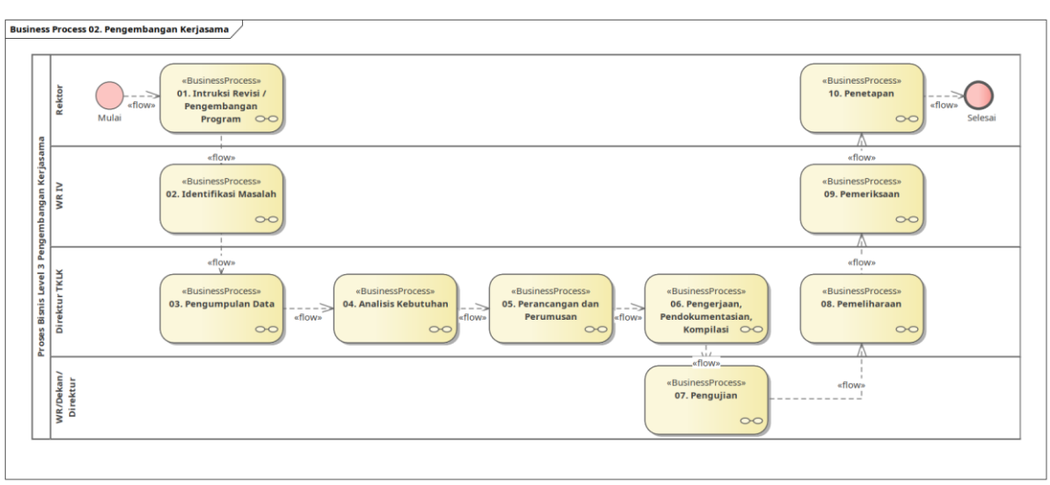
P04.B.02. MOU Luar Negeri



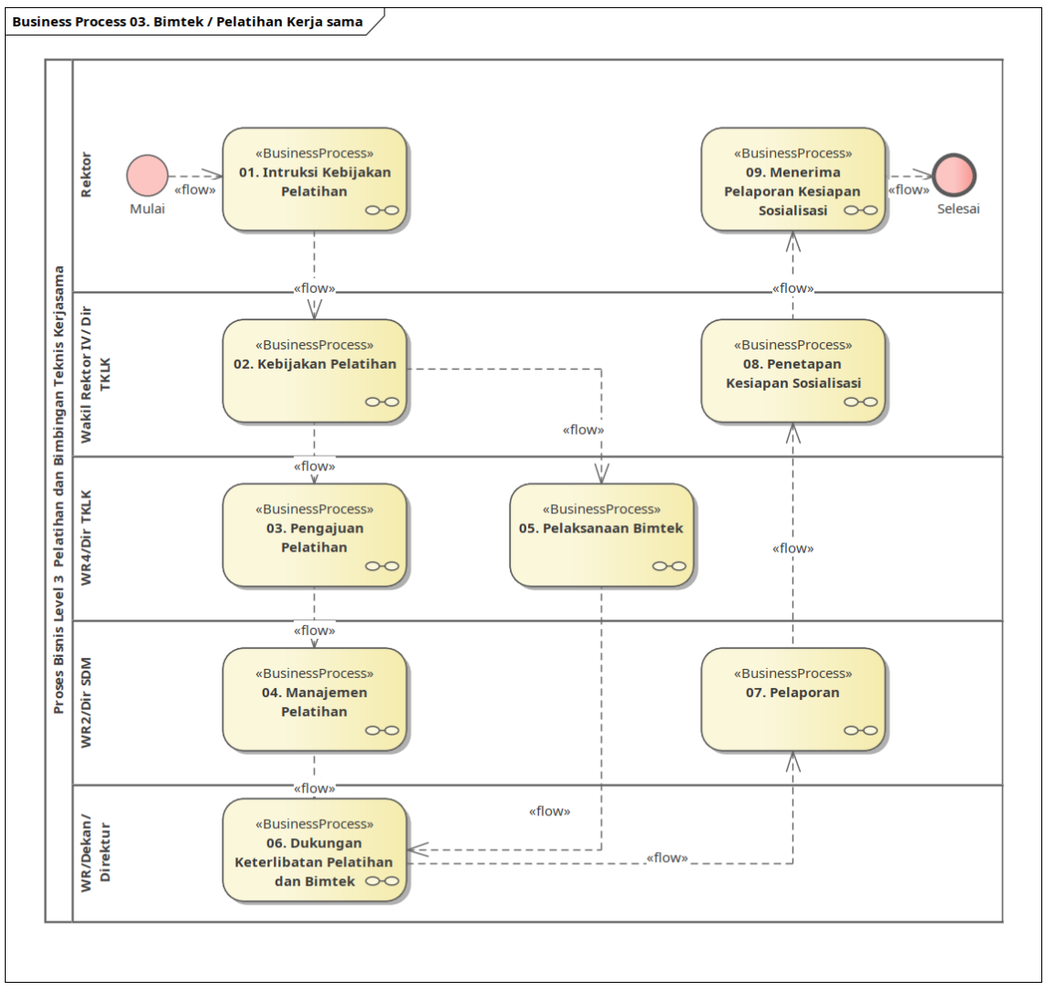
P04.B.02.01. Perencanaan



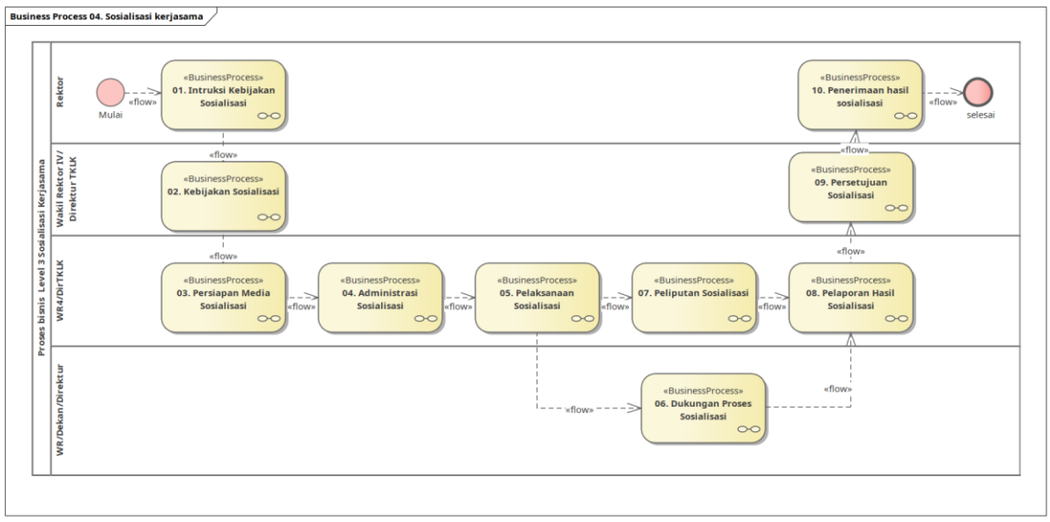
P04.B.02.02. Pengembangan Layanan



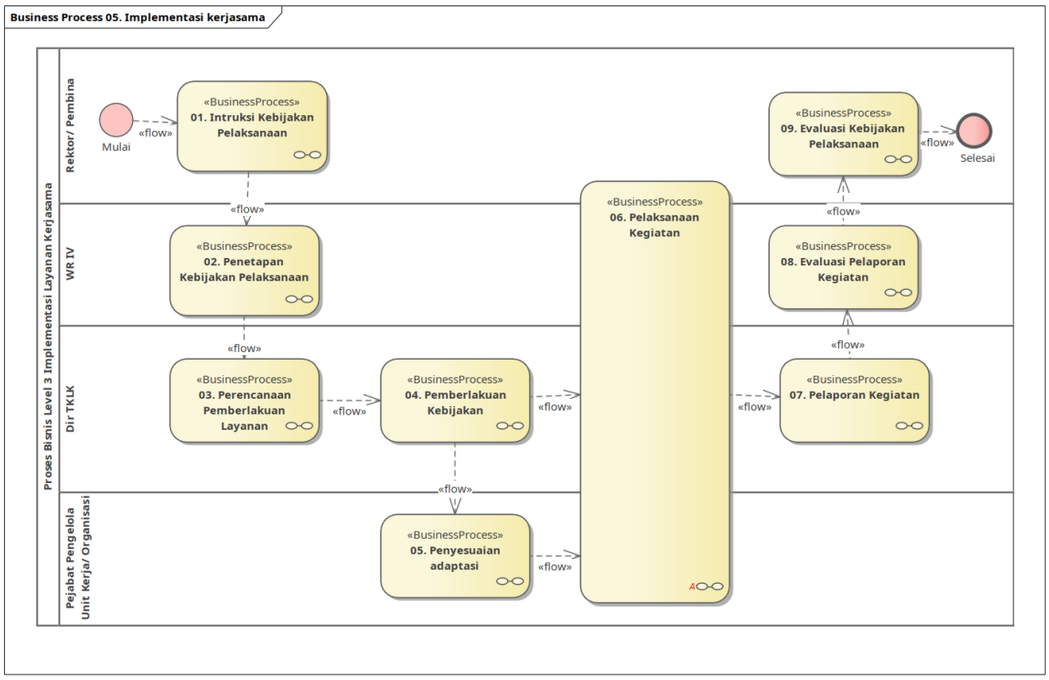
P04.B.02.03. Bimtek/ Pelatihan



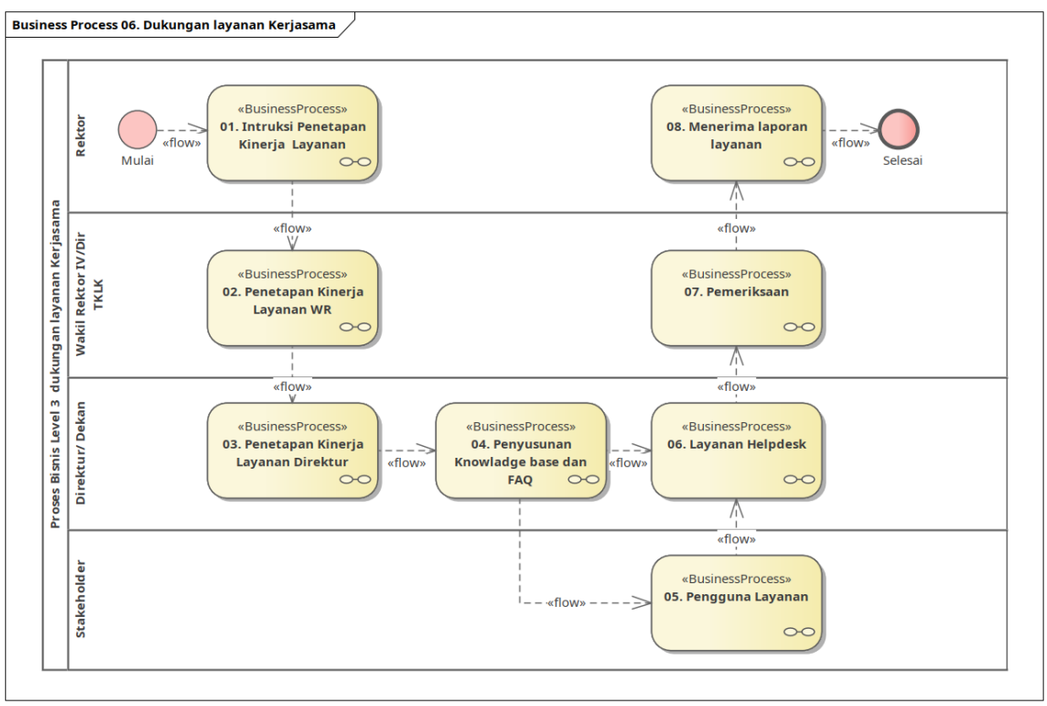
P04.B.02.04. Sosialisasi



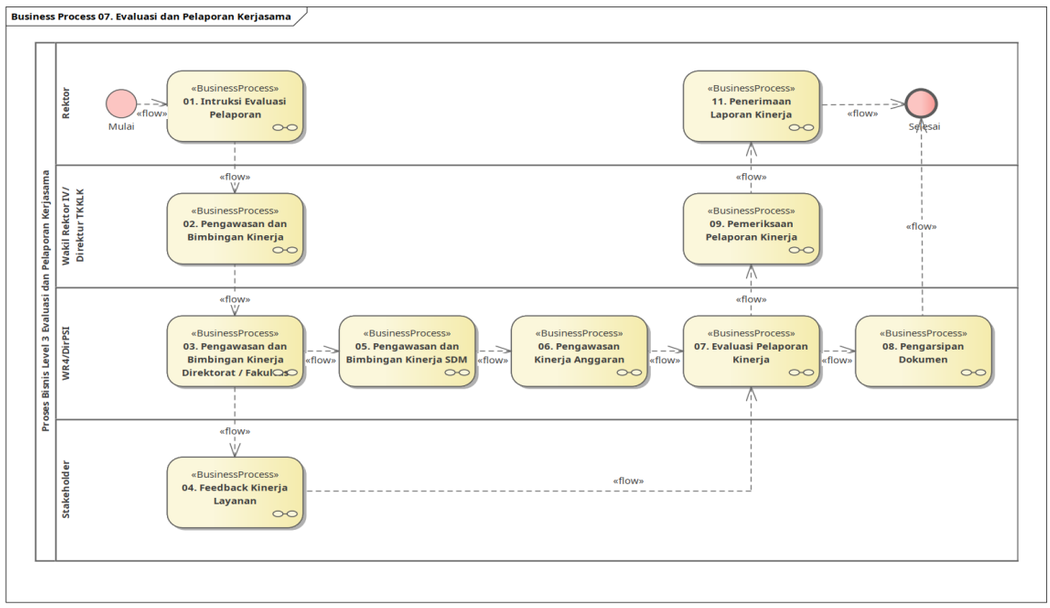
P04.B.02.05. Implementasi Layanan



P04.B.02.06. Dukungan Layanan

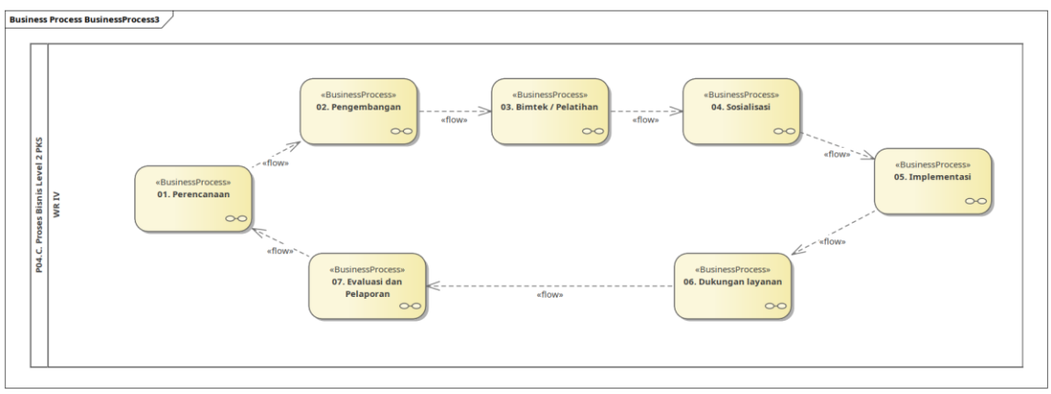


P04.B.02.07. Evaluasi dan Pelaporan

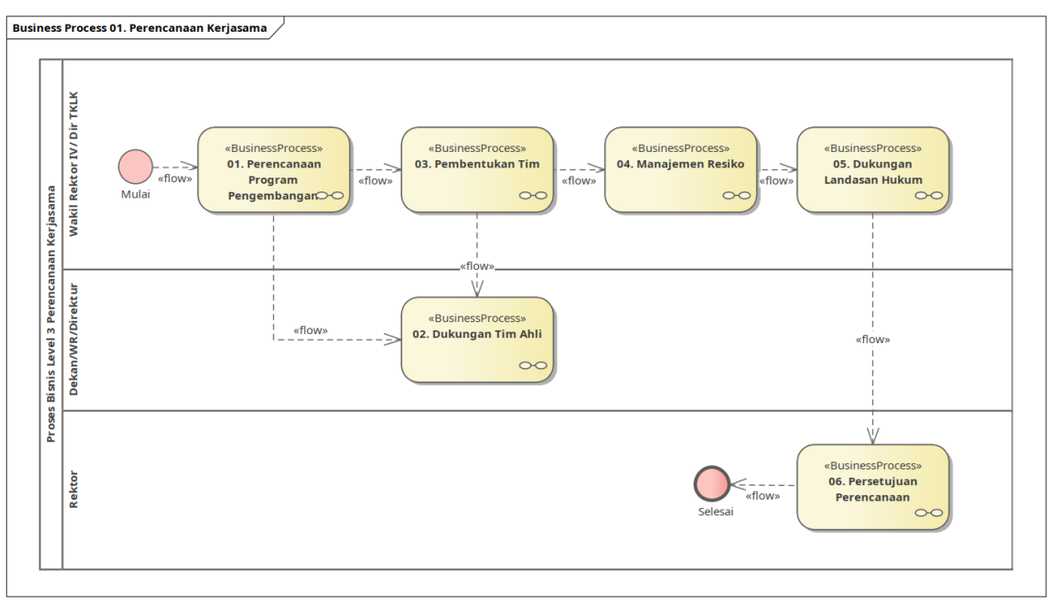


P04.C. PKS

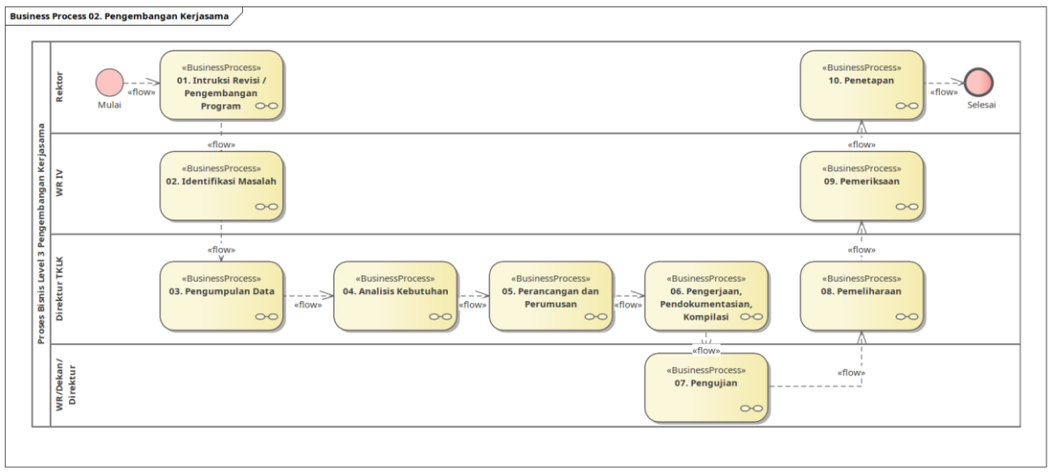
P04.C.01. PKS Dalam Negeri



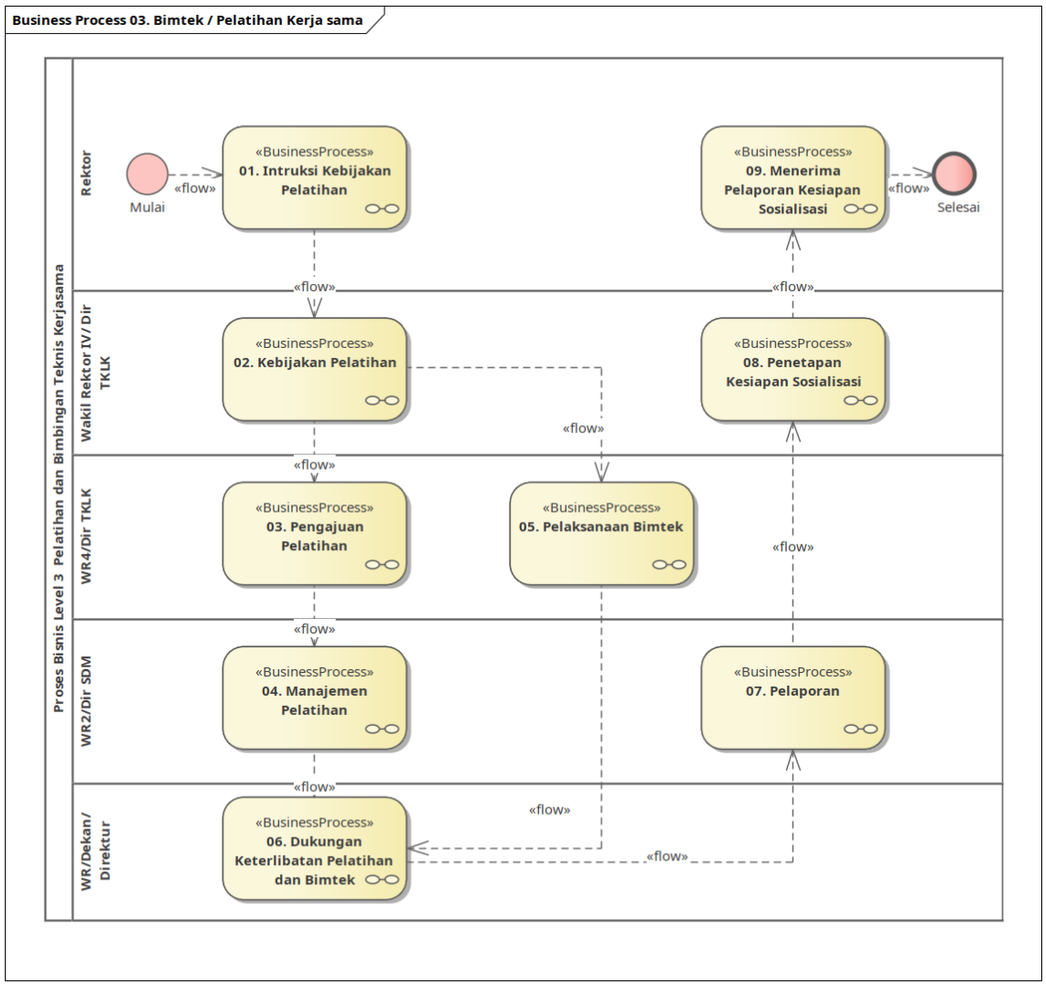
P04.C.01.01. Perencanaan



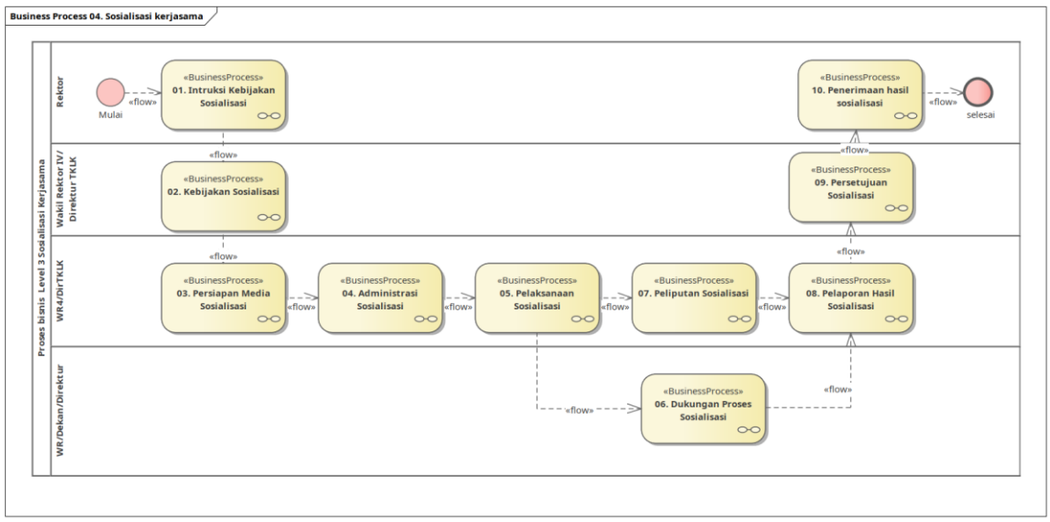
P04.C.01.02. Pengembangan Layanan



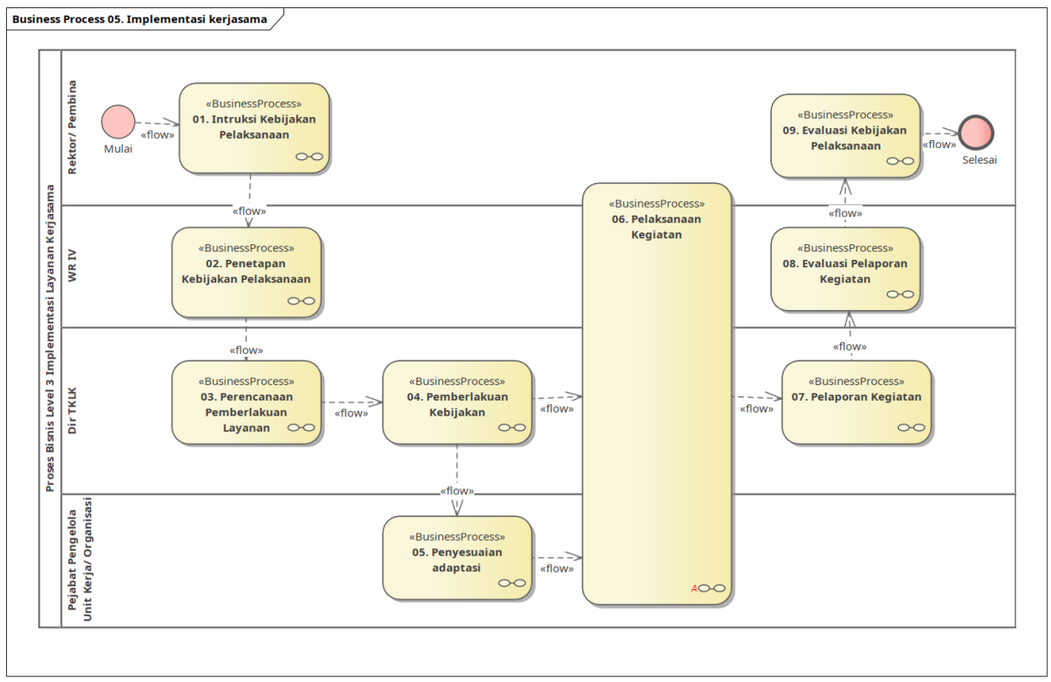
P04.C.01.03. Bimtek/ Pelatihan



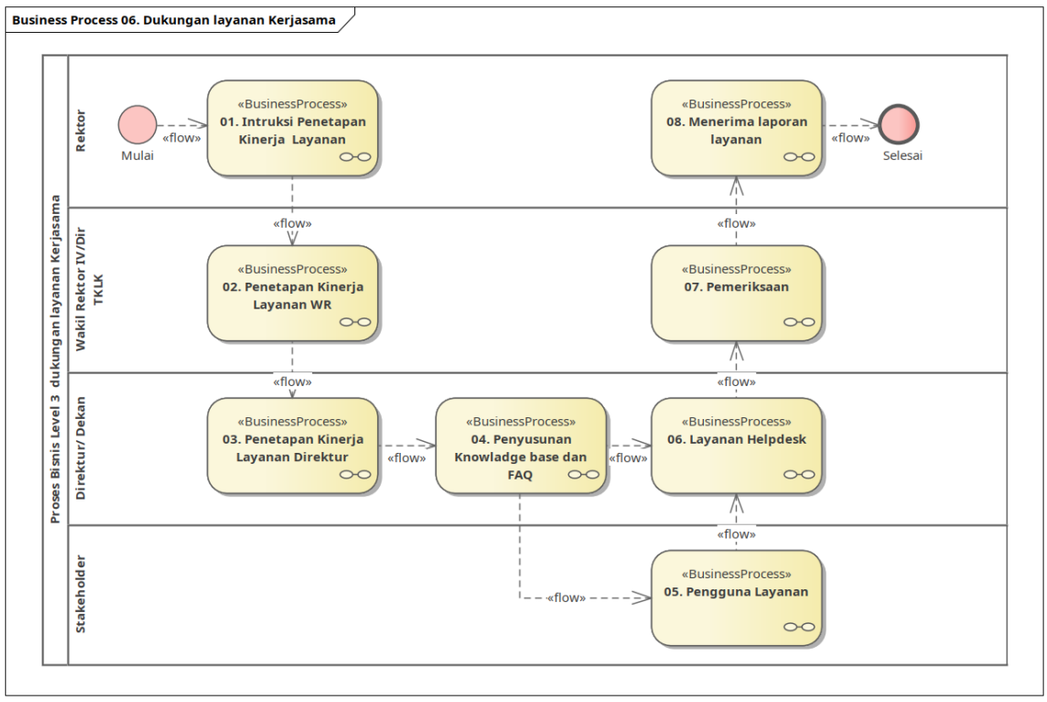
P04.C.01.04. Sosialisasi



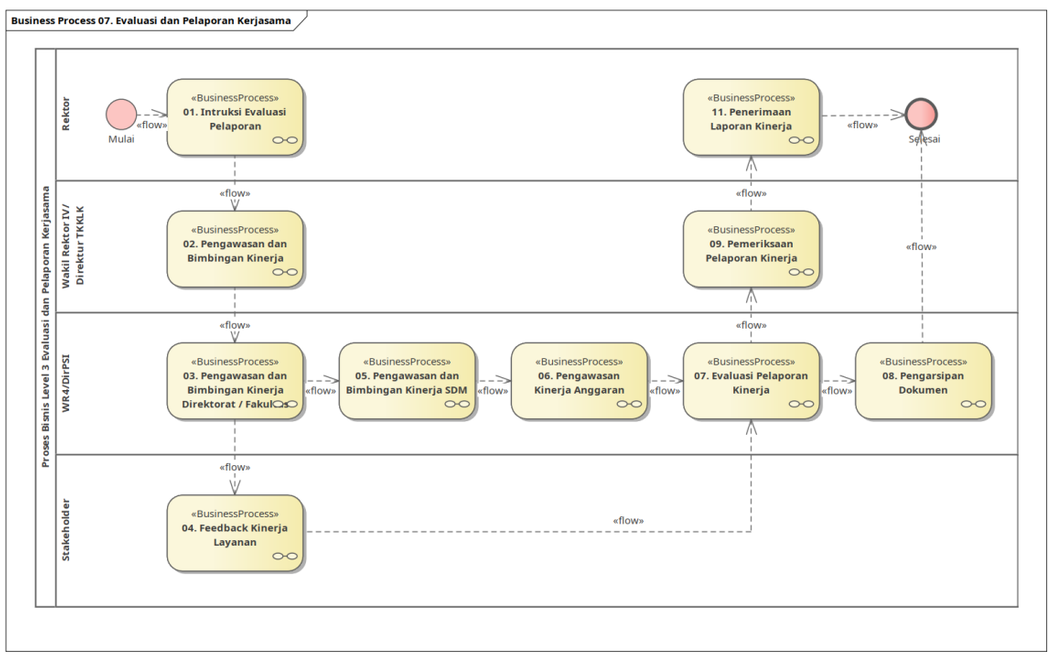
P04.C.01.05. Implementasi Layanan



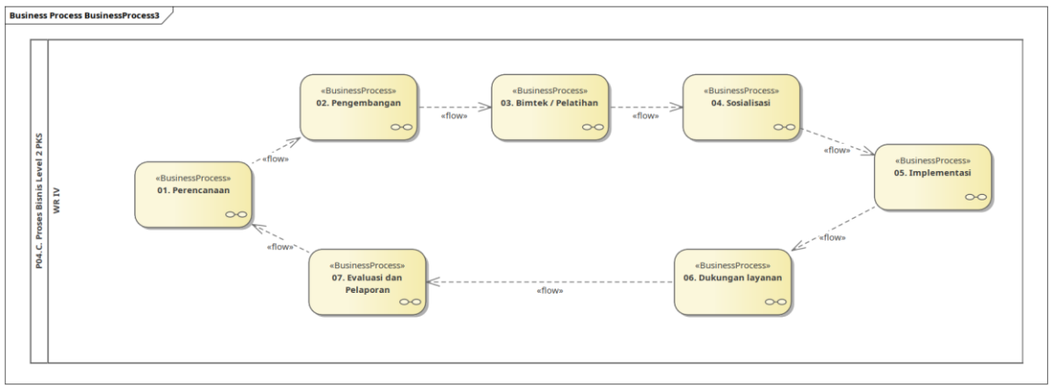
P04.C.01.06. Dukungan Layanan



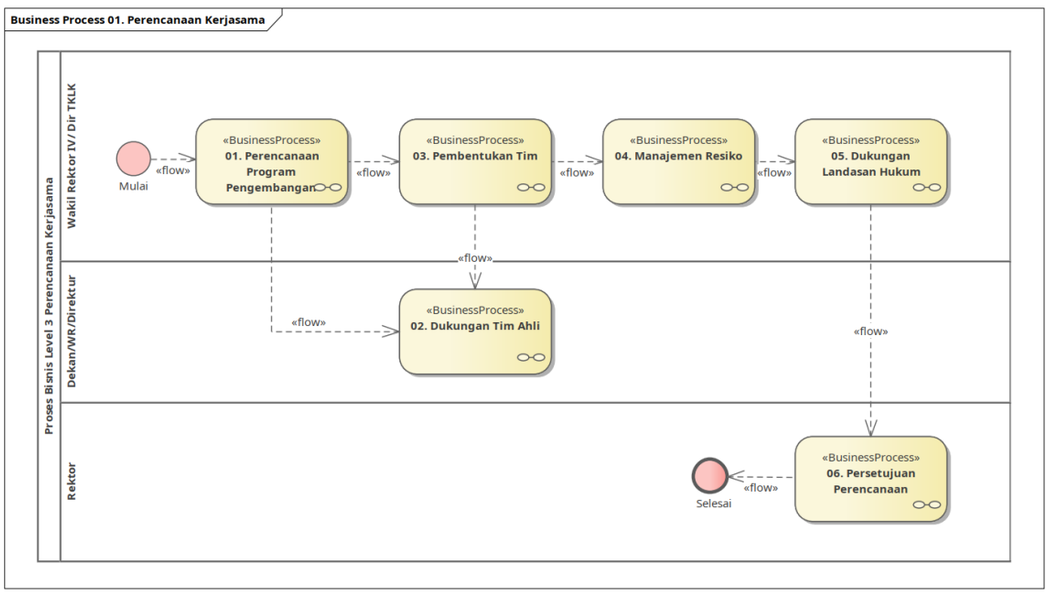
P04.C.01.07. Evaluasi dan Pelaporan



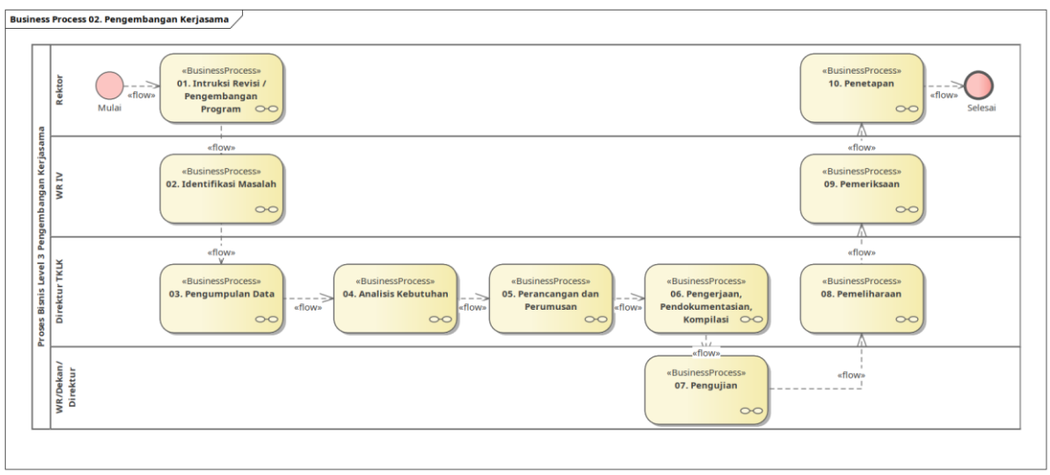
P04.C.02. PKS Luar Negeri



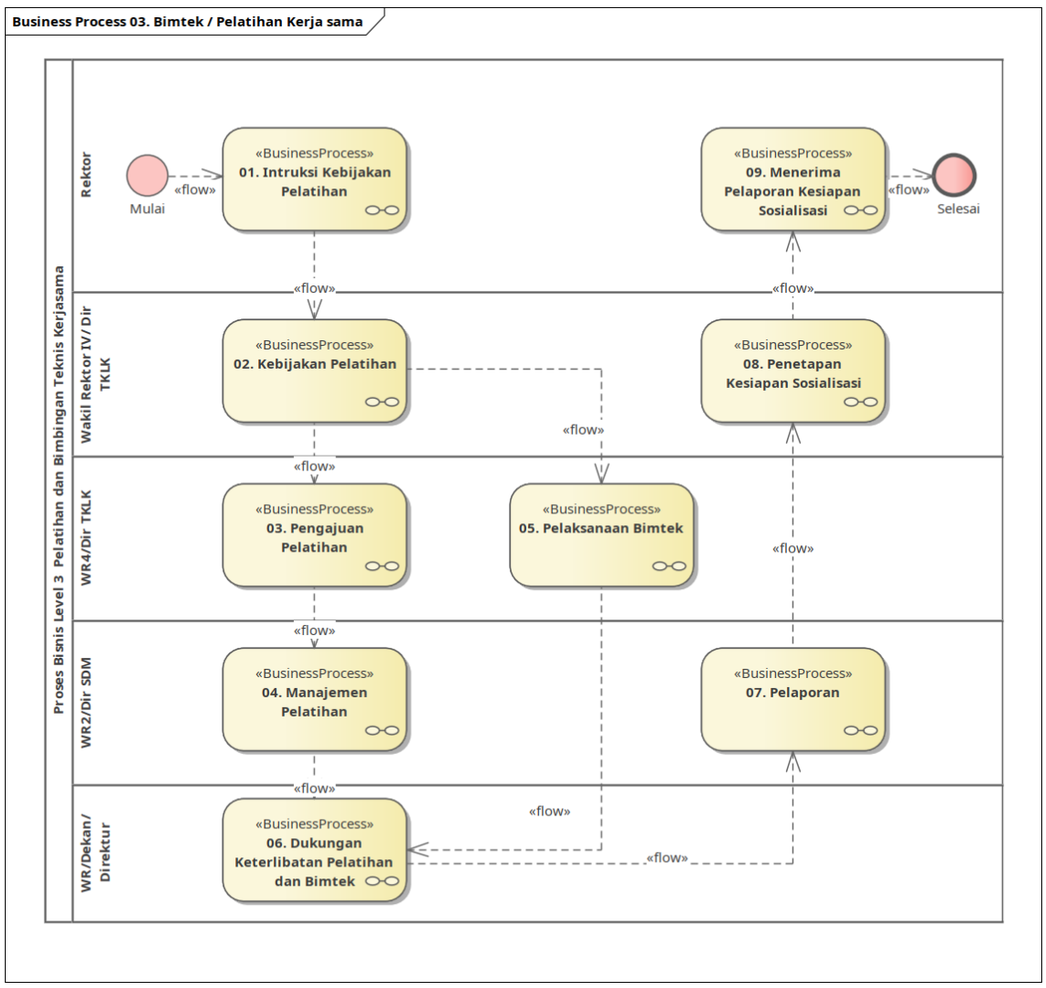
P04.C.02.01. Perencanaan



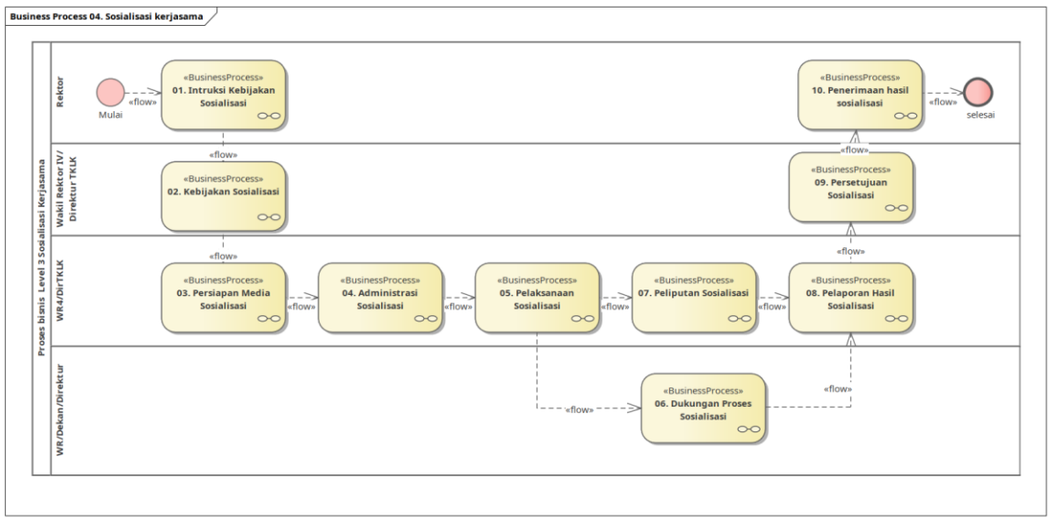
P04.C.02.02. Pengembangan Layanan



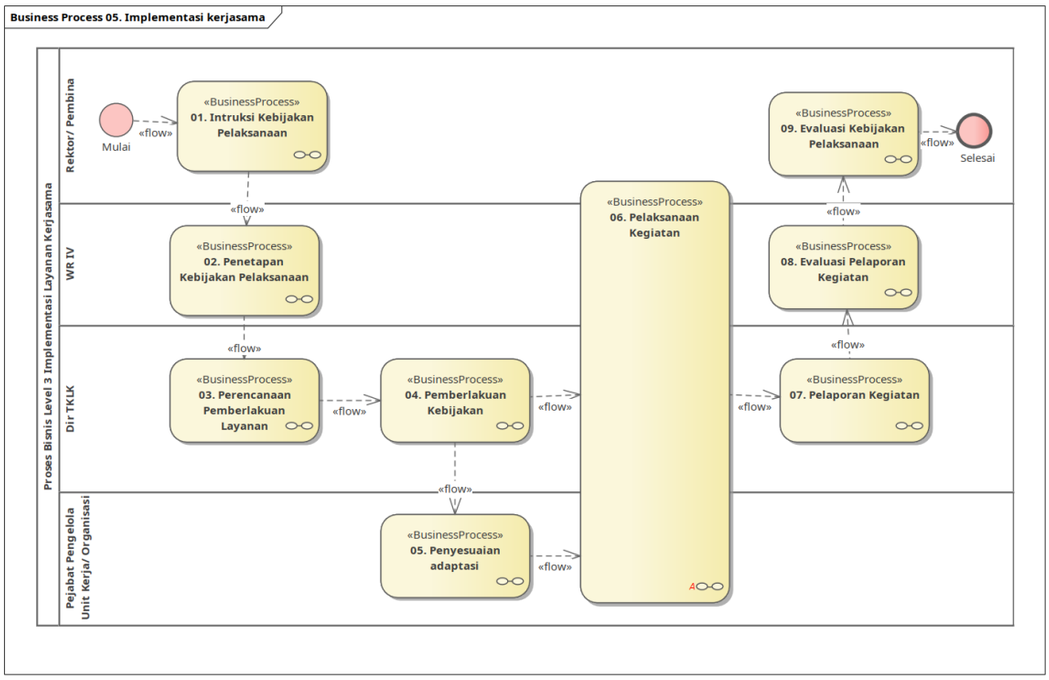
P04.C.02.03. Bimtek/ Pelatihan



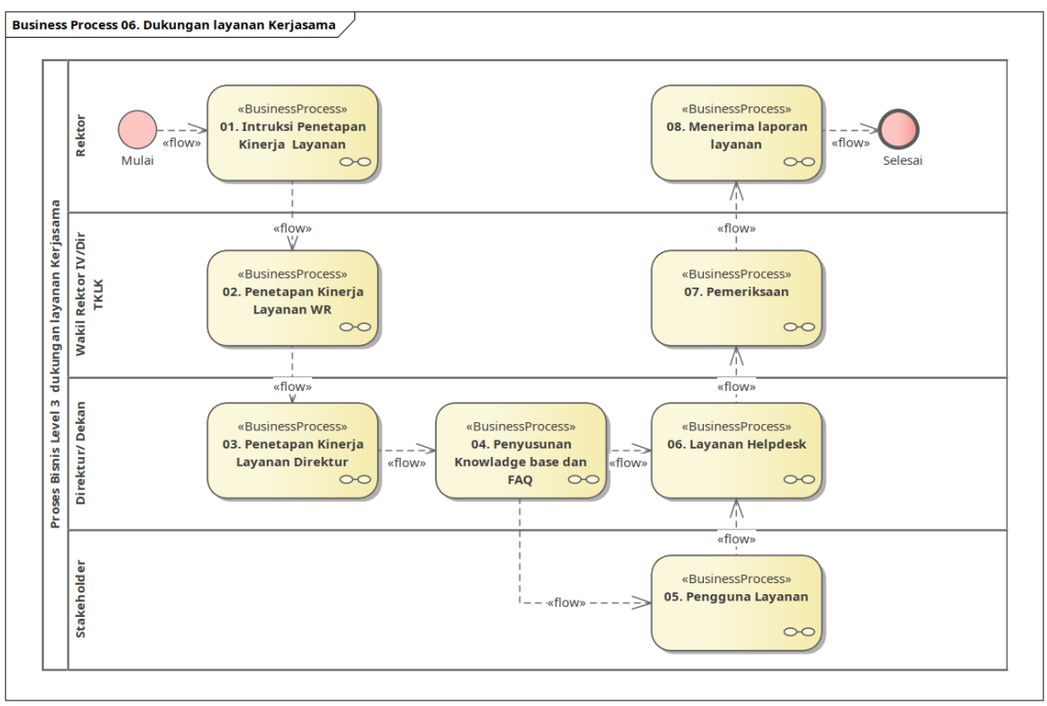
P04.C.02.04. Sosialisasi



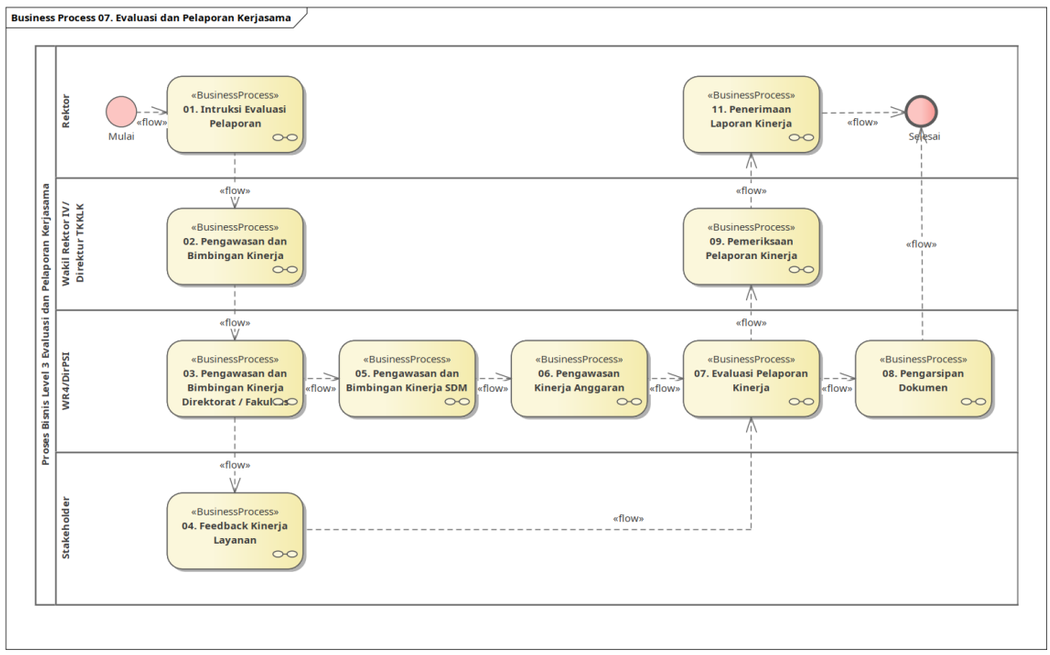
P04.C.02.05. Implementasi Layanan



P04.C.02.06. Dukungan Layanan

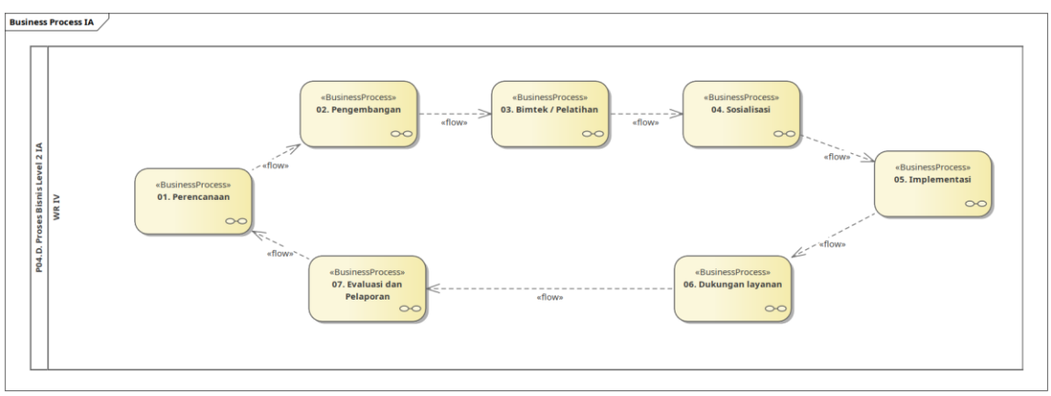


P04.C.02.07. Evaluasi dan Pelaporan

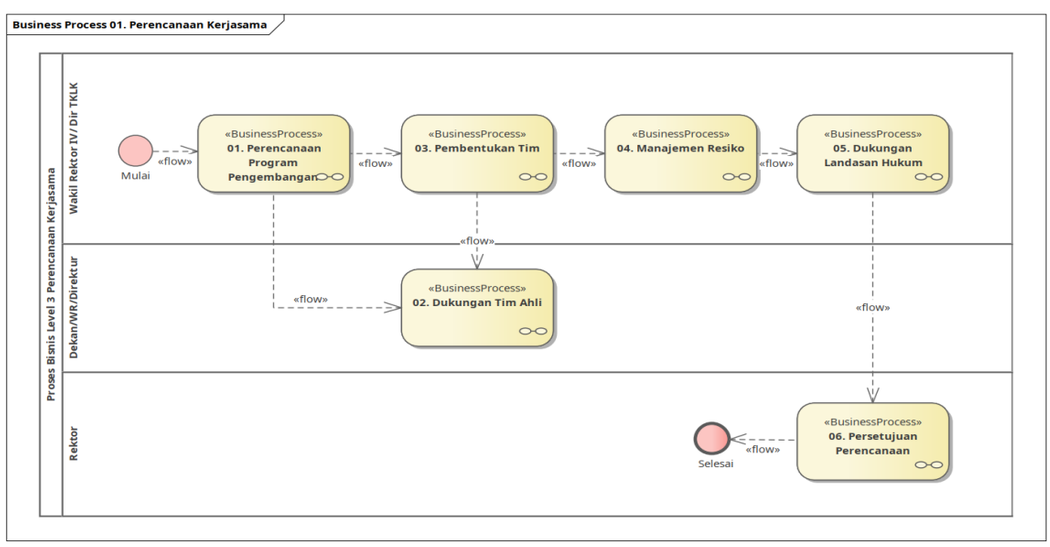


P04.D. IA

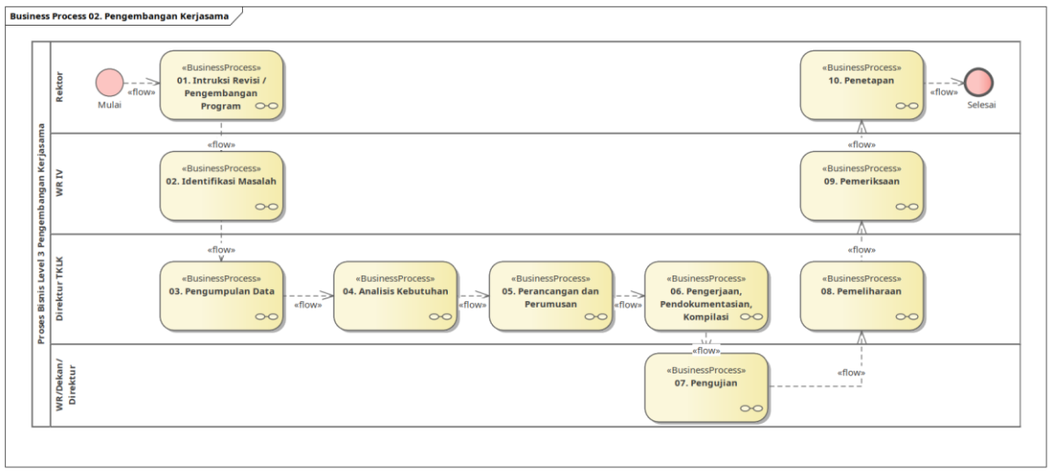
P04.D.01. IA Dalam Negeri



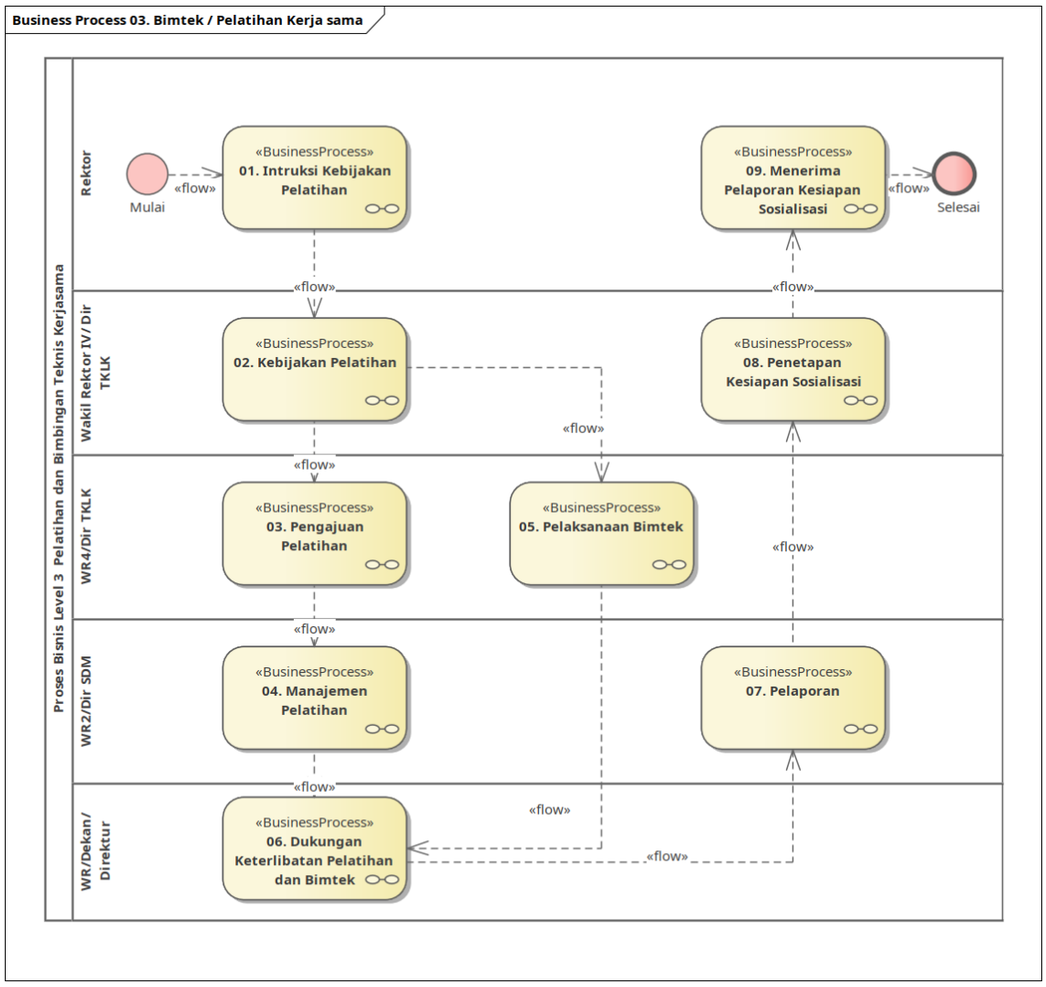
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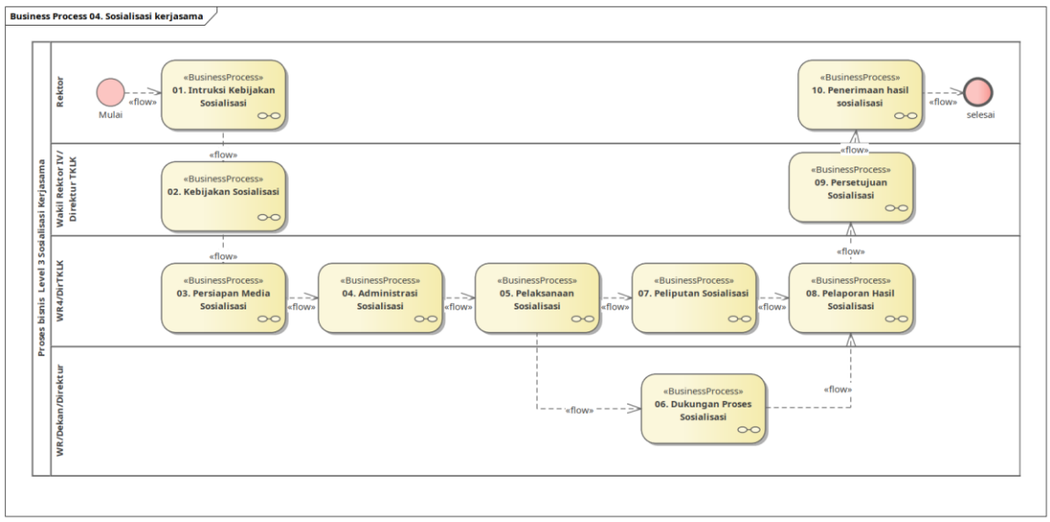
P04.D.01.02. Pengembangan Layanan



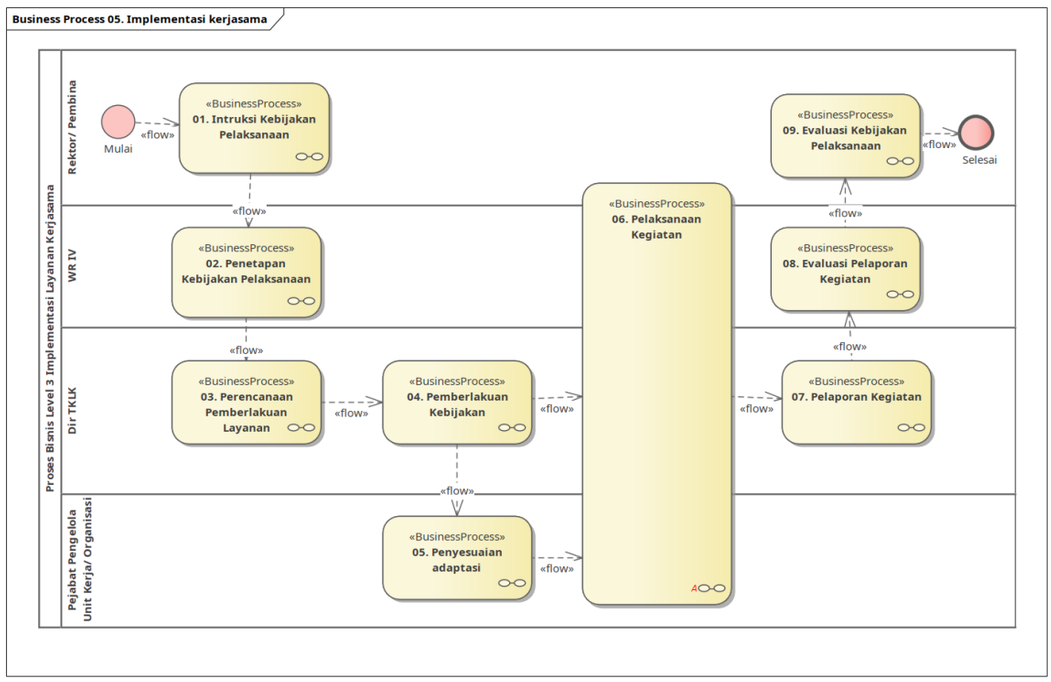
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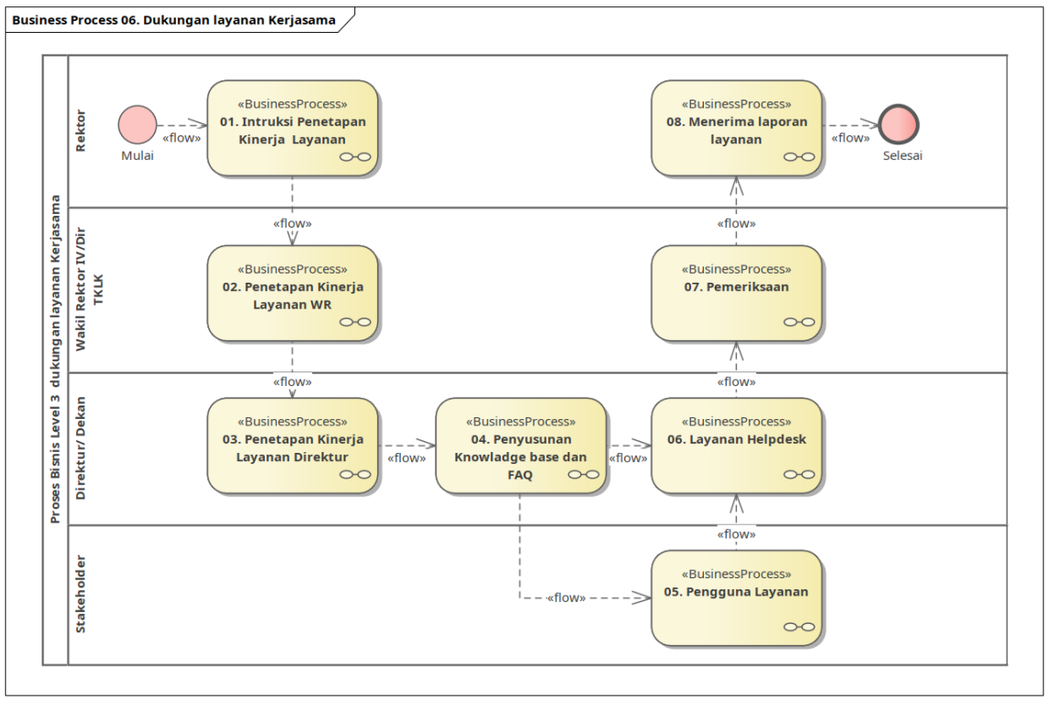
P04.D.01.04. Sosialisasi



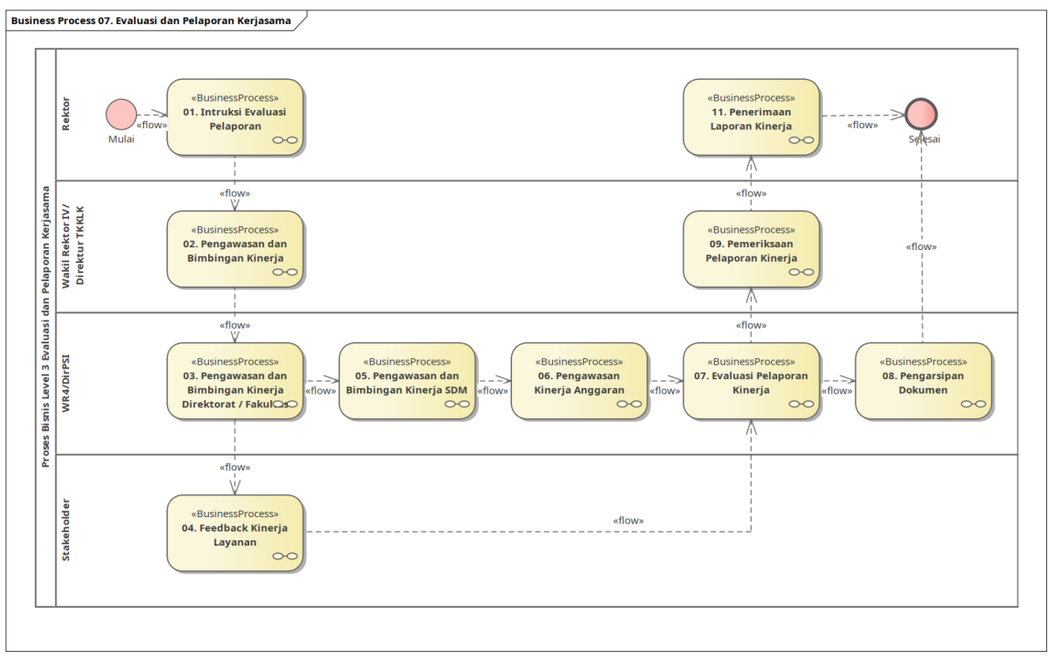
P04.D.01.05. Implementasi Layanan



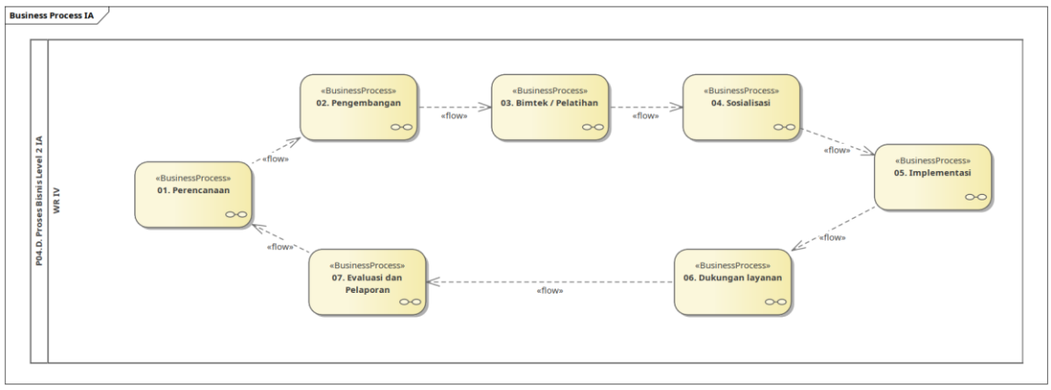
P04.D.01.06. Dukungan Layanan



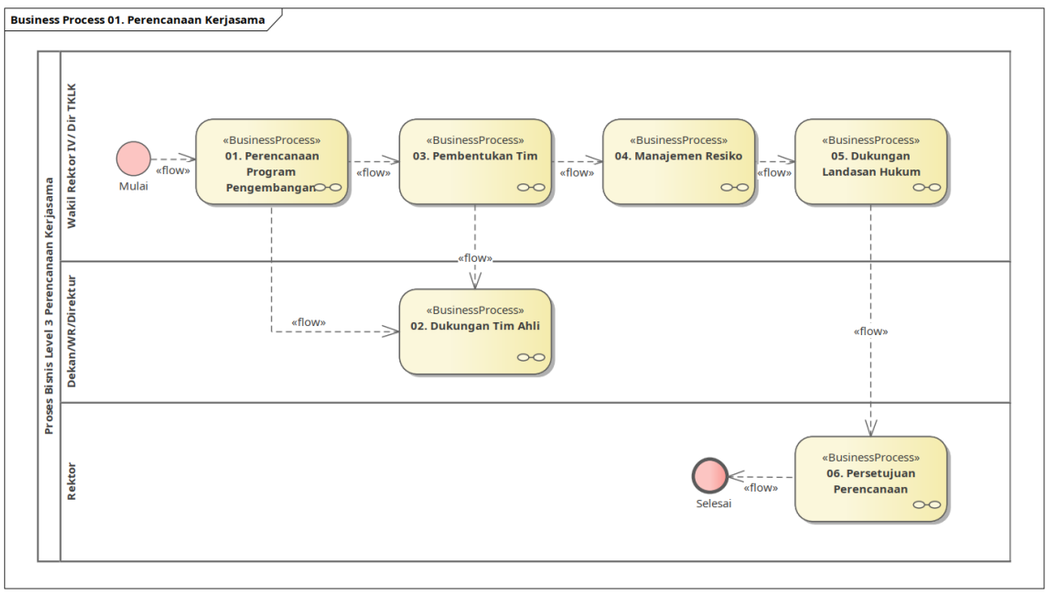
P04.D.01.07. Evaluasi dan Pelaporan



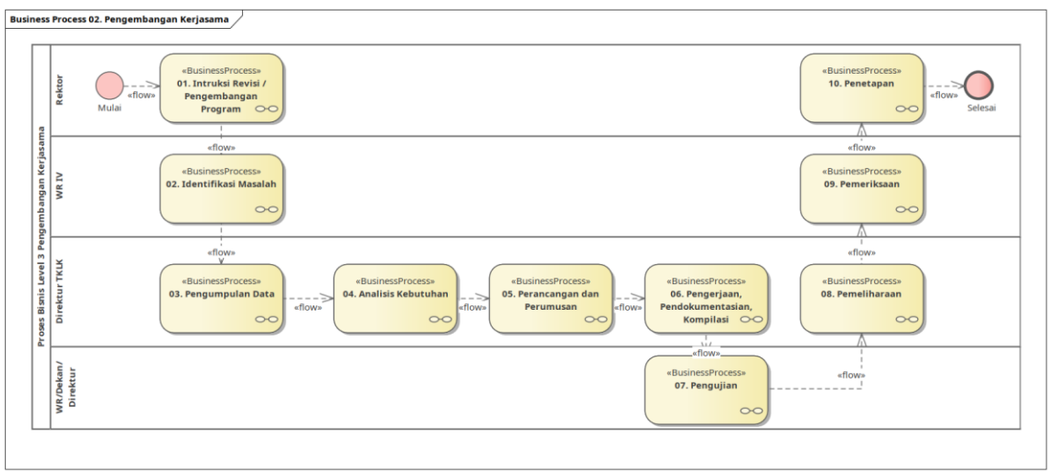
P04.D.02. IA Luar Negeri



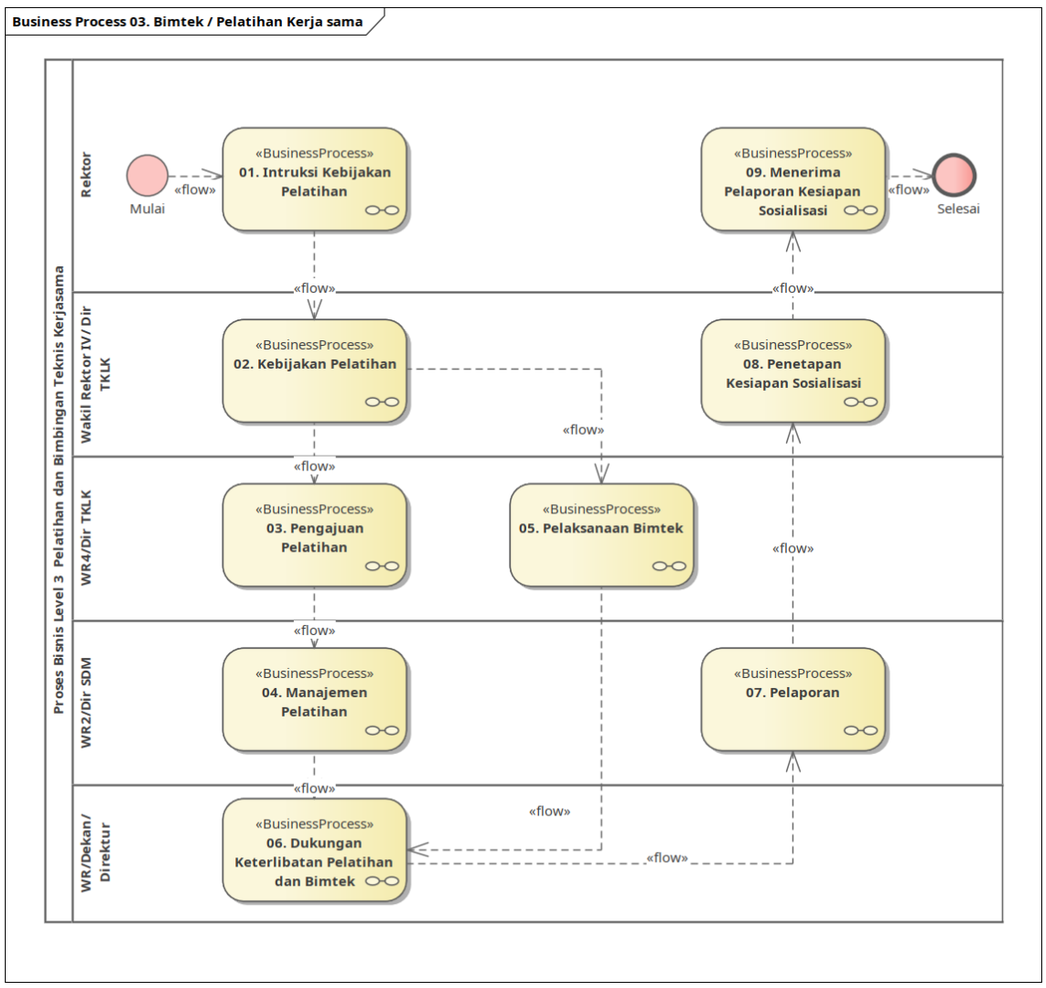
P04.D.02.01. Perencanaan



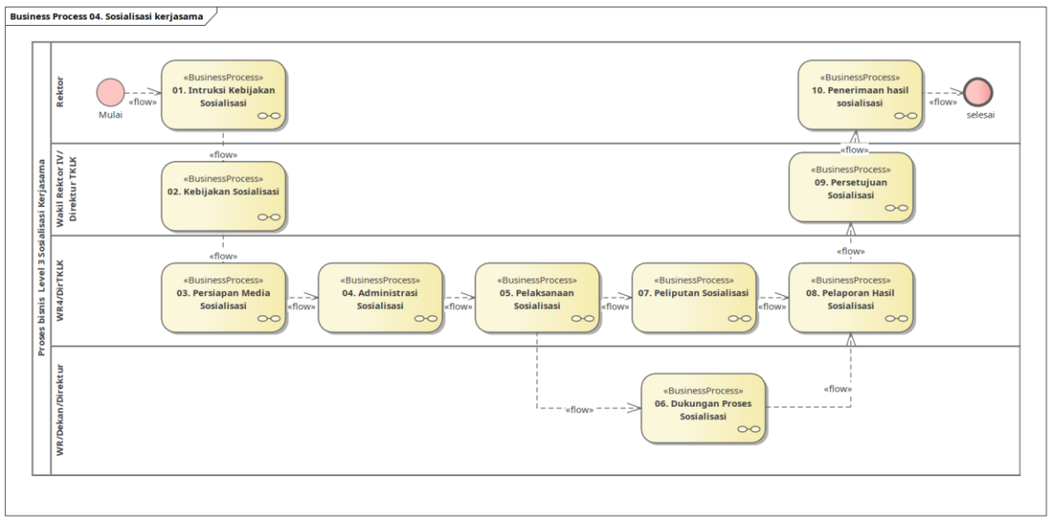
P04.D.02.02. Pengembangan Layanan



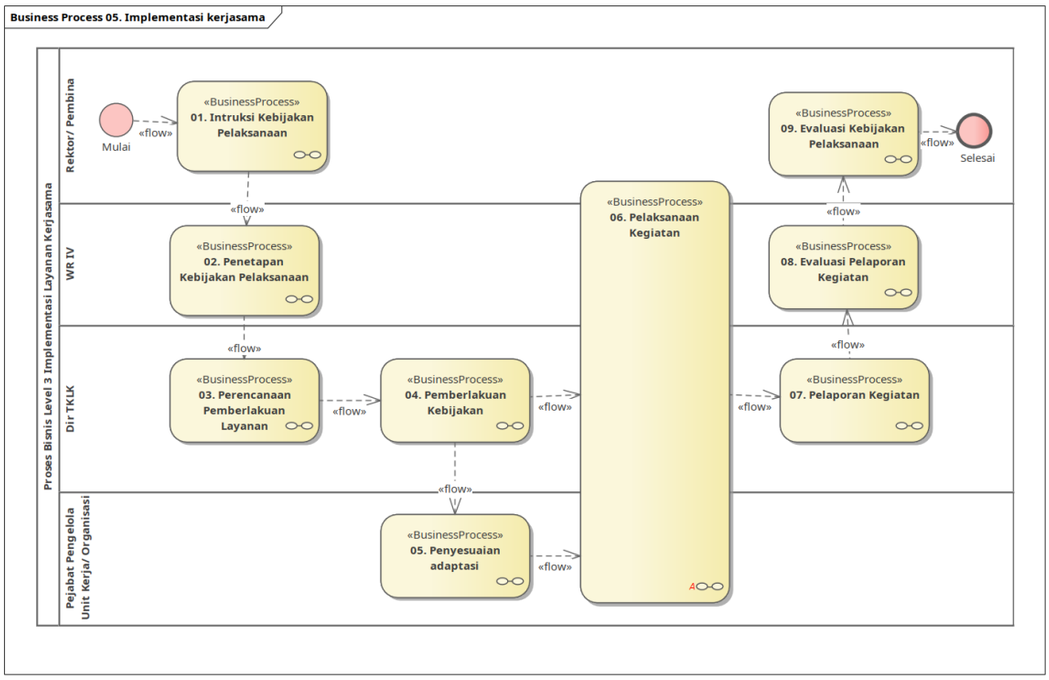
P04.D.02.03. Bimtek/ Pelatihan



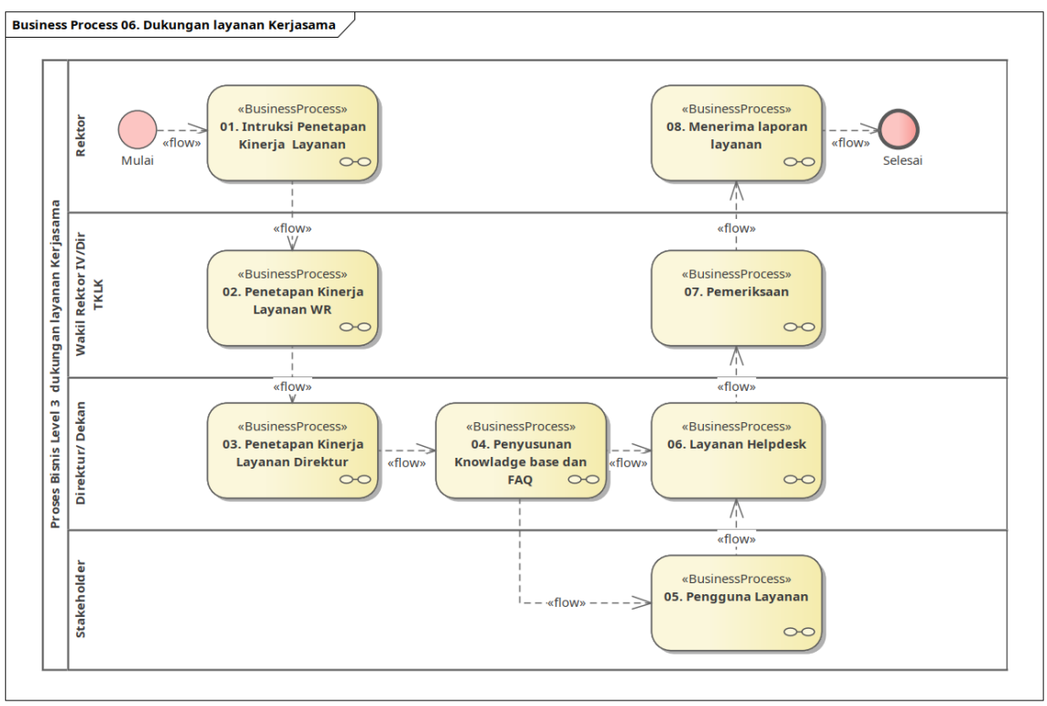
P04.D.02.04. Sosialisasi



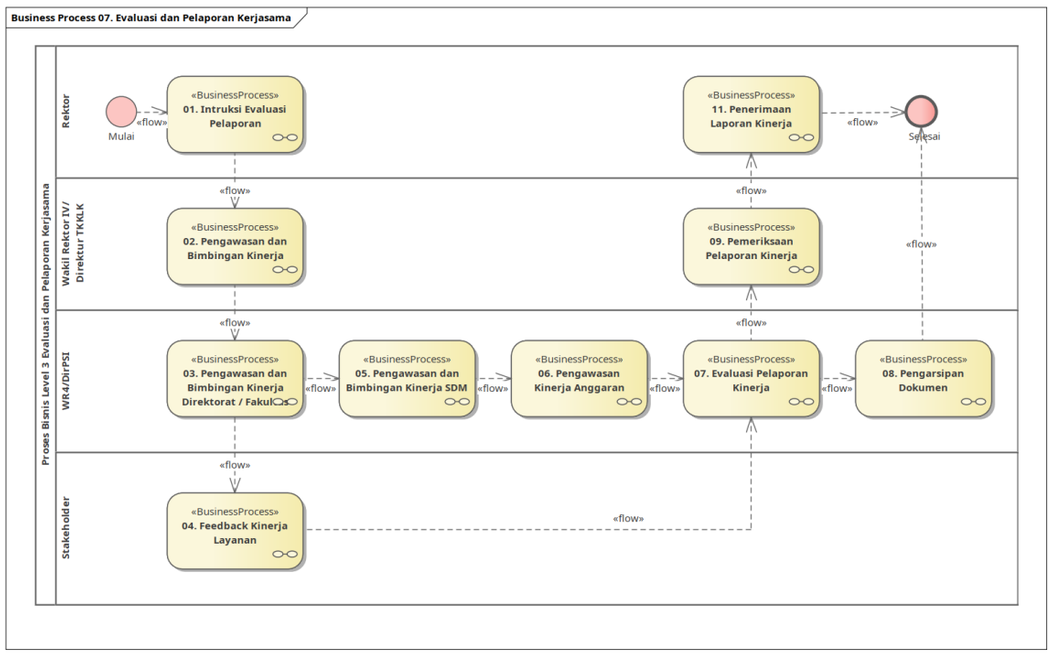
P04.D.02.05. Implementasi Layanan



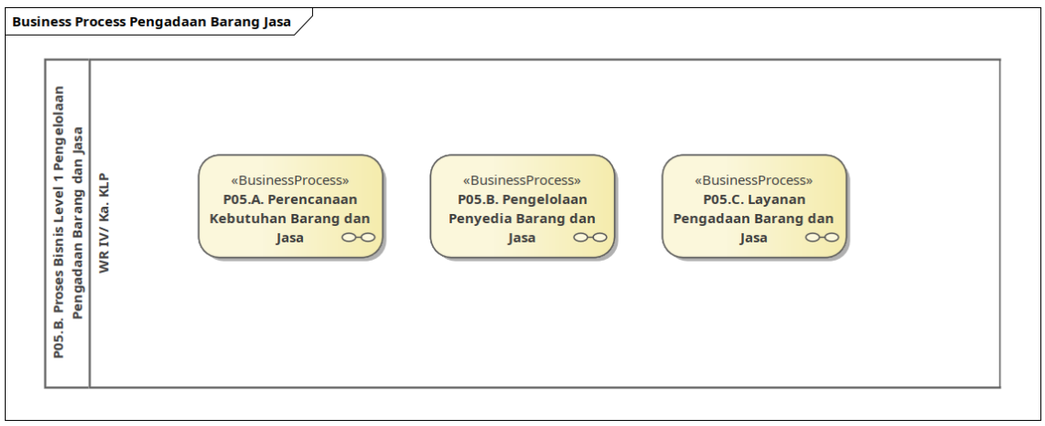
P04.D.02.06. Dukungan Layanan



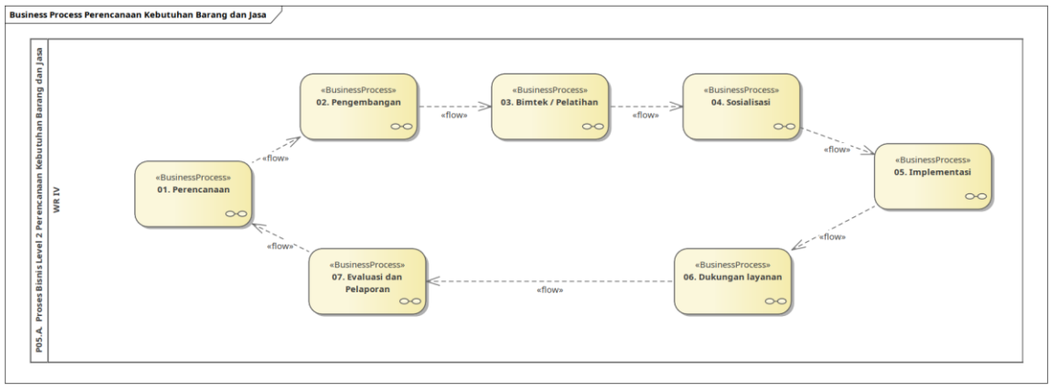
P04.D.02.07. Evaluasi dan Pelaporan



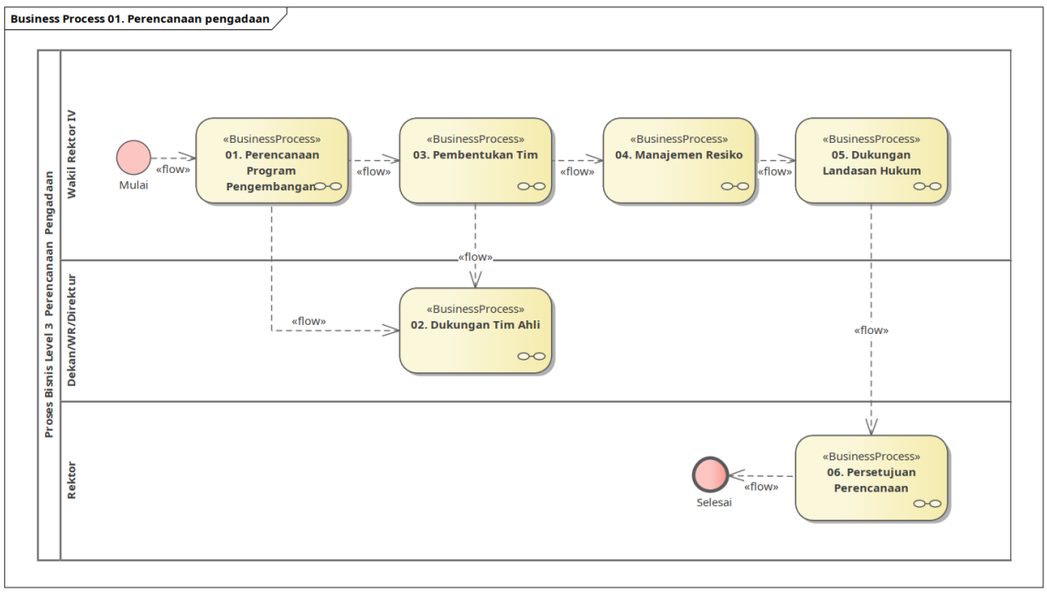
P05. Pengadaan



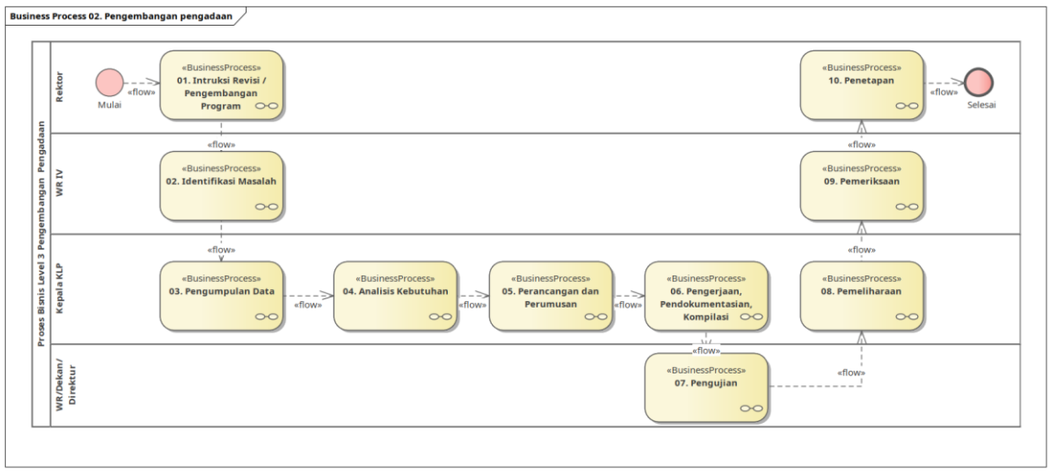
P05.A. Perencanaan Kebutuhan Barang dan Jasa



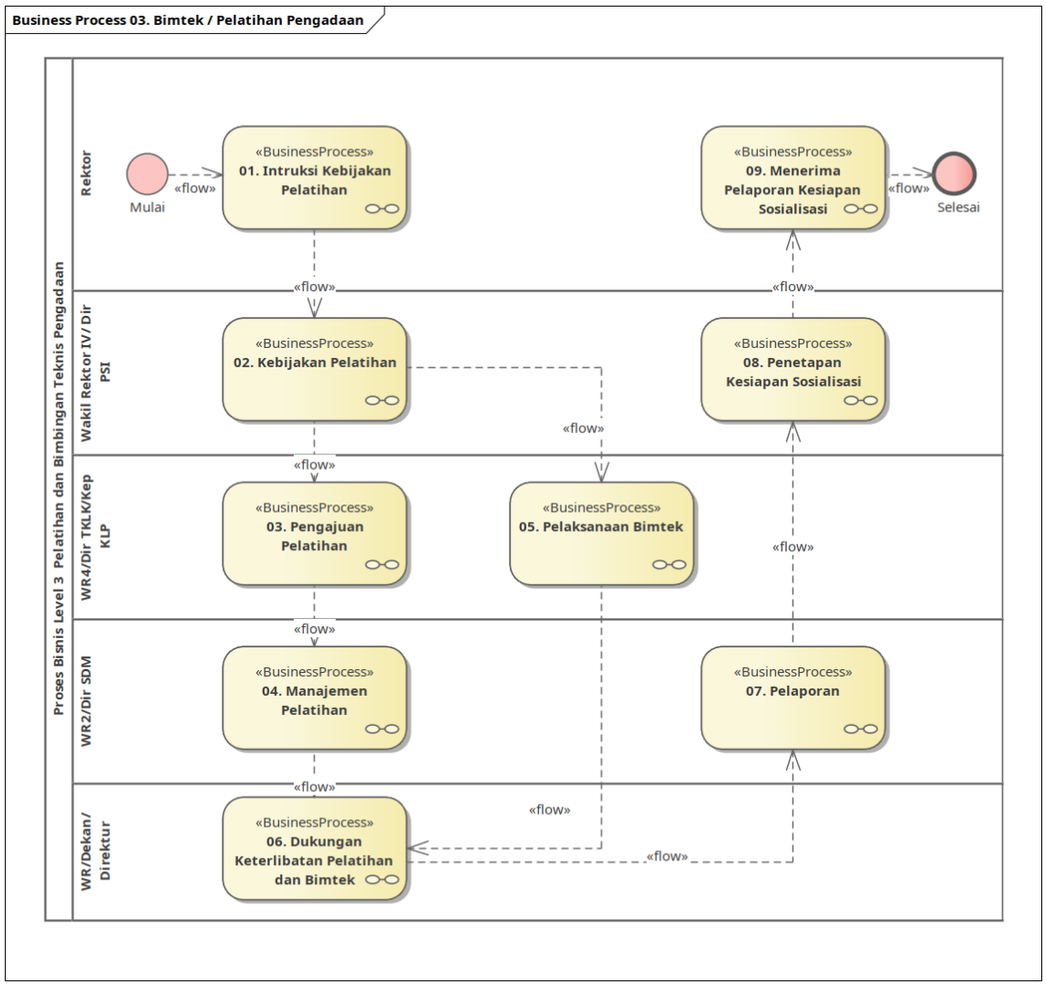
P05.A. 01. Perencanaan



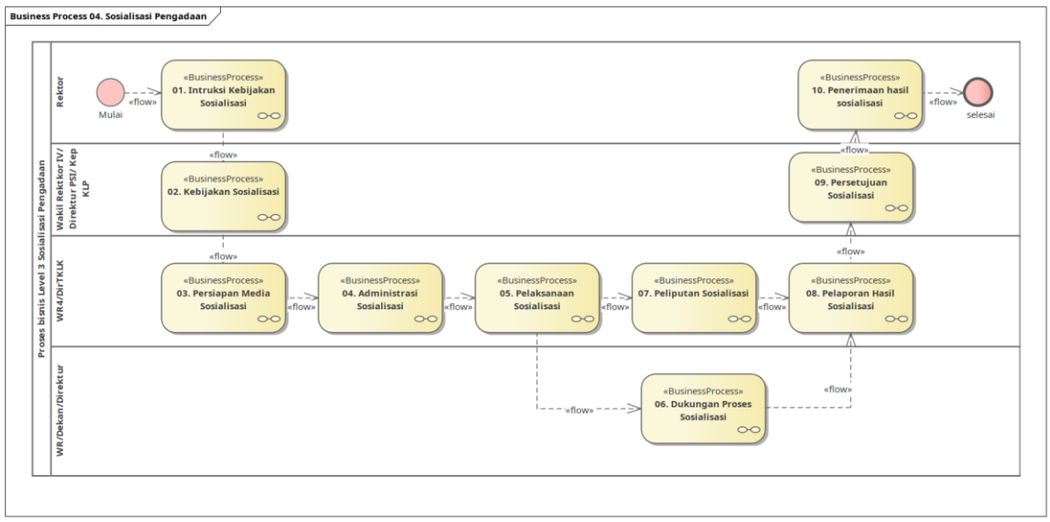
P05.A. 02. Pengembangan Layanan



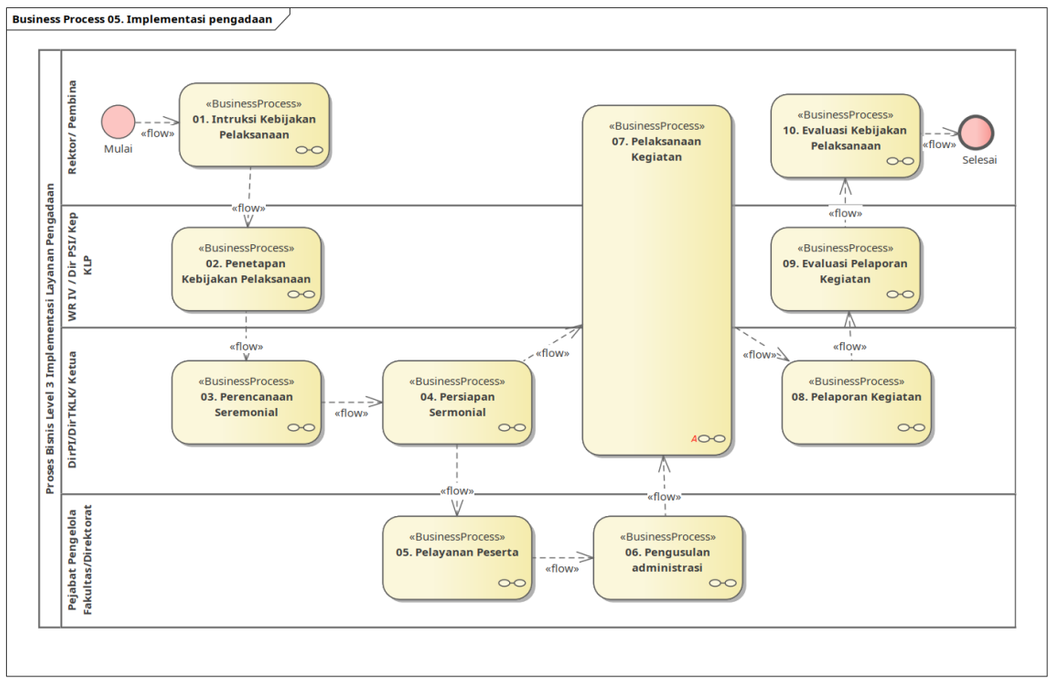
P05.A. 03. Bimtek/ Pelatihan



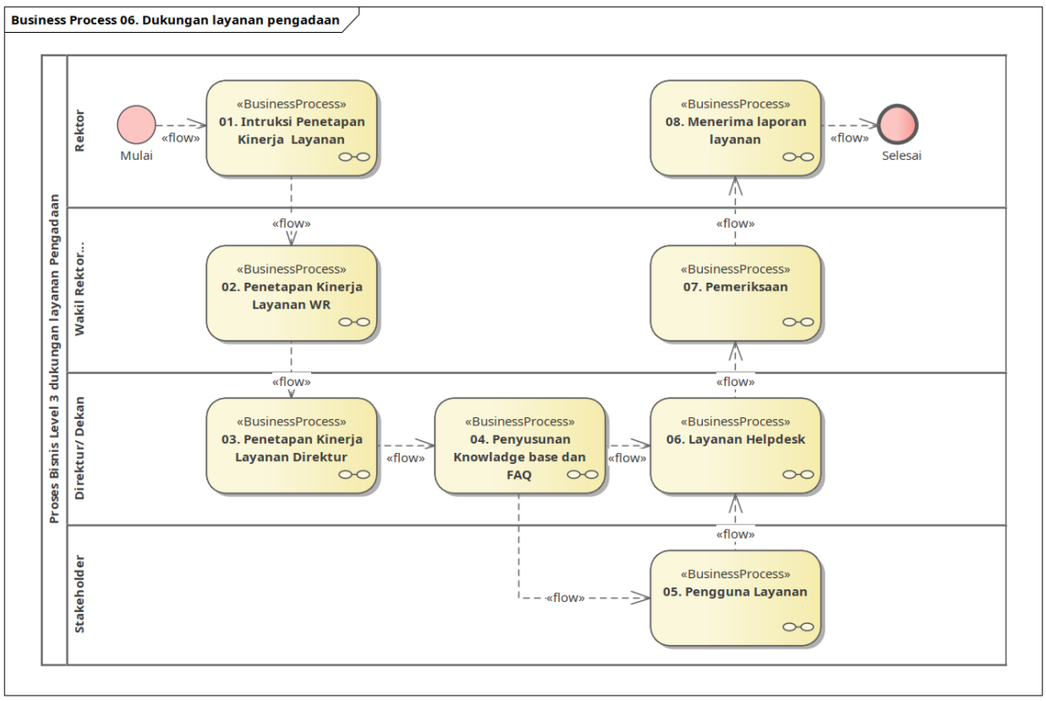
P05.A. 04. Sosialisasi



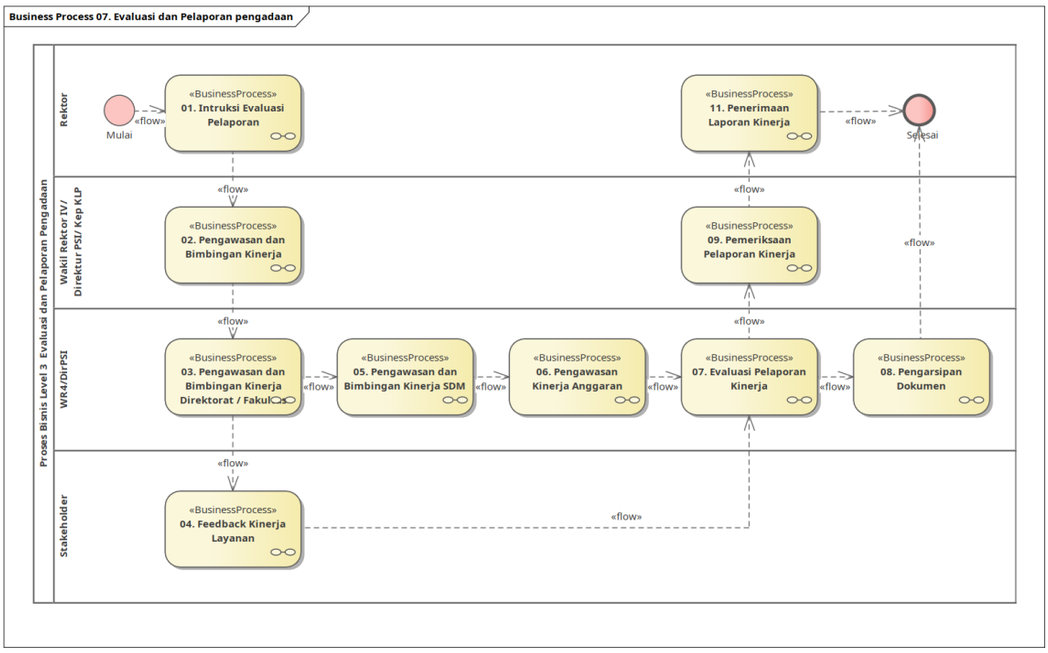
P05.A. 05. Implementasi Layanan



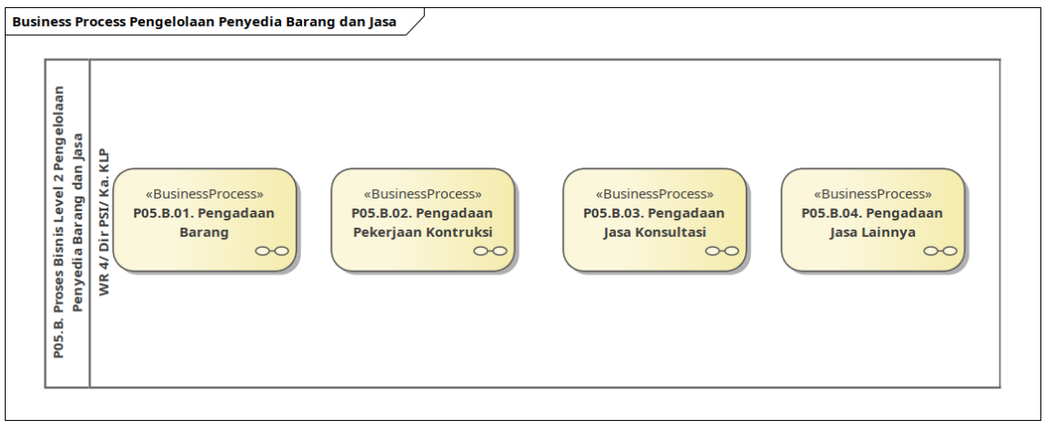
P05.A. 06. Dukungan Layanan



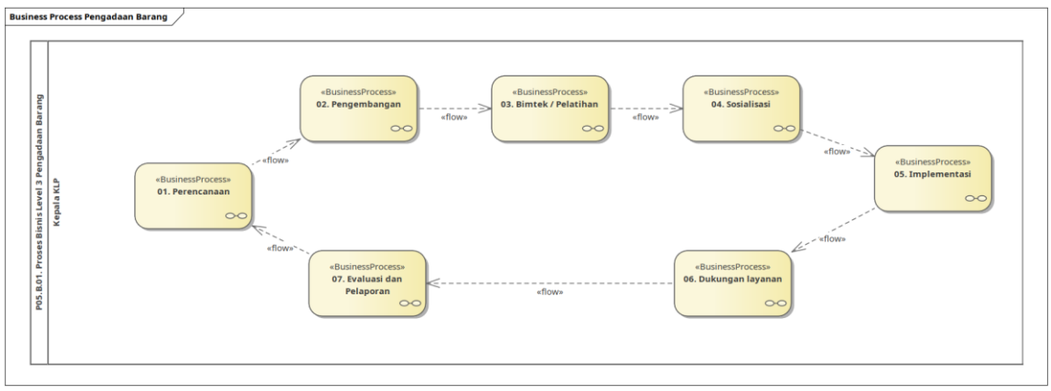
P05.A. 07. Evaluasi dan Pelaporan



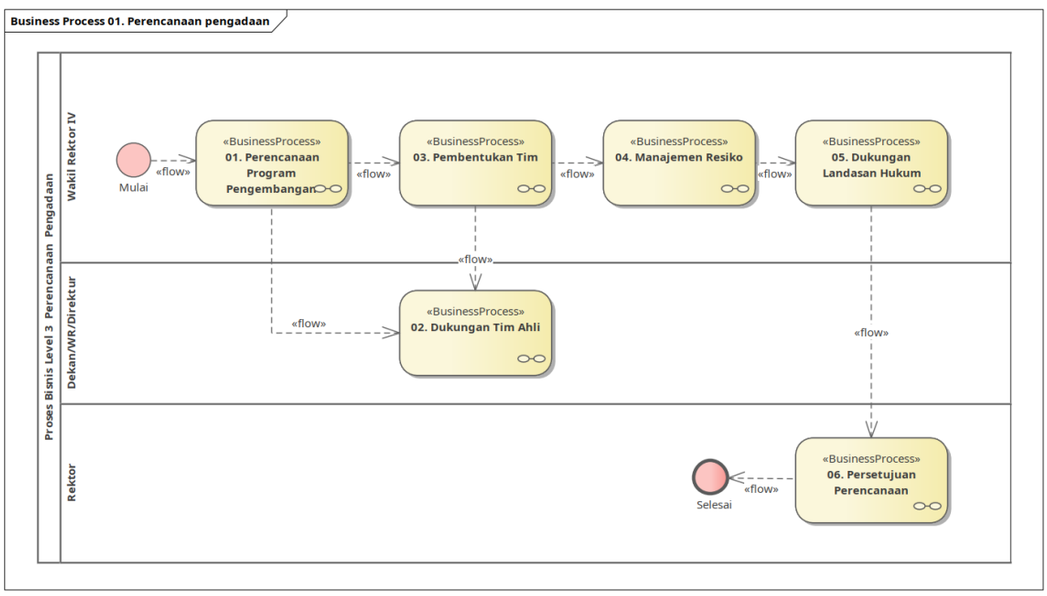
P05.B. Pengelolaan Penyedia Barang dan Jasa



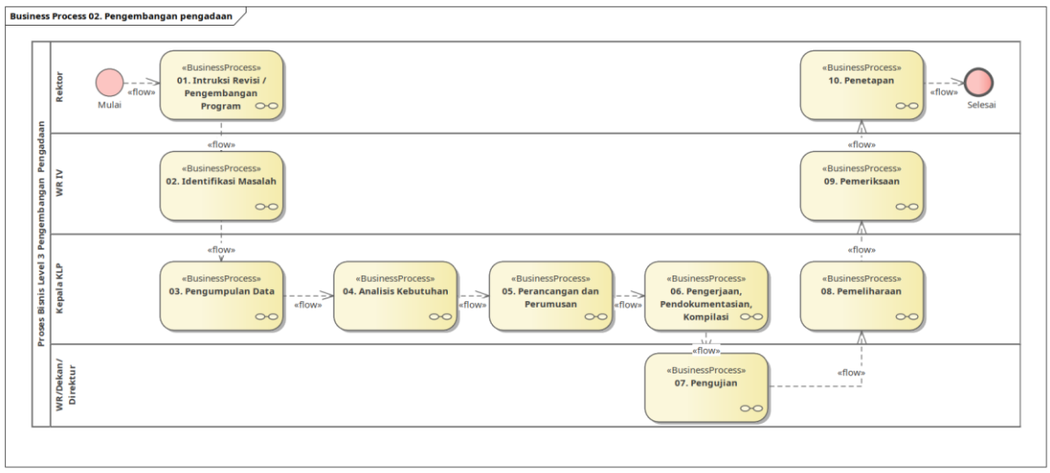
P05.B.01. Pengadaan Barang



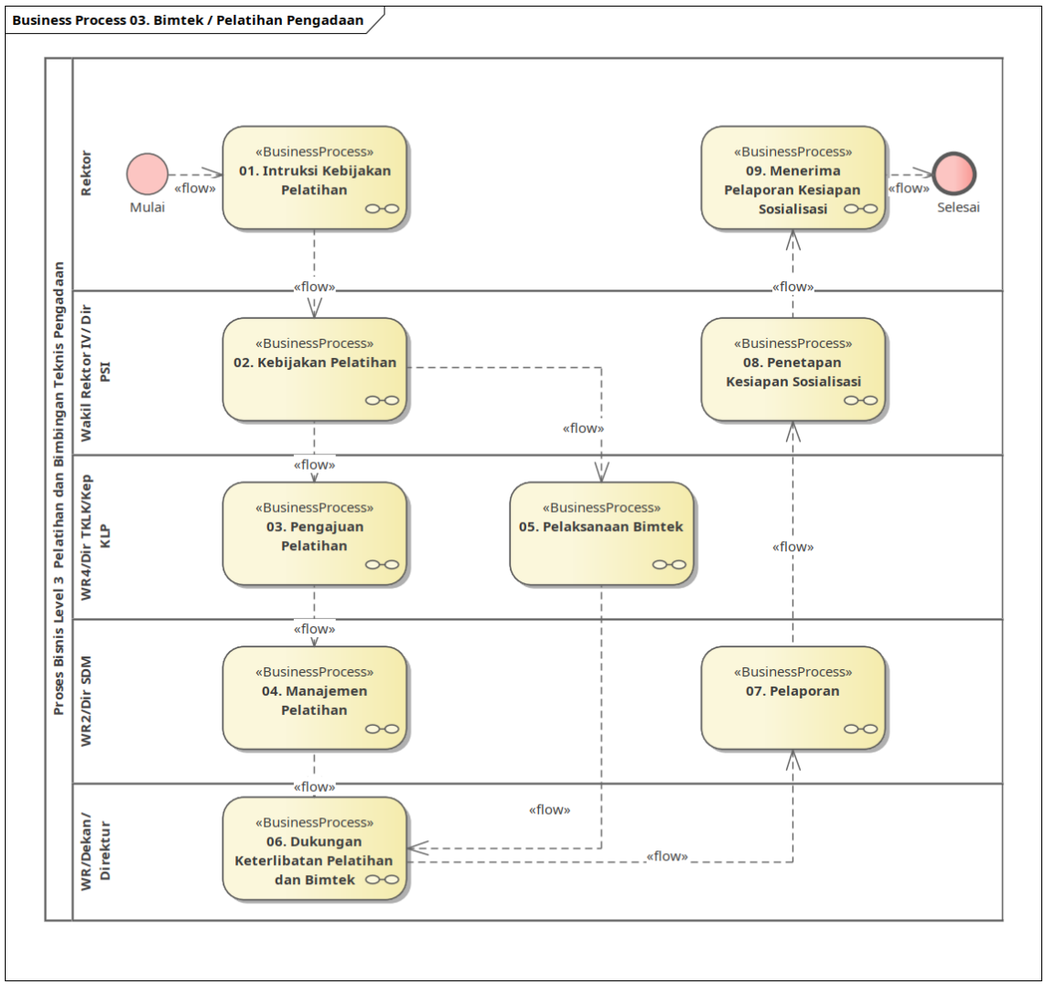
P05.B.01.01. Perencanaan



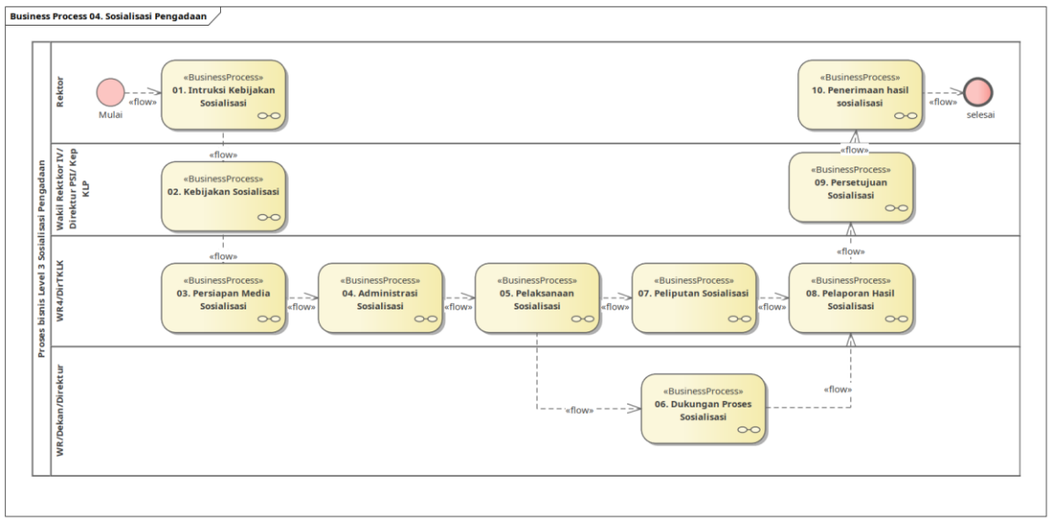
P05.B.01.02. Pengembangan Layanan



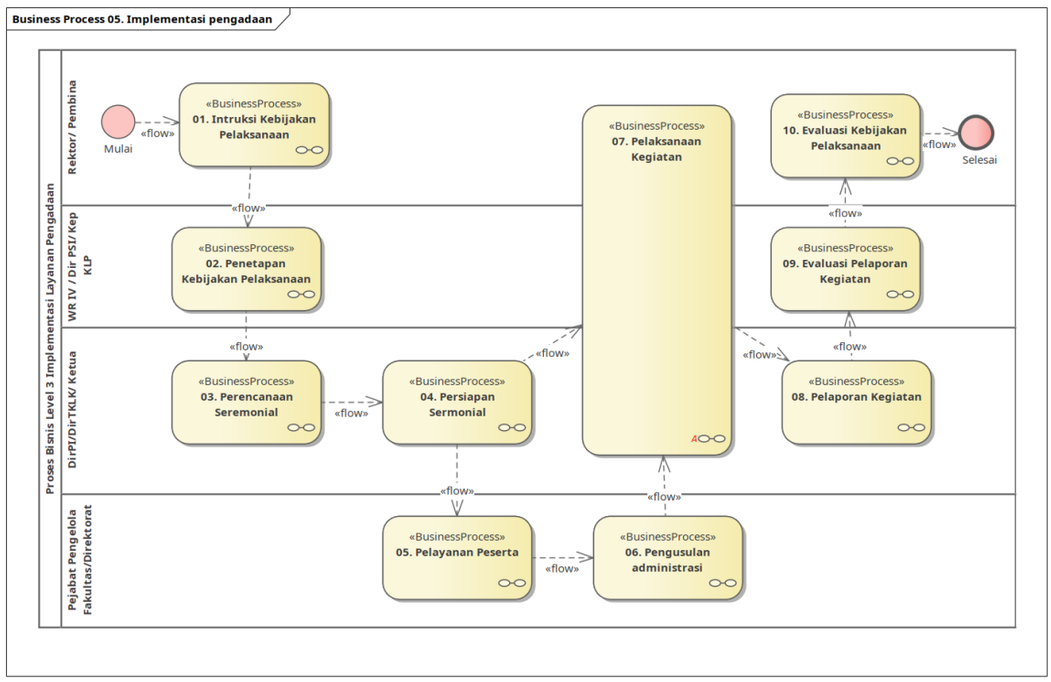
P05.B.01.03. Bimtek/ Pelatihan



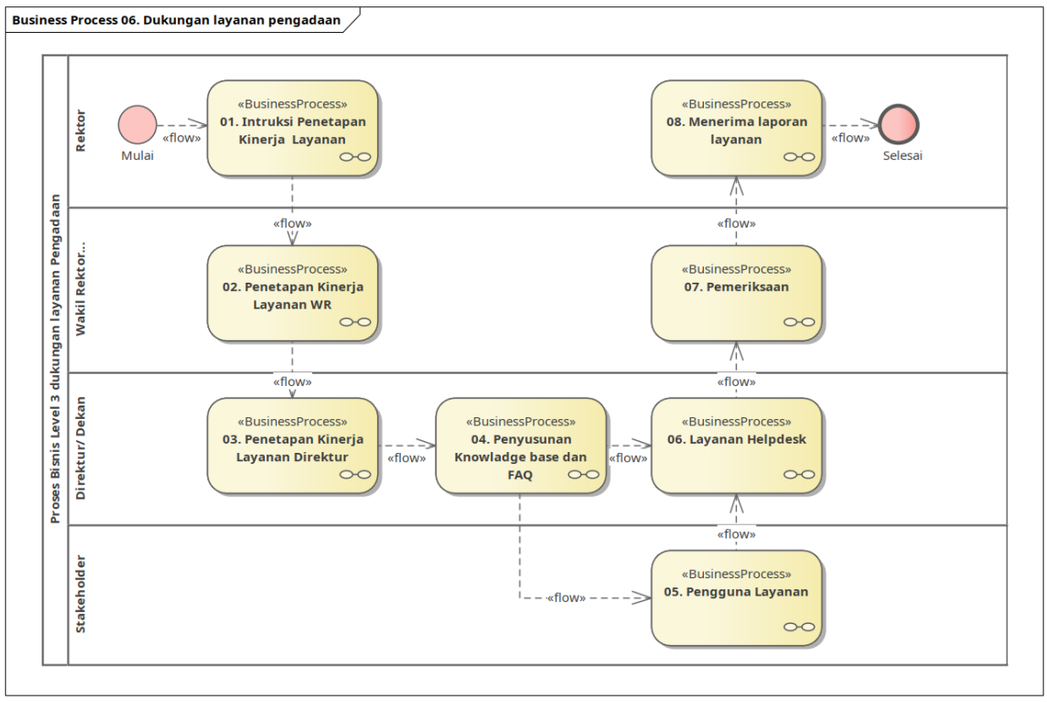
P05.B.01.04. Sosialisasi



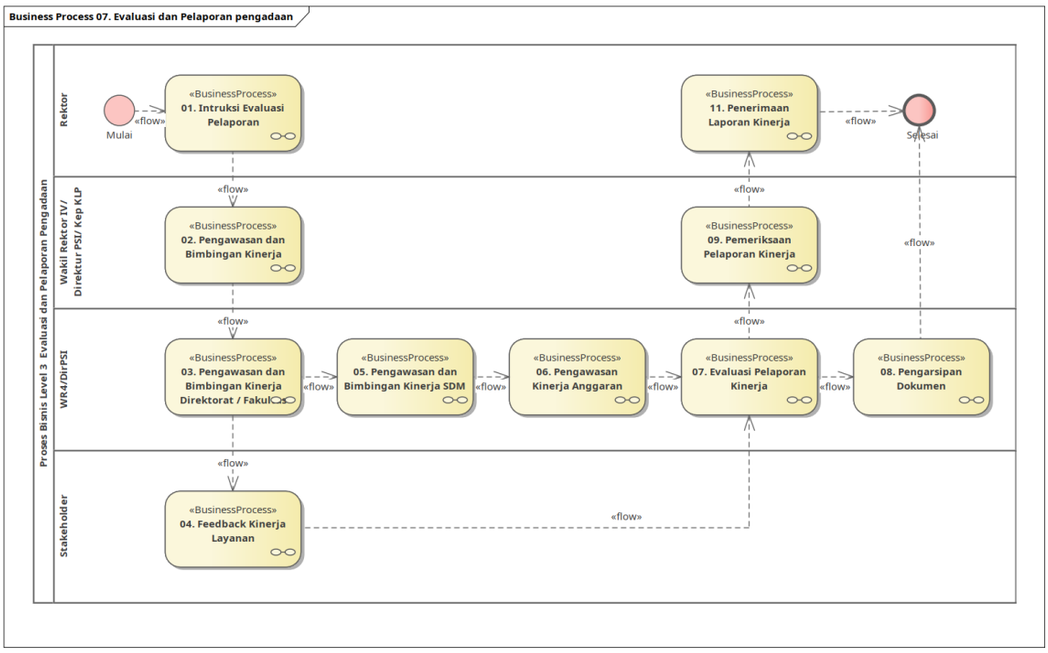
P05.B.01.05. Implementasi Layanan



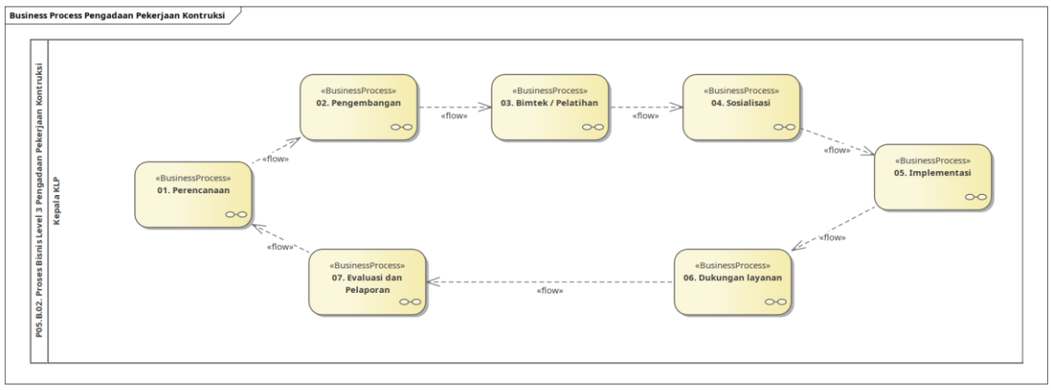
P05.B.01.06. Dukungan Layanan



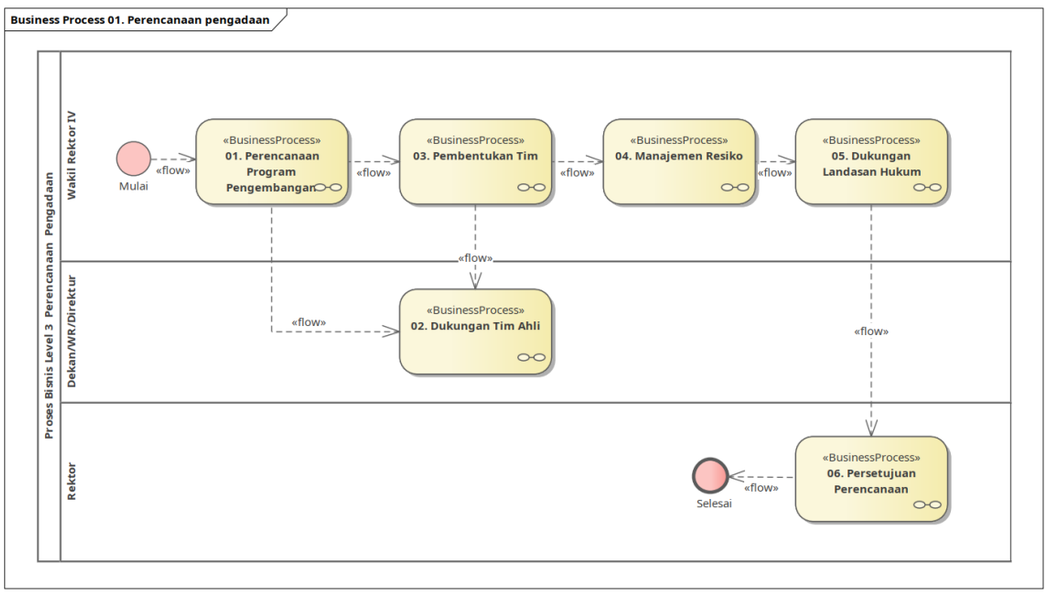
P05.B.01.07. Evaluasi dan Pelaporan



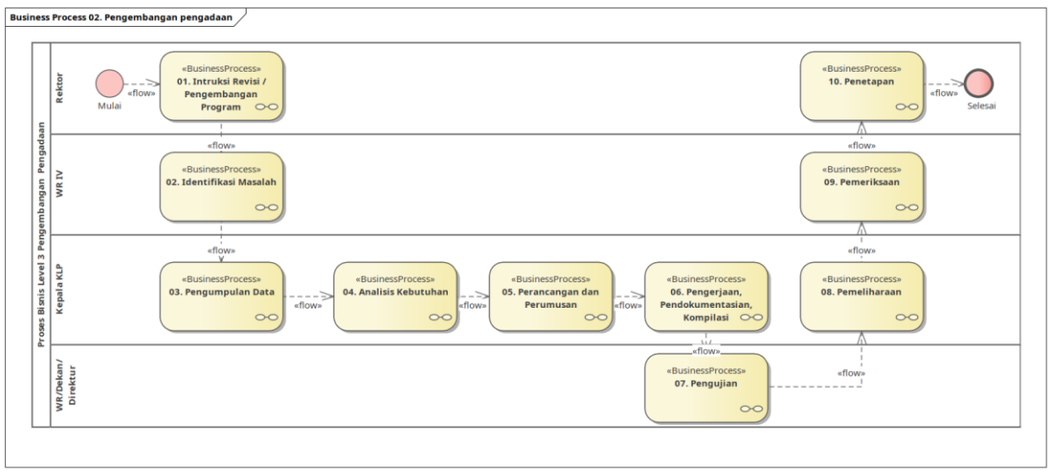
P05.B.02. Pengadaan Pekerjaan Kontruksi



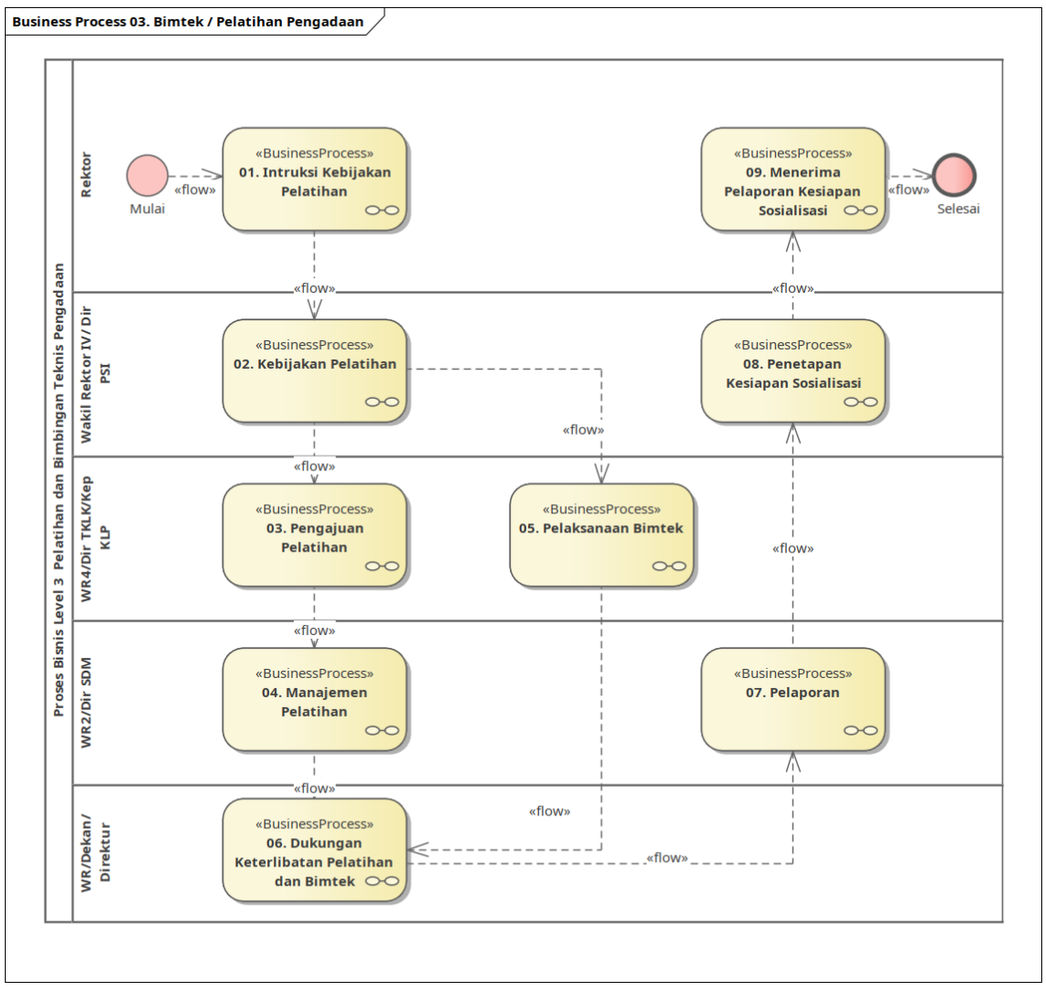
P05.B.02.01. Perencanaan



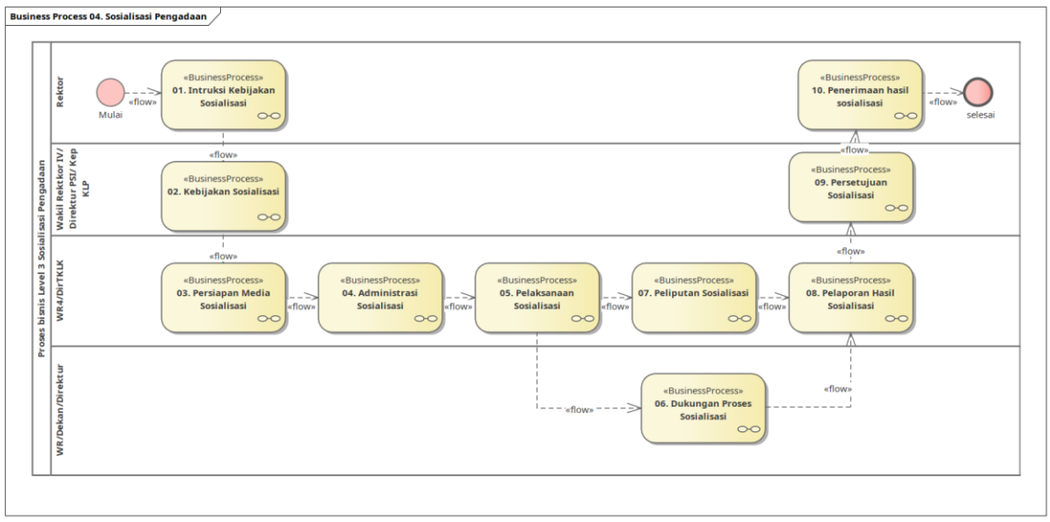
P05.B.02.02. Pengembangan Layanan



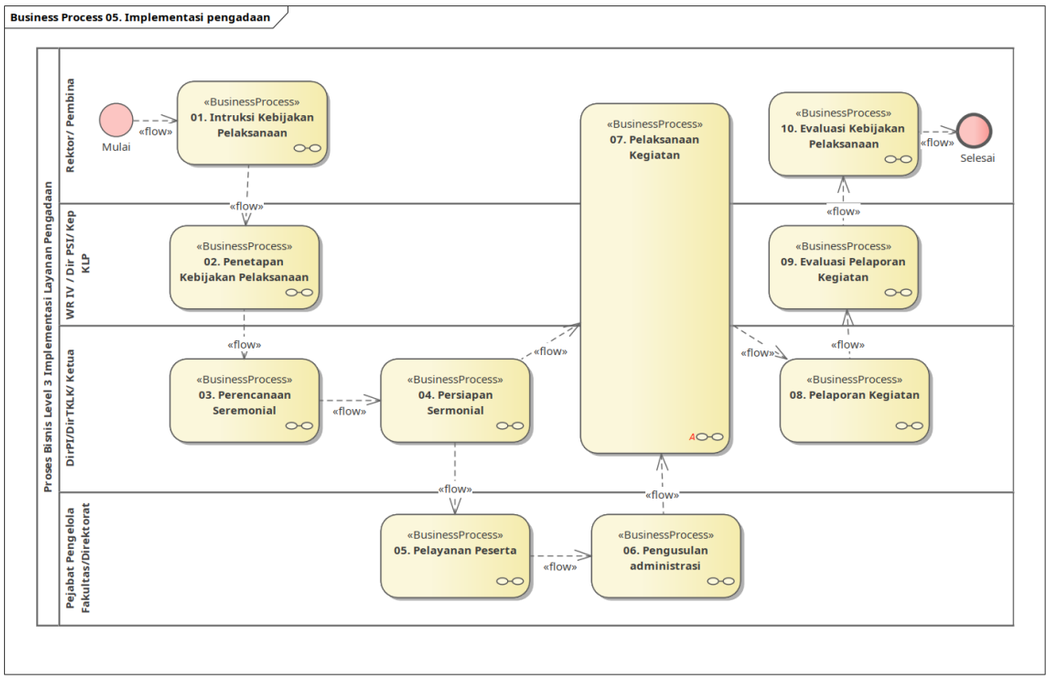
P05.B.02.03. Bimtek/ Pelatihan



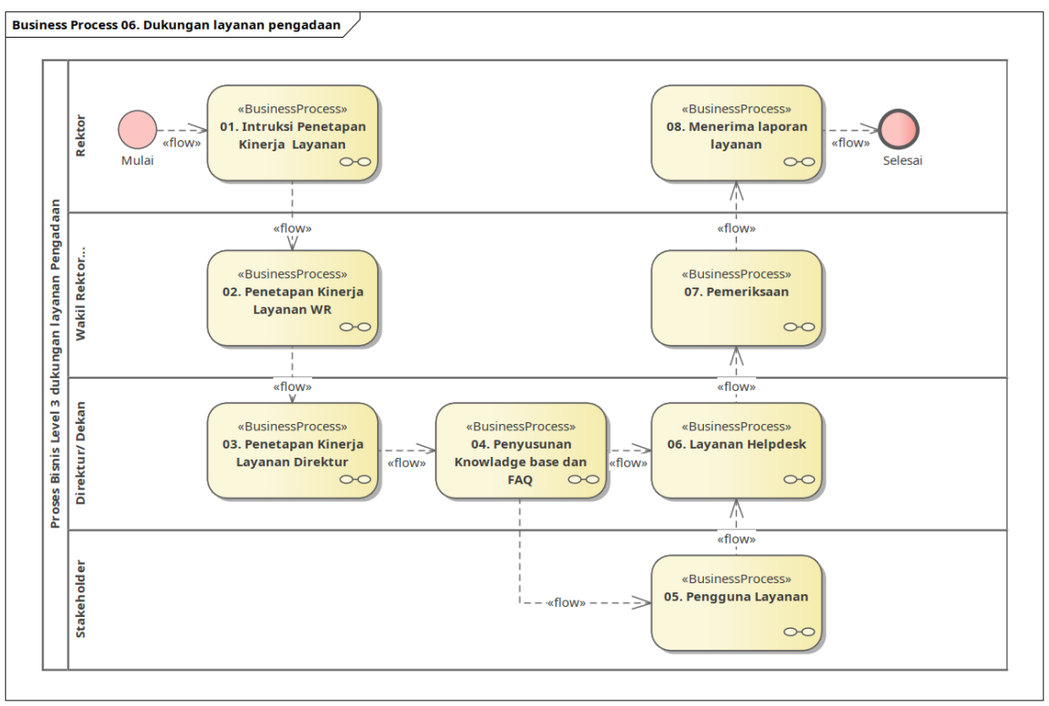
P05.B.02.04. Sosialisasi



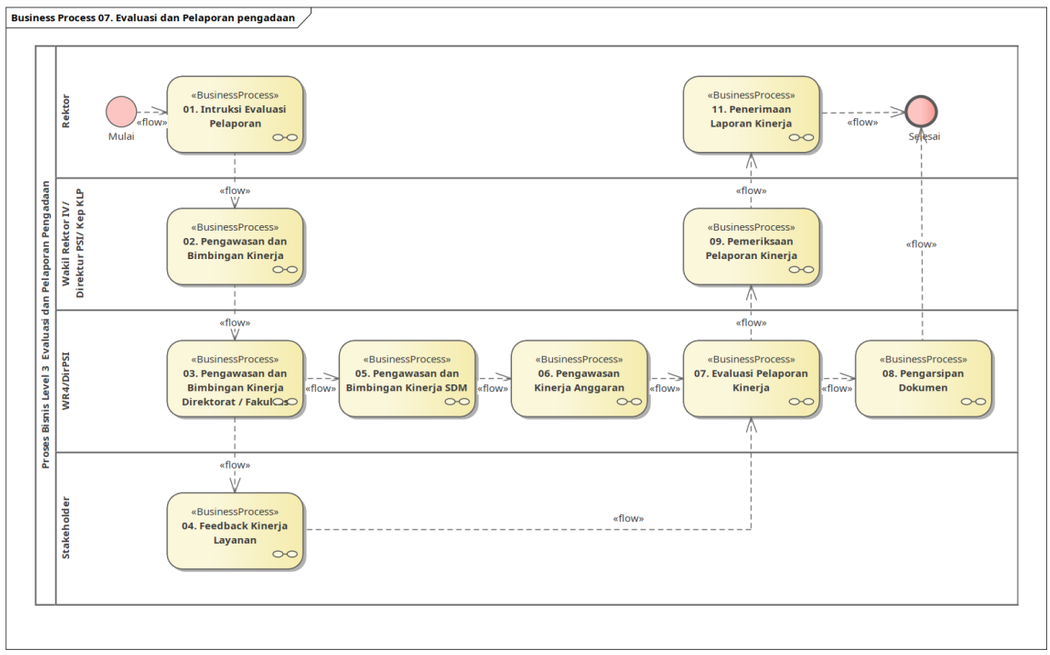
P05.B.02.05. Implementasi Layanan



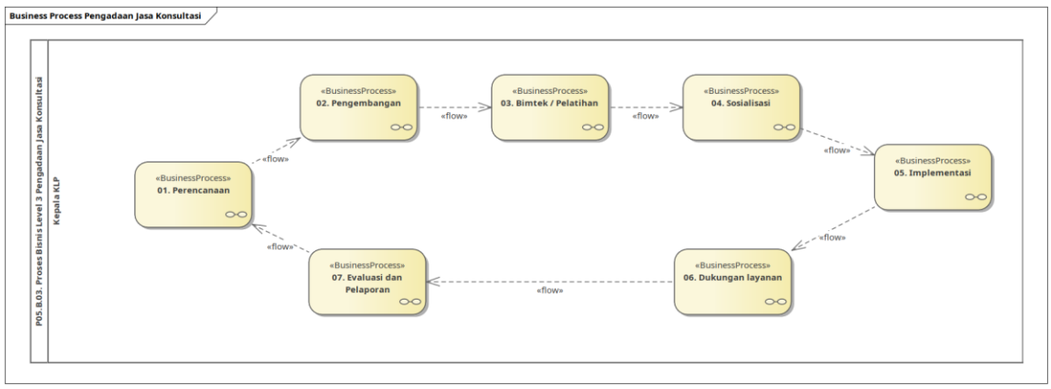
P05.B.02.06. Dukungan Layanan



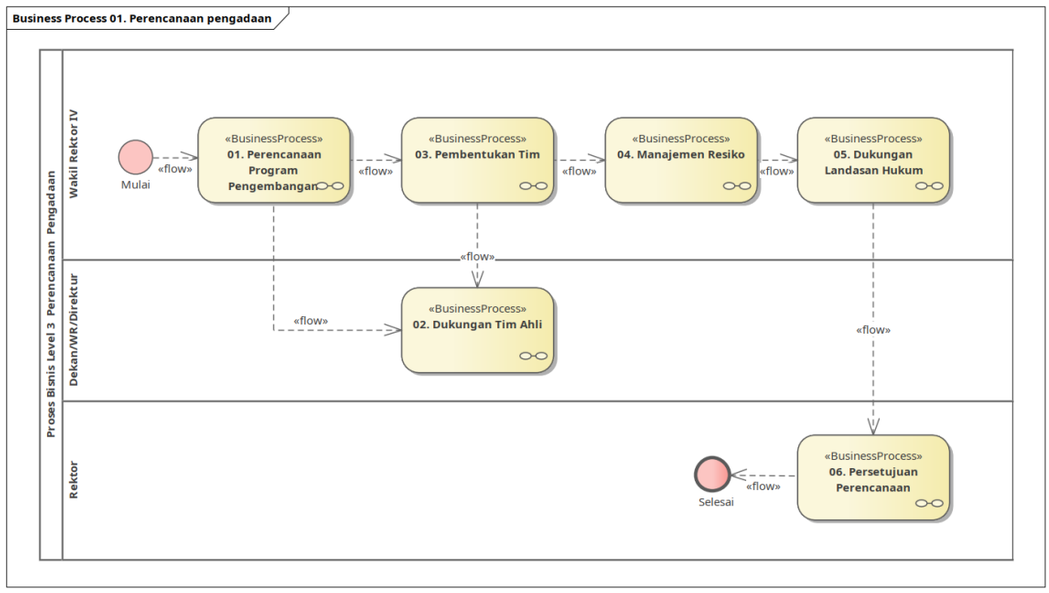
P05.B.02.07. Evaluasi dan Pelaporan



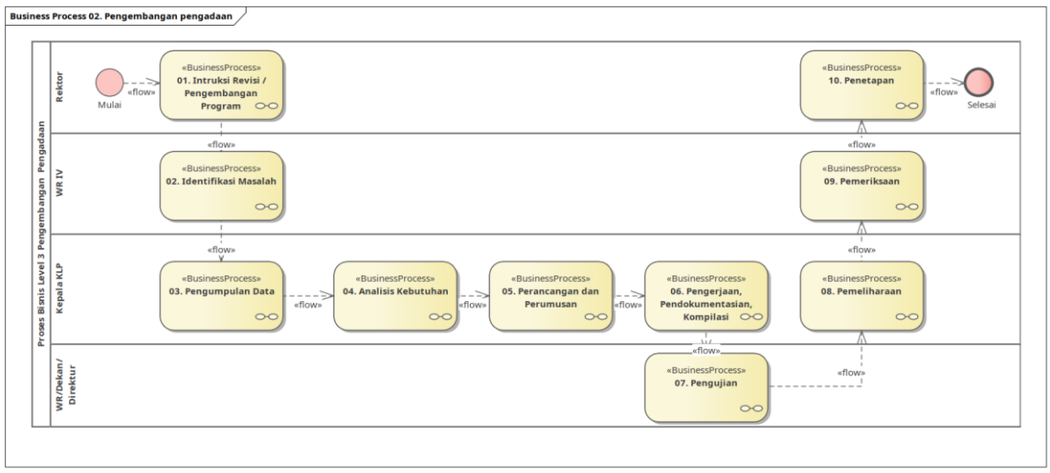
P05.B.03. Pengadaan Jasa Konsultasi



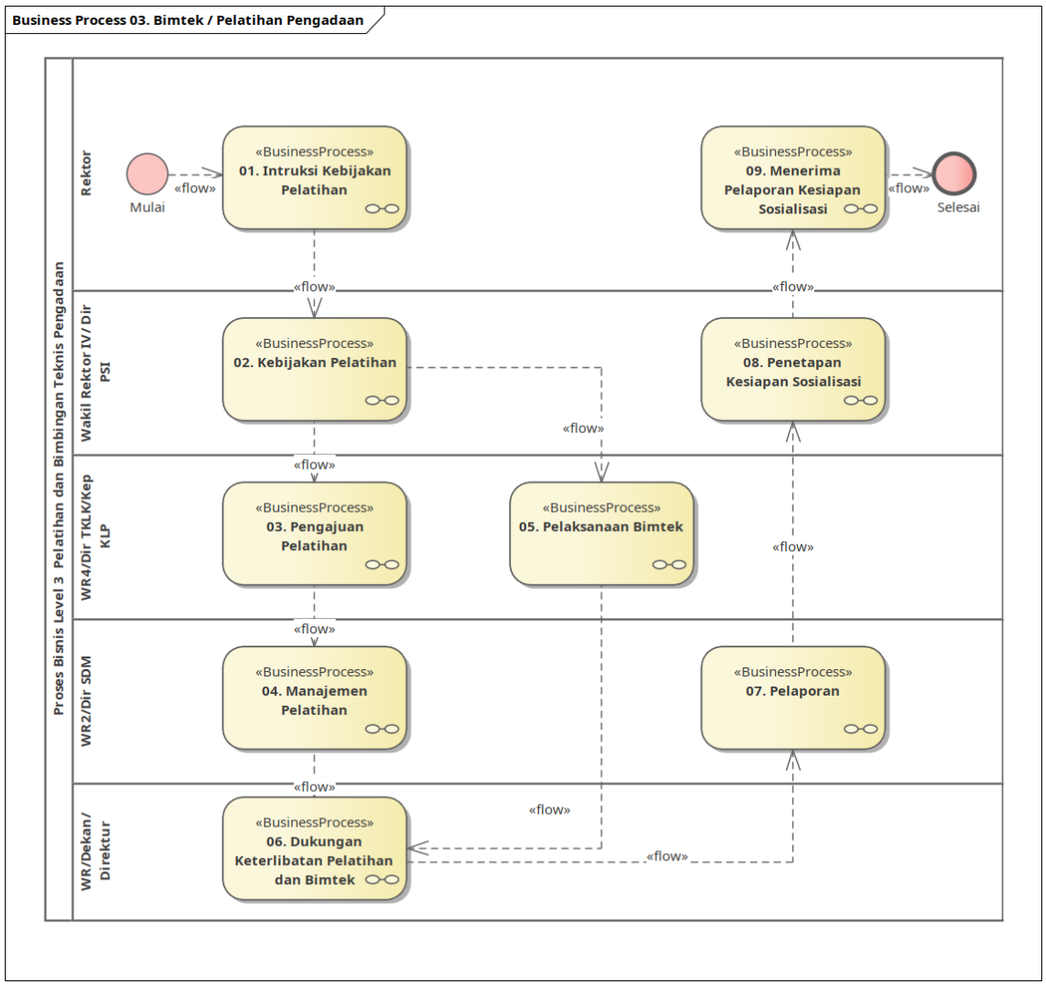
P05.B.03.01. Perencanaan



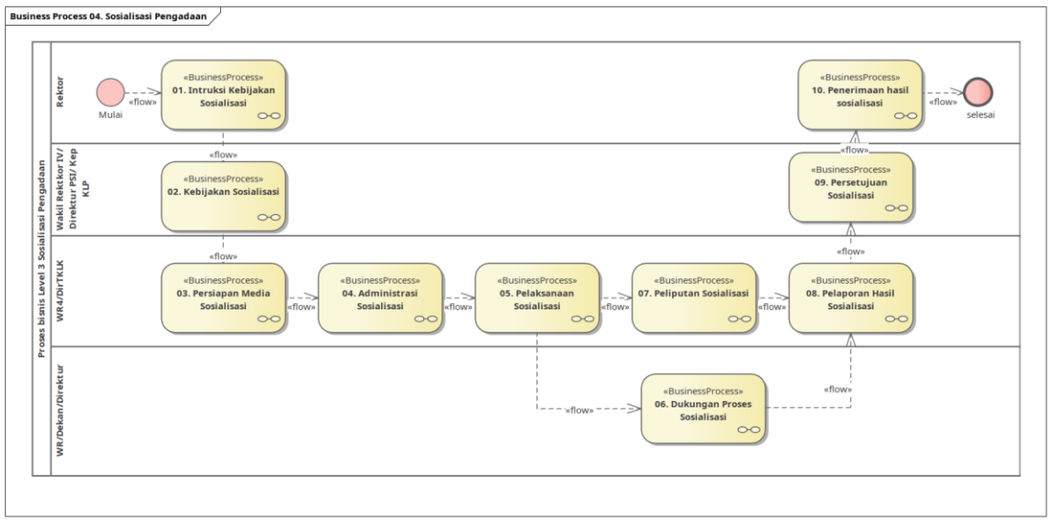
P05.B.03.02. Pengembangan Layanan



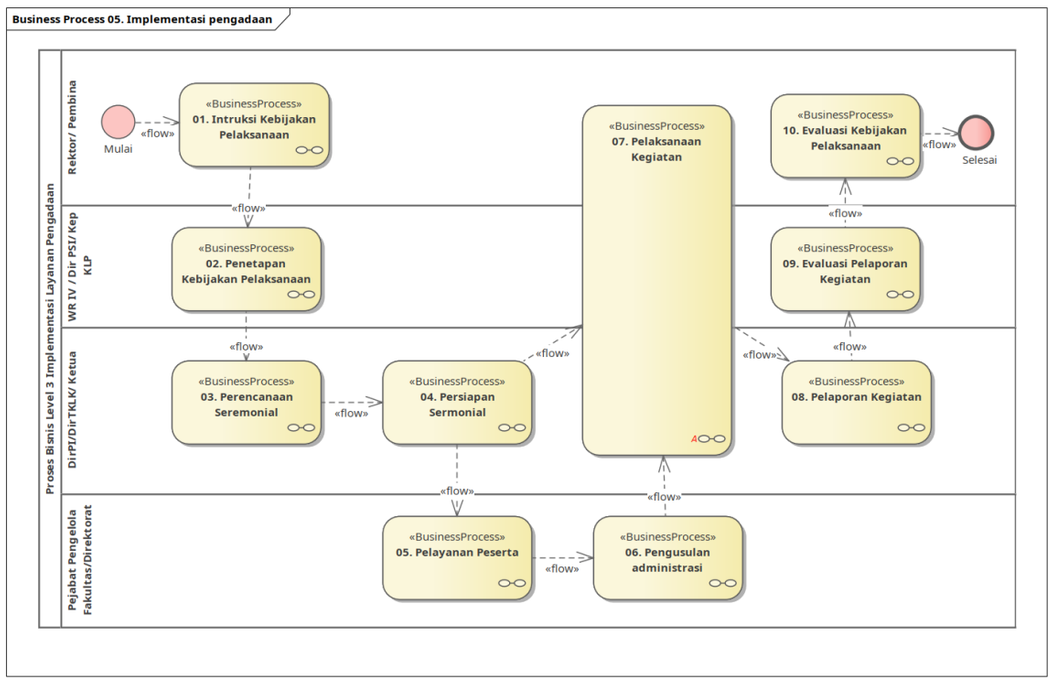
P05.B.03.03. Bimtek/ Pelatihan



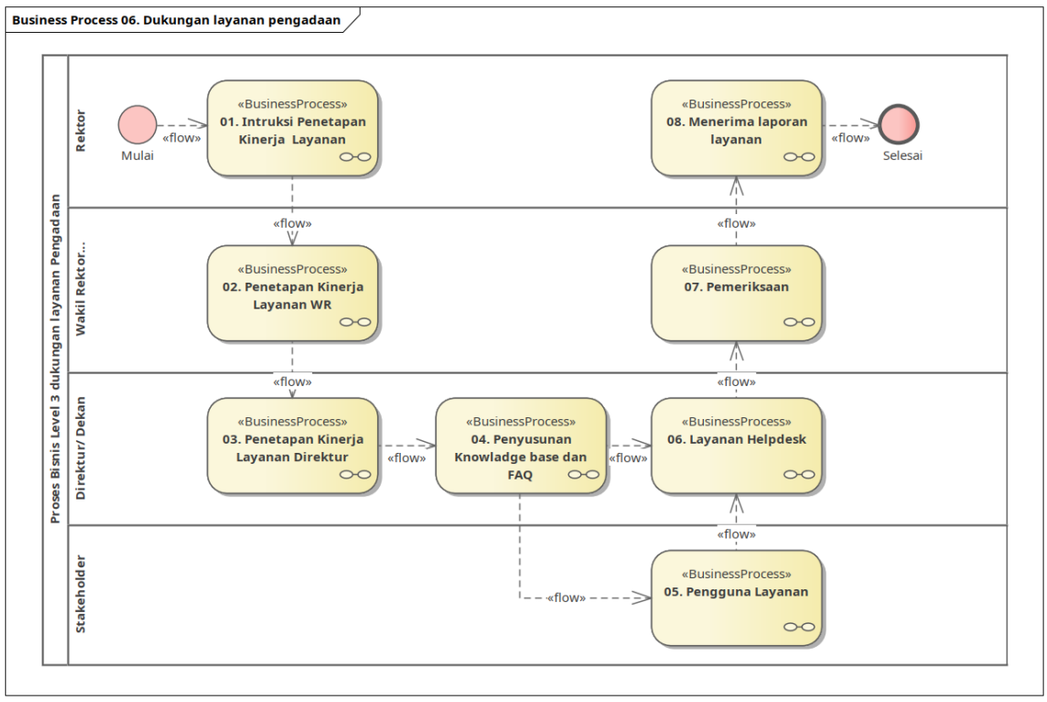
P05.B.03.04. Sosialisasi



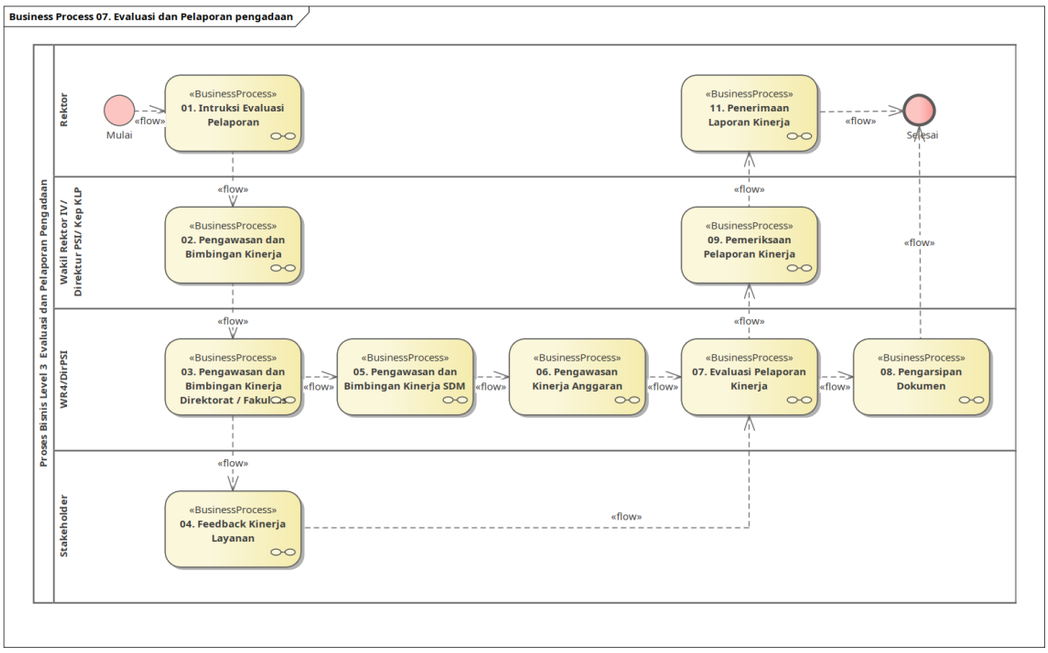
P05.B.03.05. Implementasi Layanan



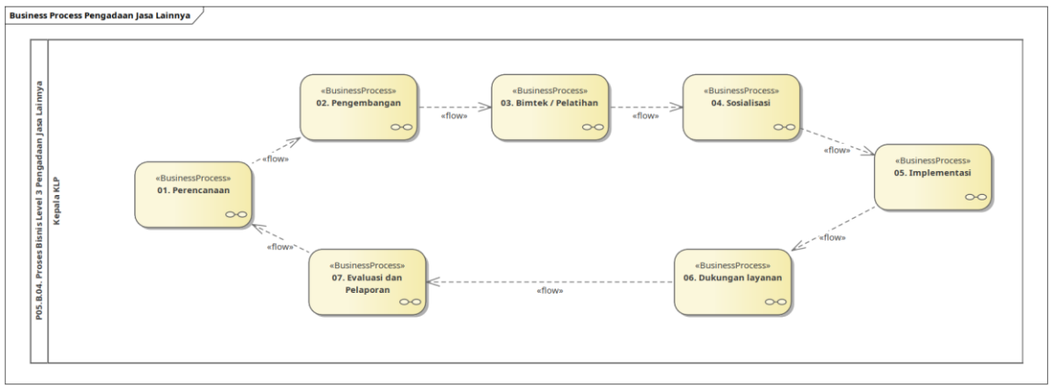
P05.B.03.06. Dukungan Layanan



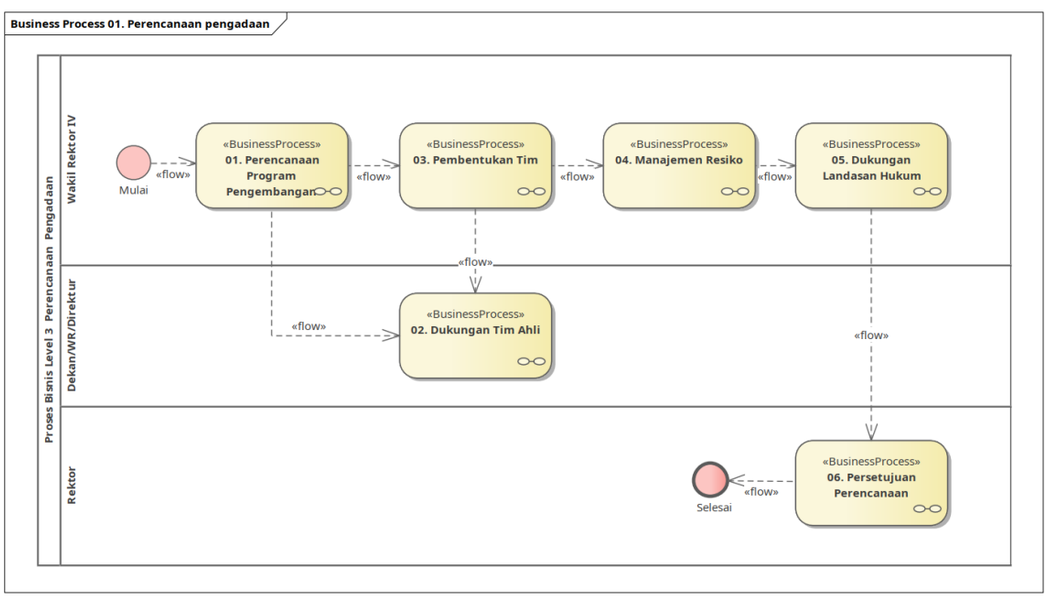
P05.B.03.07. Evaluasi dan Pelaporan



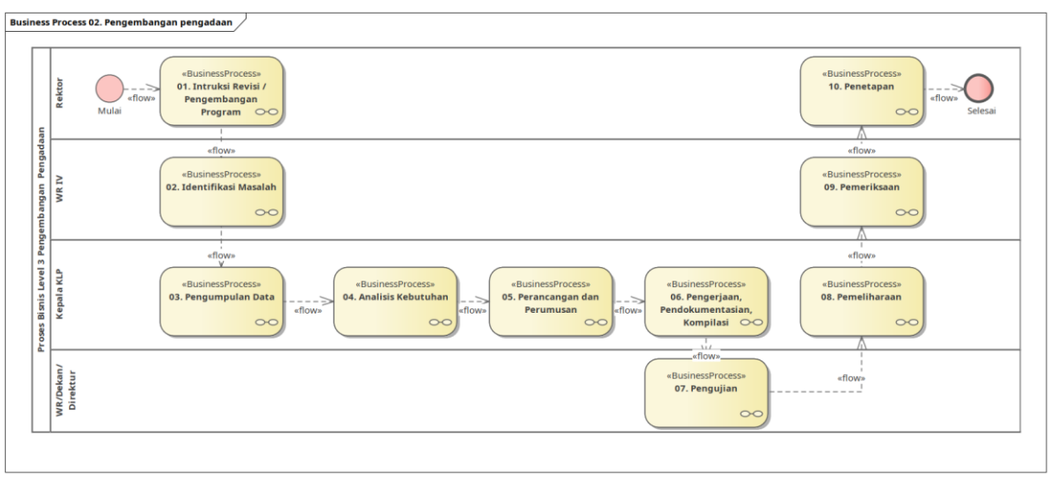
P05.B.04. Pengadaan Jasa Lainnya



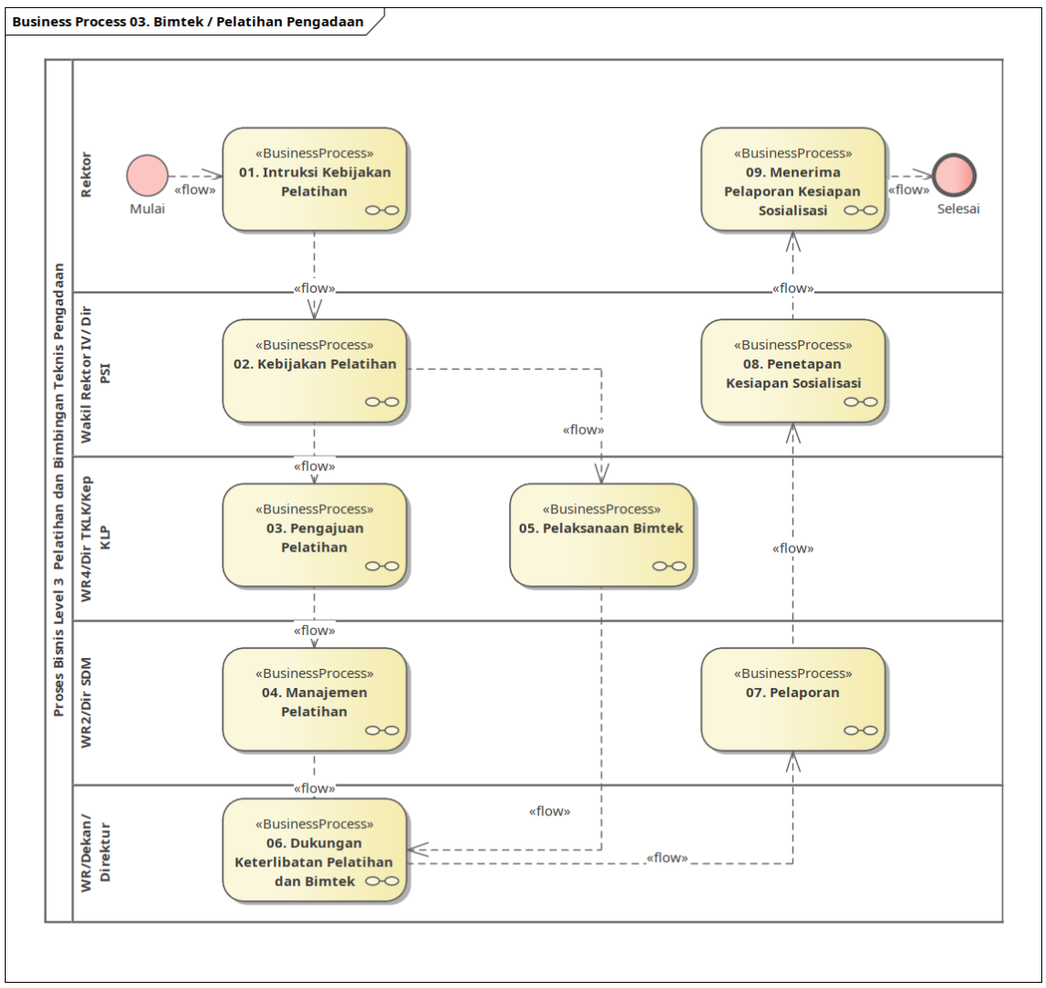
P05.B.04.01. Perencanaan



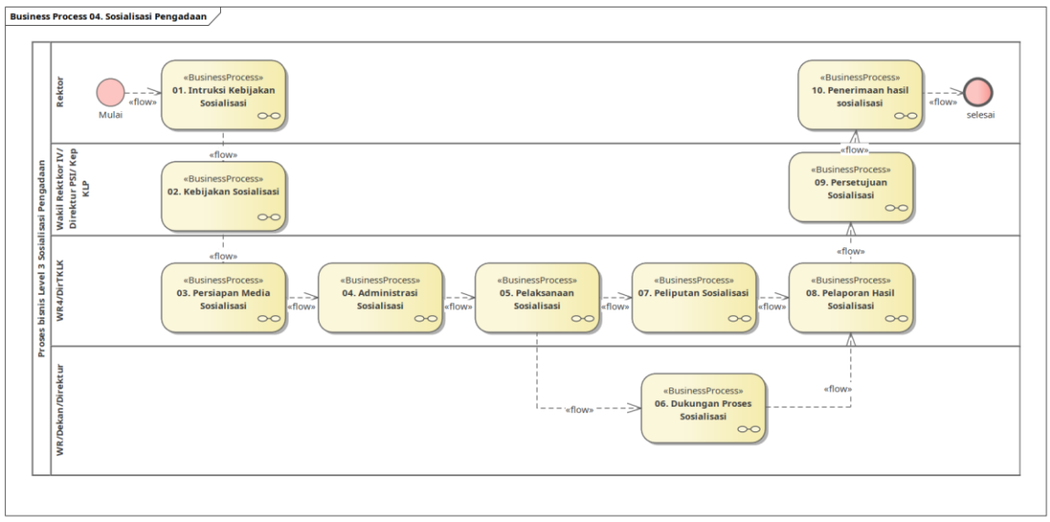
P05.B.04.02. Pengembangan Layanan



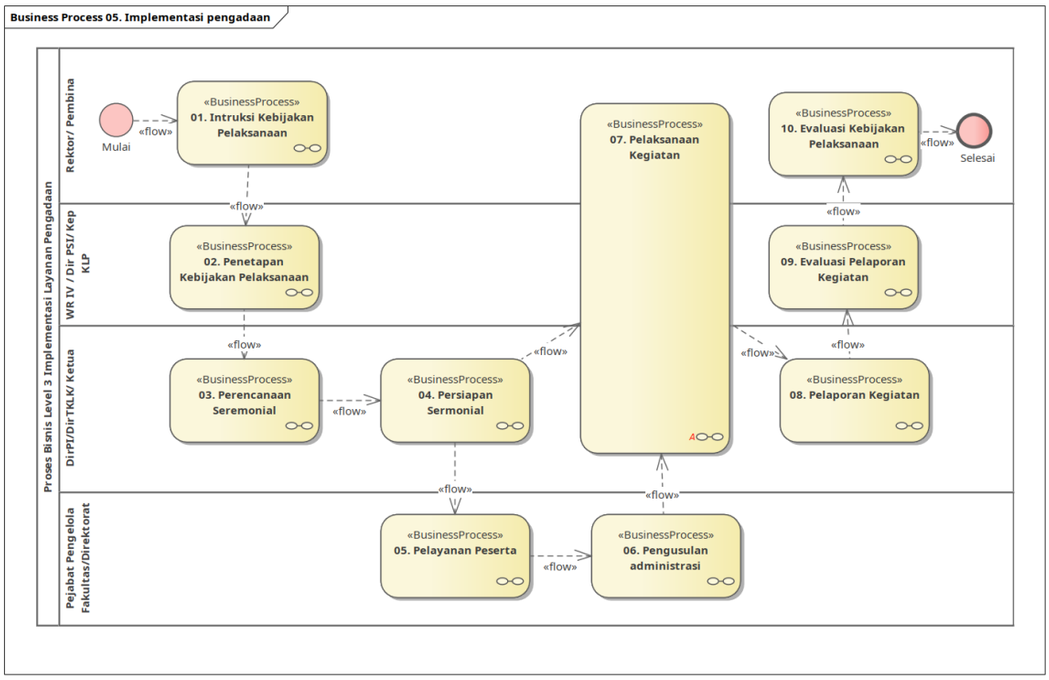
P05.B.04.03. Bimtek/ Pelatihan



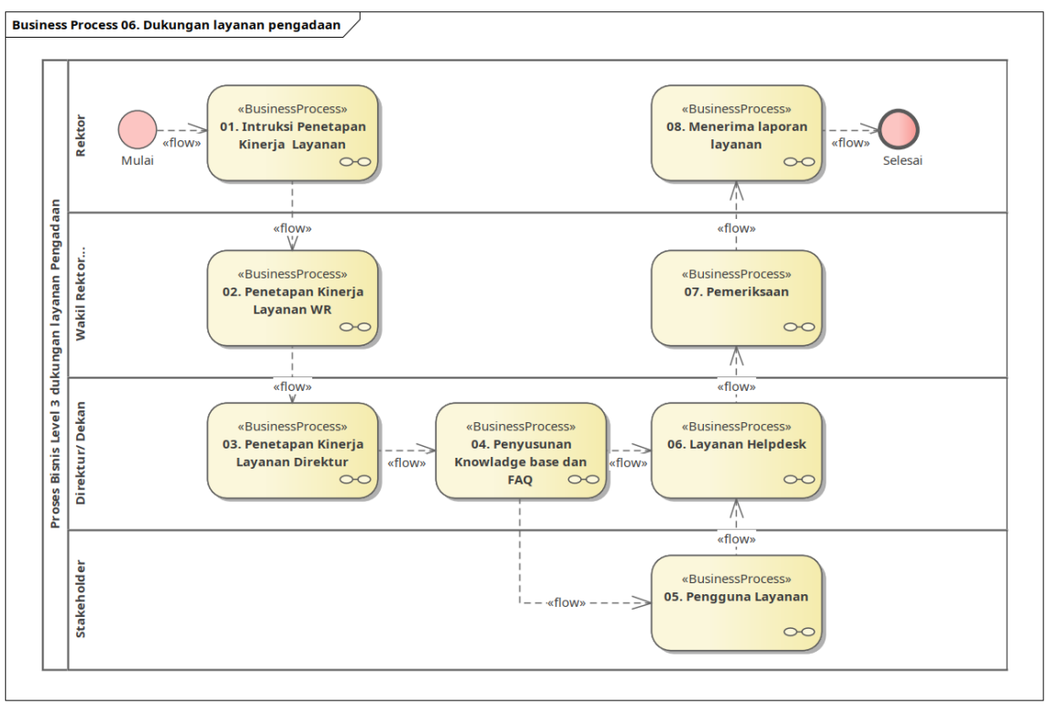
P05.B.04.04. Sosialisasi



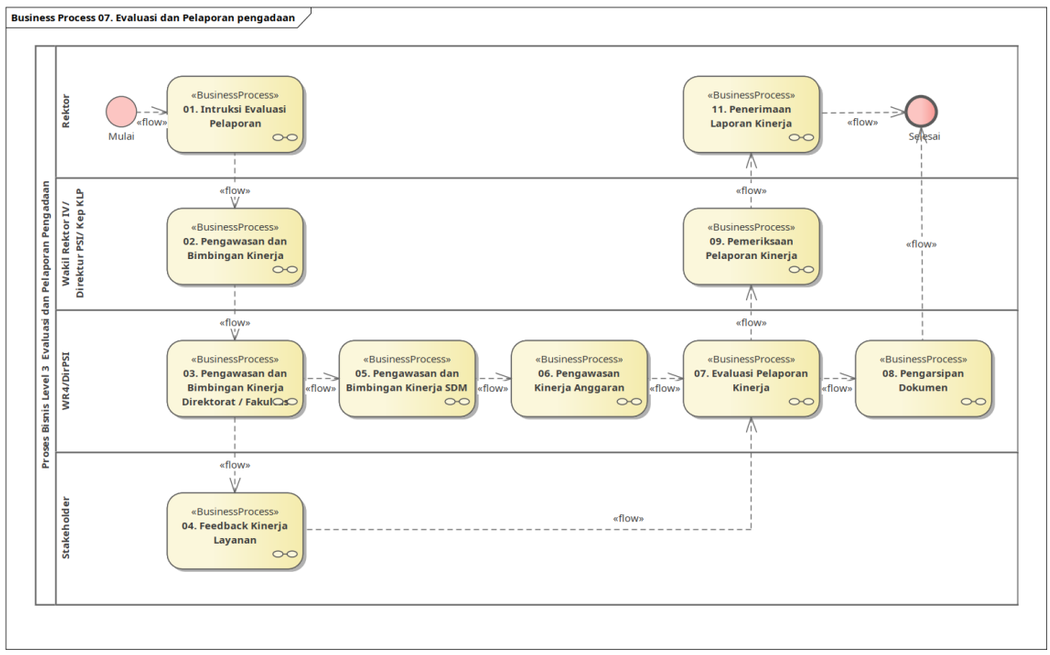
P05.B.04.05. Implementasi Layanan



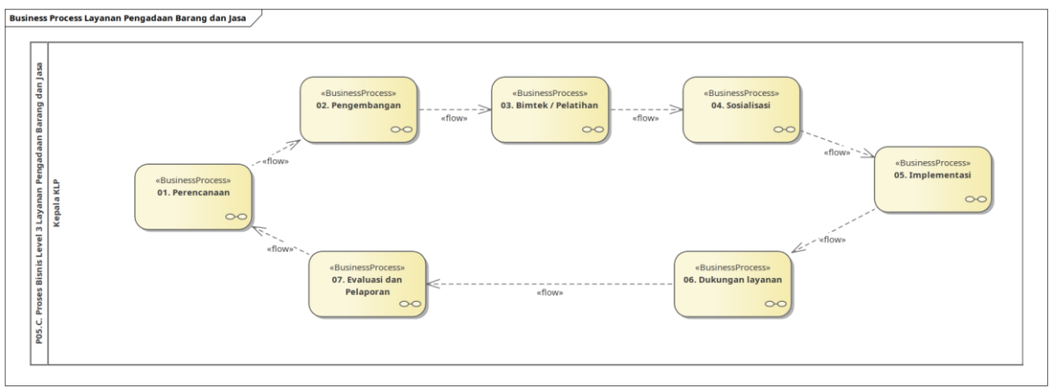
P05.B.04.06. Dukungan Layanan



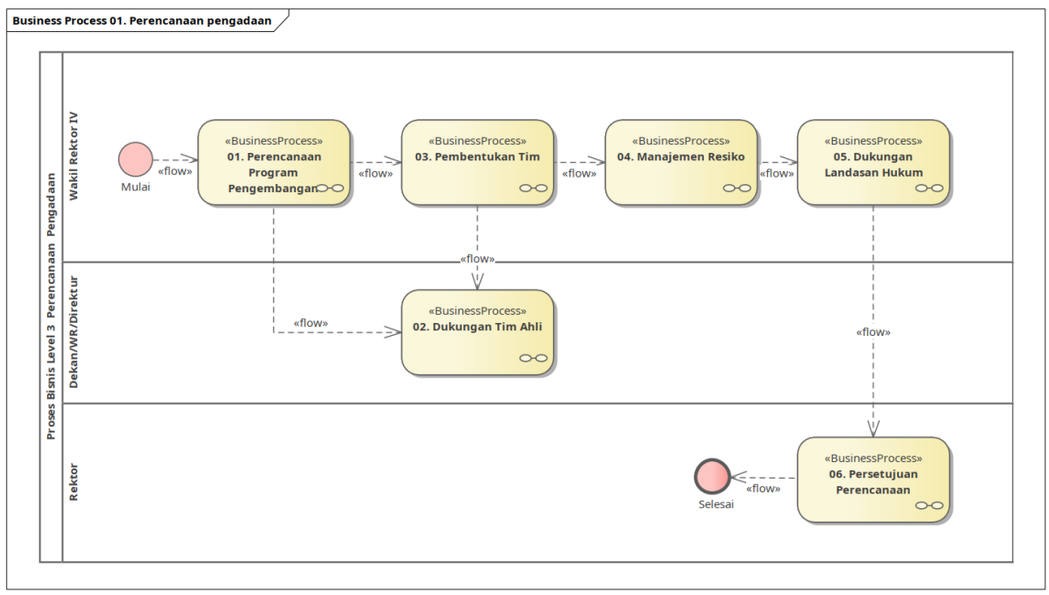
P05.B.04.07. Evaluasi dan Pelaporan



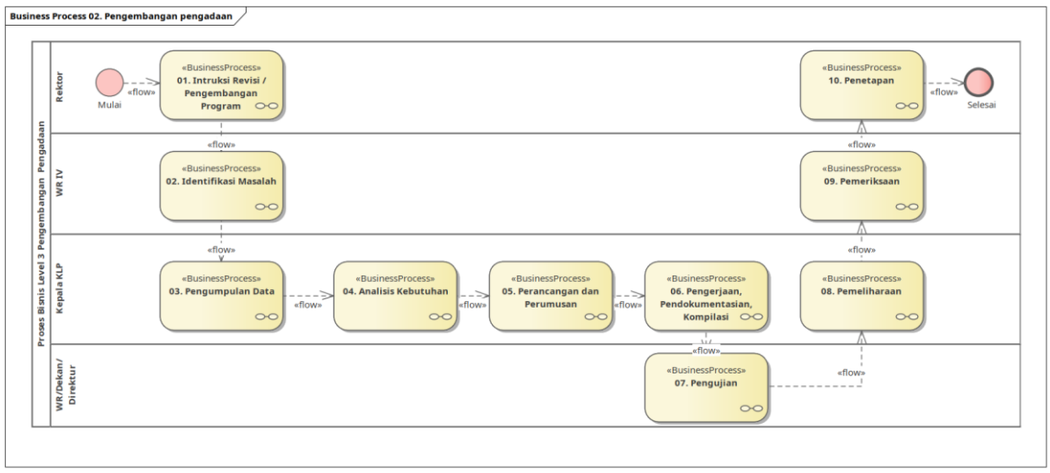
P05.C. Layanan Pengadaan Barang dan Jasa



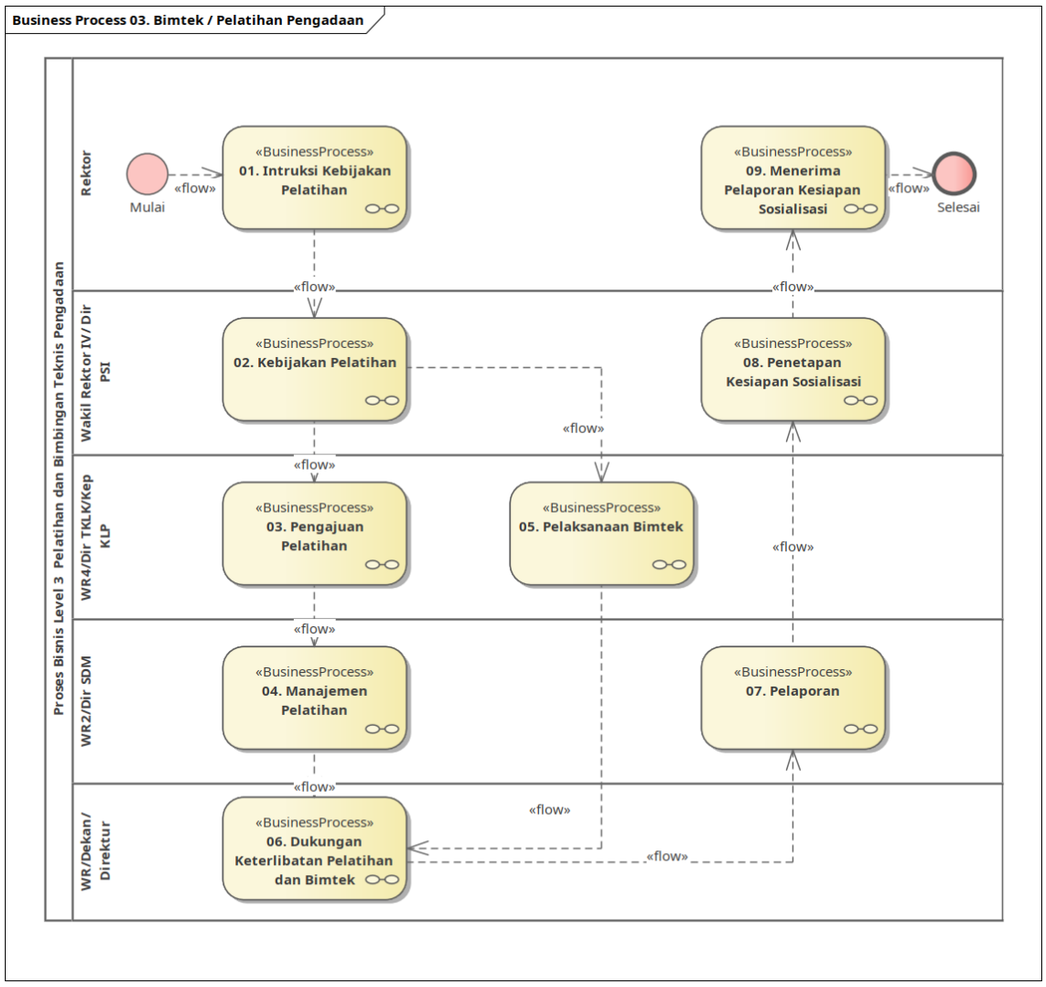
P05.C. 01. Perencanaan



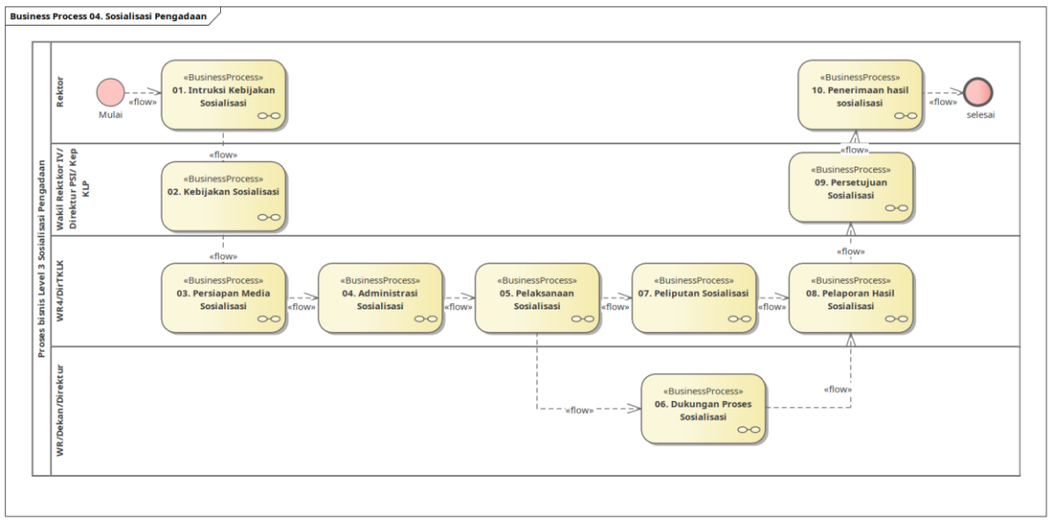
P05.C. 02. Pengembangan Layanan



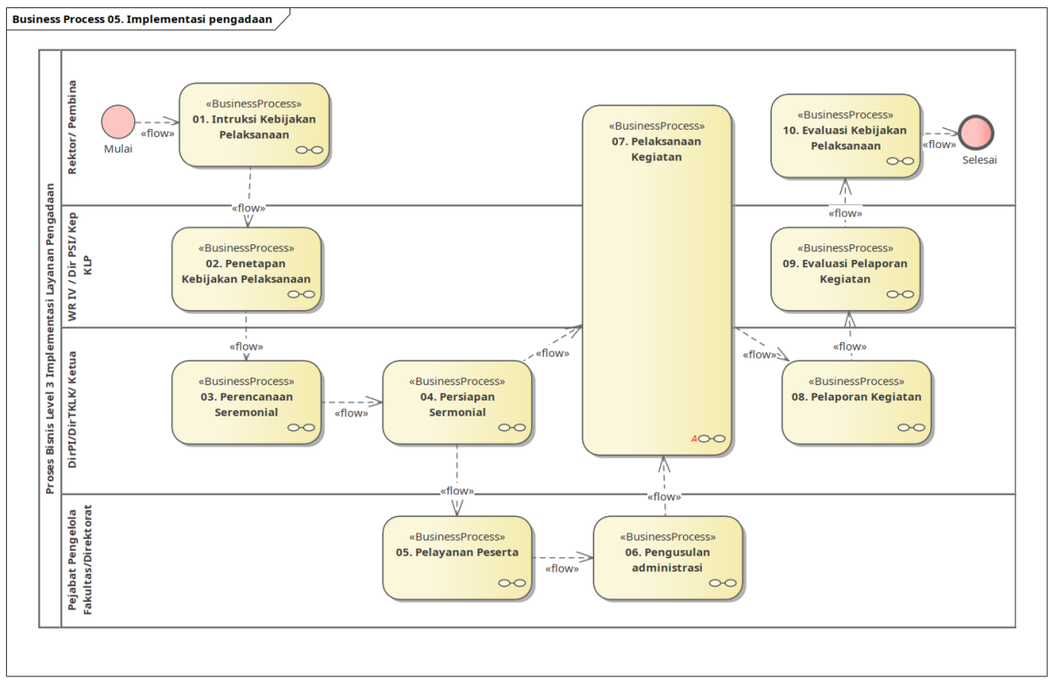
P05.C. 03. Bimtek/ Pelatihan



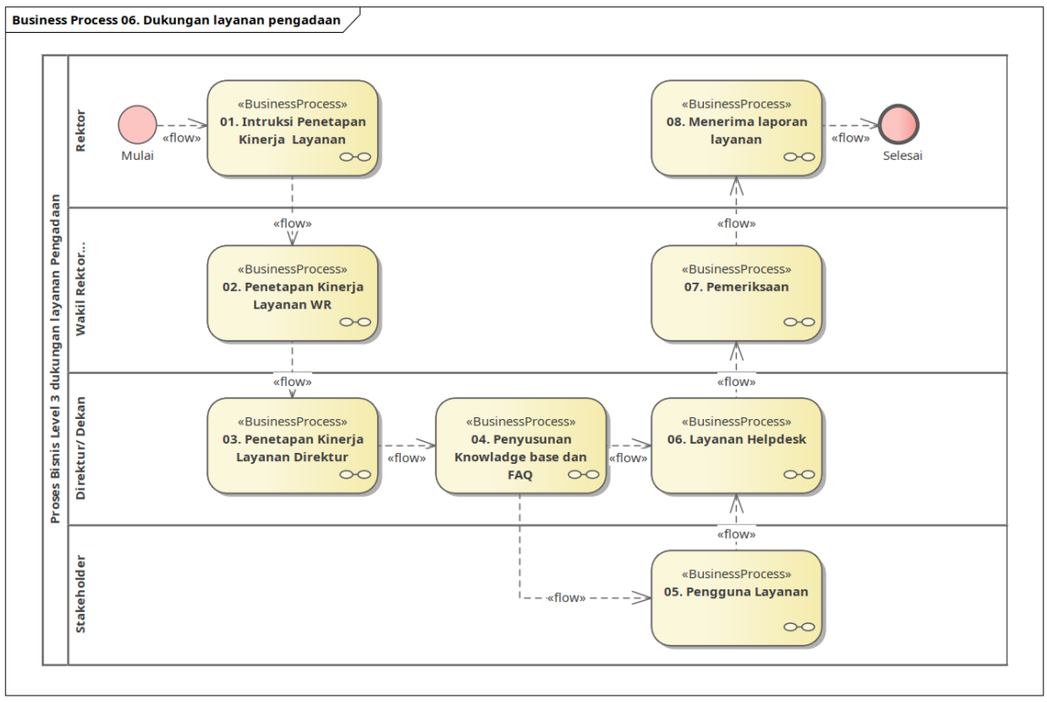
P05.C. 04. Sosialisasi



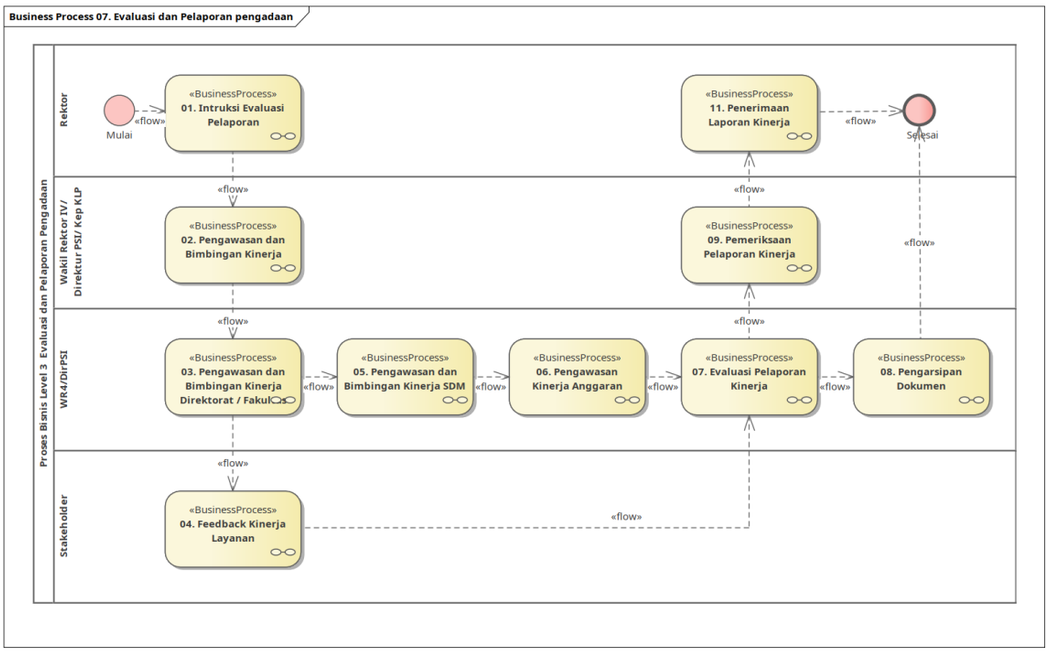
P05.C. 05. Implementasi Layanan



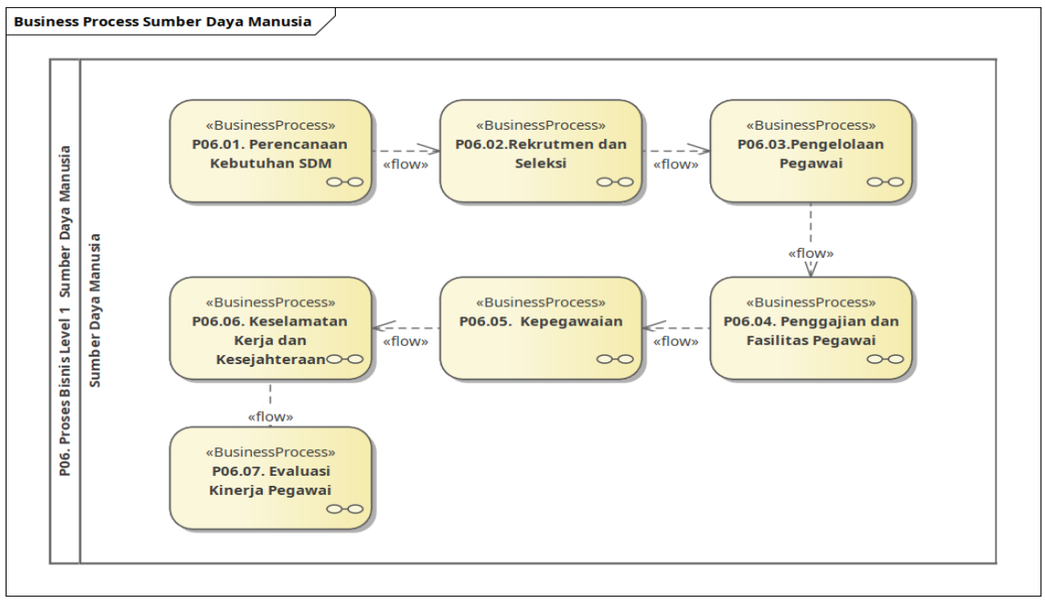
P05.C. 06. Dukungan Layanan



P05.C. 07. Evaluasi dan Pelaporan

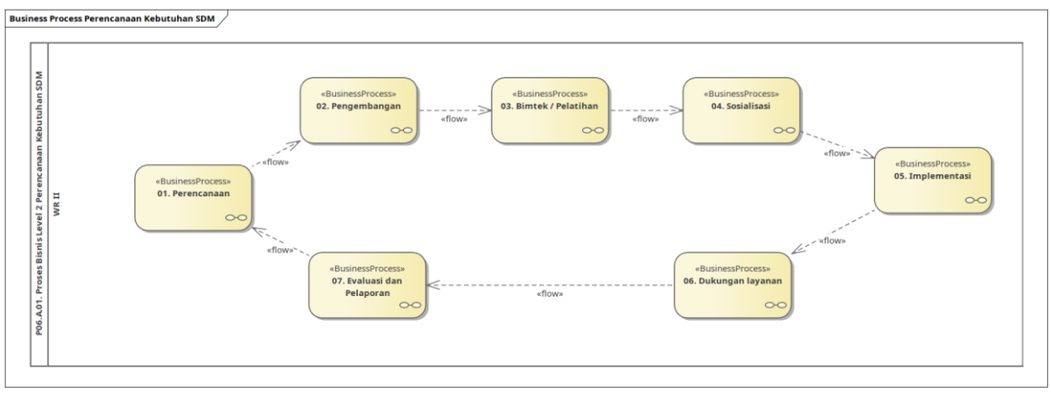


P06. SDM

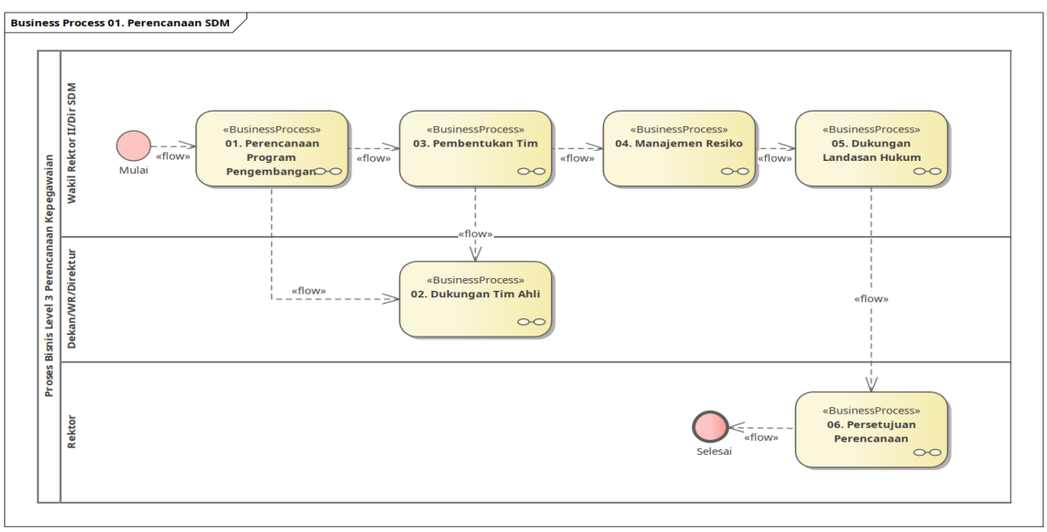


P06.A. Manajemen Dosen

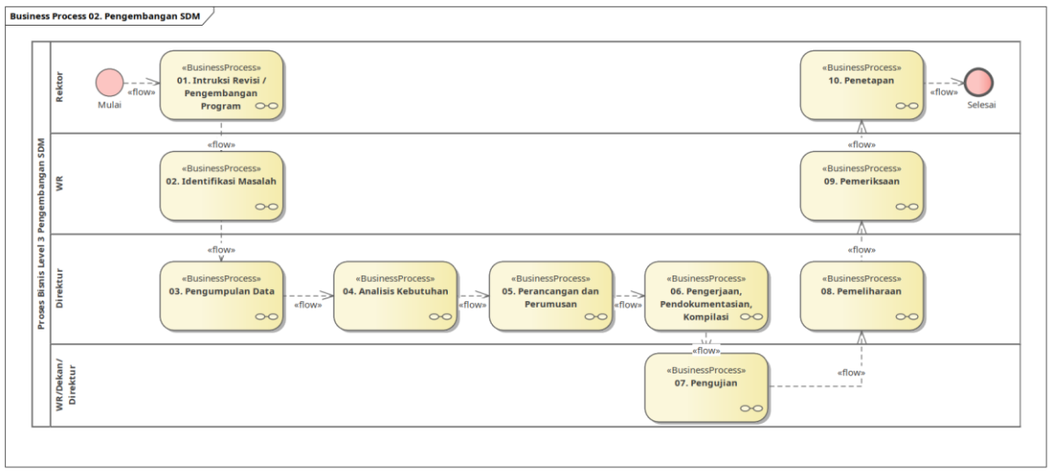
P06.A.01.Perencanaan Kebutuhan SDM



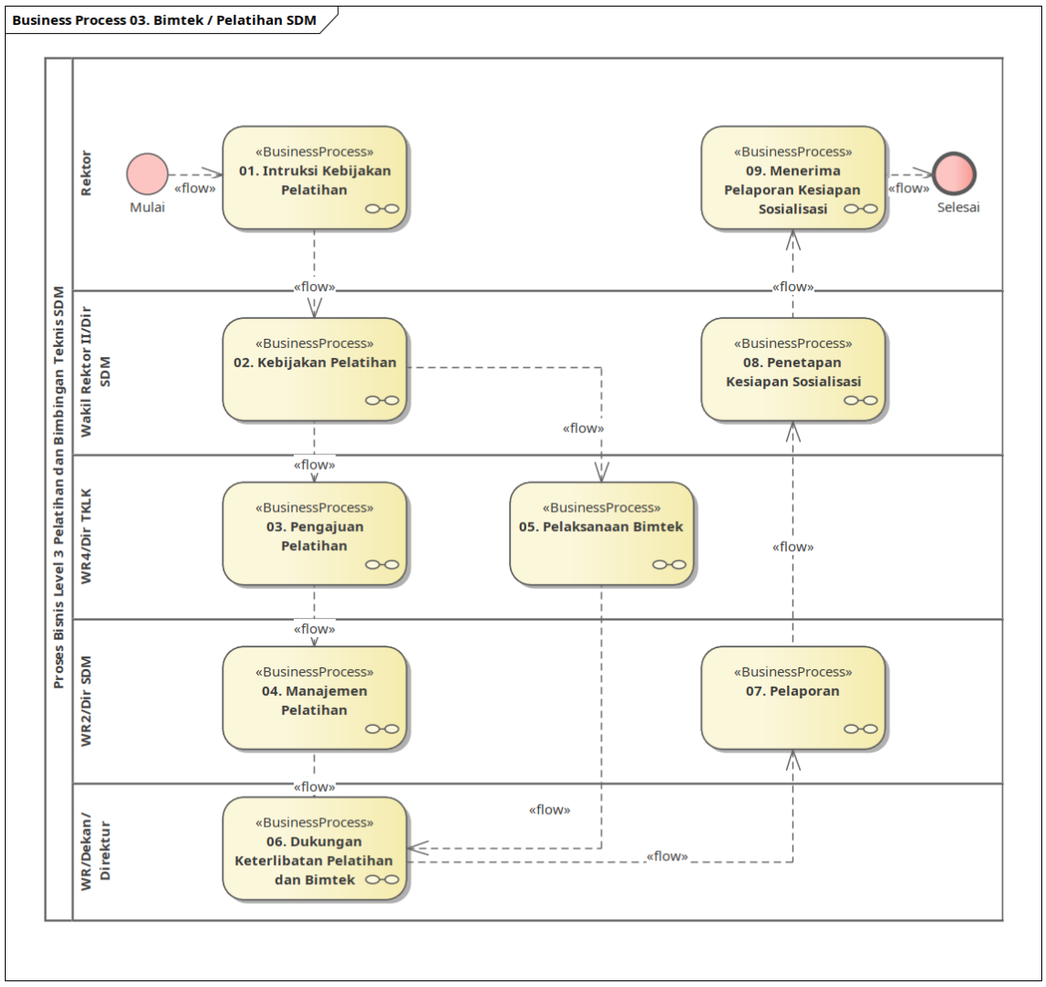
P06.A.01.01. Perencanaan



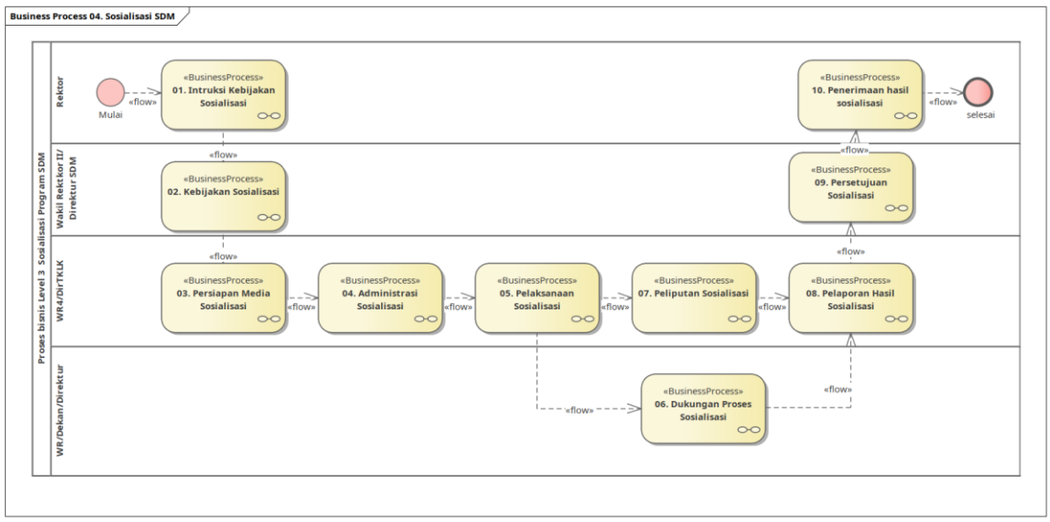
P06.A.01.02. Pengembangan Layanan



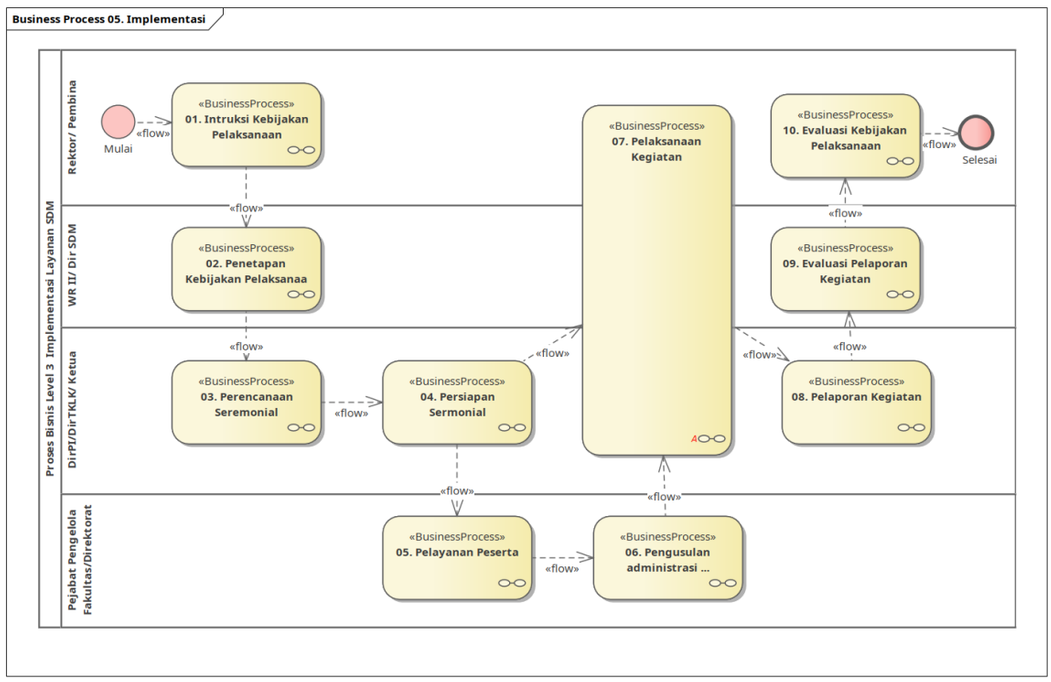
P06.A.01.03. Bimtek/ Pelatihan



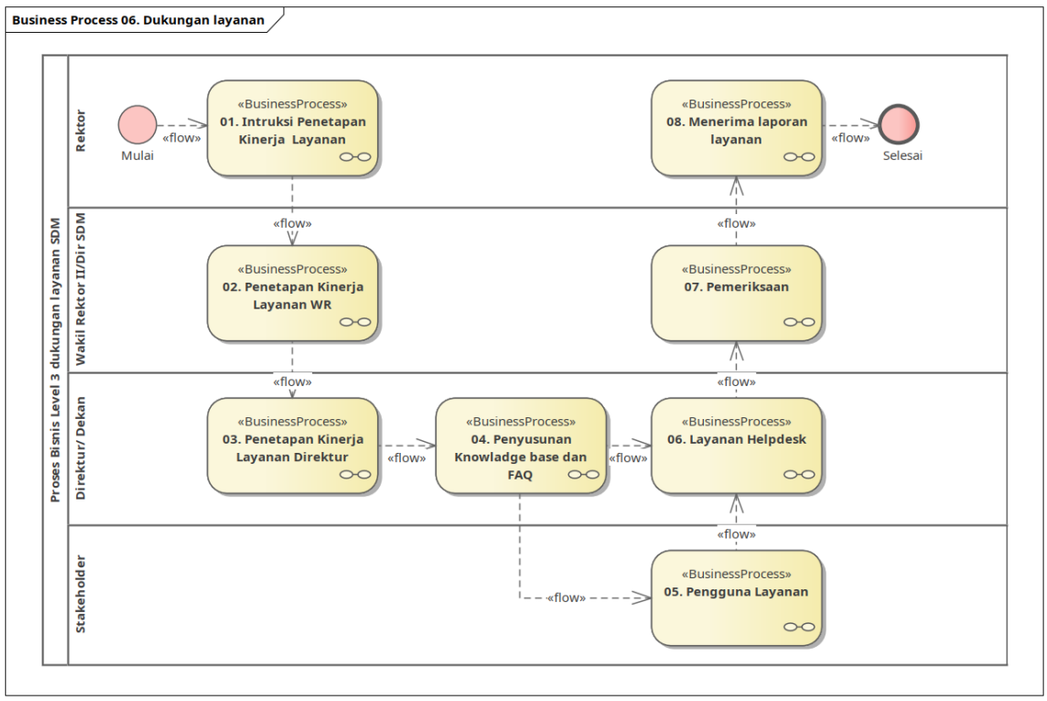
P06.A.01.04. Sosialisasi



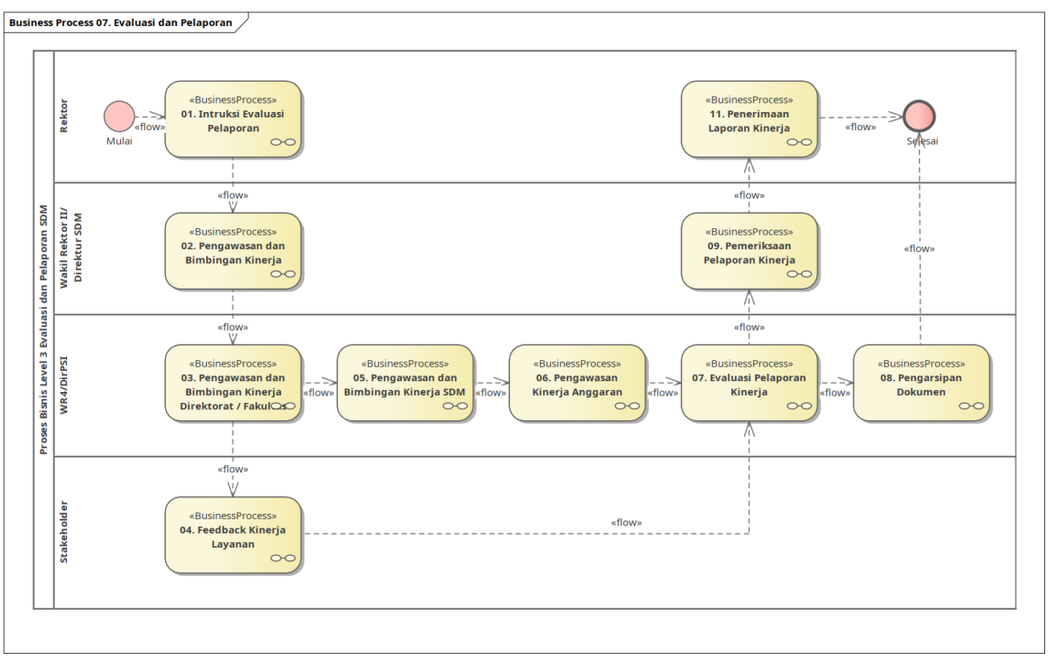
P06.A.01.05. Implementasi Layanan



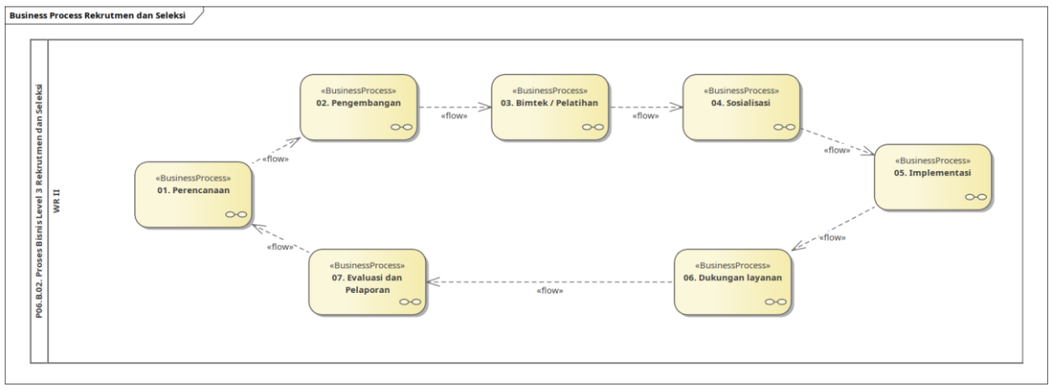
P06.A.01.06. Dukungan Layanan



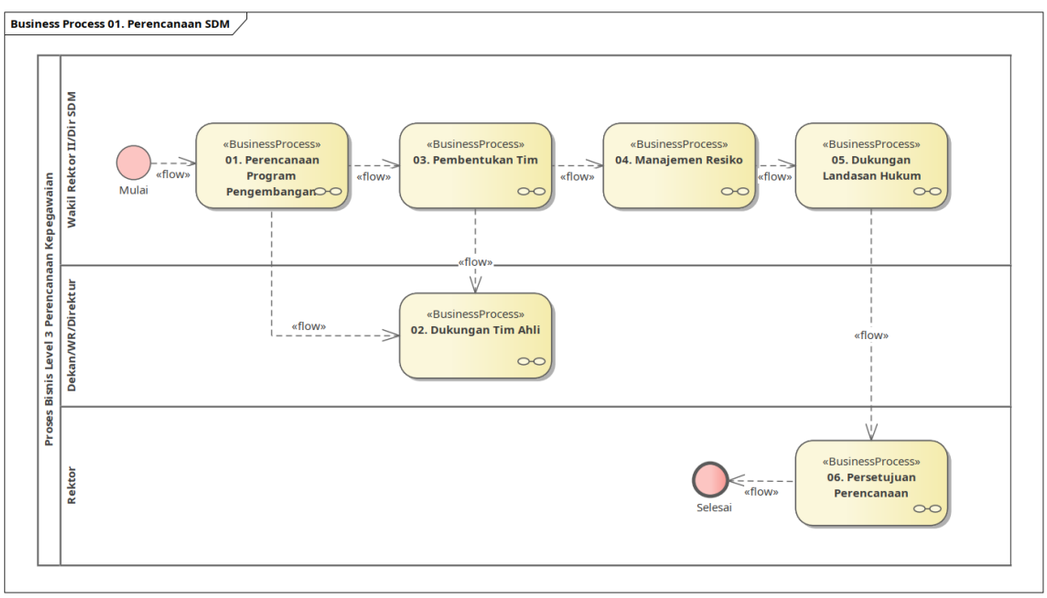
P06.A.01.07. Evaluasi dan Pelaporan



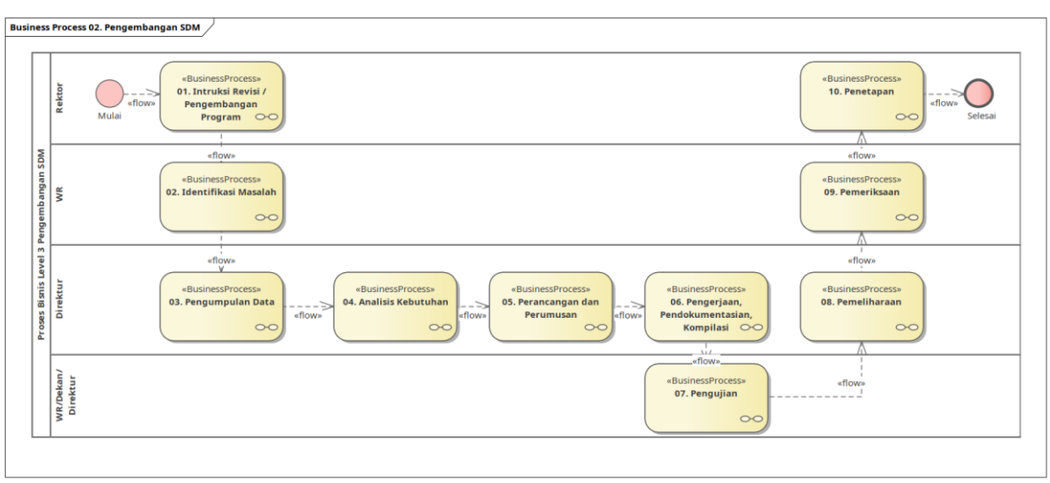
P06.A.02.Rekrutmen dan Seleksi



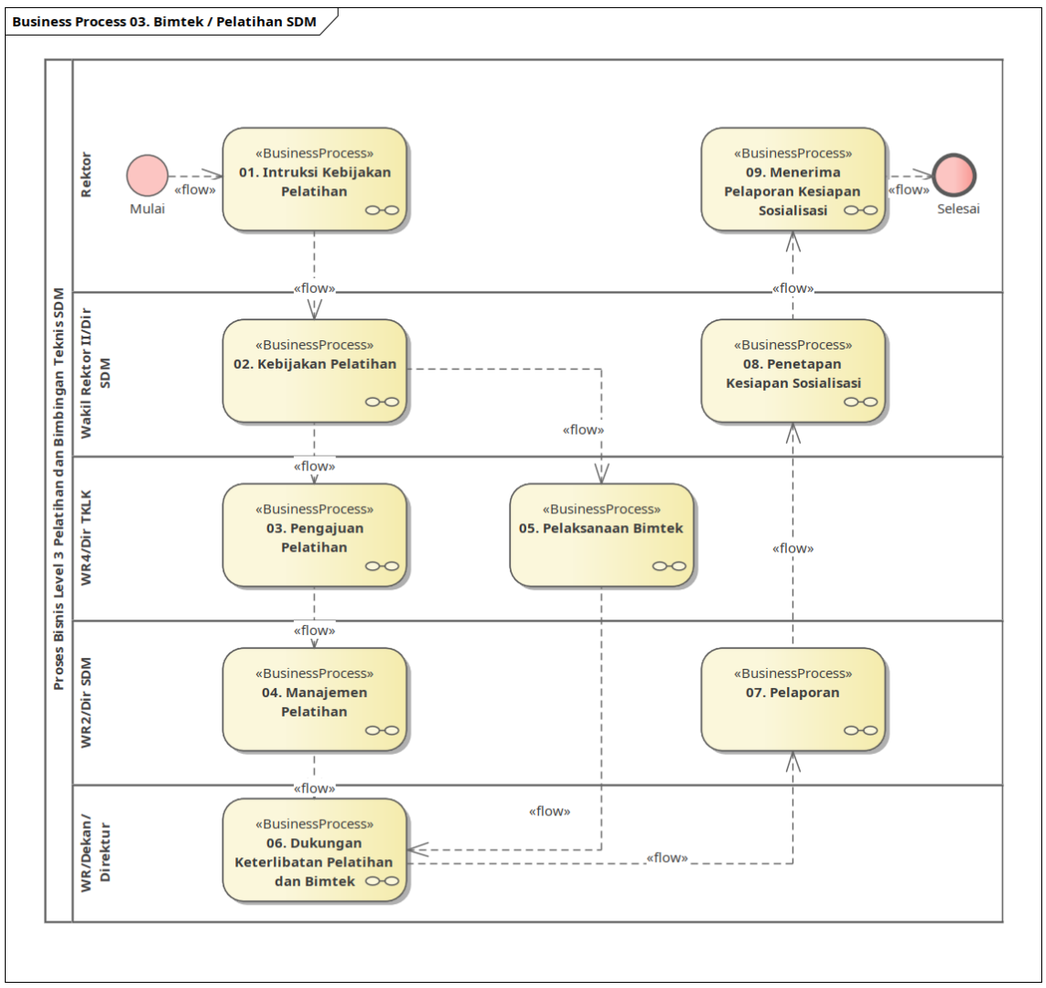
P06.A.02.01. Perencanaan



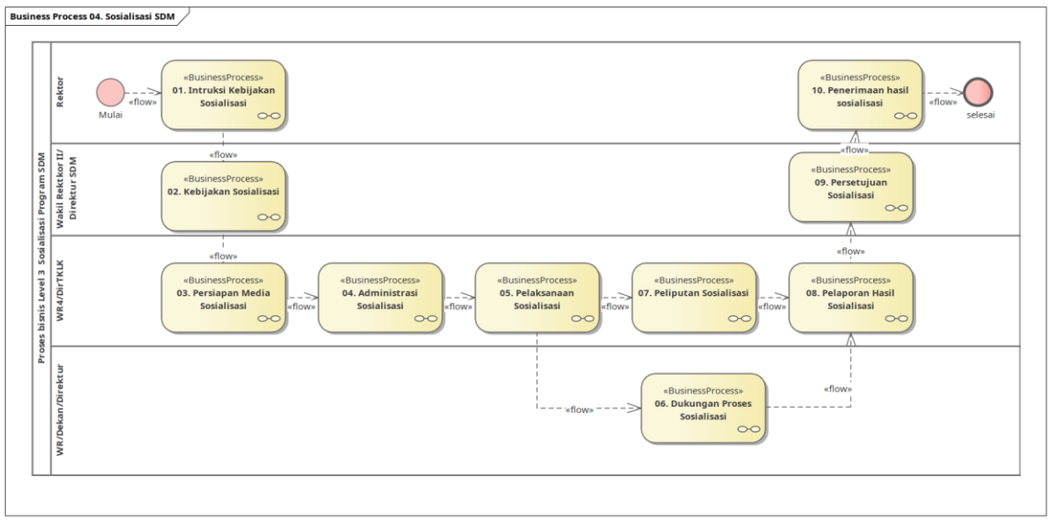
P06.A.02.02. Pengembangan Layanan



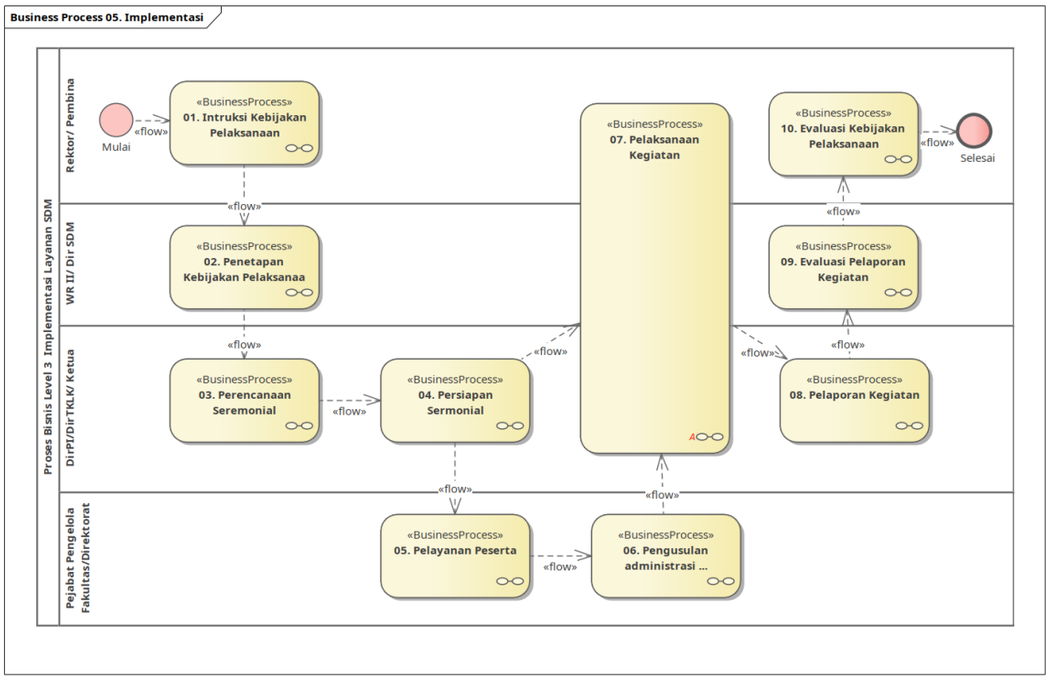
P06.A.02.03. Bimtek/ Pelatihan



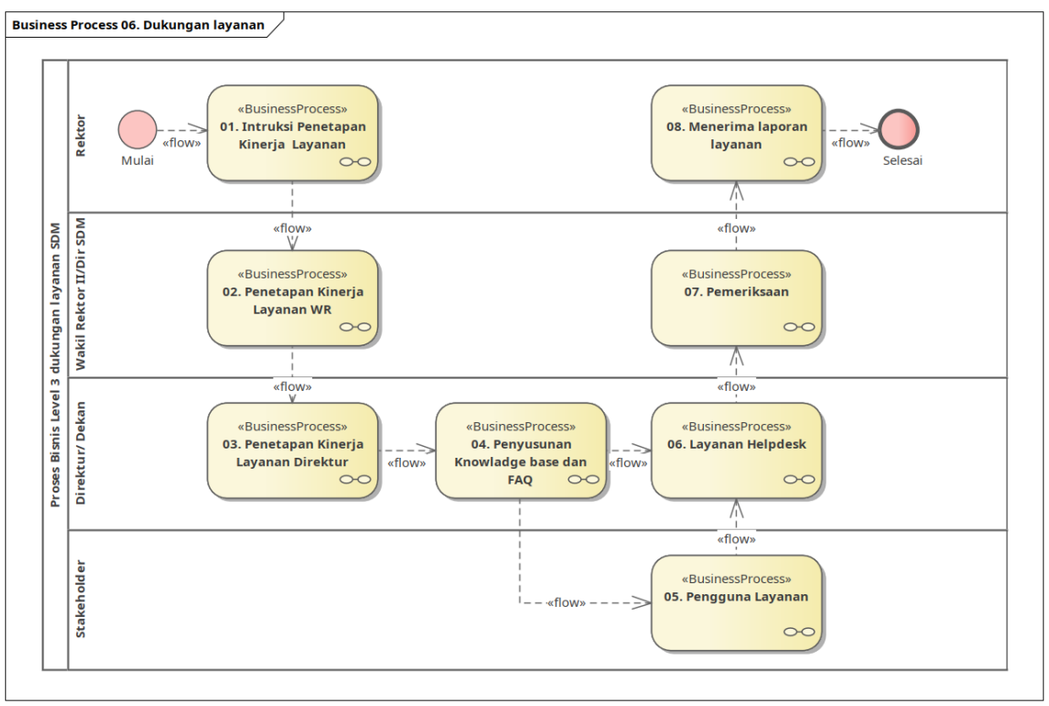
P06.A.02.04. Sosialisasi



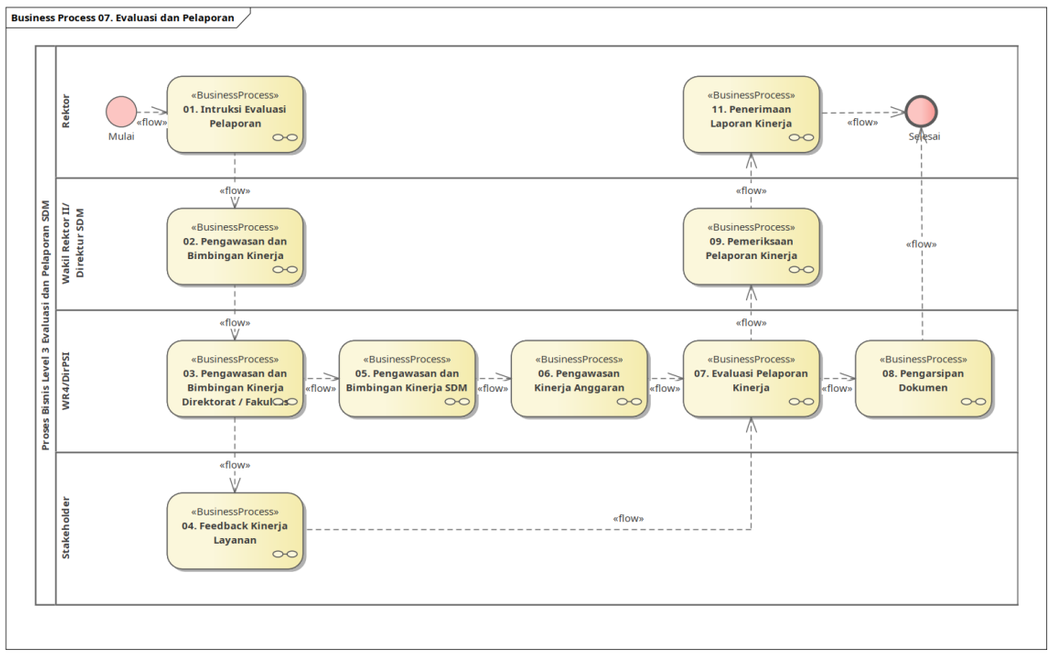
P06.A.02.05. Implementasi Layanan



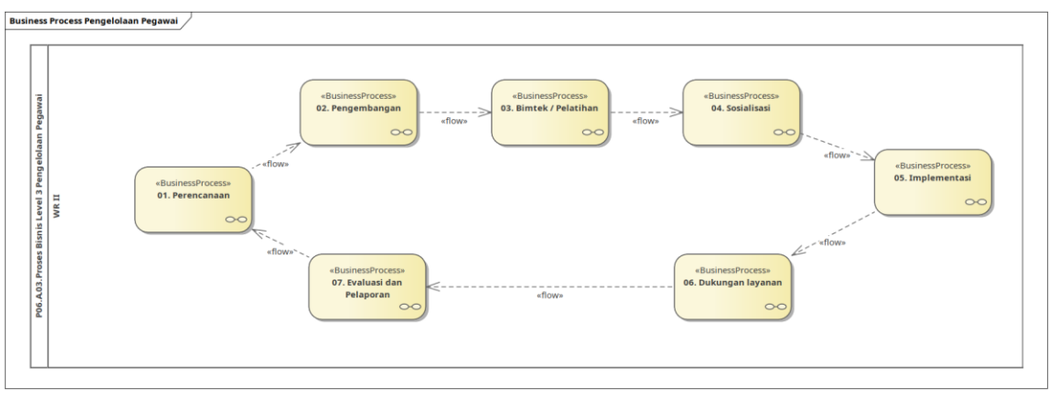
P06.A.02.06. Dukungan Layanan



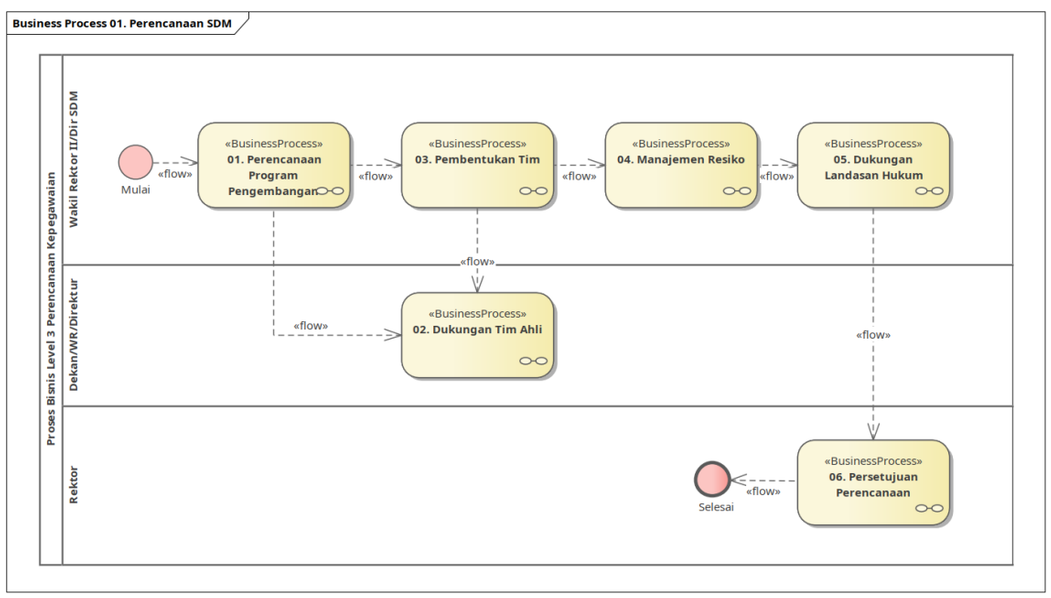
P06.A.02.07. Evaluasi dan Pelaporan



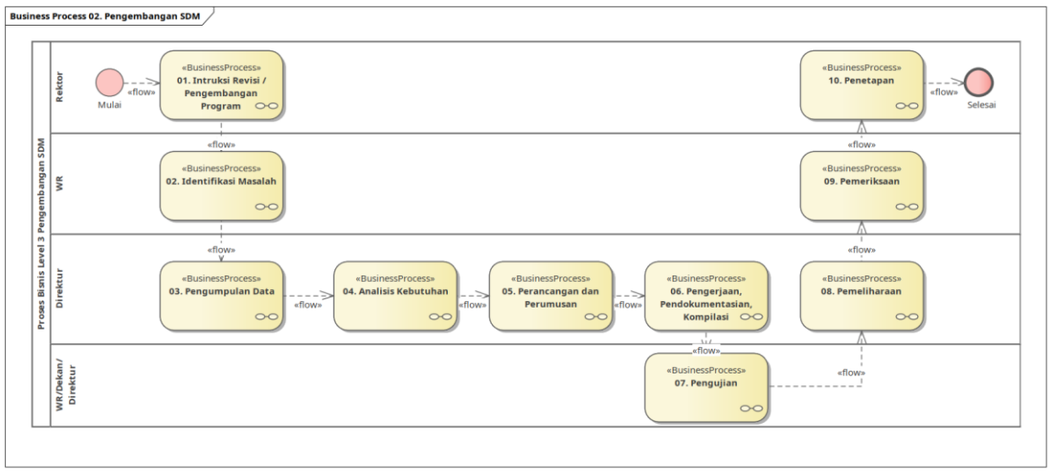
P06.A.03.Pengelolaan Pegawai



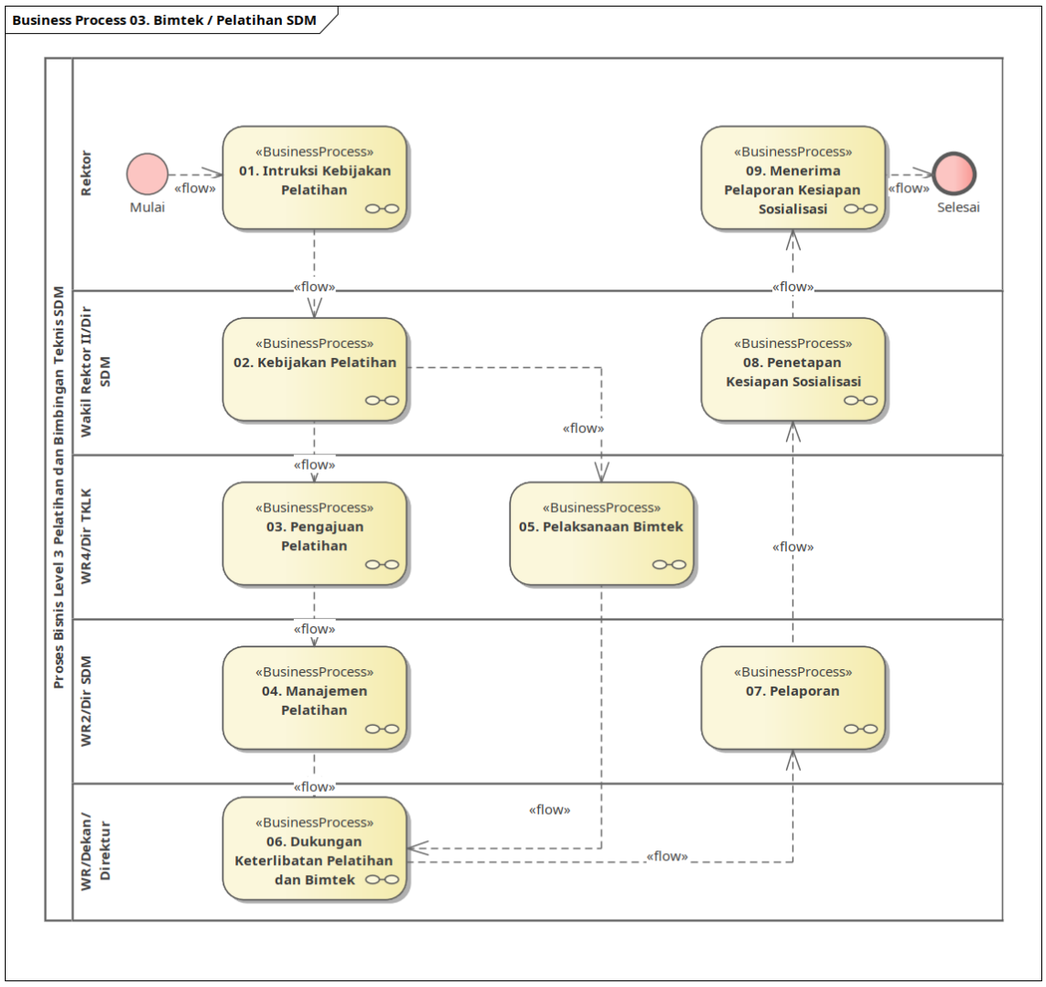
P06.A.03.01. Perencanaan



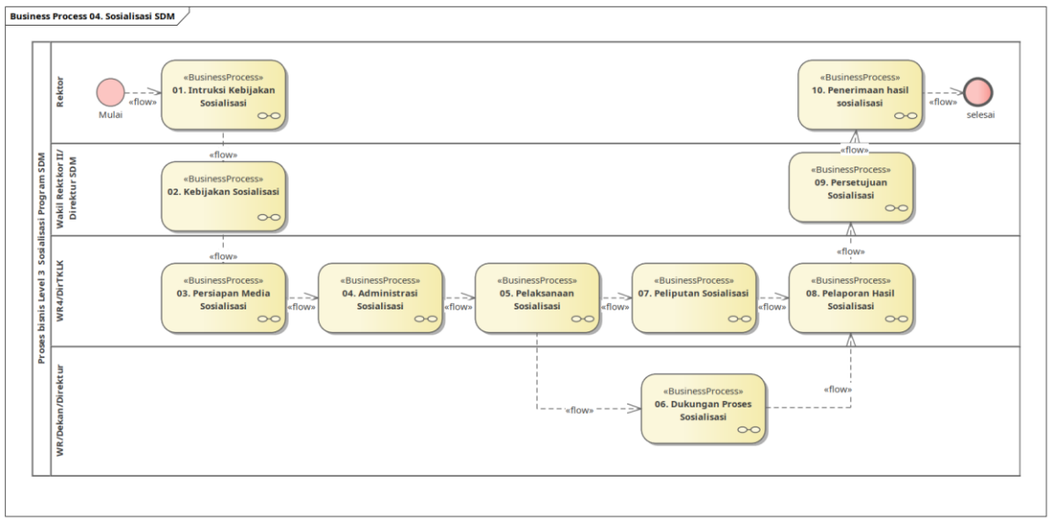
P06.A.03.02. Pengembangan Layanan



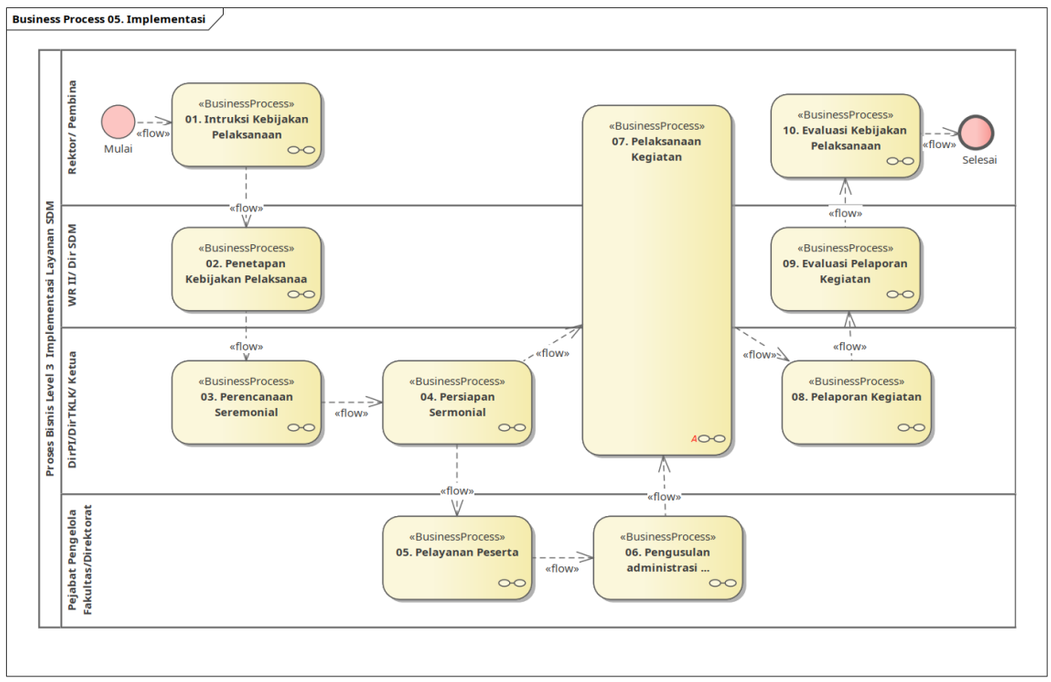
P06.A.03.03. Bimtek/ Pelatihan



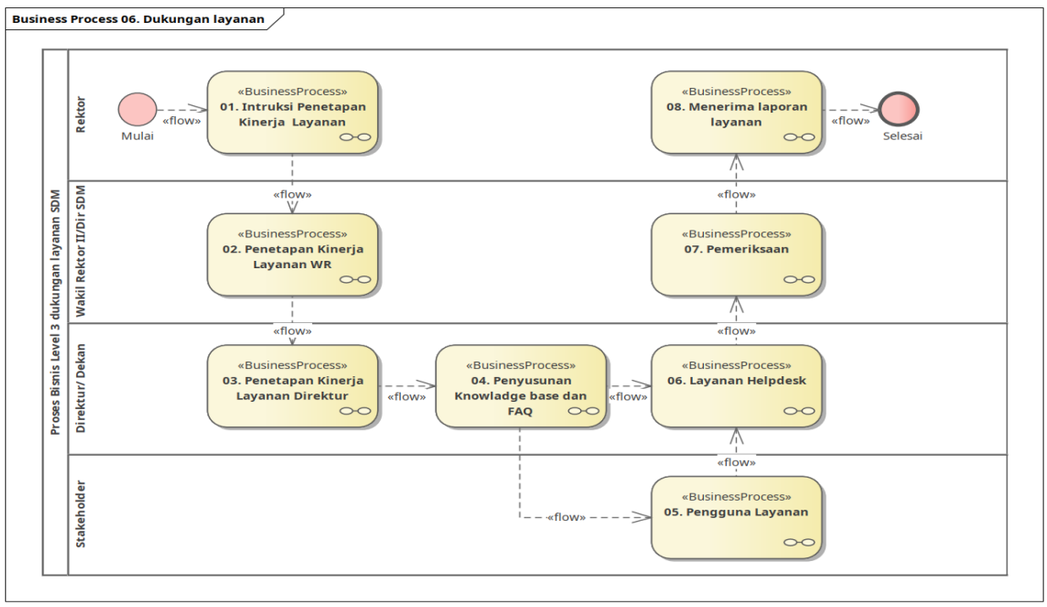
P06.A.03.04. Sosialisasi



P06.A.03.05. Implementasi Layanan

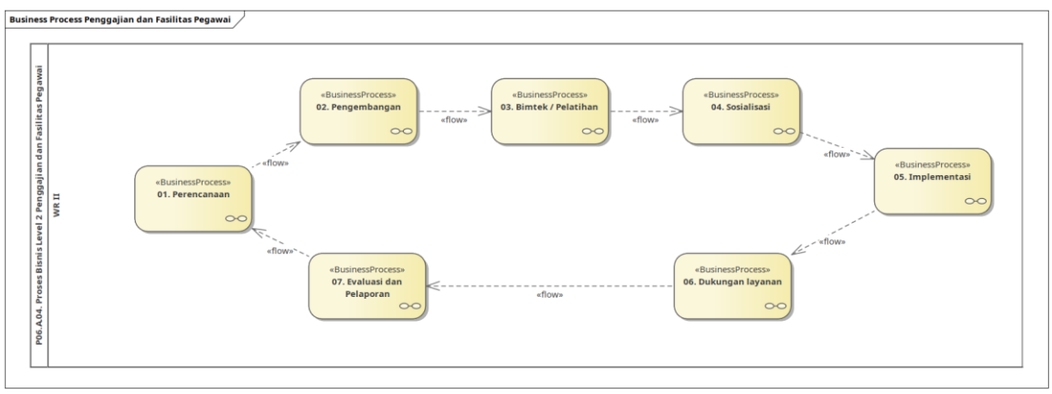


P06.A.03.06. Dukungan Layanan

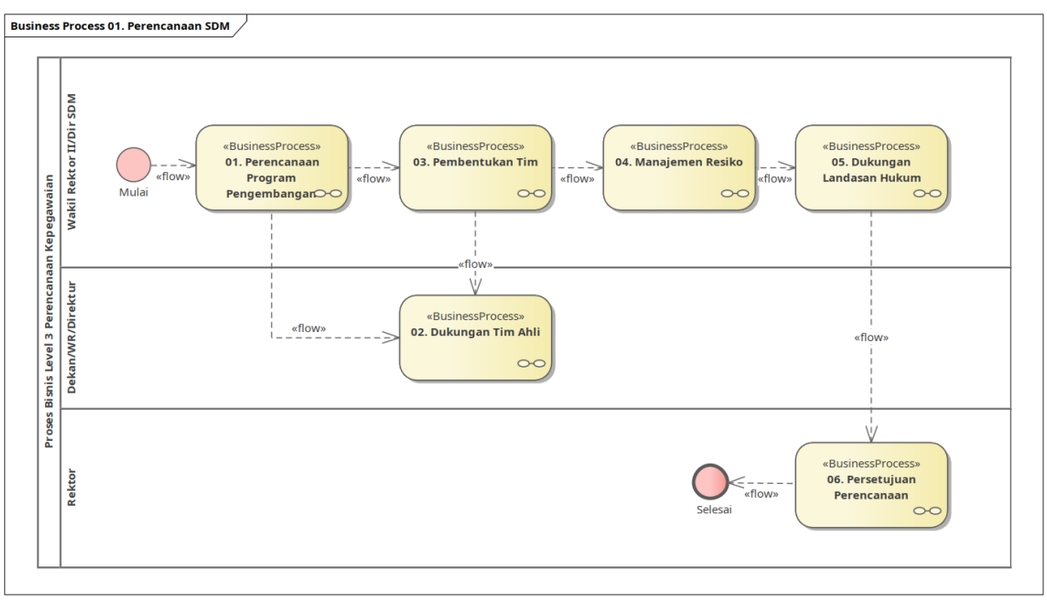


P06.A.03.07. Evaluasi dan Pelaporan

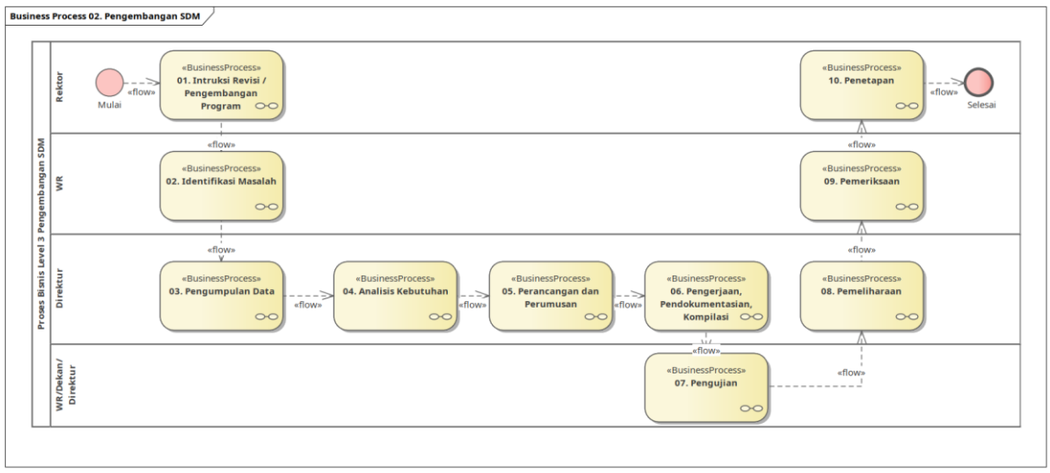
P06.A.04.Penggajian dan Fasilitas Pegawai



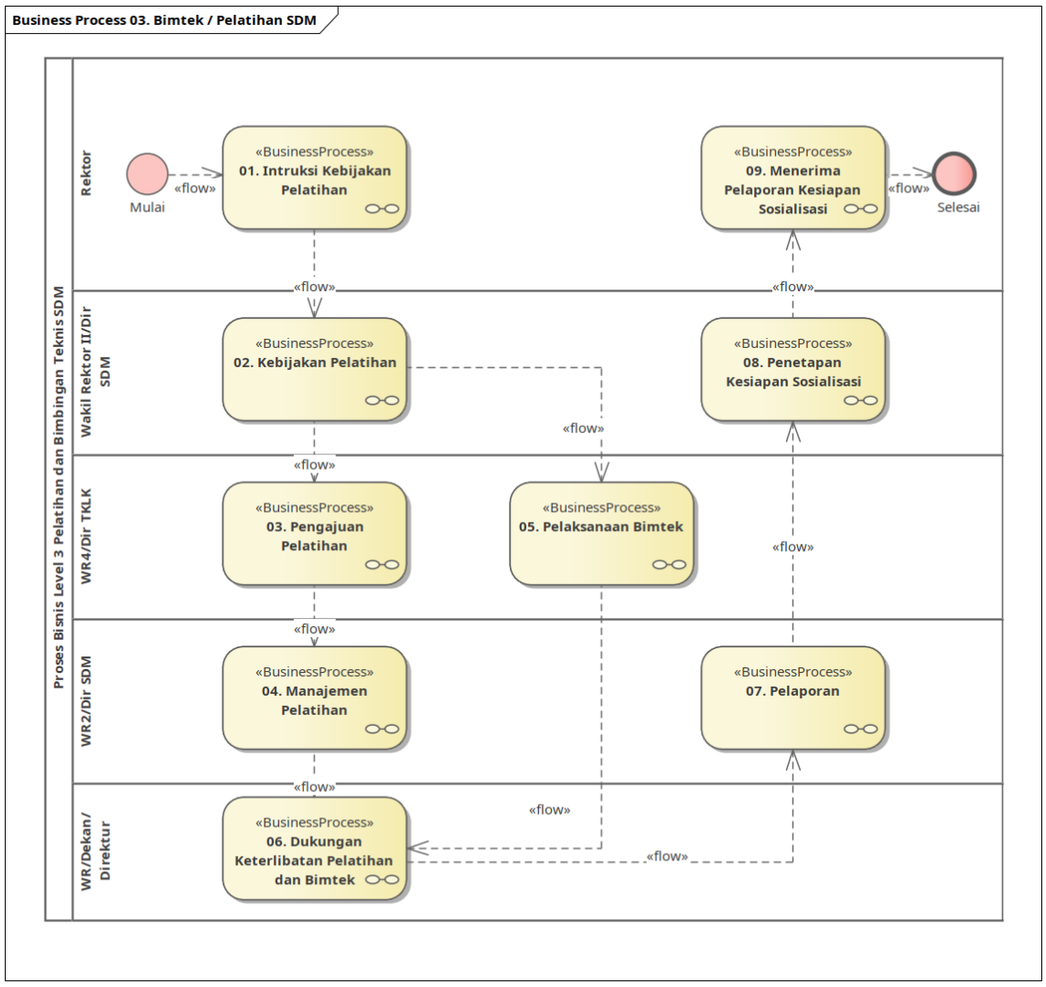
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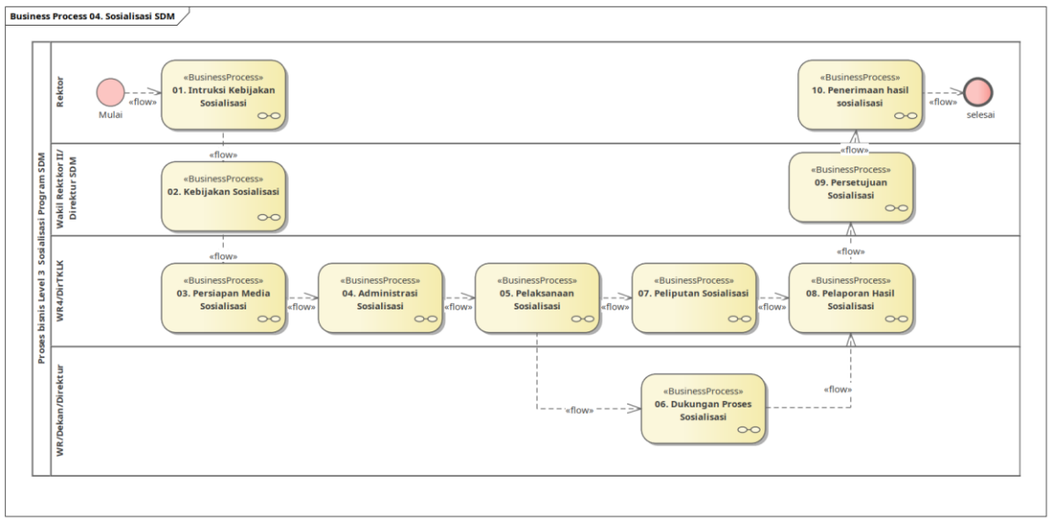
P06.A.04.02. Pengembangan Layanan



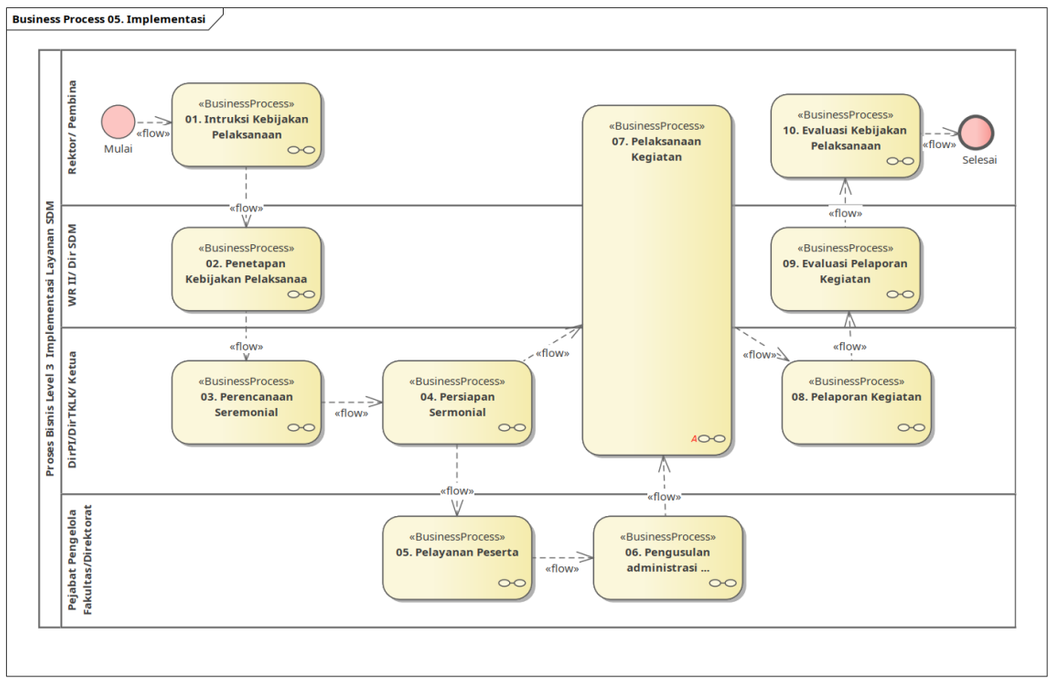
P06.A.04.03. Bimtek/ Pelatihan



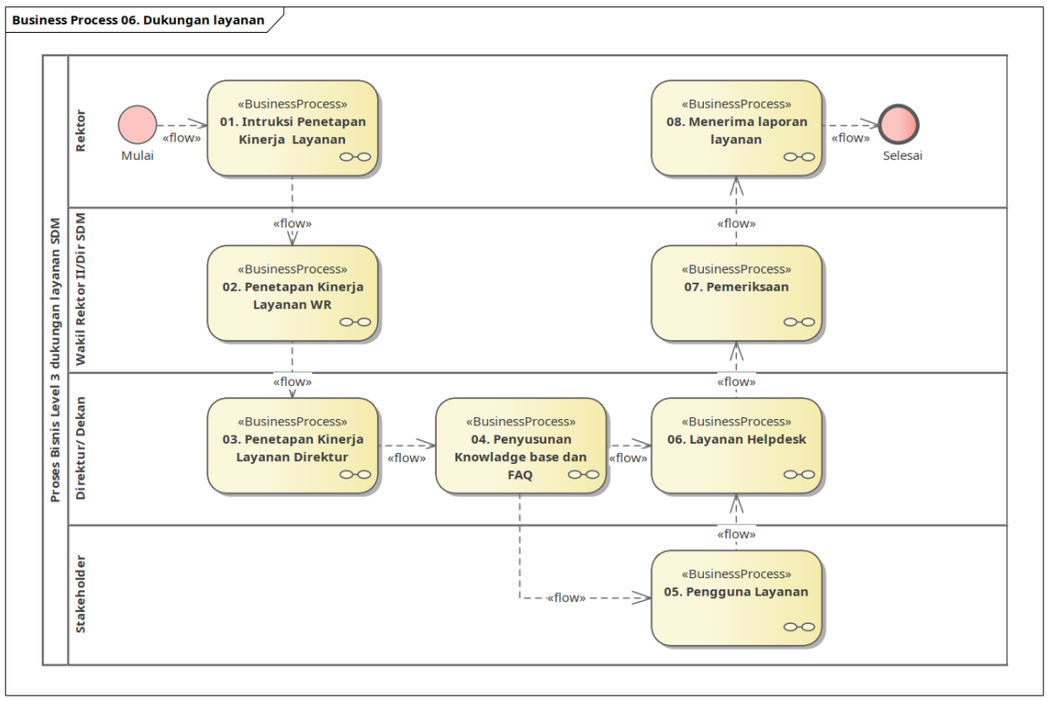
P06.A.04.04. Sosialisasi



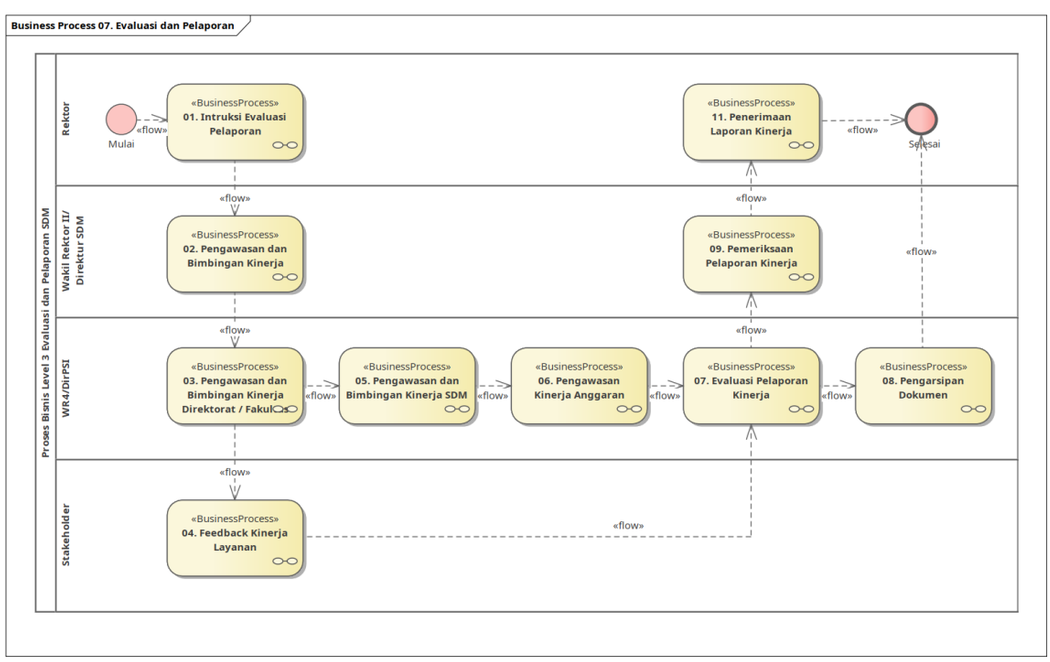
P06.A.04.05. Implementasi Layanan



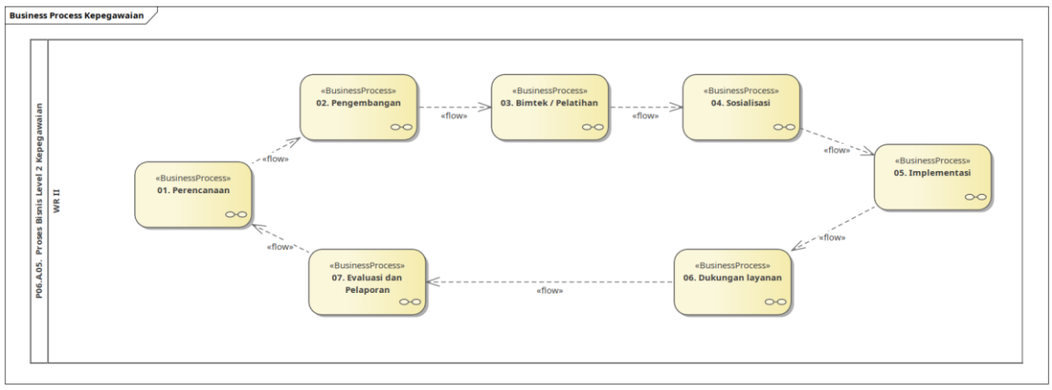
P06.A.04.06. Dukungan Layanan



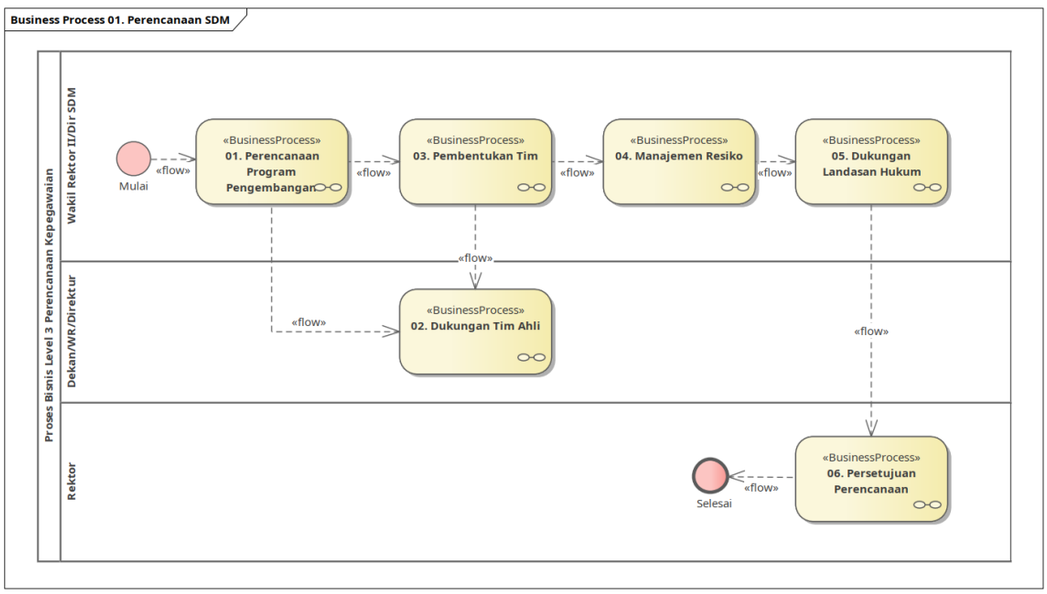
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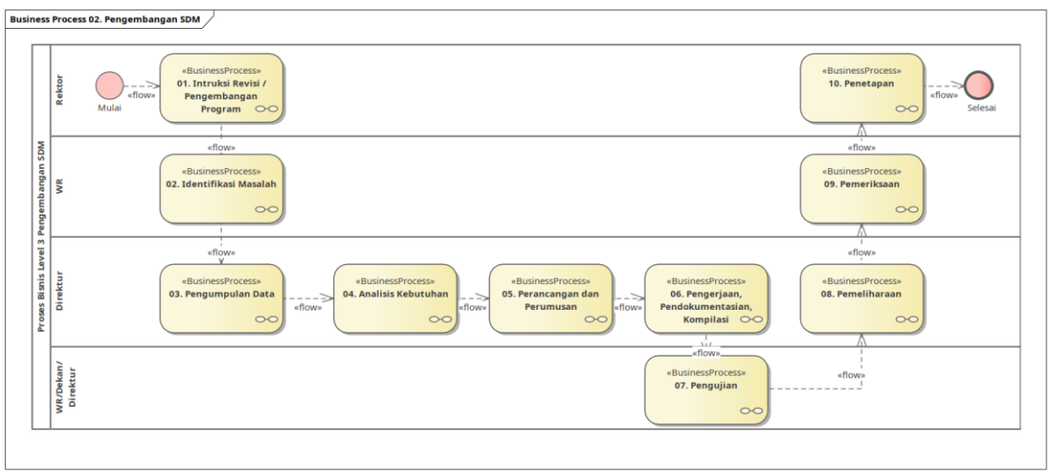
P06.A.05. Kepegawaian



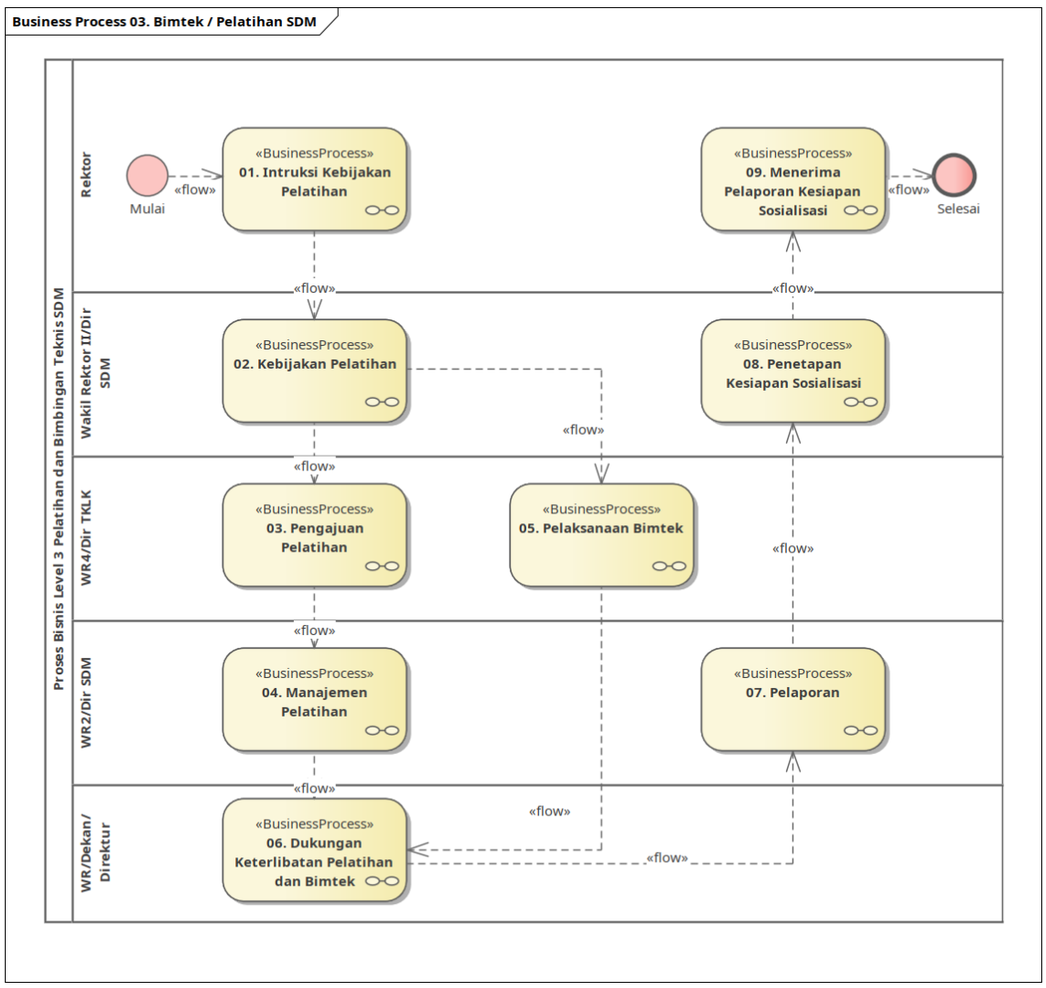
P06.A.05.01. Perencanaan



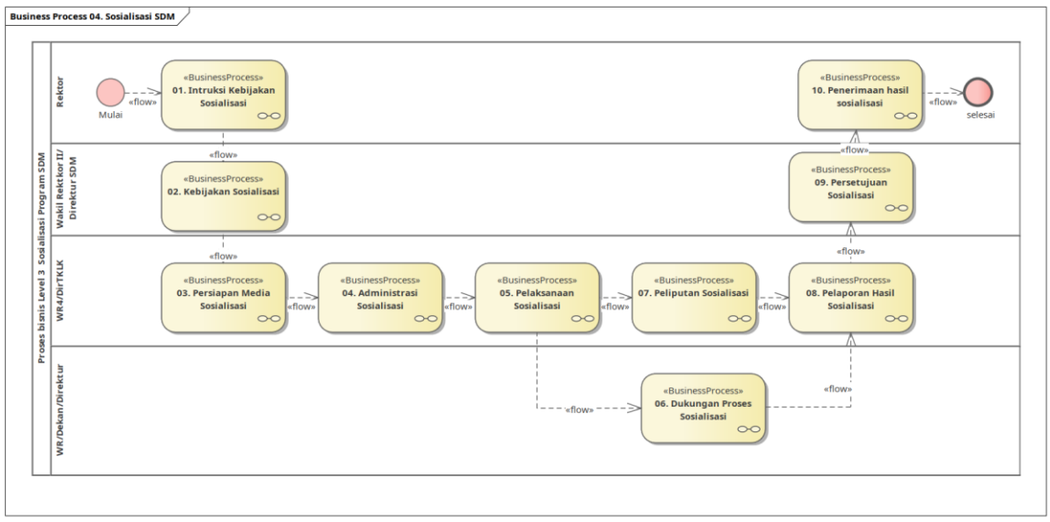
P06.A.05.02. Pengembangan Layanan



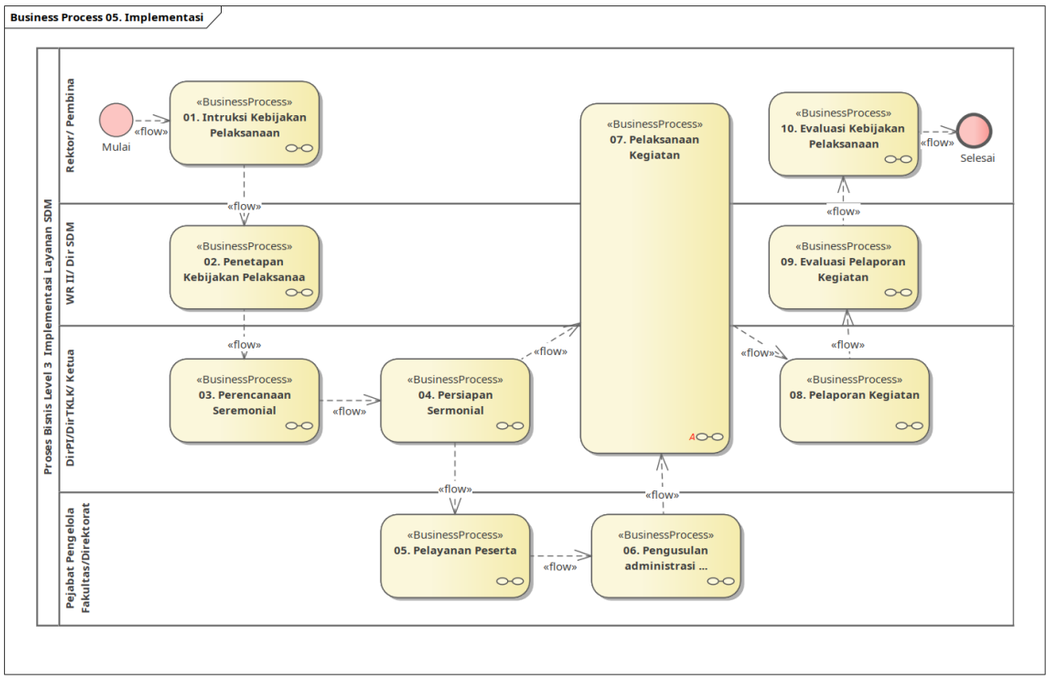
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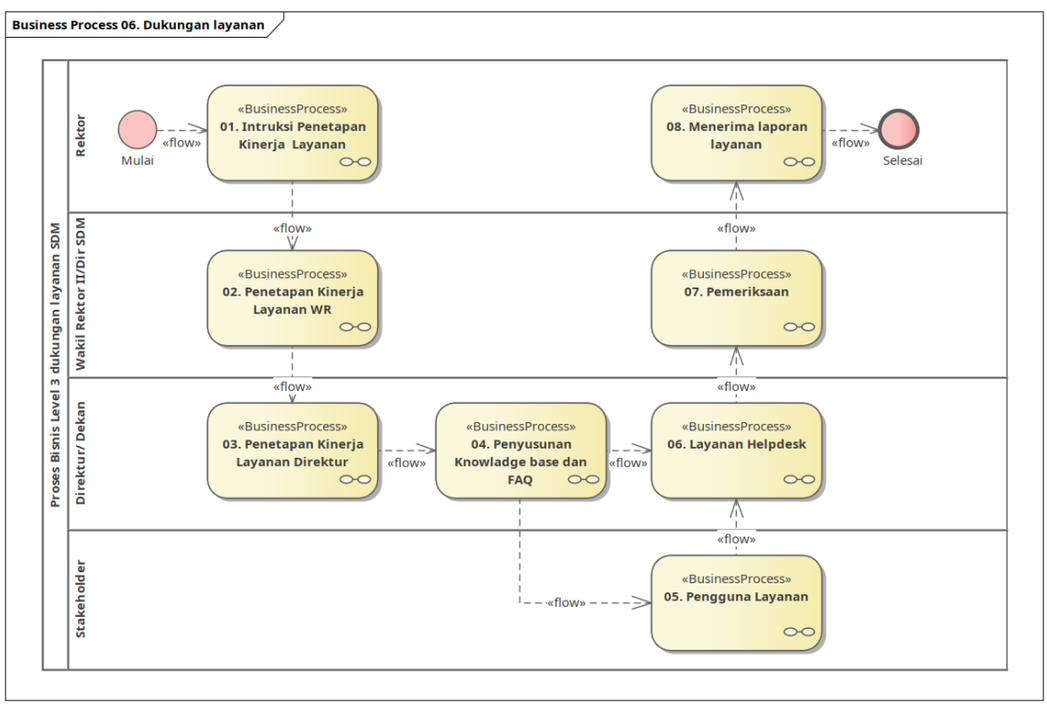
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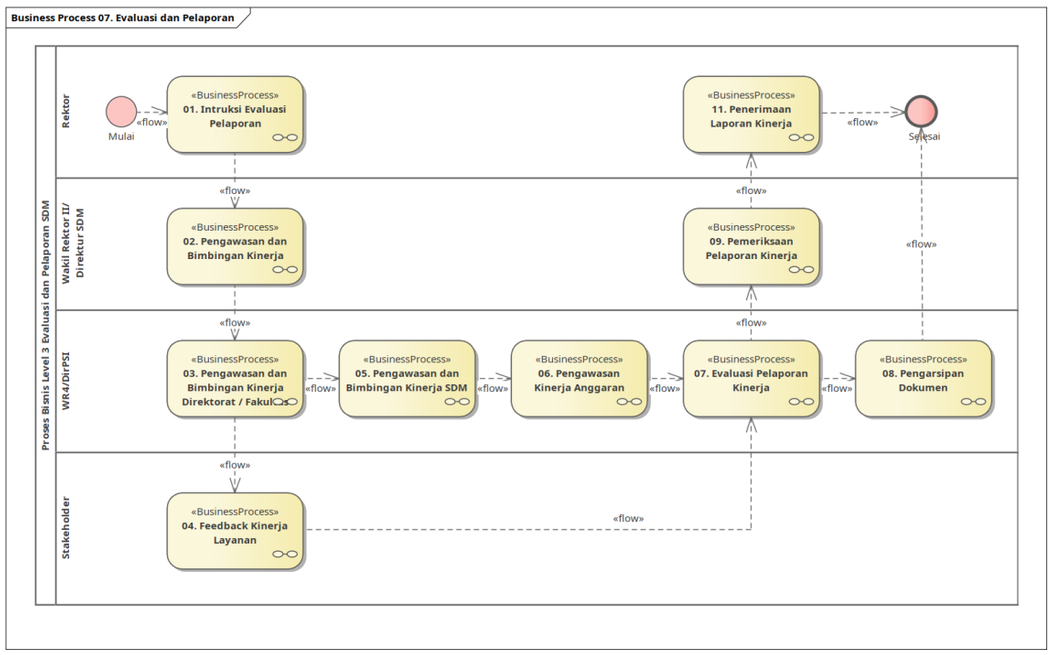
P06.A.05.05. Implementasi Layanan



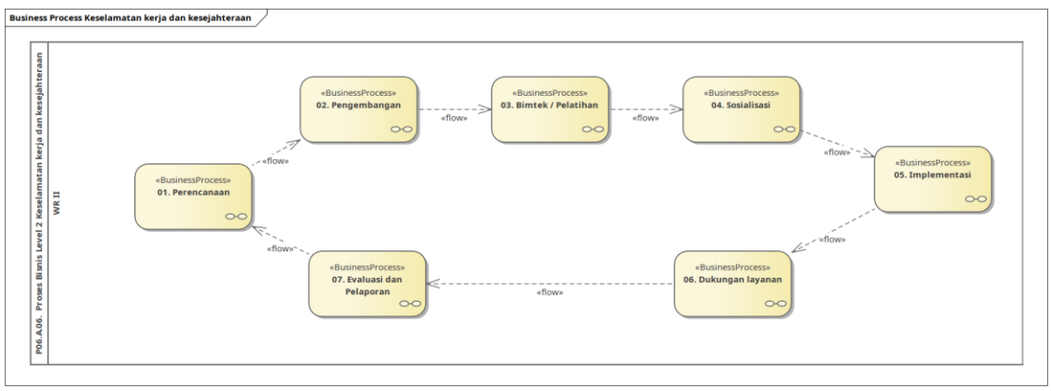
P06.A.05.06. Dukungan Layanan



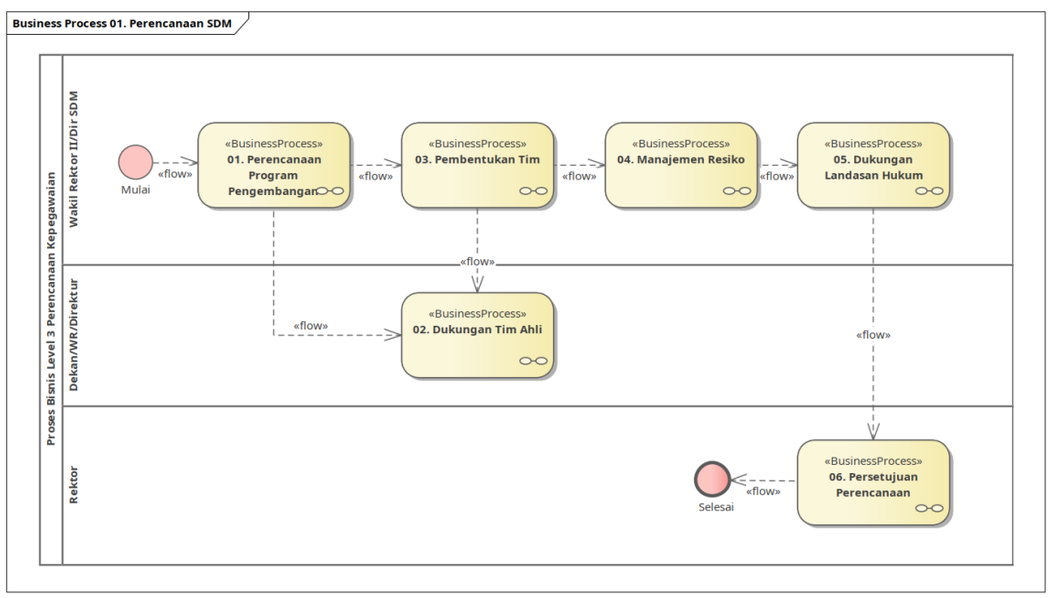
P06.A.05.07. Evaluasi dan Pelaporan



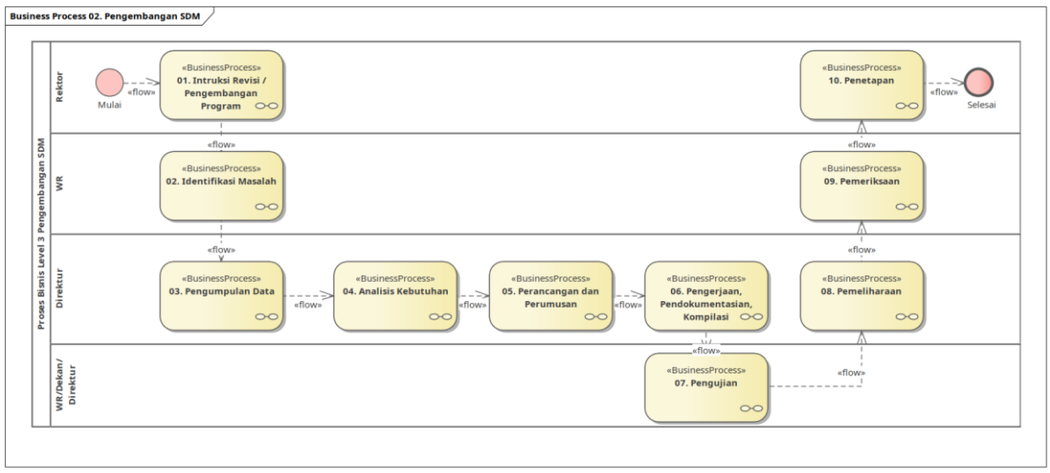
P06.A.06. Keselamatan kerja dan kesejahteraan



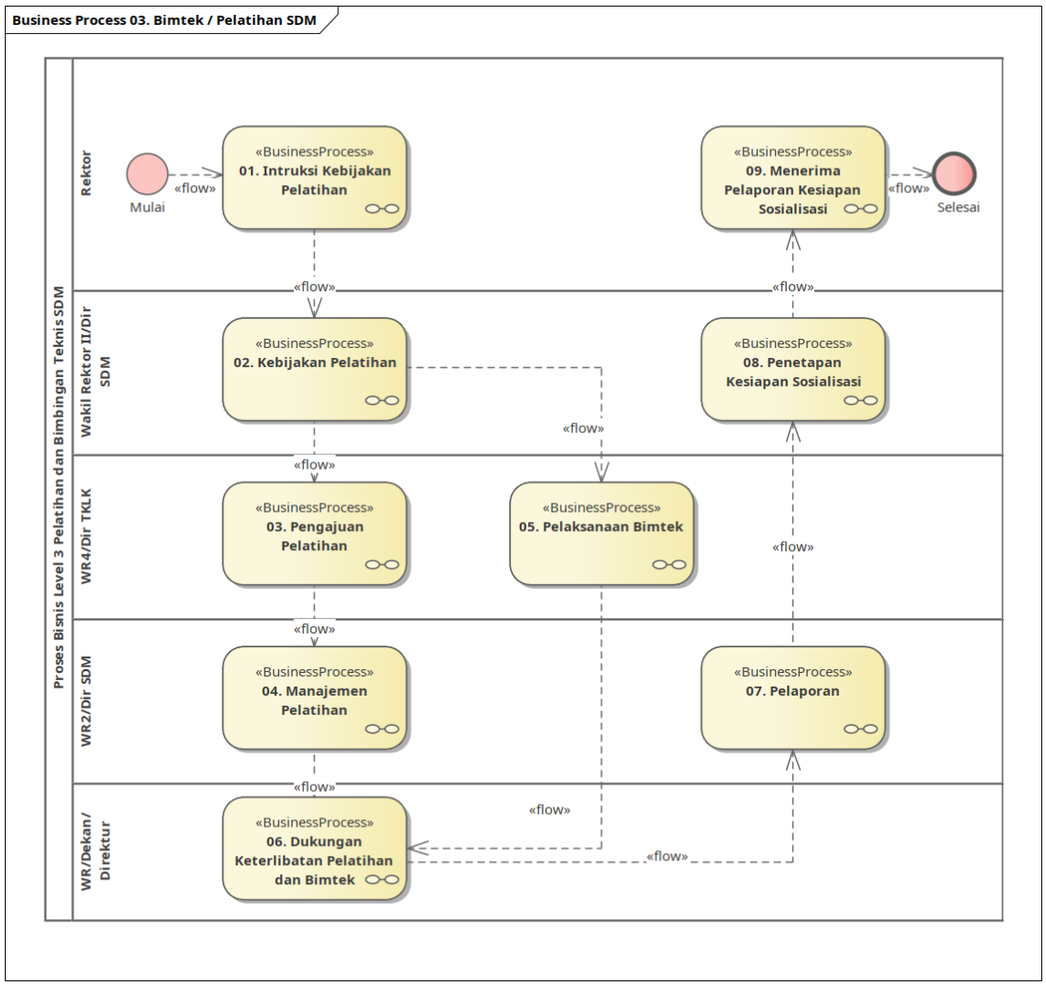
P06.A.06.01. Perencanaan



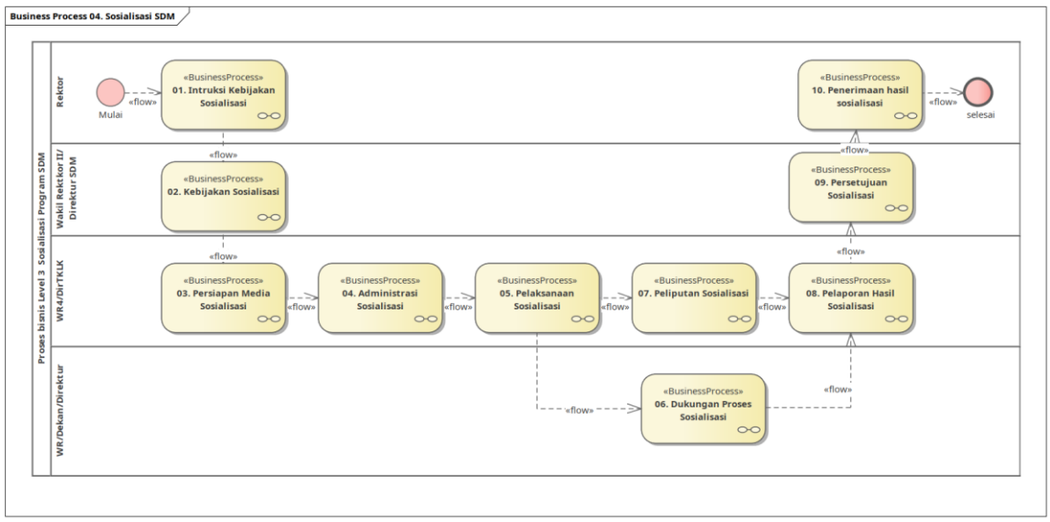
P06.A.06.02. Pengembangan Layanan



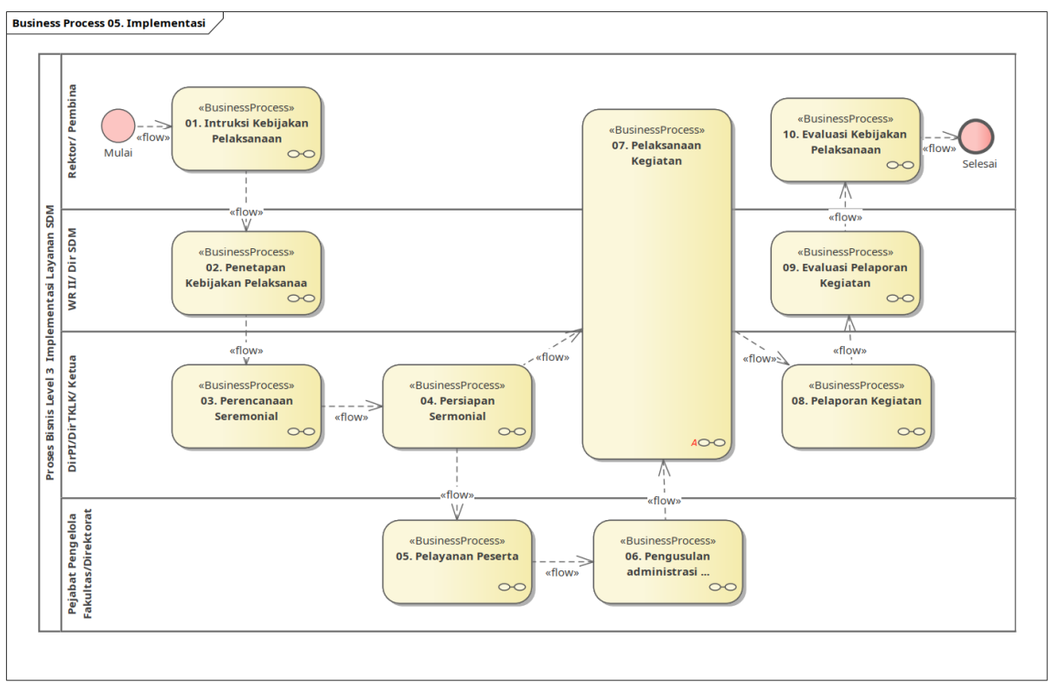
P06.A.06.03. Bimtek/ Pelatihan



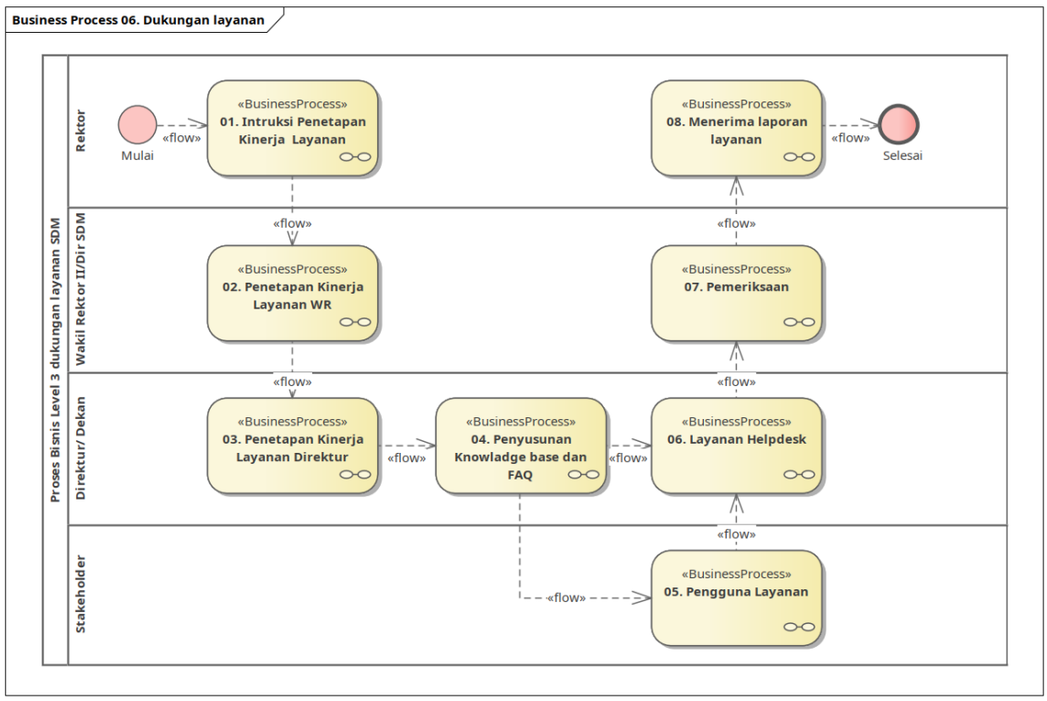
P06.A.06.04. Sosialisasi



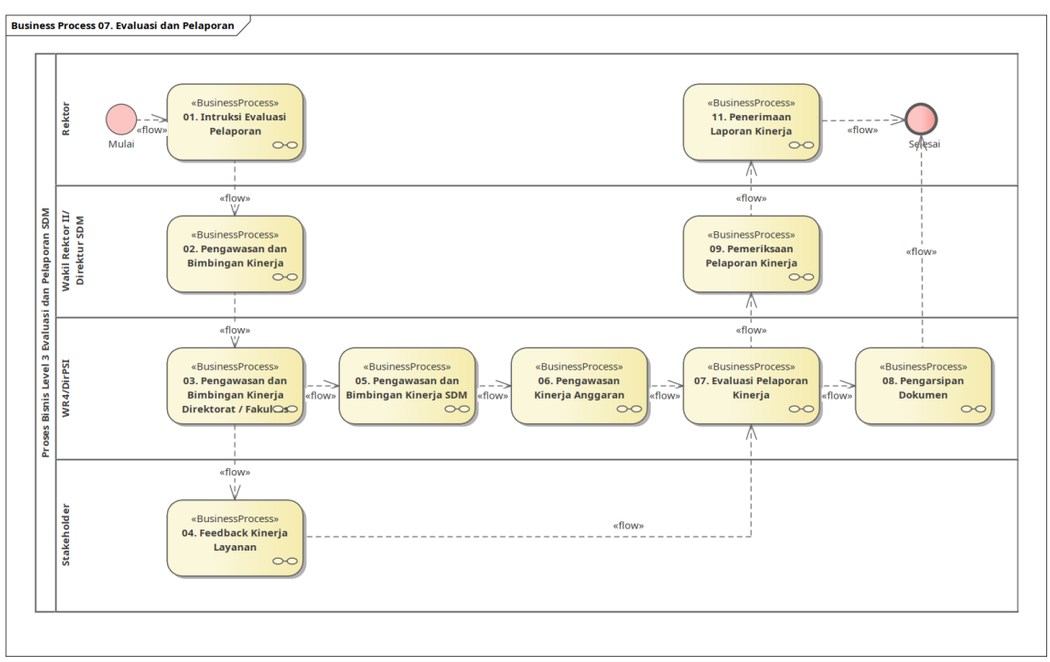
P06.A.06.05. Implementasi Layanan



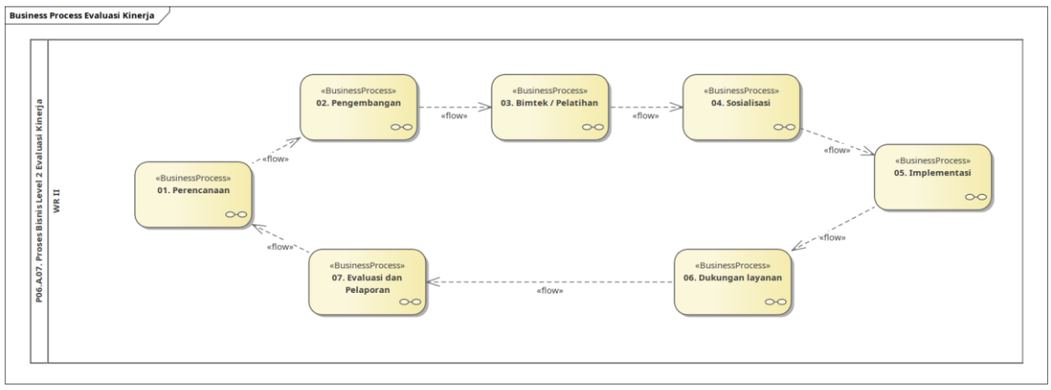
P06.A.06.06. Dukungan Layanan



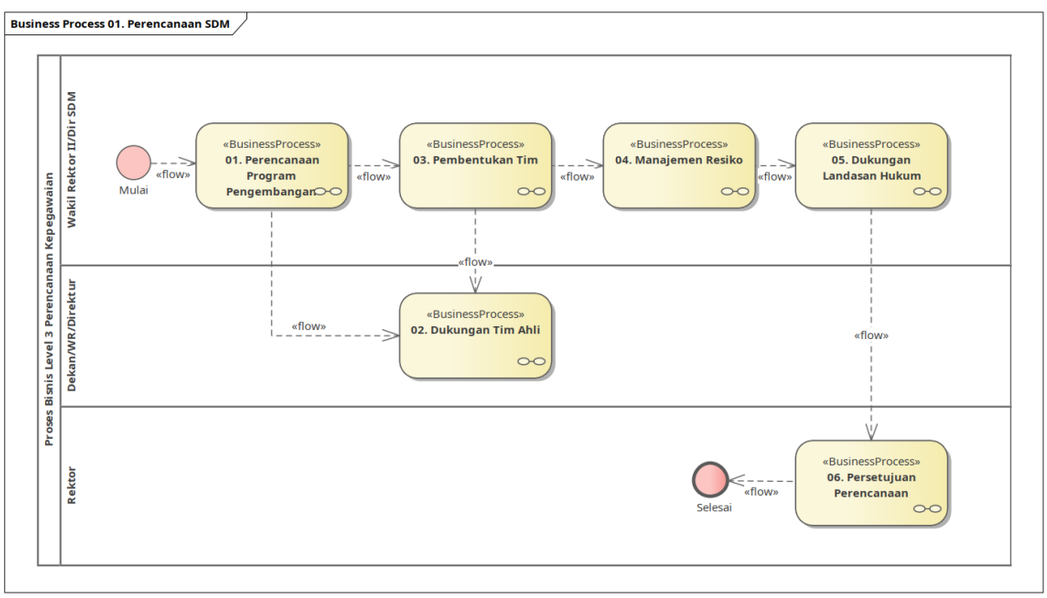
P06.A.06.07. Evaluasi dan Pelaporan



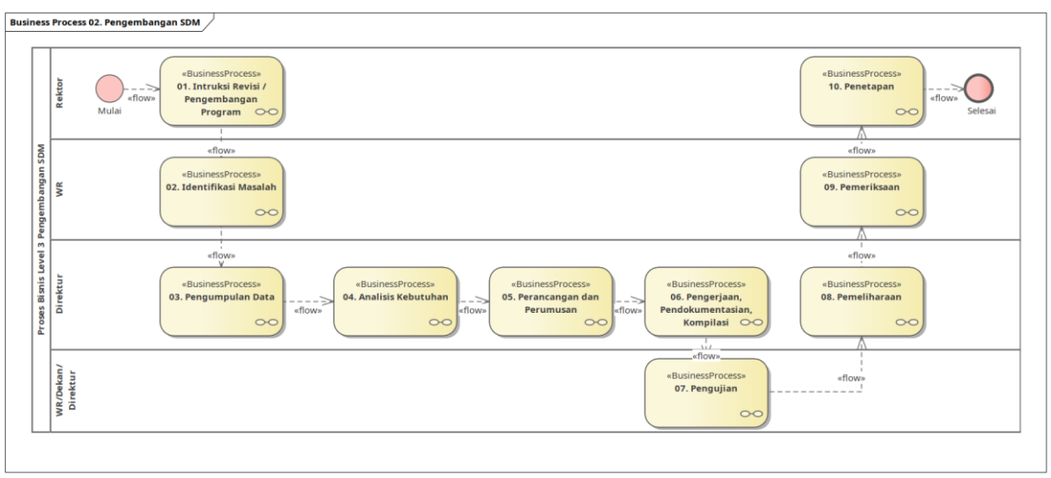
P06.A.07. Evaluasi Kinerja



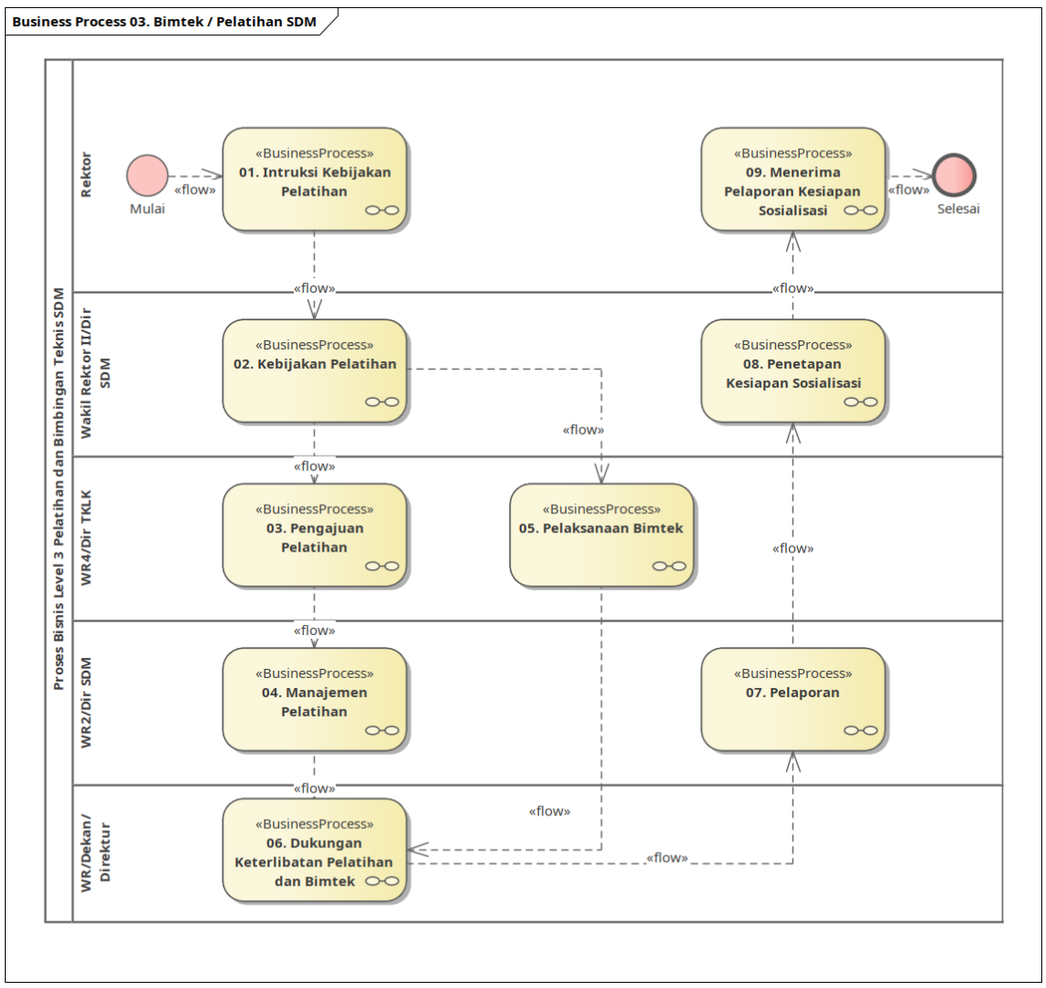
P06.A.07.01. Perencanaan



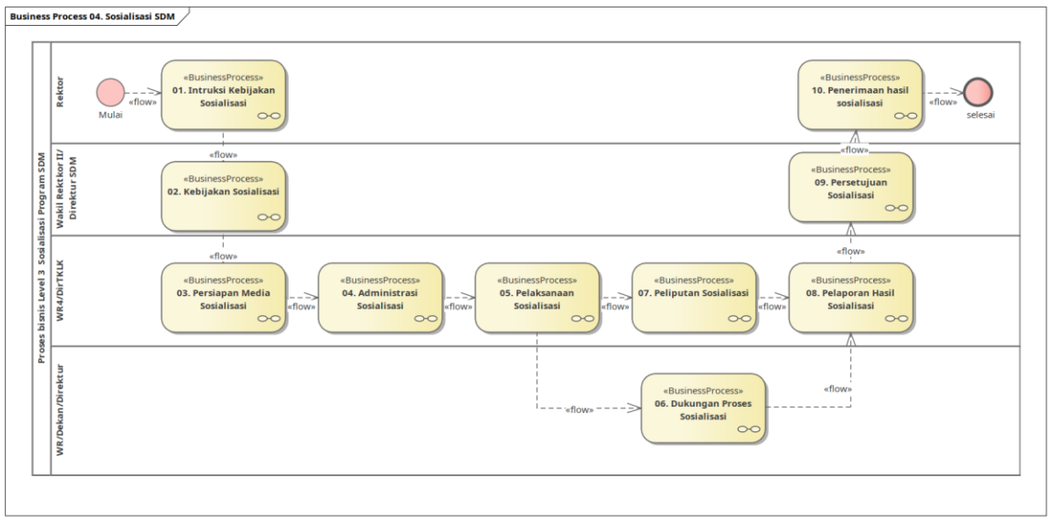
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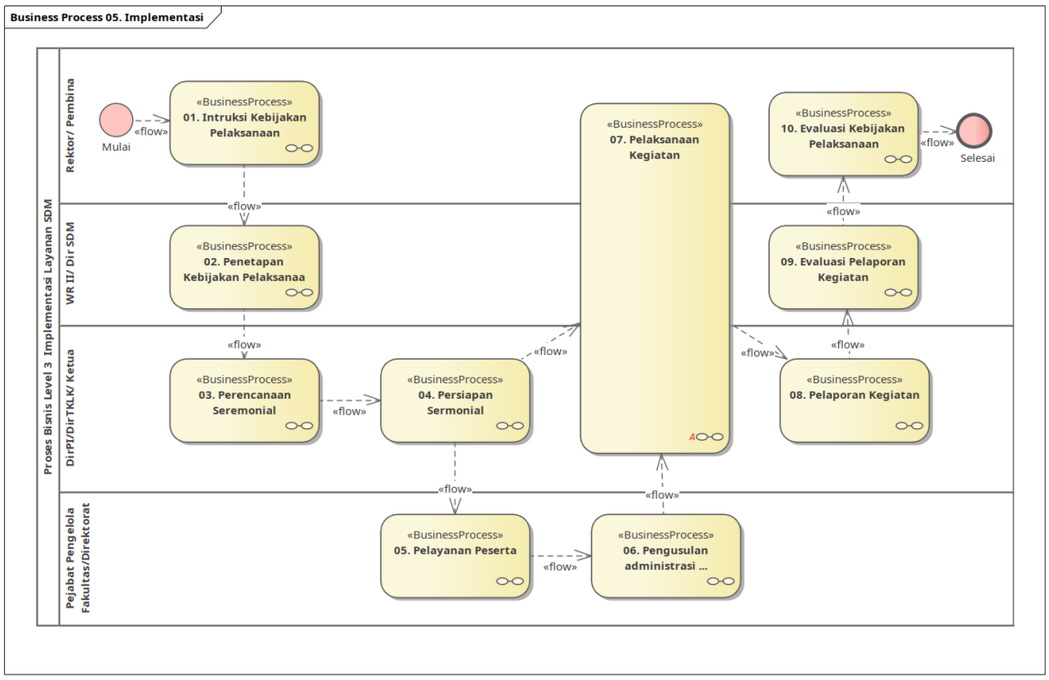
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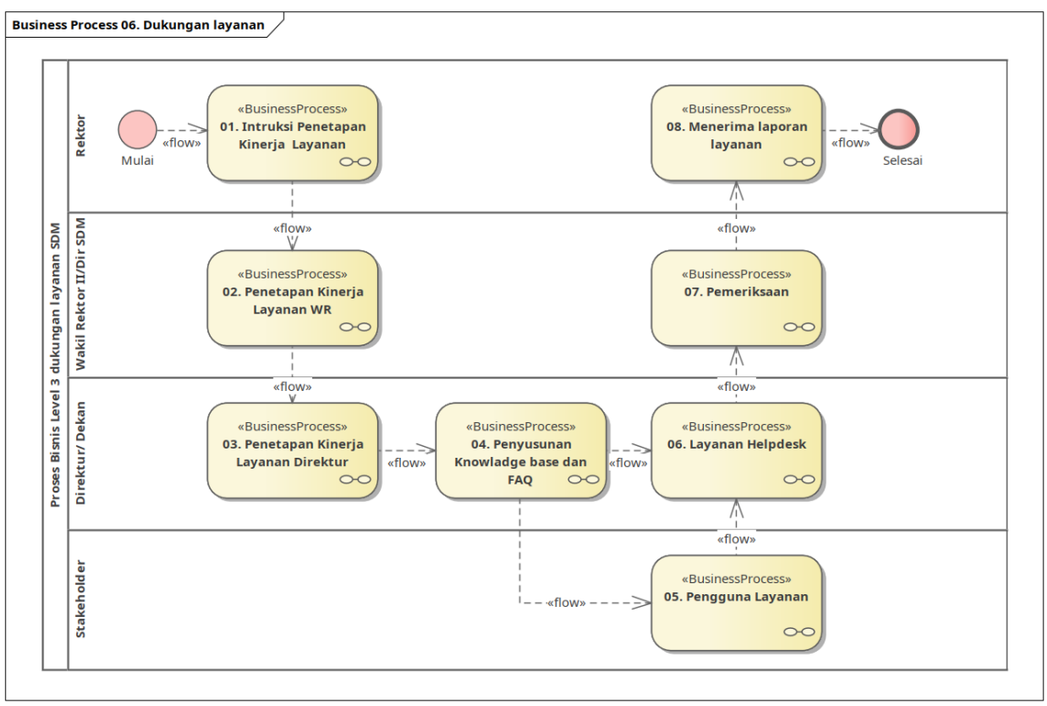
P06.A.07.04. Sosialisasi



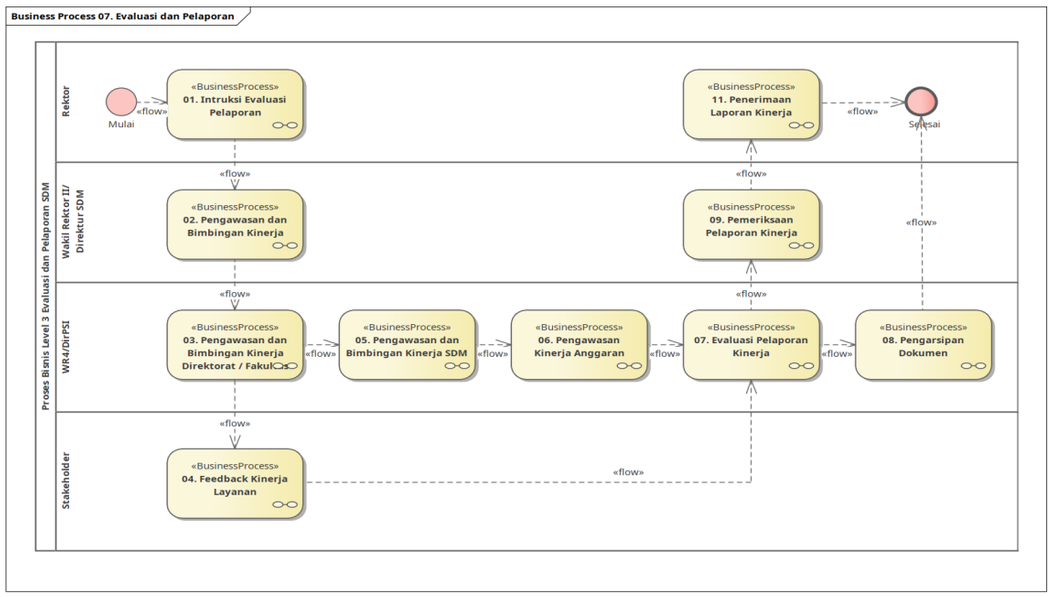
P06.A.07.05. Implementasi Layanan



P06.A.07.06. Dukungan Layanan

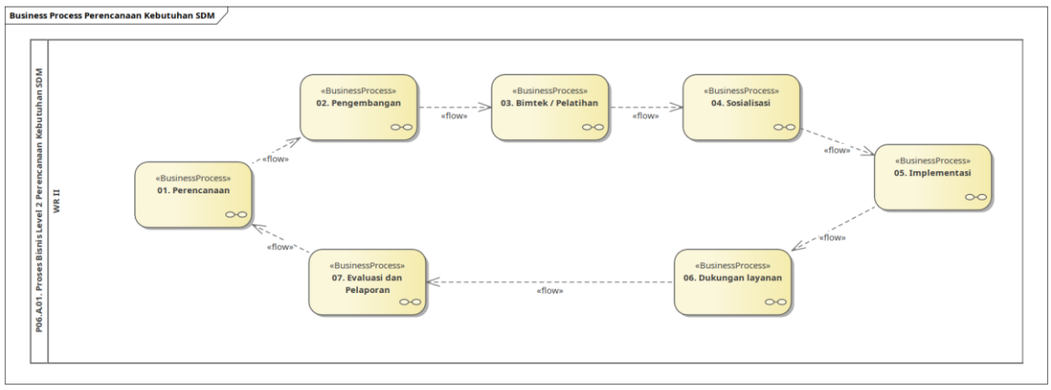


P06.A.07.07. Evaluasi dan Pelaporan

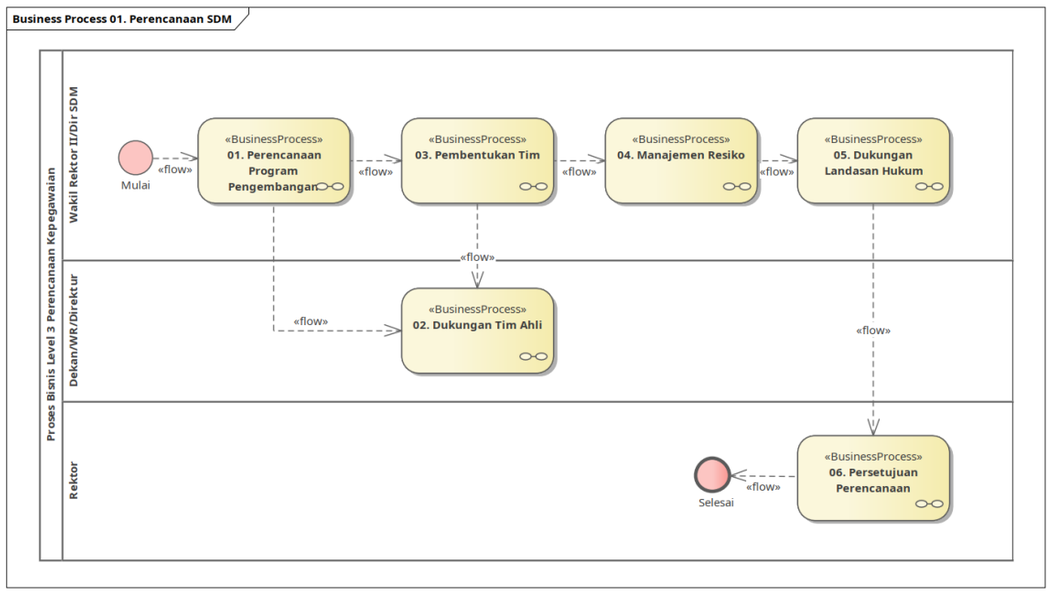


P06.B. Manajemen Tenaga Kependidikan

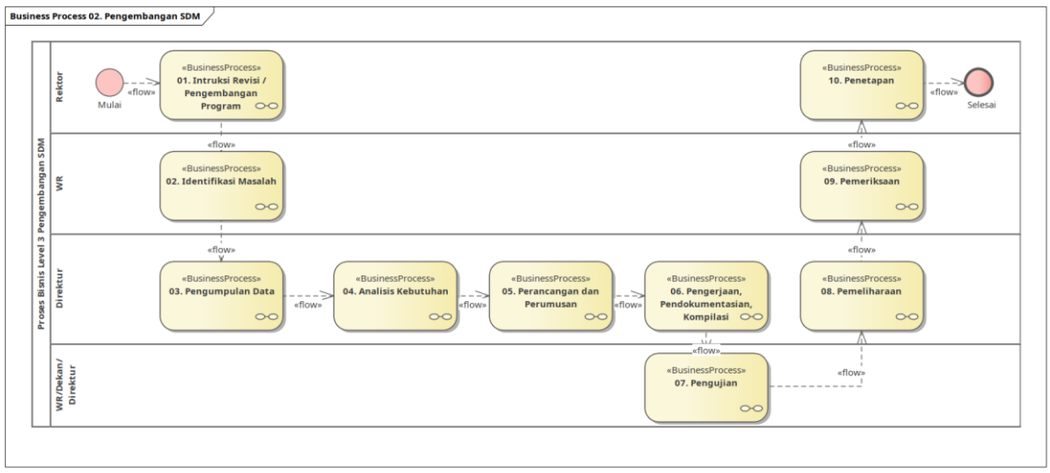
P06.B.01.Perencanaan Kebutuhan SDM



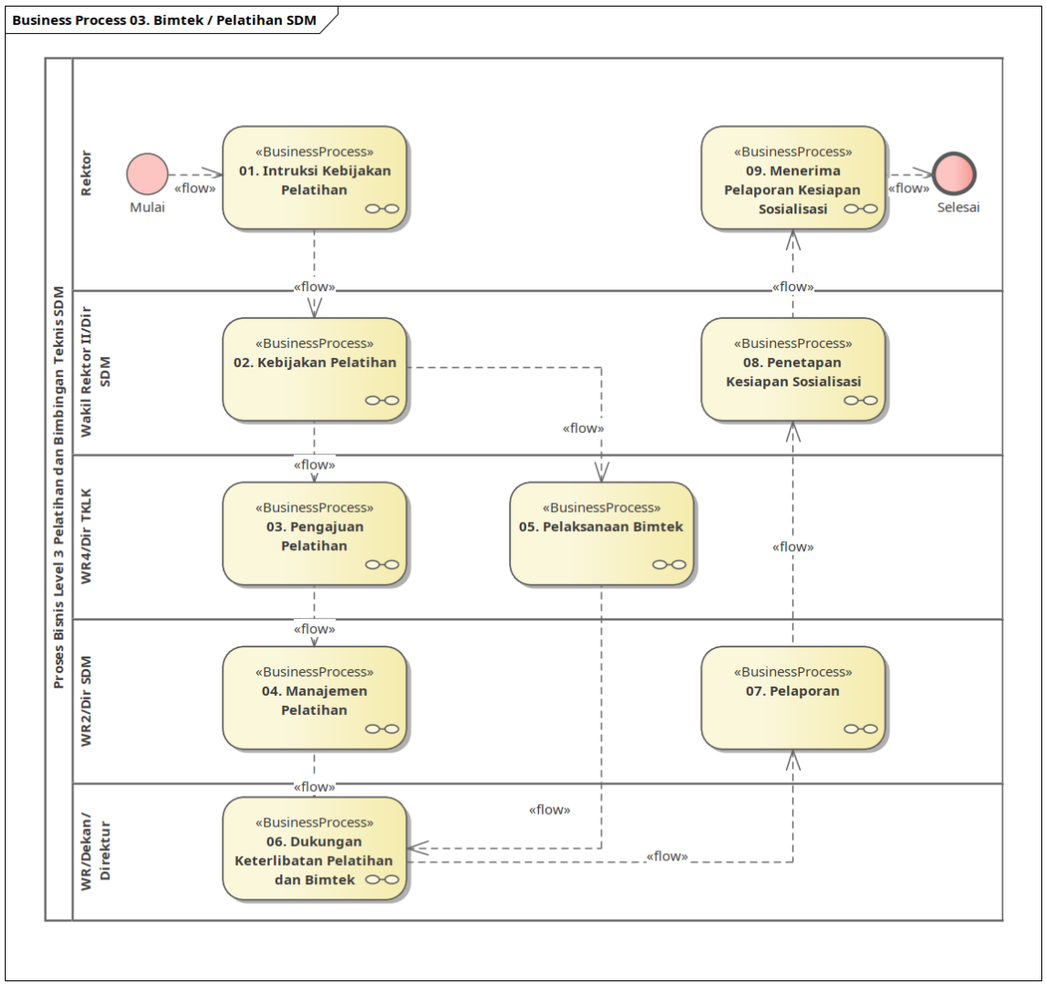
P06.B.01.01. Perencanaan



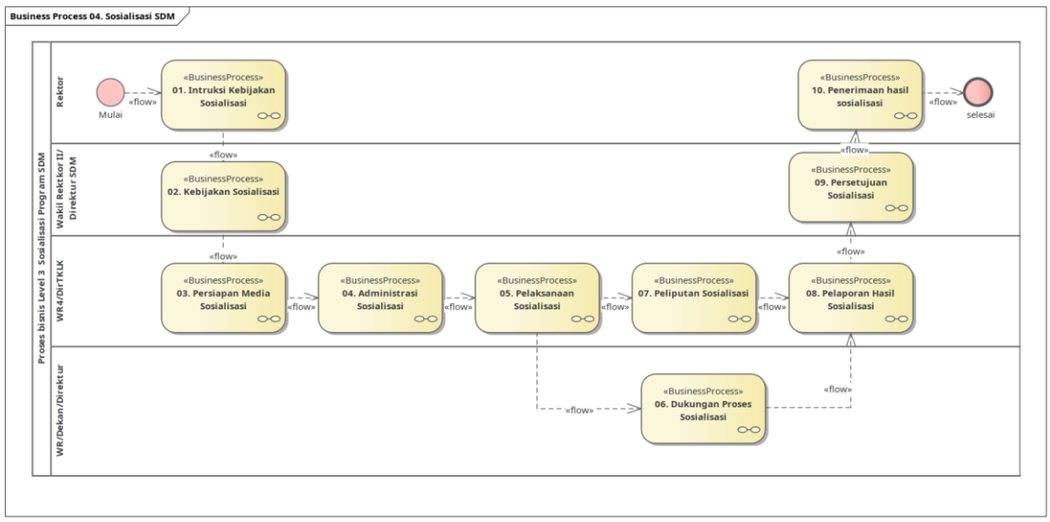
P06.B.01.02. Pengembangan Layanan



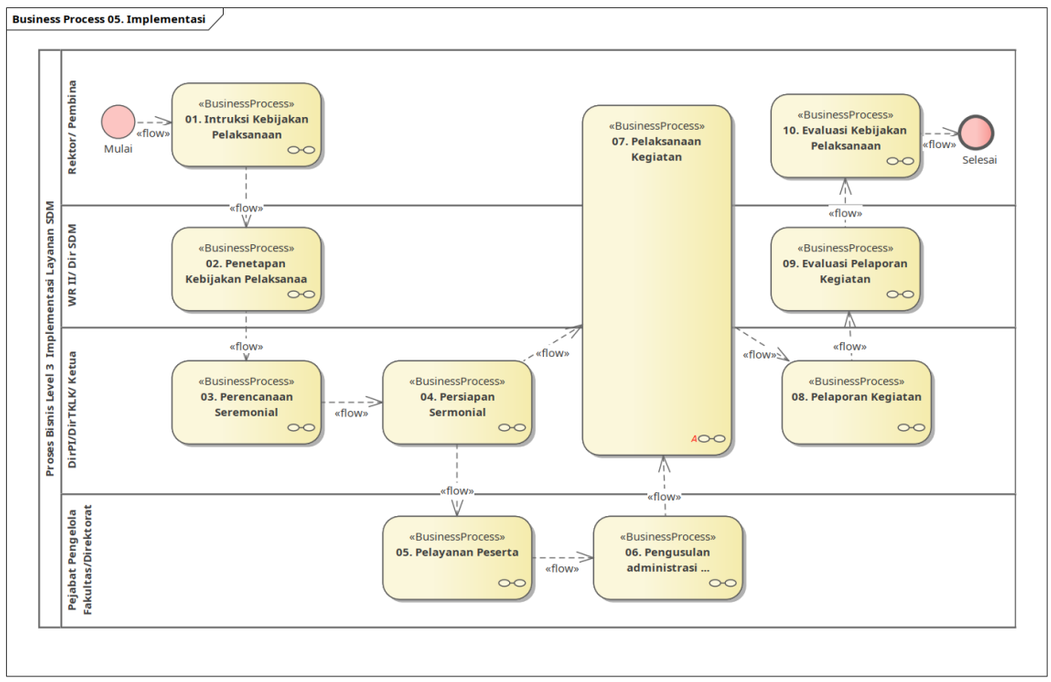
P06.B.01.03. Bimtek/ Pelatihan



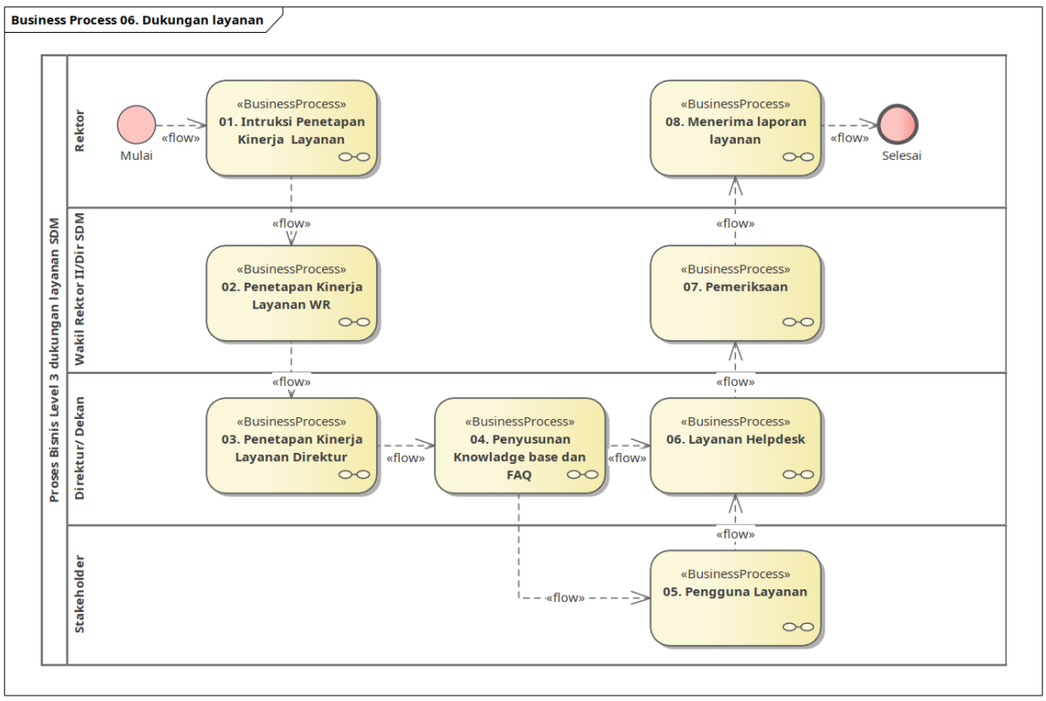
P06.B.01.04. Sosialisasi



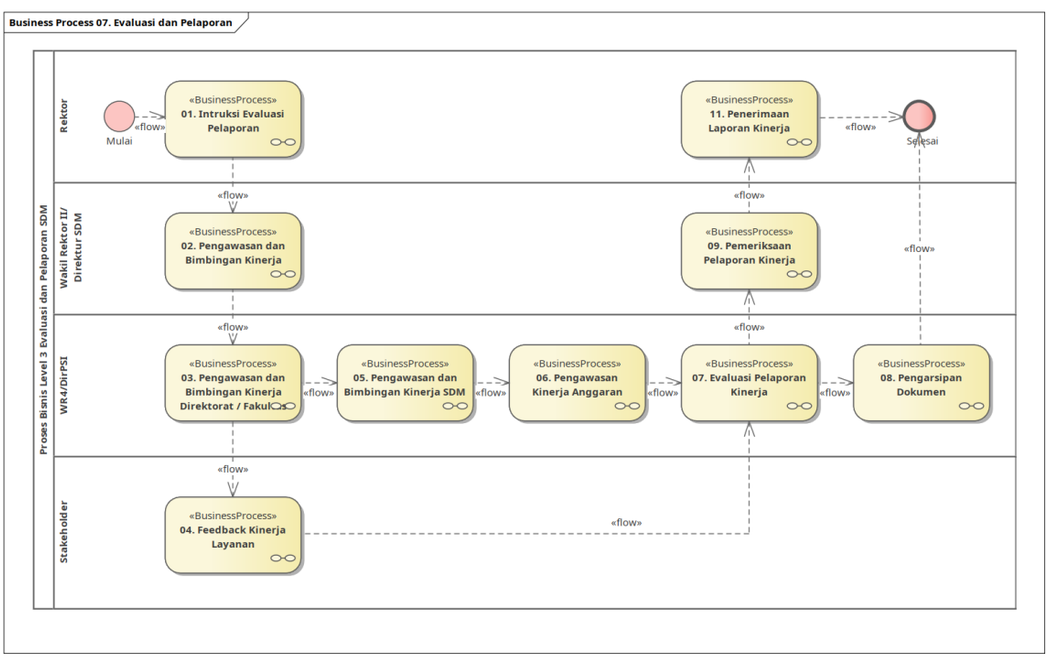
P06.B.01.05. Implementasi Layanan



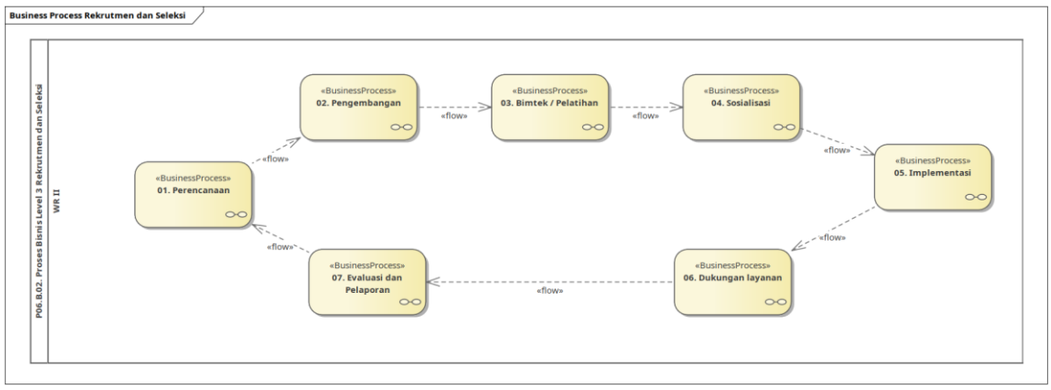
P06.B.01.06. Dukungan Layanan



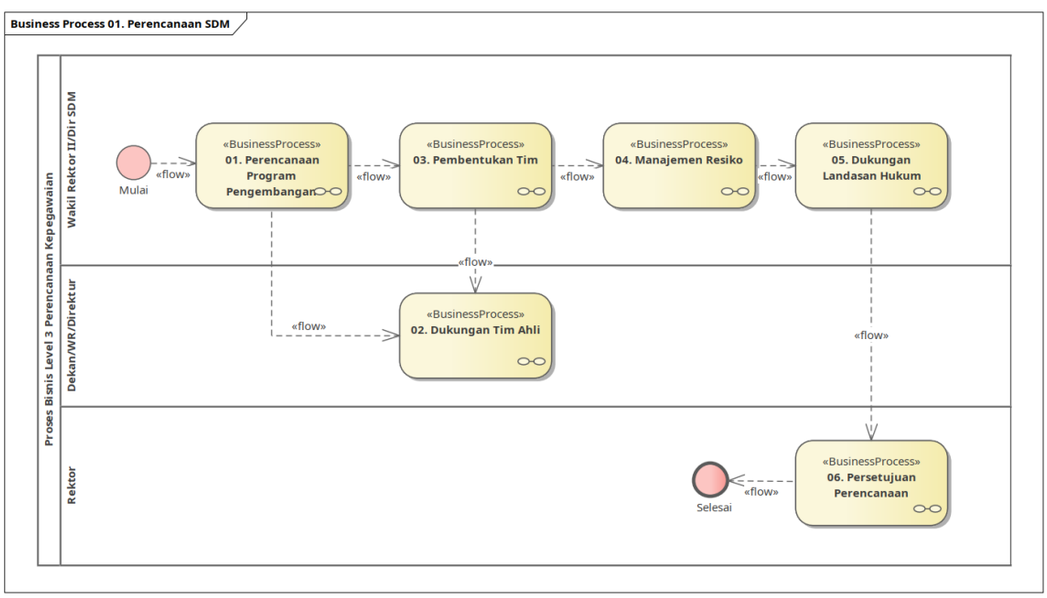
P06.B.01.07. Evaluasi dan Pelaporan



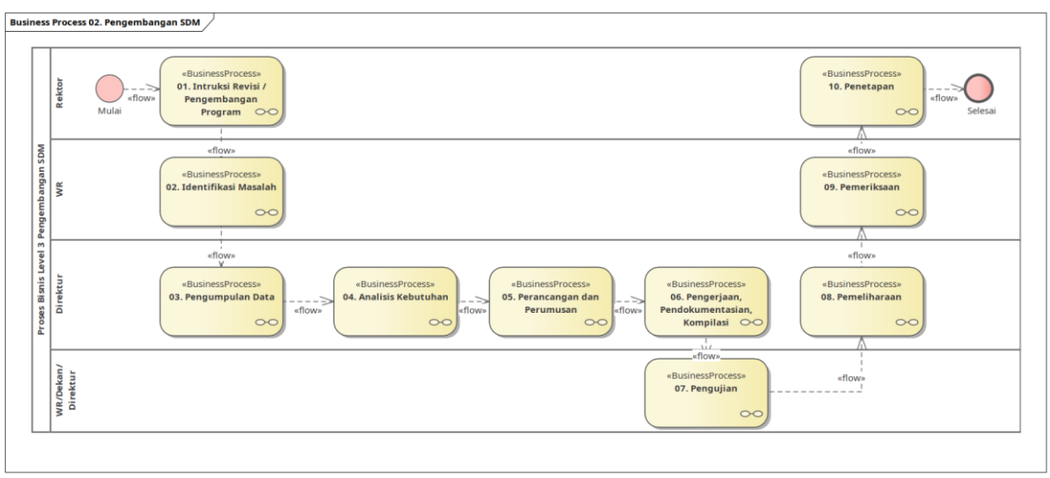
P06.B.02.Rekrutmen dan Seleksi



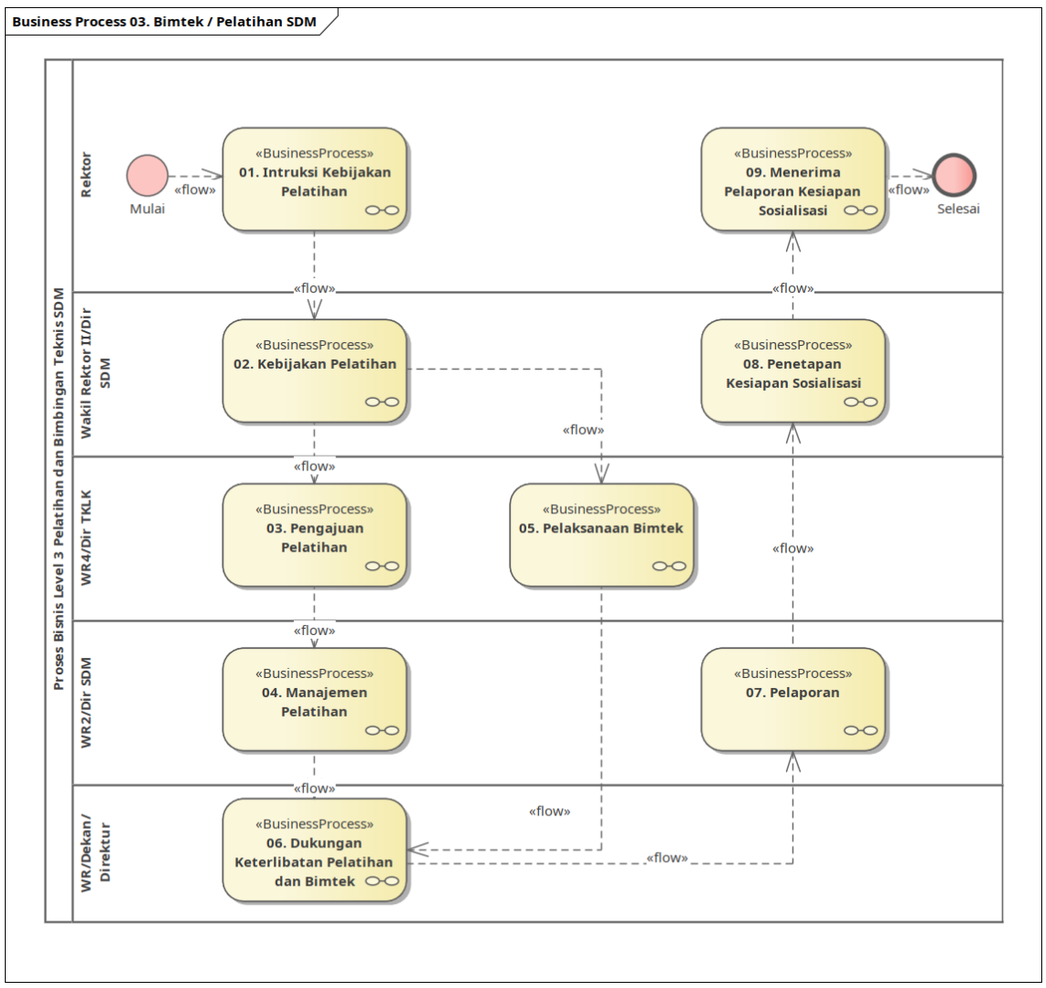
P06.B.02.01. Perencanaan



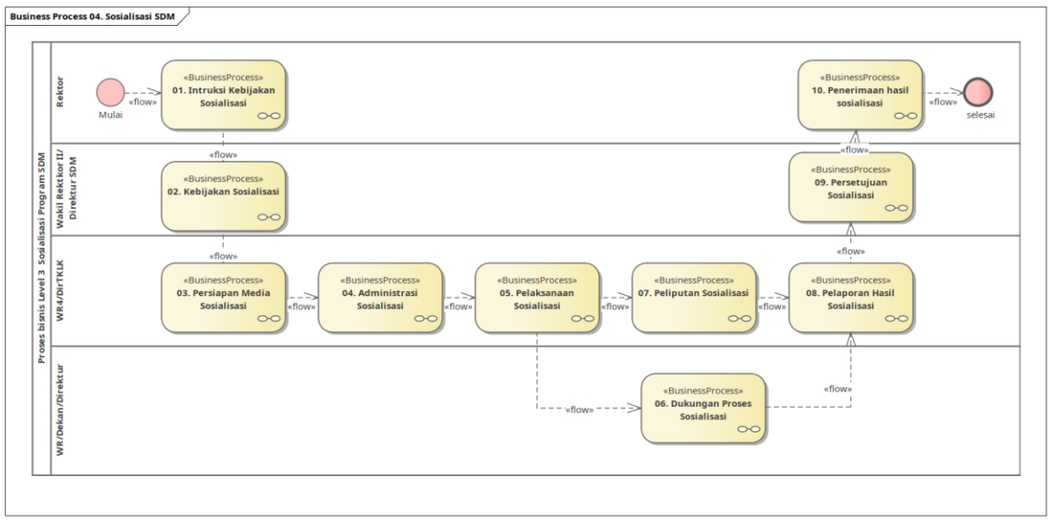
P06.B.02.02. Pengembangan Layanan



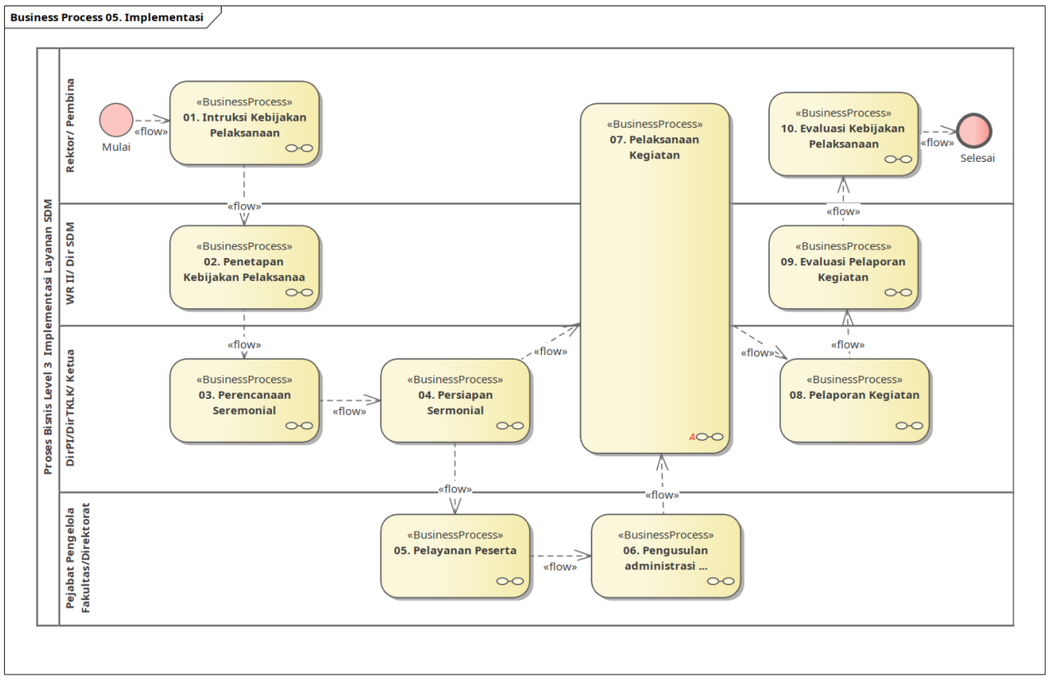
P06.B.02.03. Bimtek/ Pelatihan



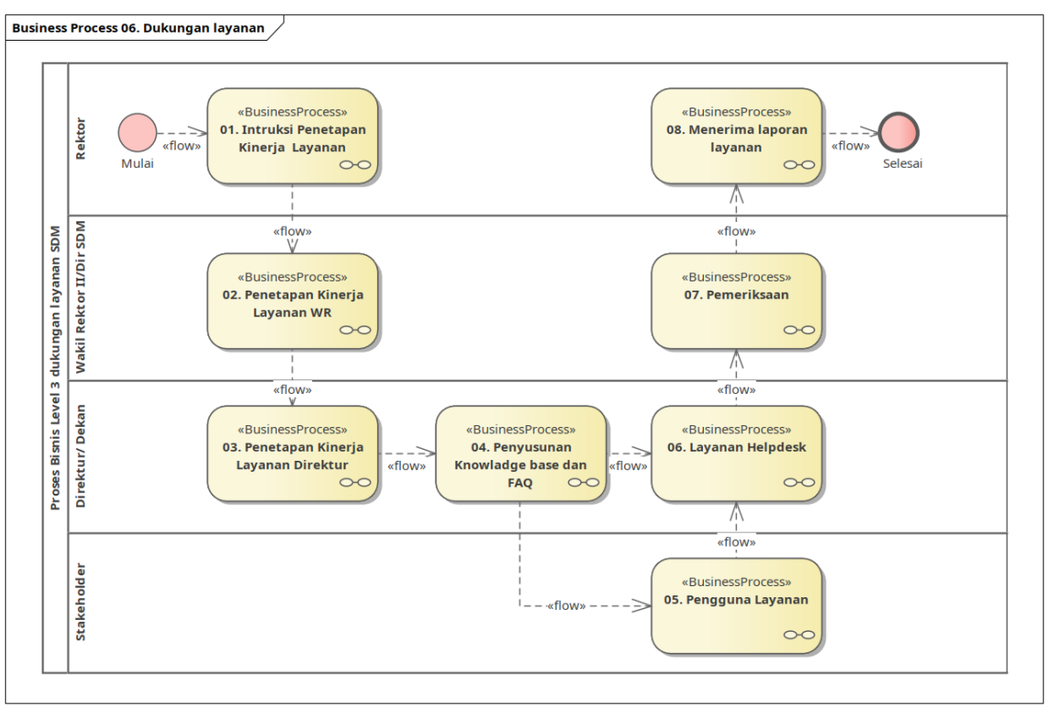
P06.B.02.04. Sosialisasi



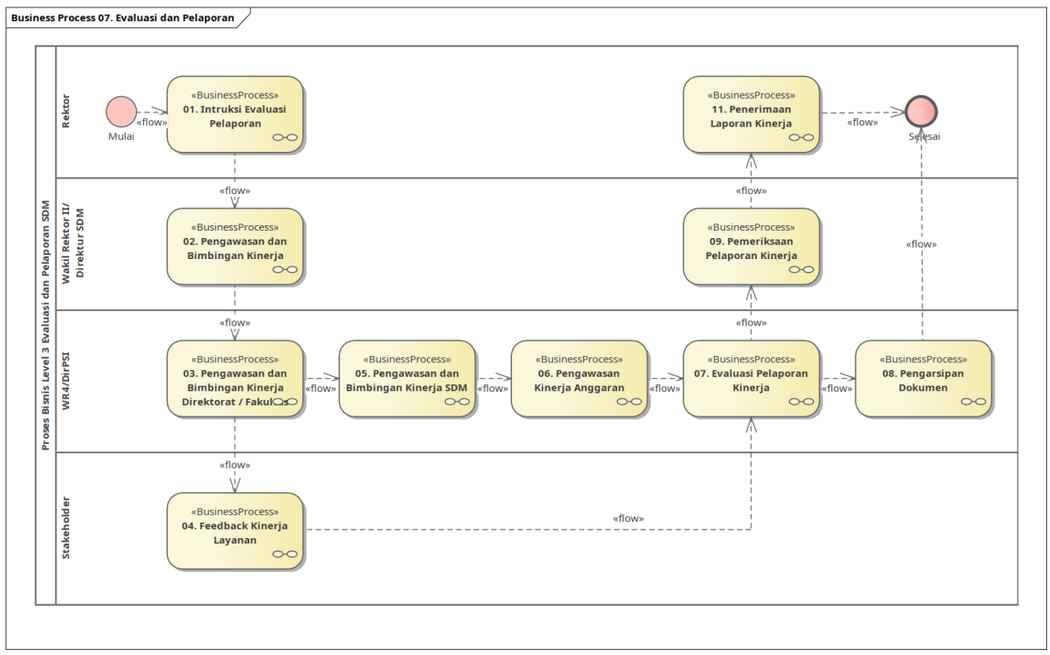
P06.B.02.05. Implementasi Layanan



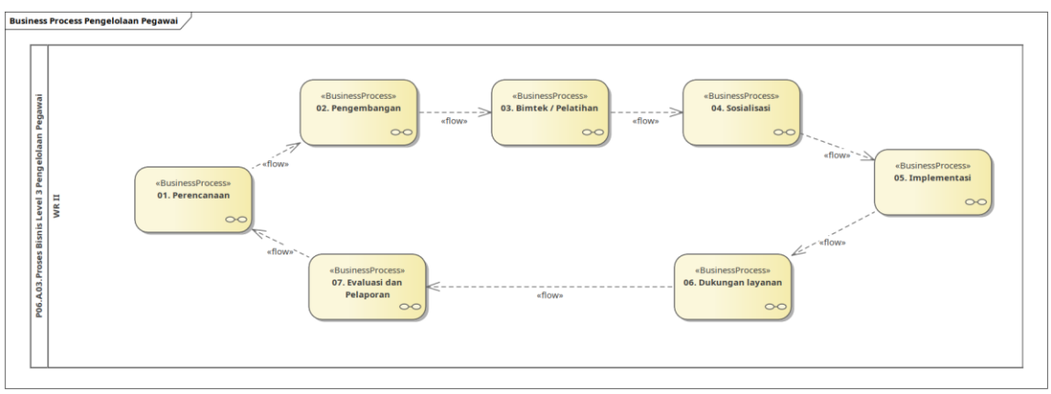
P06.B.02.06. Dukungan Layanan



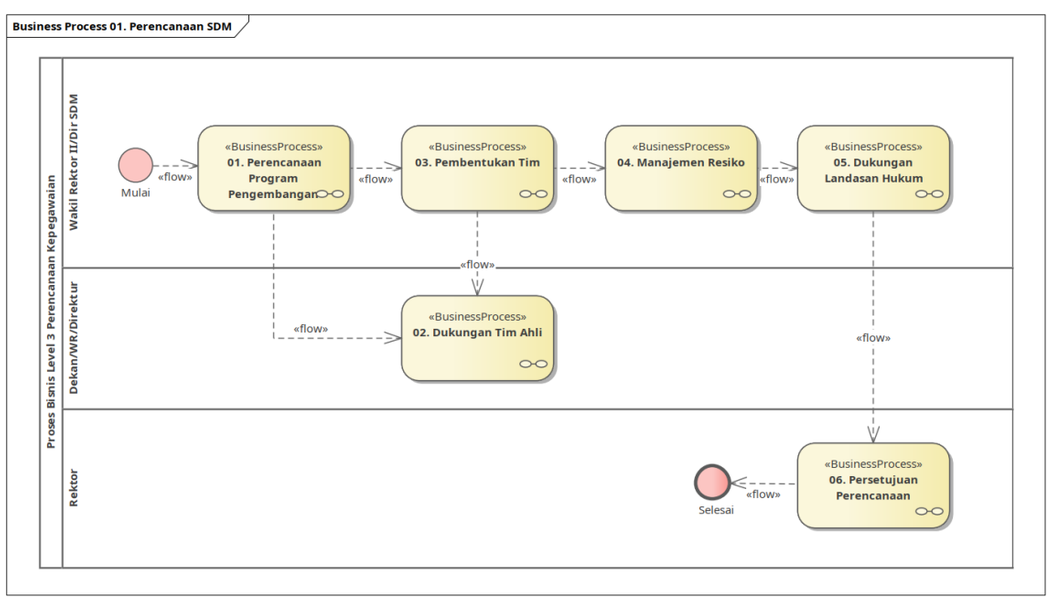
P06.B.02.07. Evaluasi dan Pelaporan



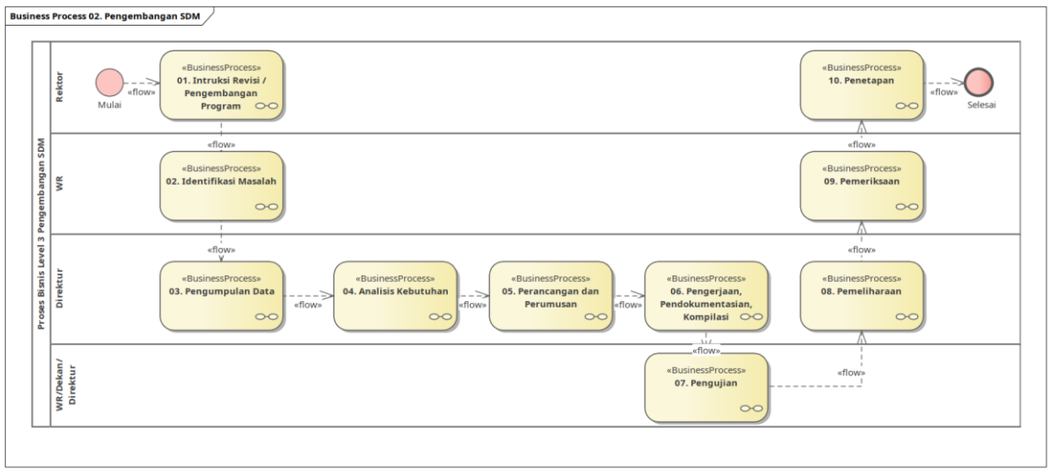
P06.B.03.Pengelolaan Pegawai



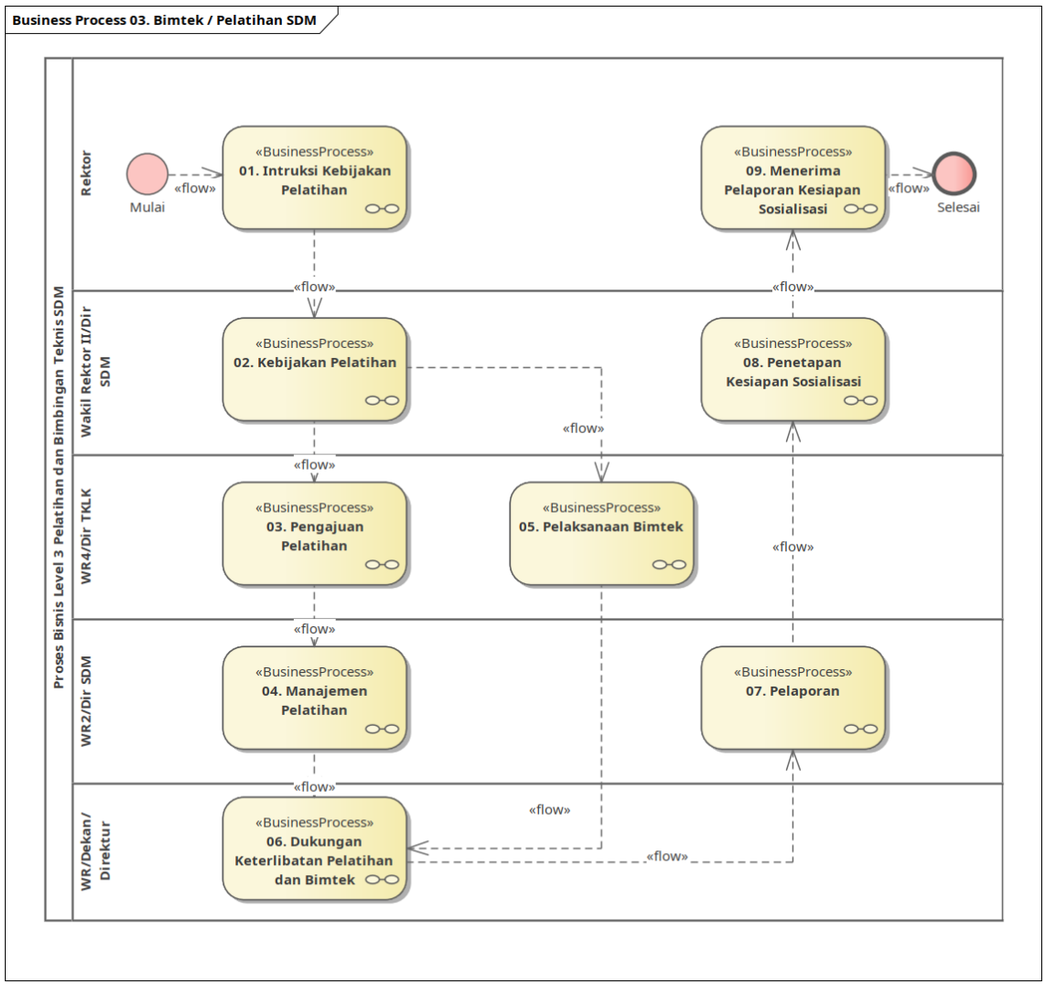
P06.B.03.01. Perencanaan



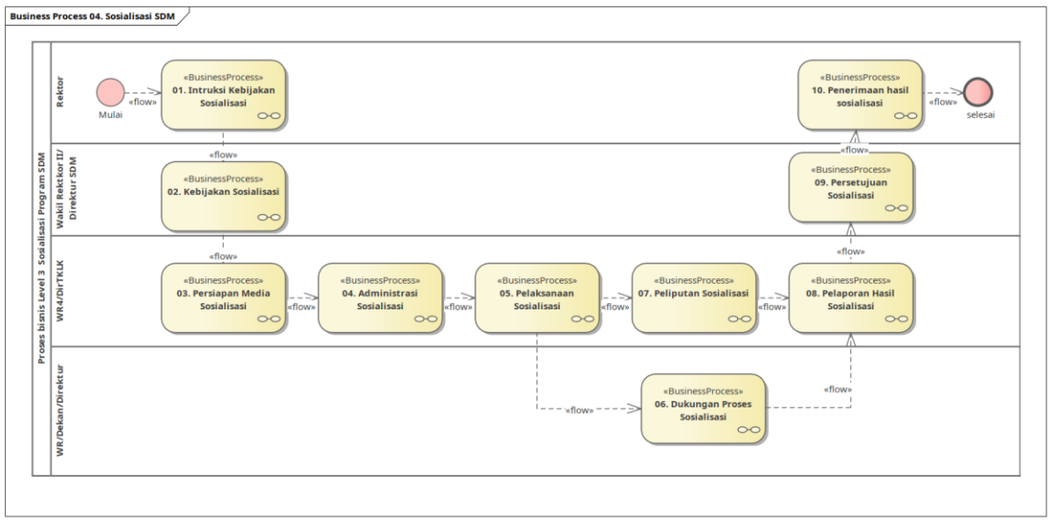
P06.B.03.02. Pengembangan Layanan



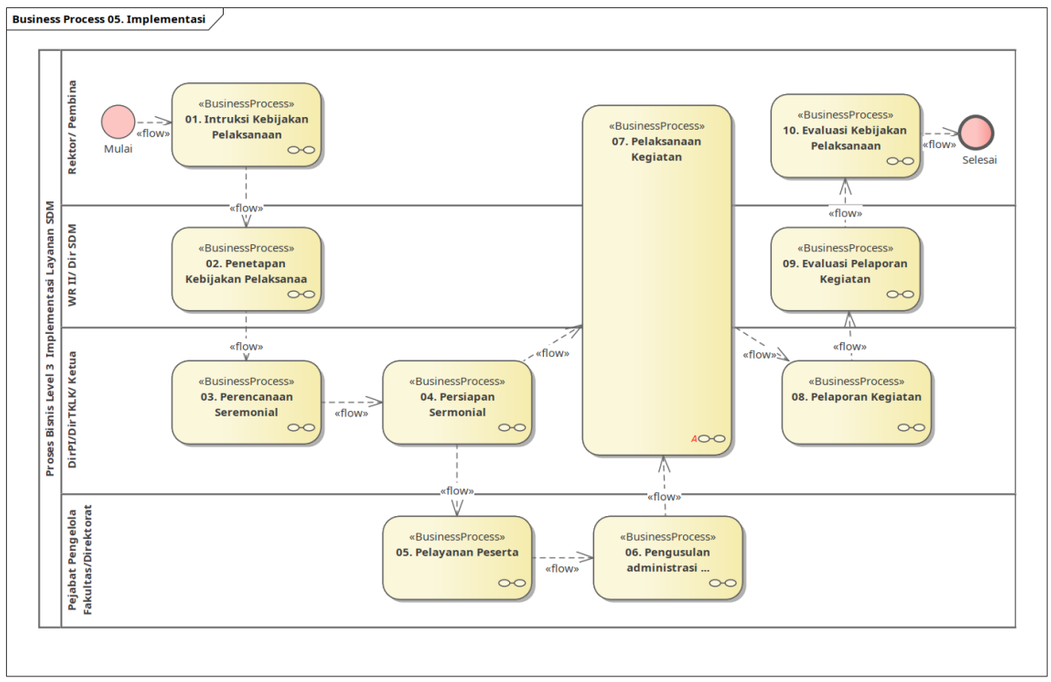
P06.B.03.03. Bimtek/ Pelatihan



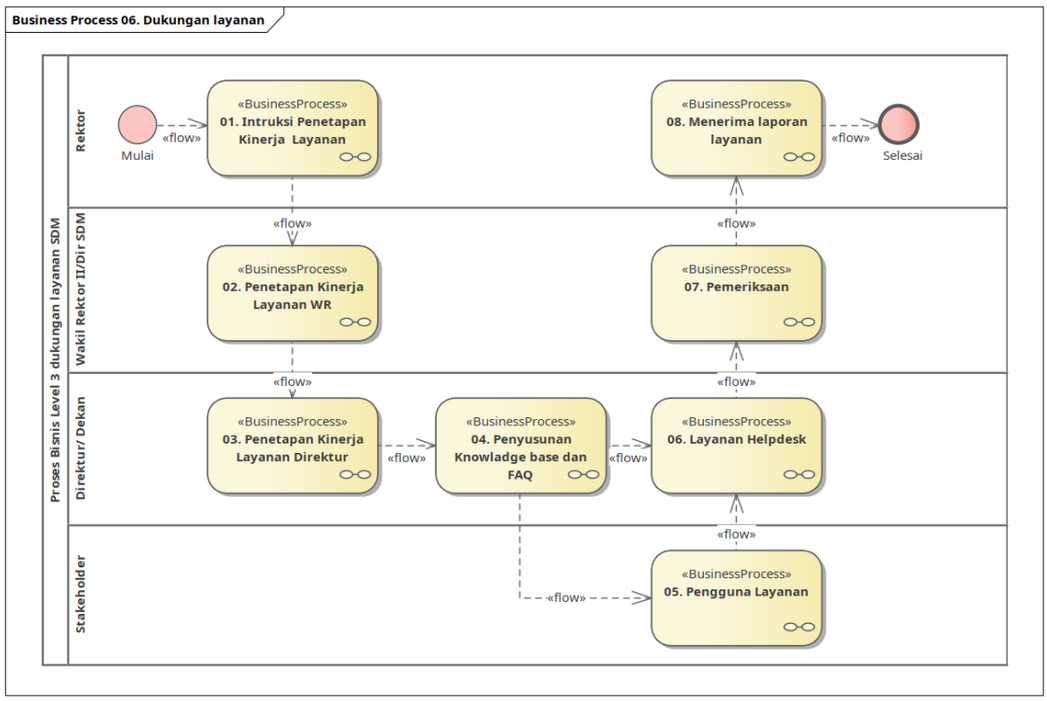
P06.B.03.04. Sosialisasi



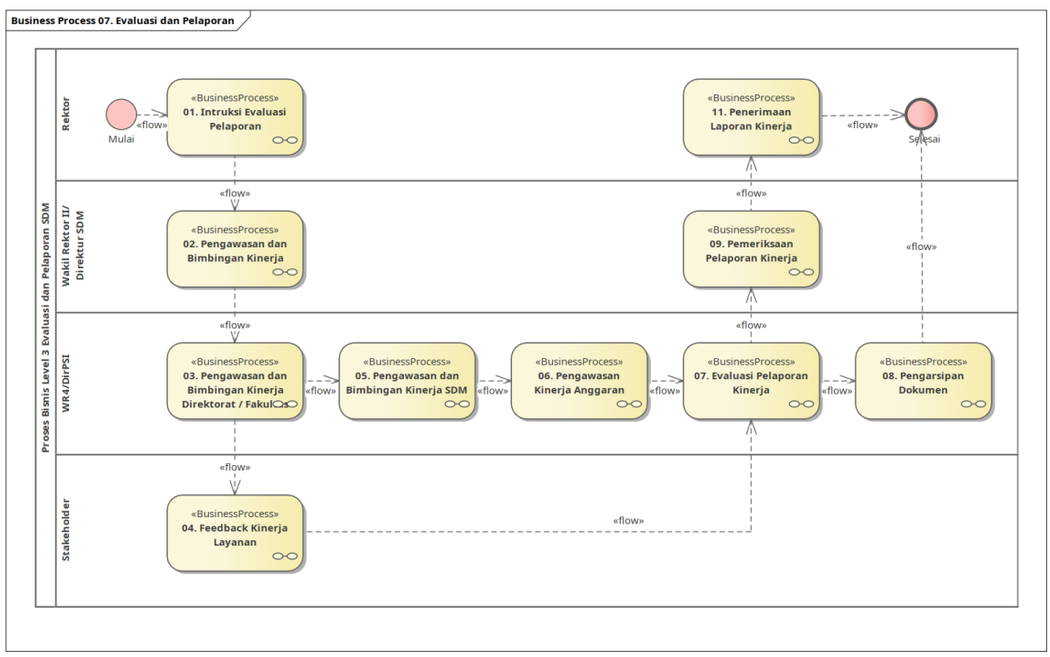
P06.B.03.05. Implementasi Layanan



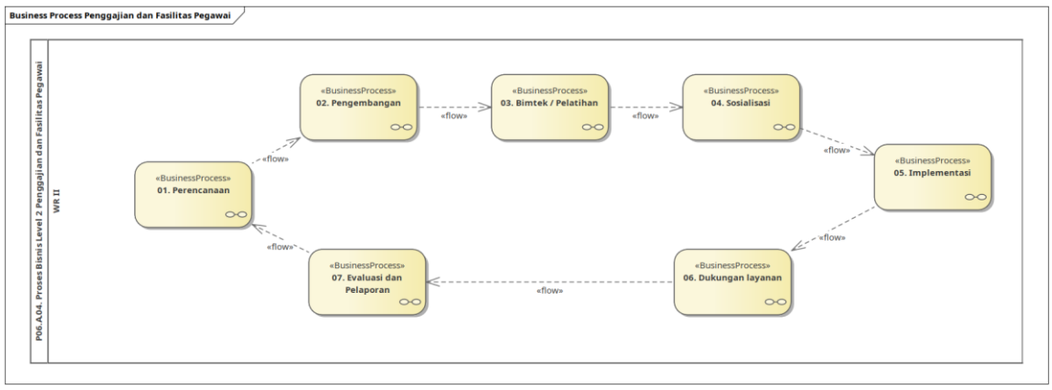
P06.B.03.06. Dukungan Layanan



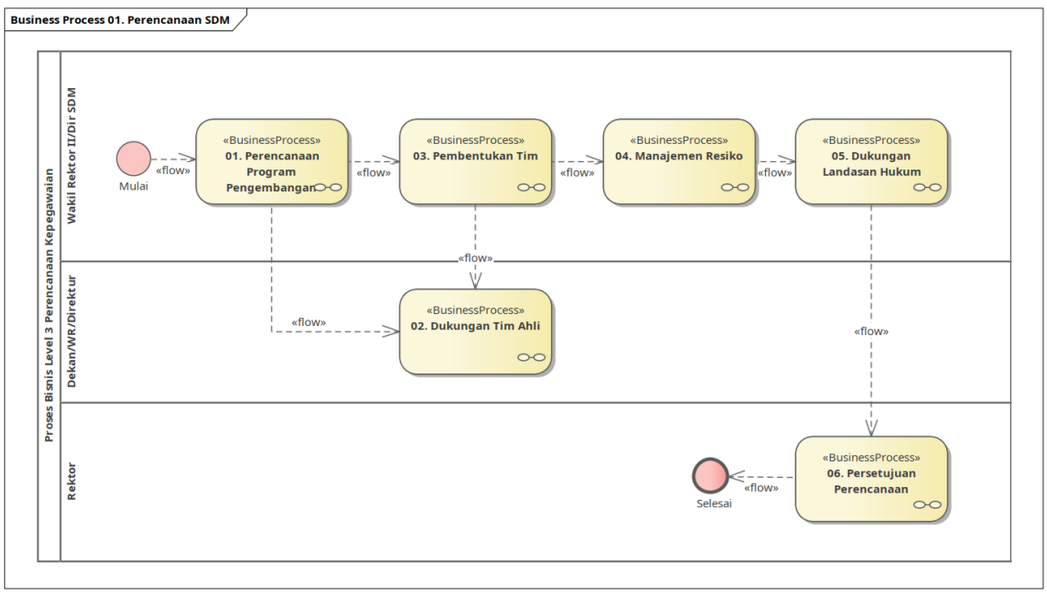
P06.B.03.07. Evaluasi dan Pelaporan



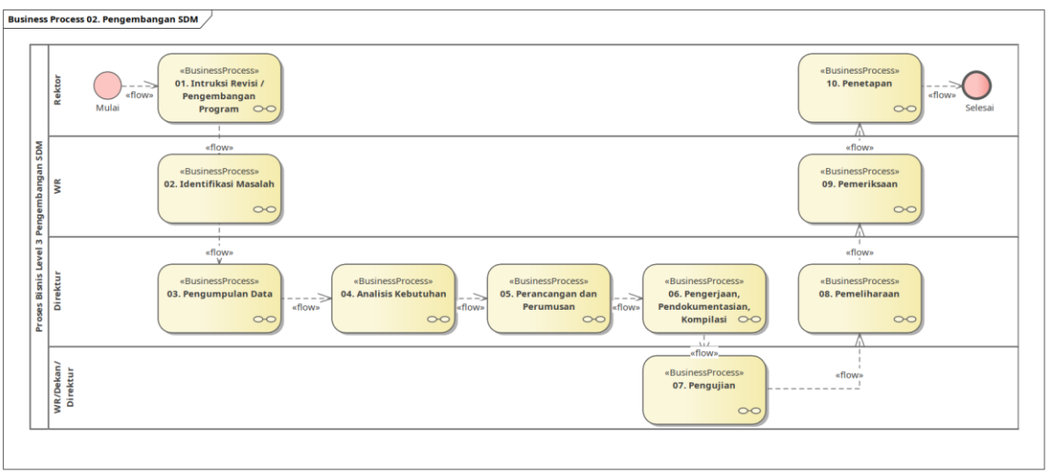
P06.B.04.Penggajian dan Fasilitas Pegawai



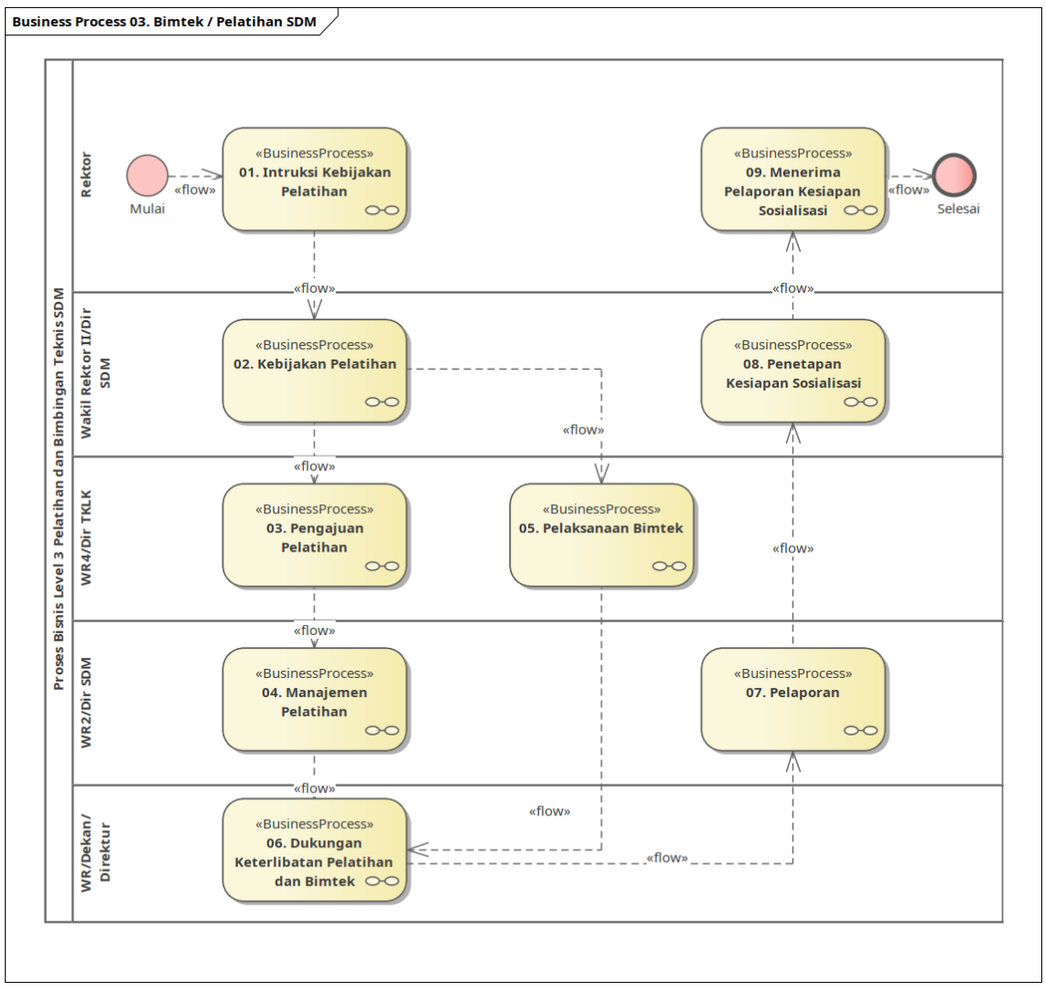
P06.B.04.01. Perencanaan



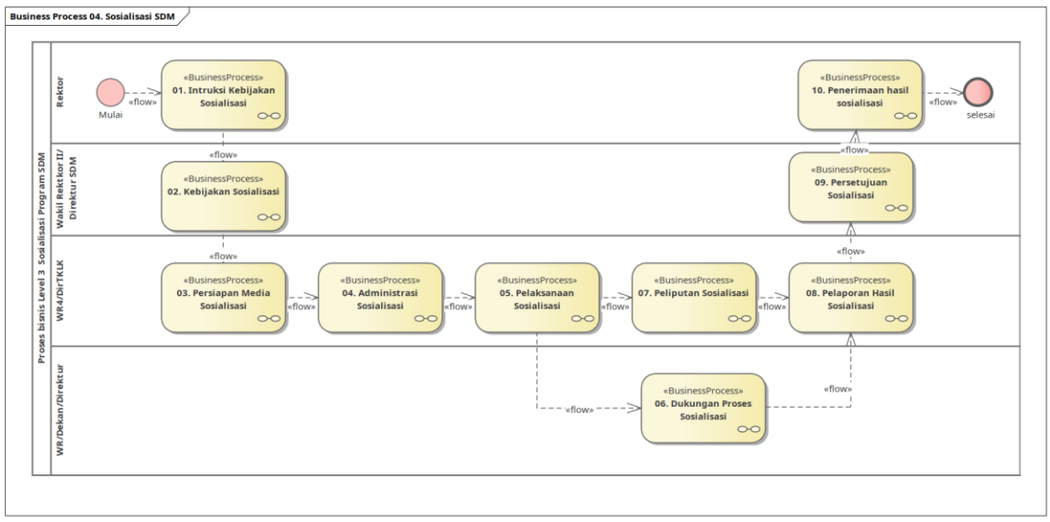
P06.B.04.02. Pengembangan Layanan



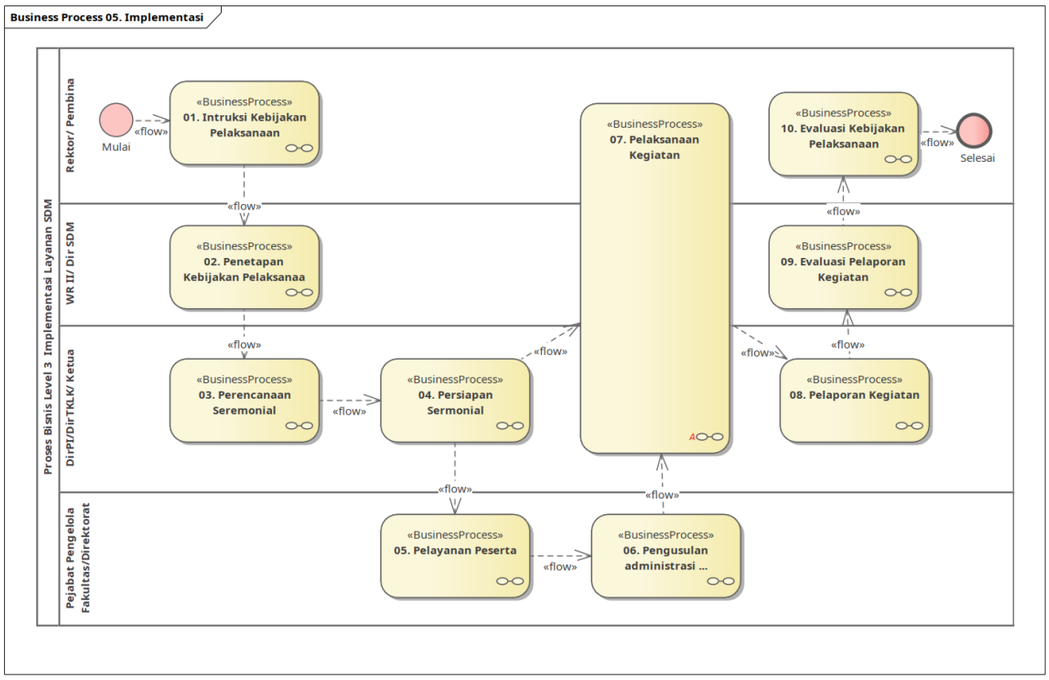
P06.B.04.03. Bimtek/ Pelatihan



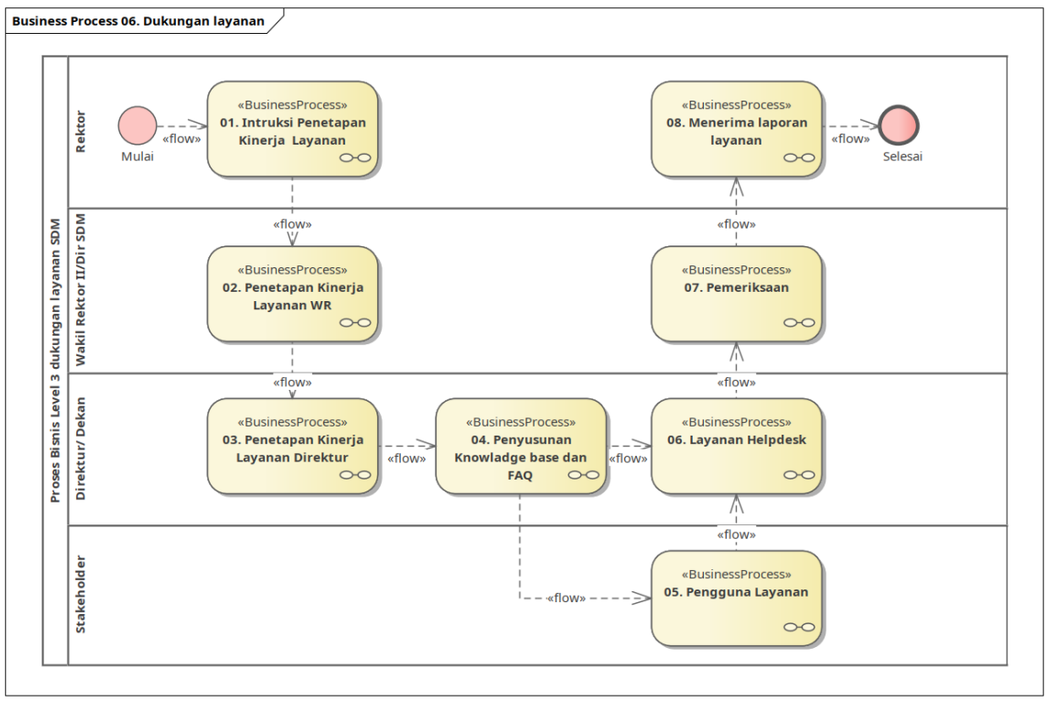
P06.B.04.04. Sosialisasi



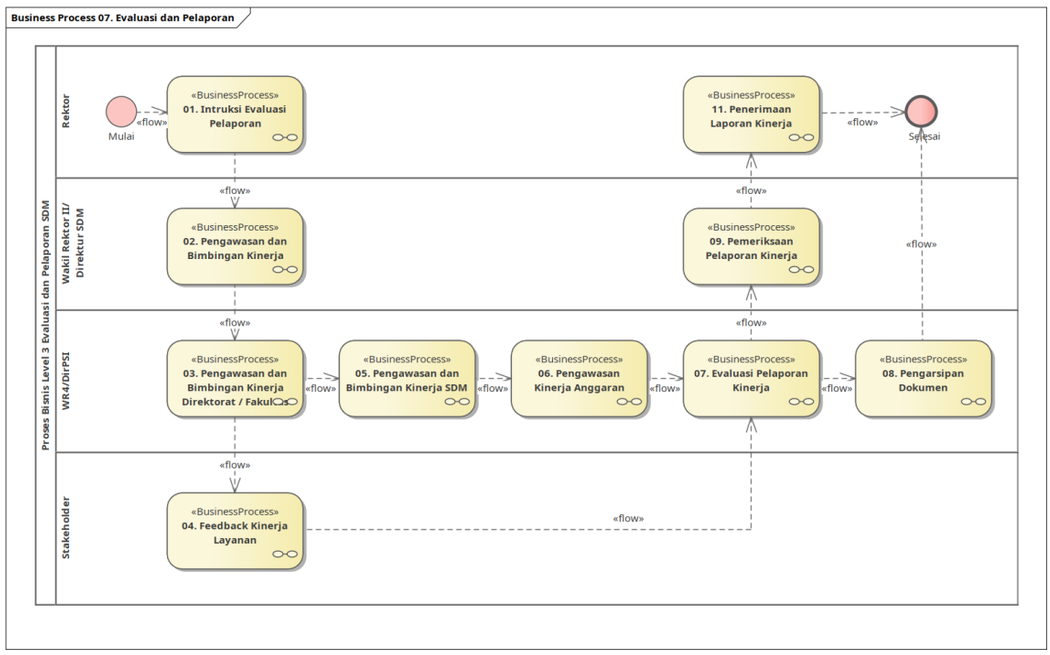
P06.B.04.05. Implementasi Layanan



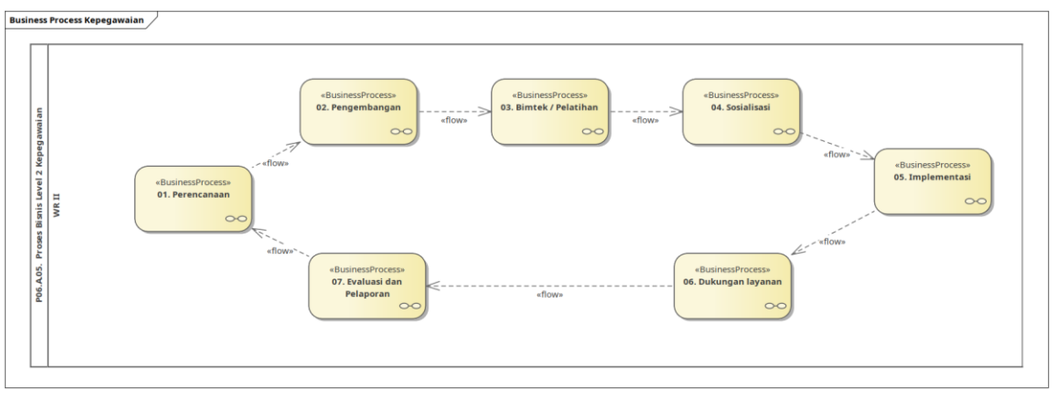
P06.B.04.06. Dukungan Layanan



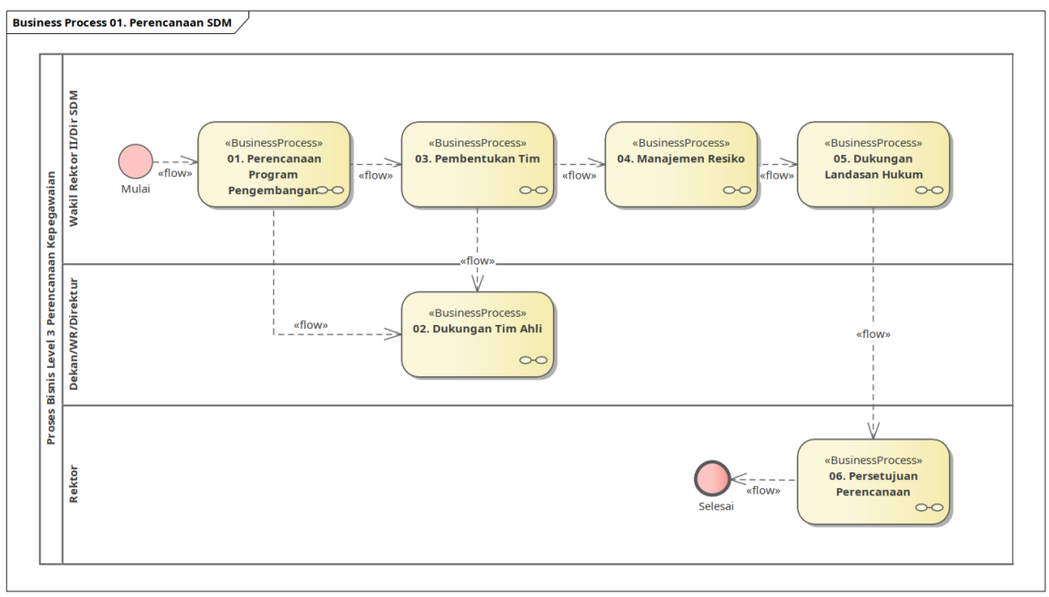
P06.B.04.07. Evaluasi dan Pelaporan



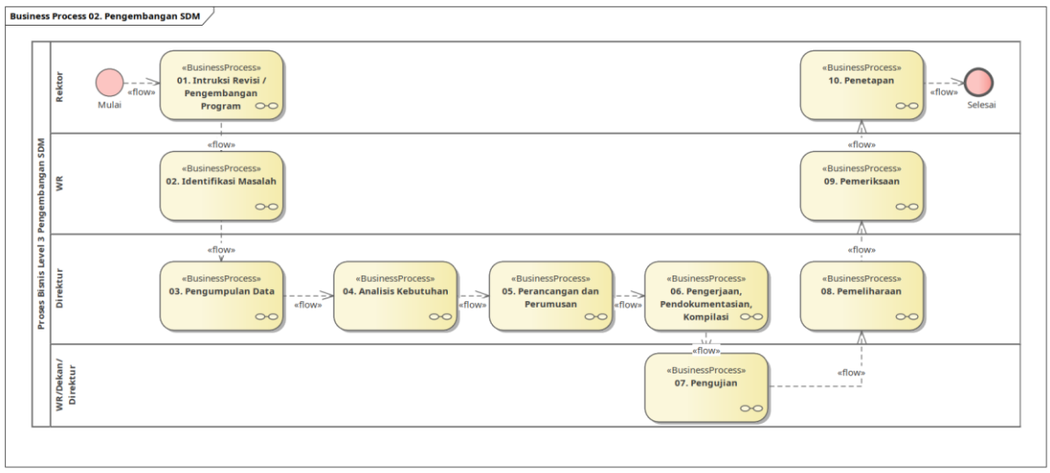
P06.B.05. Kepegawaian



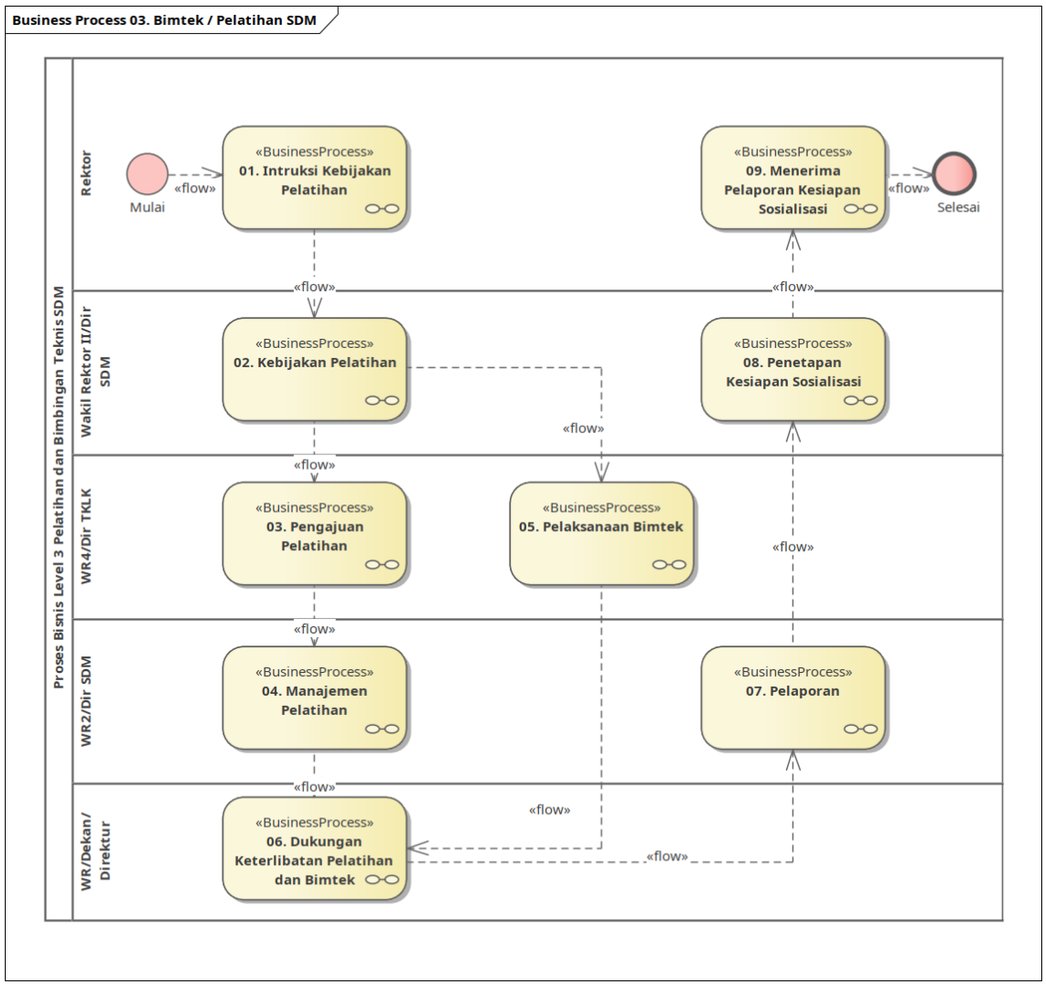
P06.B.05.01. Perencanaan



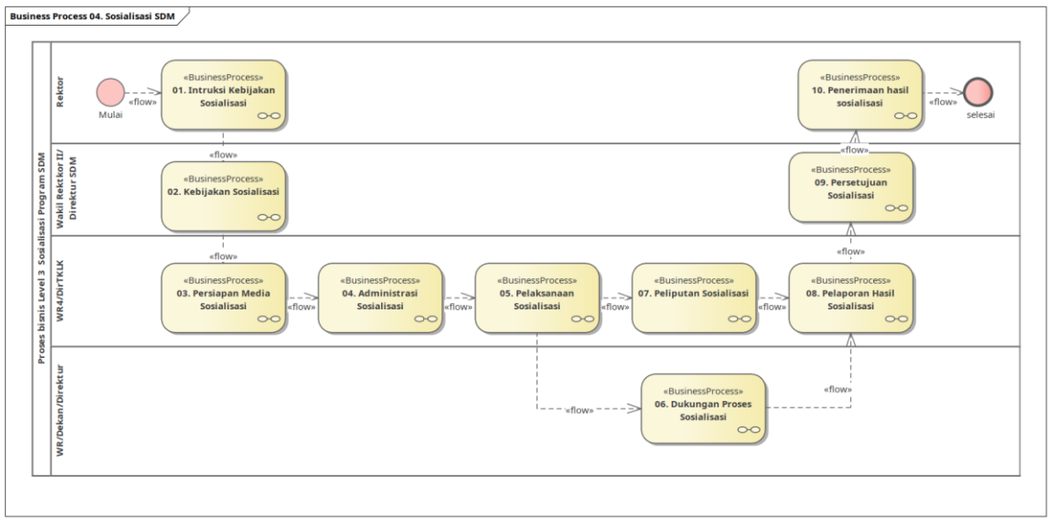
P06.B.05.02. Pengembangan Layanan



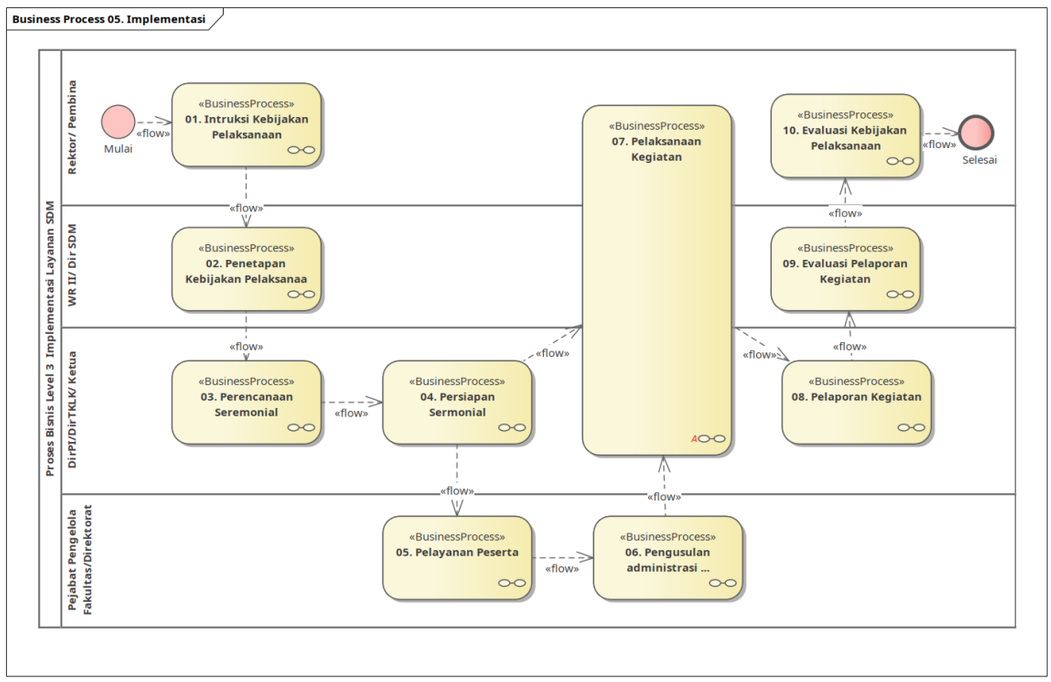
P06.B.05.03. Bimtek/ Pelatihan



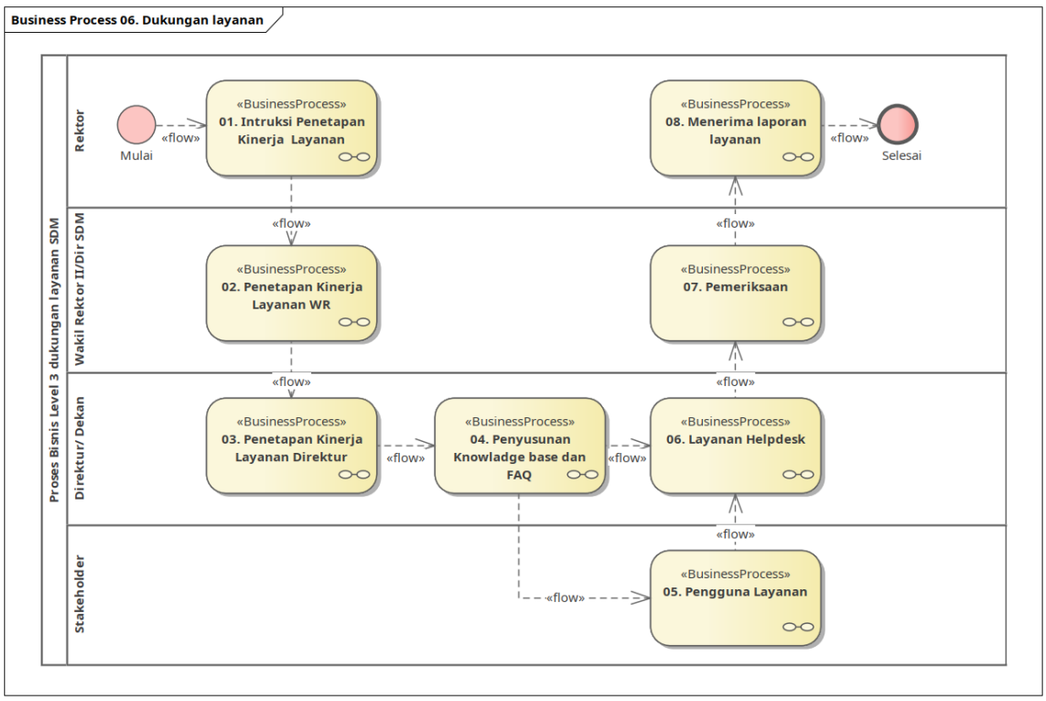
P06.B.05.04. Sosialisasi



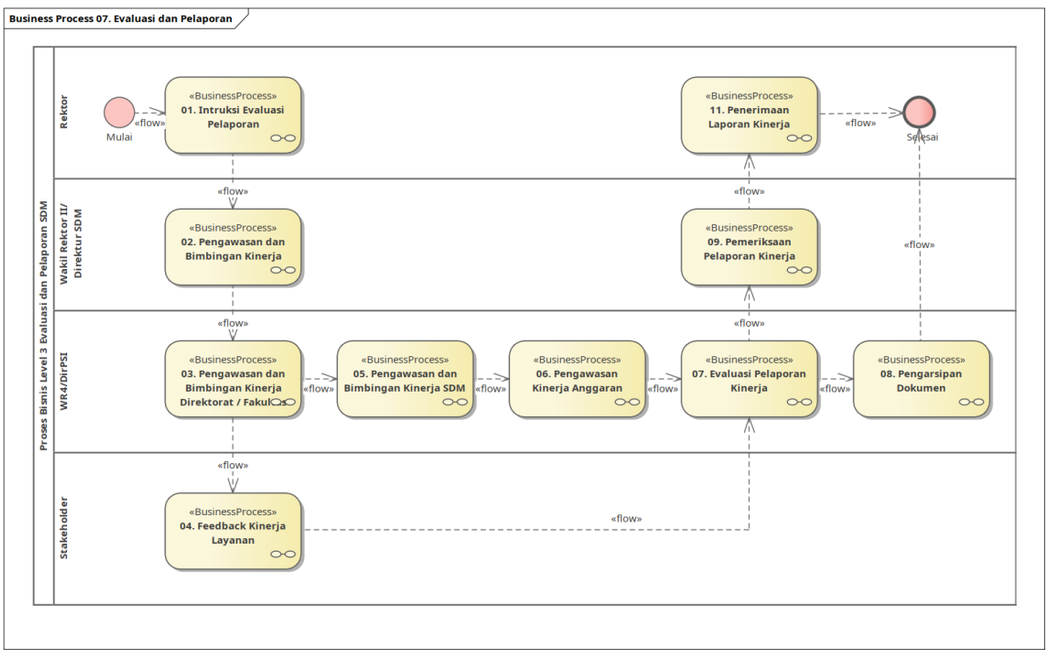
P06.B.05.05. Implementasi Layanan



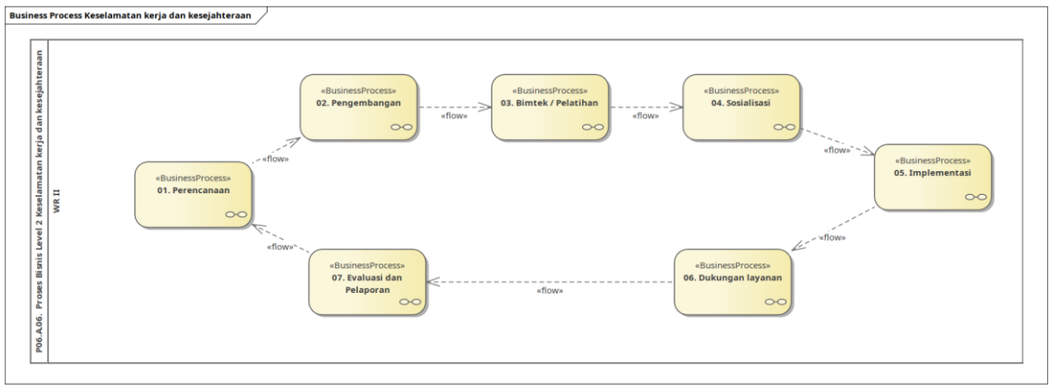
P06.B.05.06. Dukungan Layanan



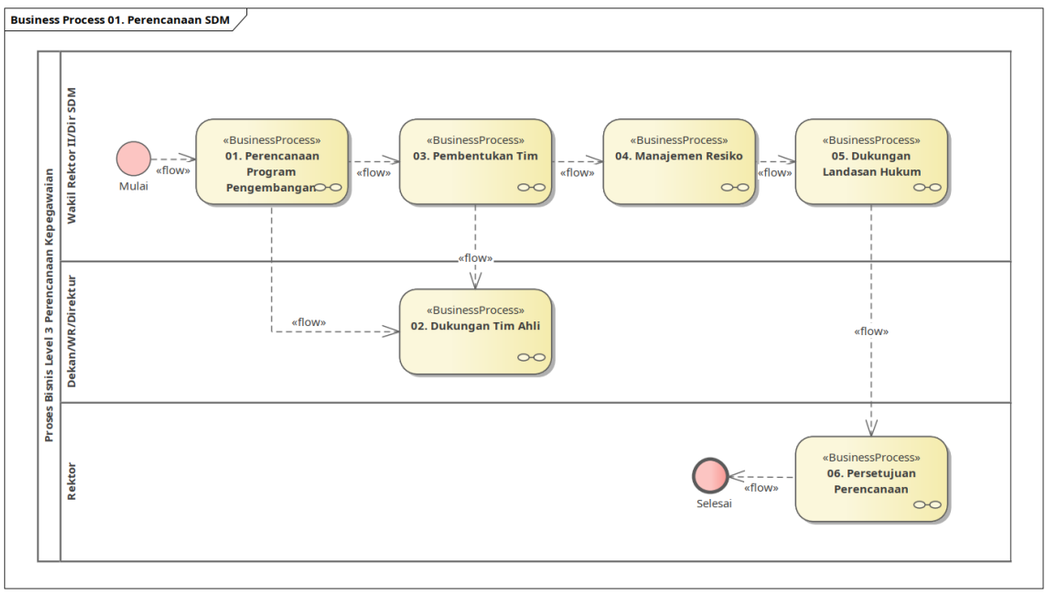
P06.B.05.07. Evaluasi dan Pelaporan



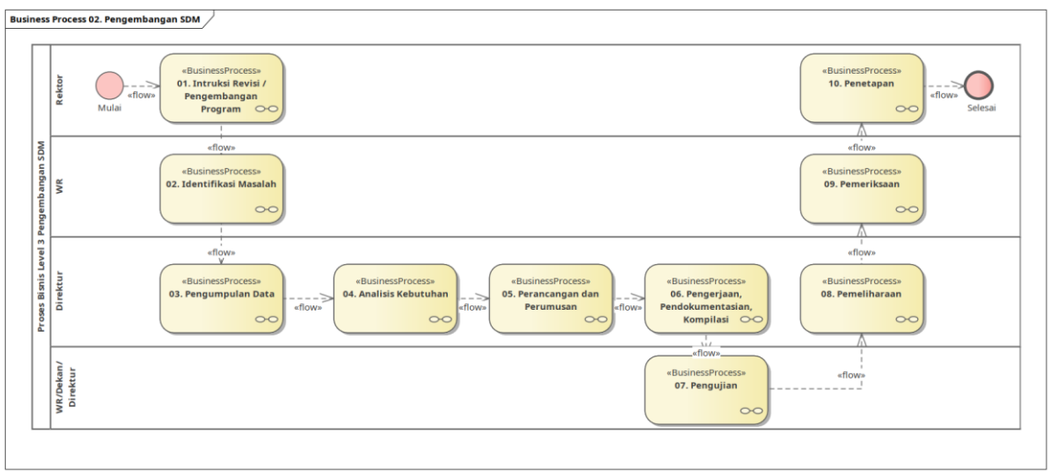
P06.B.06. Keselamatan kerja dan kesejahteraan



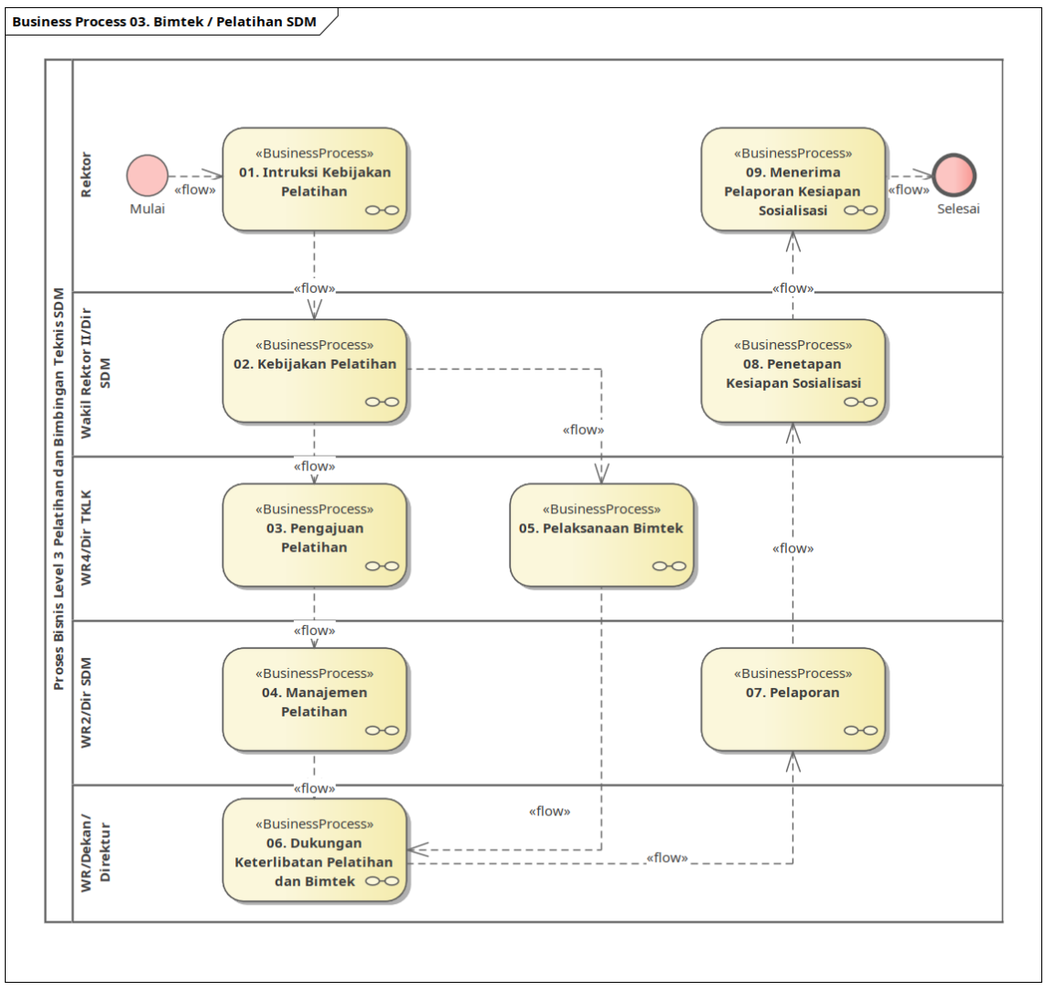
P06.B.06.01. Perencanaan



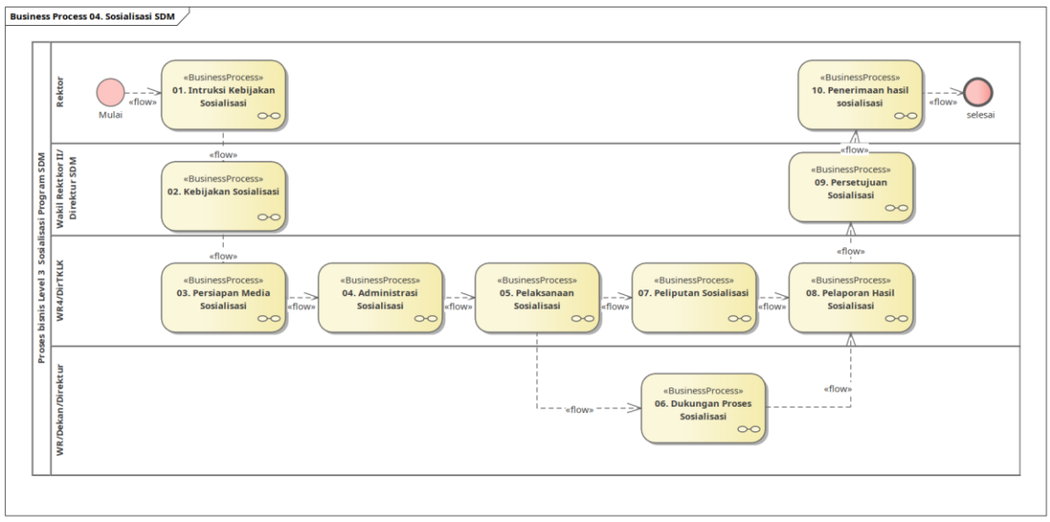
P06.B.06.02. Pengembangan Layanan



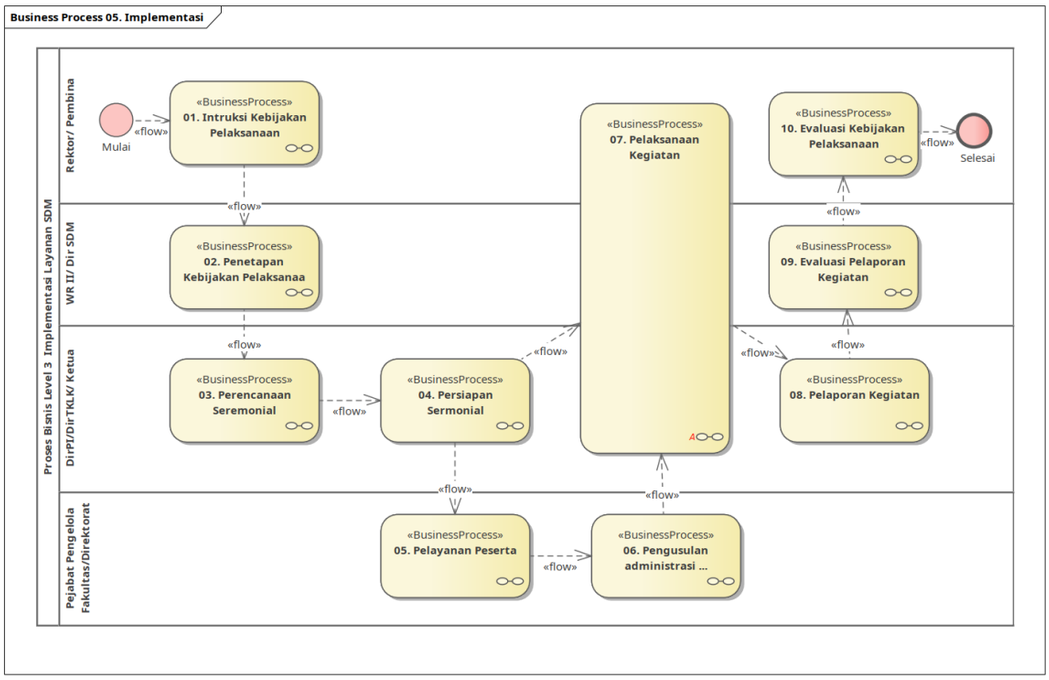
P06.B.06.03. Bimtek/ Pelatihan



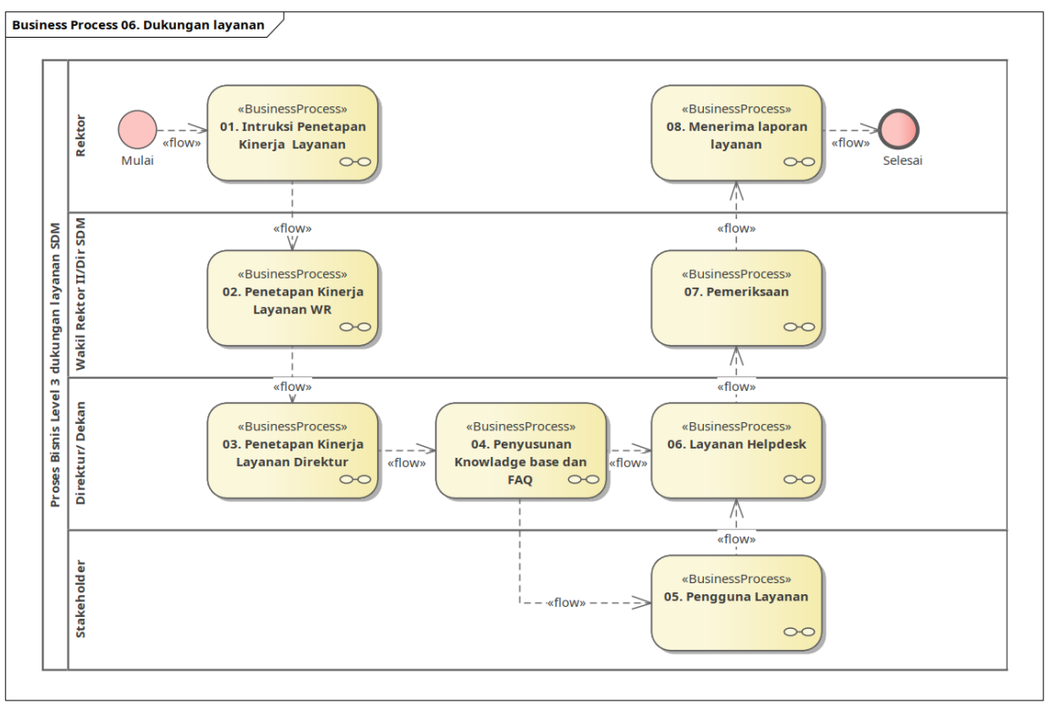
P06.B.06.04. Sosialisasi



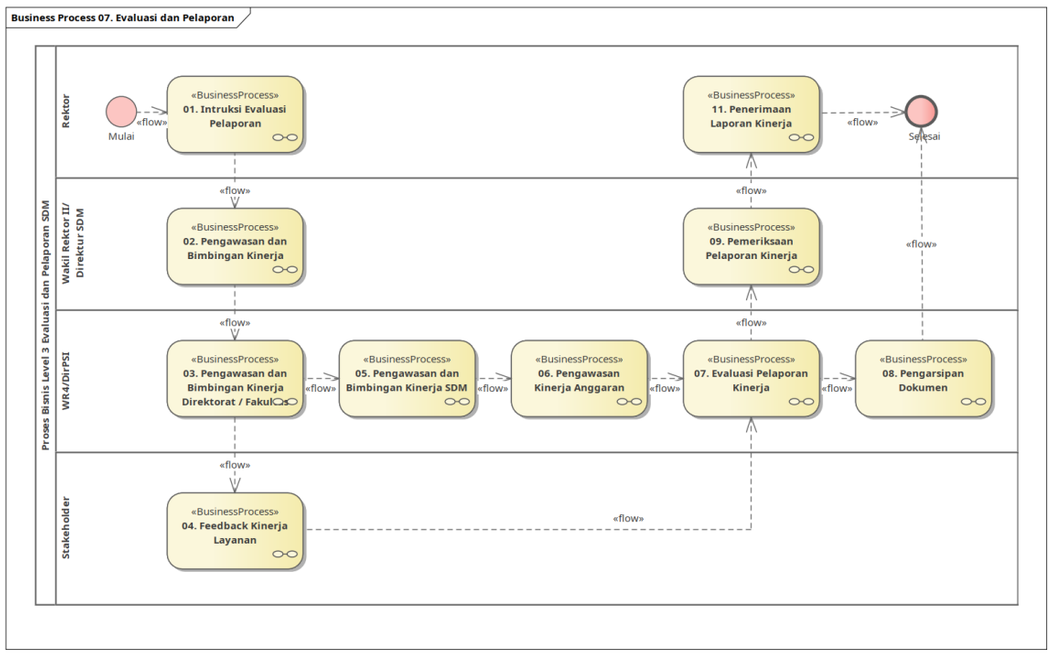
P06.B.06.05. Implementasi Layanan



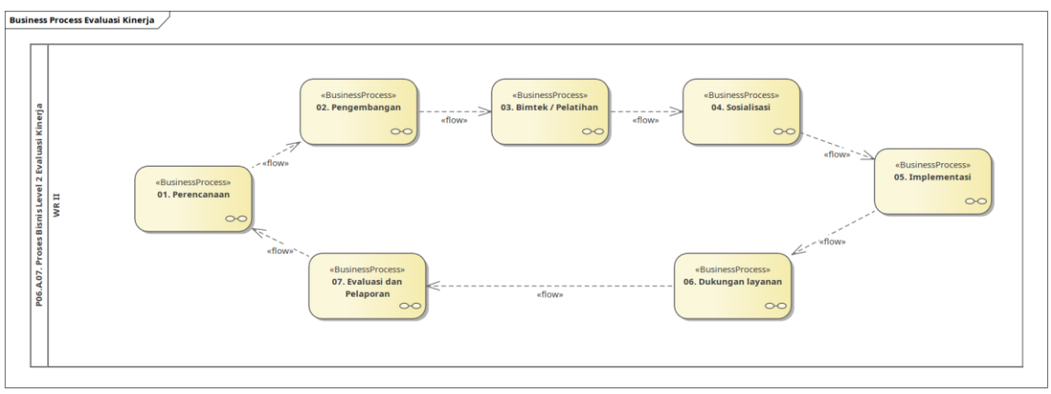
P06.B.06.06. Dukungan Layanan



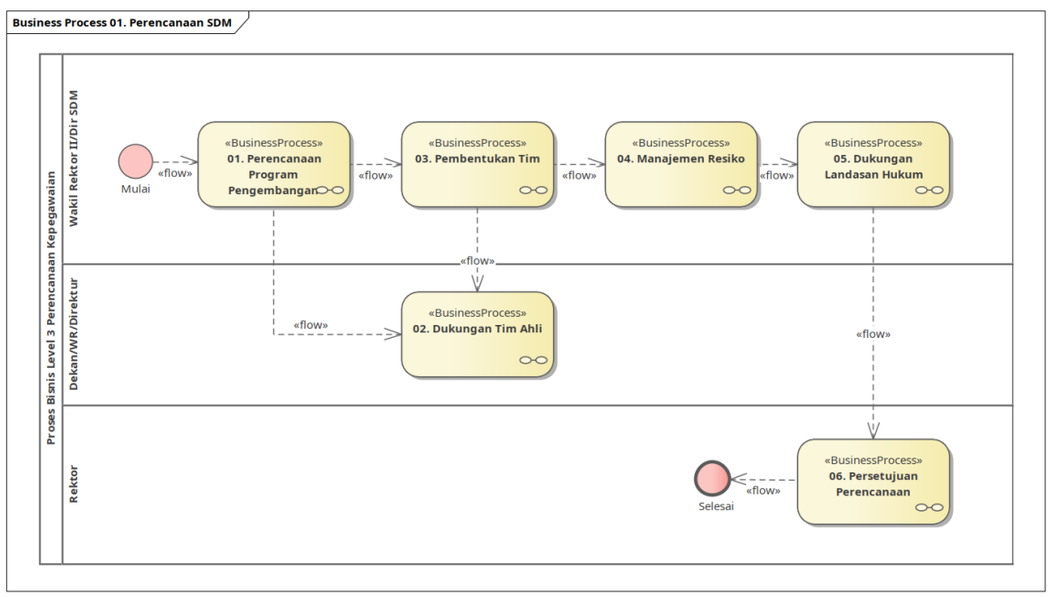
P06.B.06.07. Evaluasi dan Pelaporan



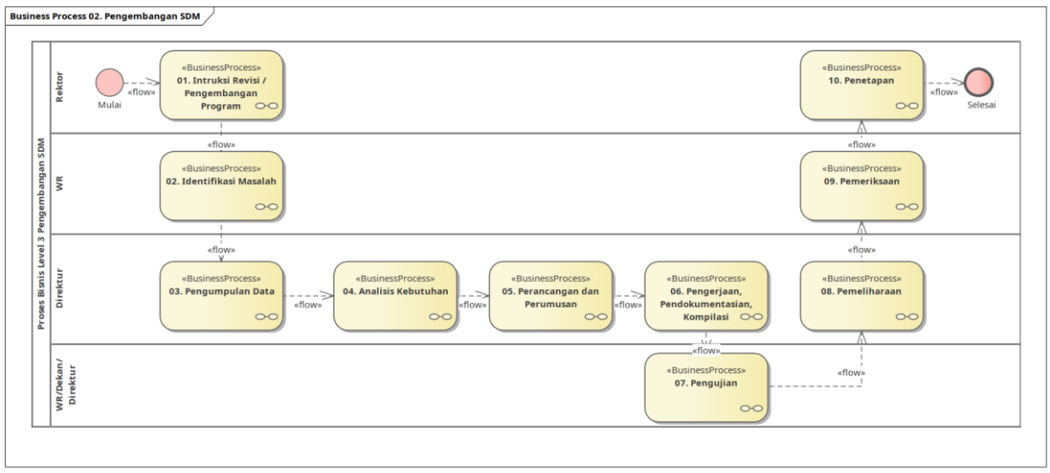
P06.B.07. Evaluasi Kinerja



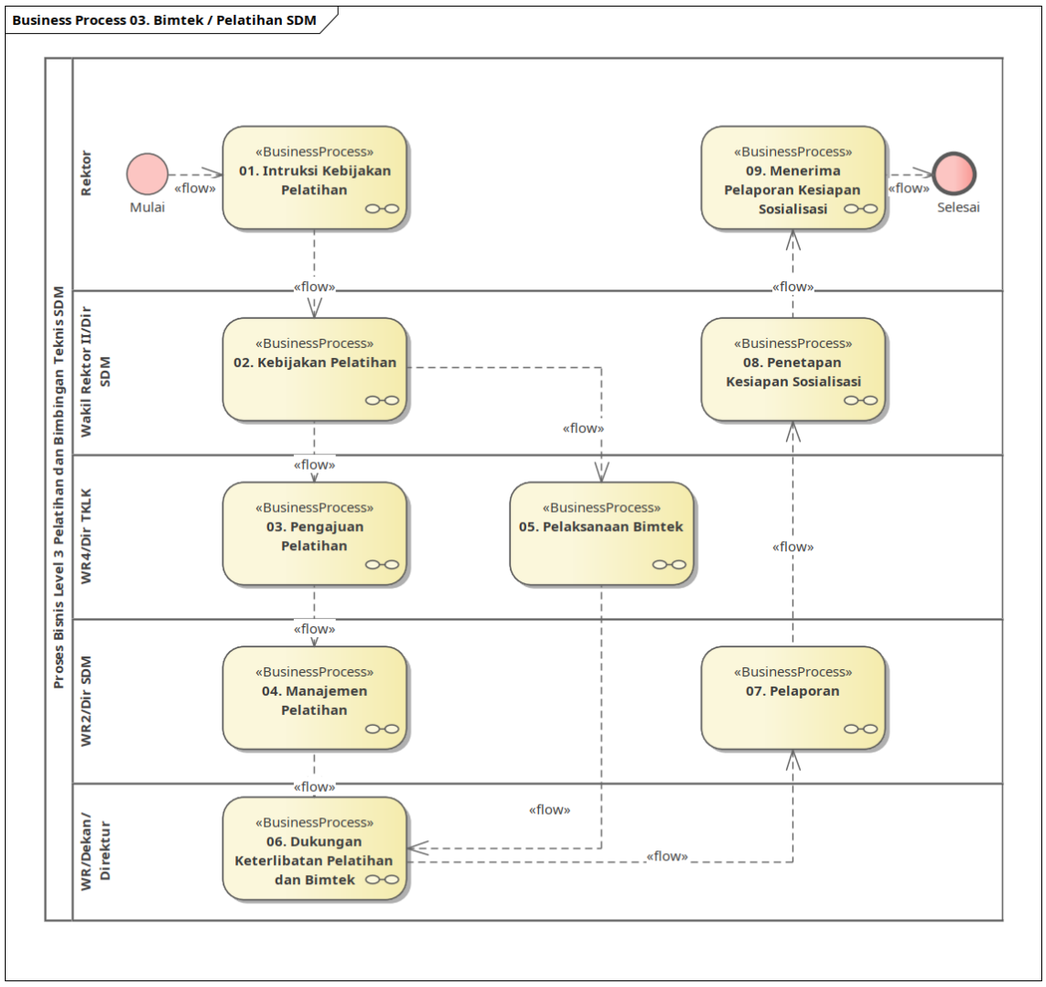
P06.B.07.01. Perencanaan



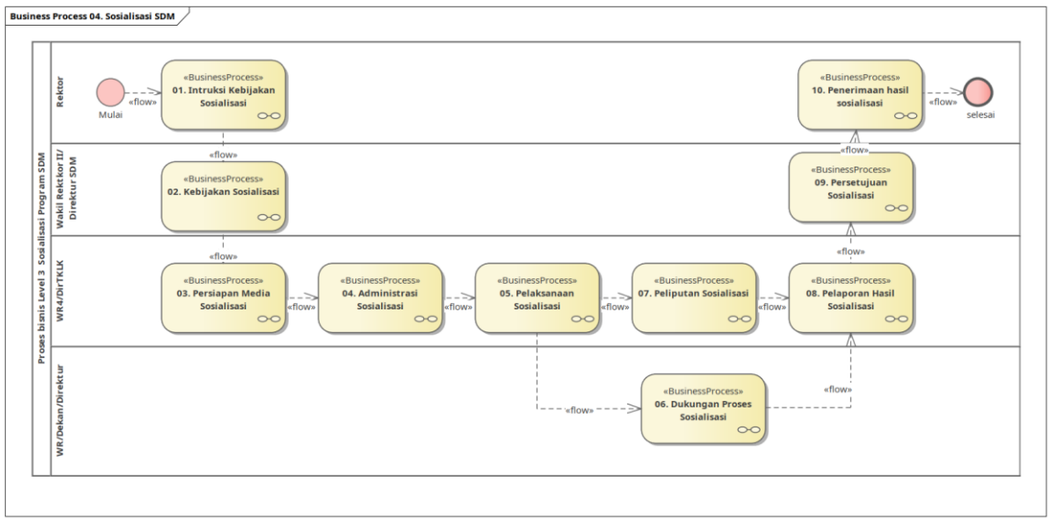
P06.B.07.02. Pengembangan Layanan



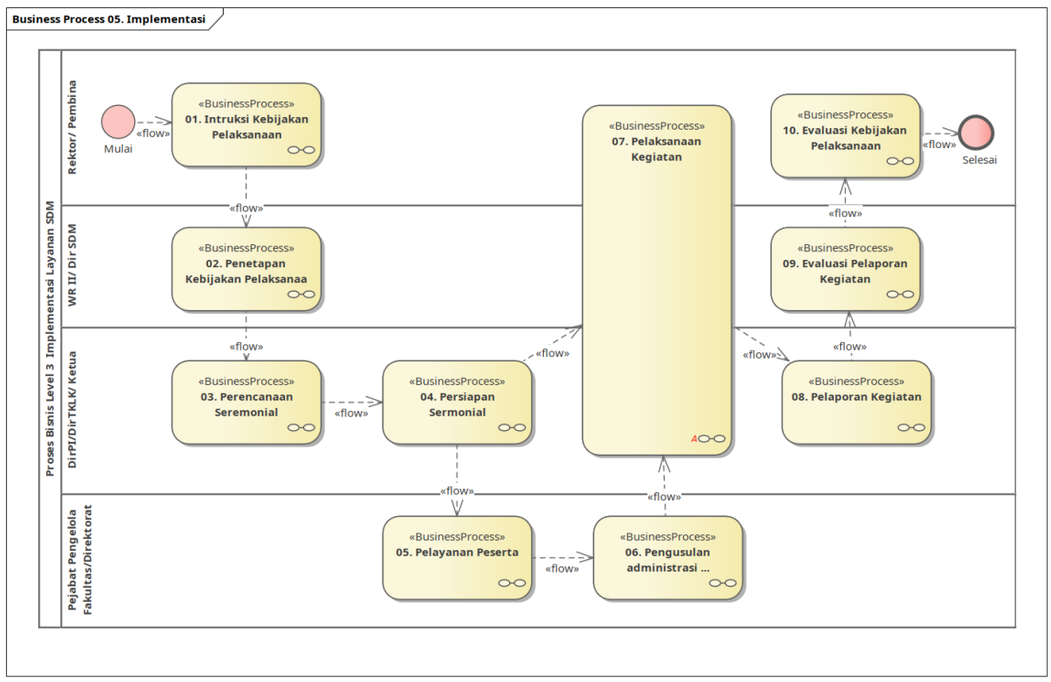
P06.B.07.03. Bimtek/ Pelatihan



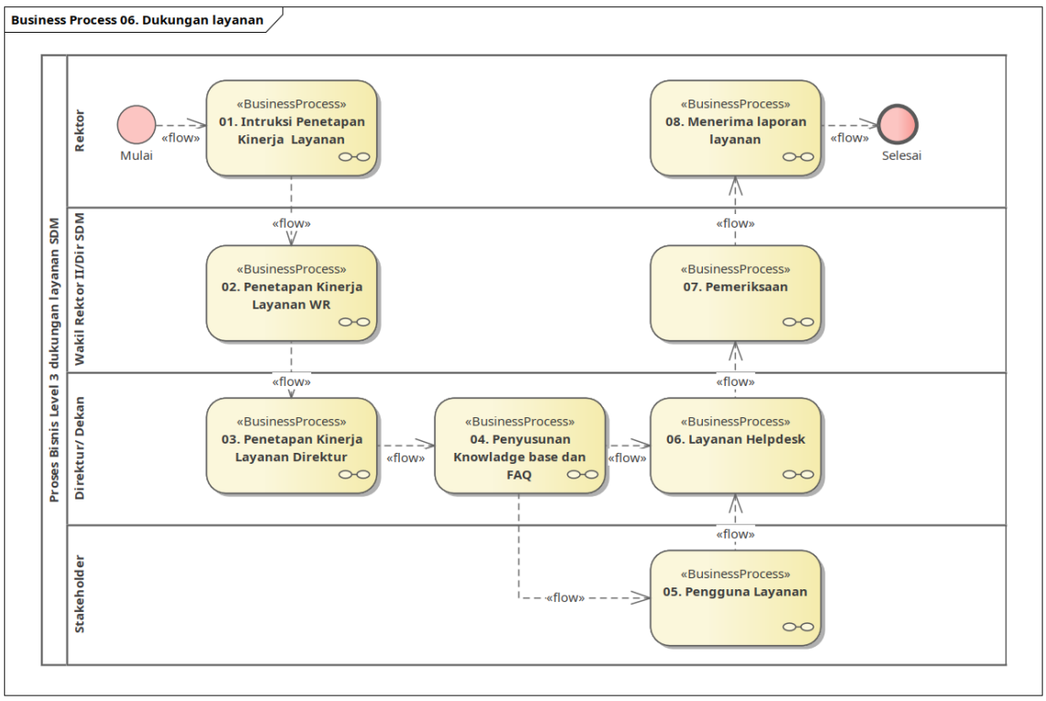
P06.B.07.04. Sosialisasi



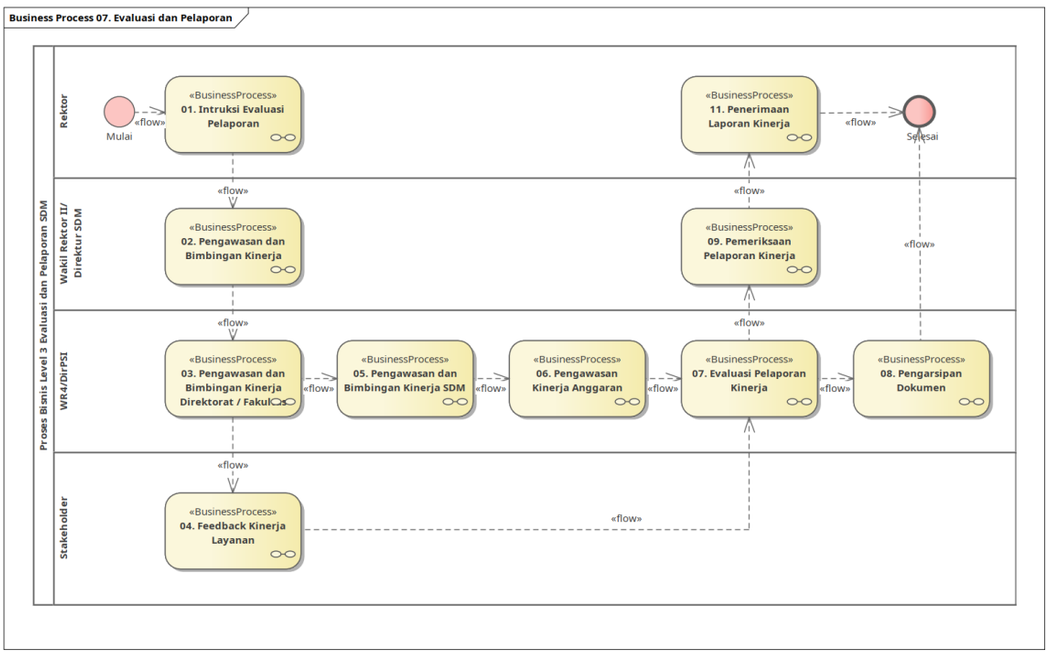
P06.B.07.05. Implementasi Layanan



P06.B.07.06. Dukungan Layanan



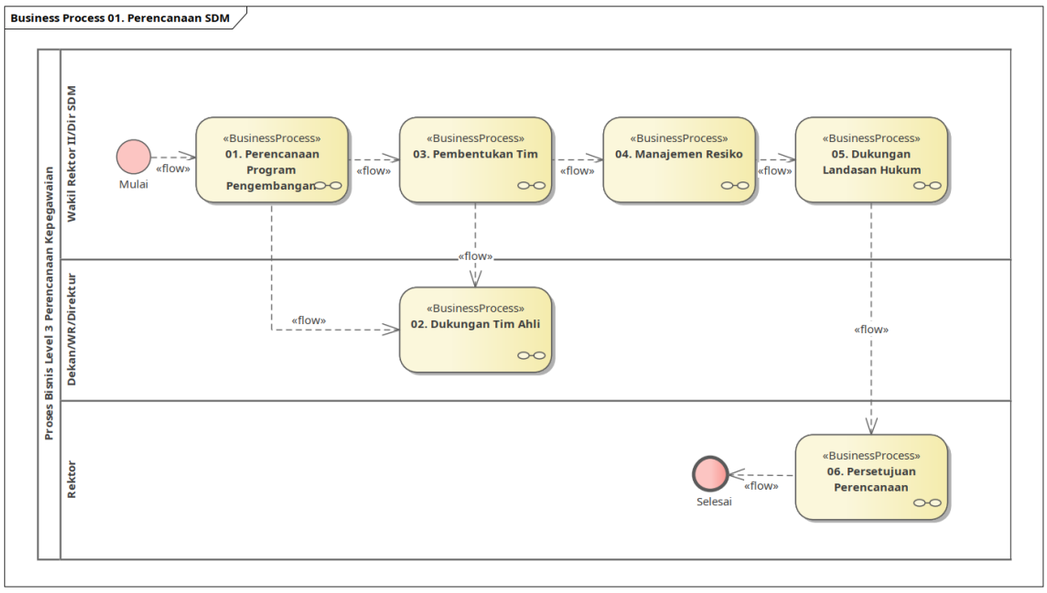
P06.B.07.07. Evaluasi dan Pelaporan



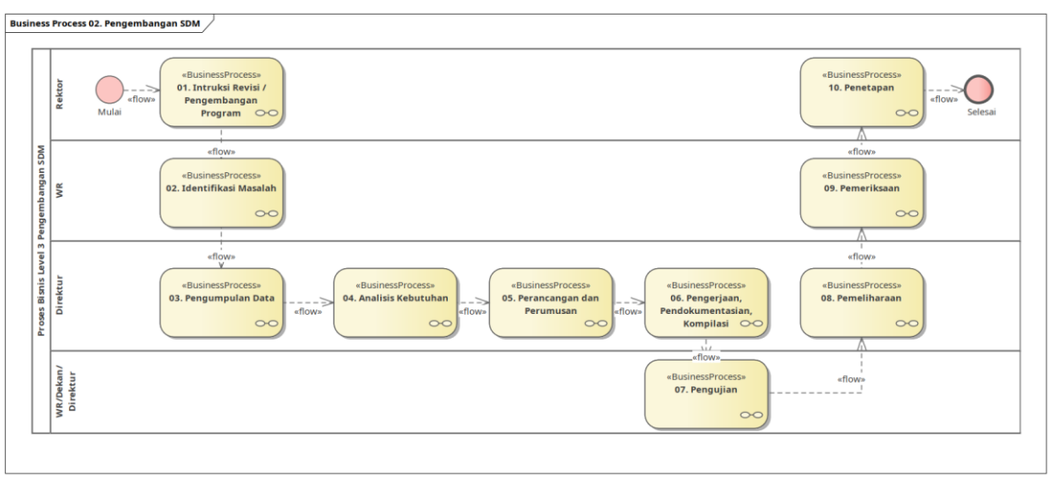
P06.C. Manajemen Tenaga Unit Usaha

P06.C.01.Perencanaan Kebutuhan SDM

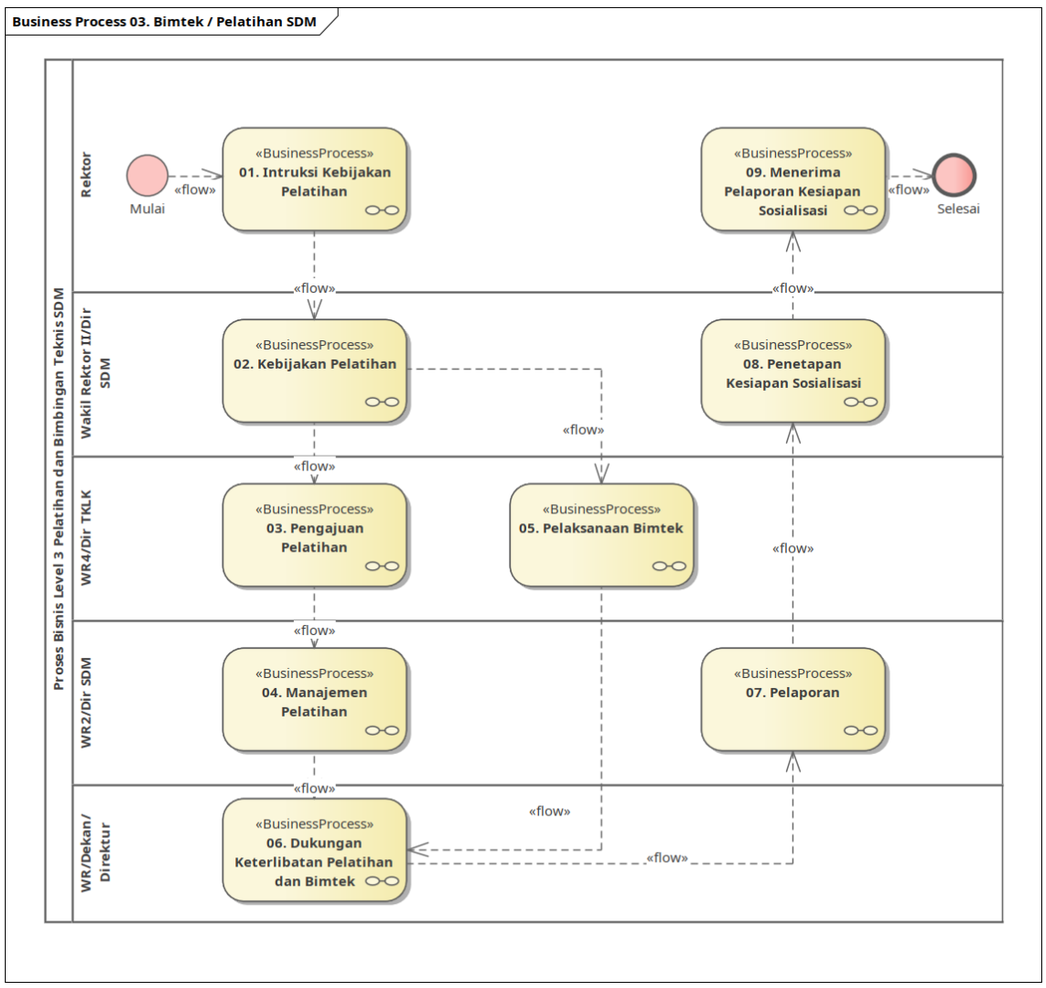
P06.C.01.01. Perencanaan



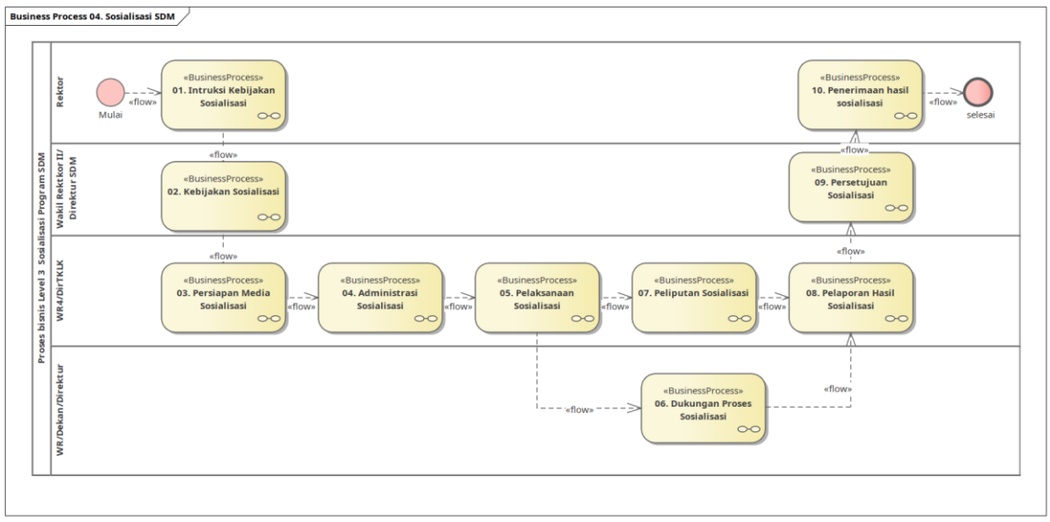
P06.C.01.02. Pengembangan Layanan



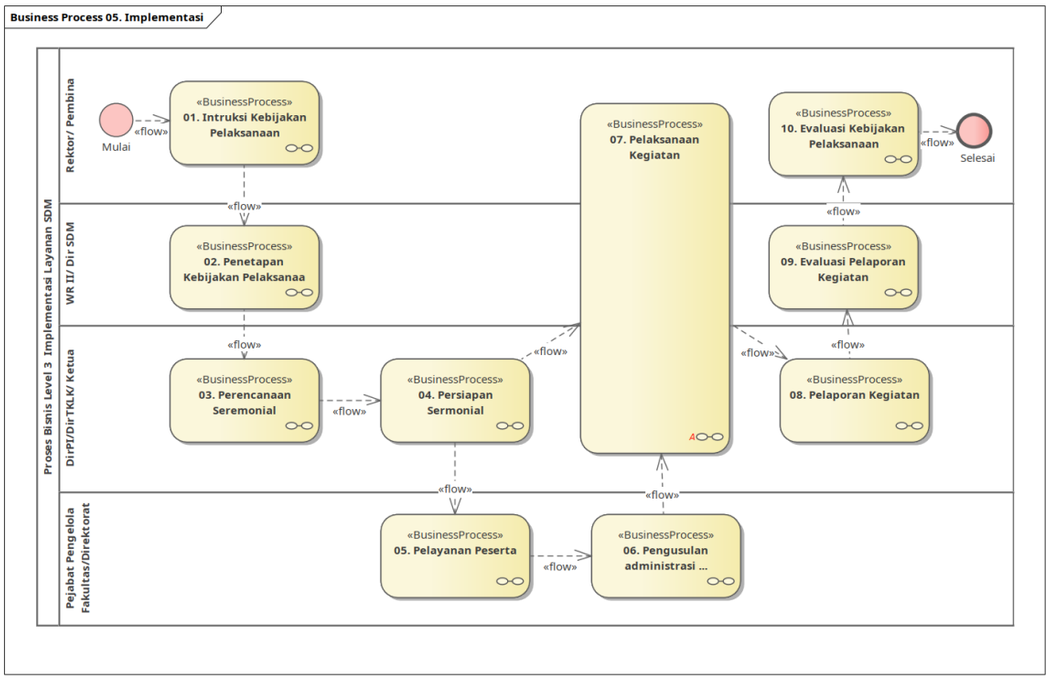
P06.C.01.03. Bimtek/ Pelatihan



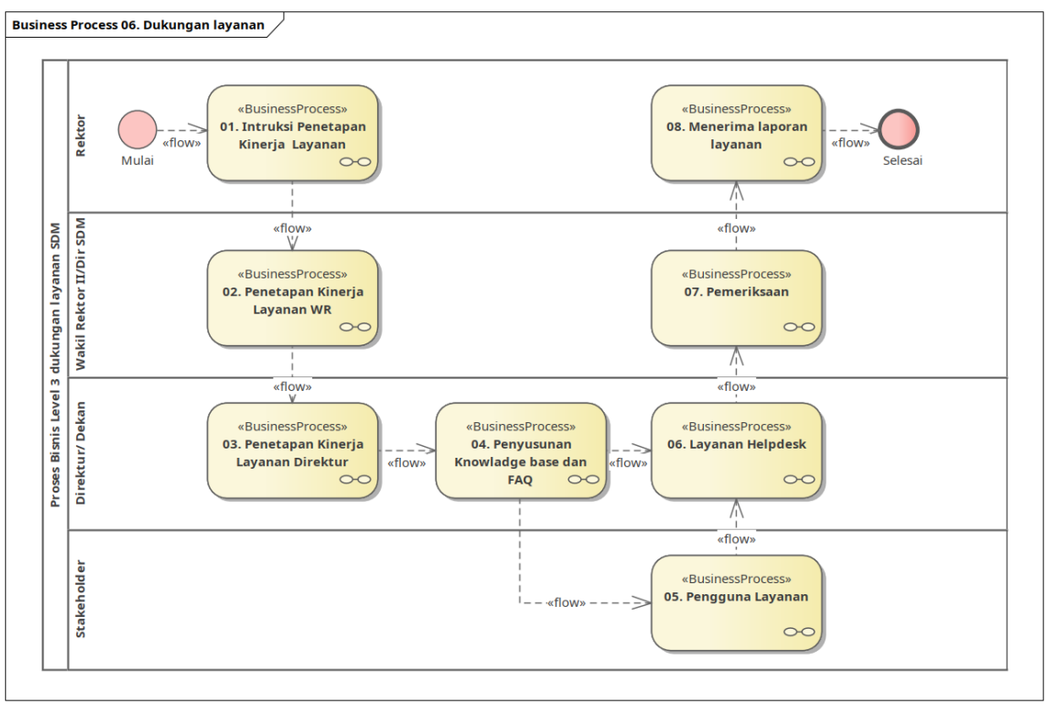
P06.C.01.04. Sosialisasi



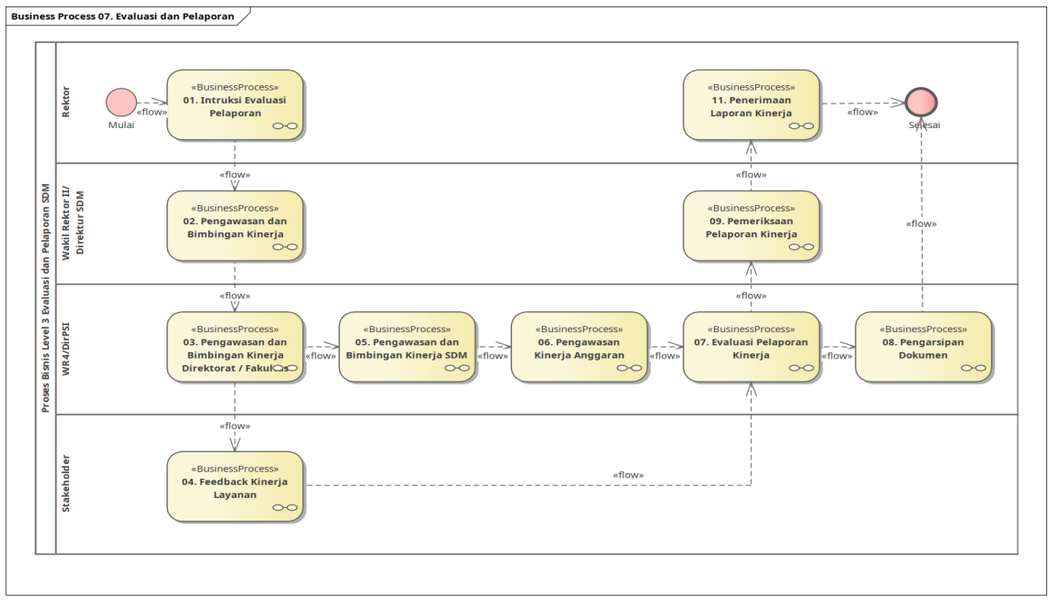
P06.C.01.05. Implementasi Layanan



P06.C.01.06. Dukungan Layanan

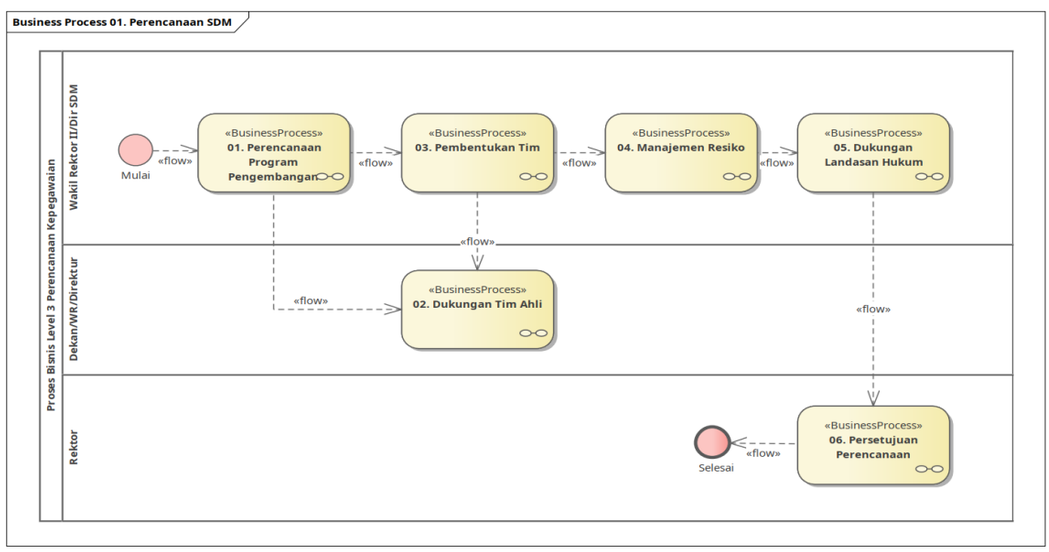


P06.C.01.07. Evaluasi dan Pelaporan

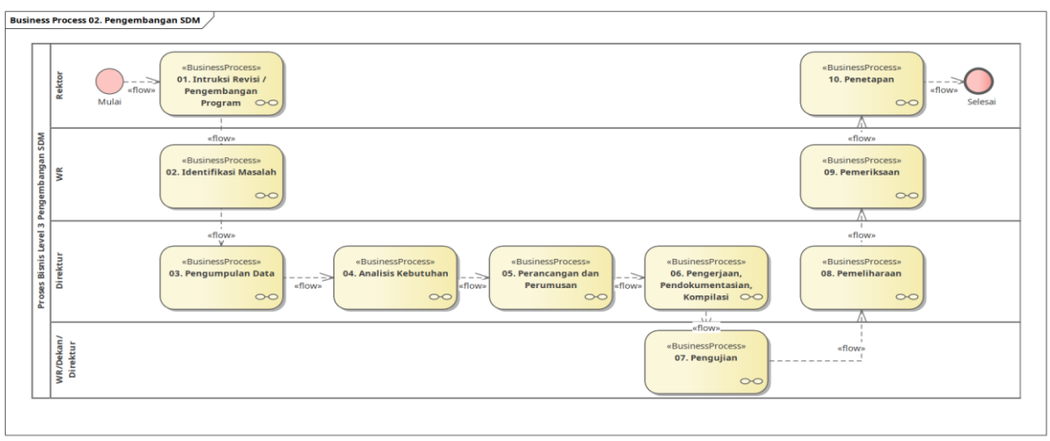


P06.C.02.Rekrutmen dan Seleksi

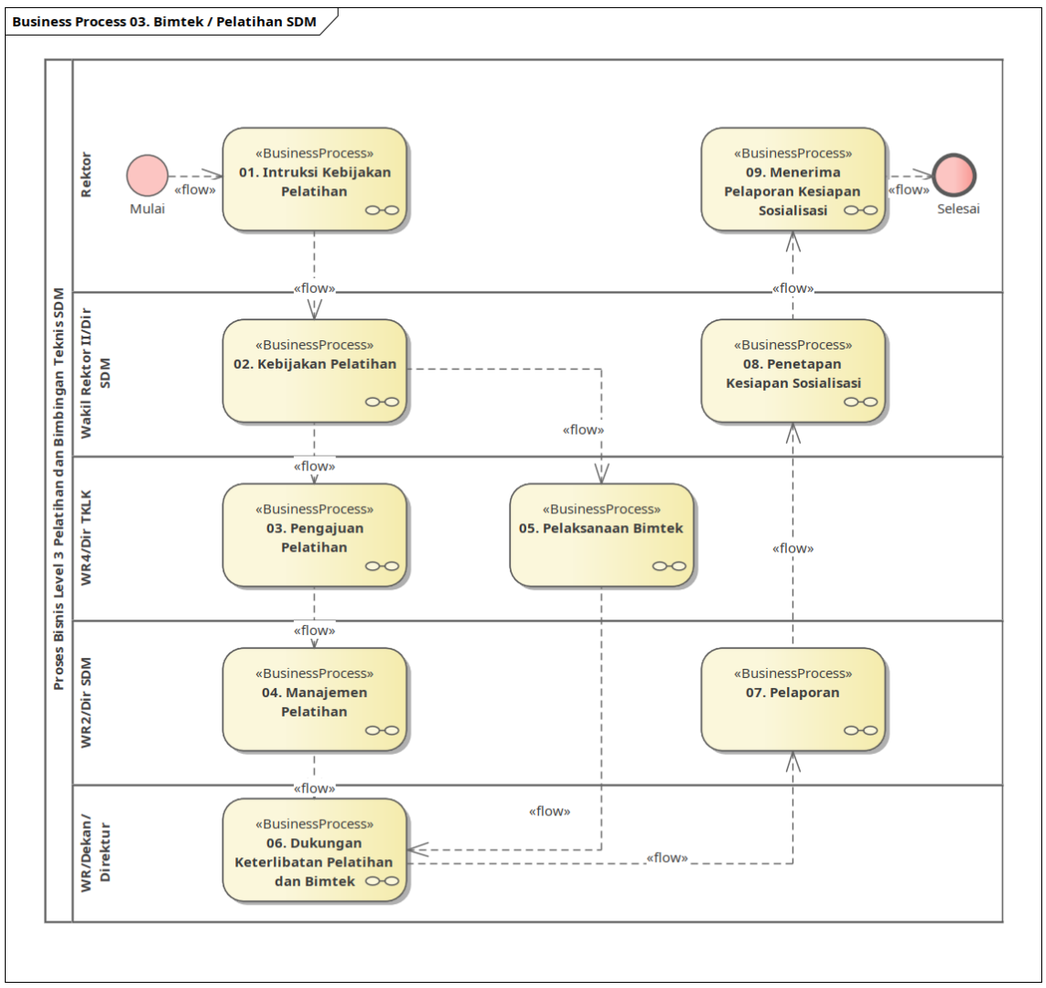
P06.C.02.01. Perencanaan



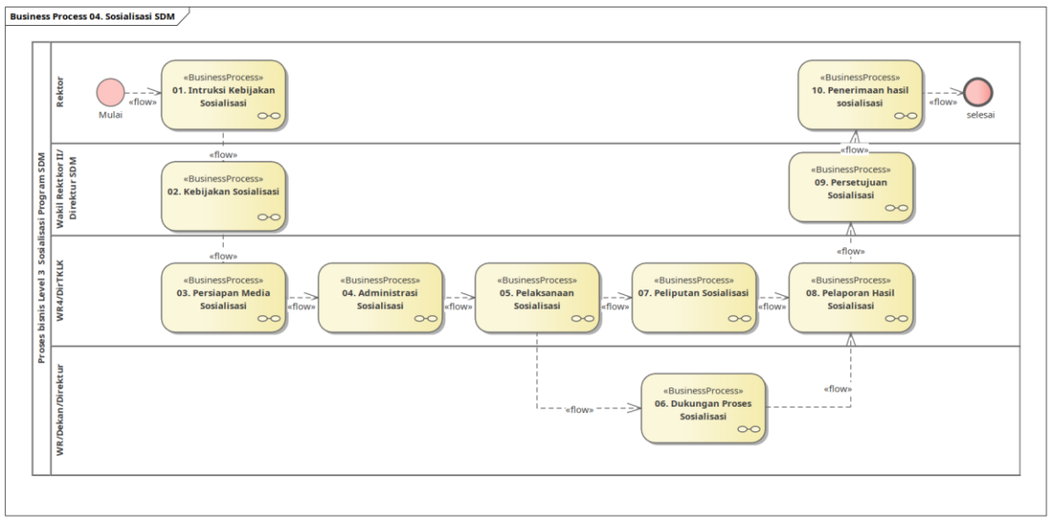
P06.C.02.02. Pengembangan Layanan



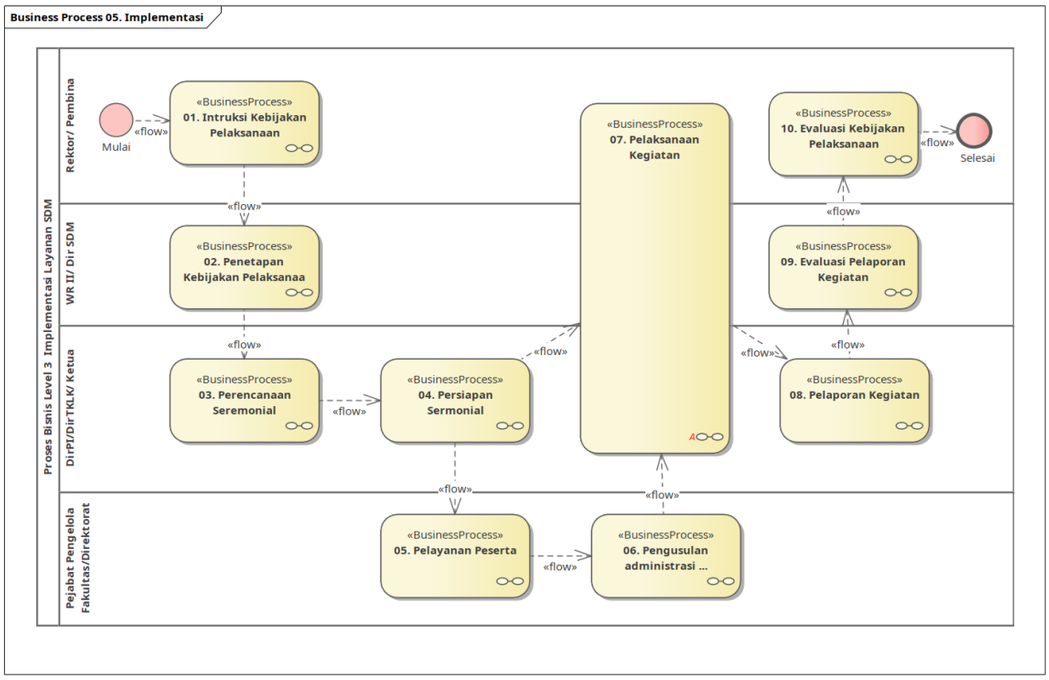
P06.C.02.03. Bimtek/ Pelatihan



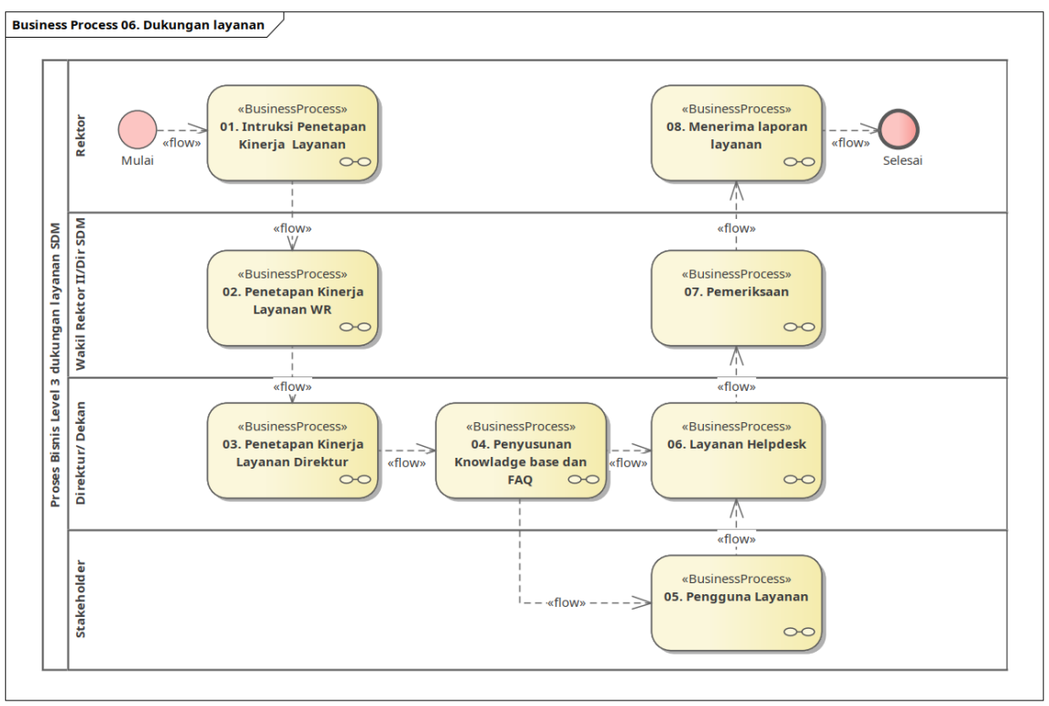
P06.C.02.04. Sosialisasi



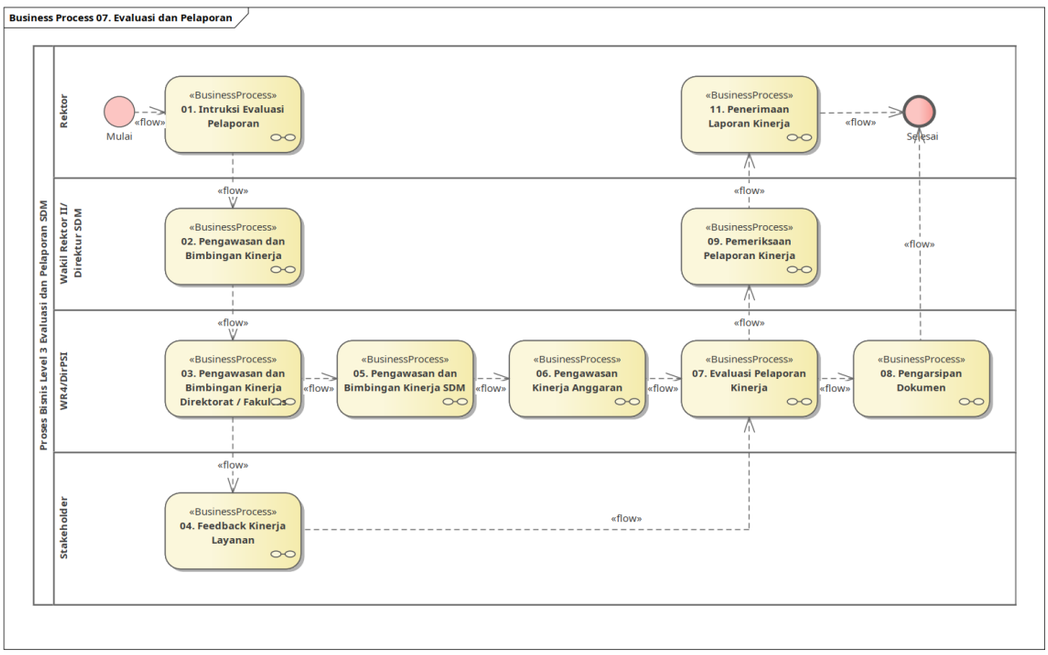
P06.C.02.05. Implementasi Layanan



P06.C.02.06. Dukungan Layanan

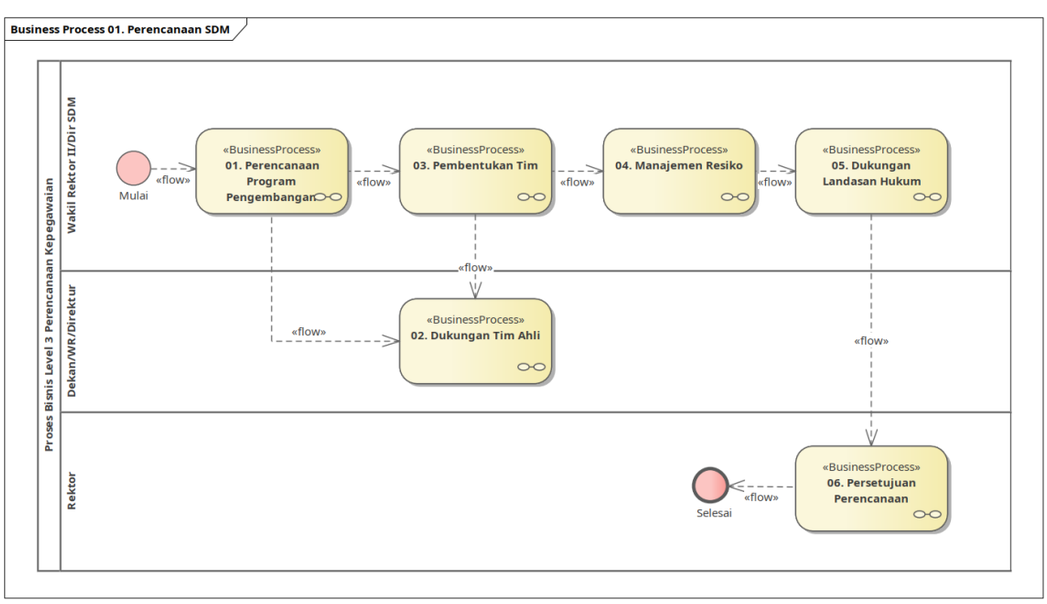


P06.C.02.07. Evaluasi dan Pelaporan

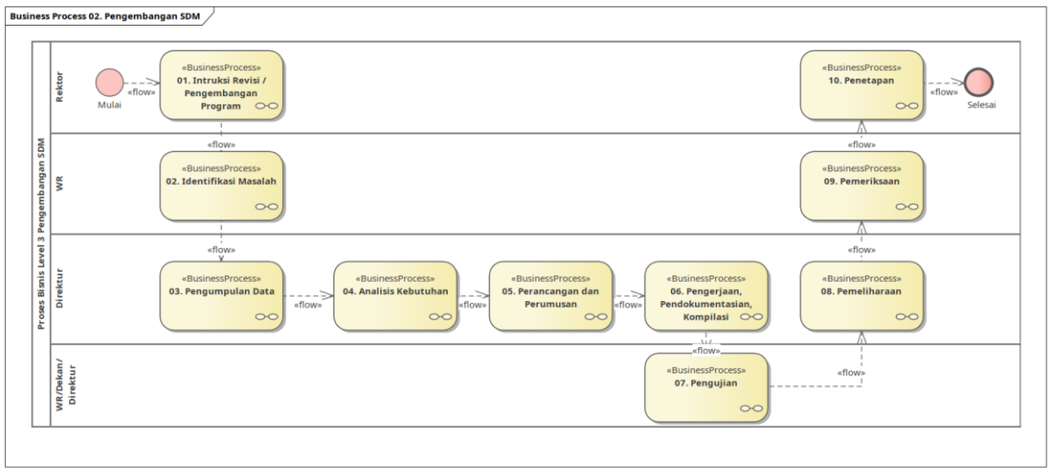


P06.C.03.Pengelolaan Pegawai

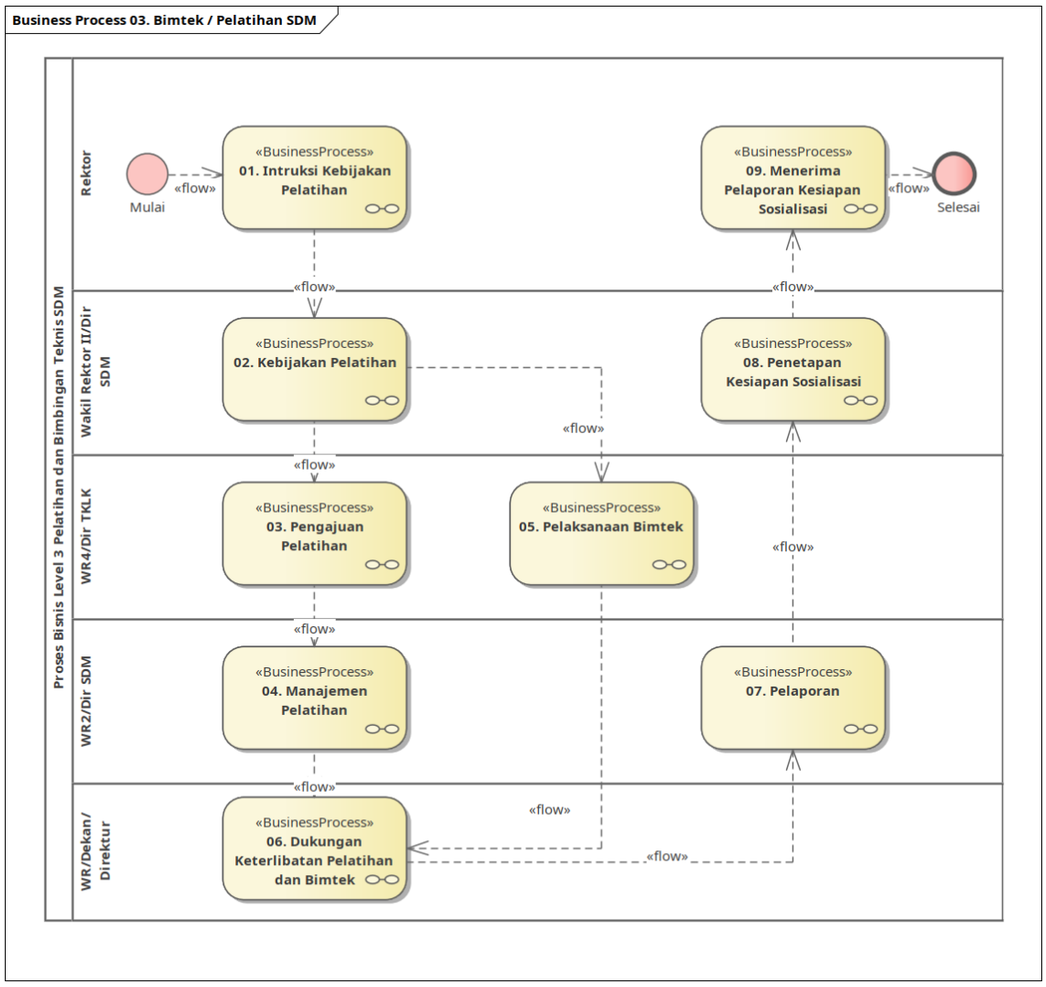
P06.C.03.01. Perencanaan



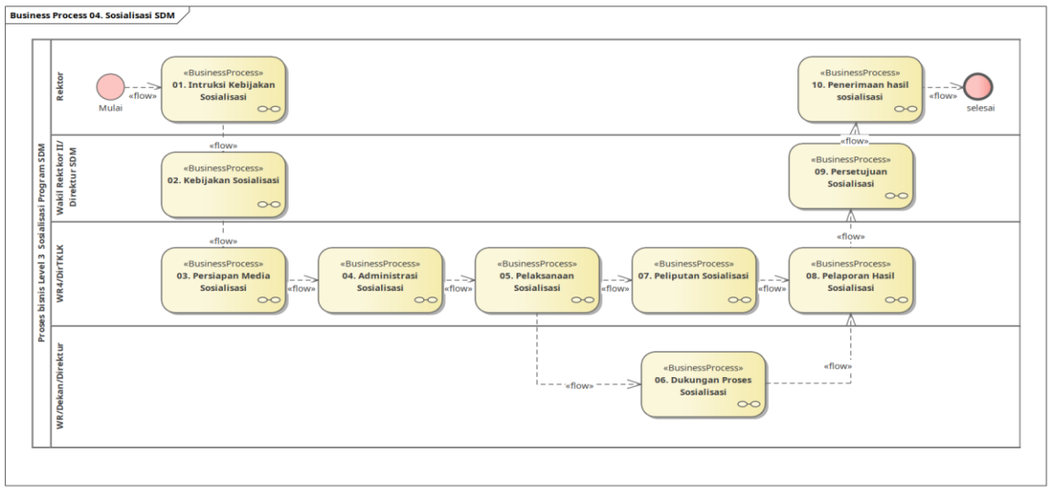
P06.C.03.02. Pengembangan Layanan



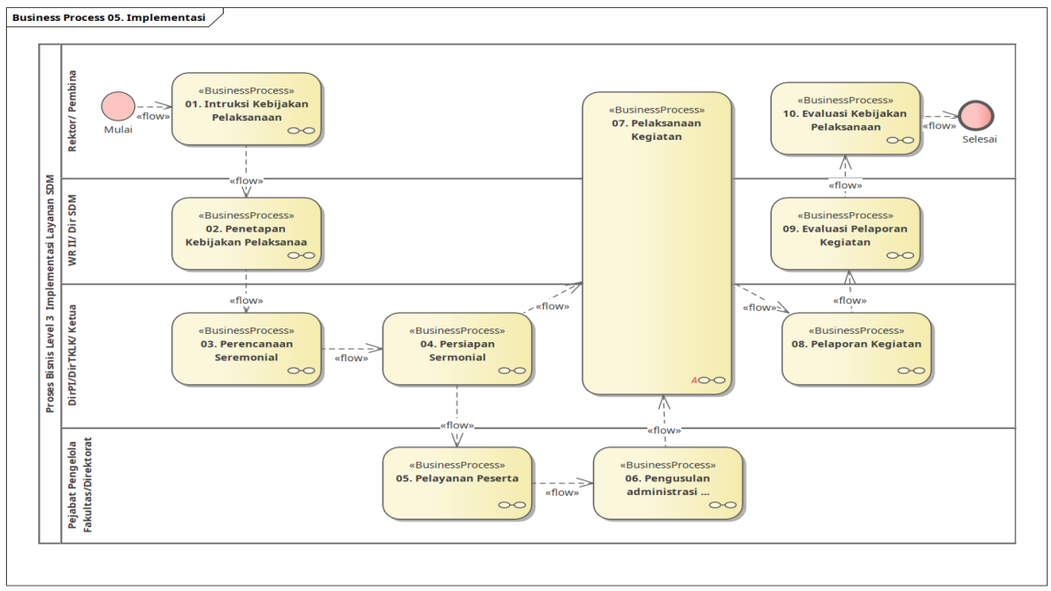
P06.C.03.03. Bimtek/ Pelatihan



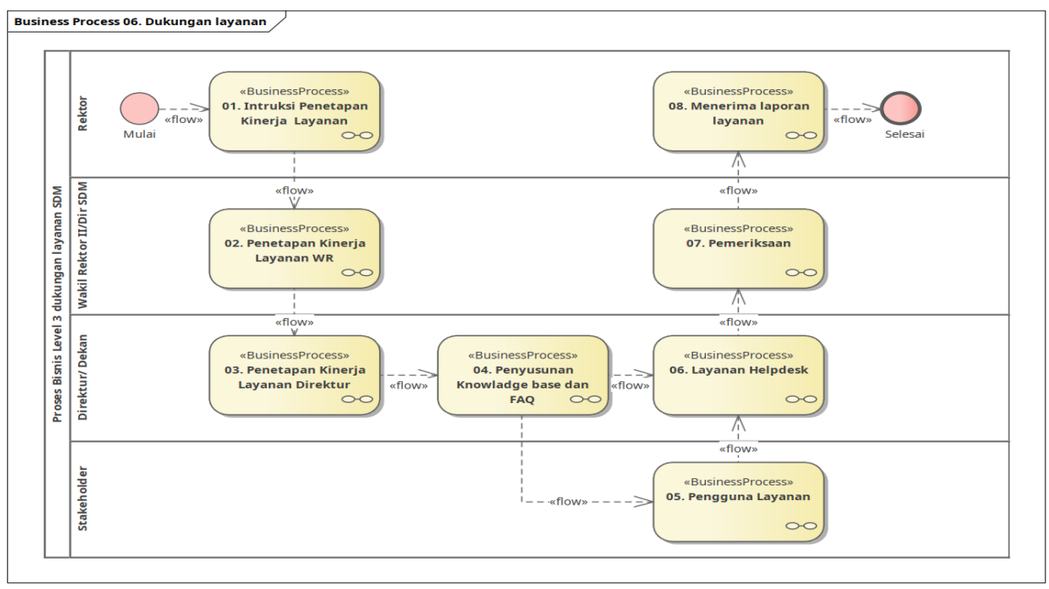
P06.C.03.04. Sosialisasi



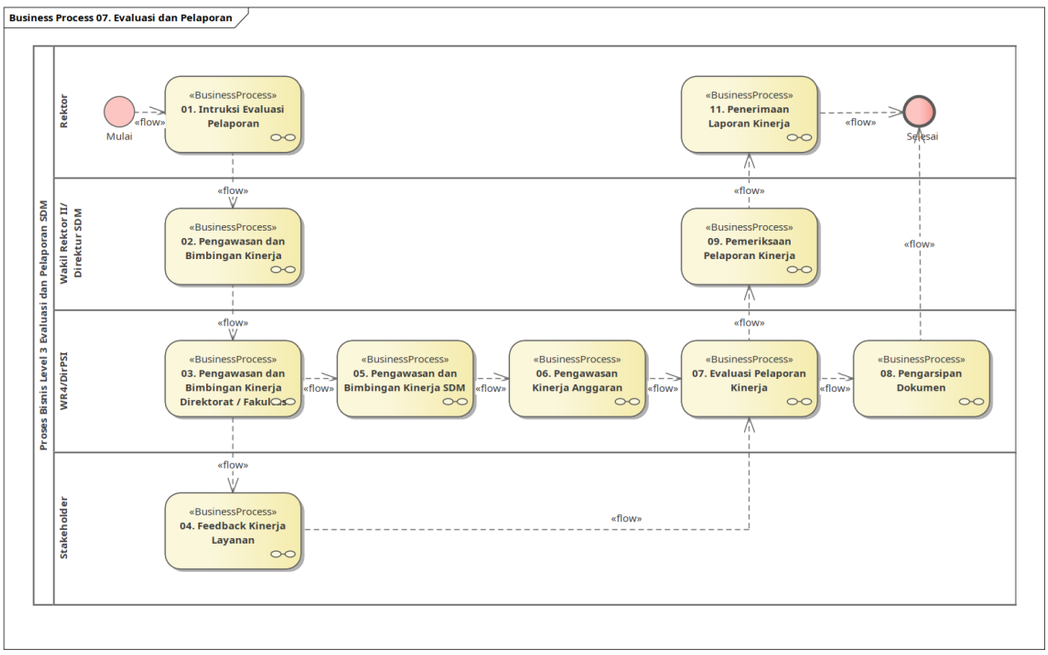
P06.C.03.05. Implementasi Layanan



P06.C.03.06. Dukungan Layanan

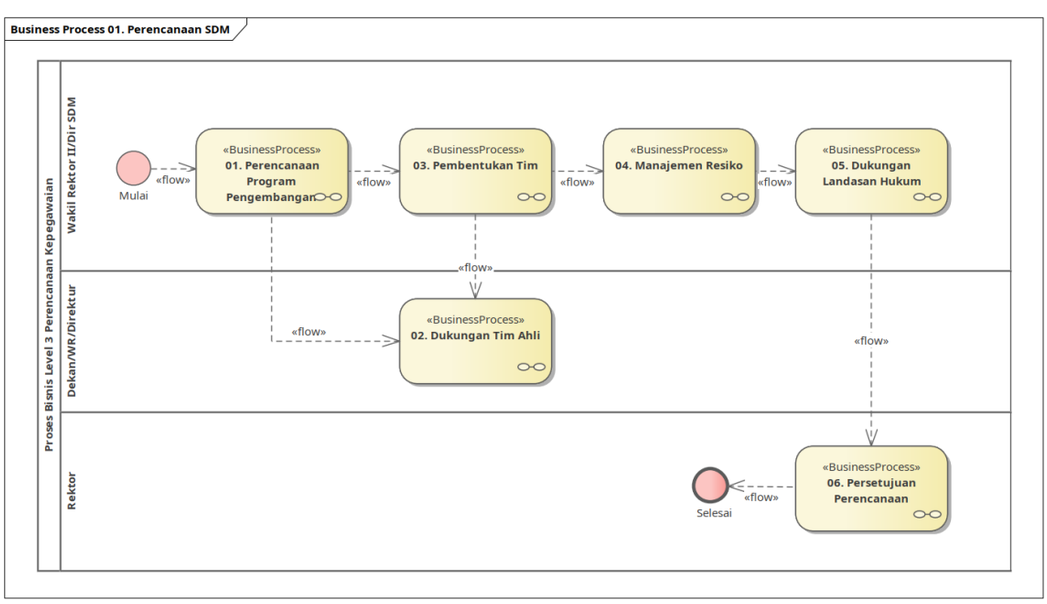


P06.C.03.07. Evaluasi dan Pelaporan

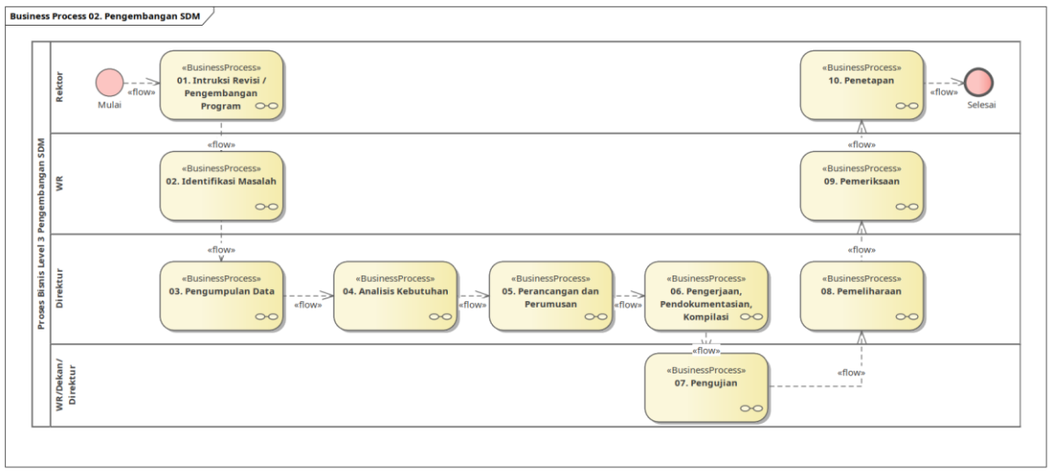


P06.C.04.Penggajian dan Fasilitas Pegawai

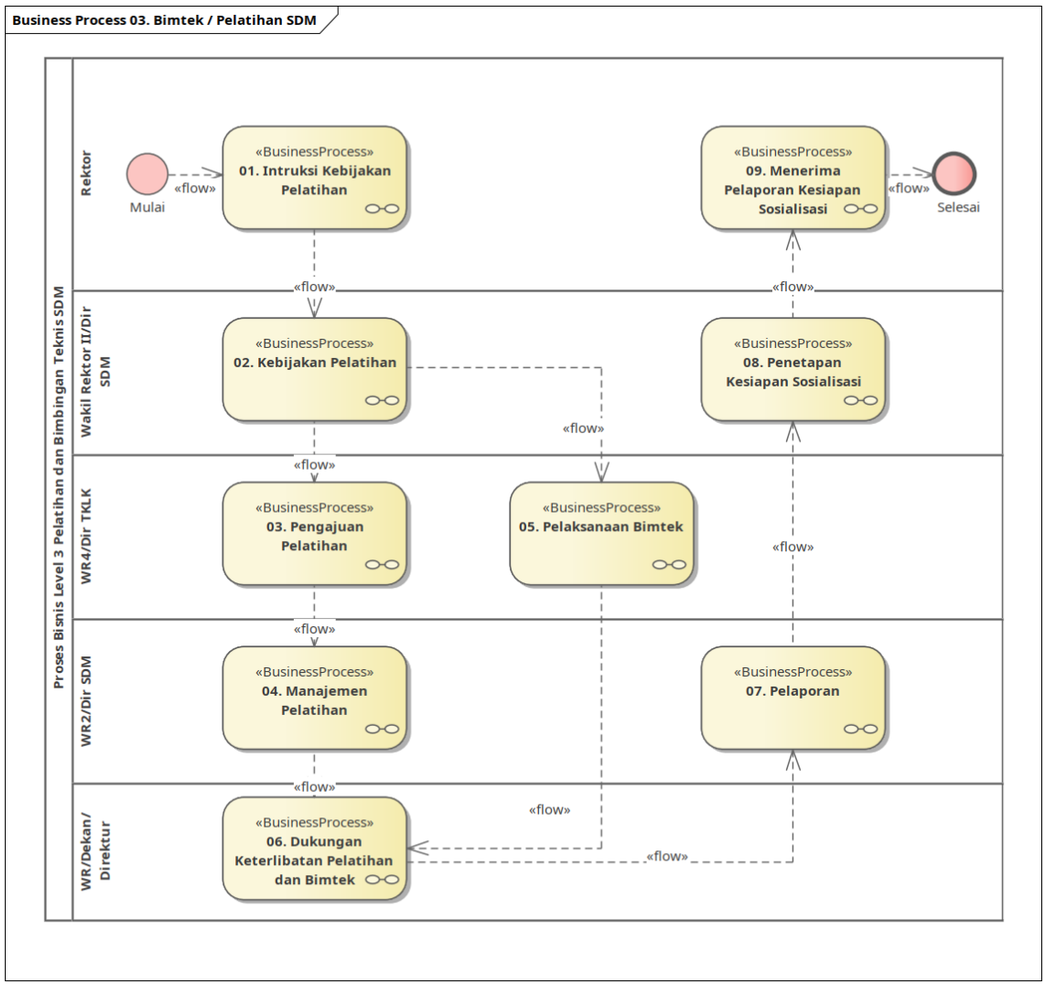
P06.C.04.01. Perencanaan



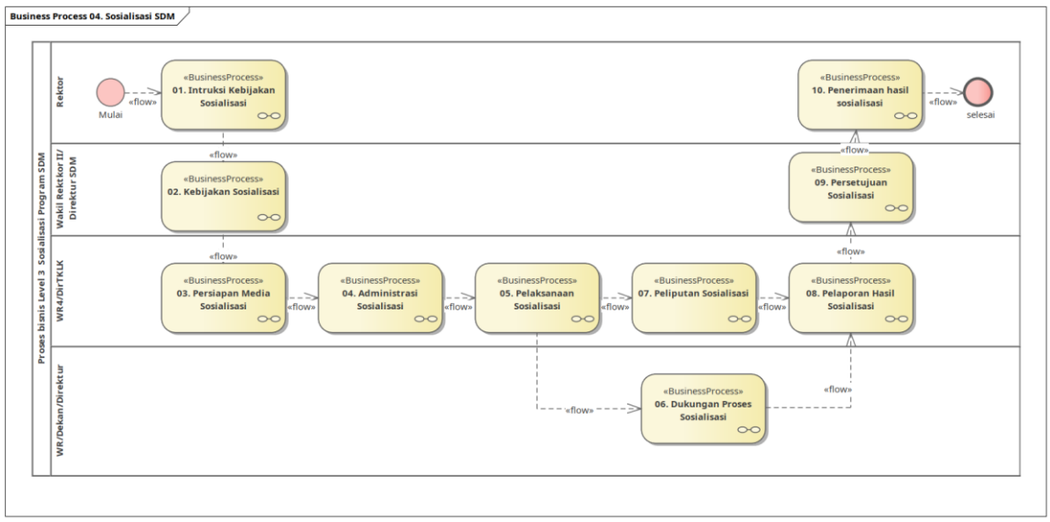
P06.C.04.02. Pengembangan Layanan



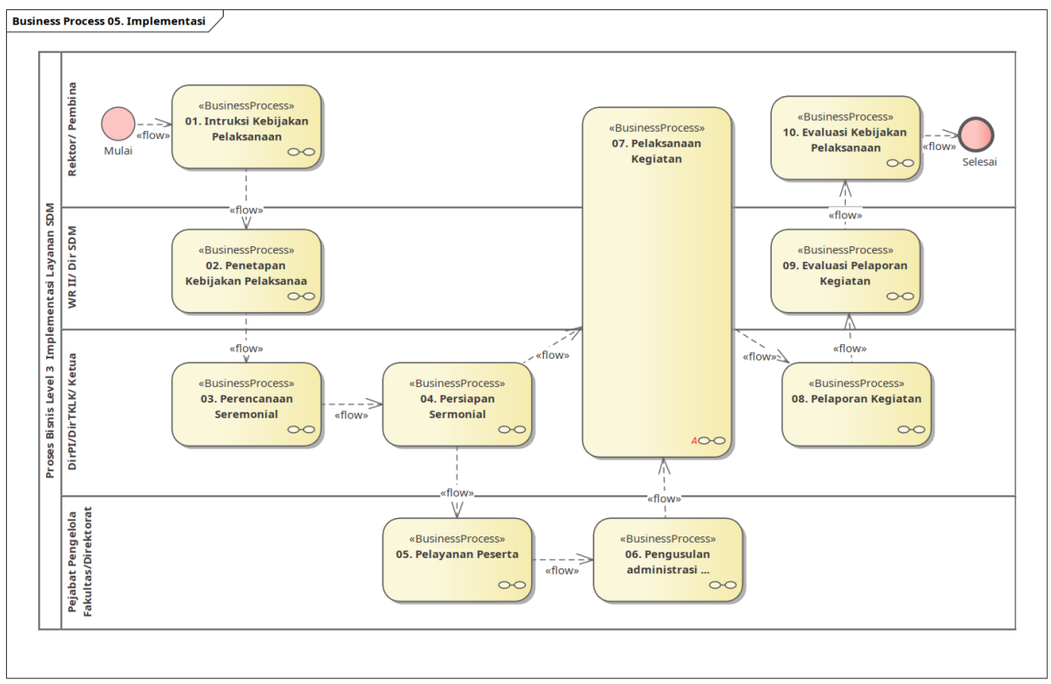
P06.C.04.03. Bimtek/ Pelatihan



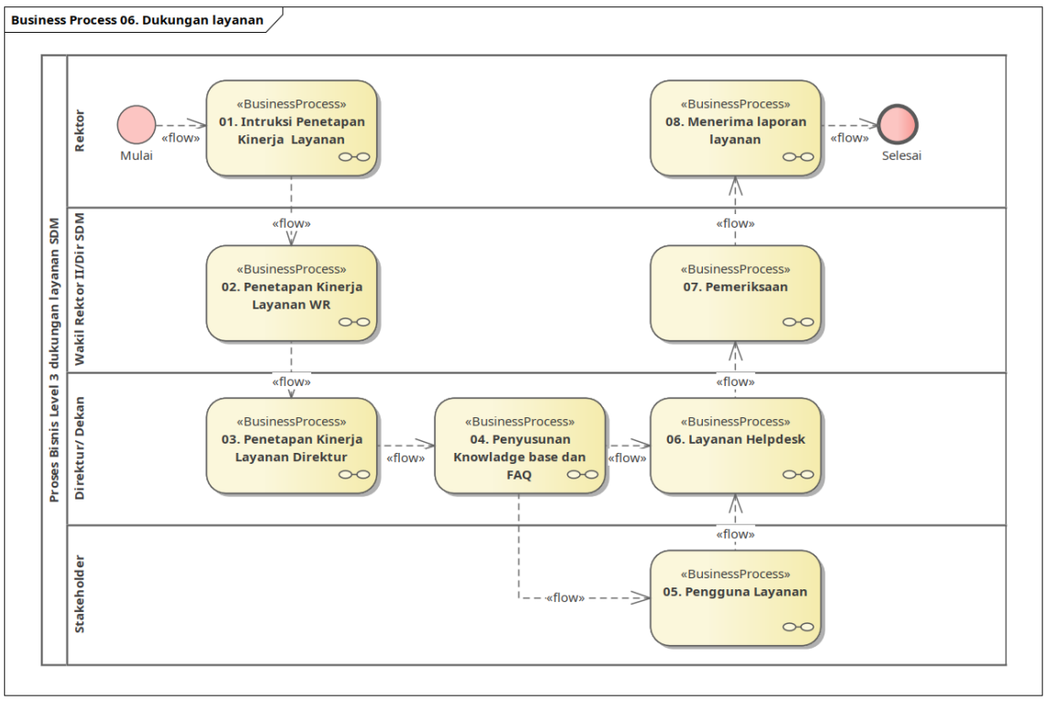
P06.C.04.04. Sosialisasi



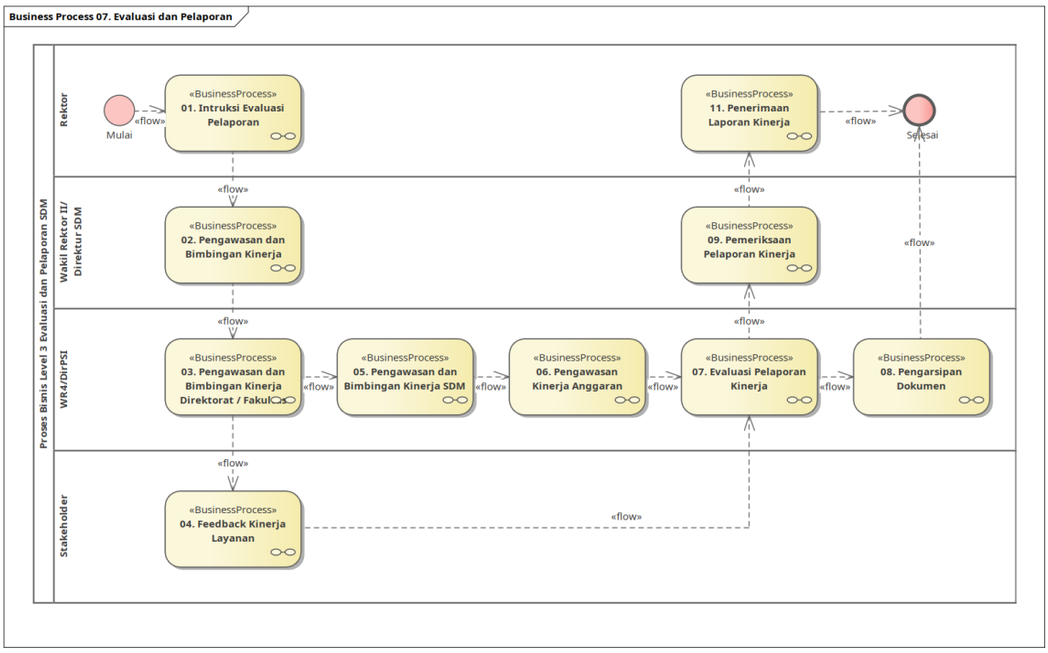
P06.C.04.05. Implementasi Layanan



P06.C.04.06. Dukungan Layanan

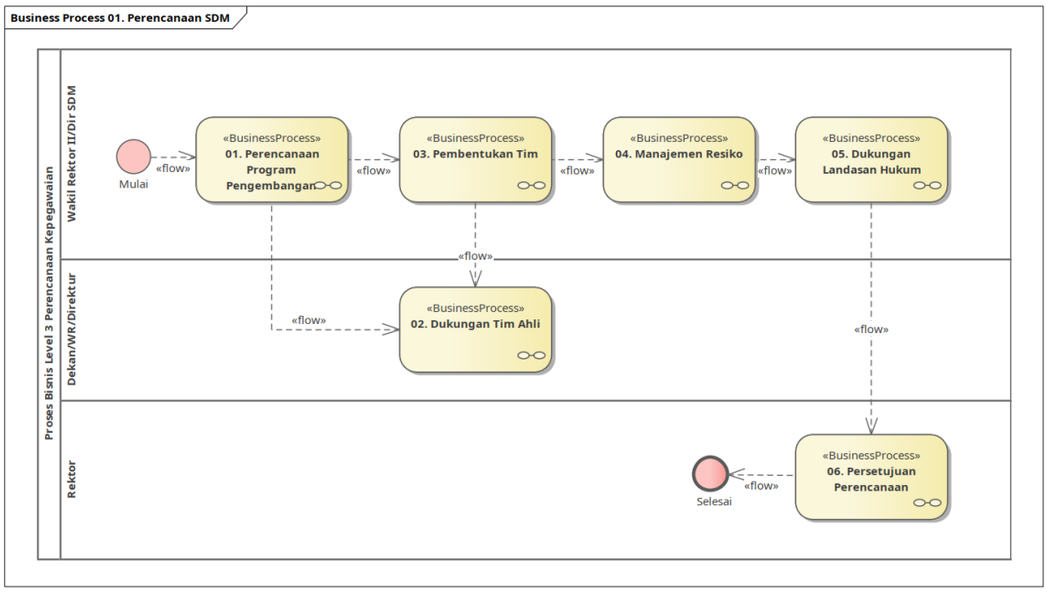


P06.C.04.07. Evaluasi dan Pelaporan

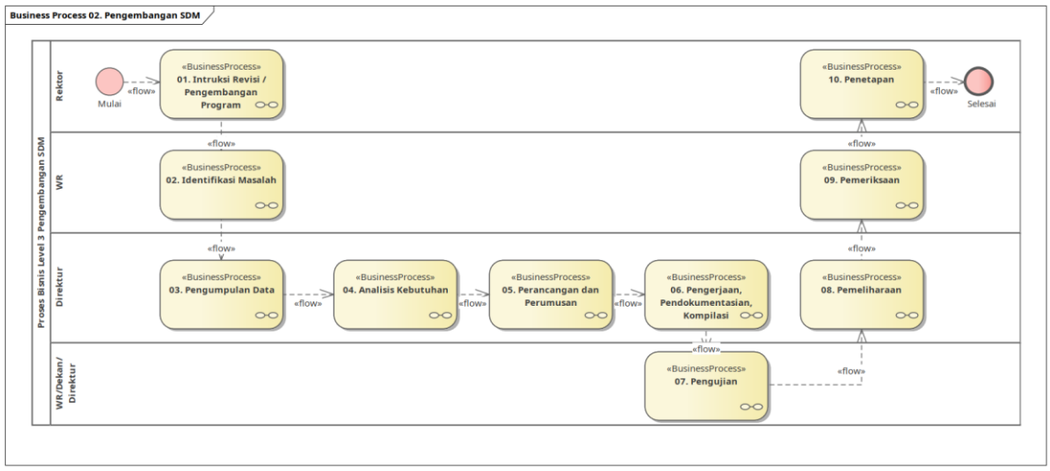


P06.C.05. Kepegawaian

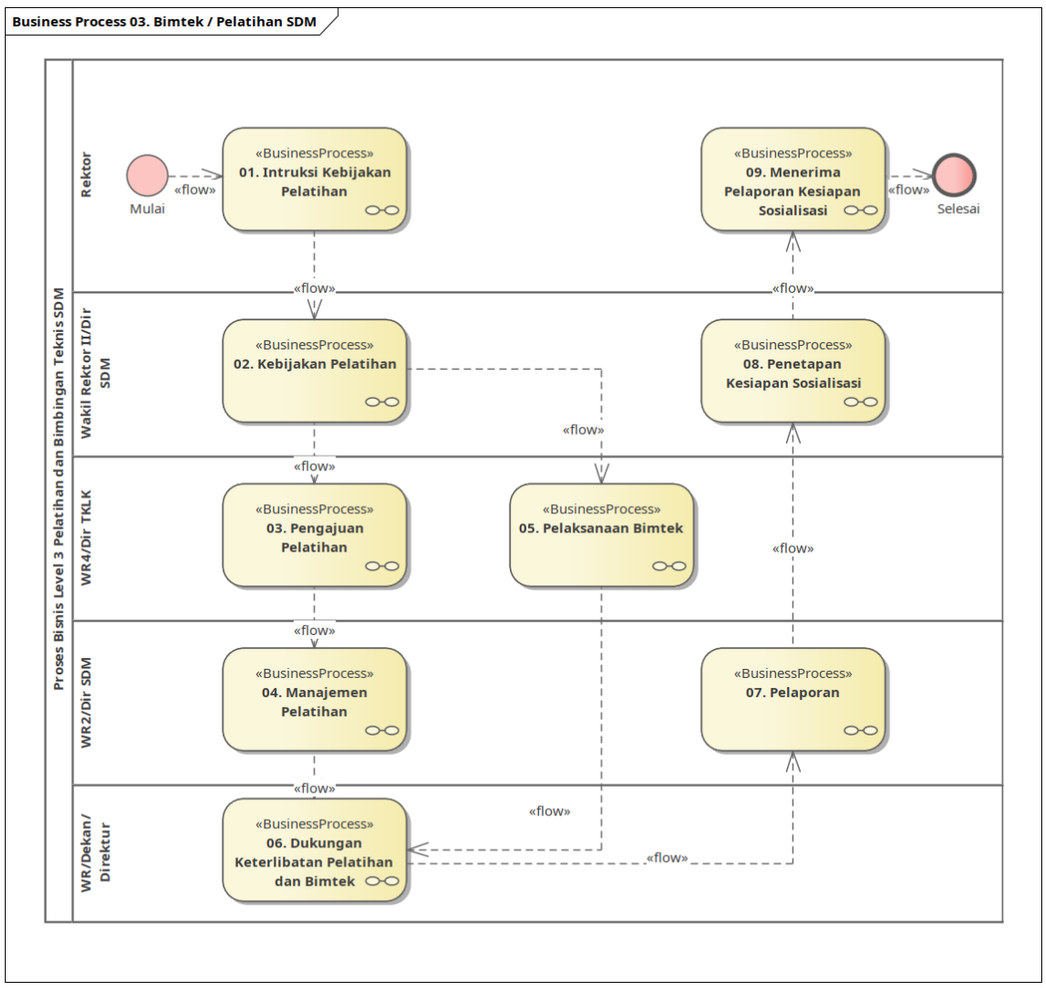
P06.C.05.01. Perencanaan



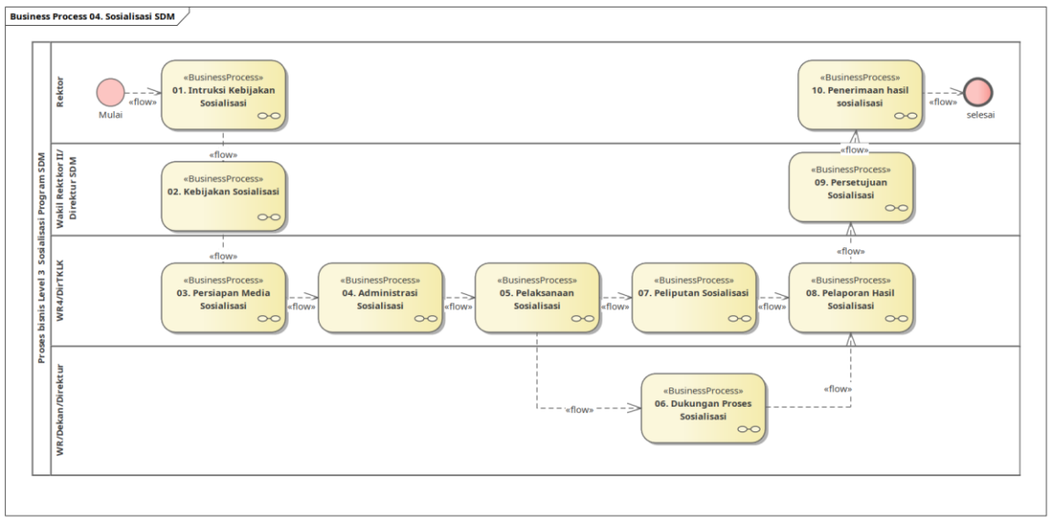
P06.C.05.02. Pengembangan Layanan



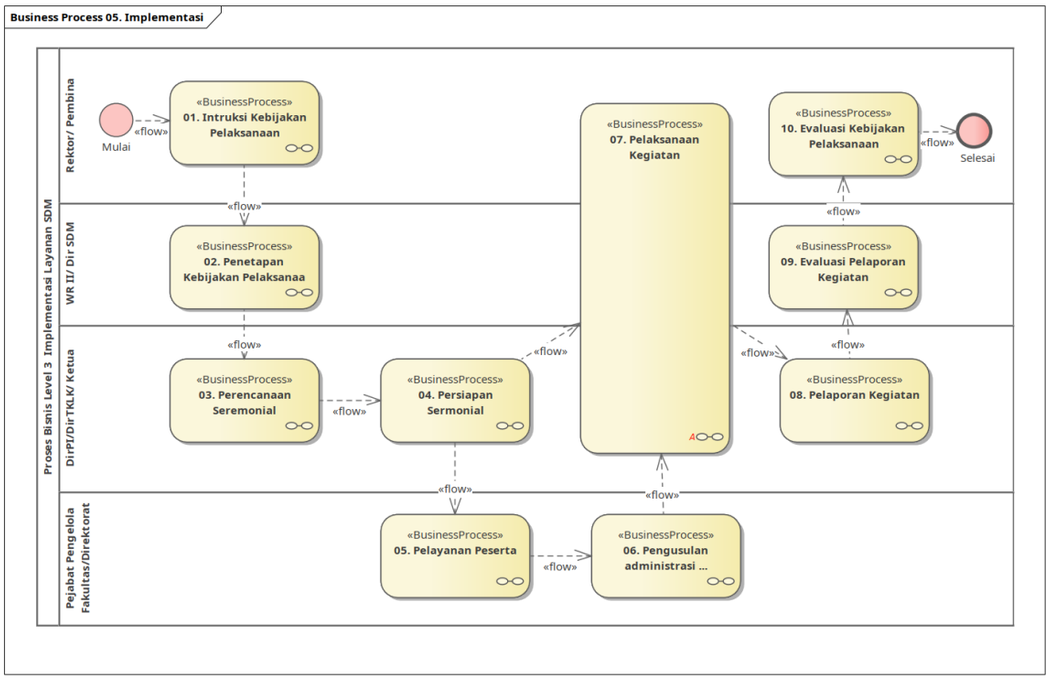
P06.C.05.03. Bimtek/ Pelatihan



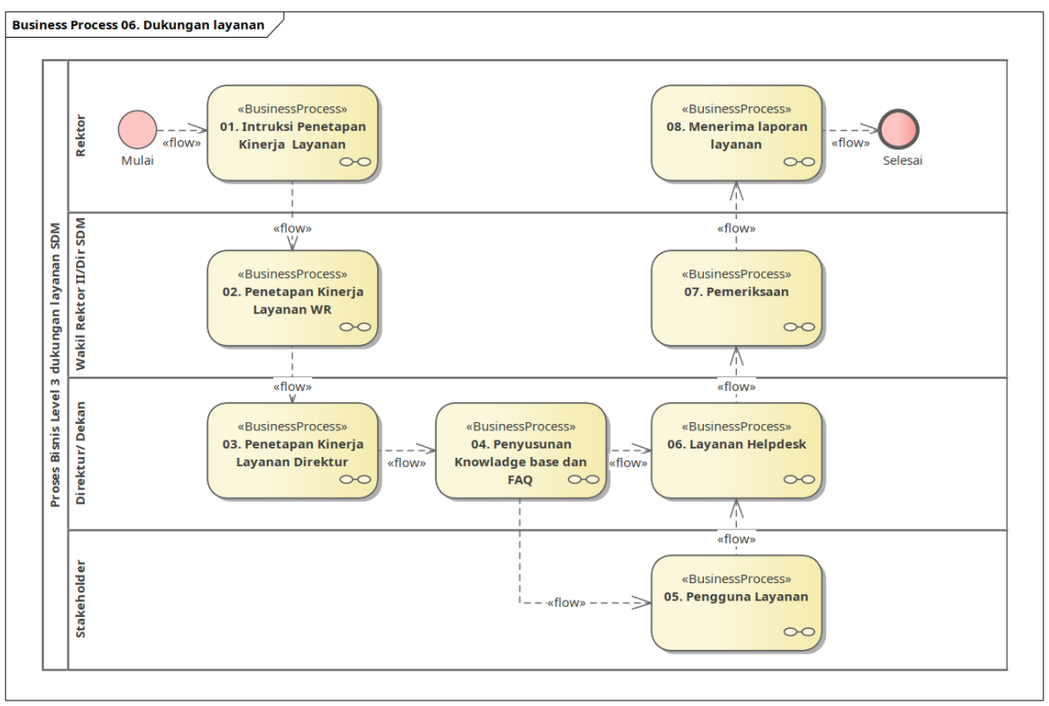
P06.C.05.04. Sosialisasi



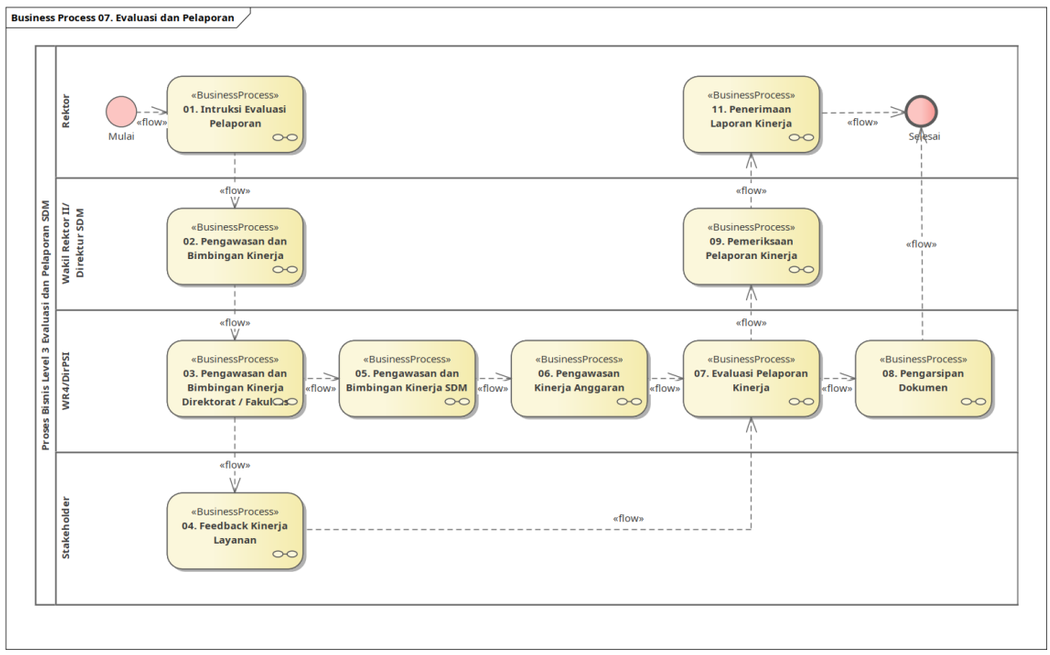
P06.C.05.05. Implementasi Layanan



P06.C.05.06. Dukungan Layanan

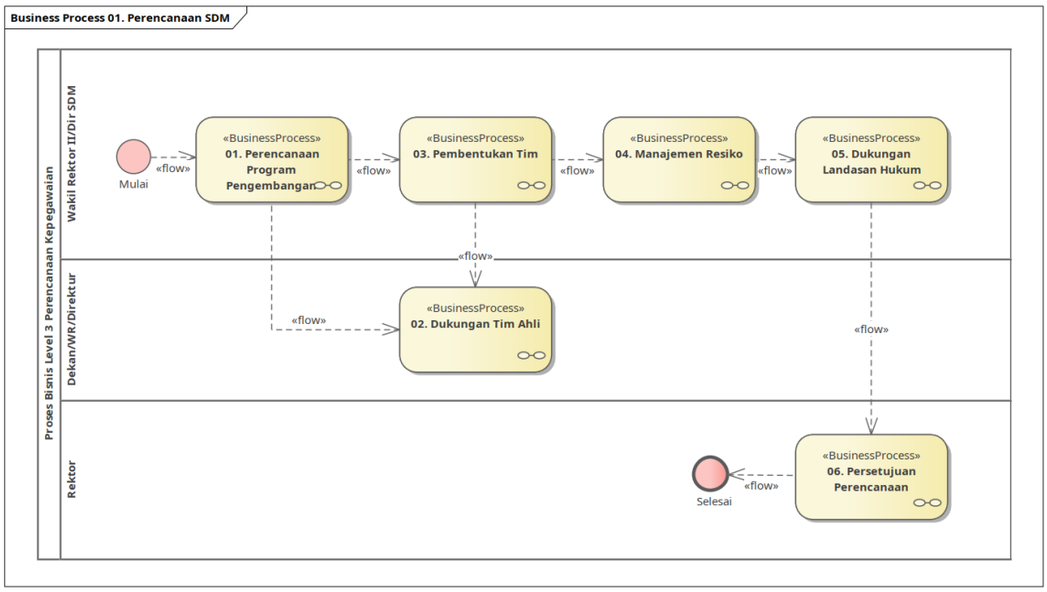


P06.C.05.07. Evaluasi dan Pelaporan

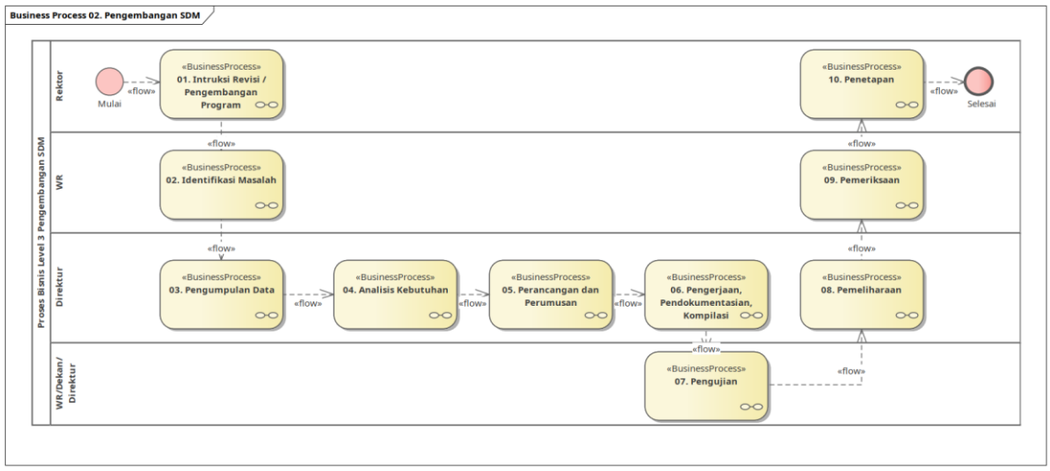


P06.C.06. Keselamatan kerja dan kesejahteraan

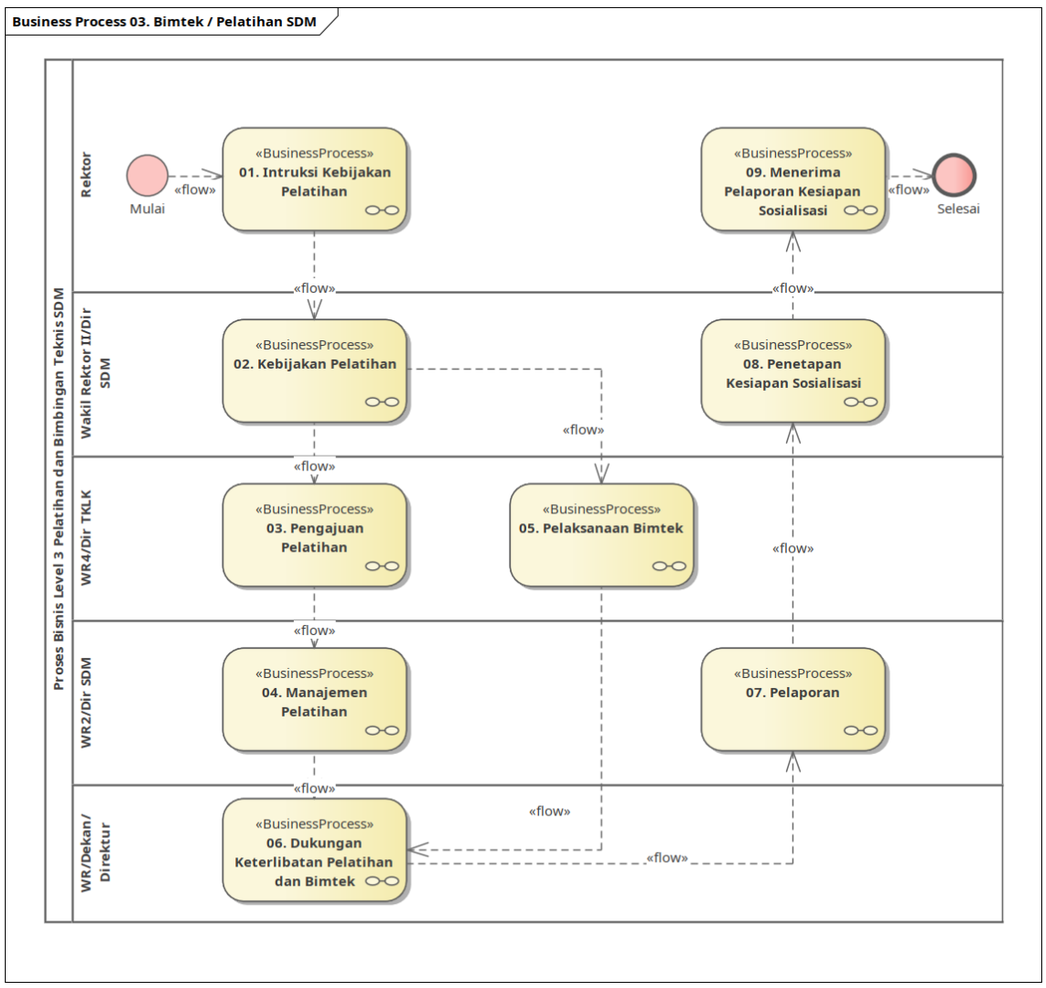
P06.C.06.01. Perencanaan



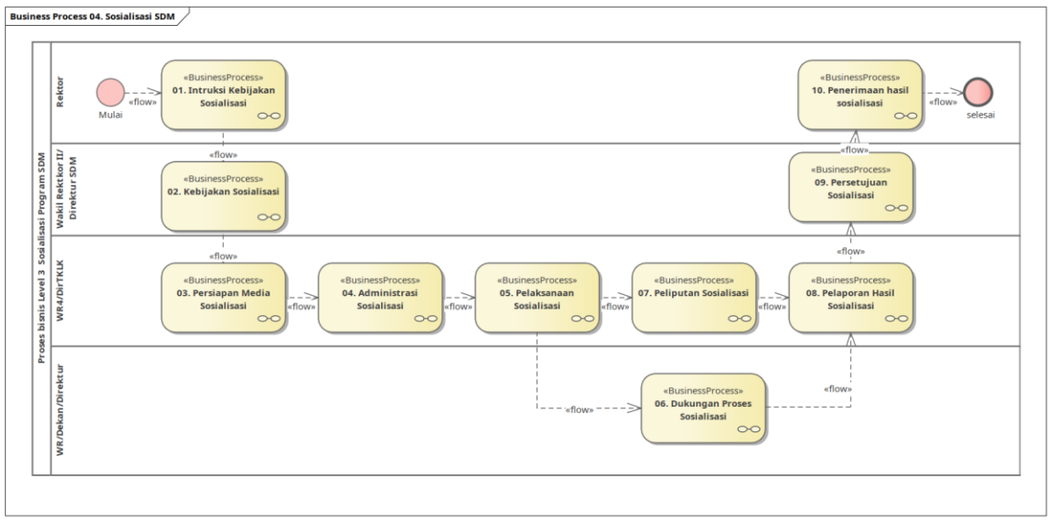
P06.C.06.02. Pengembangan Layanan



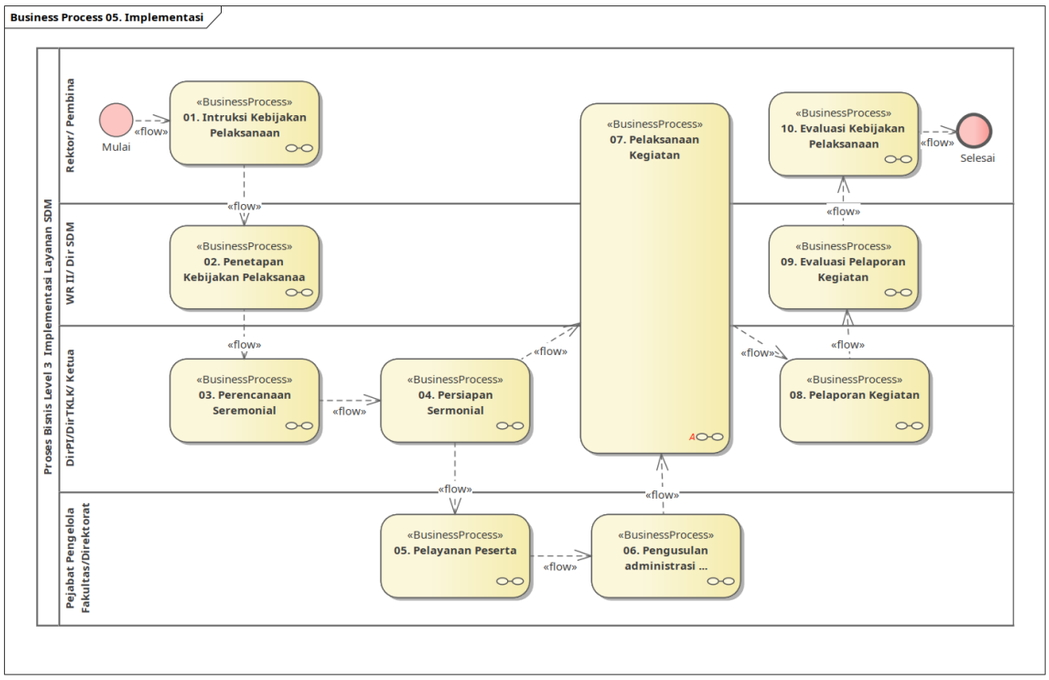
P06.C.06.03. Bimtek/ Pelatihan



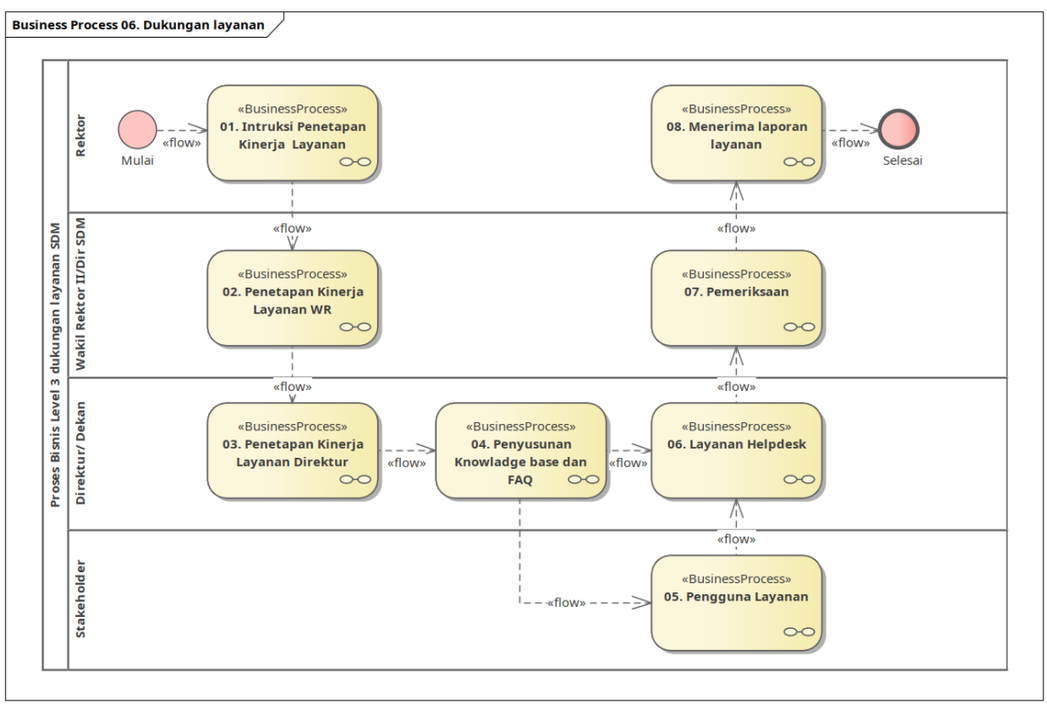
P06.C.06.04. Sosialisasi



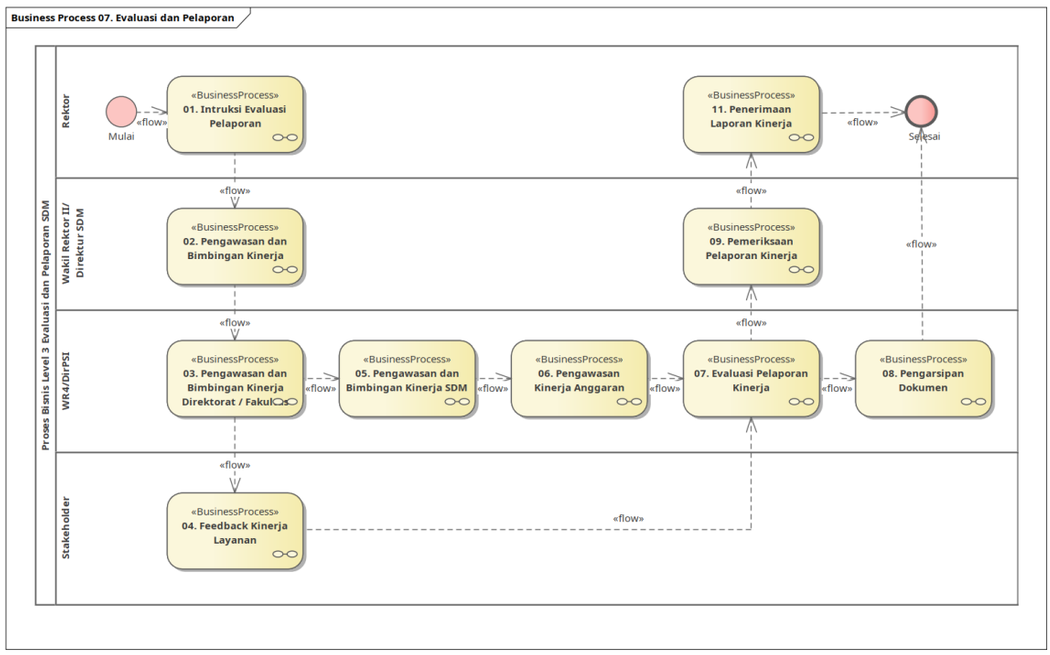
P06.C.06.05. Implementasi Layanan



P06.C.06.06. Dukungan Layanan

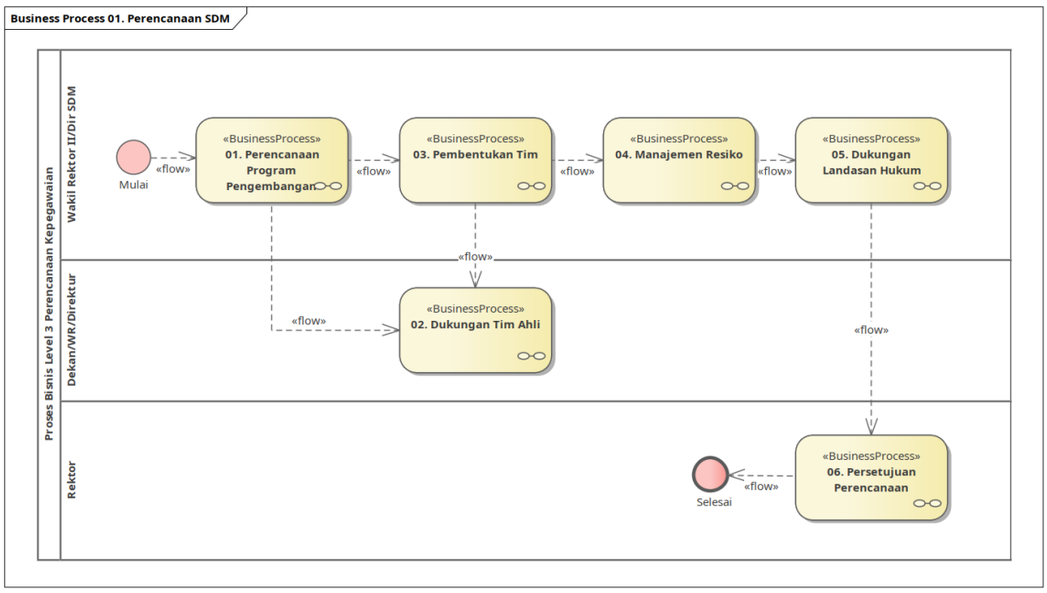


P06.C.06.07. Evaluasi dan Pelaporan

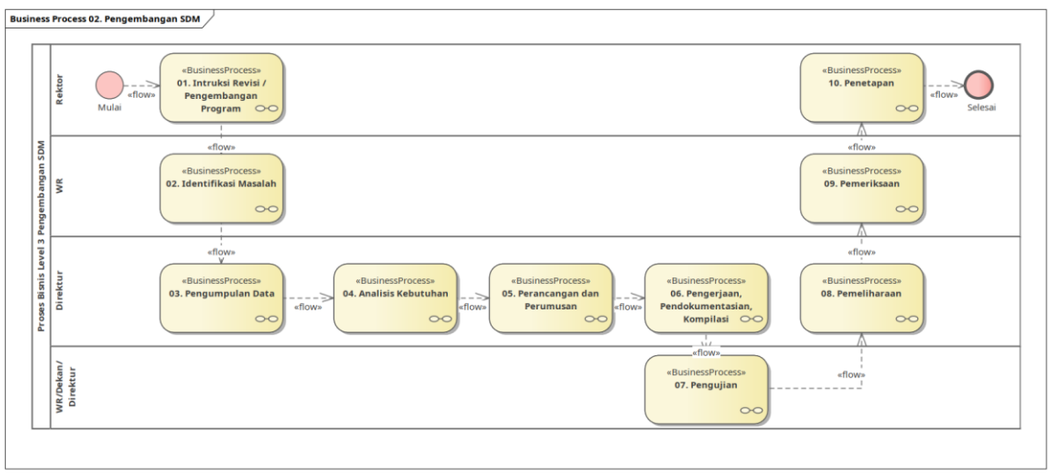


P06.C.07. Evaluasi Kinerja

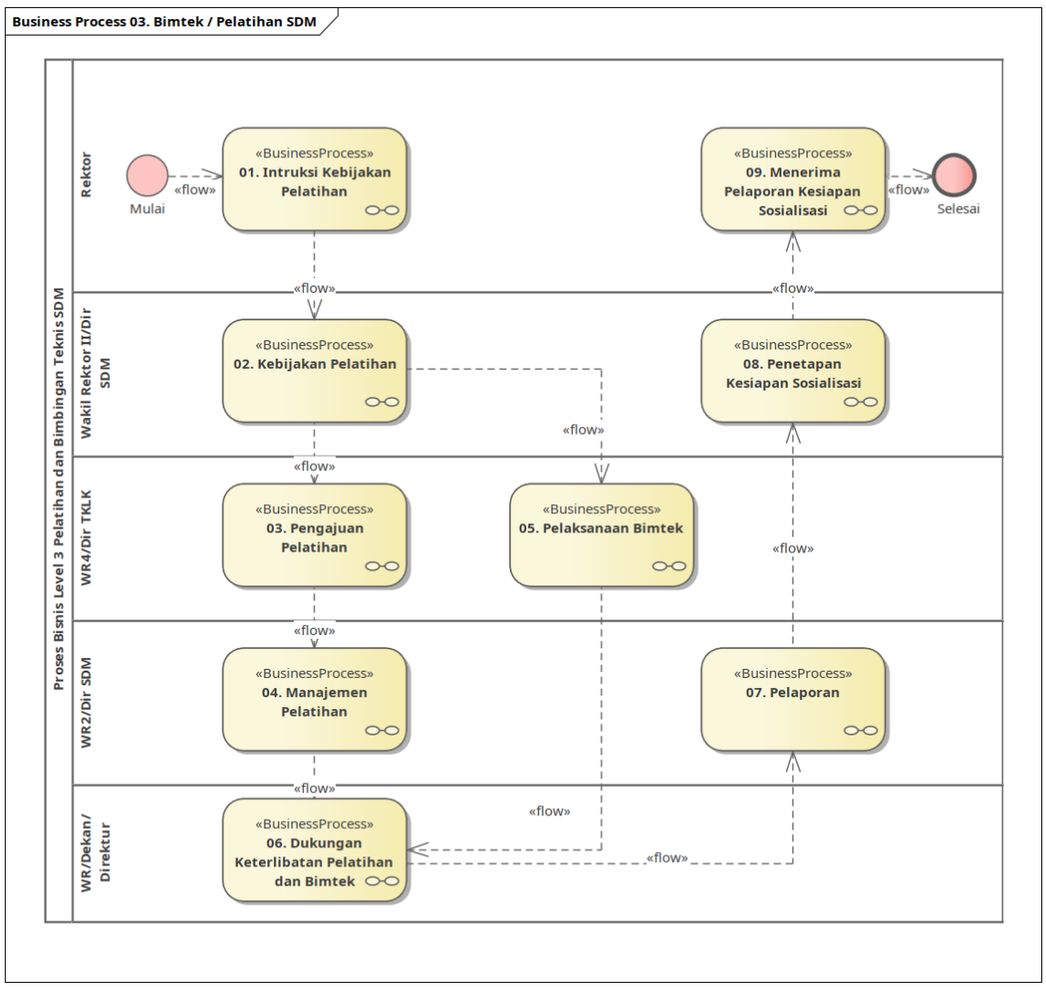
P06.C.07.01. Perencanaan



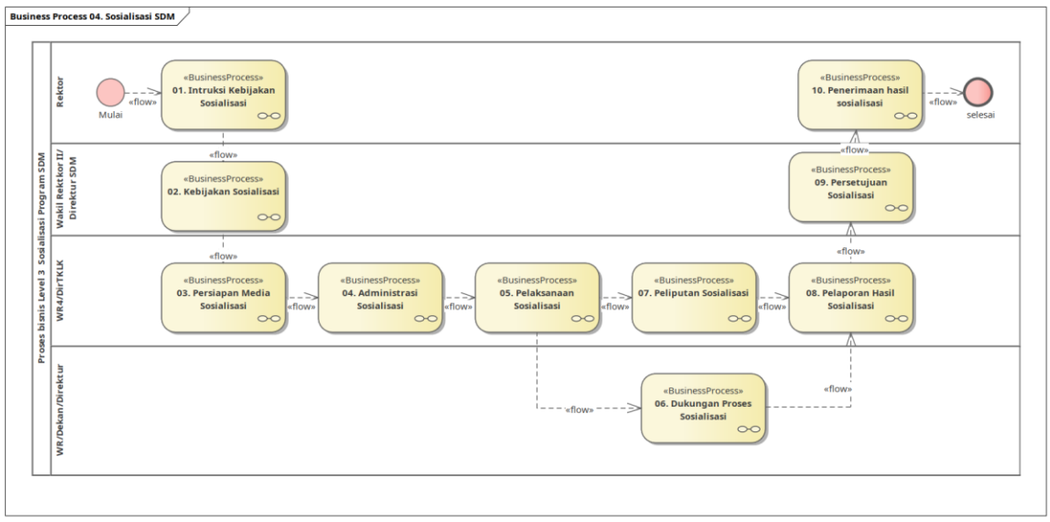
P06.C.07.02. Pengembangan Layanan



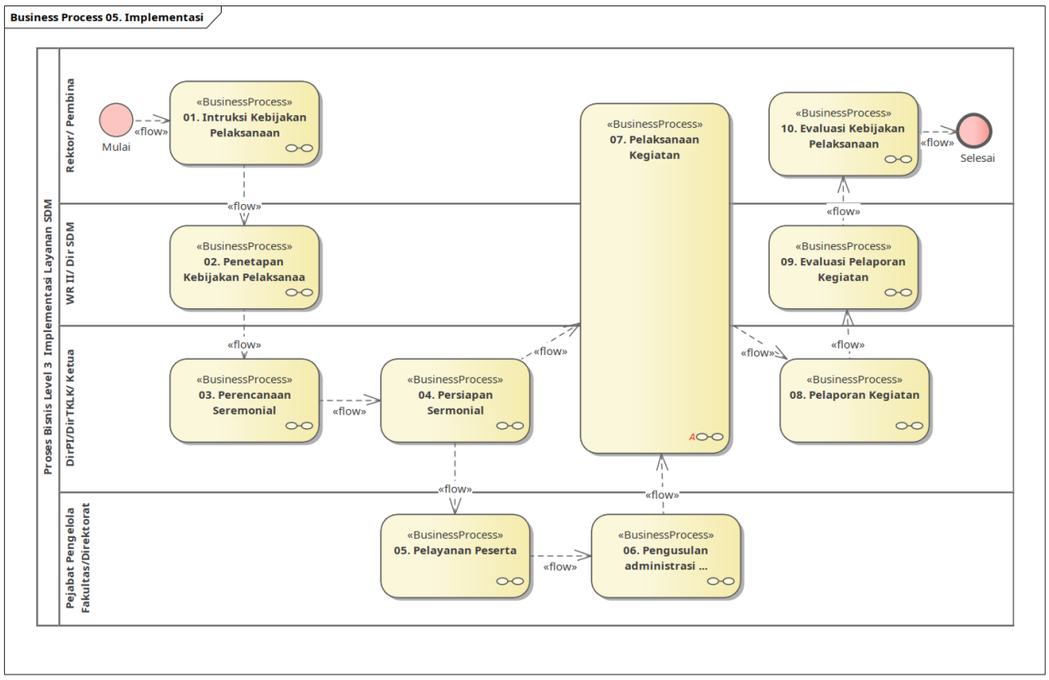
P06.C.07.03. Bimtek/ Pelatihan



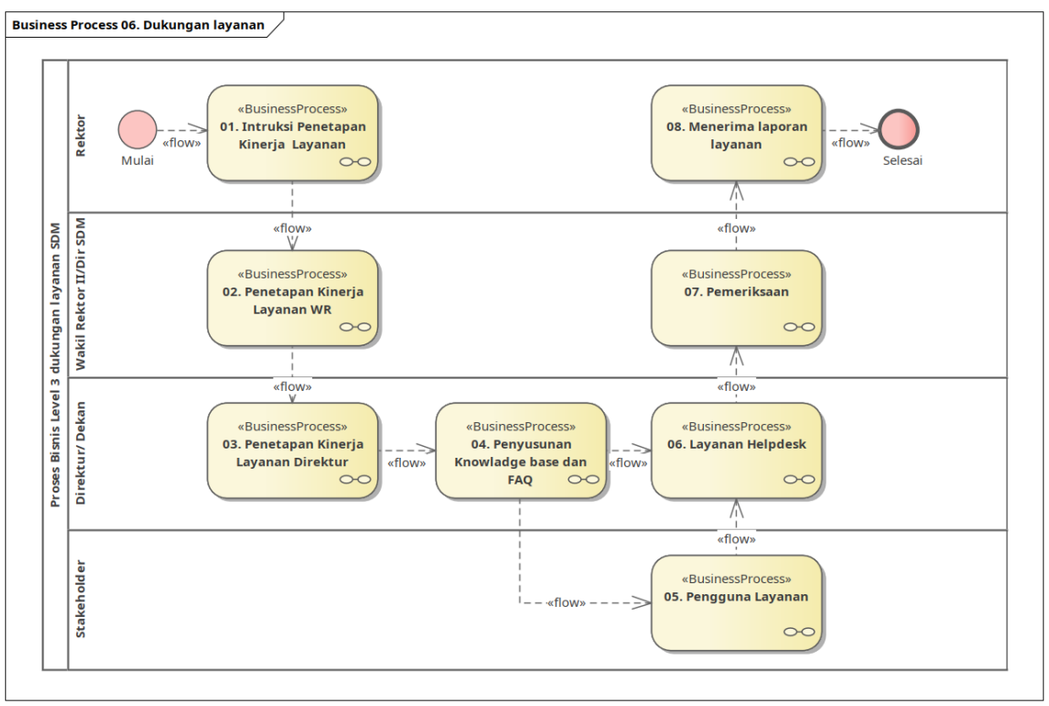
P06.C.07.04. Sosialisasi



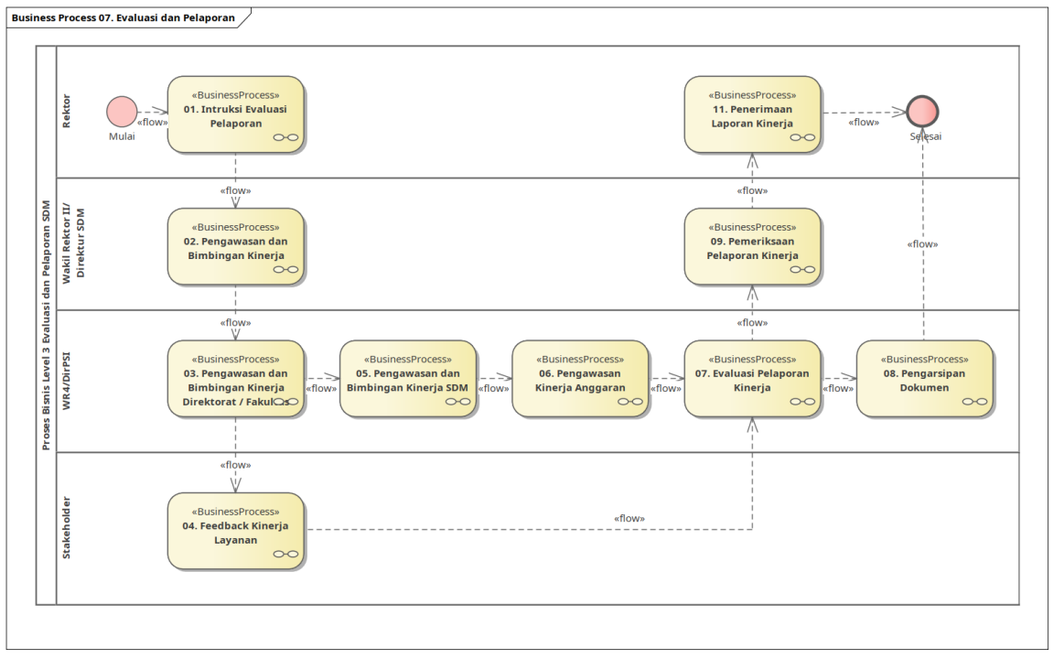
P06.C.07.05. Implementasi Layanan



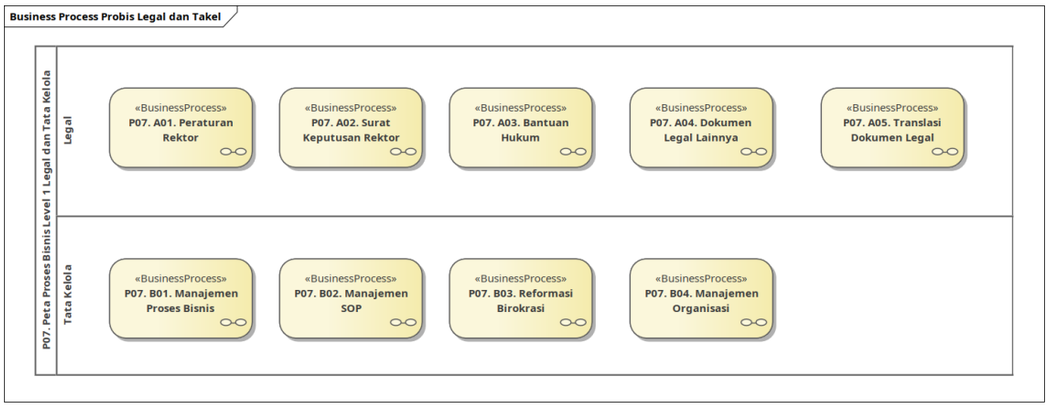
P06.C.07.06. Dukungan Layanan



P06.C.07.07. Evaluasi dan Pelaporan

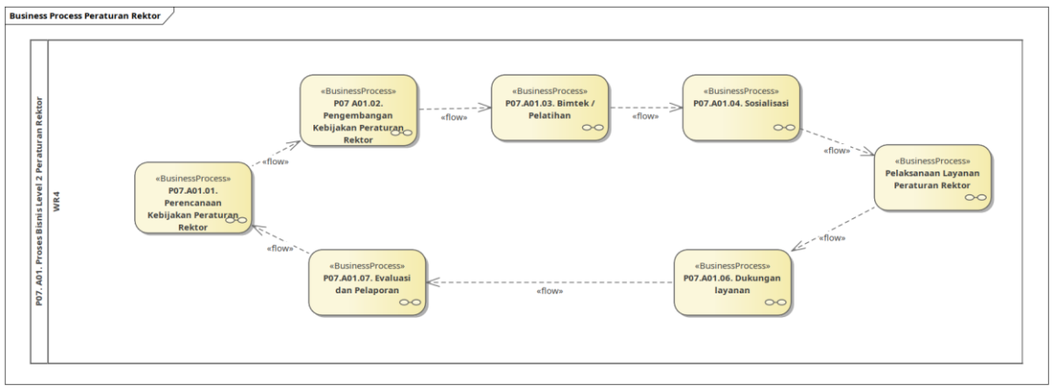


P07. Tata Kelola dan Legal

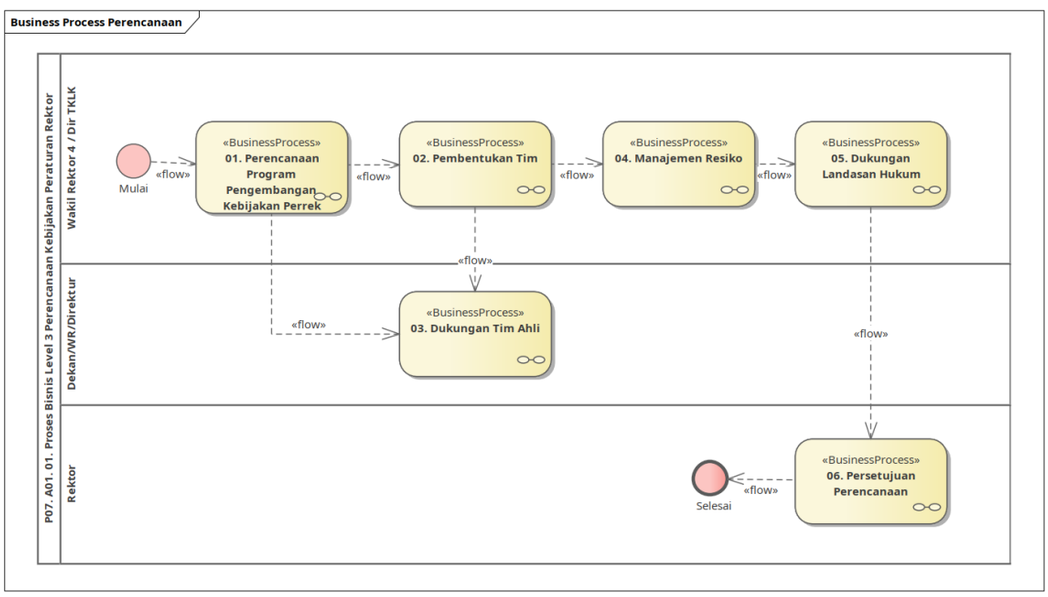


P07.A. Legal

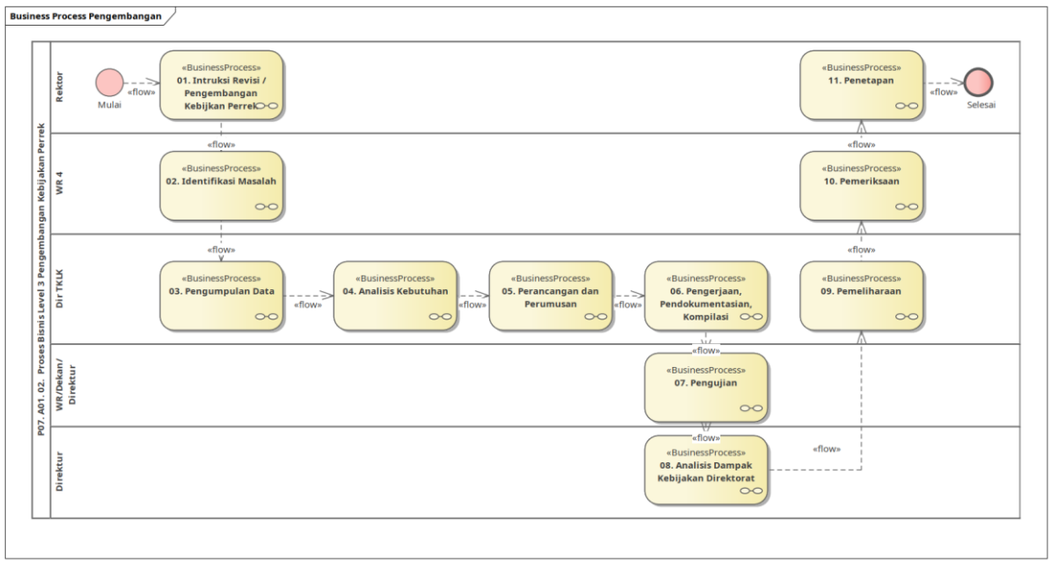
P07. A01. Peraturan Rektor



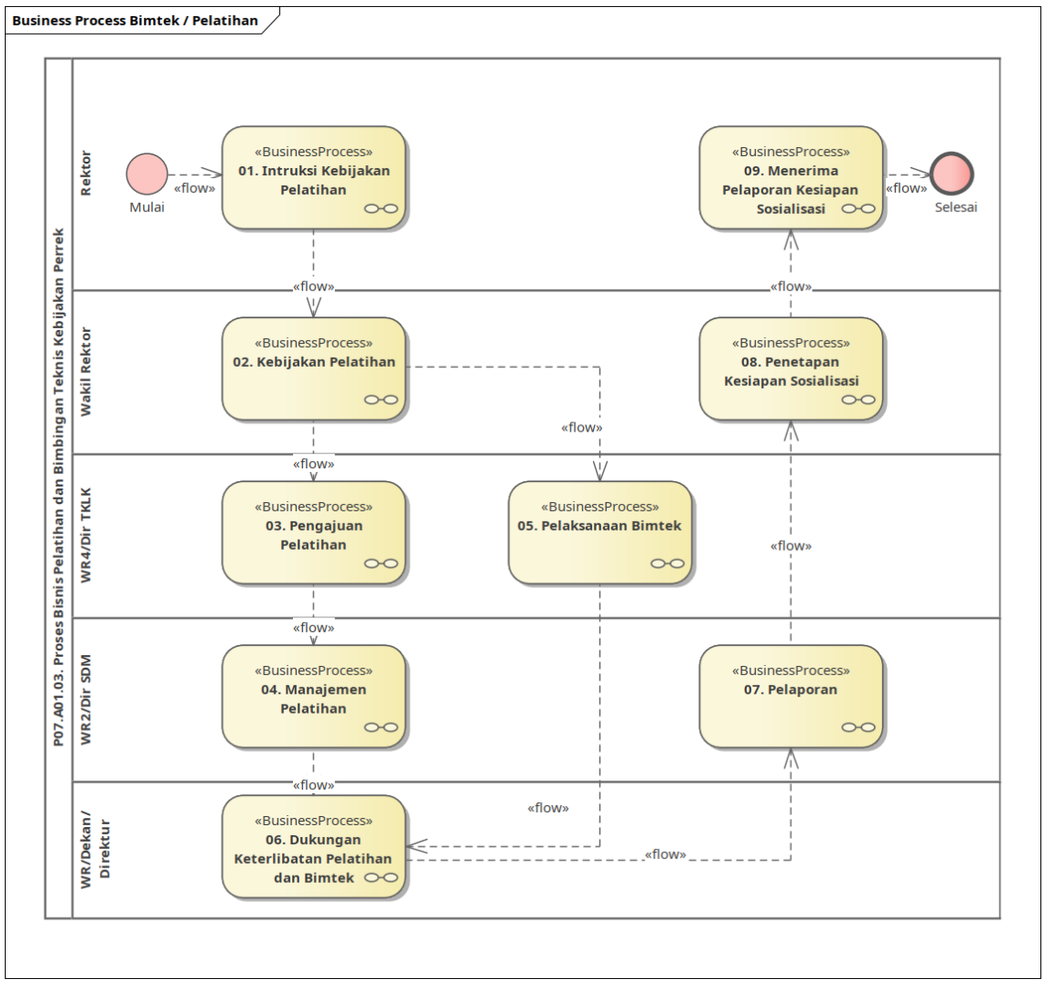
P07.A01.01. Perencanaan



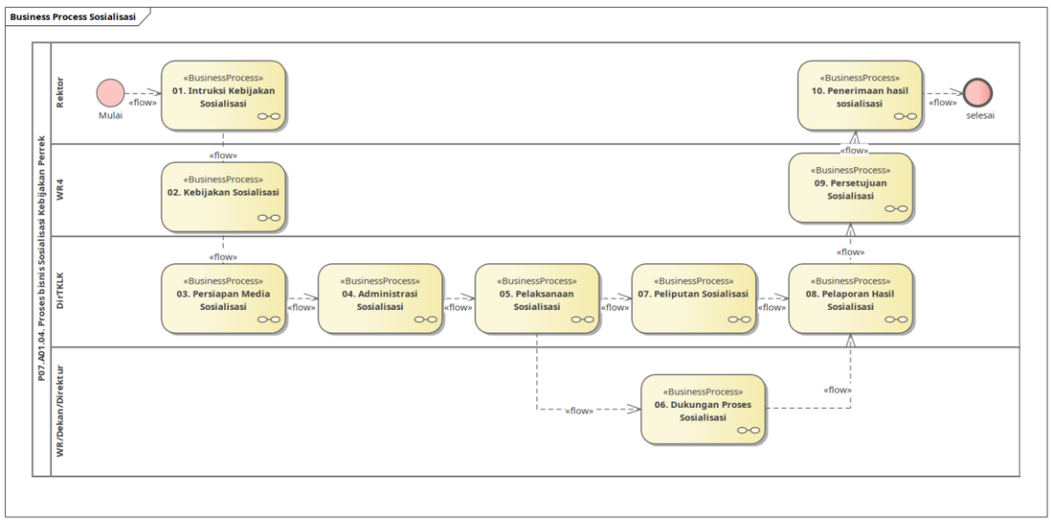
P07.A01.02. Pengembangan Layanan



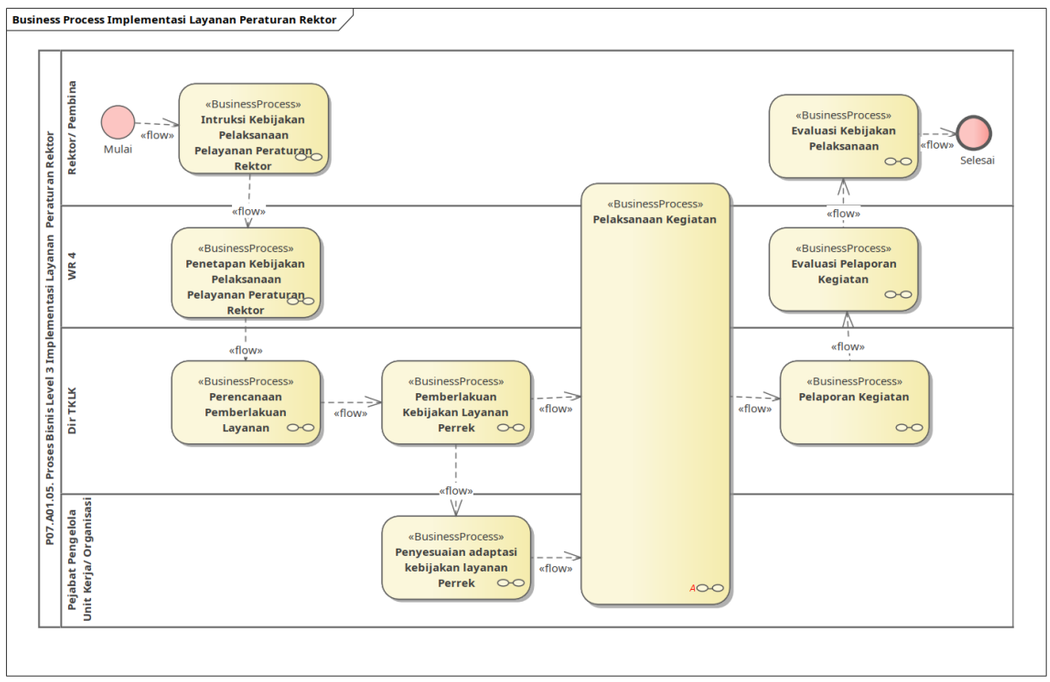
P07.A01.03. Bimtek/ Pelatihan



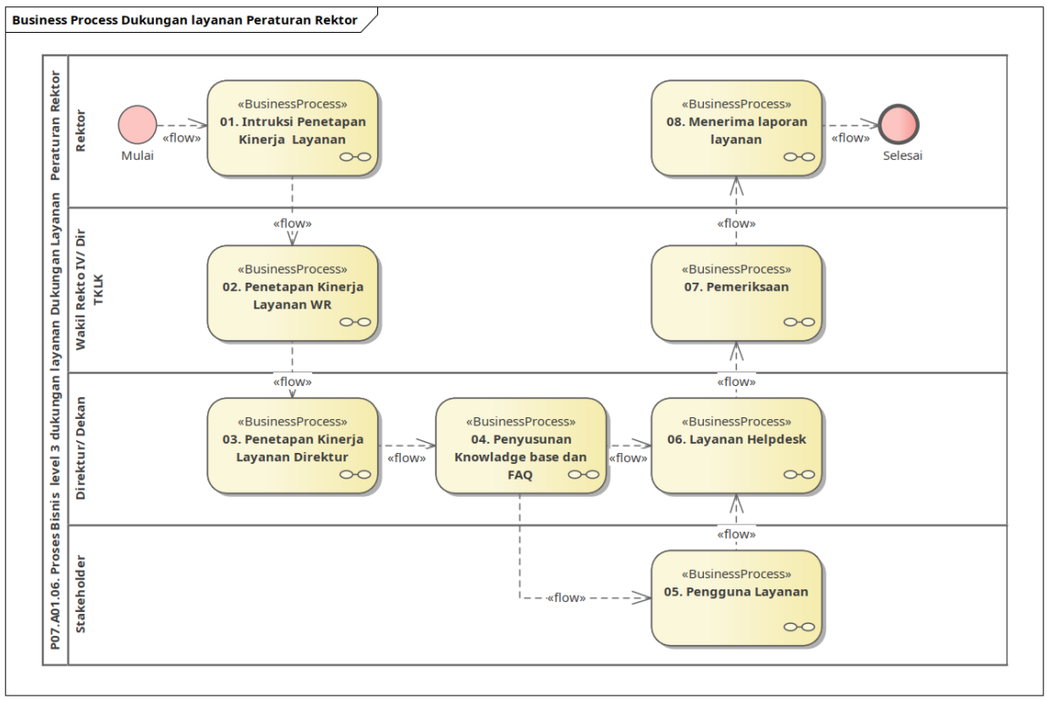
P07.A01.04. Sosialisasi



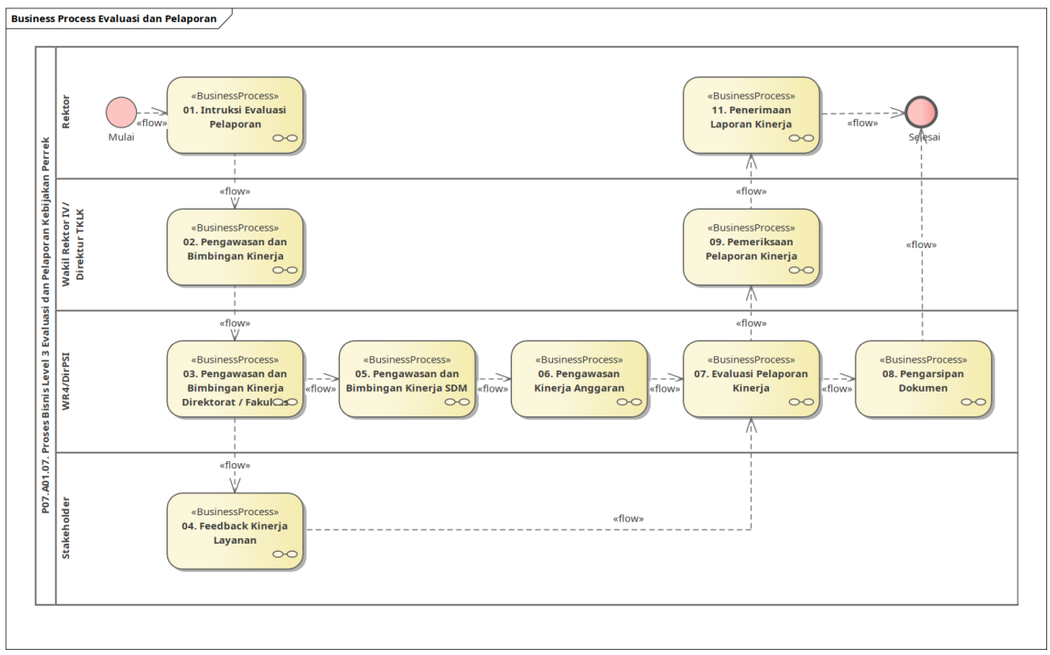
P07.A01.05. Implementasi Layanan



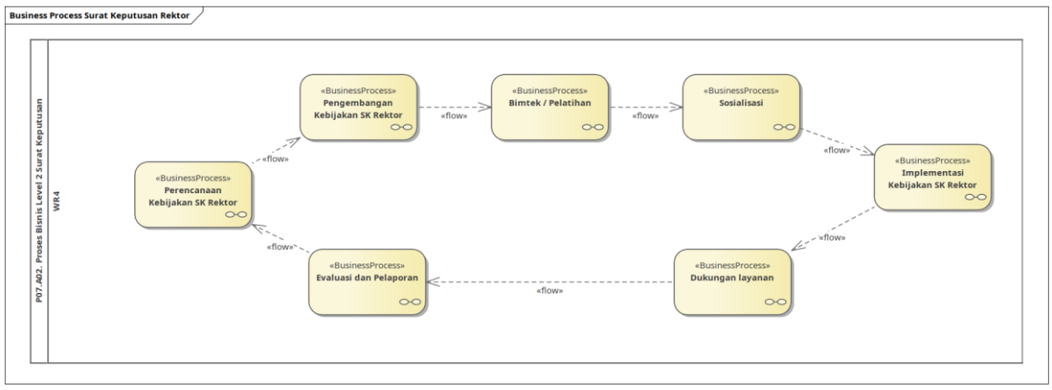
P07.A01.06. Dukungan Layanan



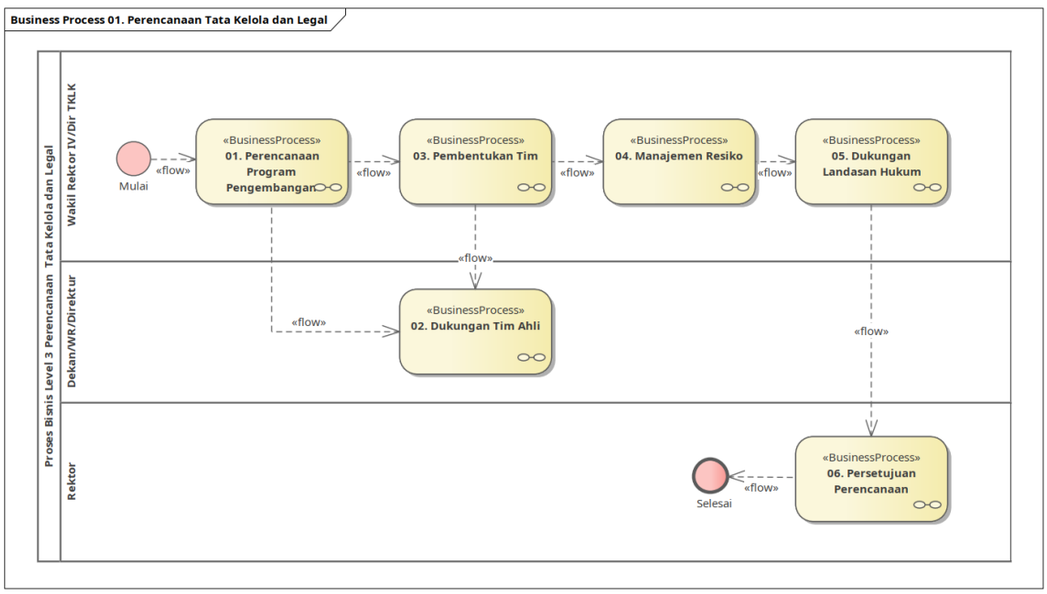
P07.A01.07. Evaluasi dan Pelaporan



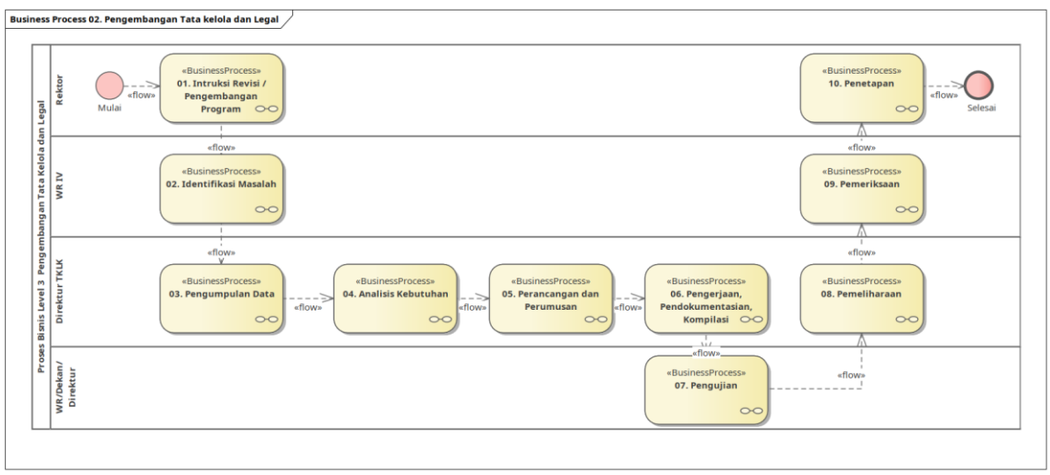
P07.A02. Surat Keputusan Rektor



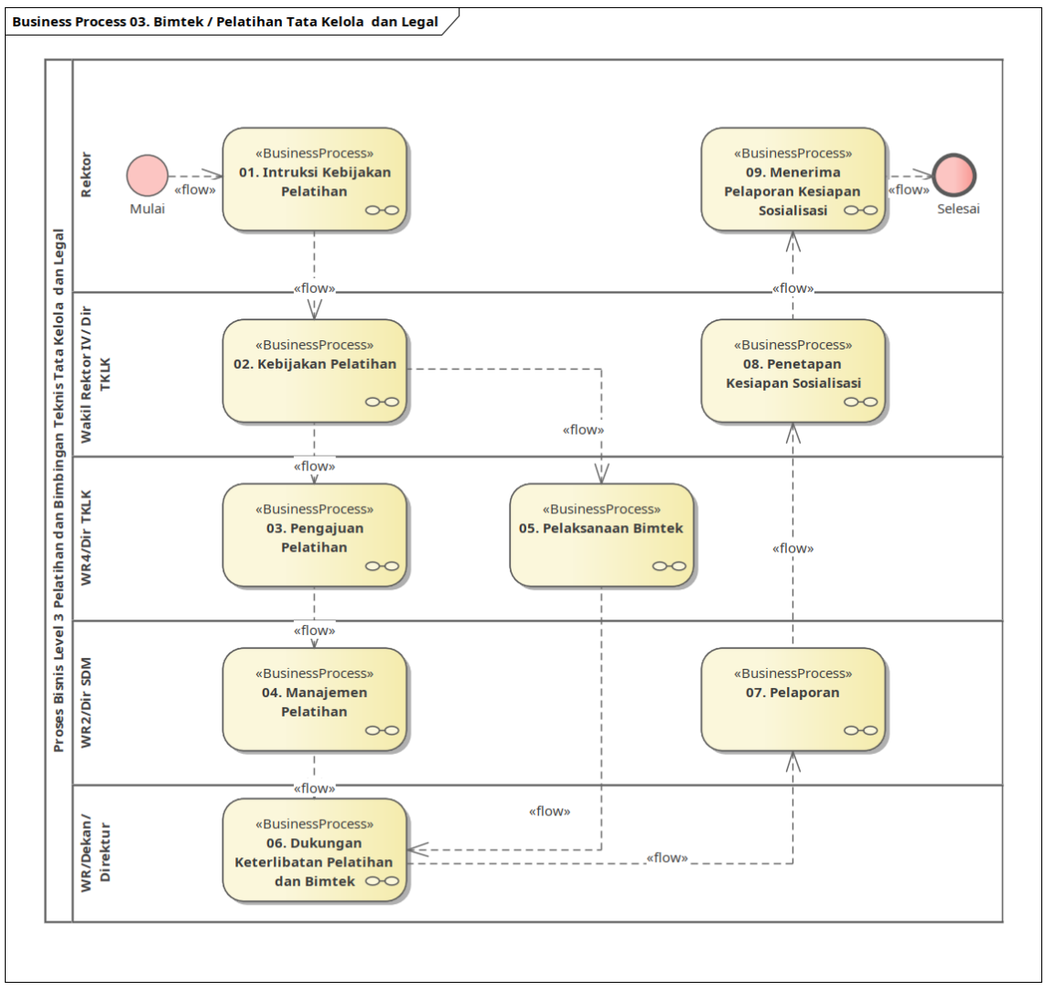
P07.A02.01. Perencanaan



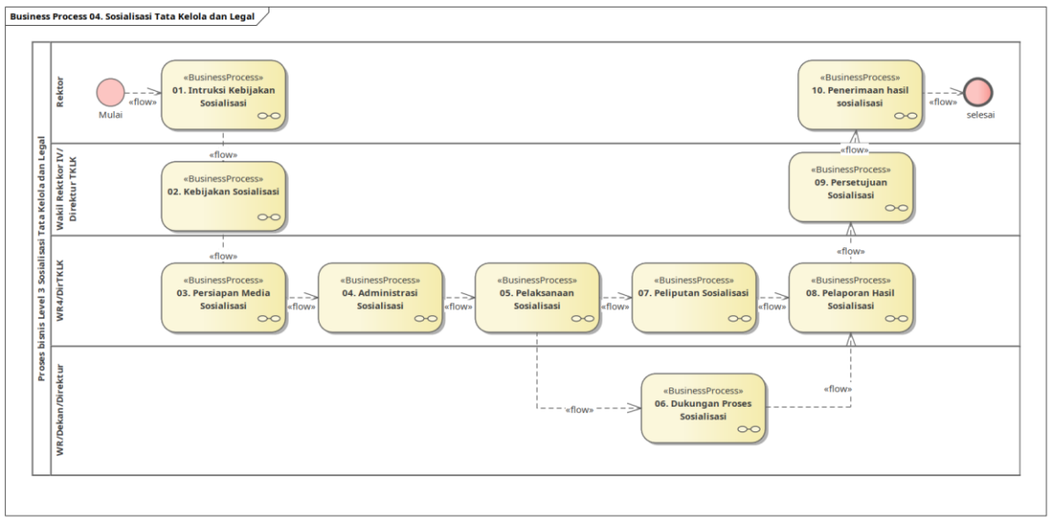
P07.A02.02. Pengembangan Layanan



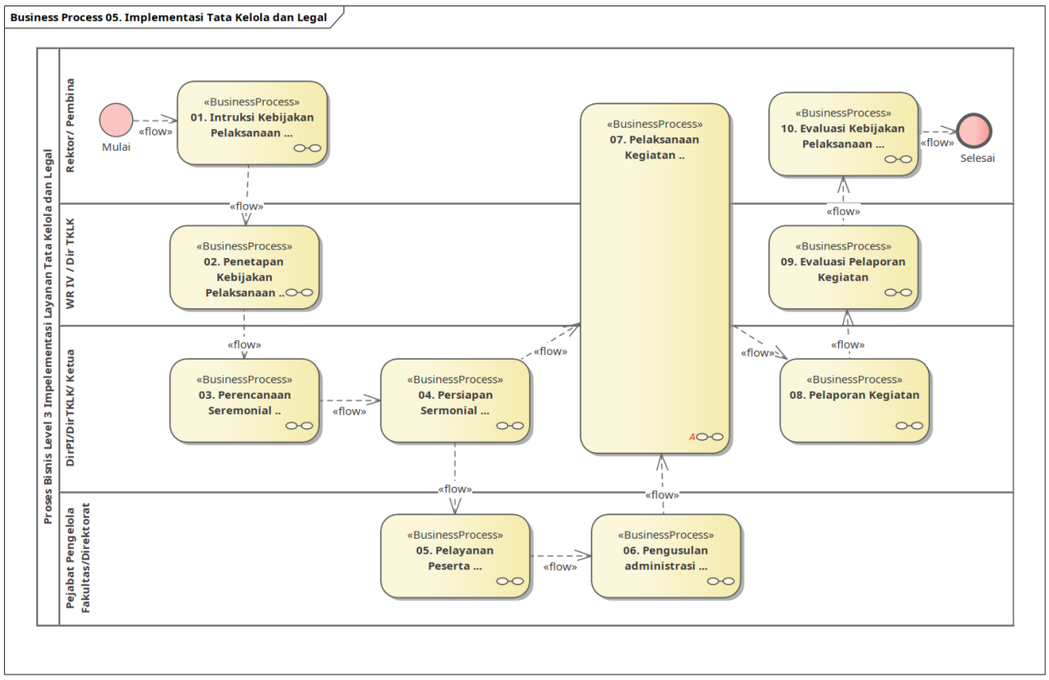
P07.A02.03. Bimtek/ Pelatihan



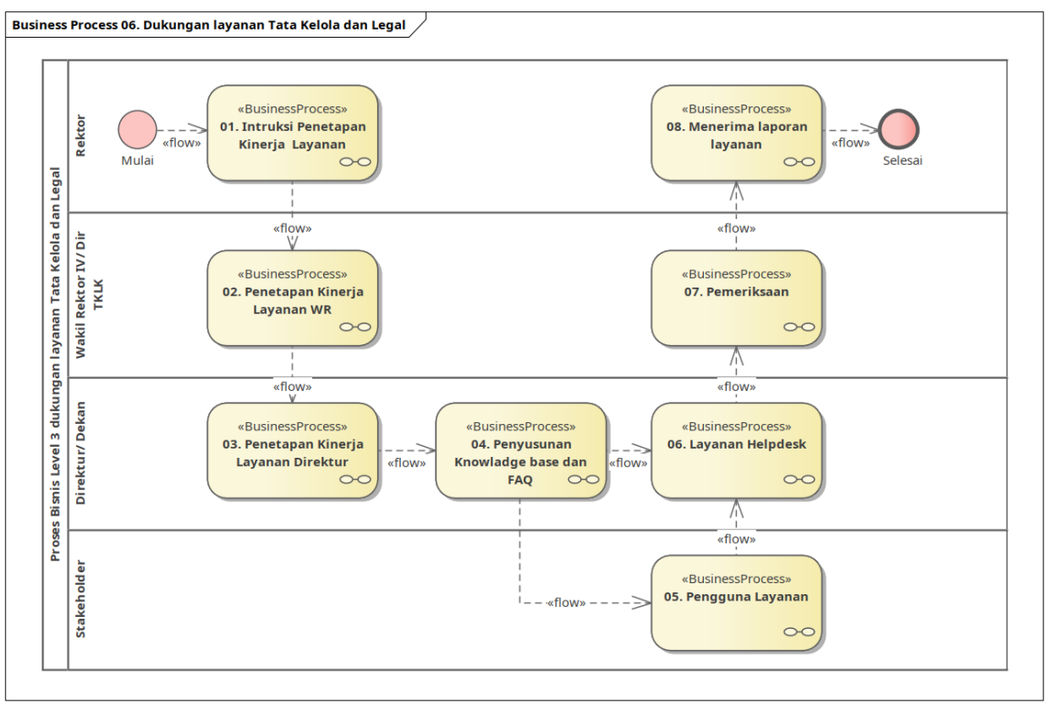
P07.A02.04. Sosialisasi



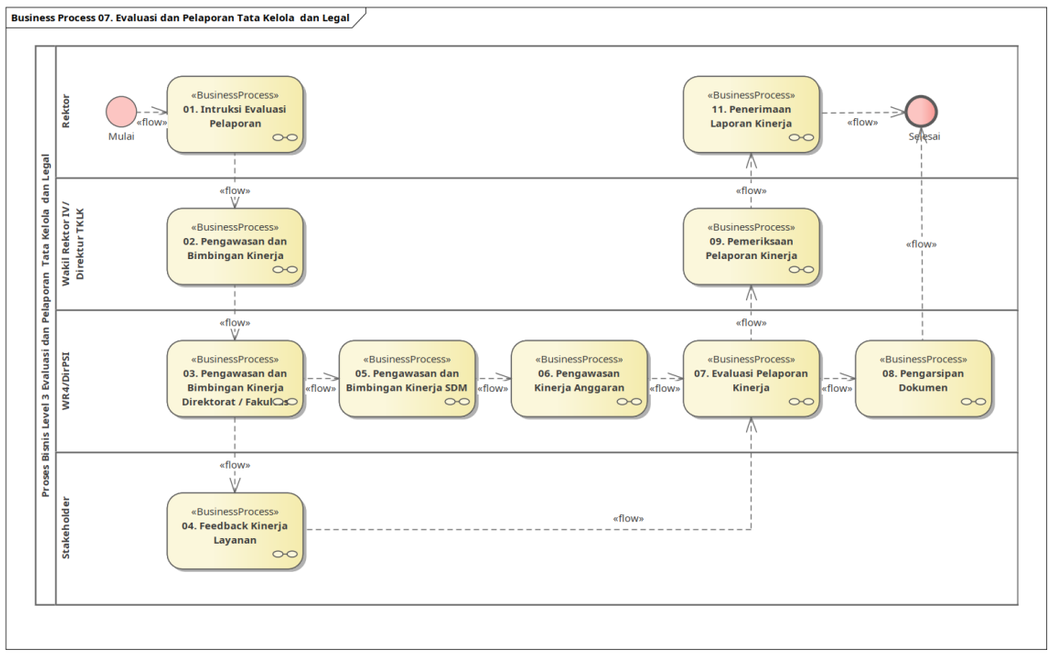
P07.A02.05. Implementasi Layanan



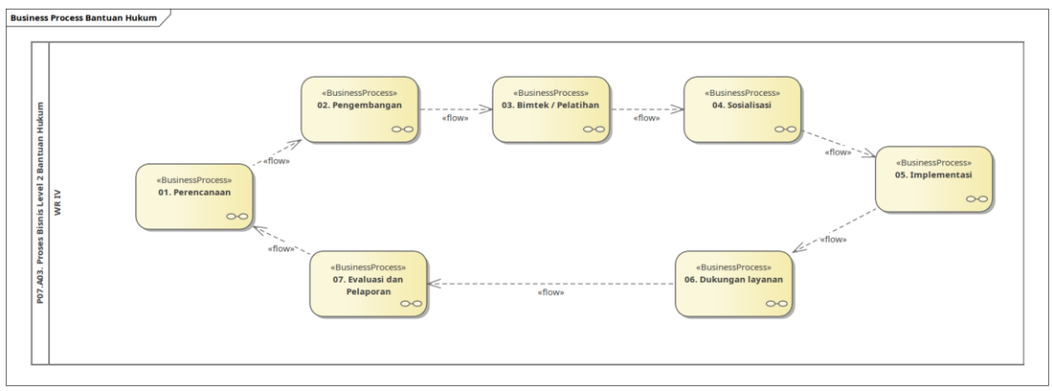
P07.A02.06. Dukungan Layanan



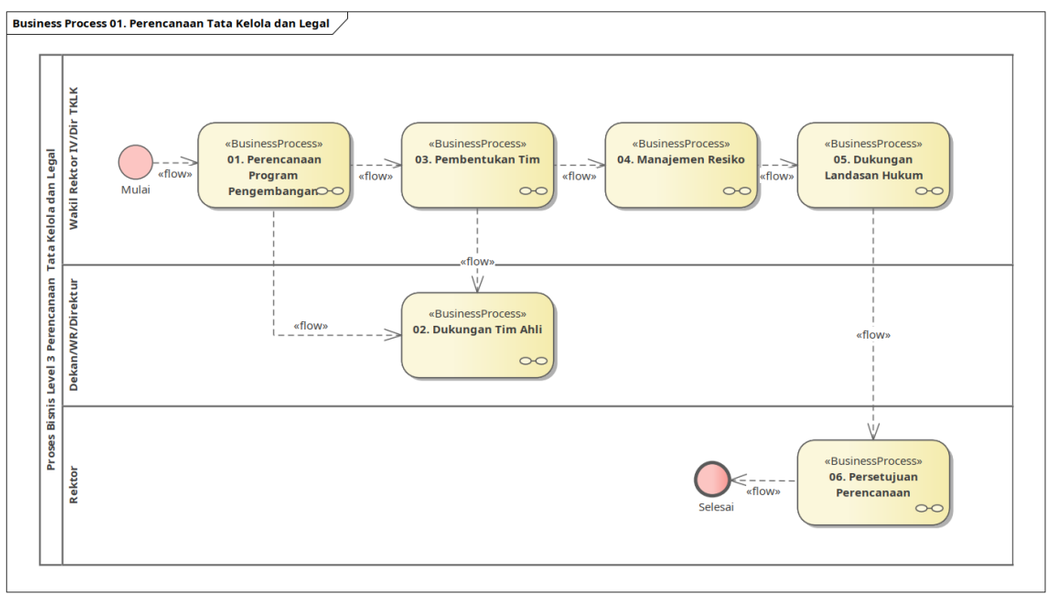
P07.A02.07. Evaluasi dan Pelaporan



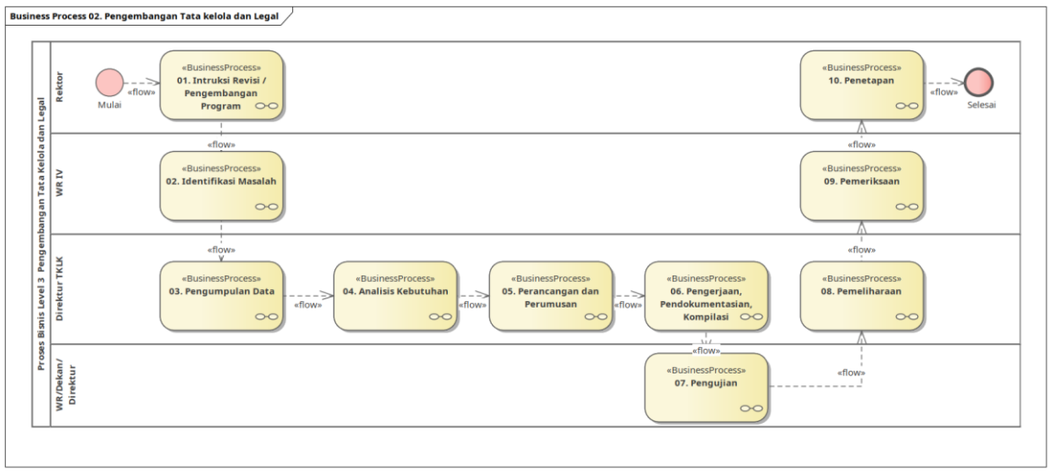
P07.A03. Bantuan Hukum



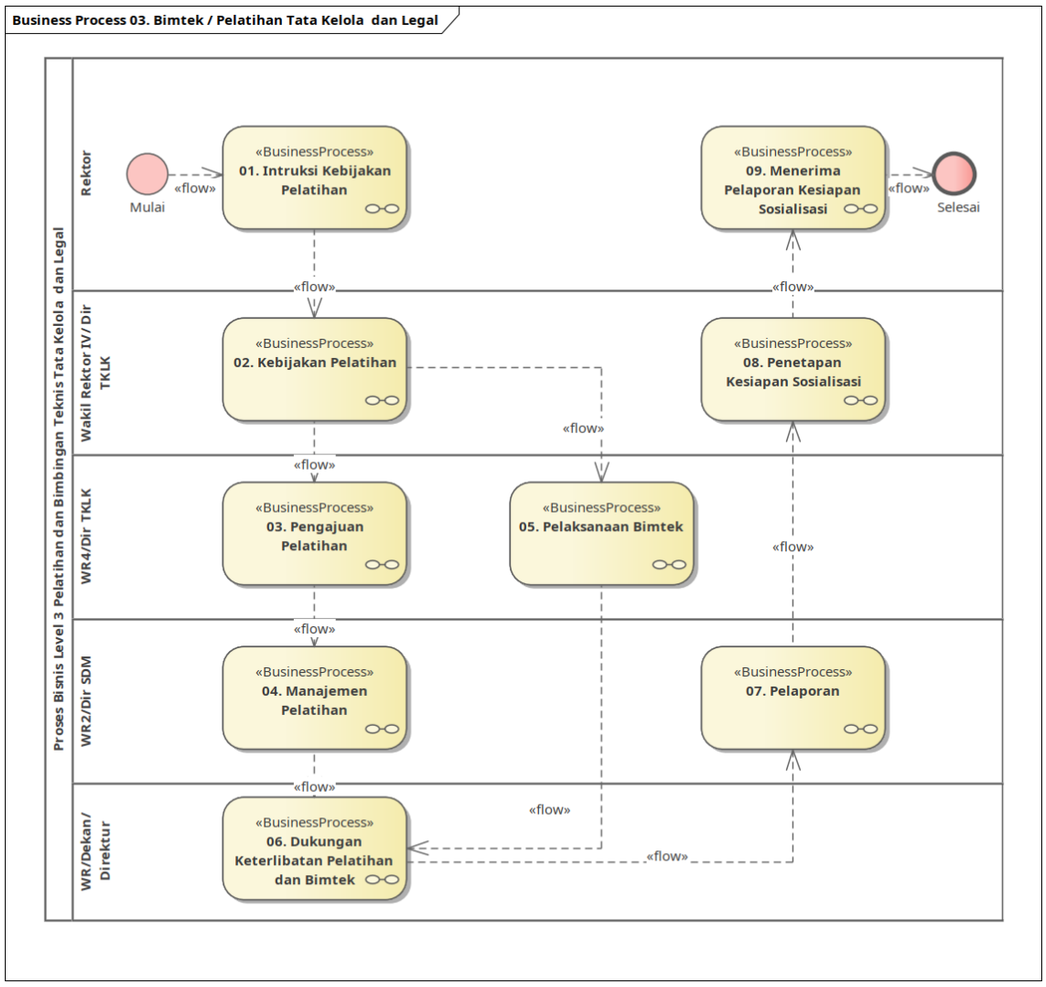
P07.A03.01. Perencanaan



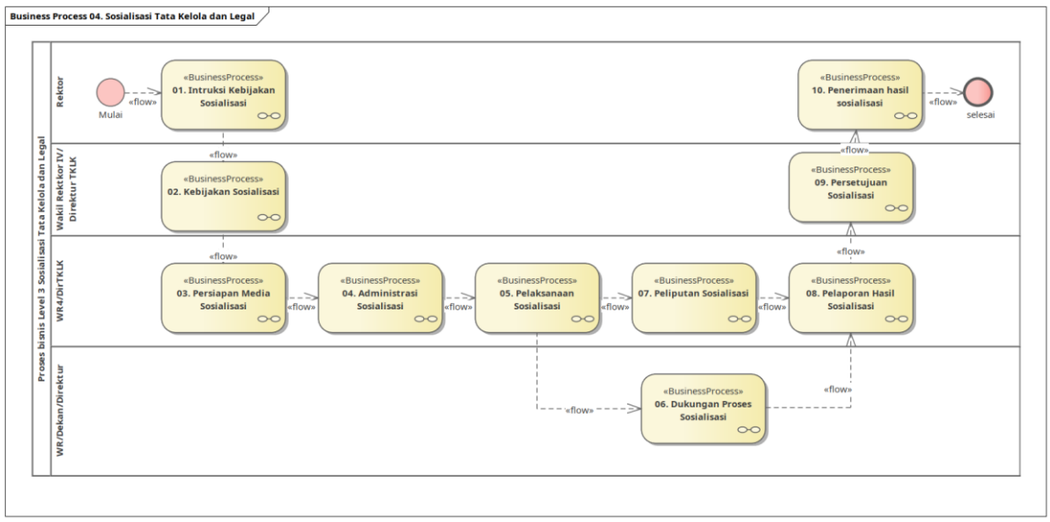
P07.A03.02. Pengembangan Layanan



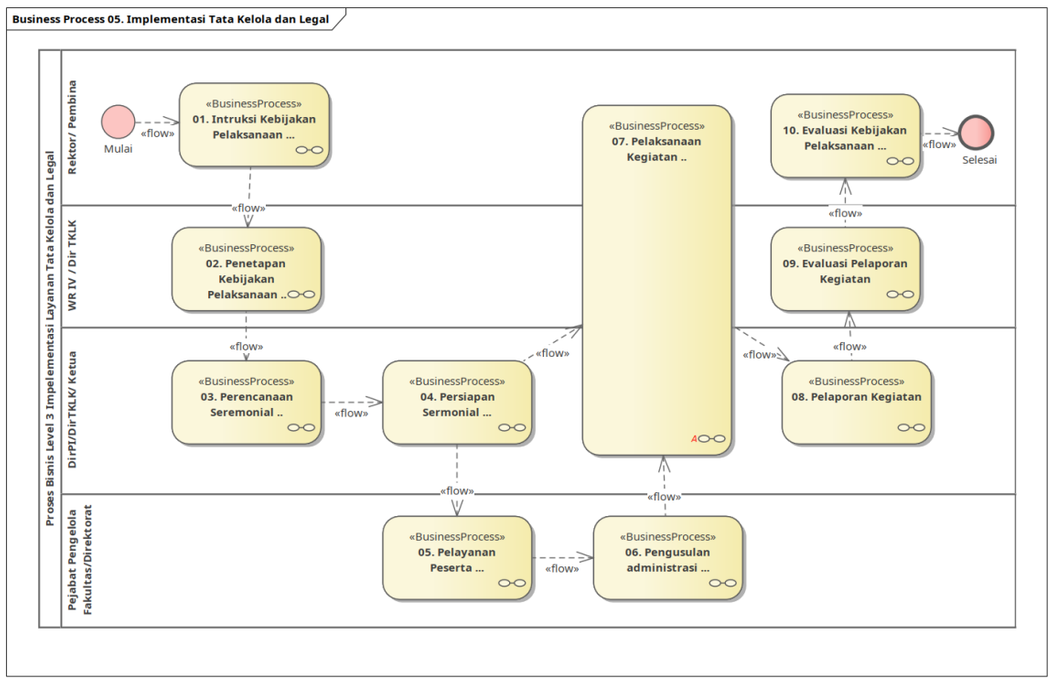
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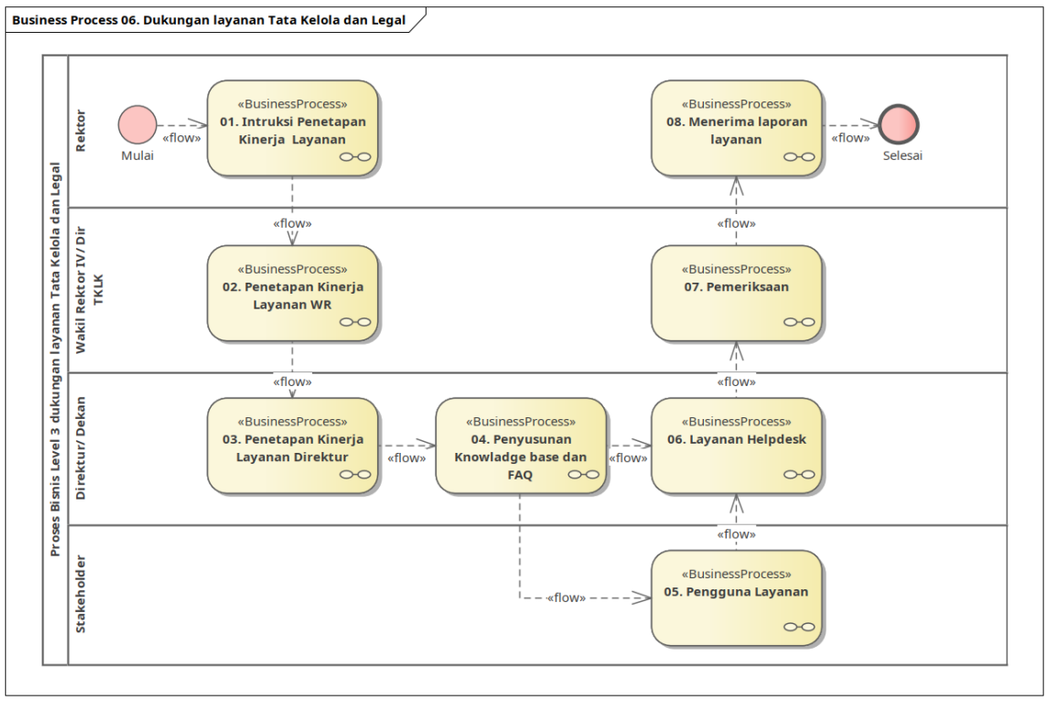
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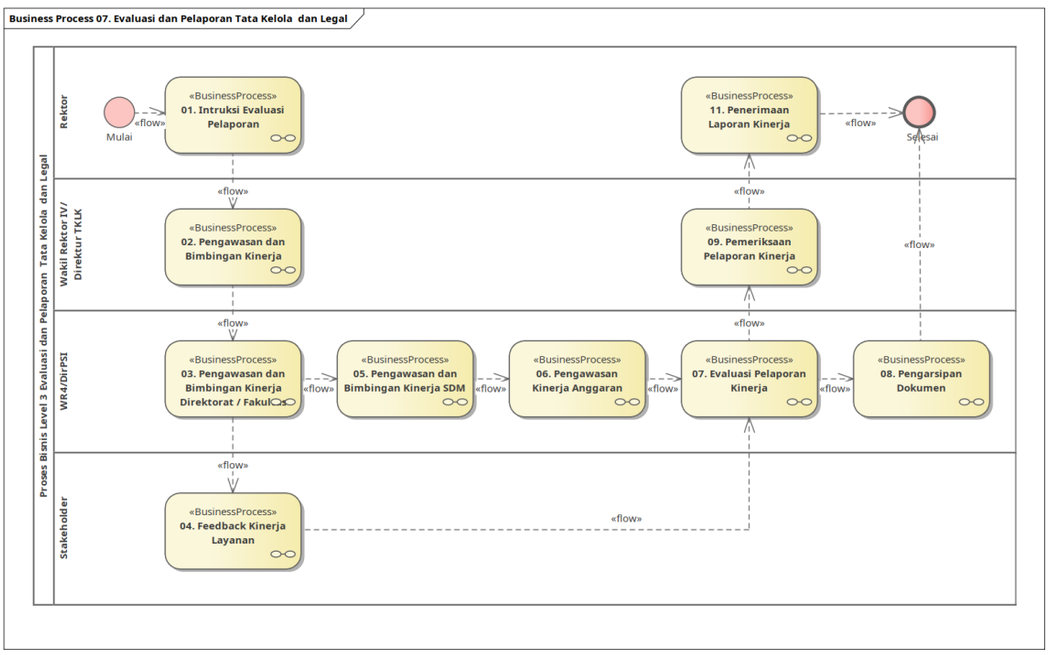
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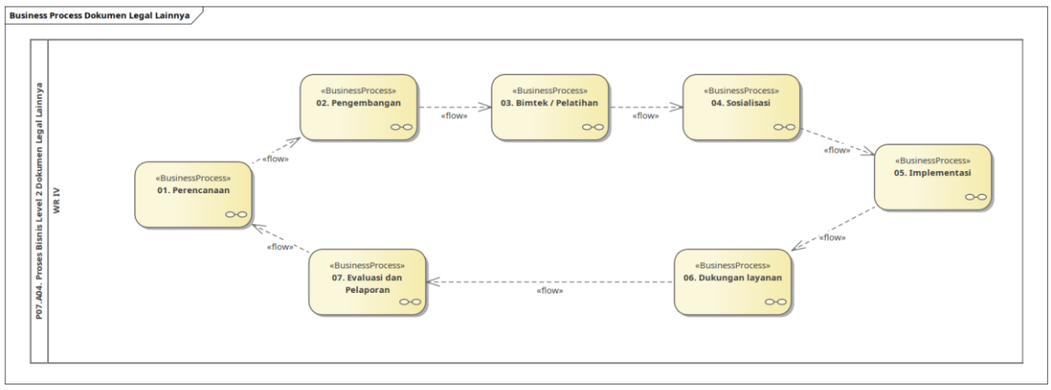
P07.A03.06. Dukungan Layanan



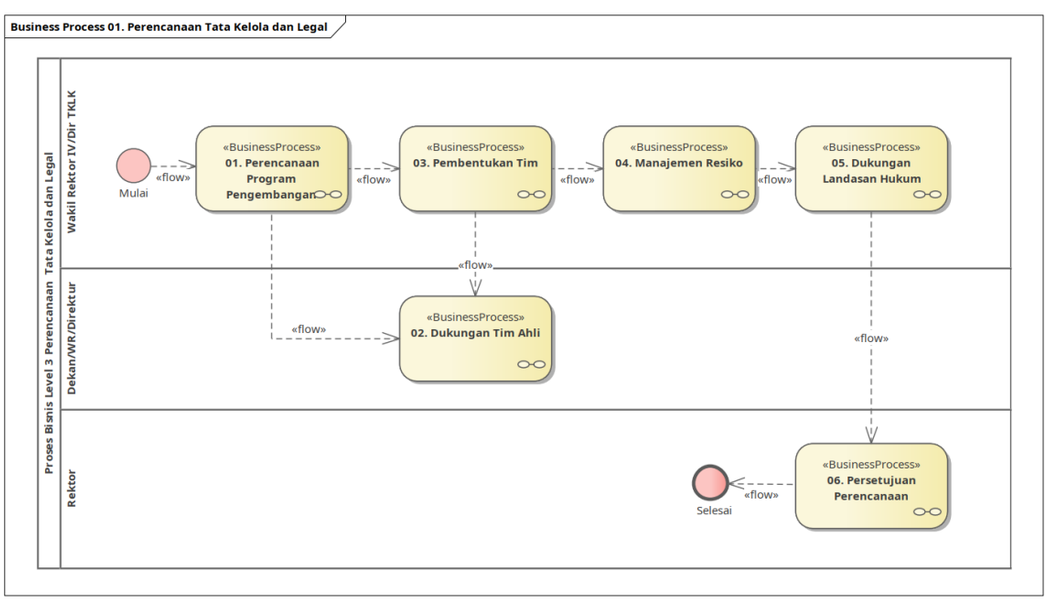
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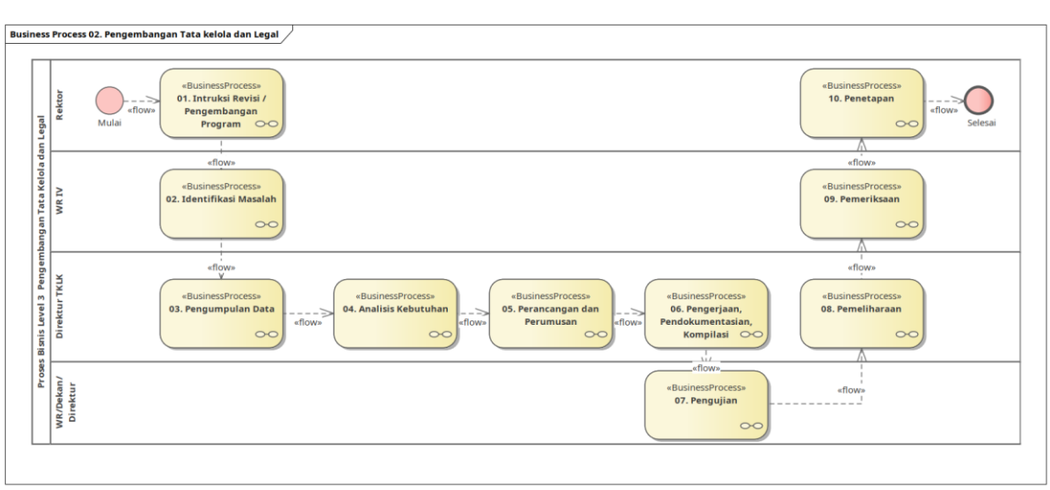
P07.A04. Dokumen Legal Lainnya



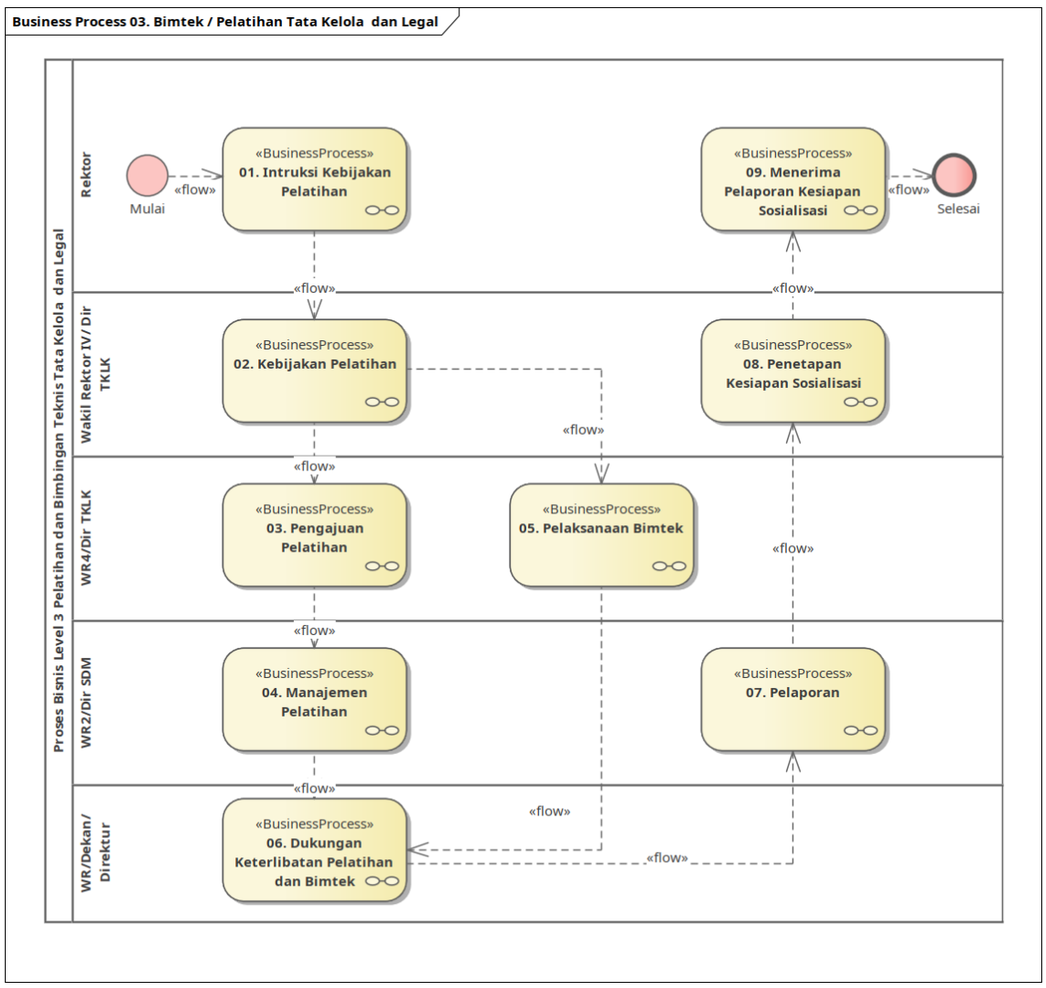
P07.A04.01. Perencanaan



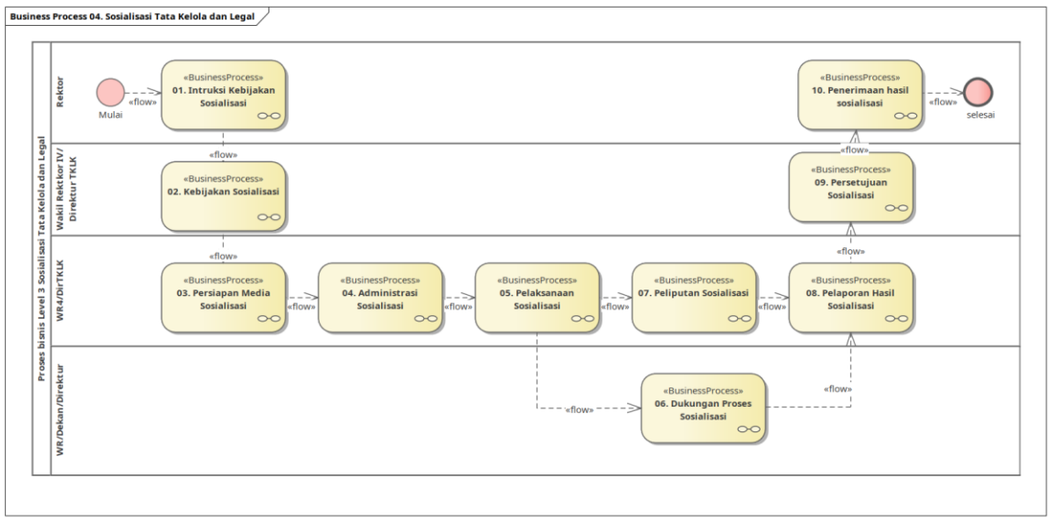
P07.A04.02. Pengembangan Layanan



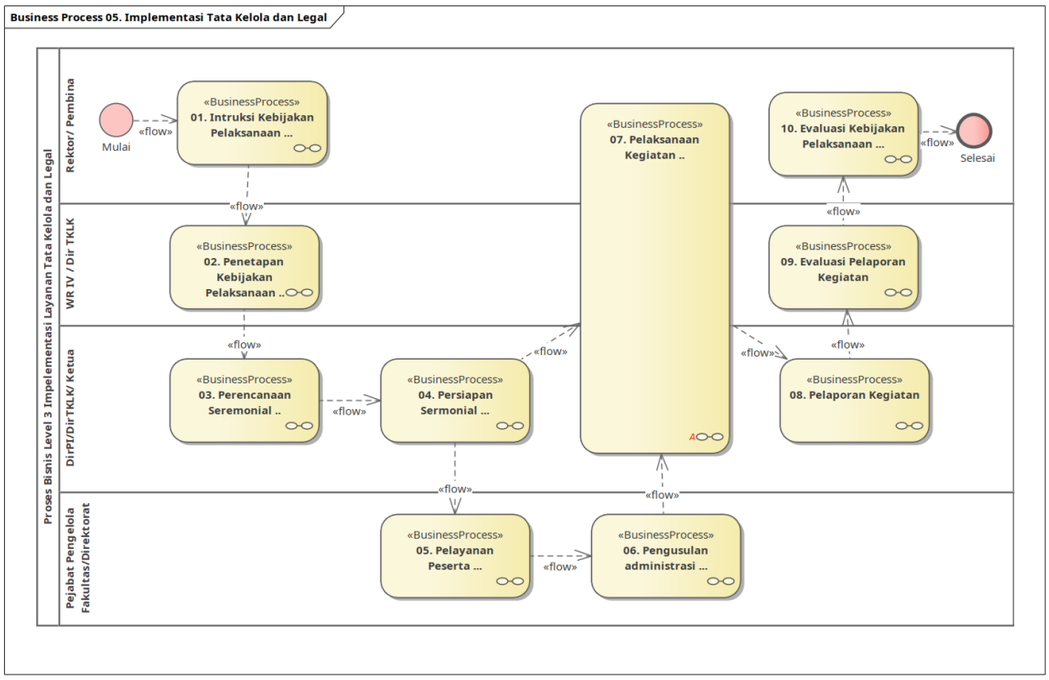
P07.A04.03. Bimtek/ Pelatihan



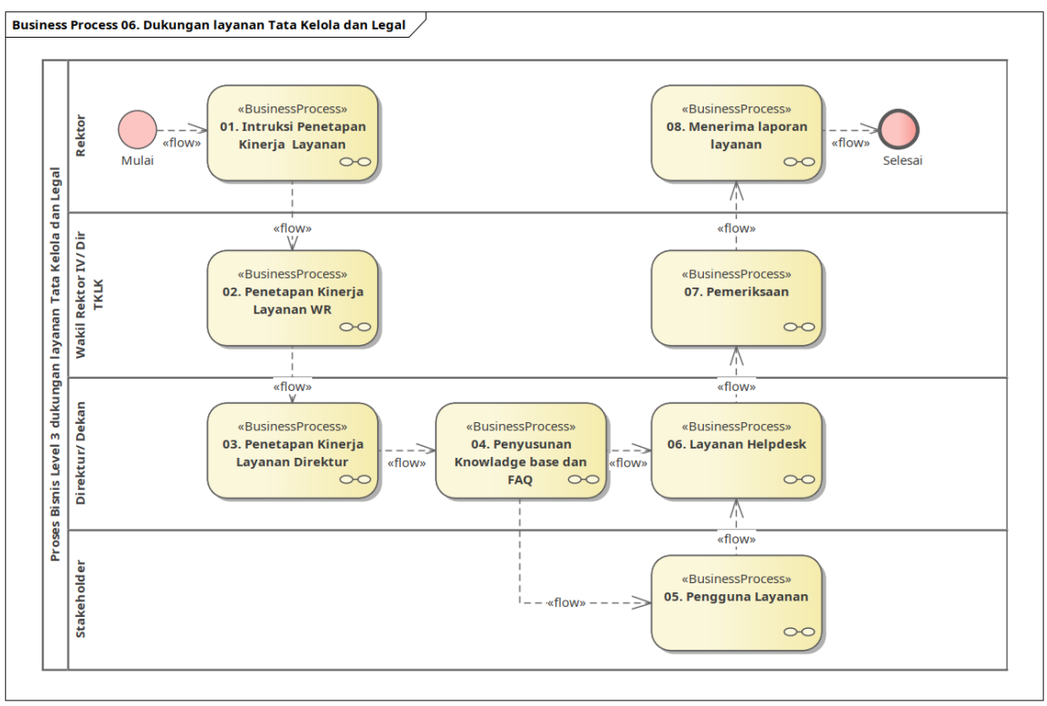
P07.A04.04. Sosialisasi



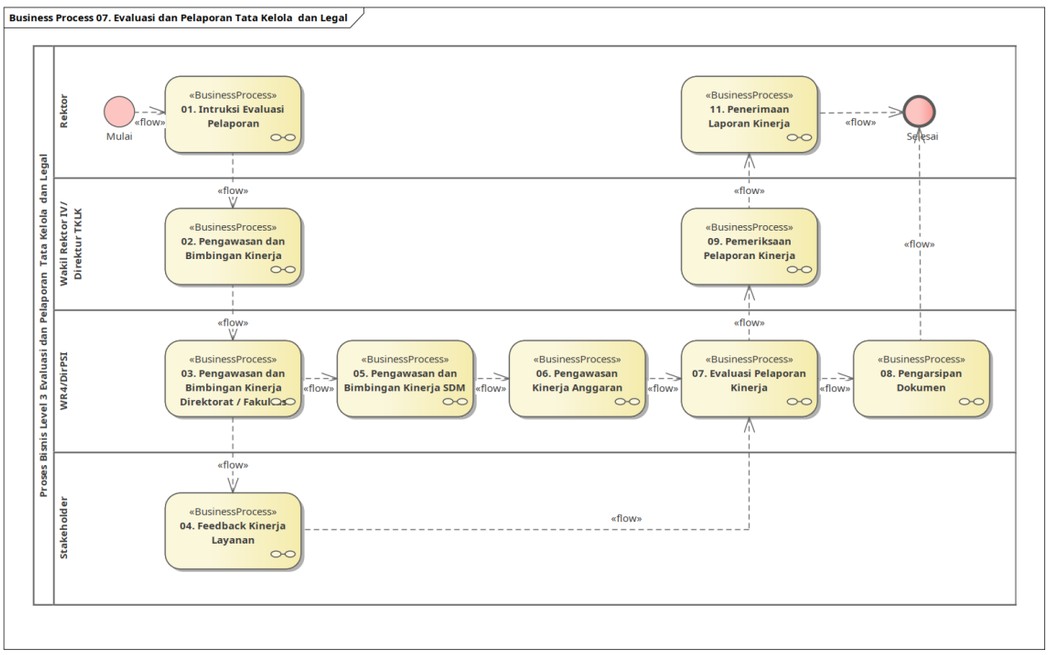
P07.A04.05. Implementasi Layanan



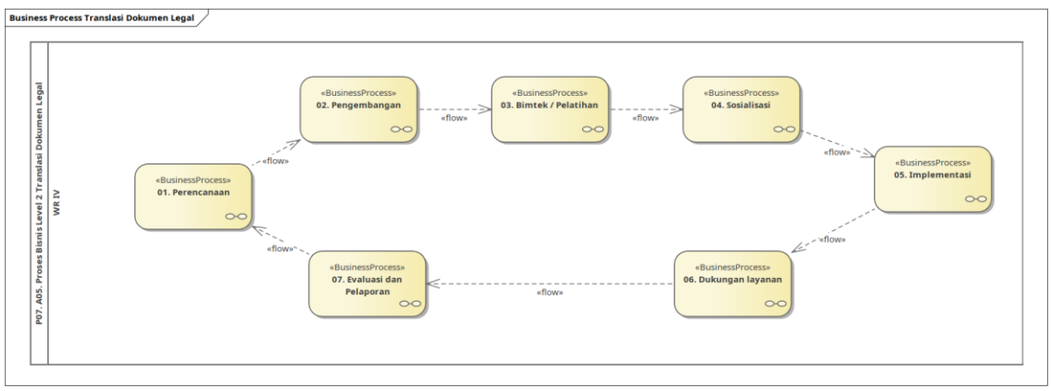
P07.A04.06. Dukungan Layanan



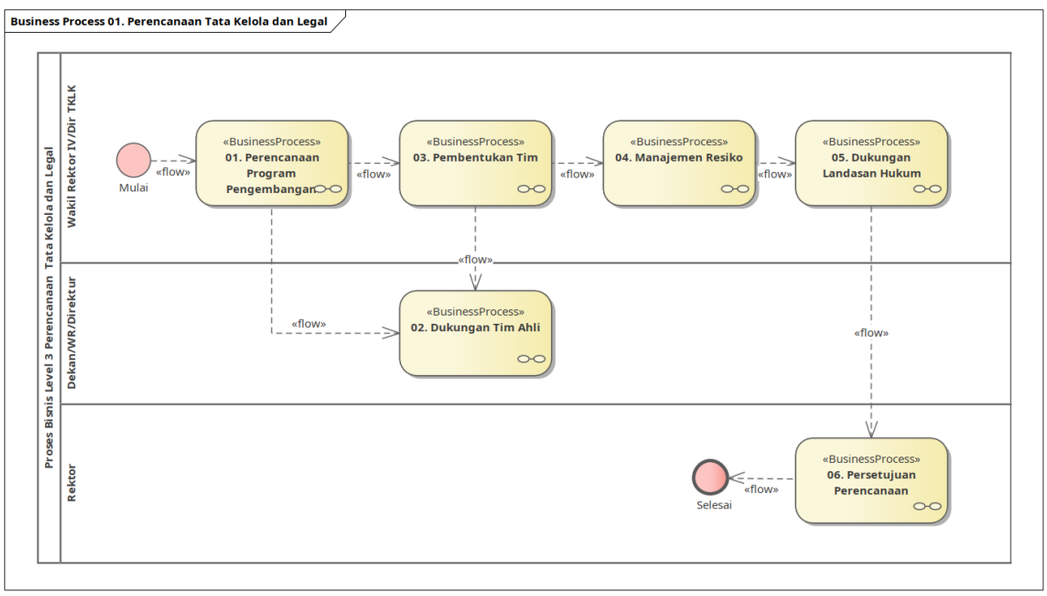
P07.A04.07. Evaluasi dan Pelaporan



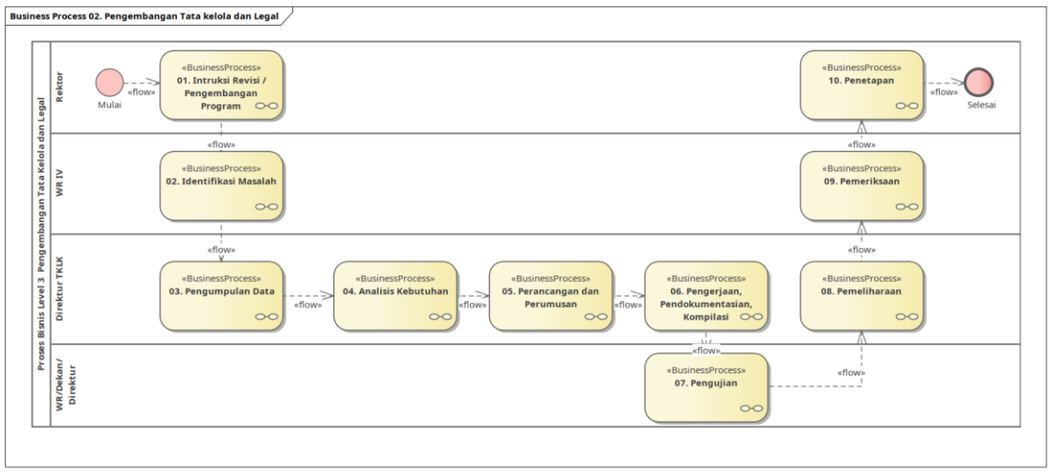
P07. A05. Translasi Dokumen Legal



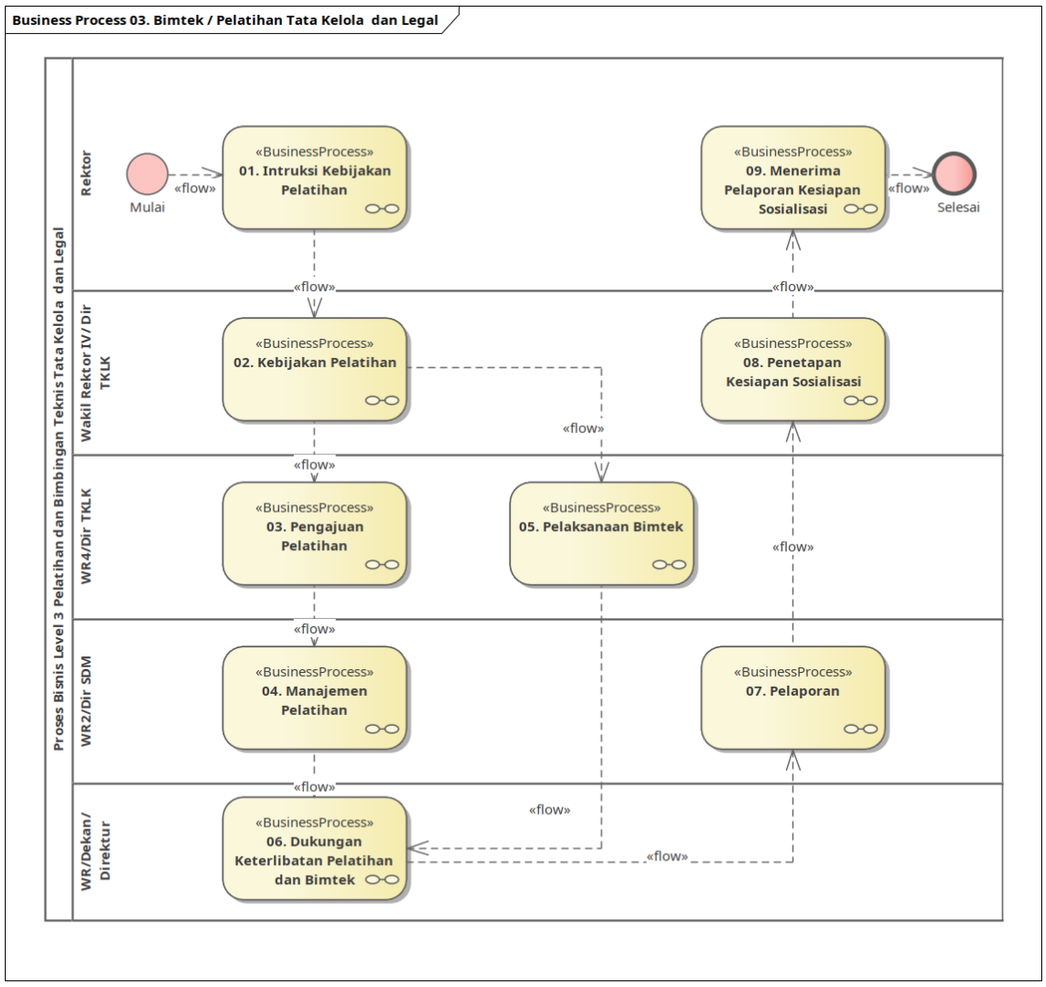
P07.A05.01. Perencanaan



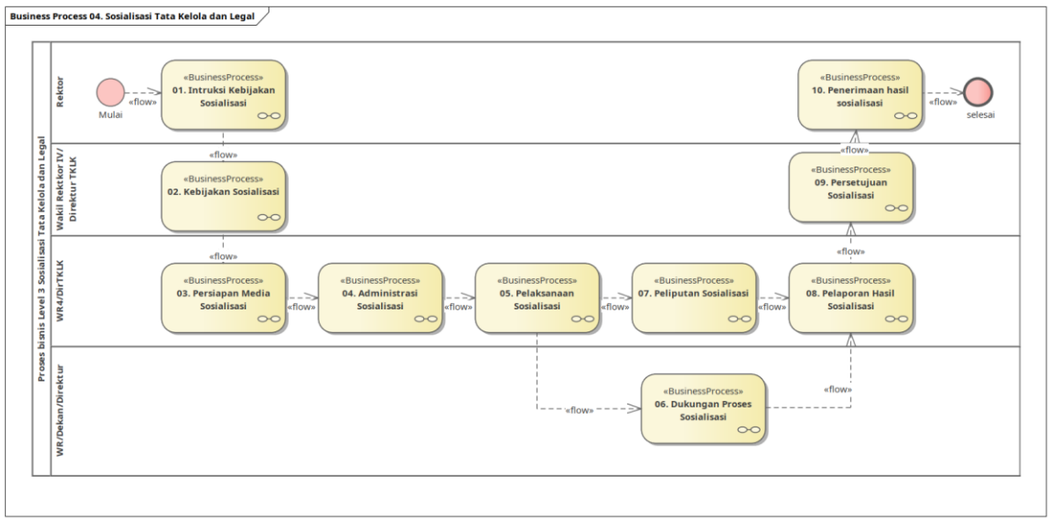
P07.A05.02. Pengembangan Layanan



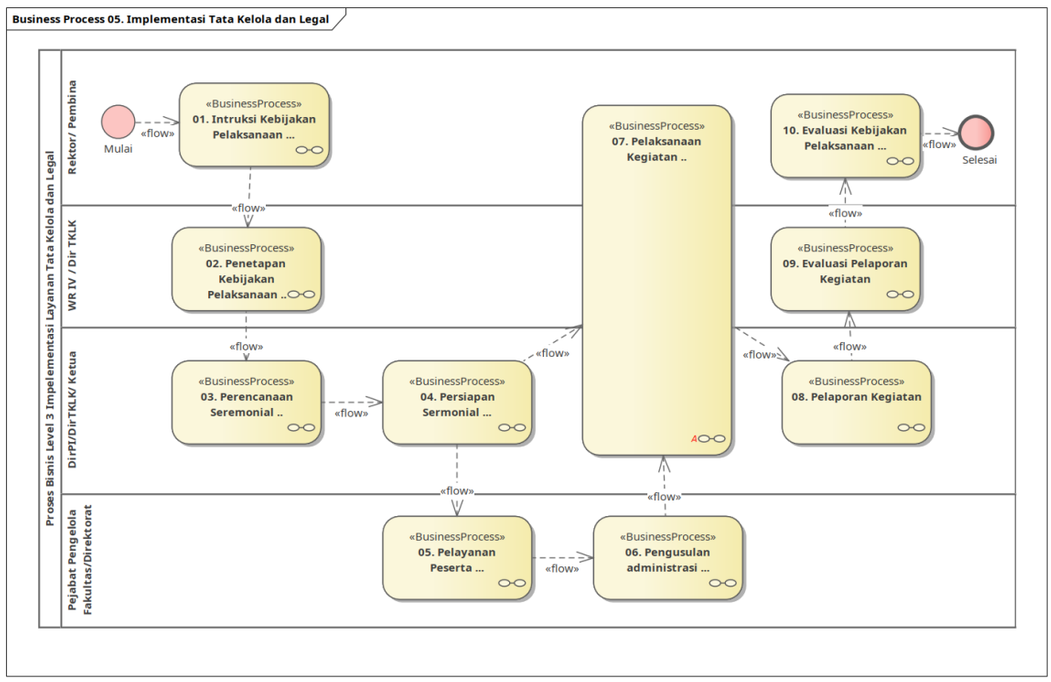
P07.A05.03. Bimtek/ Pelatihan



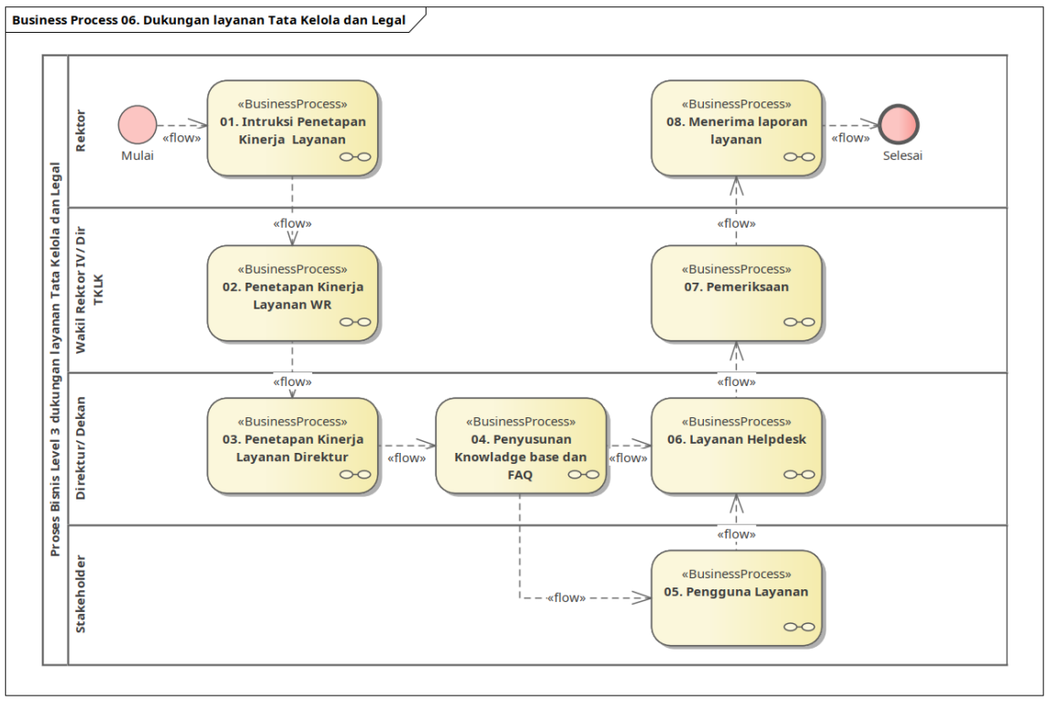
P07.A05.04. Sosialisasi



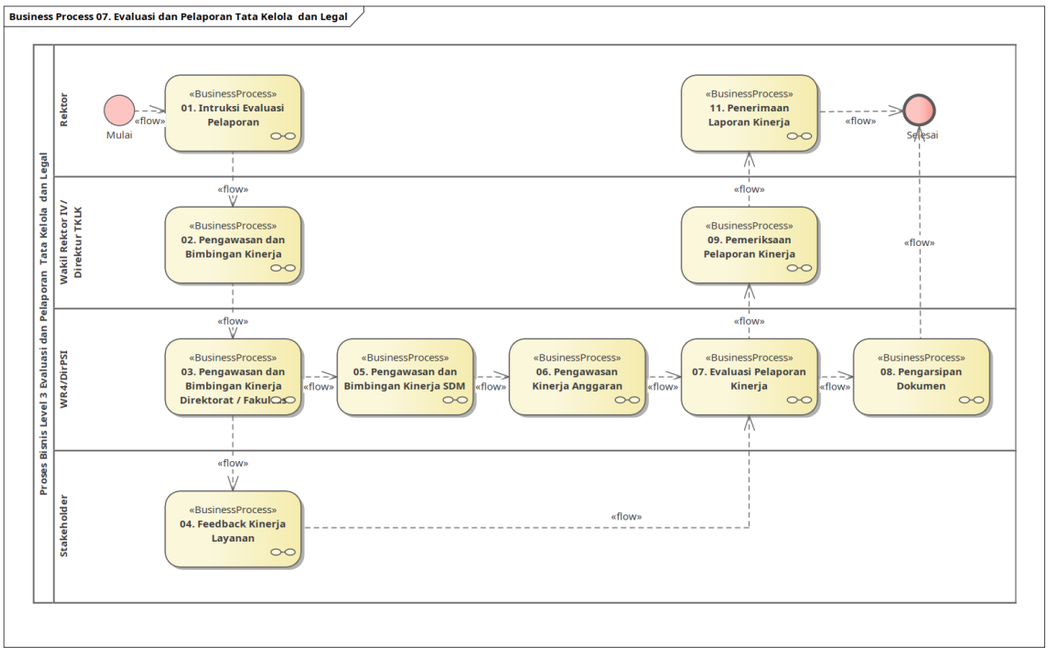
P07.A05.05. Implementasi Layanan



P07.A05.06. Dukungan Layanan

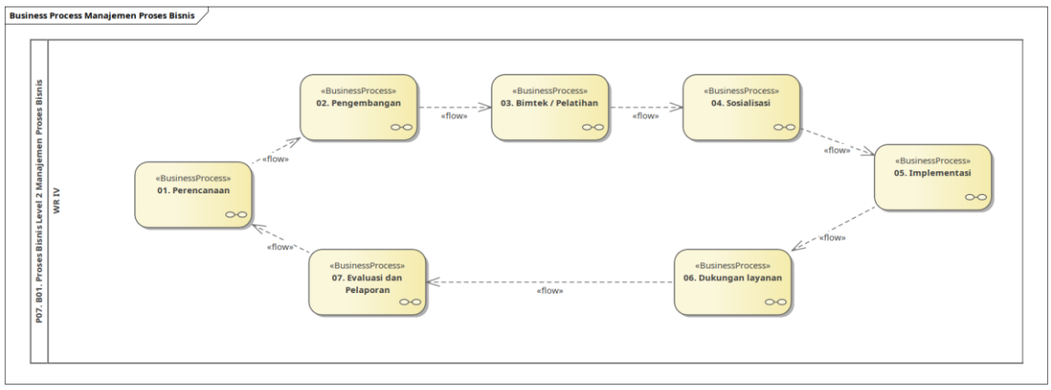


P07.A05.07. Evaluasi dan Pelaporan

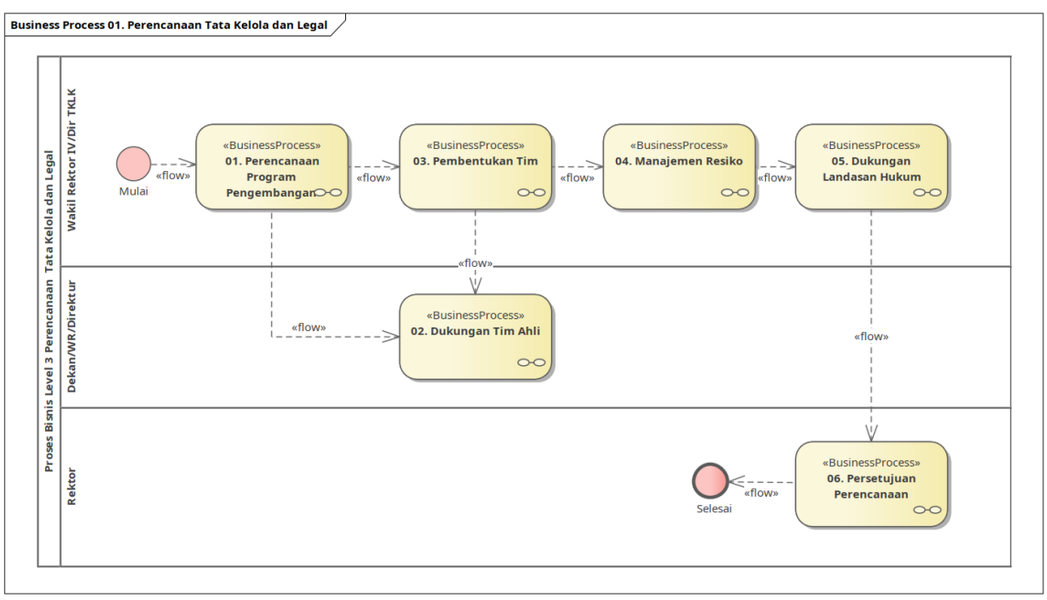


P07.B. Tata Kelola

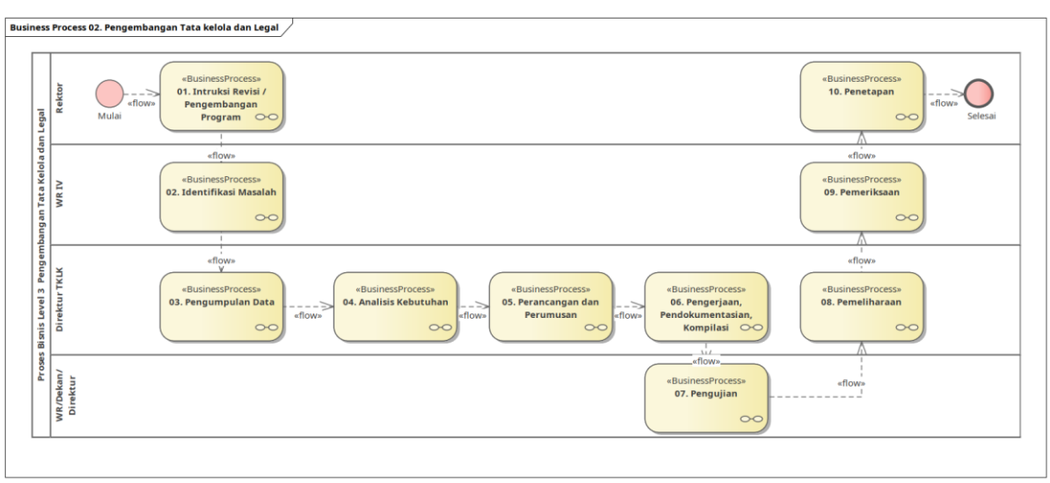
P07. B01. Manajemen Proses Bisnis



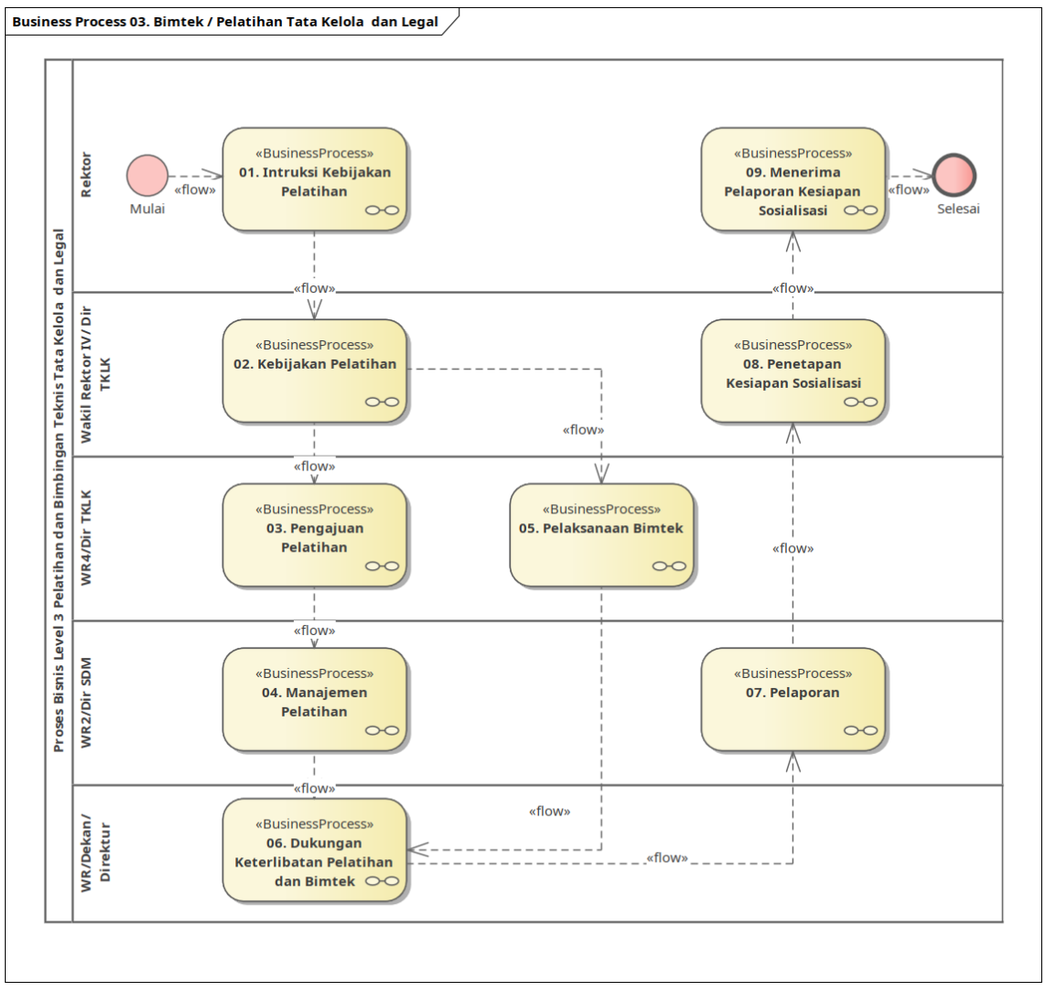
P07.B01.01. Perencanaan



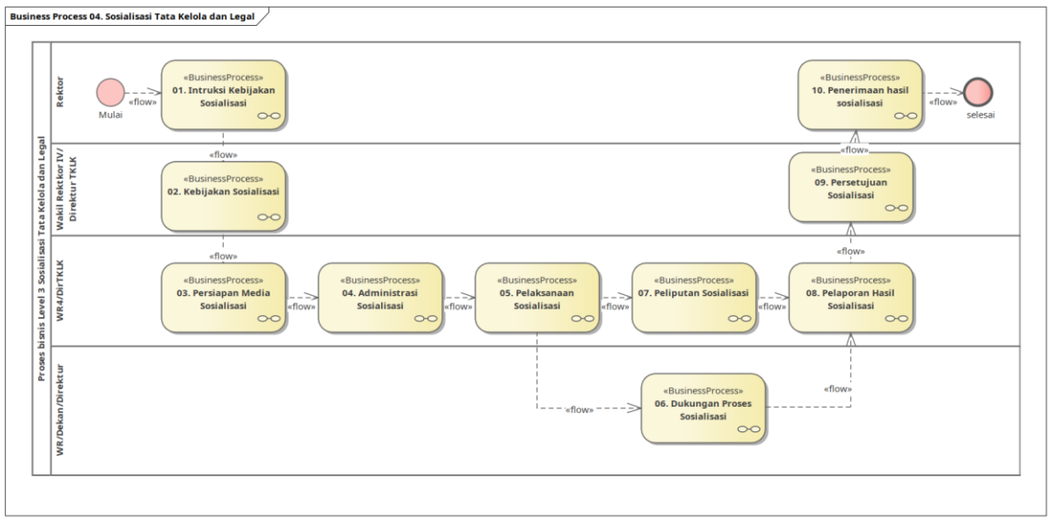
P07.B01.02. Pengembangan Layanan



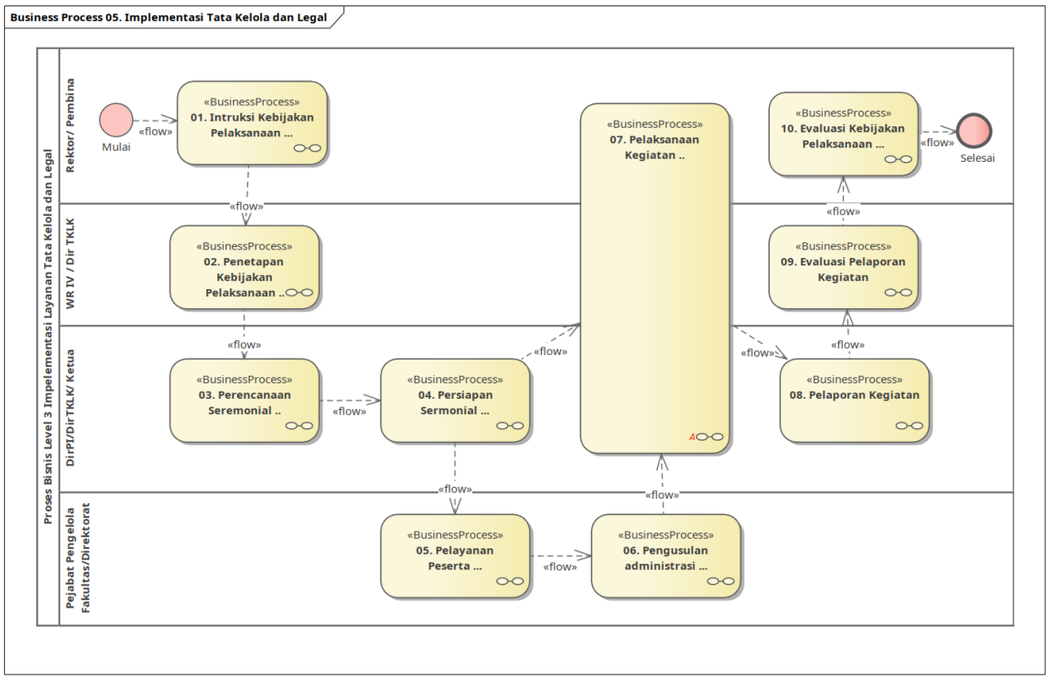
P07.B01.03. Bimtek/ Pelatihan



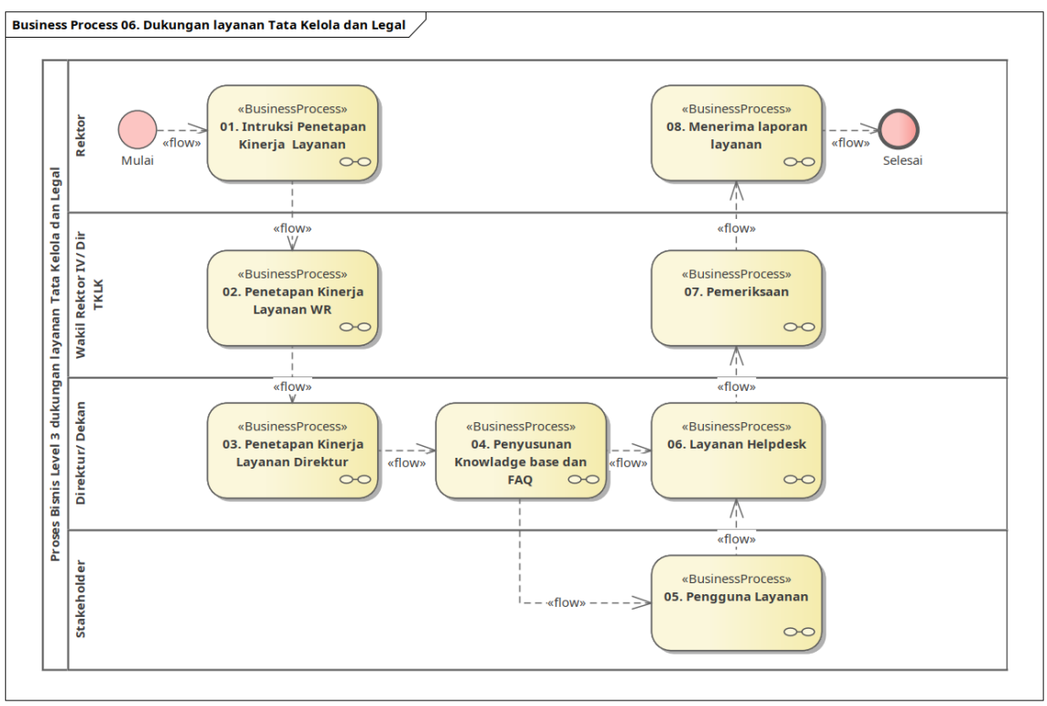
P07.B01.04. Sosialisasi



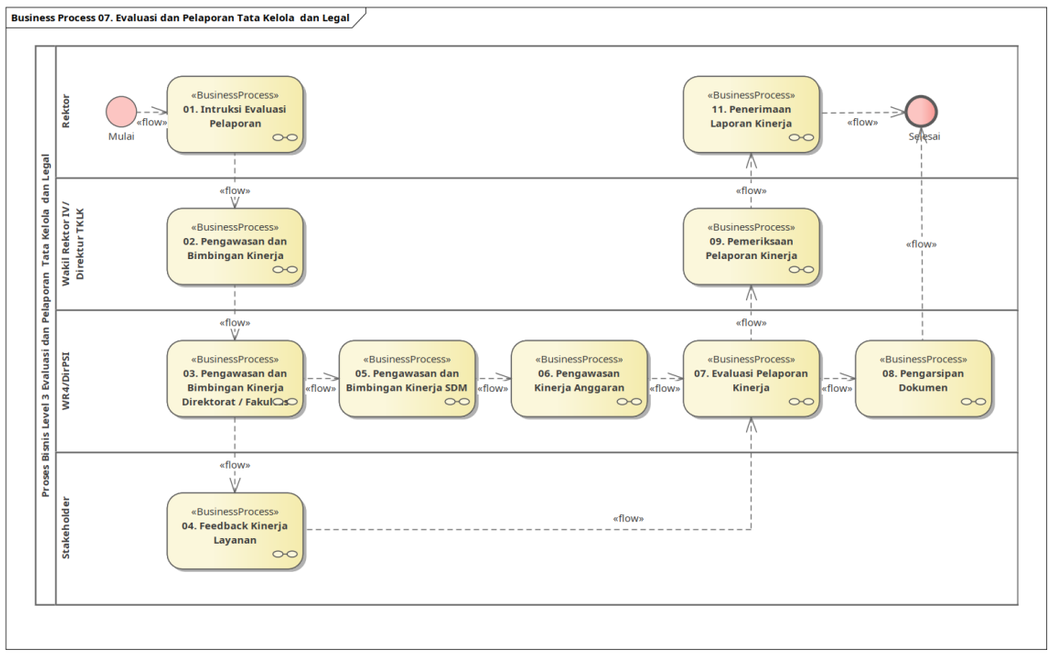
P07.B01.05. Implementasi Layanan



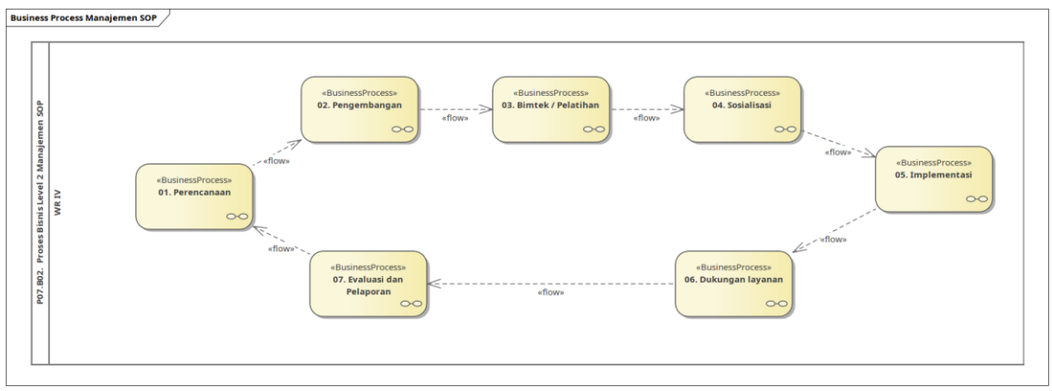
P07.B01.06. Dukungan Layanan



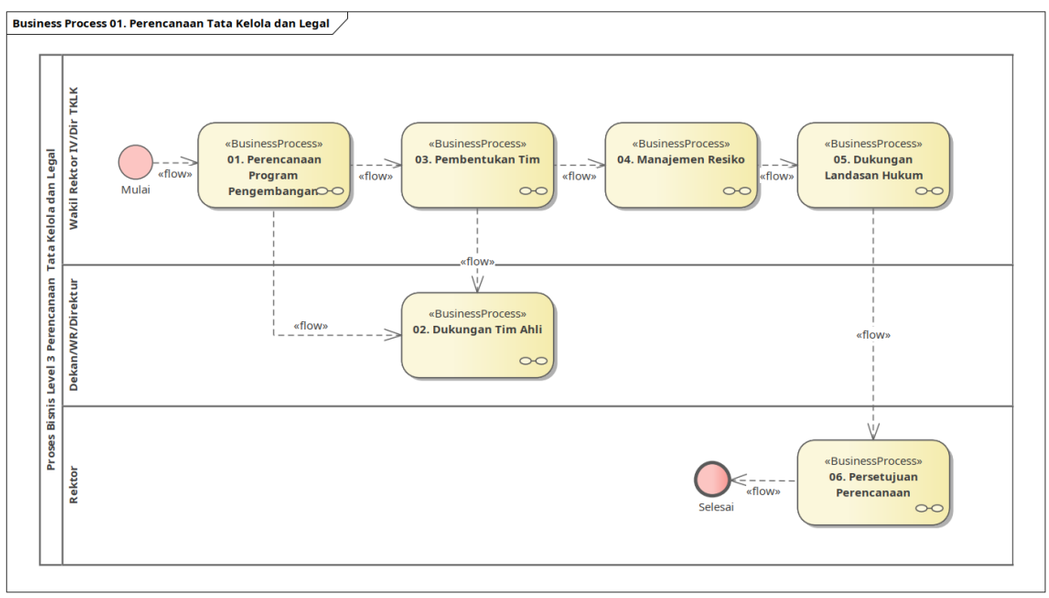
P07.B01.07. Evaluasi dan Pelaporan



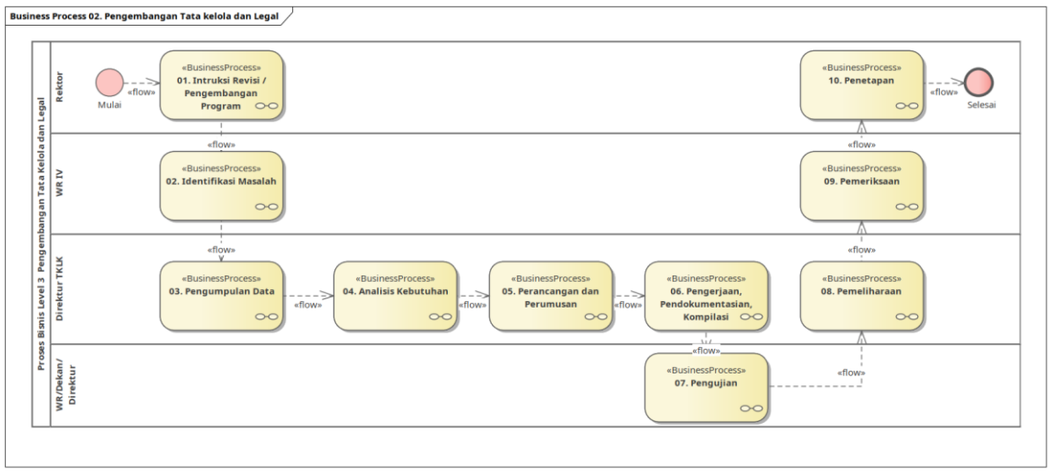
P07.B02. Manajemen SOP



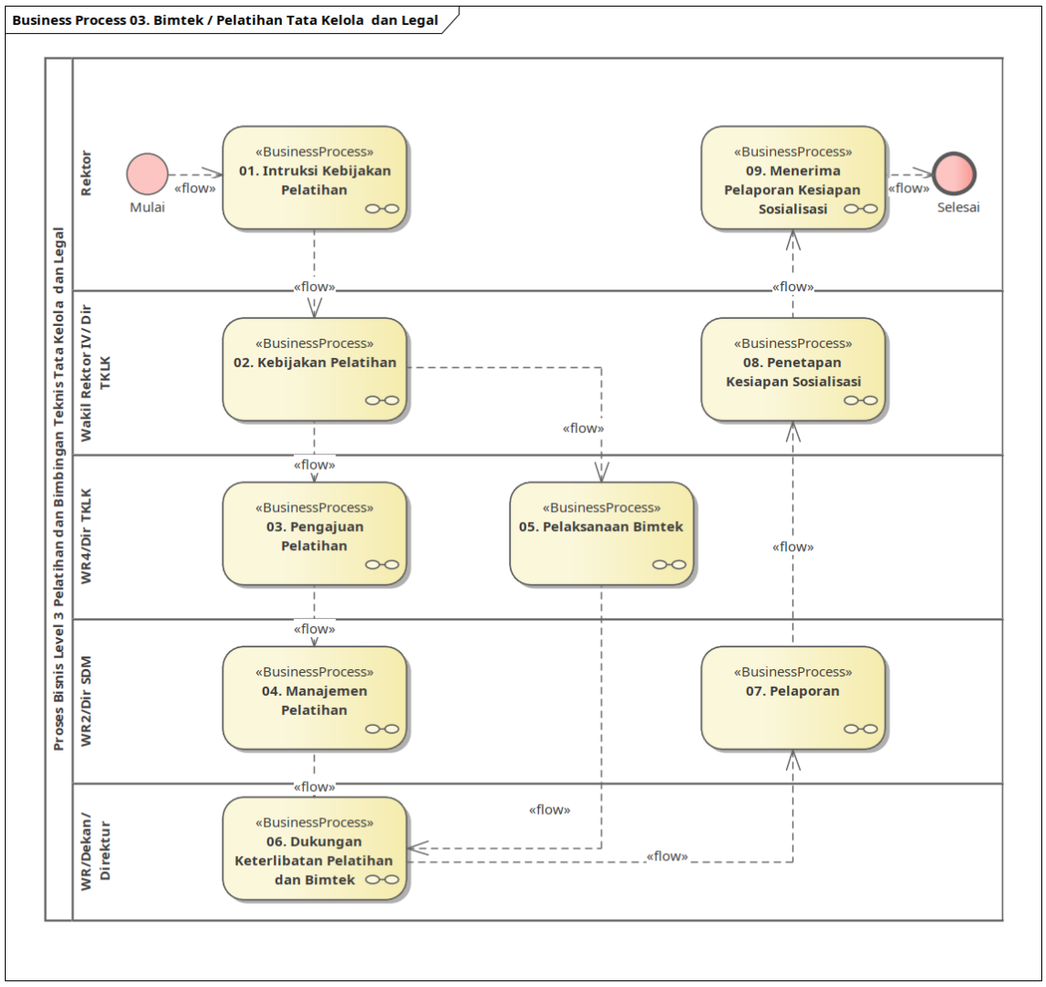
P07.B02.01. Perencanaan



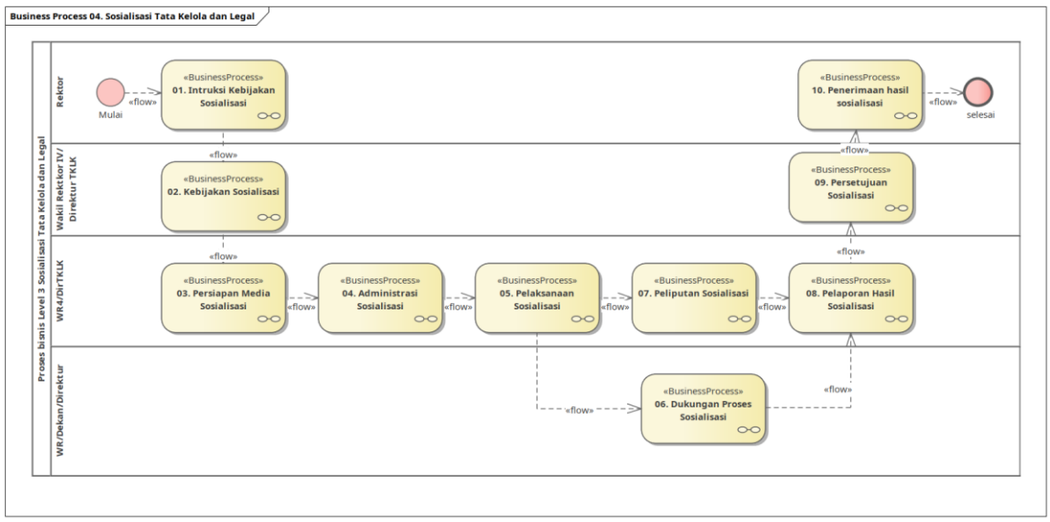
P07.B02.02. Pengembangan Layanan



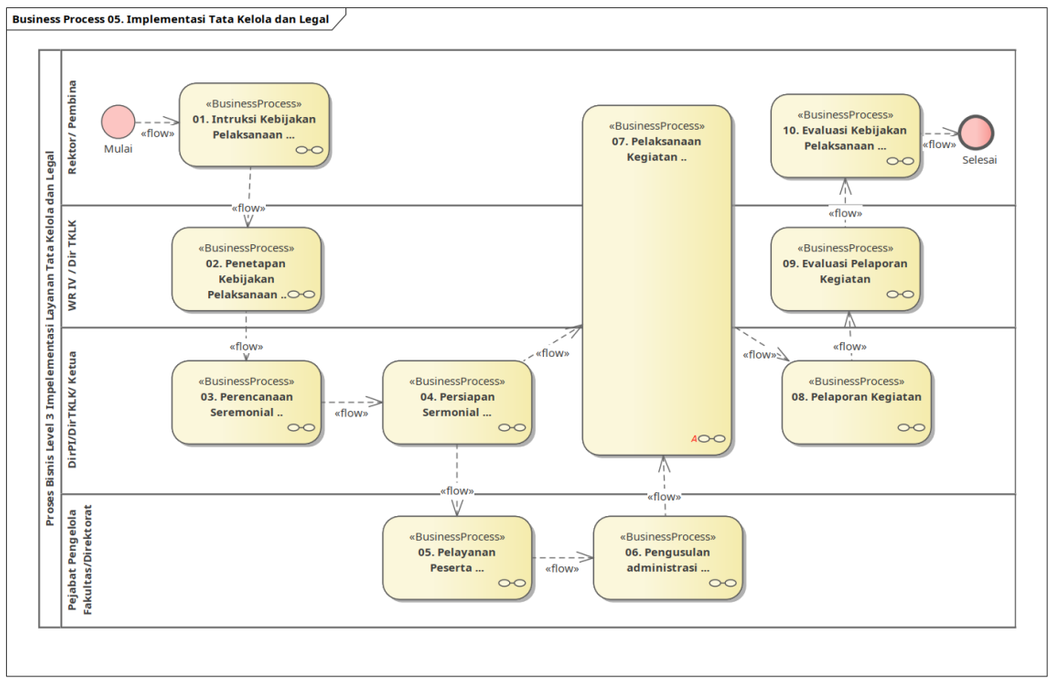
P07.B02.03. Bimtek/ Pelatihan



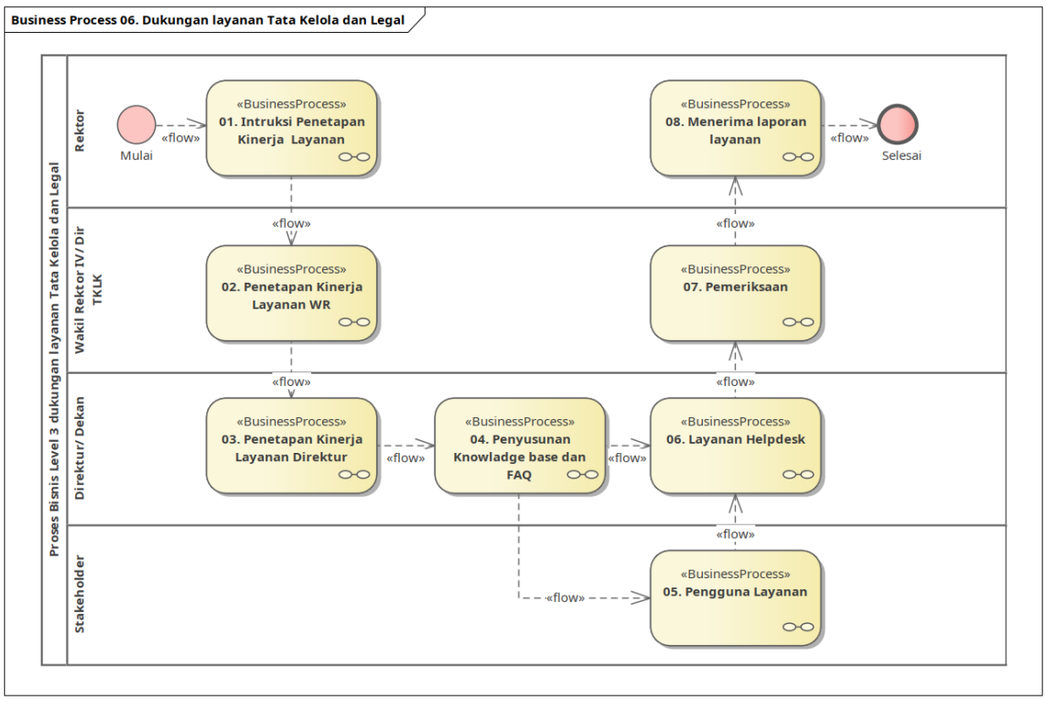
P07.B02.04. Sosialisasi



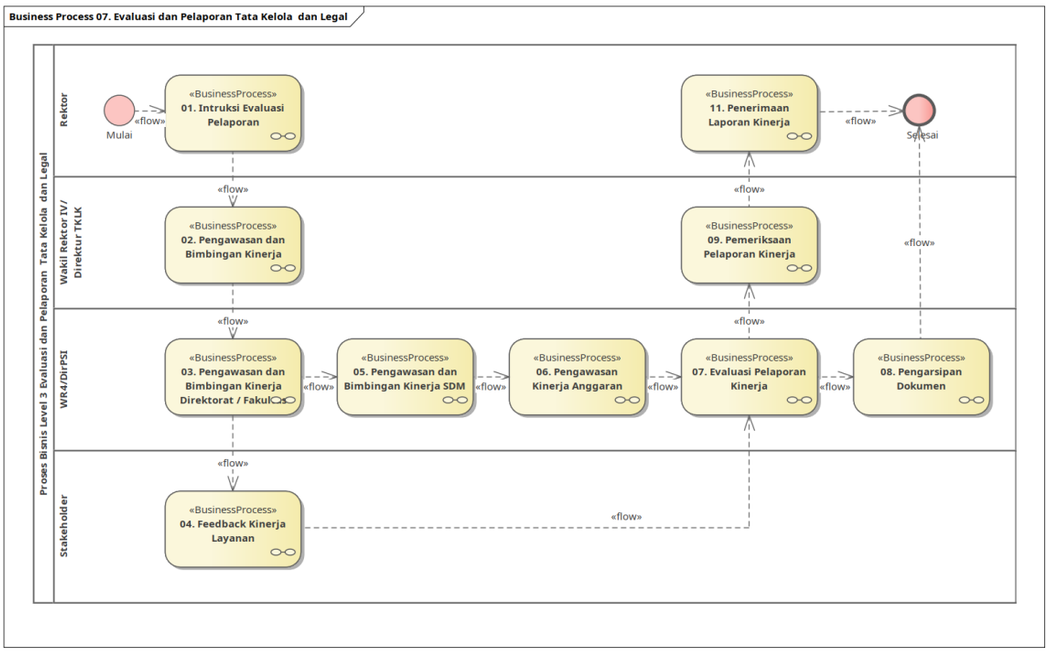
P07.B02.05. Implementasi Layanan



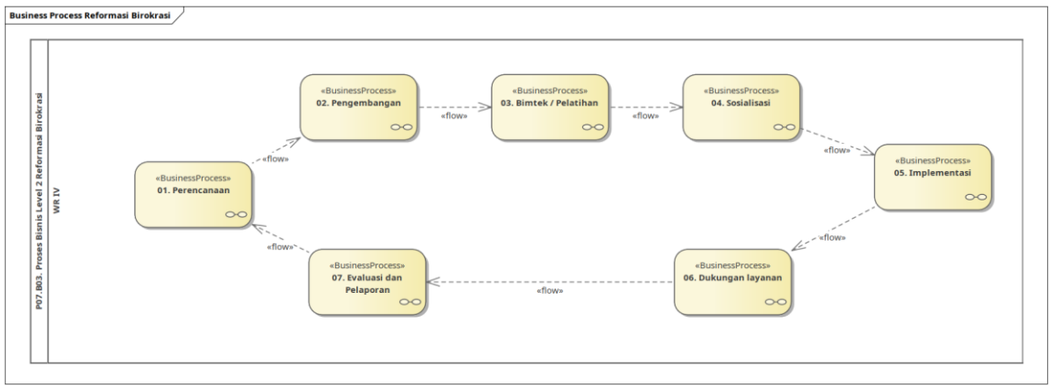
P07.B02.06. Dukungan Layanan



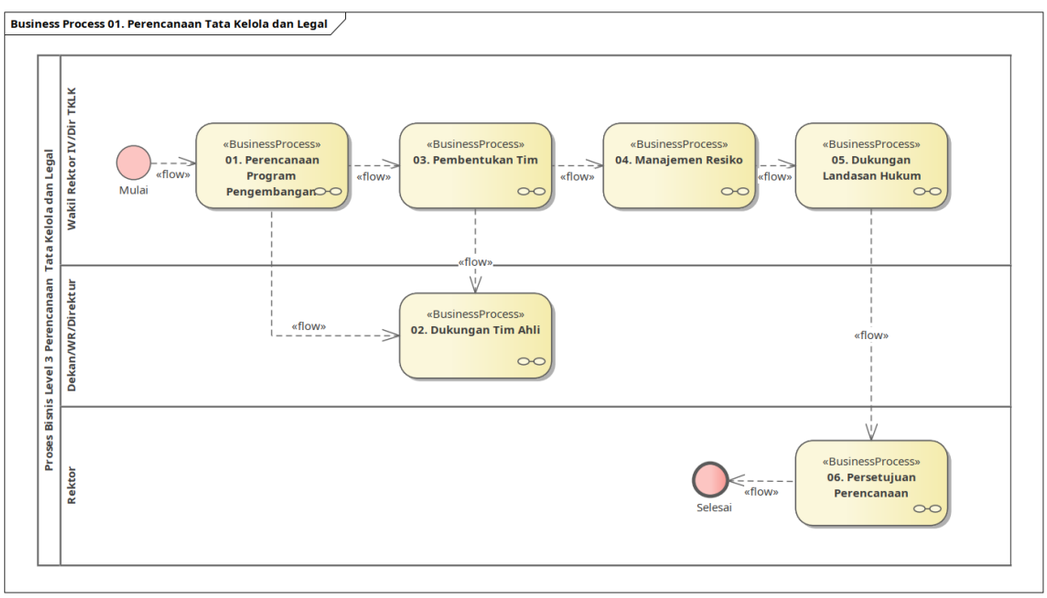
P07.B02.07. Evaluasi dan Pelaporan



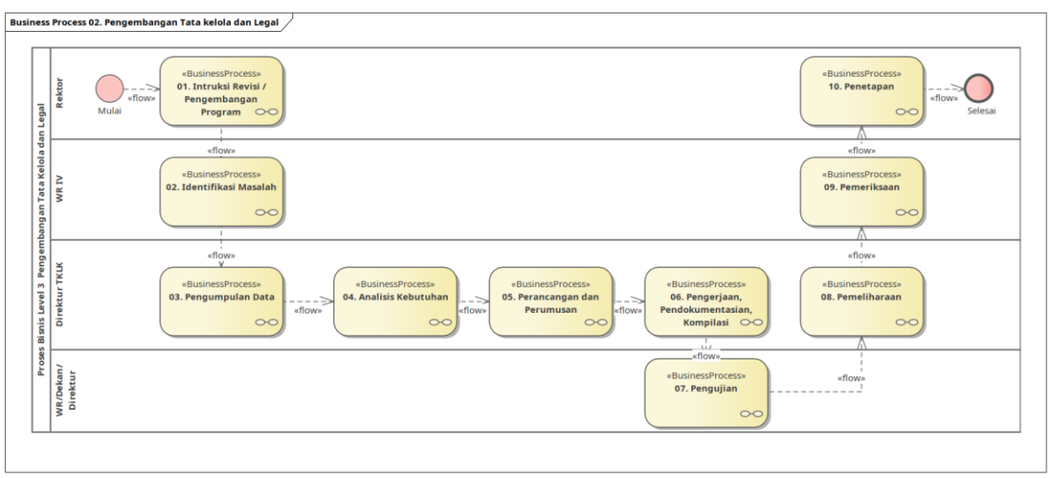
P07.B03. Reformasi Birokrasi



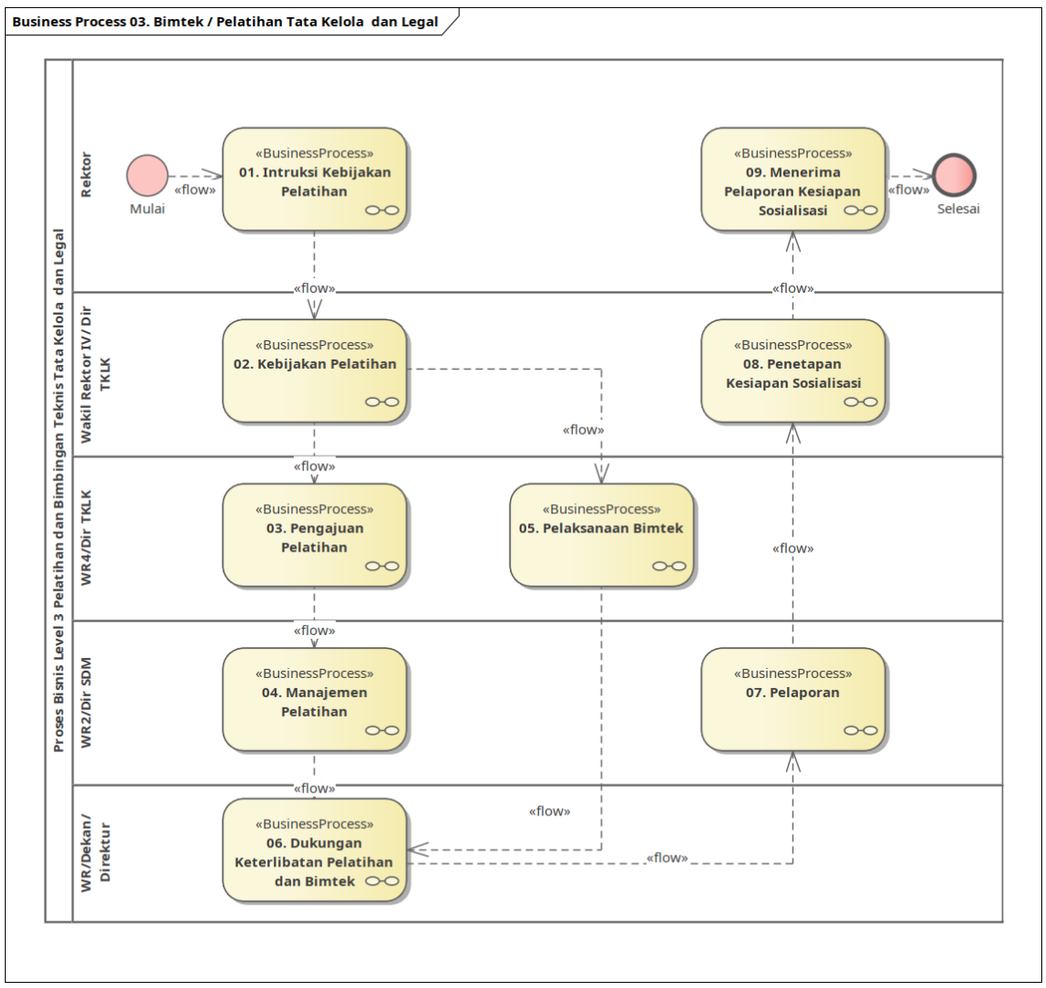
P07.B03.01. Perencanaan



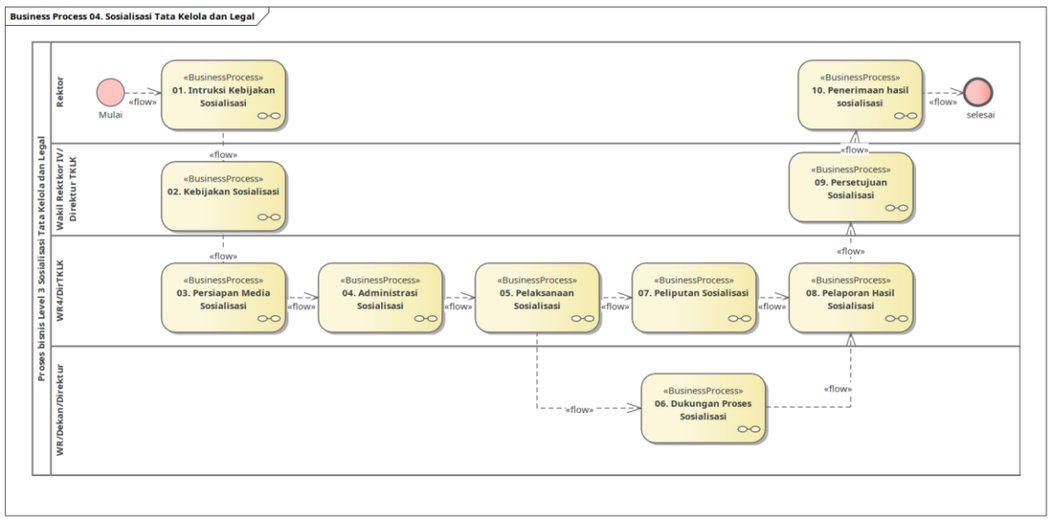
P07.B03.02. Pengembangan Layanan



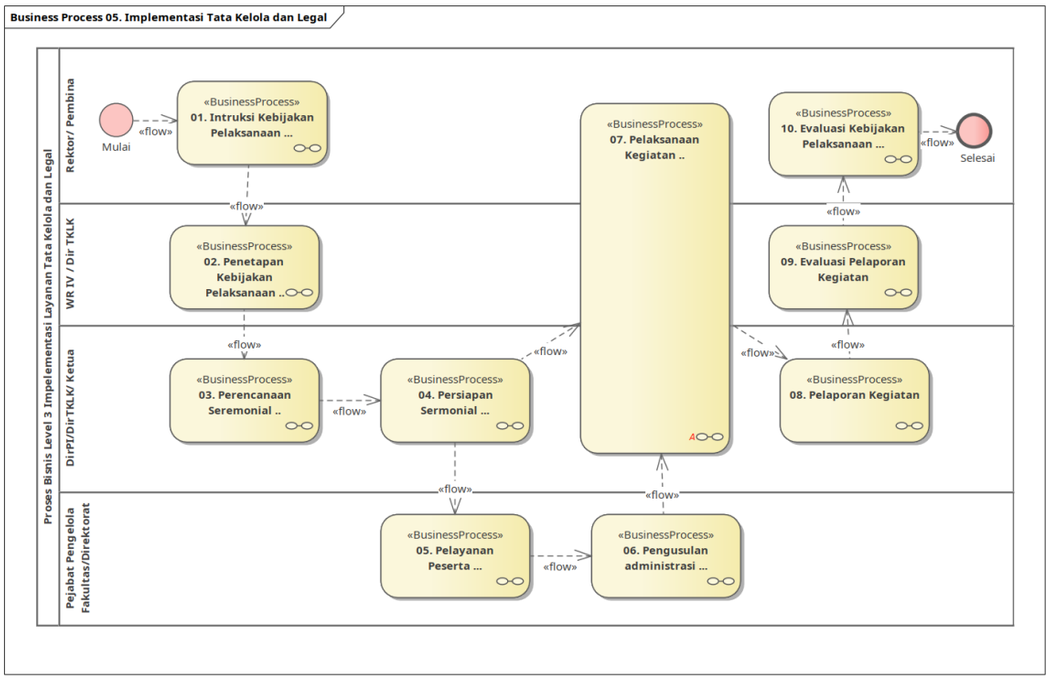
P07.B03.03. Bimtek/ Pelatihan



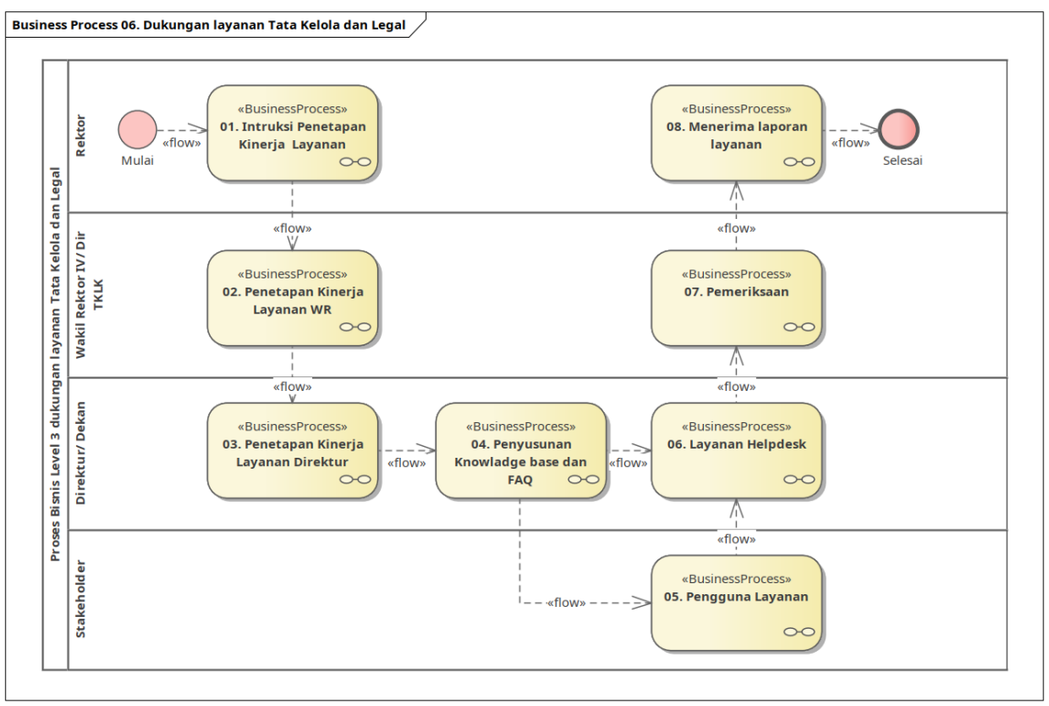
P07.B03.04. Sosialisasi



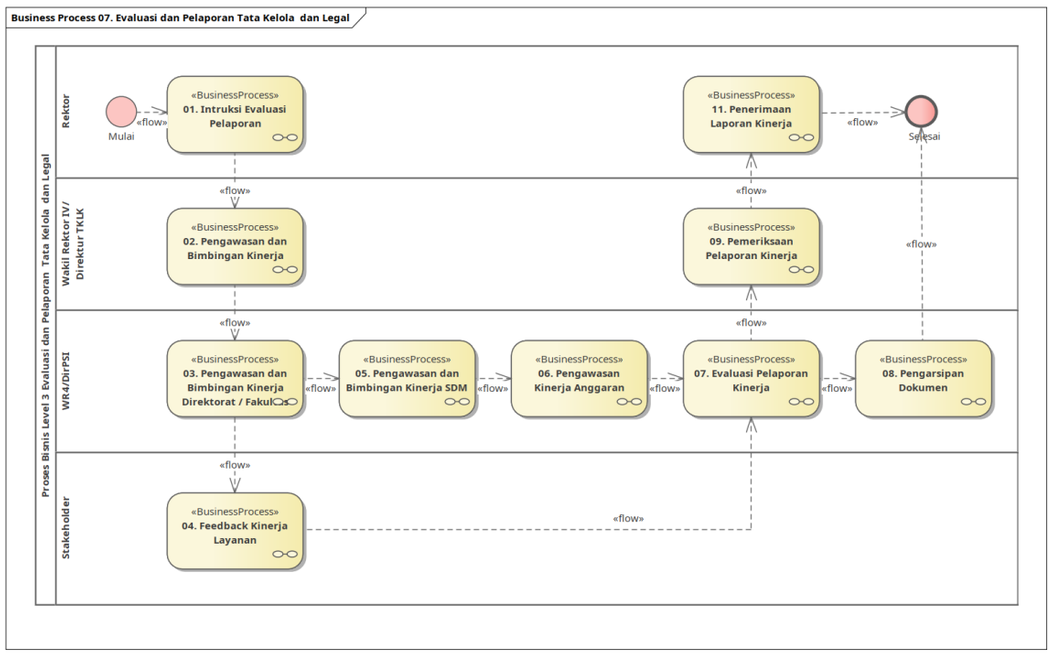
P07.B03.05. Implementasi Layanan



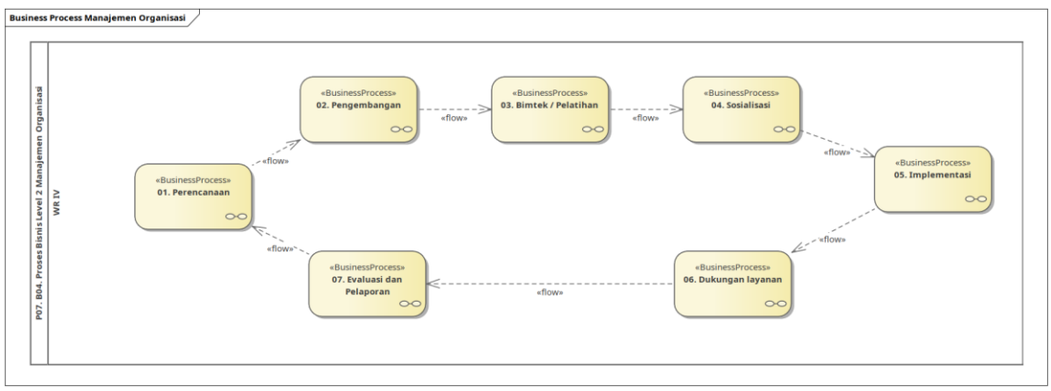
P07.B03.06. Dukungan Layanan



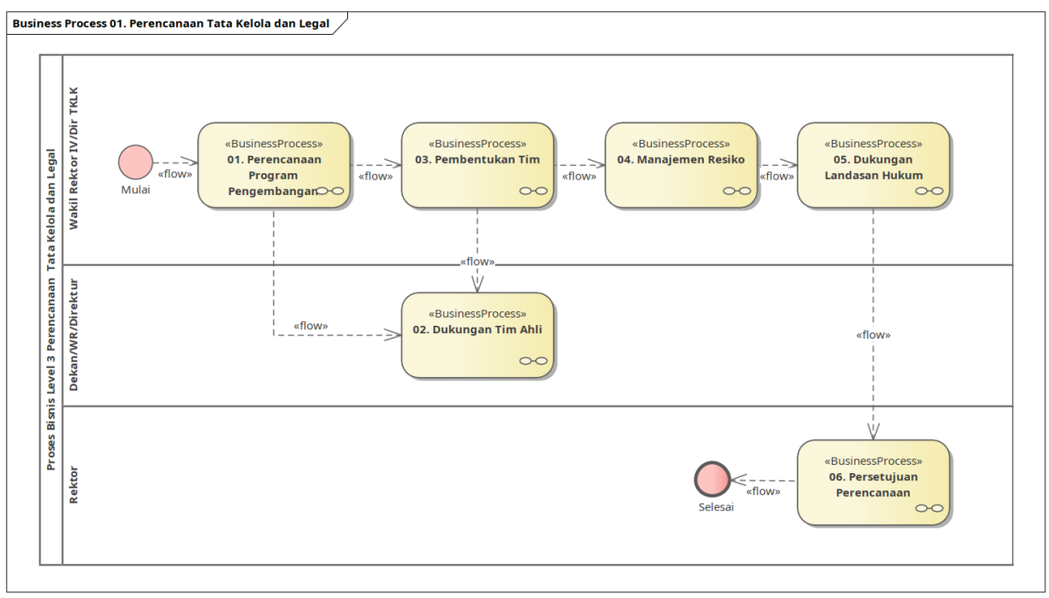
P07.B03.07. Evaluasi dan Pelaporan



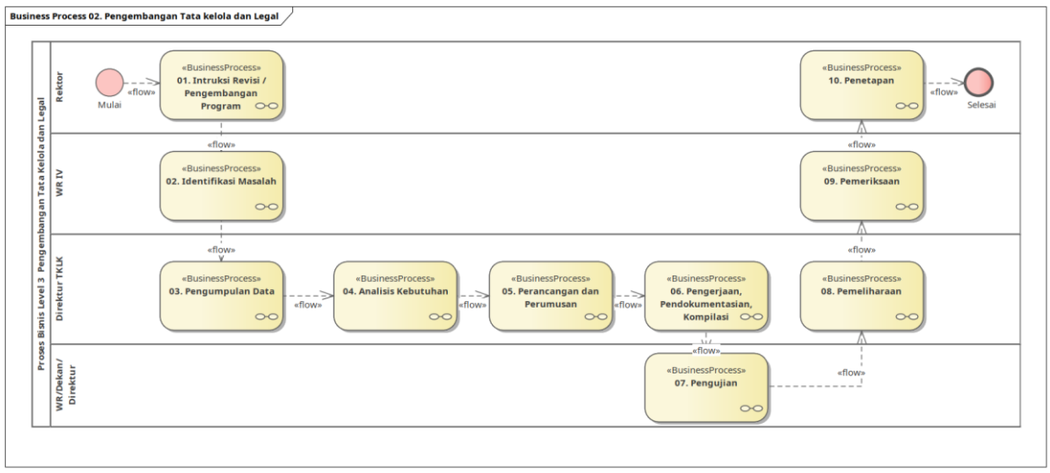
P07. B04. Manajemen Organisasi



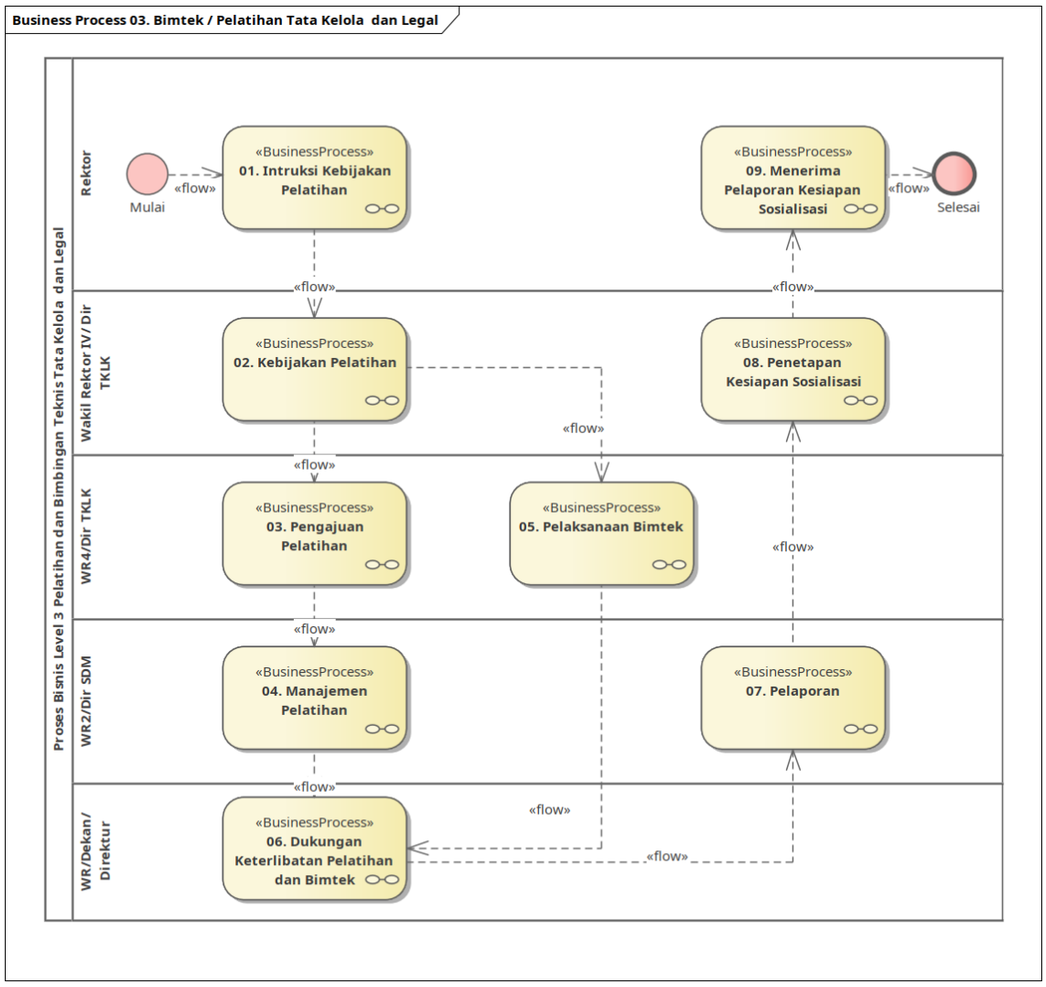
P07.B04.01. Perencanaan



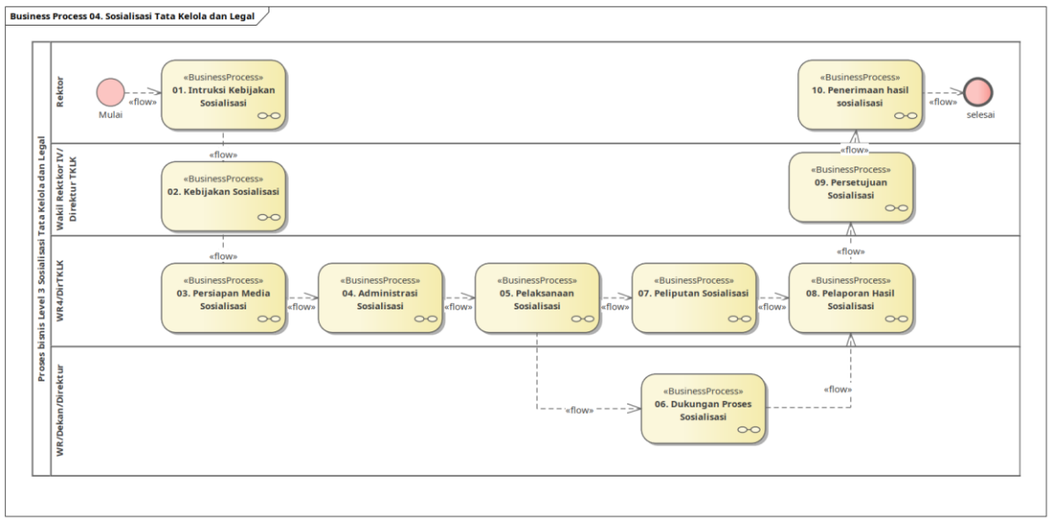
P07.B04.02. Pengembangan Layanan



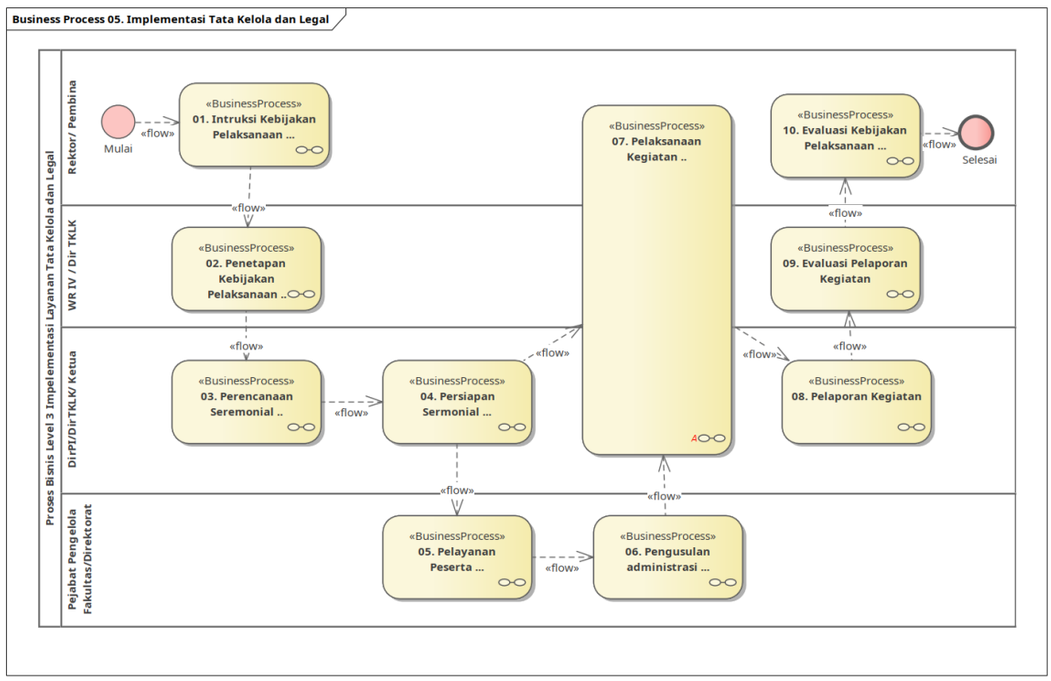
P07.B04.03. Bimtek/ Pelatihan



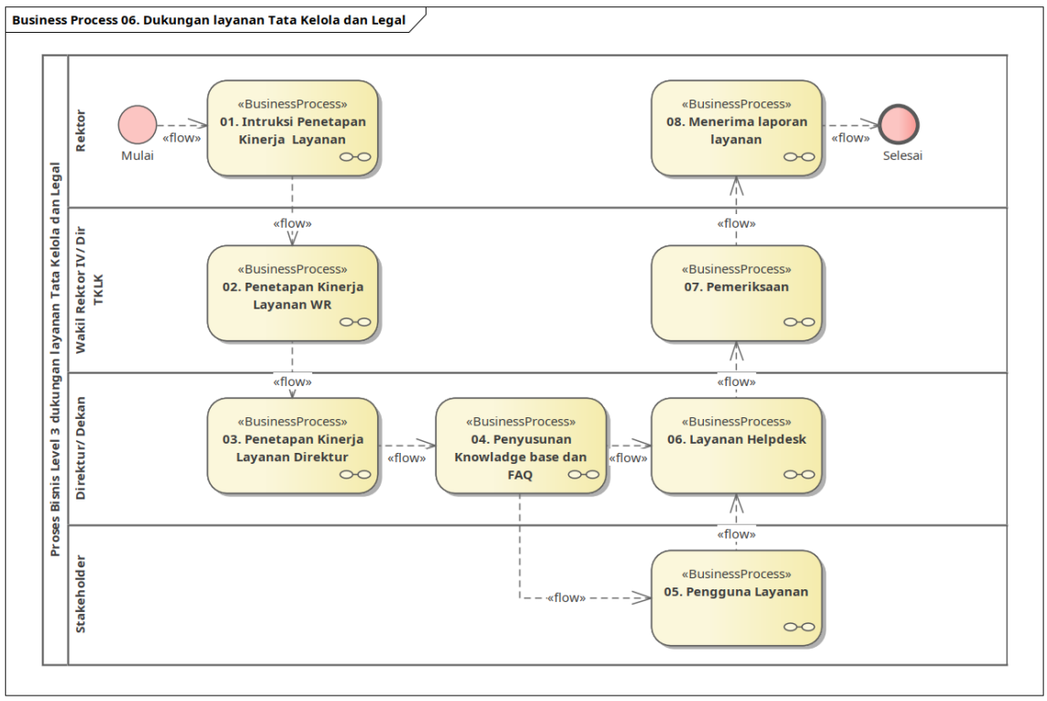
P07.B04.04. Sosialisasi



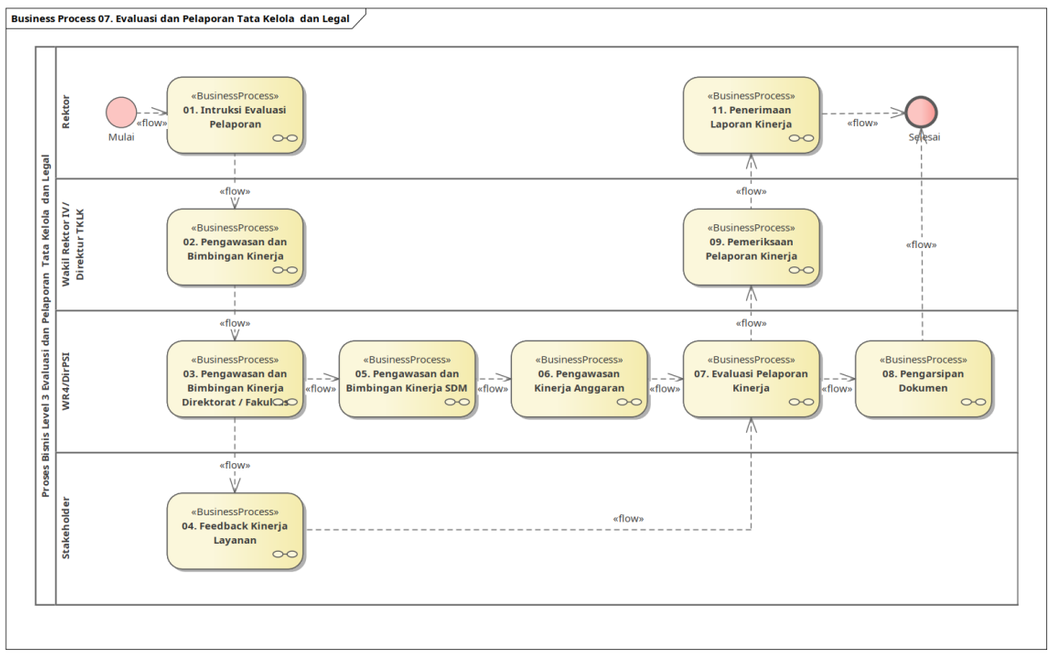
P07.B04.05. Implementasi Layanan



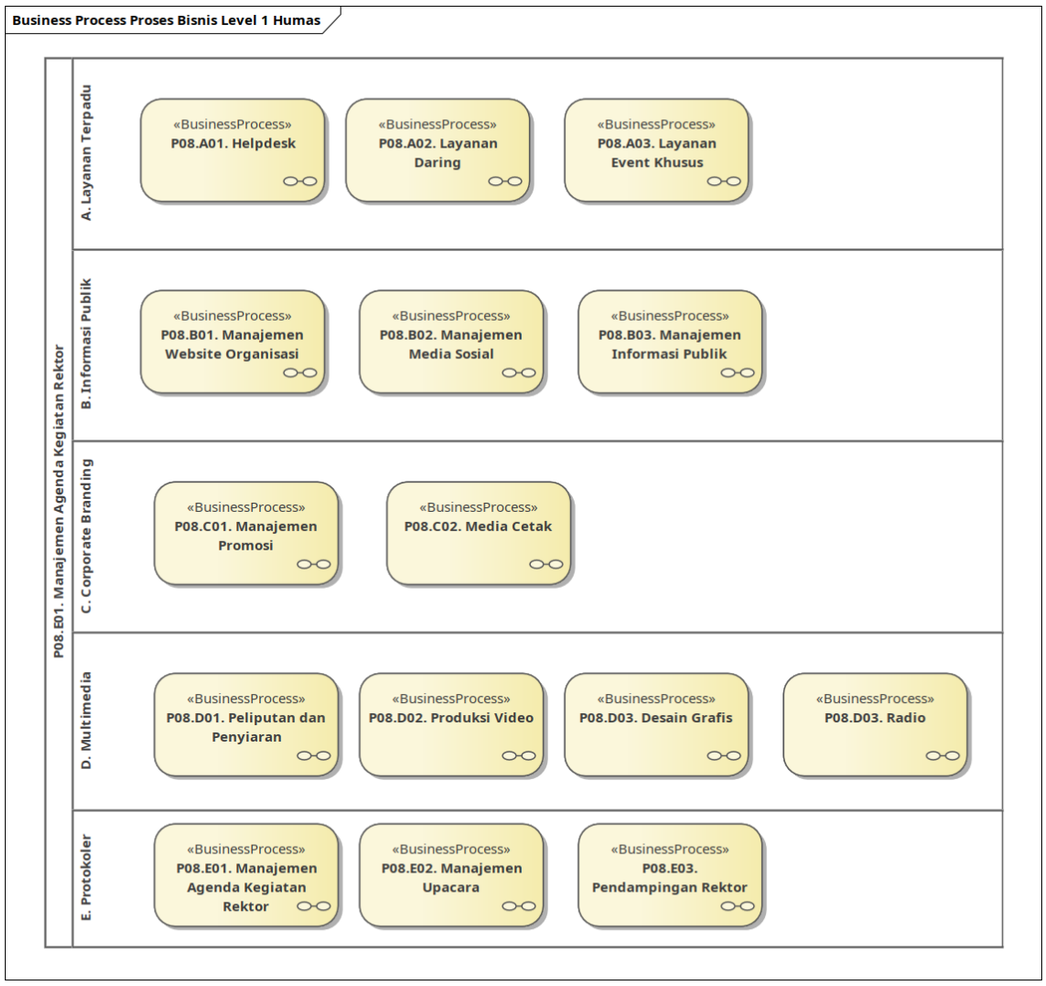
P07.B04.06. Dukungan Layanan



P07.B04.07. Evaluasi dan Pelaporan

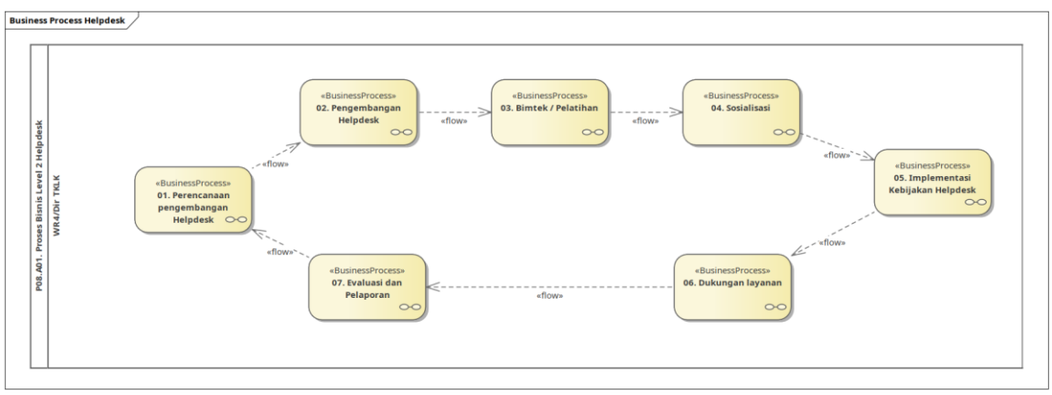


P08. Humas

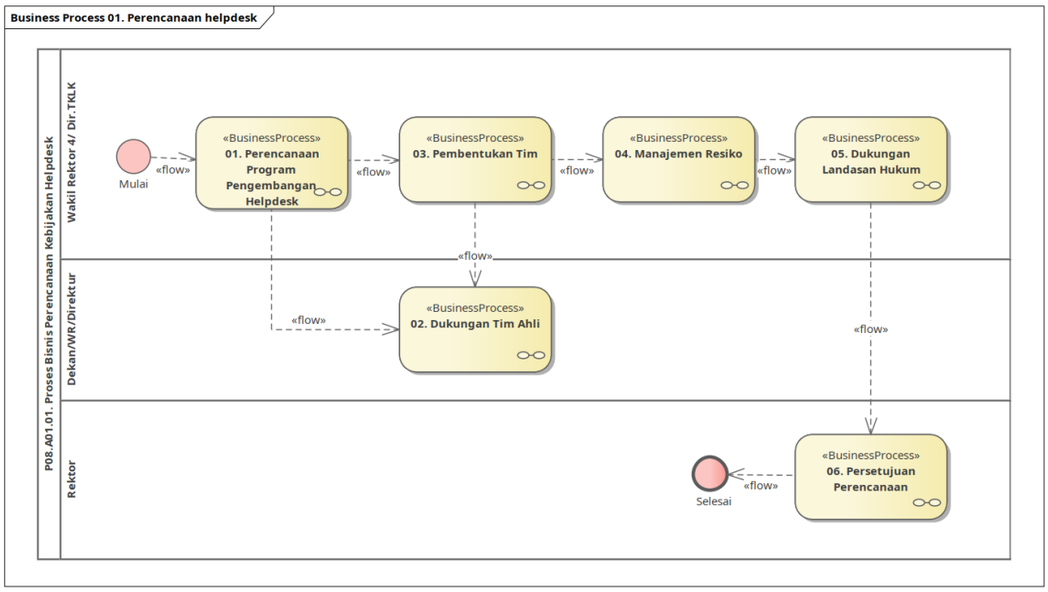


P08.A. Layanan Terpadu

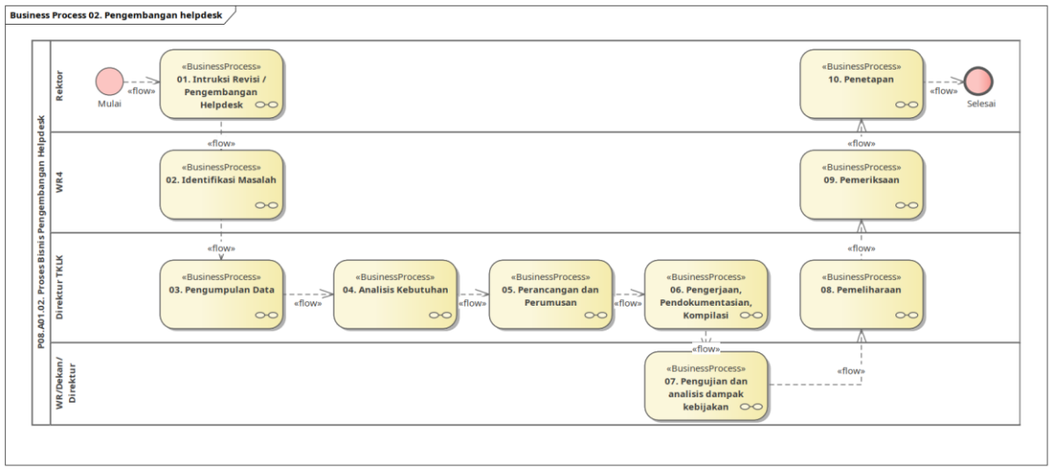
P08.A01. Layanan Langsung / Helpdesk



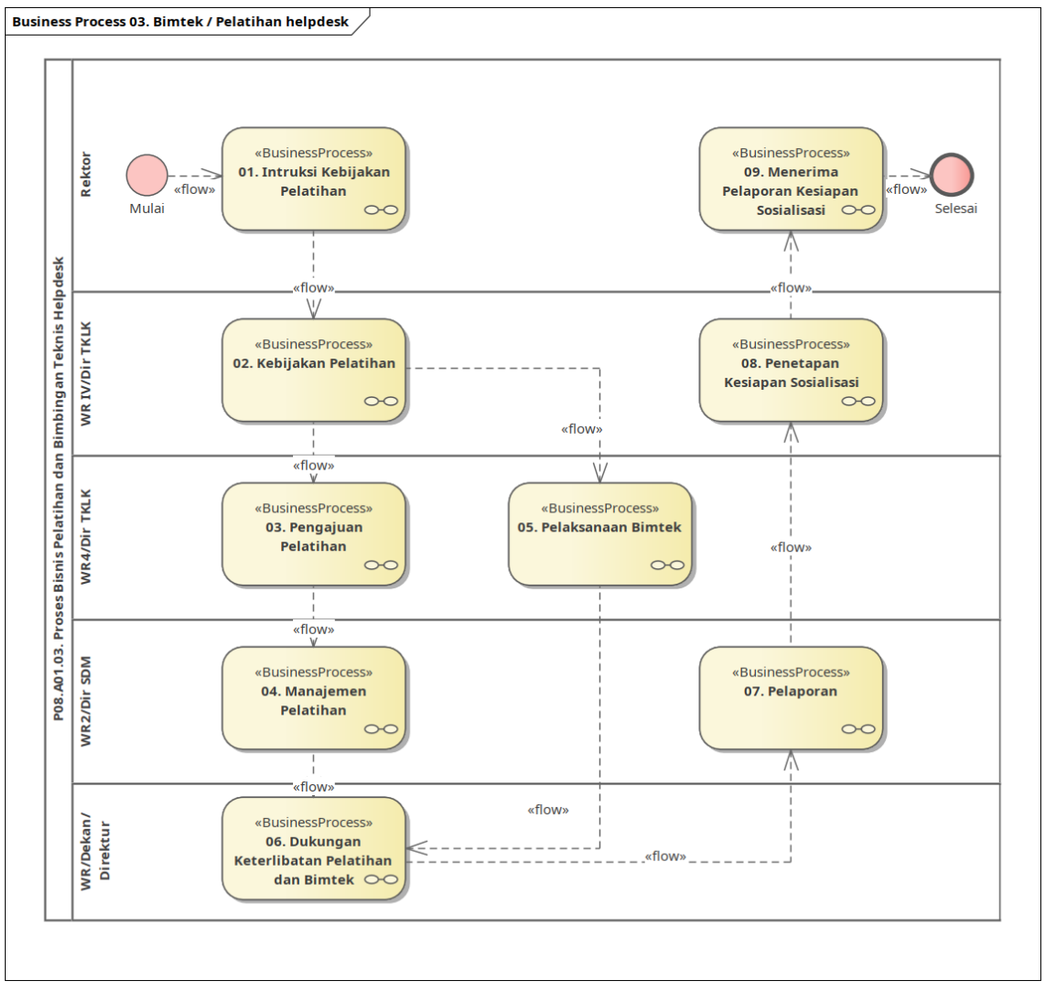
P08.A01.01. Perencanaan



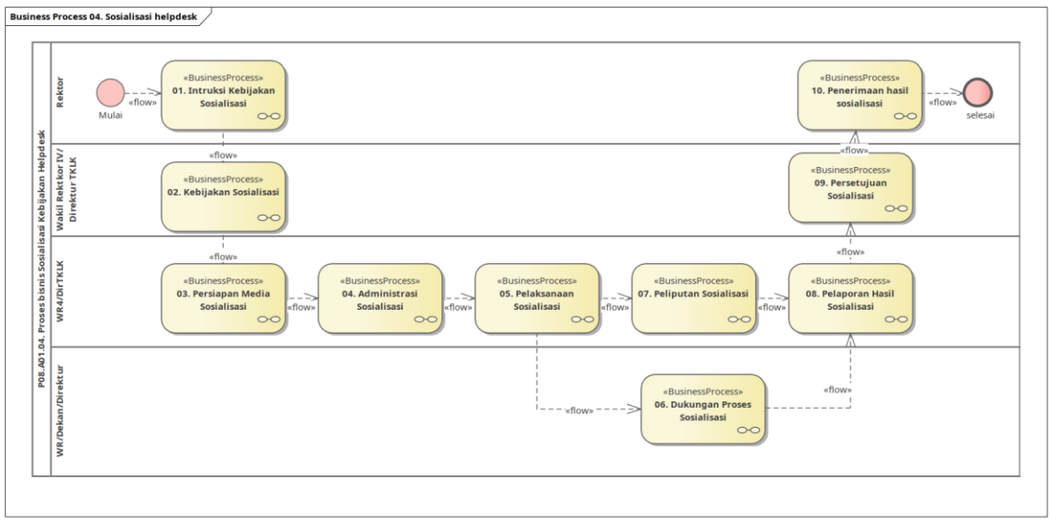
P08.A01.02. Pengembangan Layanan



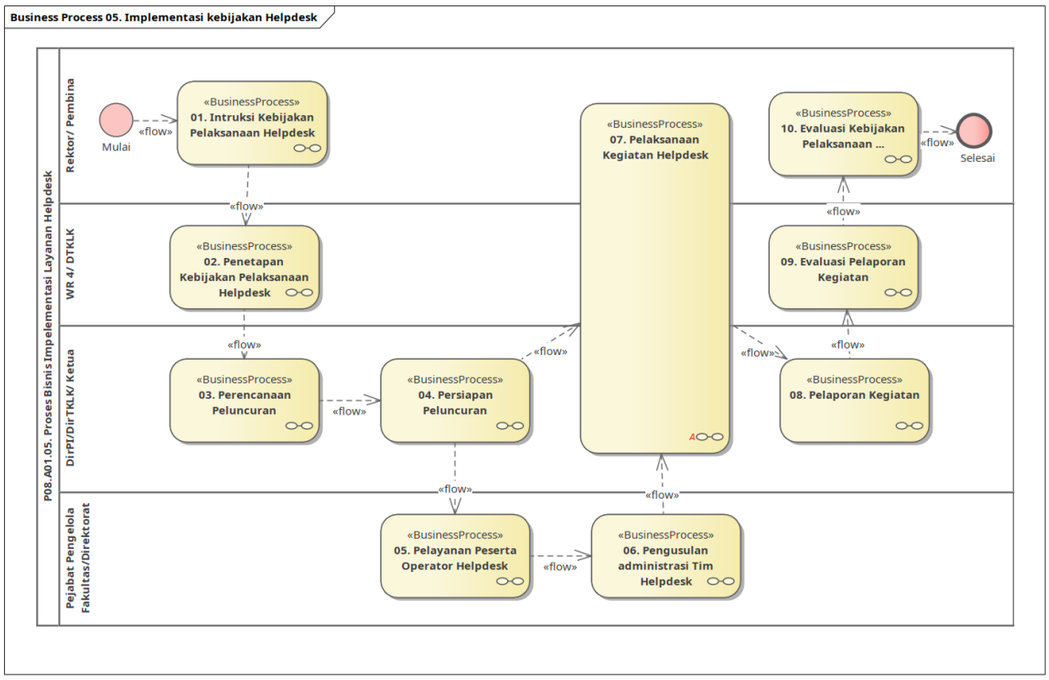
P08.A01.03. Bimtek/ Pelatihan



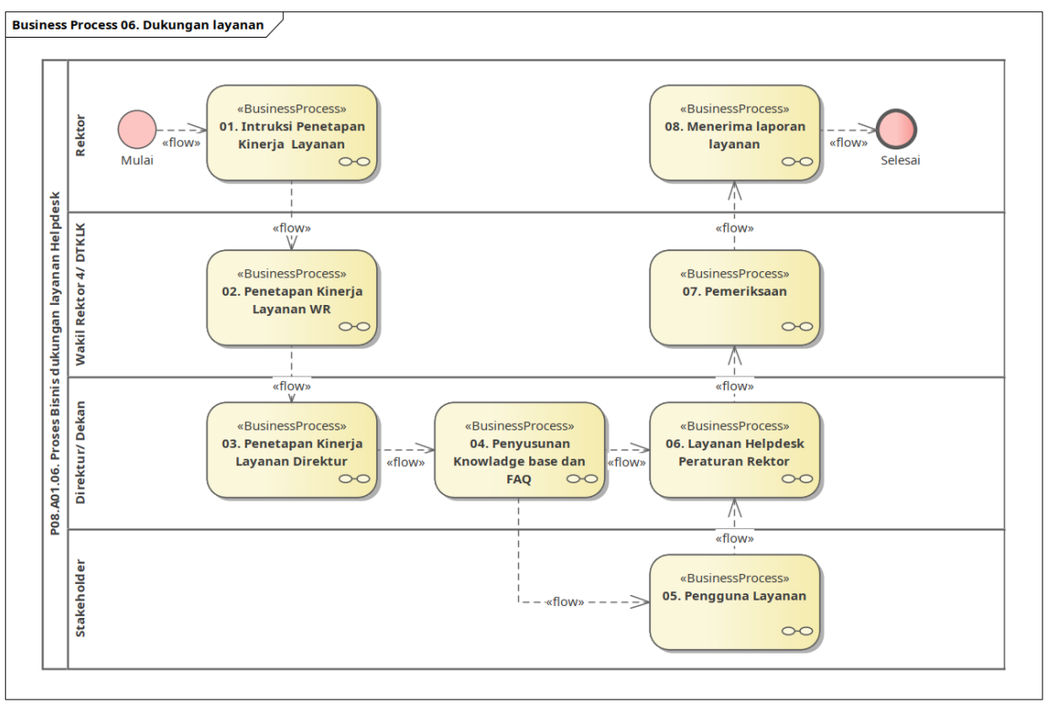
P08.A01.04. Sosialisasi



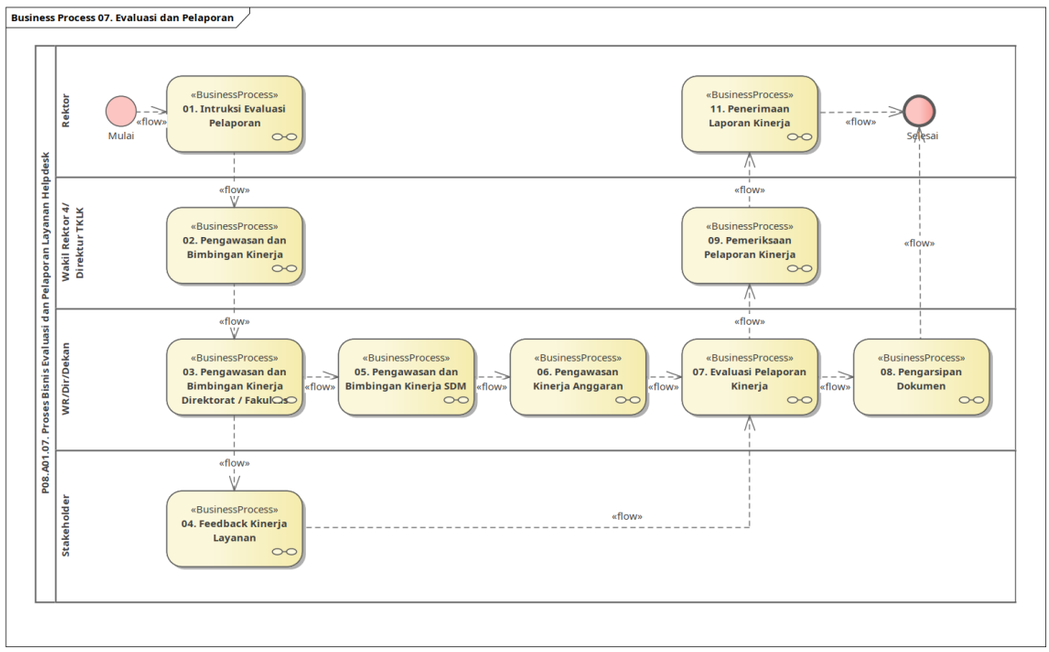
P08.A01.05. Implementasi Layanan



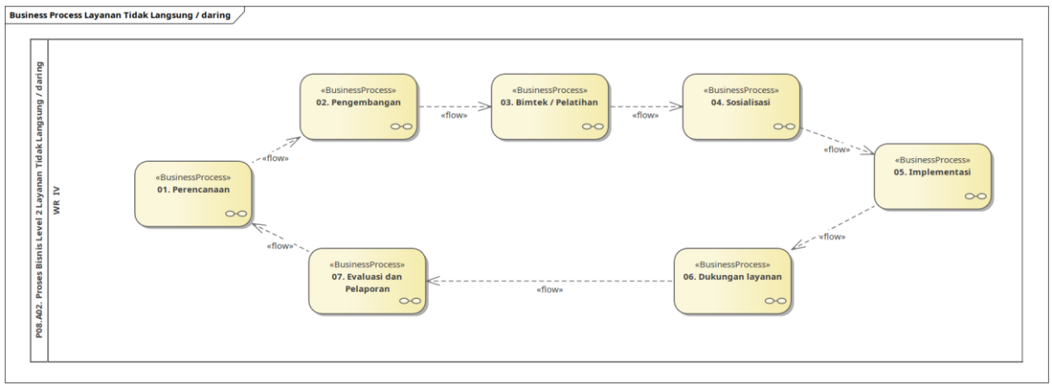
P08.A01.06. Dukungan Layanan



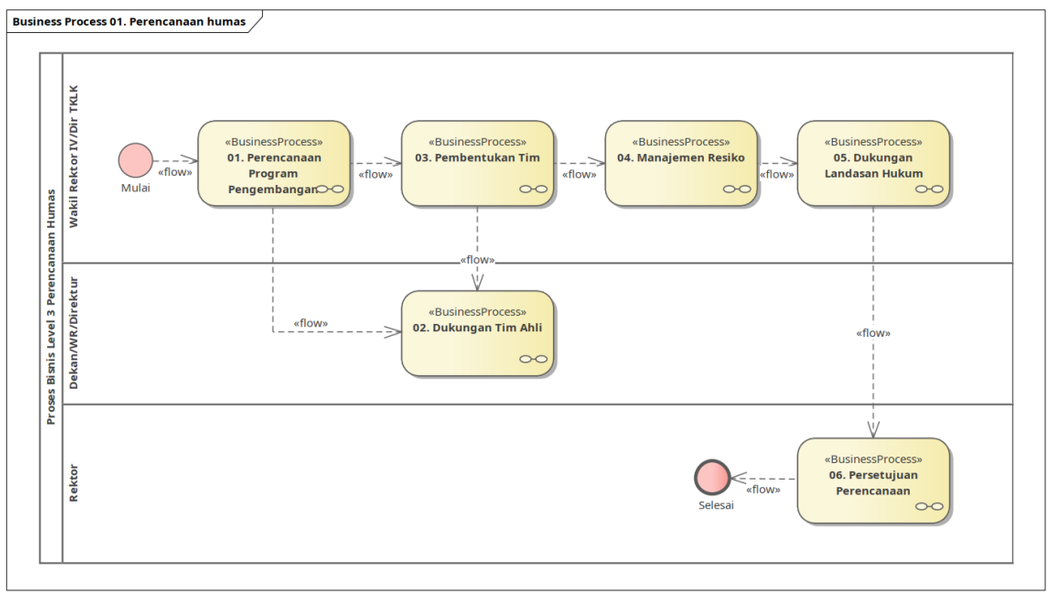
P08.A01.07. Evaluasi dan Pelaporan



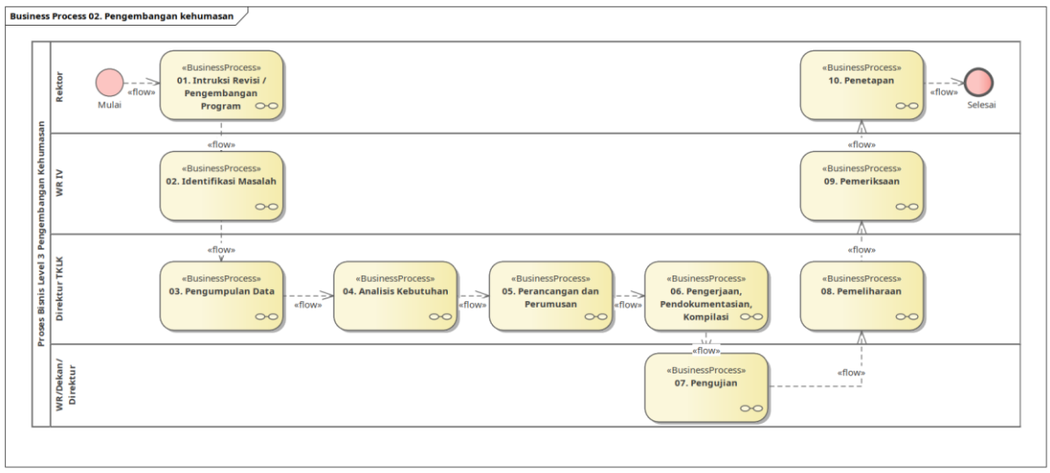
P08.A02.Layanan Tidak Langsung / daring



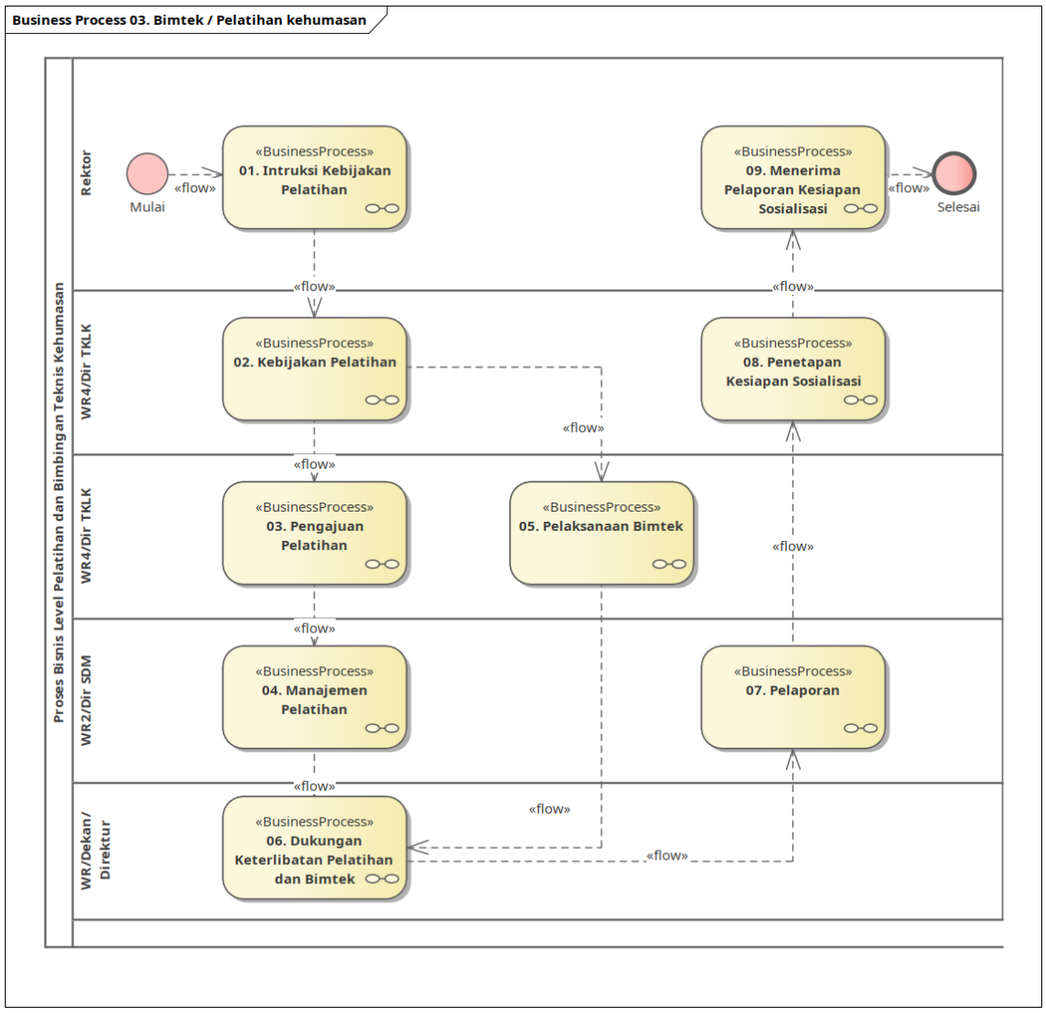
P08.A02.01. Perencanaan



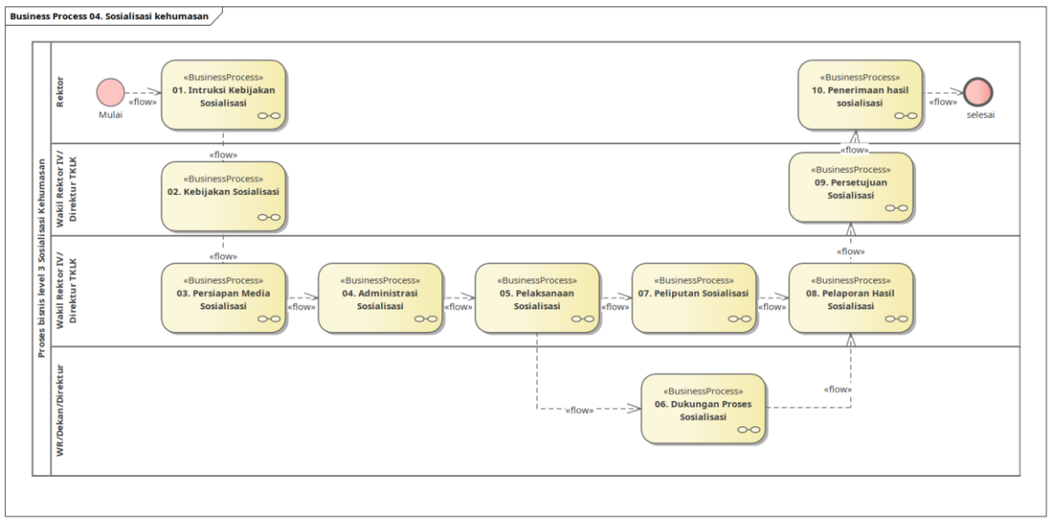
P08.A02.02. Pengembangan Layanan



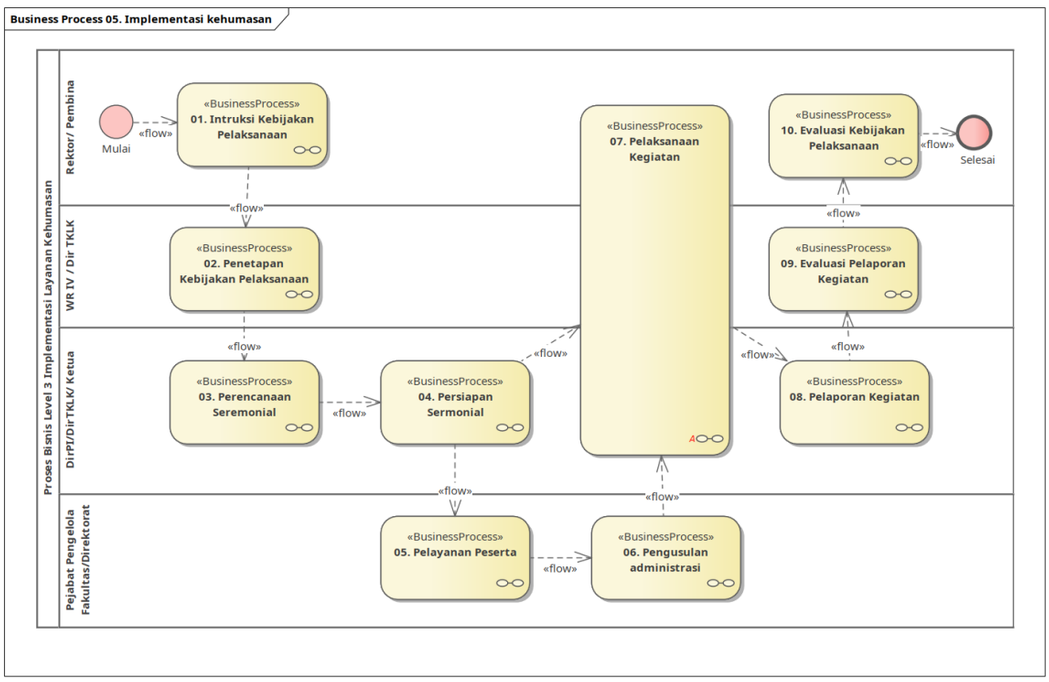
P08.A02.03. Bimtek/ Pelatihan



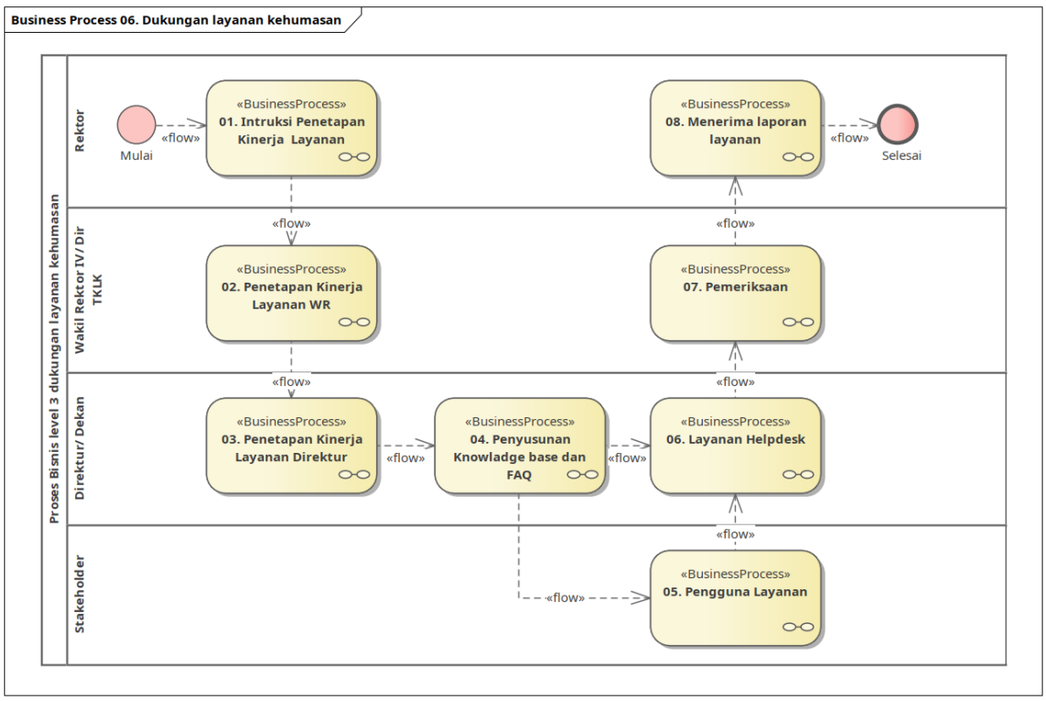
P08.A02.04. Sosialisasi



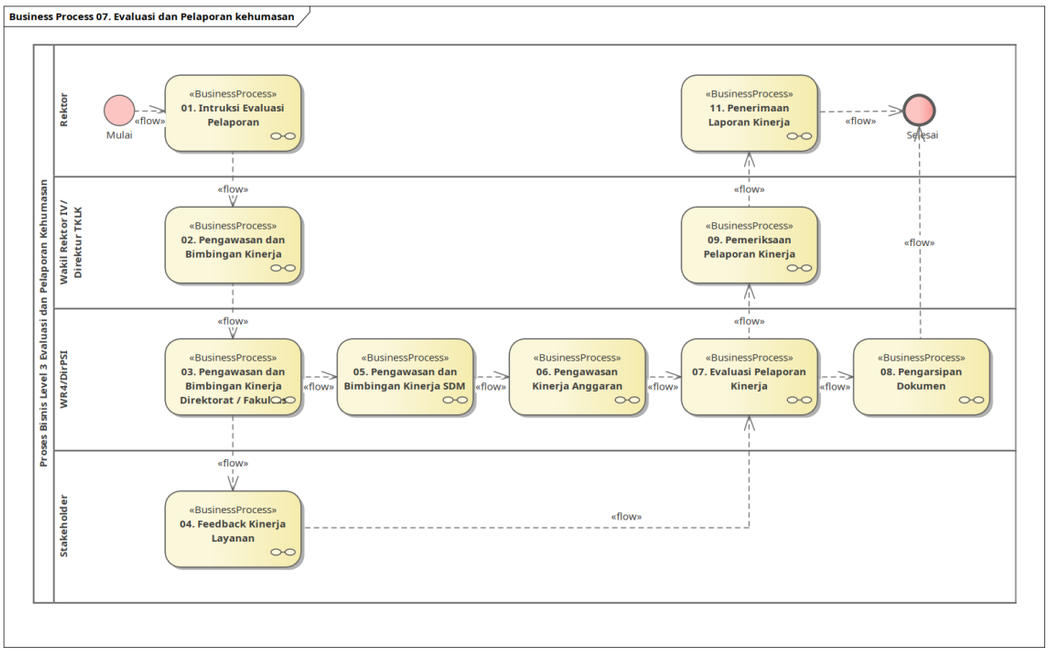
P08.A02.05. Implementasi Layanan



P08.A02.06. Dukungan Layanan

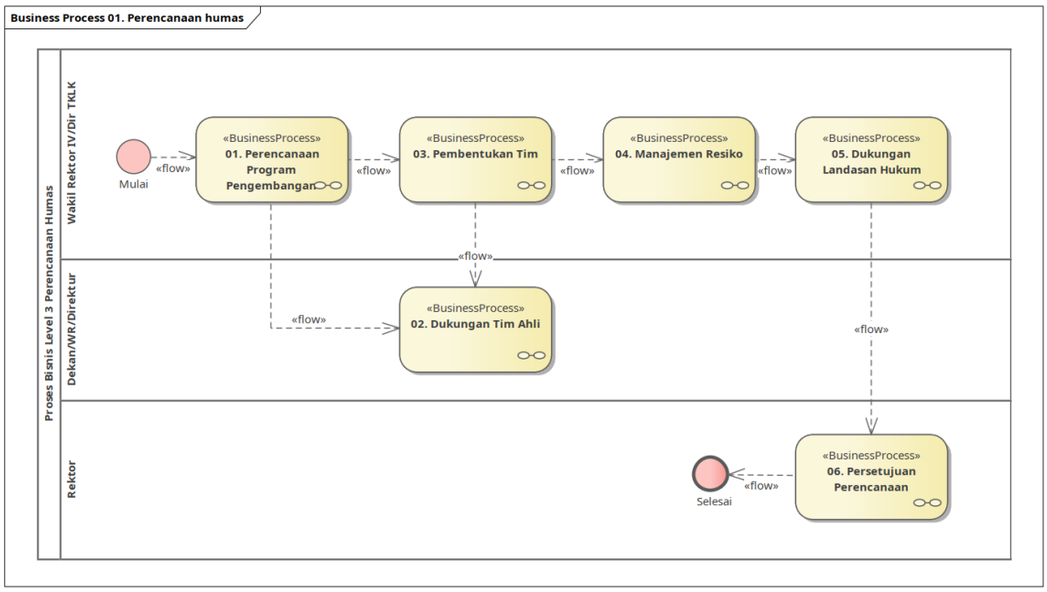


P08.A02.07. Evaluasi dan Pelaporan

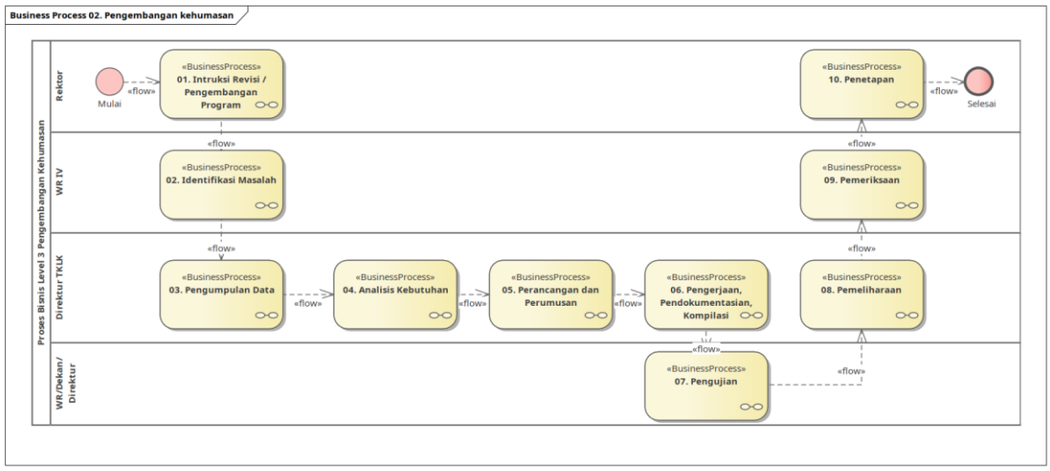


P08.A03. Layanan dukungan kegiatan

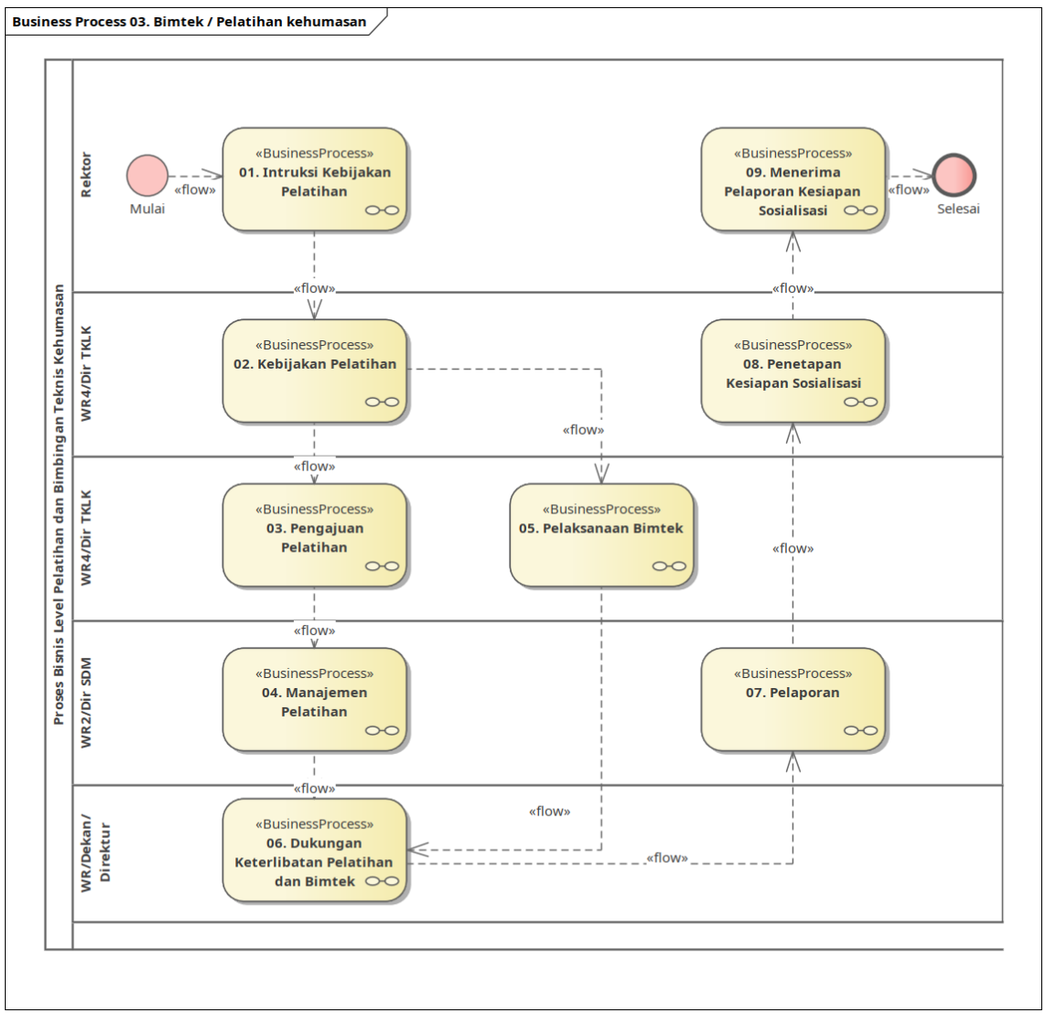
P08.A03.01. Perencanaan



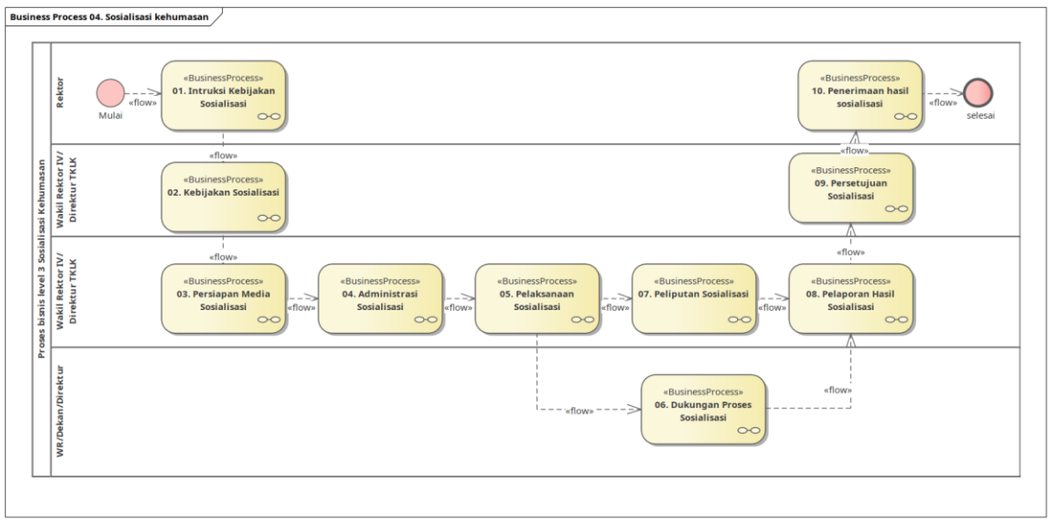
P08.A03.02. Pengembangan Layanan



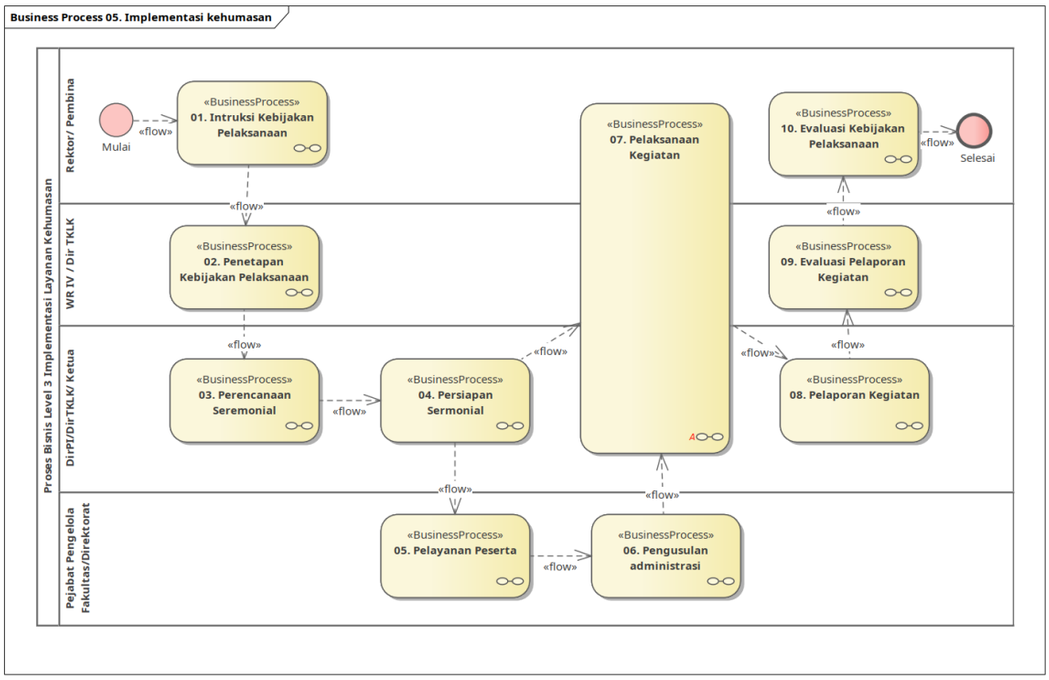
P08.A03.03. Bimtek/ Pelatihan



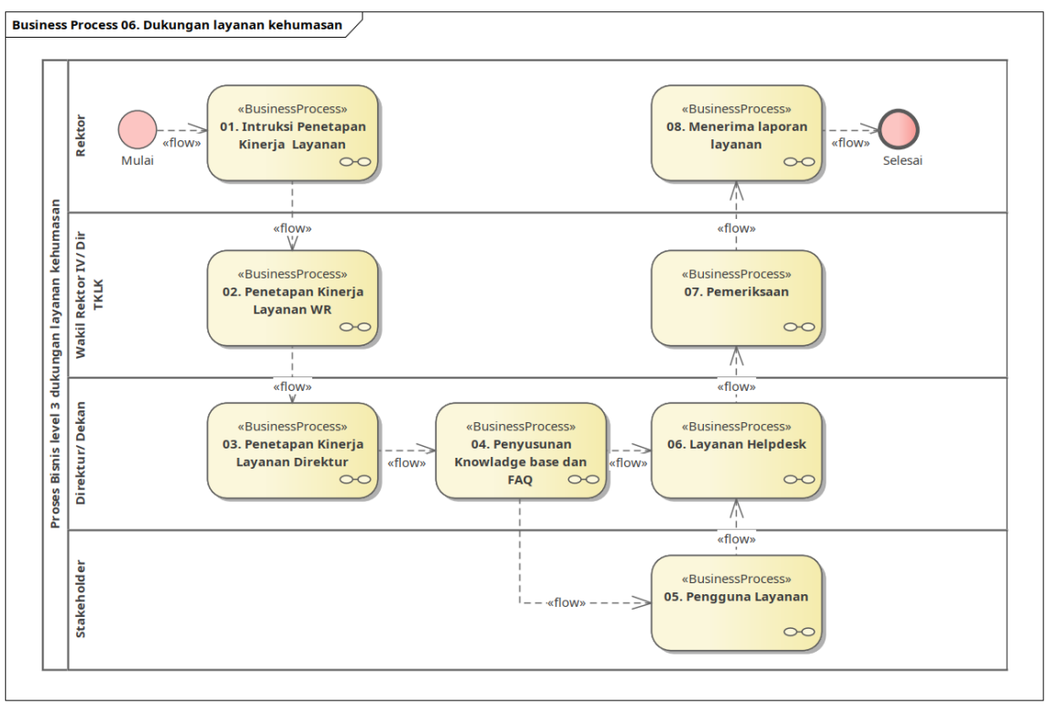
P08.A03.04. Sosialisasi



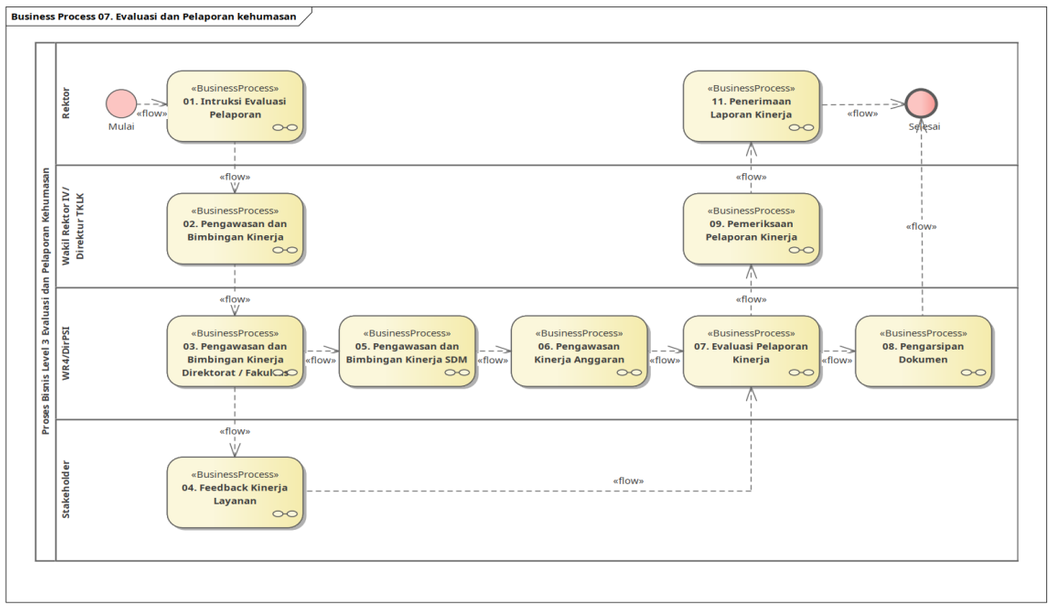
P08.A03.05. Implementasi Layanan



P08.A03.06. Dukungan Layanan

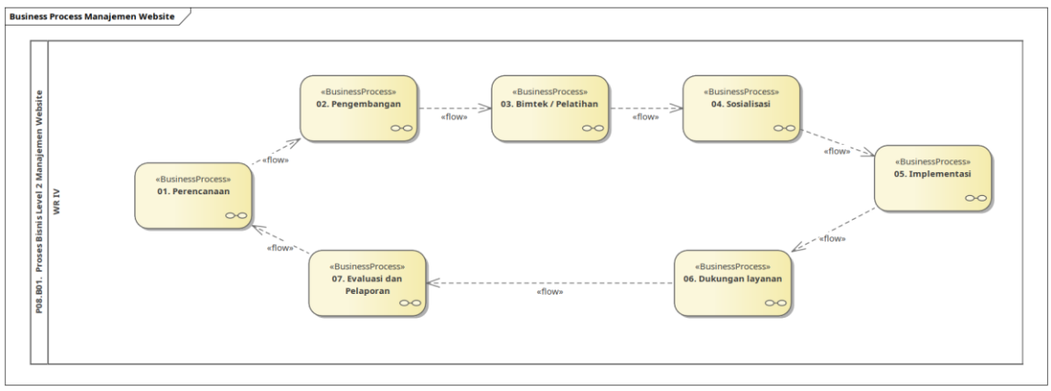


P08.A03.07. Evaluasi dan Pelaporan

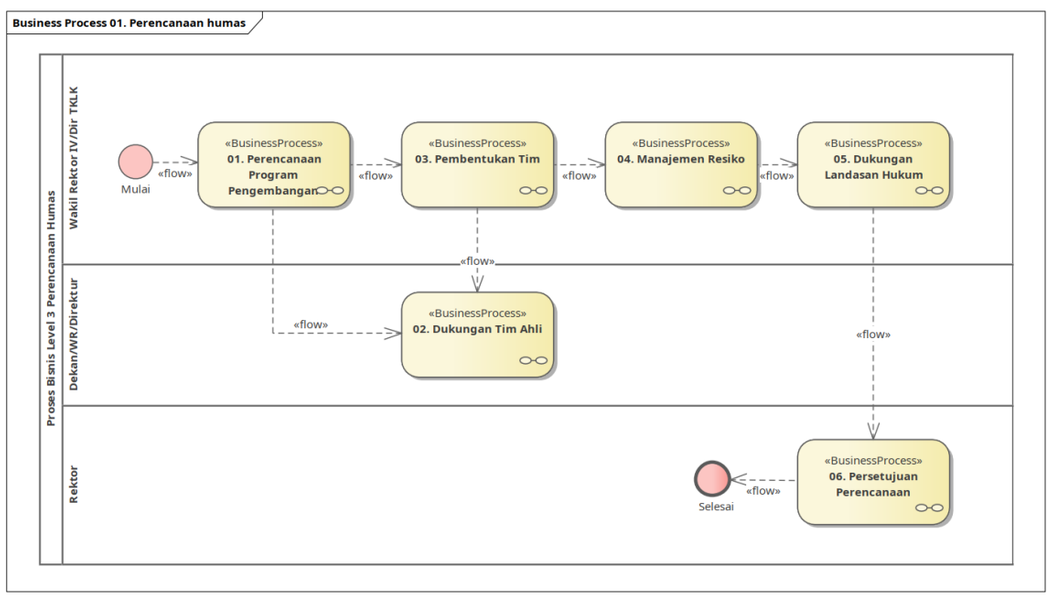


P08.B. Informasi Publik

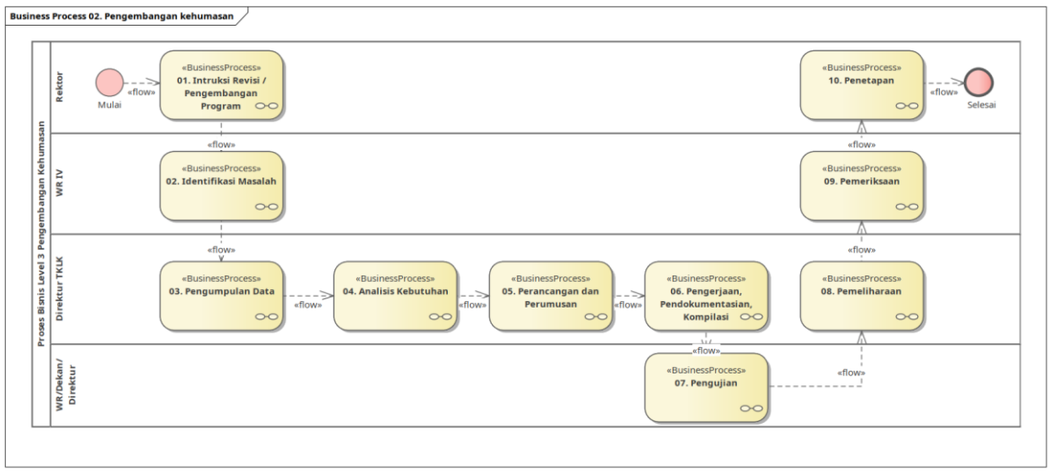
P08.B01. Manajemen Website



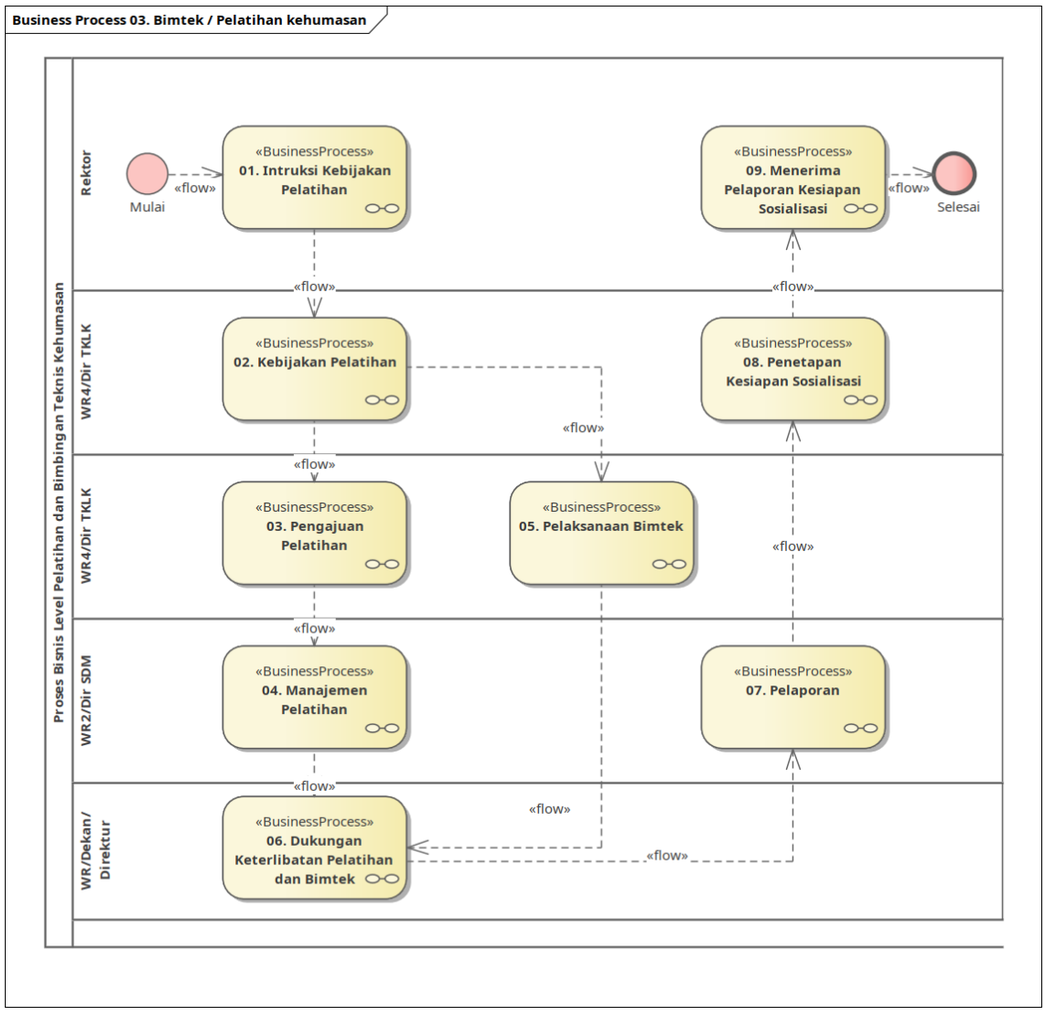
P08.B01.01. Perencanaan



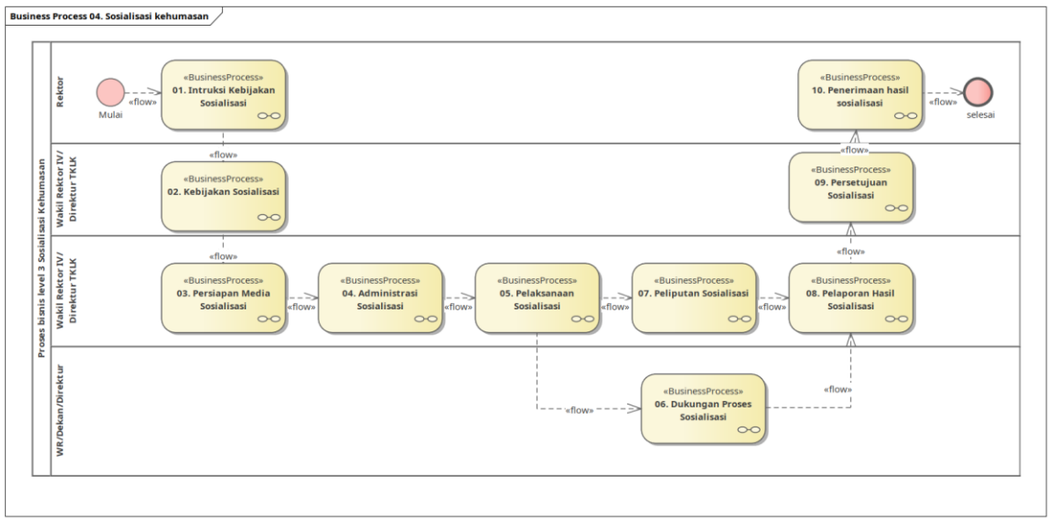
P08.B01.02. Pengembangan Layanan



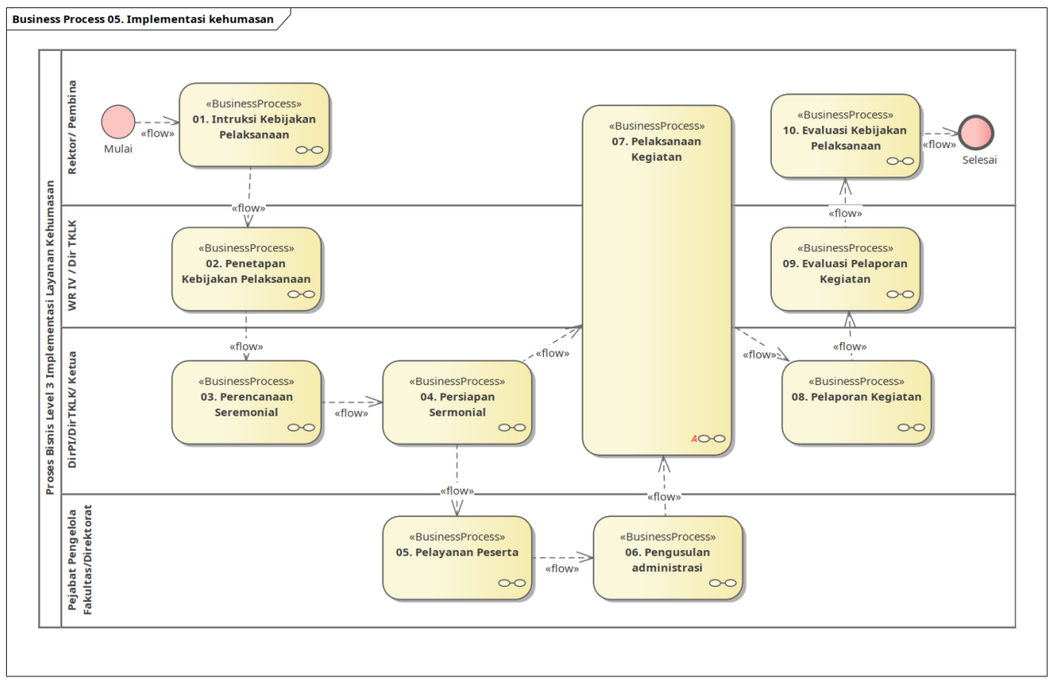
P08.B01.03. Bimtek/ Pelatihan



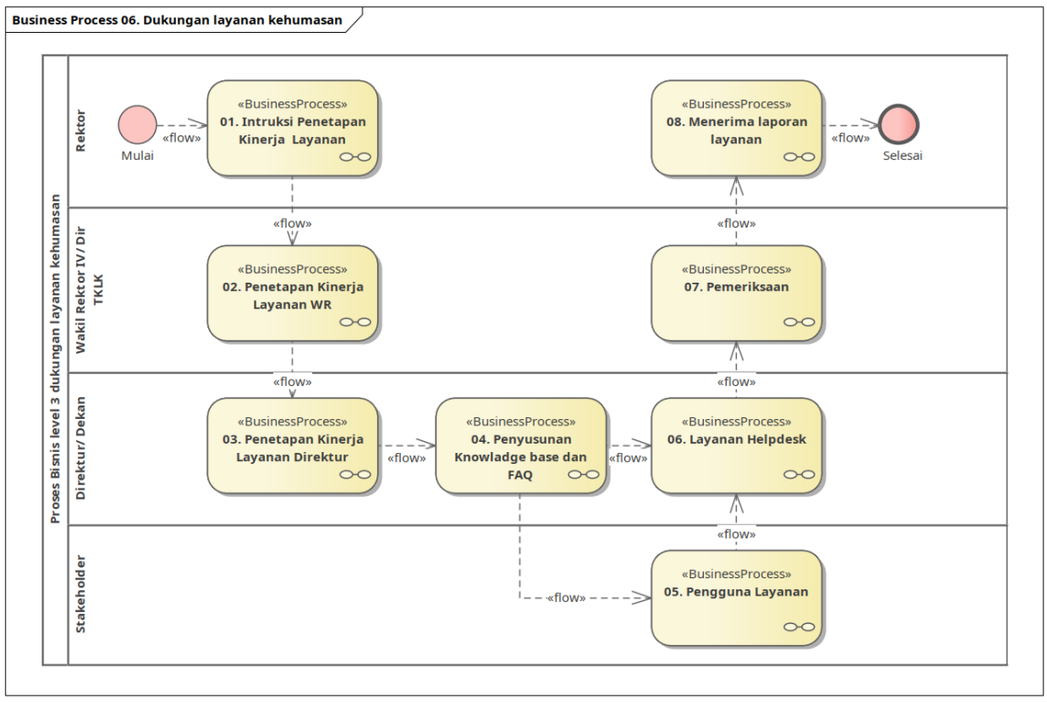
P08.B01.04. Sosialisasi



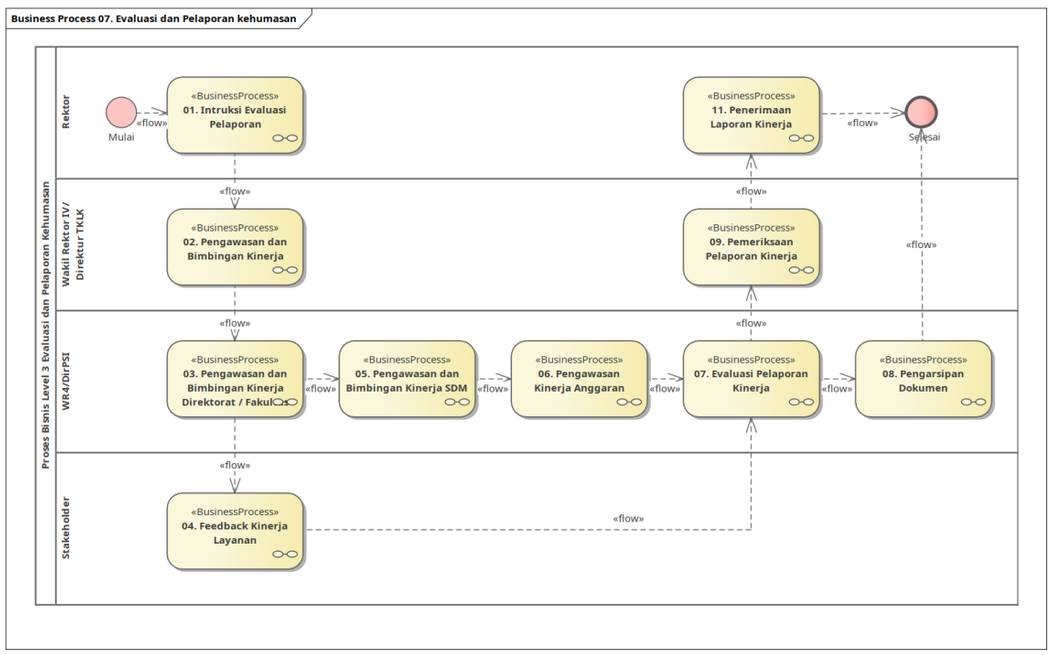
P08.B01.05. Implementasi Layanan



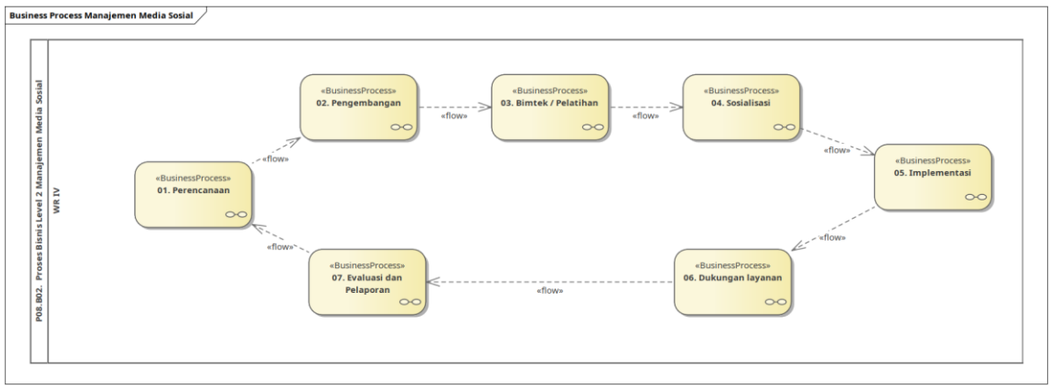
P08.B01.06. Dukungan Layanan



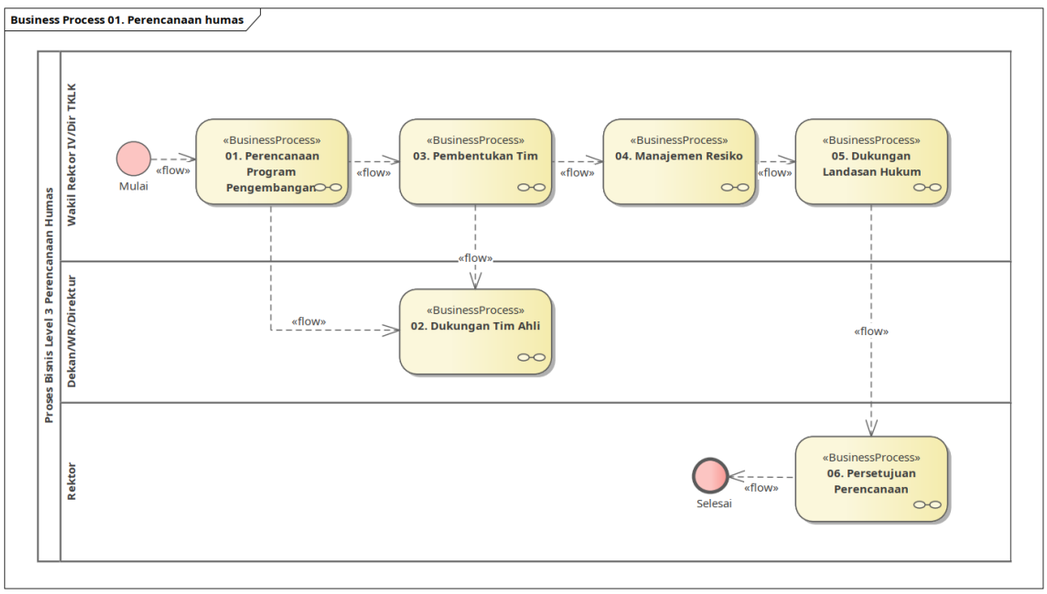
P08.B01.07. Evaluasi dan Pelaporan



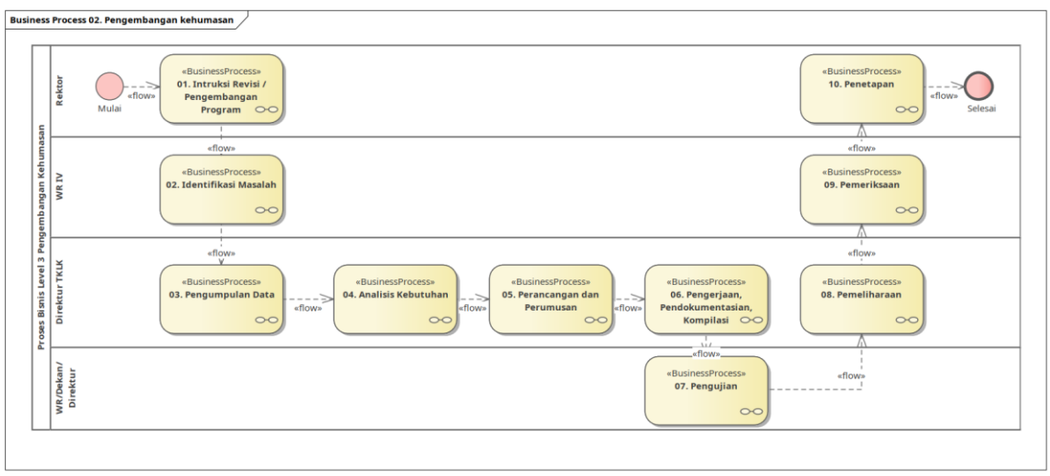
P08.B02. Manajemen Media Sosial



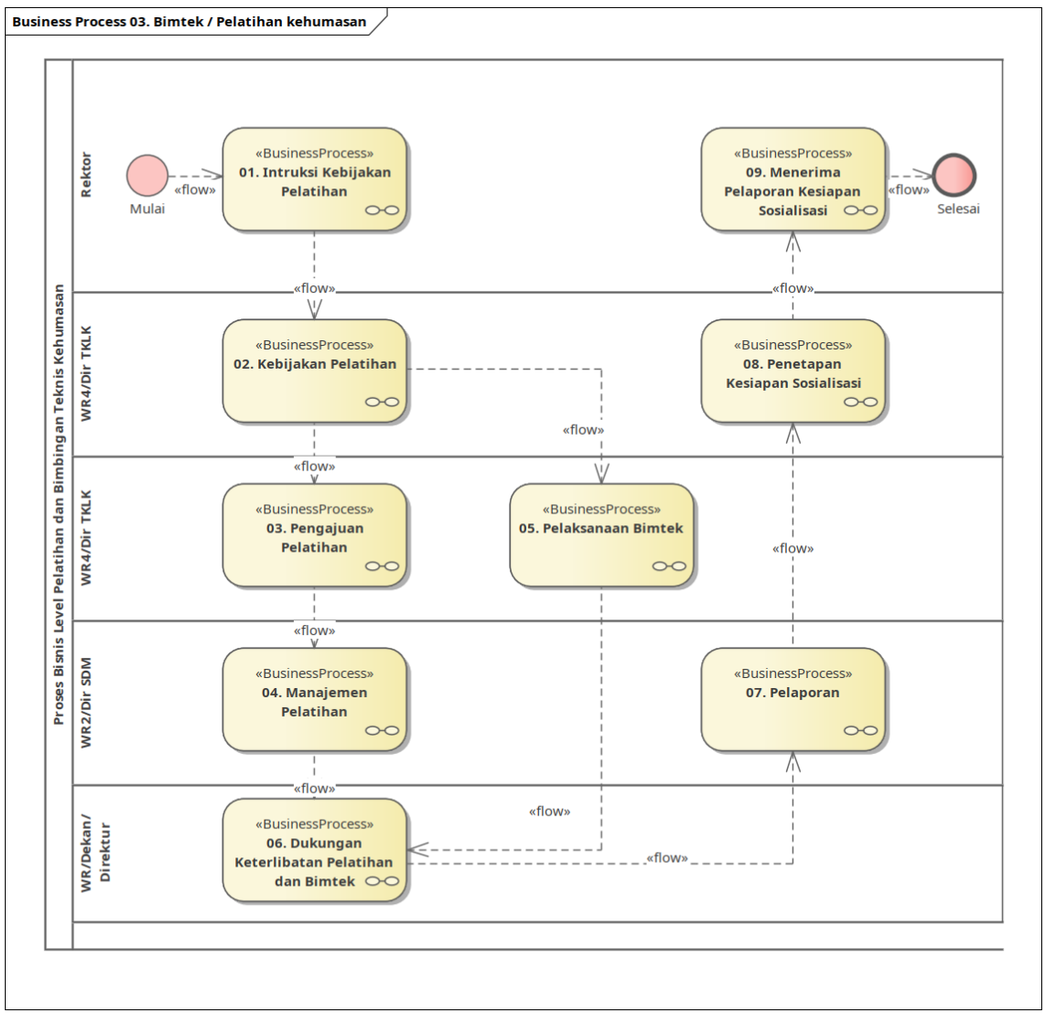
P08.B02.01. Perencanaan



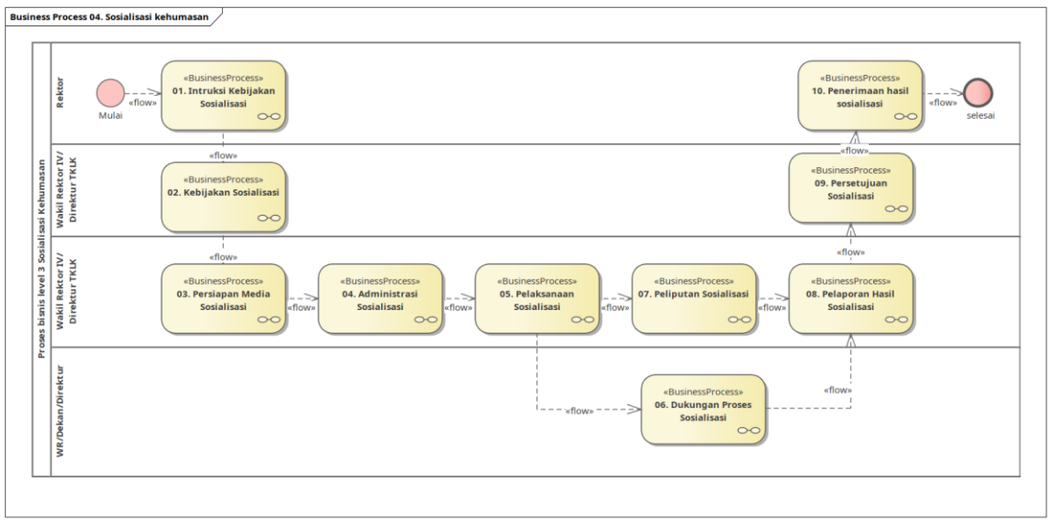
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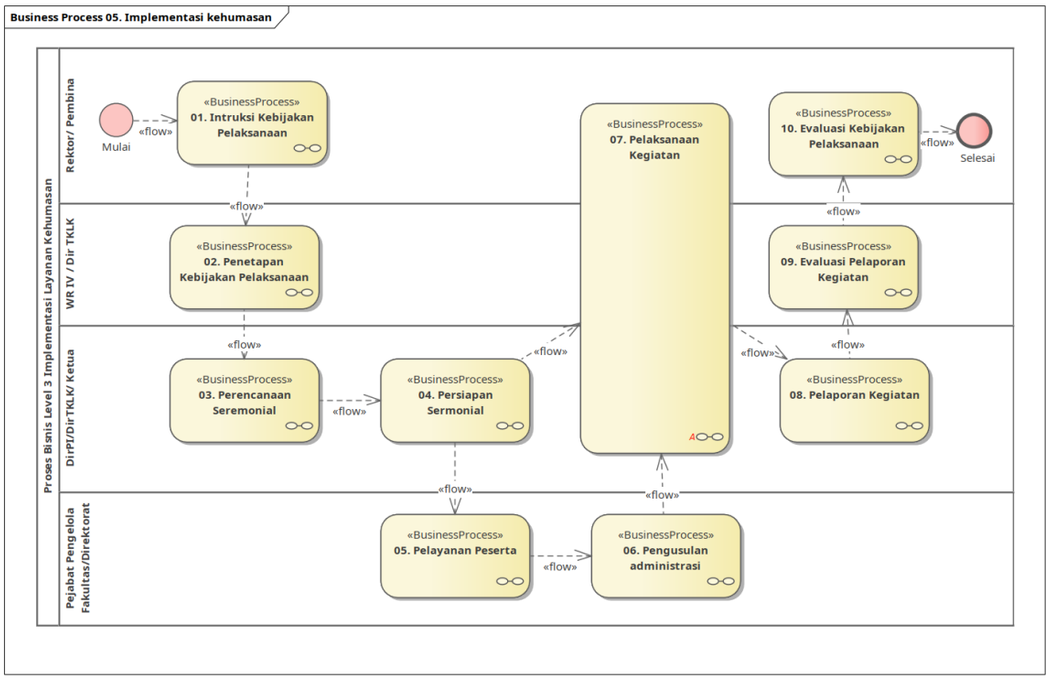
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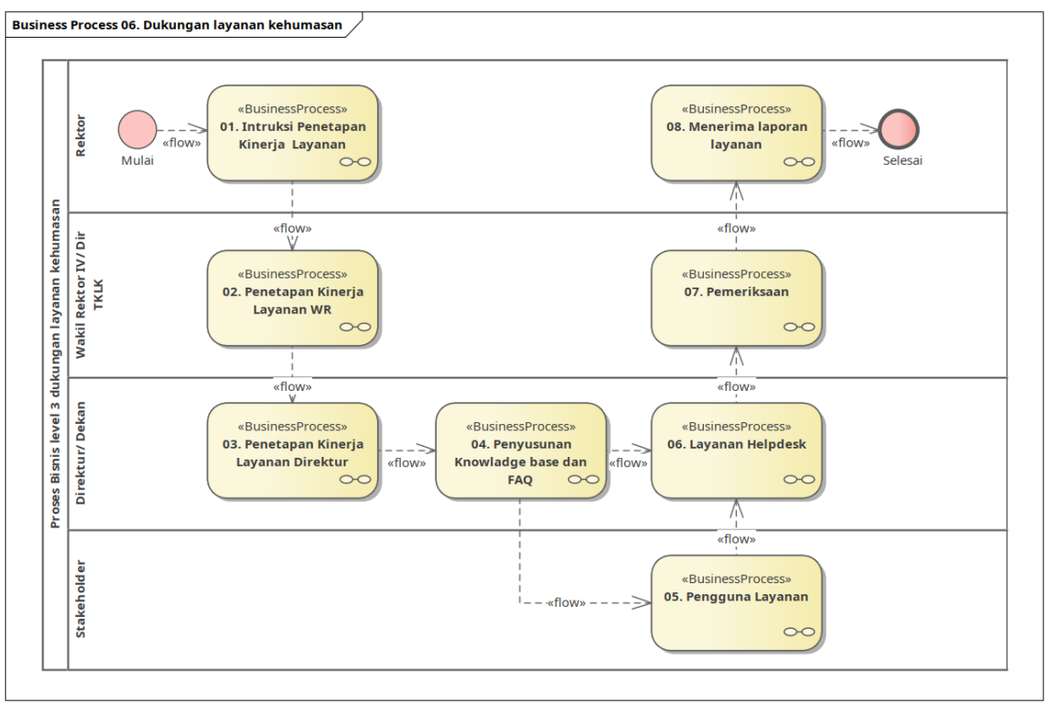
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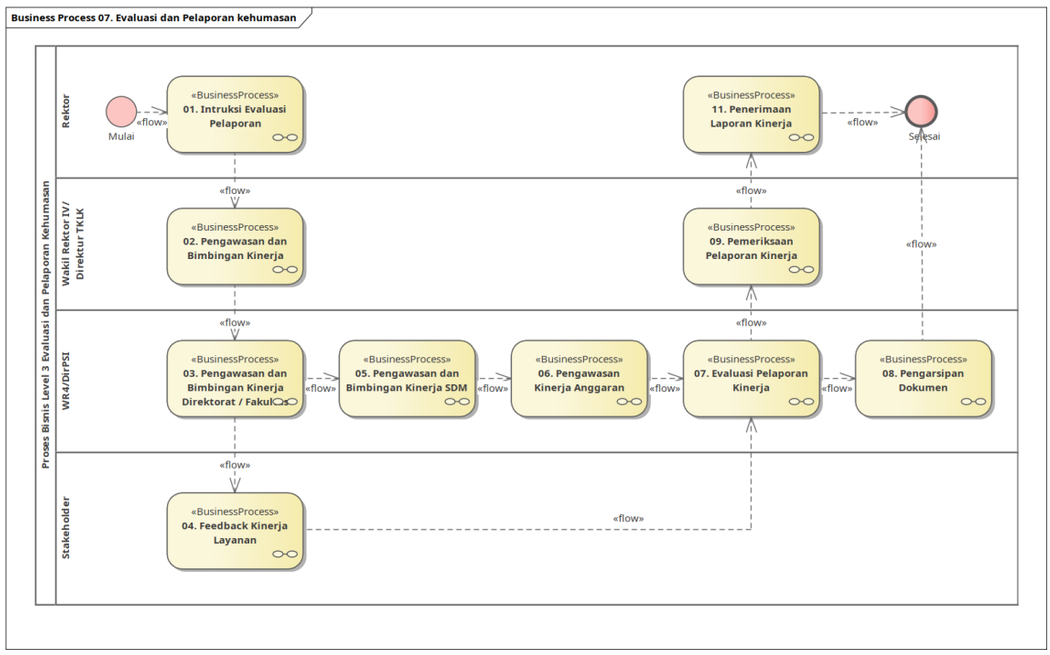
P08.B02.05. Implementasi Layanan



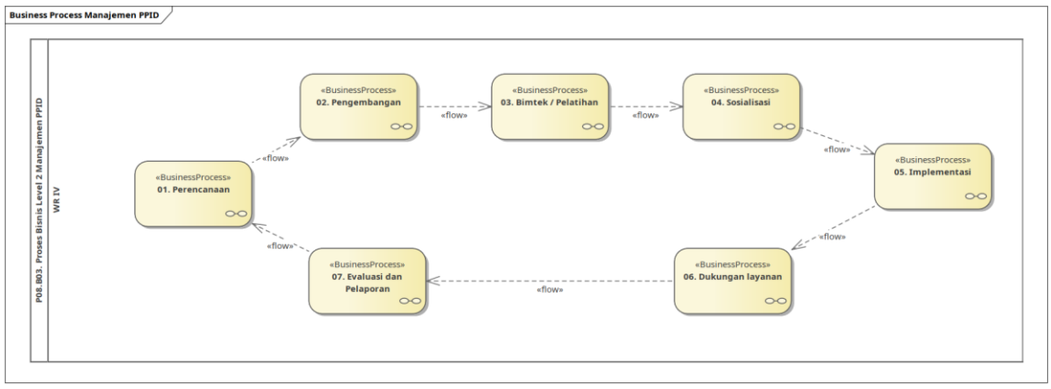
P08.B02.06. Dukungan Layanan



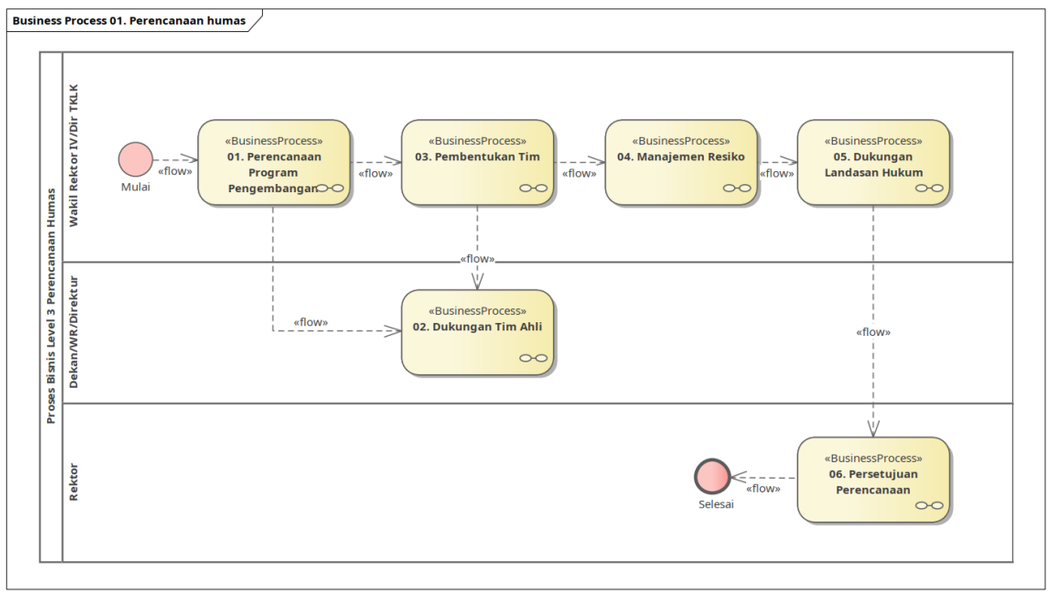
P08.B02.07. Evaluasi dan Pelaporan



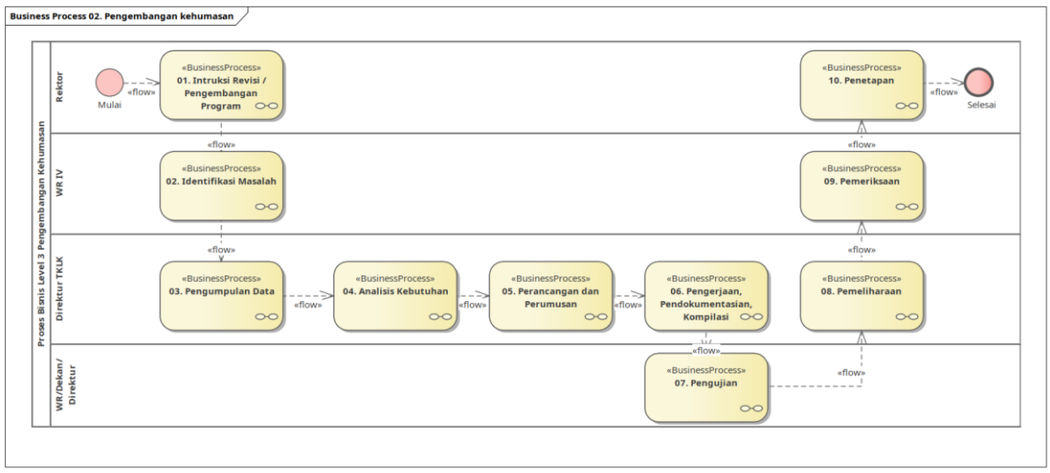
P08.B03. Manajemen PPID



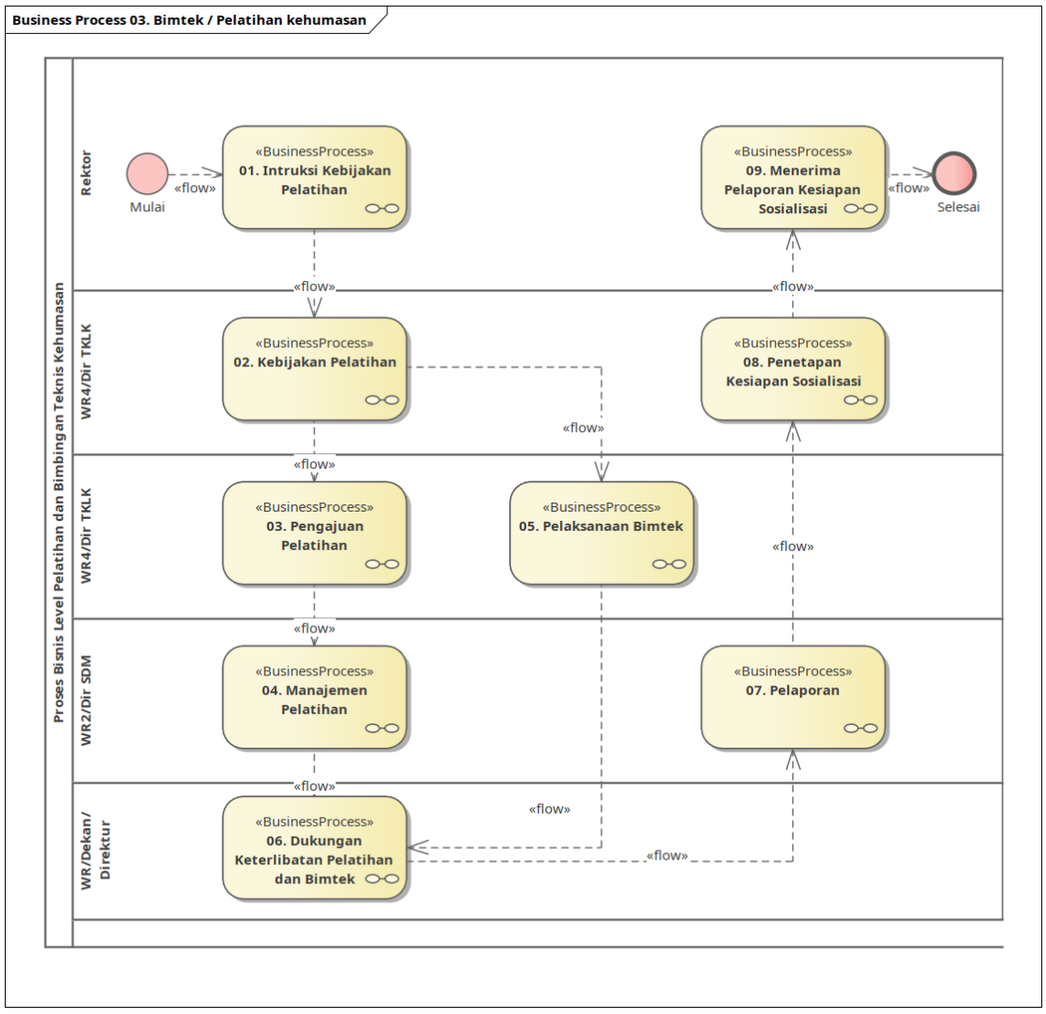
P08.B03.01. Perencanaan



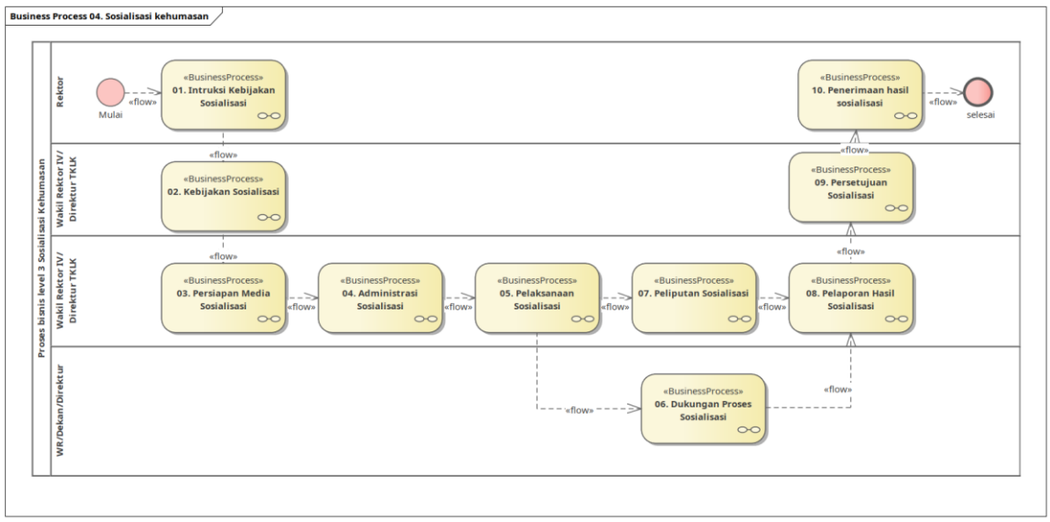
P08.B03.02. Pengembangan Layanan



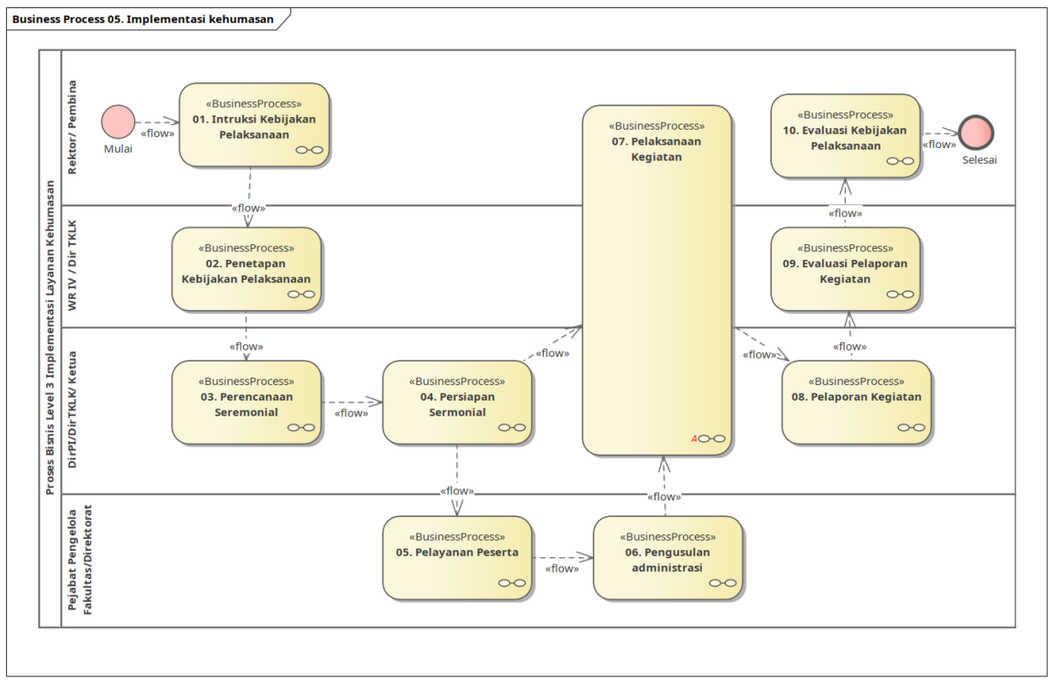
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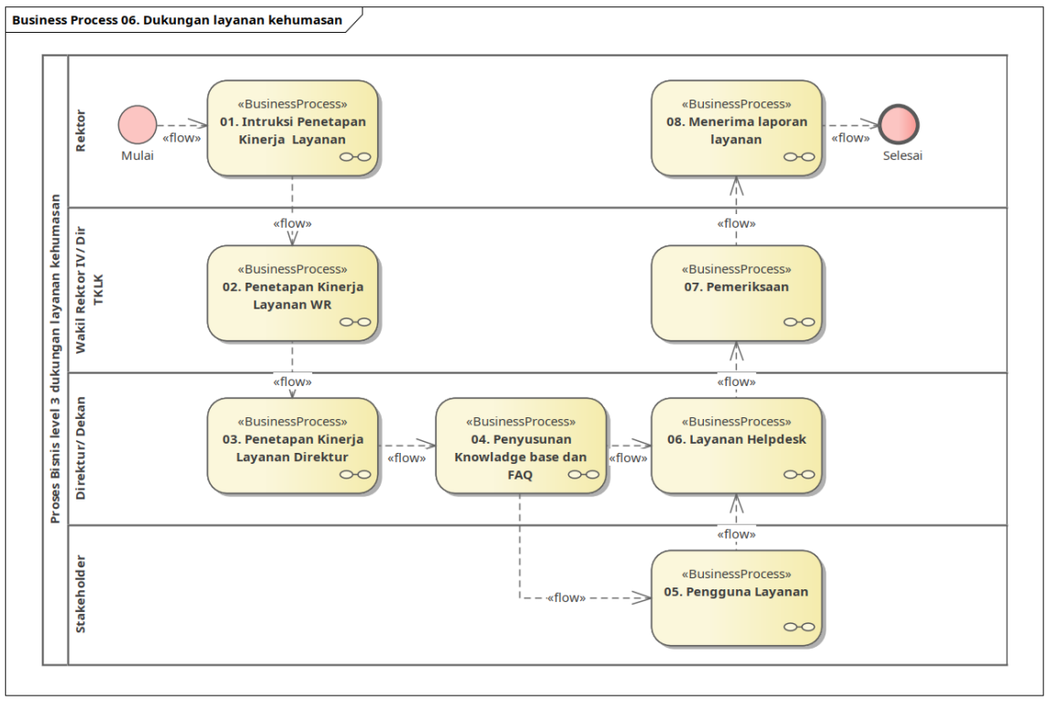
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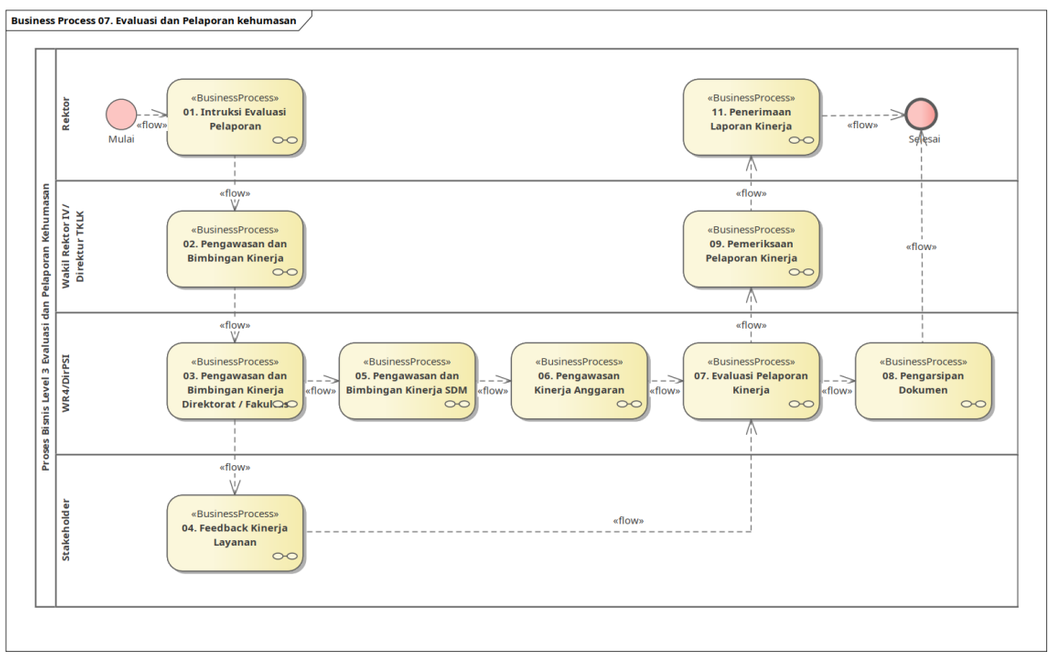
P08.B03.05. Implementasi Layanan



P08.B03.06. Dukungan Layanan

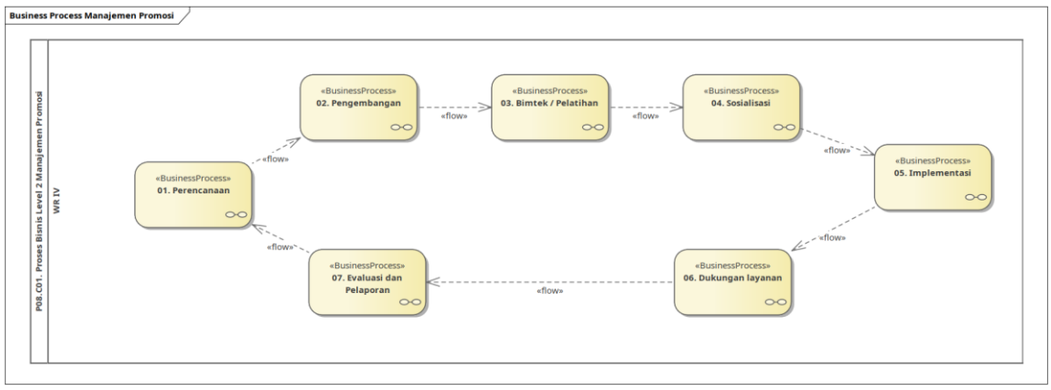


P08.B03.07. Evaluasi dan Pelaporan

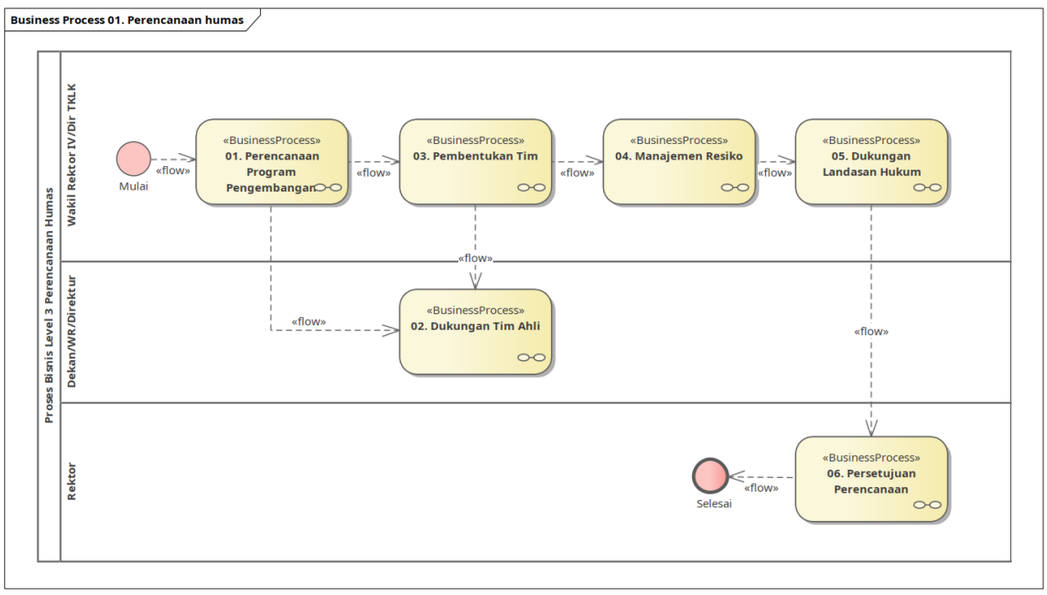


P08.C. Coorporate Branding

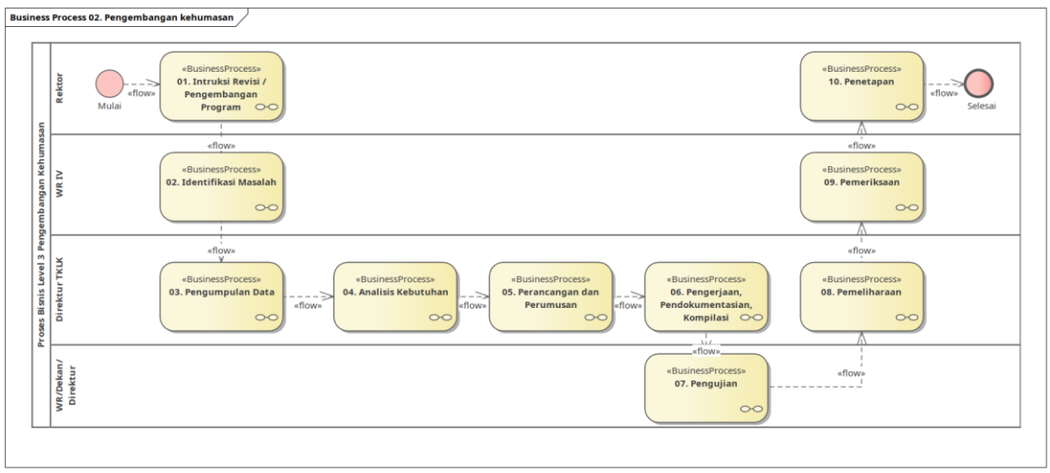
P08.C01. Manajemen Promosi



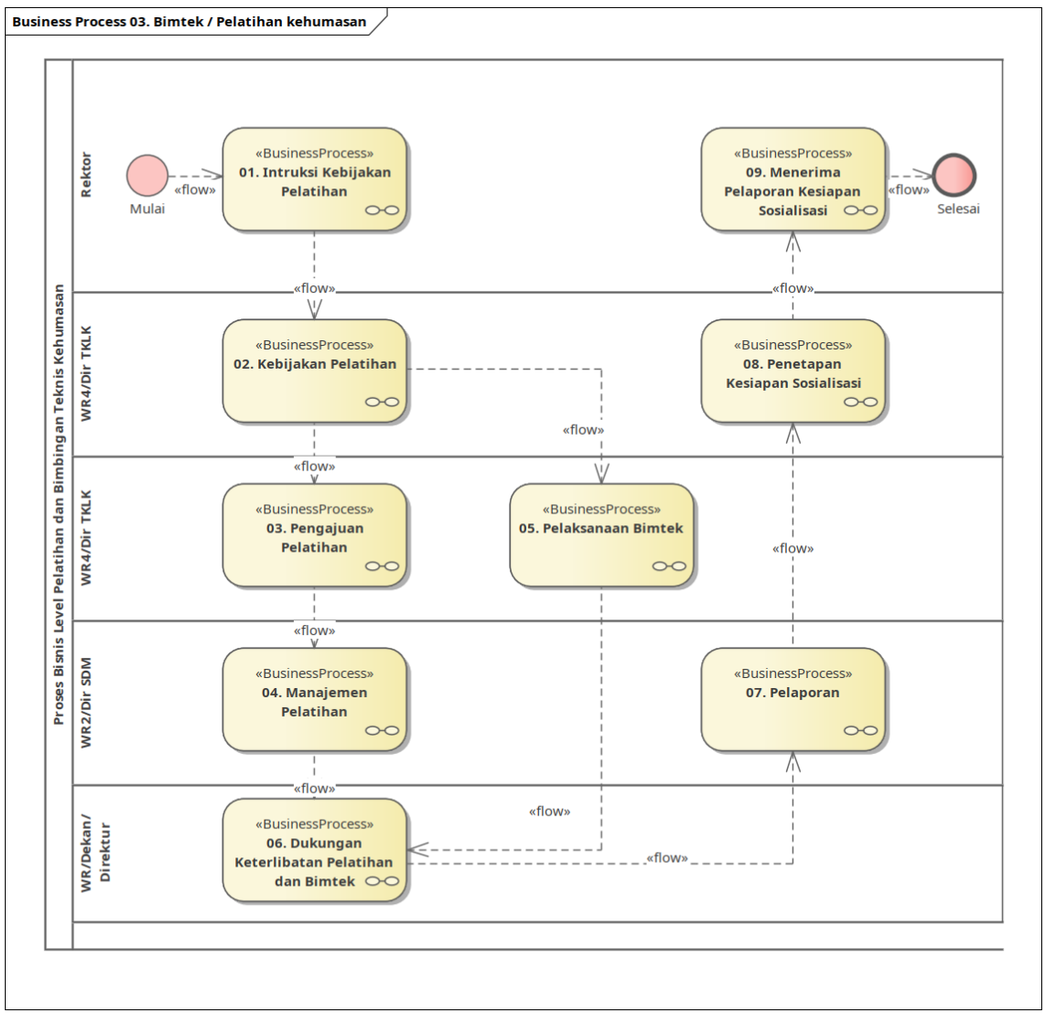
P08.C01.01. Perencanaan



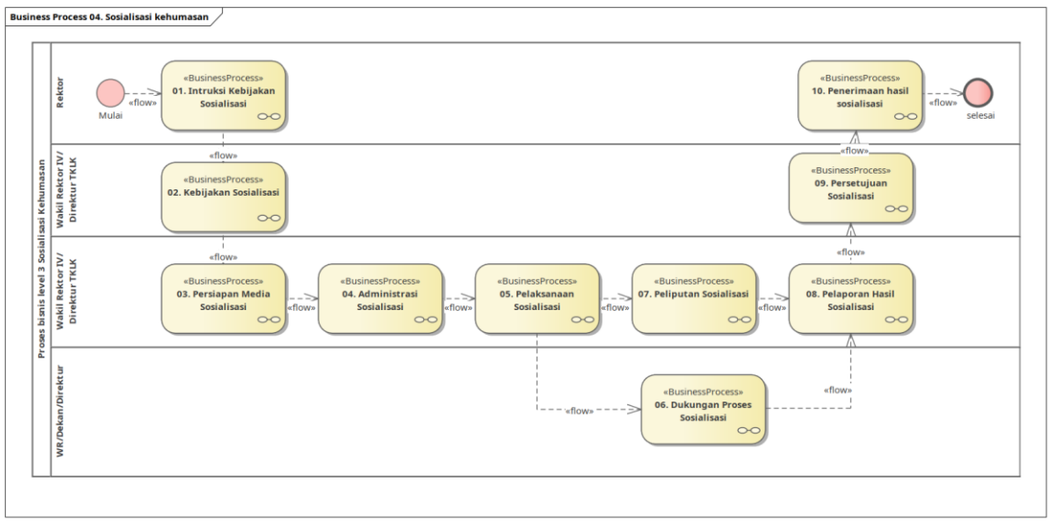
P08.C01.02. Pengembangan Layanan



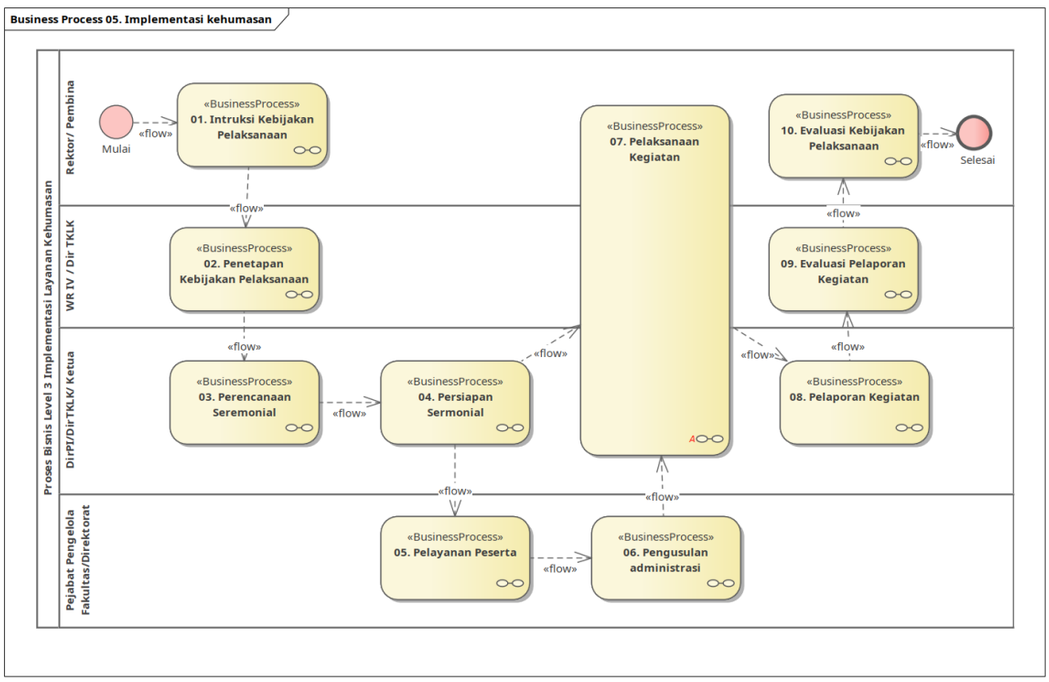
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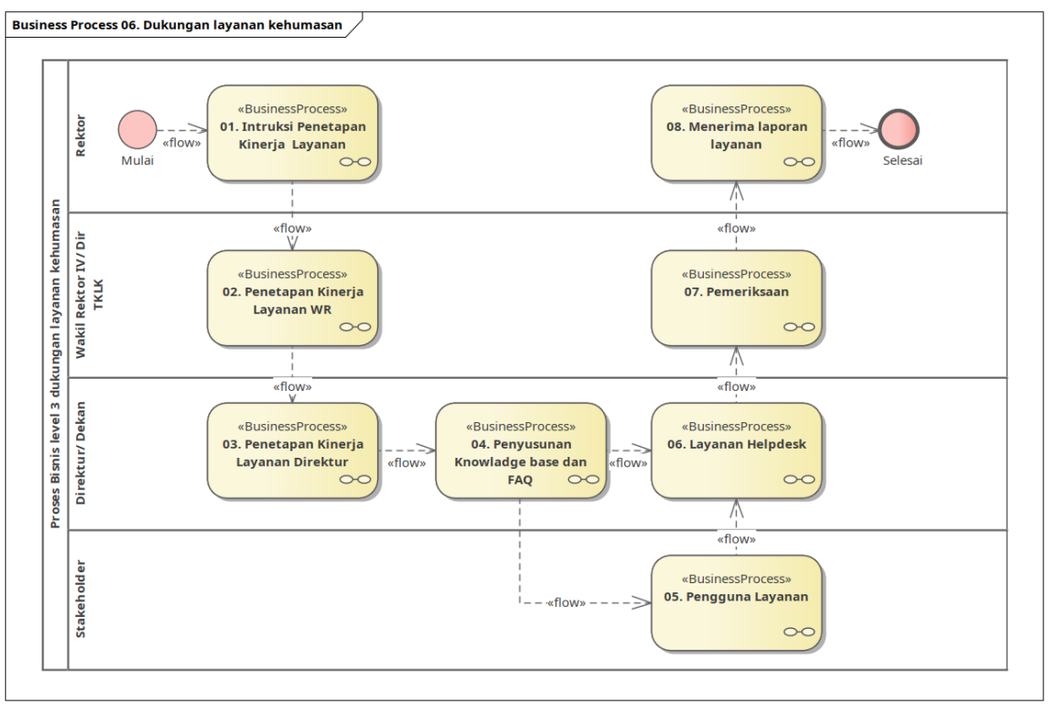
P08.C01.04. Sosialisasi



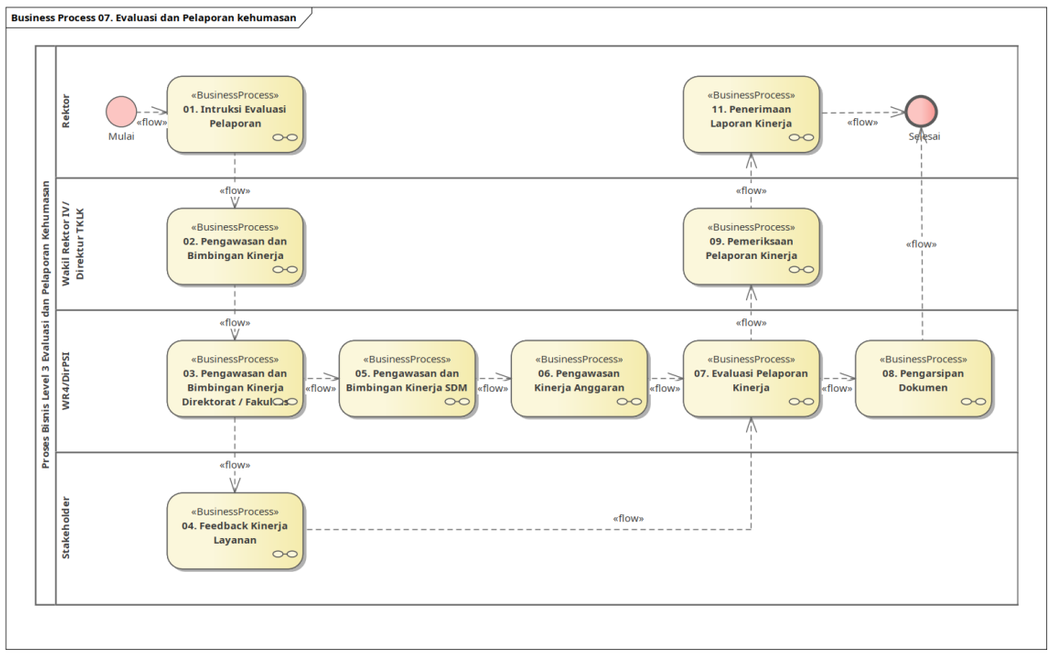
P08.C01.05. Implementasi Layanan



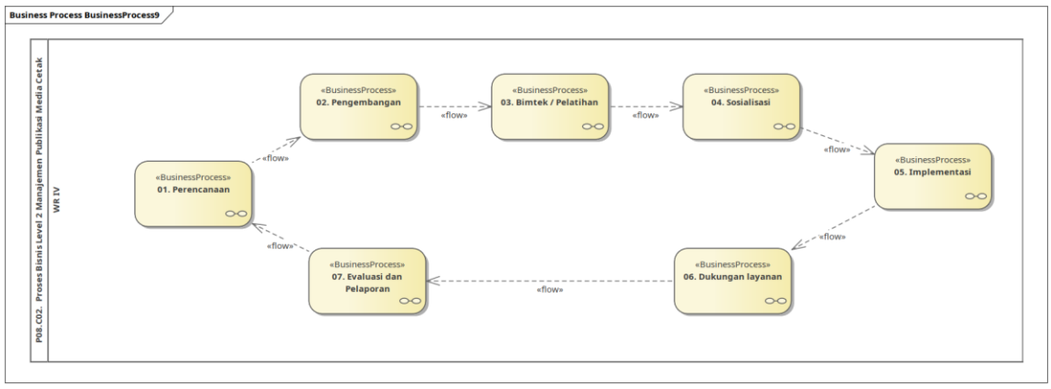
P08.C01.06. Dukungan Layanan



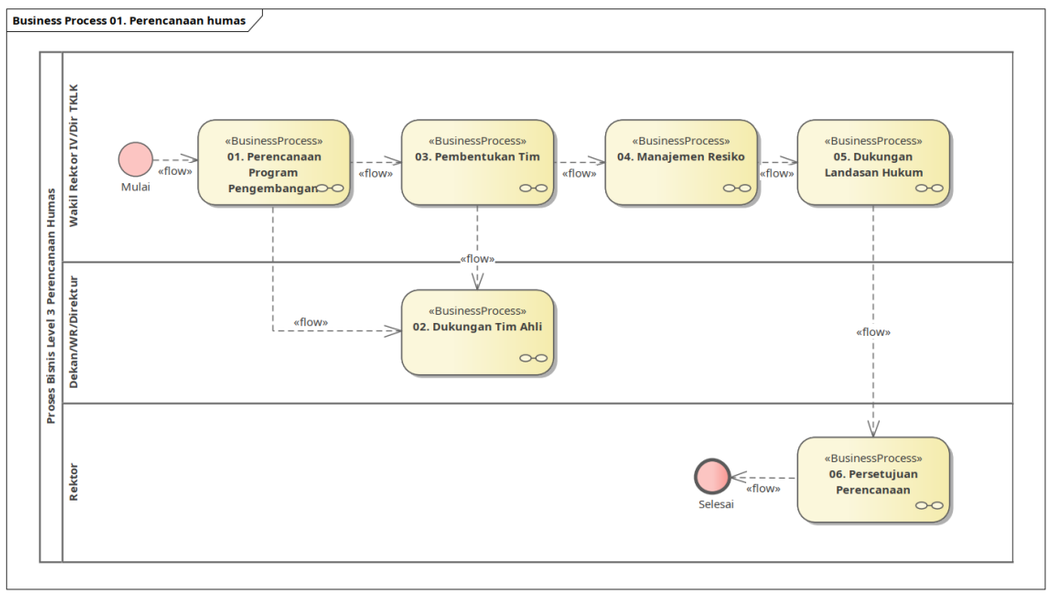
P08.C01.07. Evaluasi dan Pelaporan



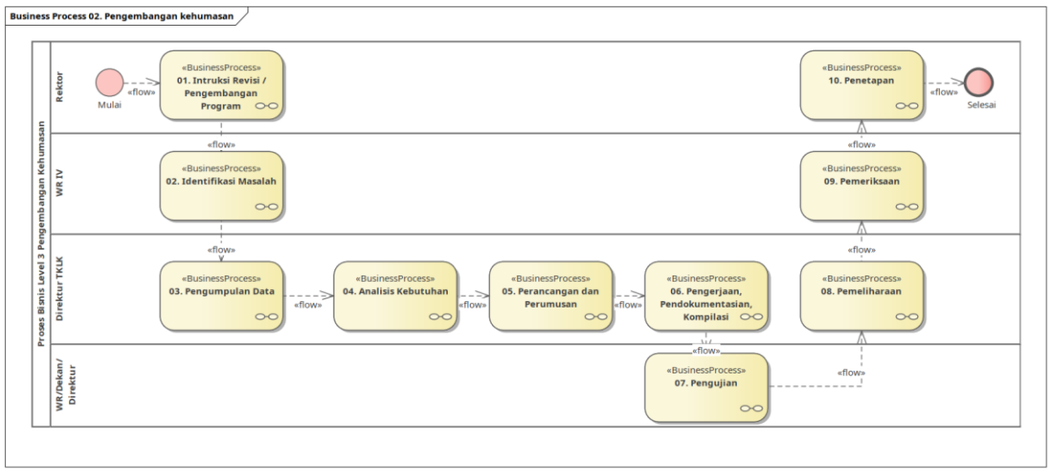
P08.C02. Manajemen Publikasi Media Cetak



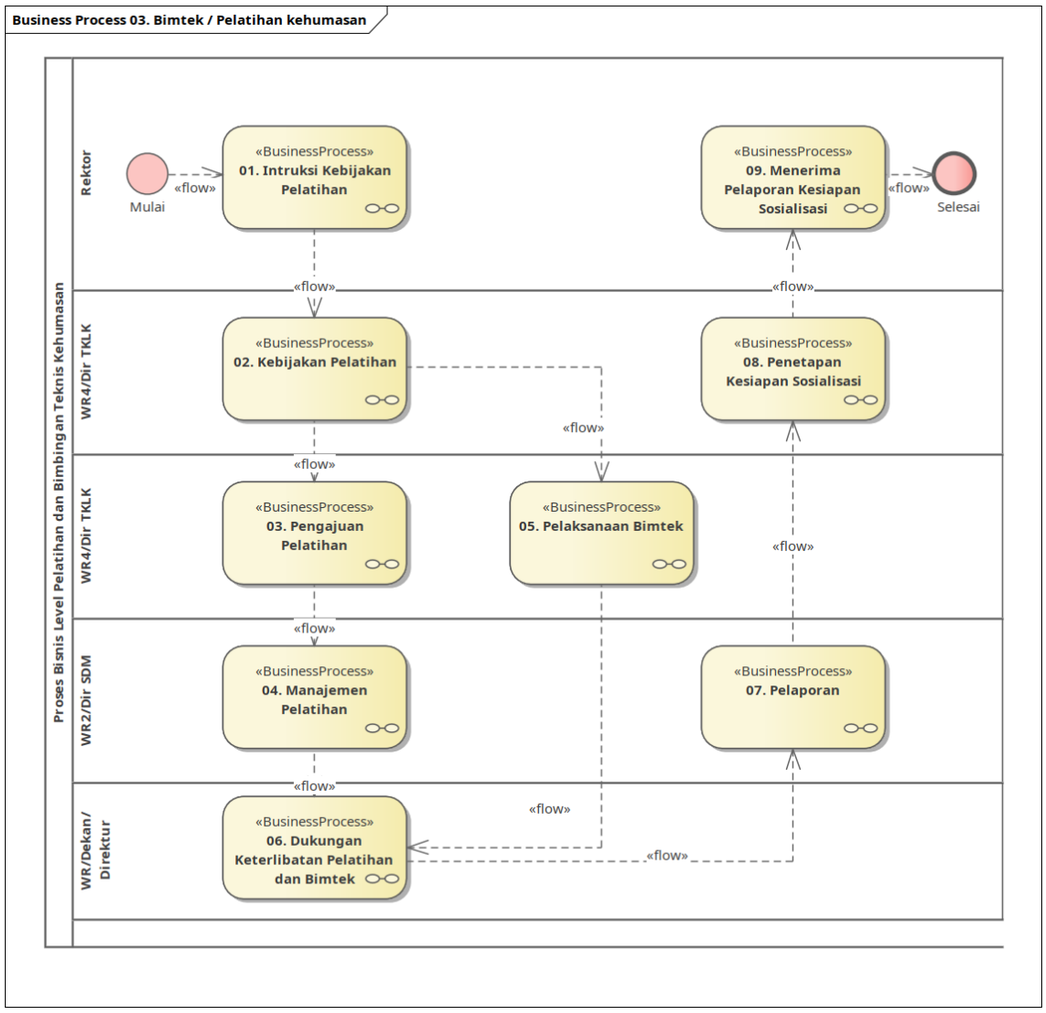
P08.C02.01. Perencanaan



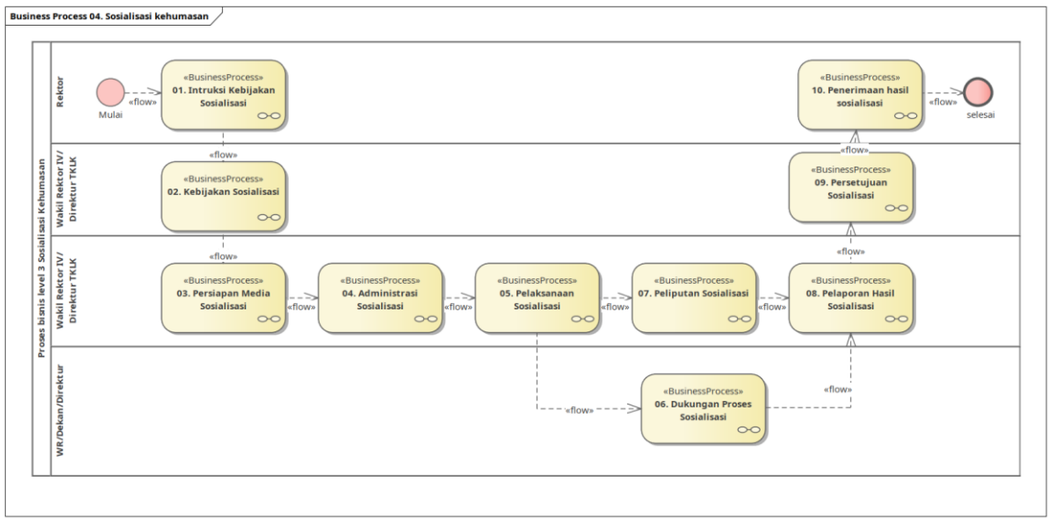
P08.C02.02. Pengembangan Layanan



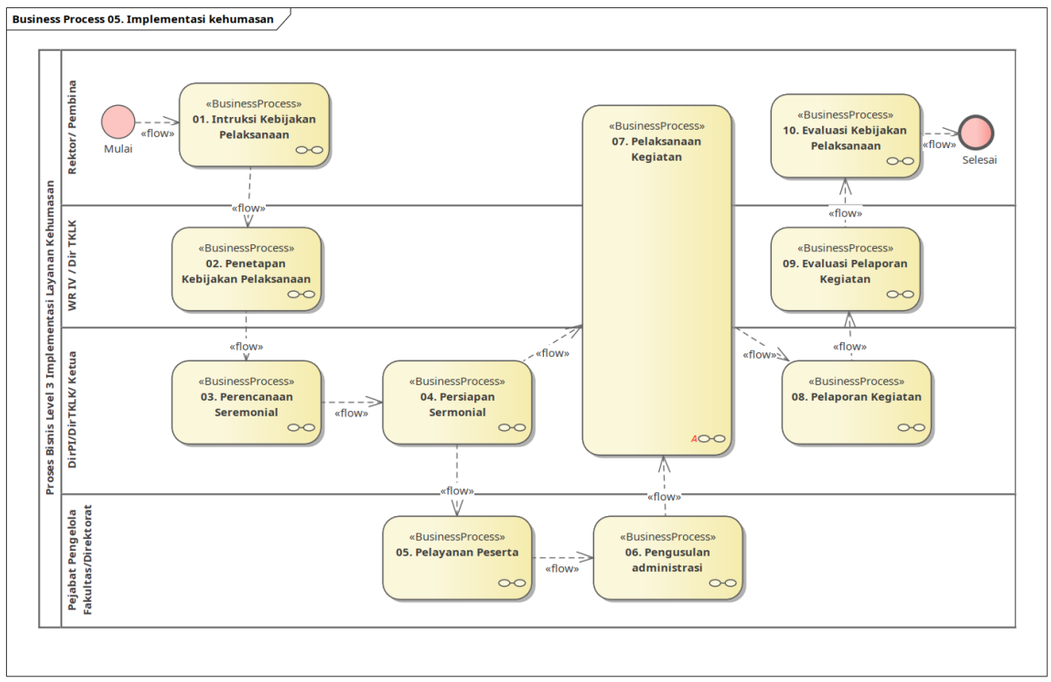
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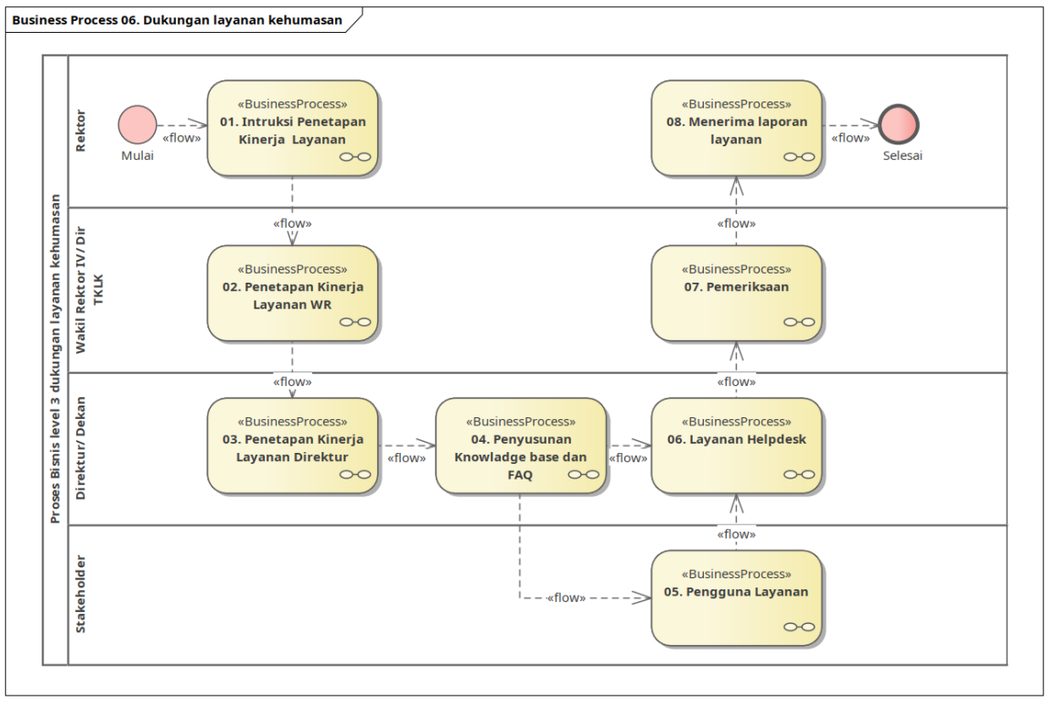
P08.C02.04. Sosialisasi



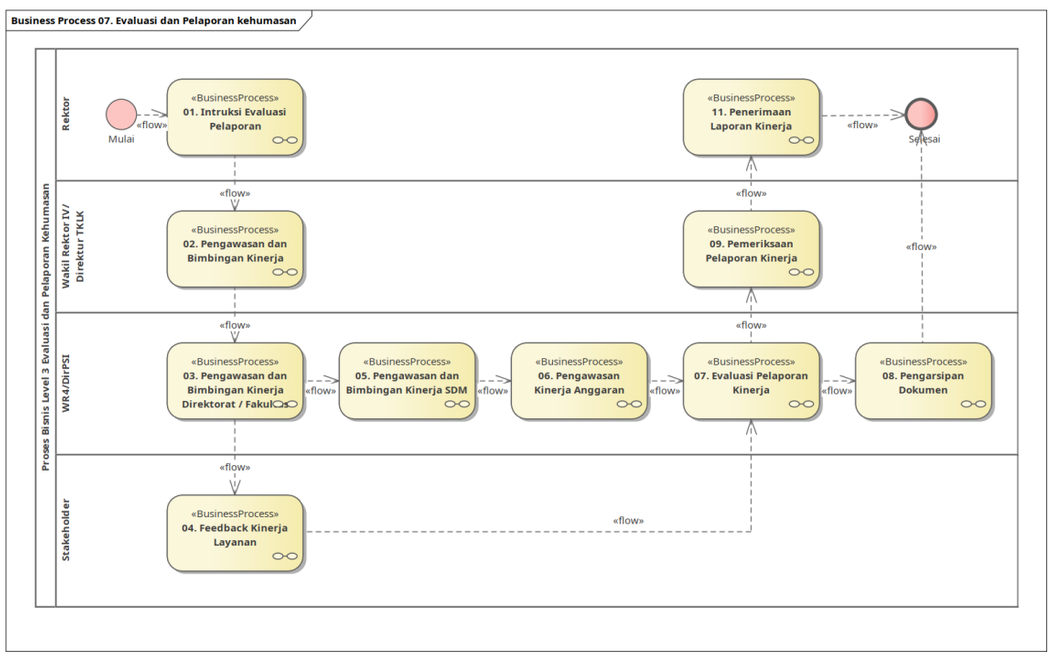
P08.C02.05. Implementasi Layanan



P08.C02.06. Dukungan Layanan

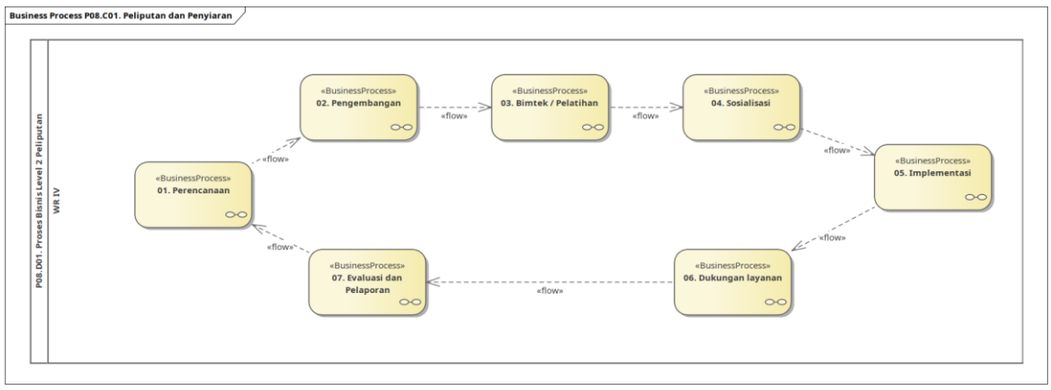


P08.C02.07. Evaluasi dan Pelaporan

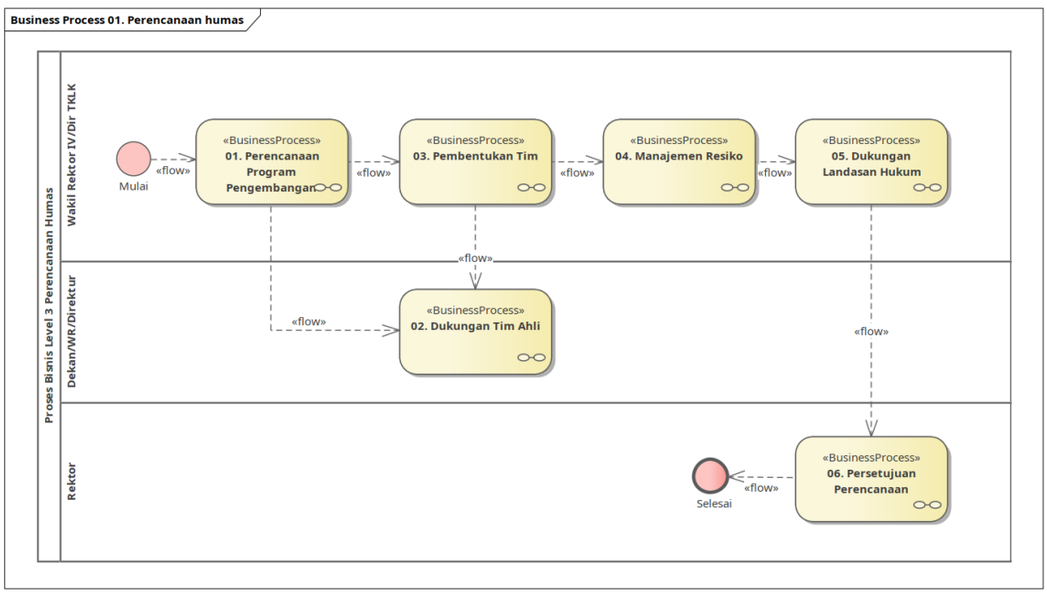


P08.D. Layanan Multimedia/DKV

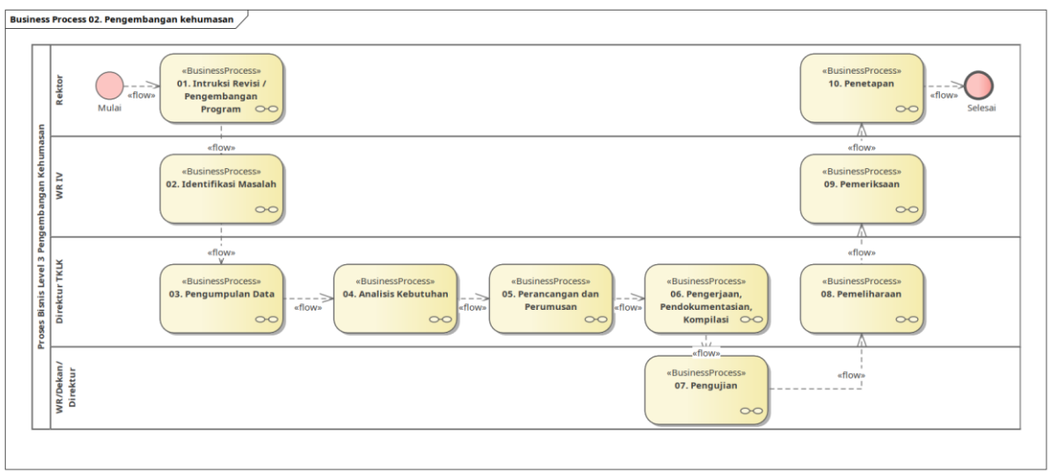
P08.D01. Peliputan



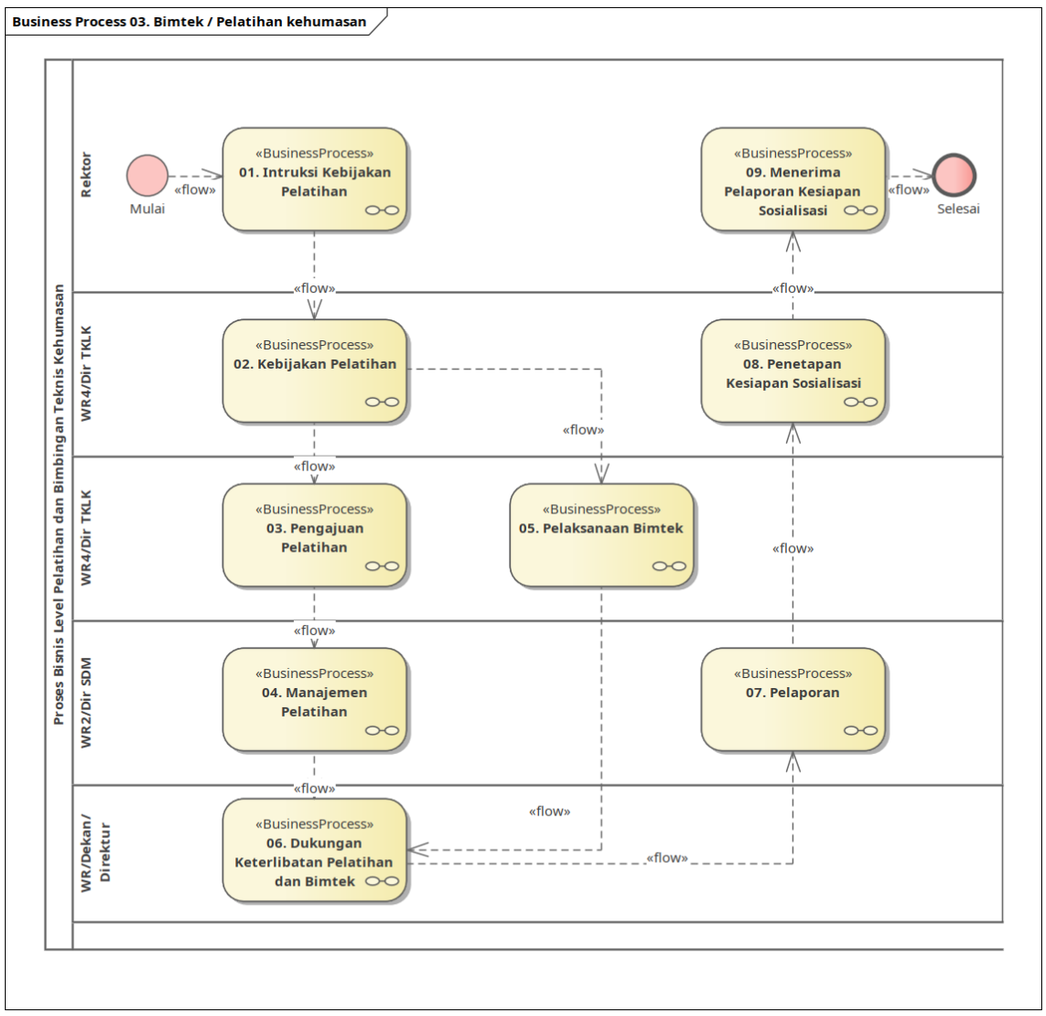
P08.D01.01. Perencanaan



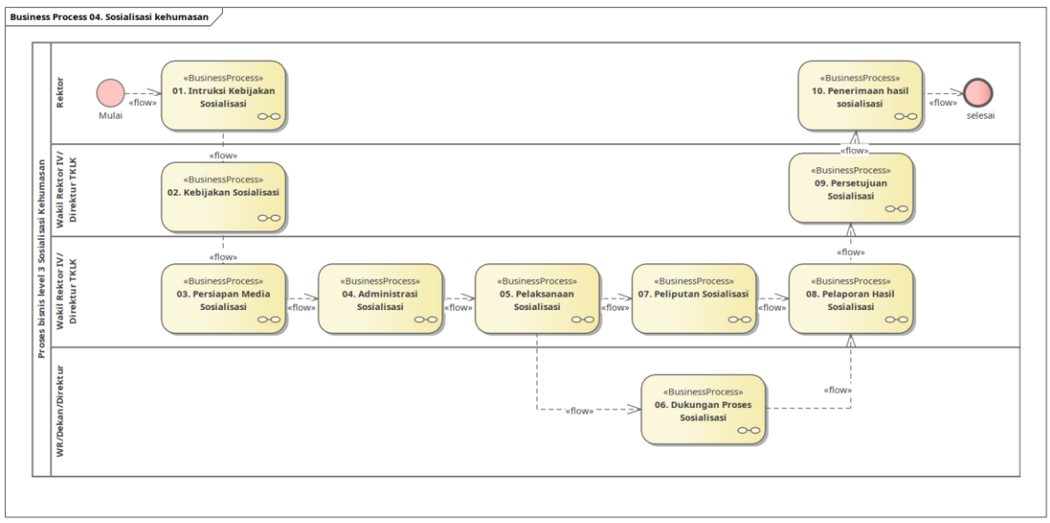
P08.D01.02. Pengembangan Layanan



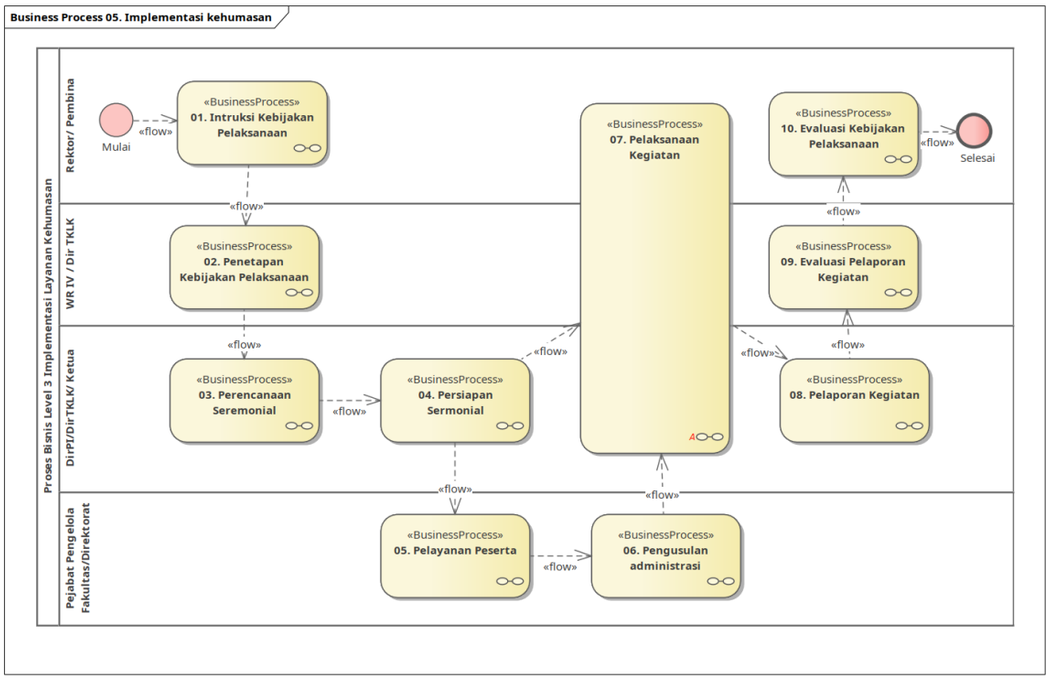
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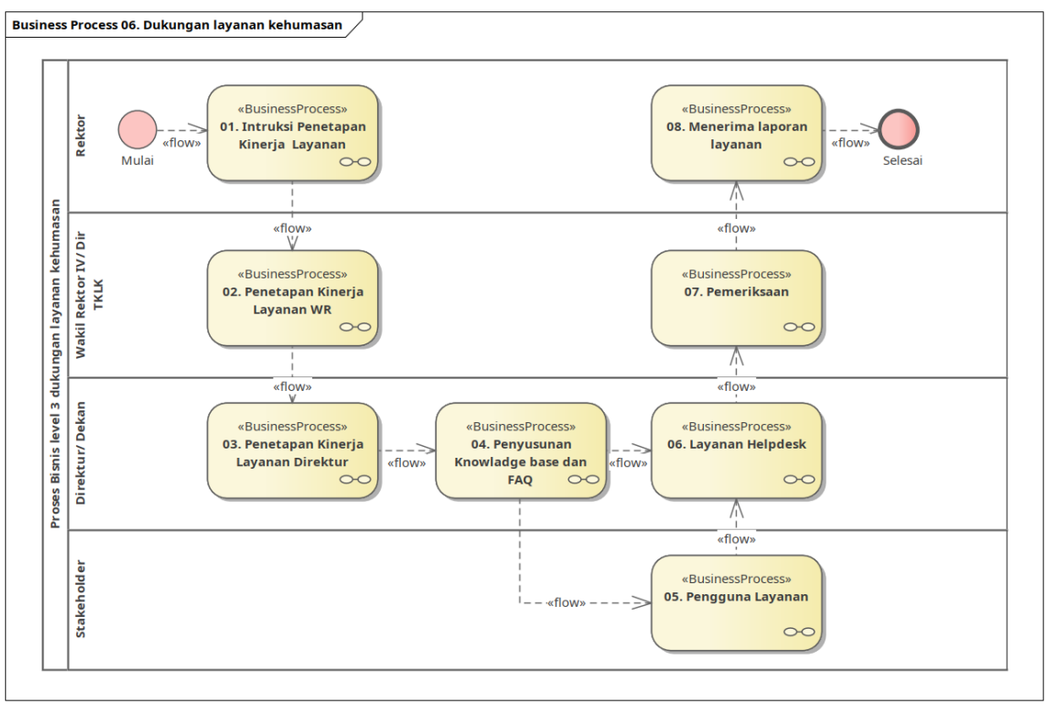
P08.D01.04. Sosialisasi



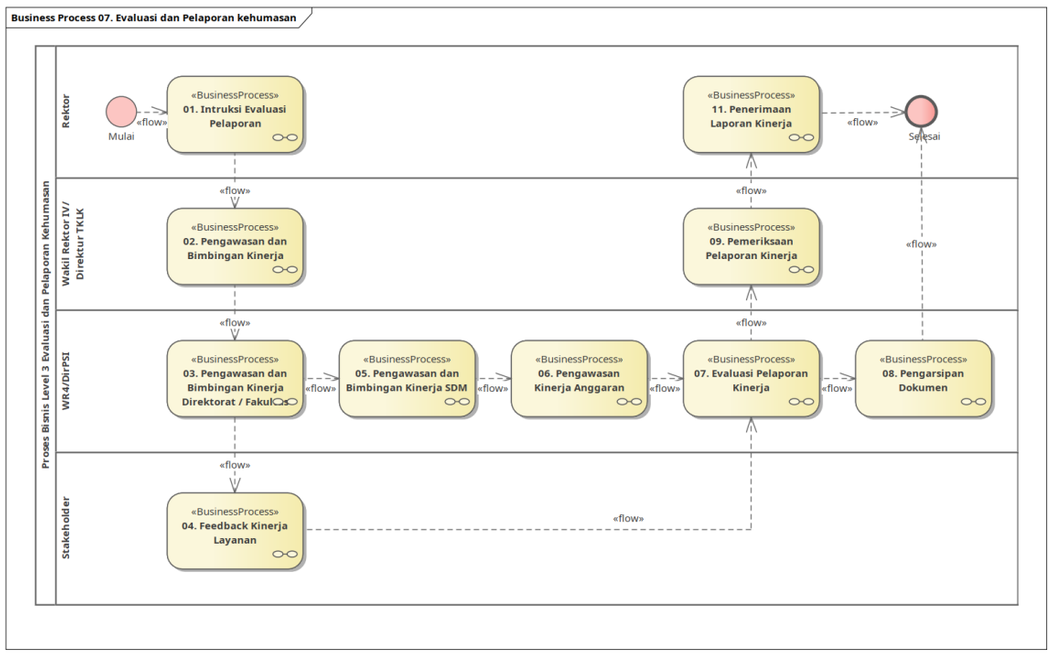
P08.D01.05. Implementasi Layanan



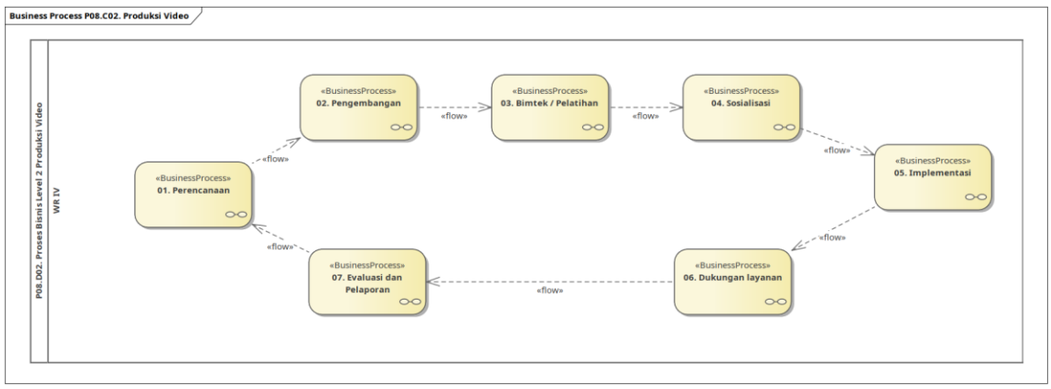
P08.D01.06. Dukungan Layanan



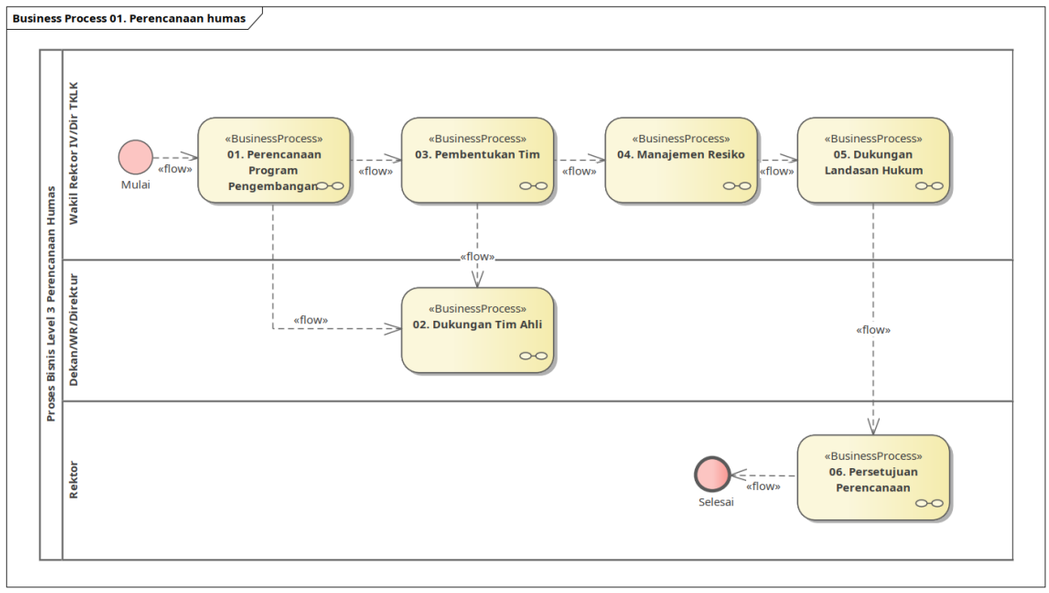
P08.D01.07. Evaluasi dan Pelaporan



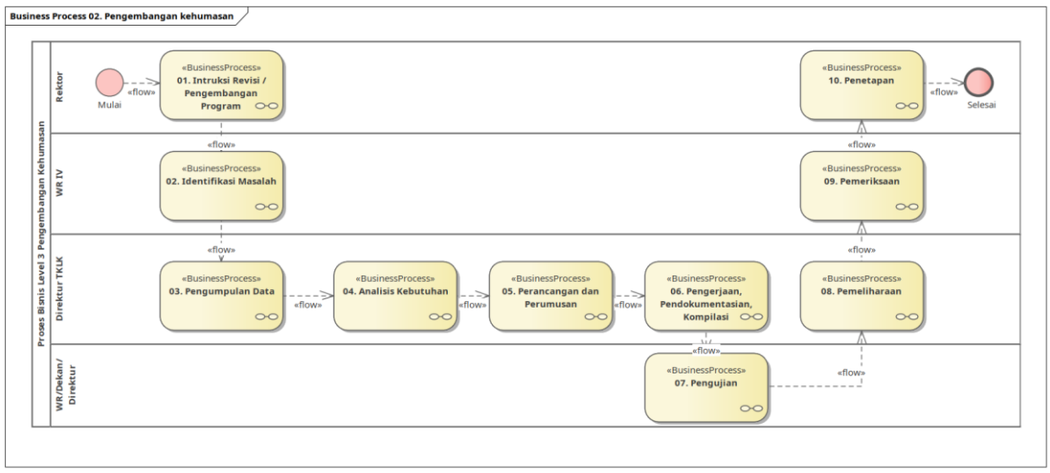
P08.D02. Produksi Video



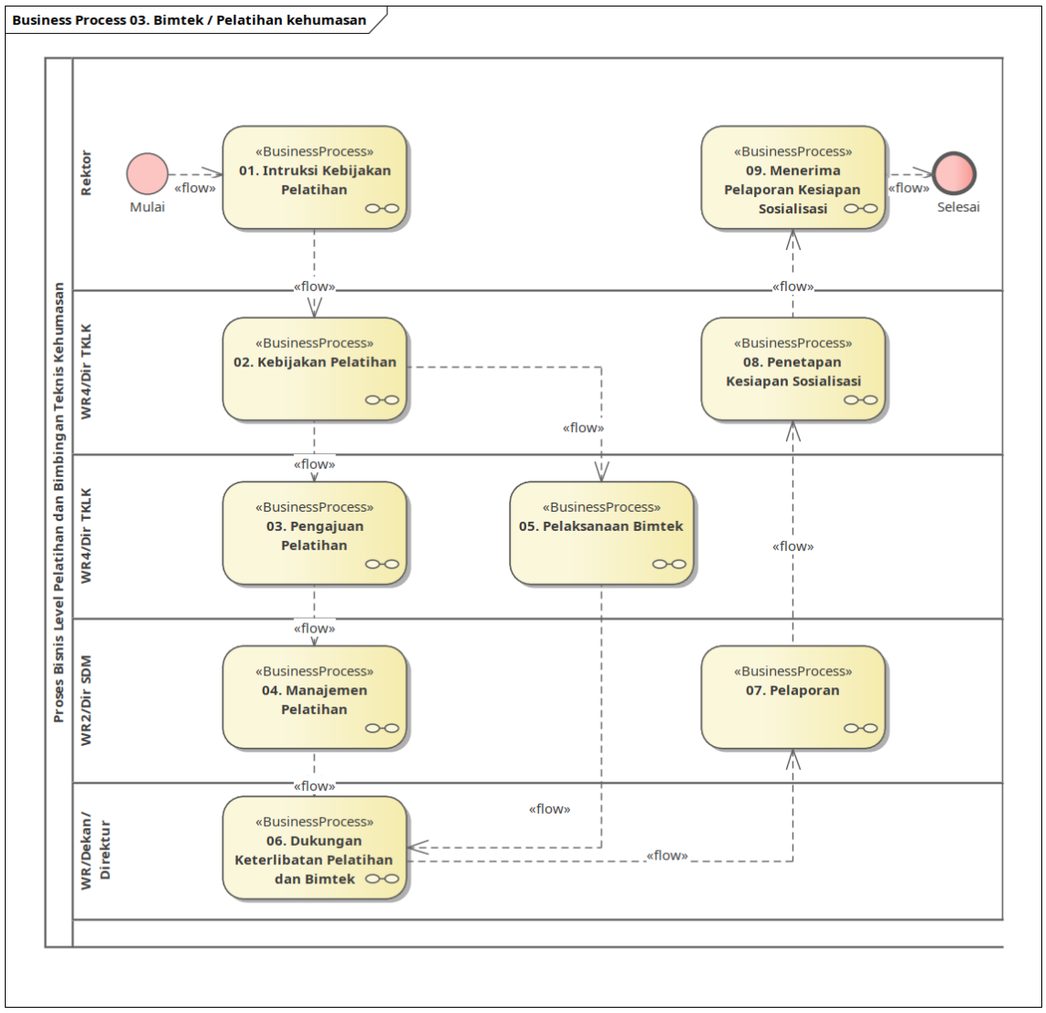
P08.D02.01. Perencanaan



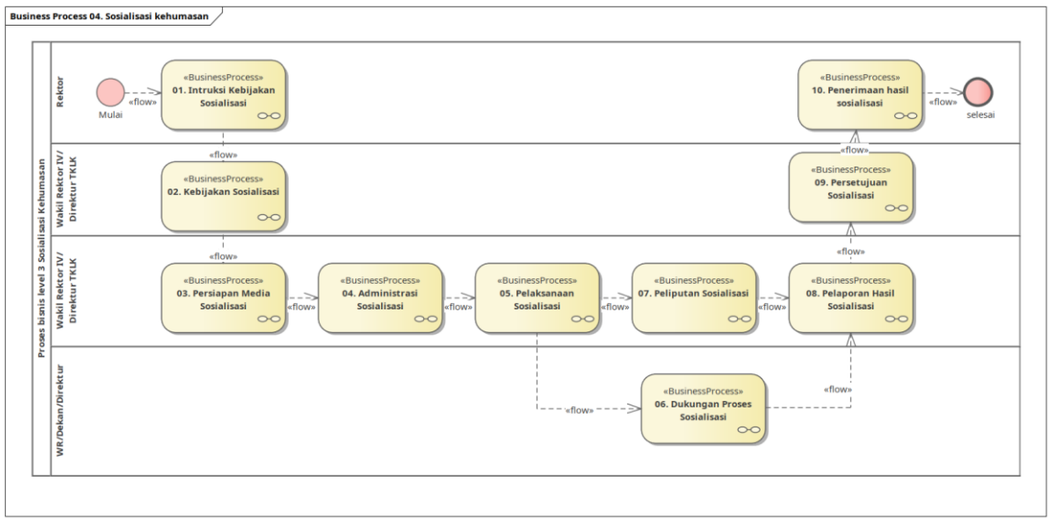
P08.D02.02. Pengembangan Layanan



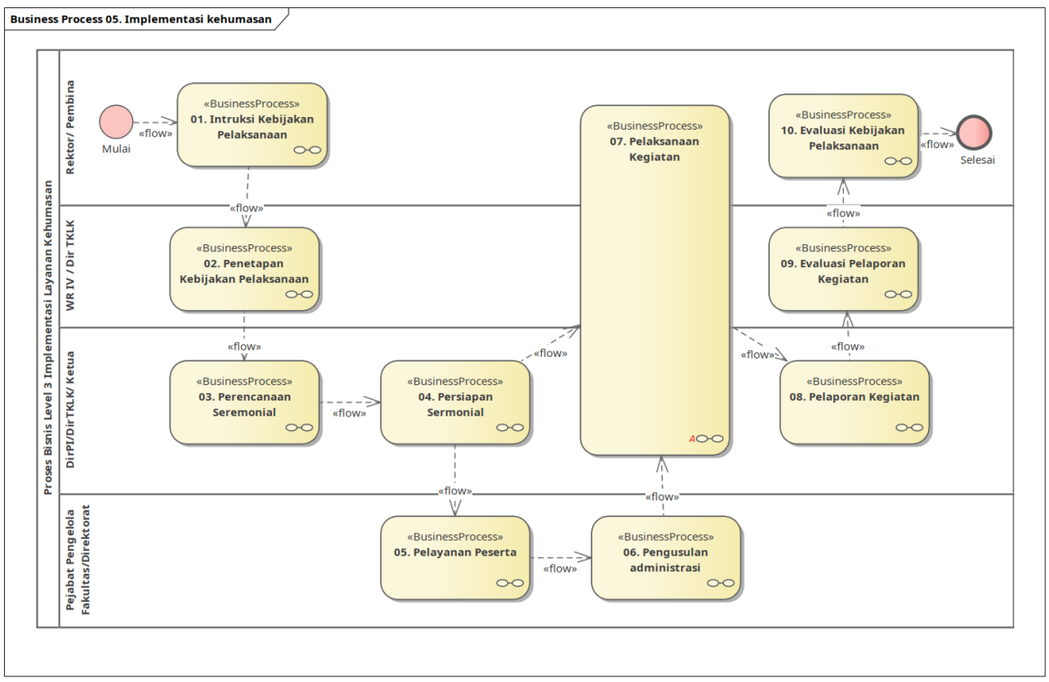
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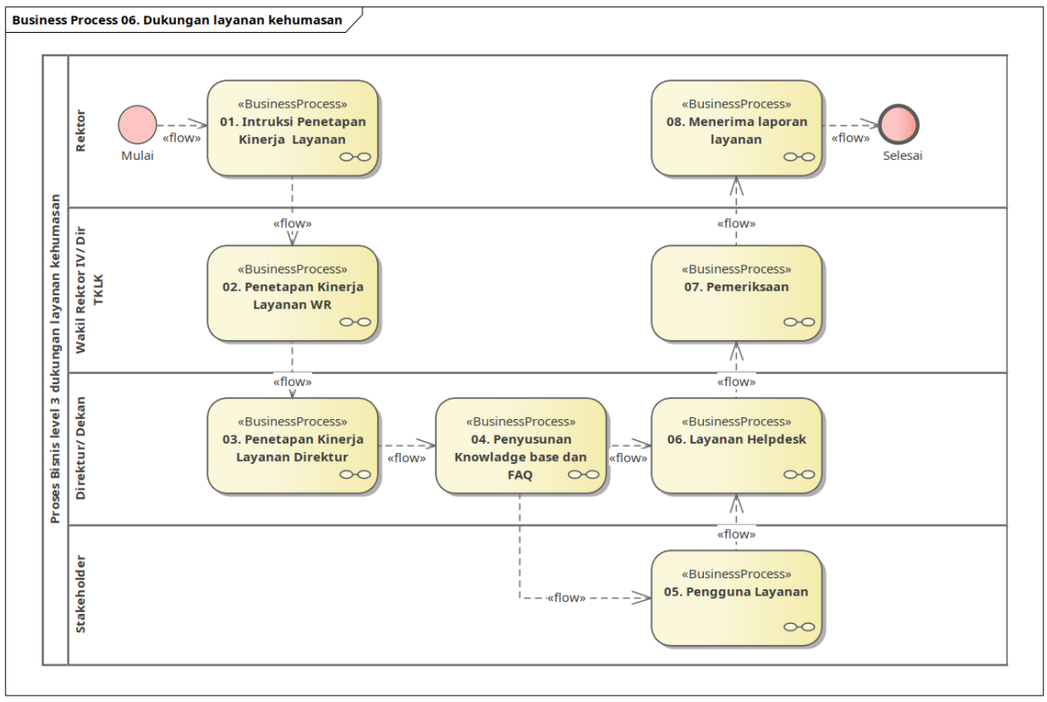
P08.D02.04. Sosialisasi



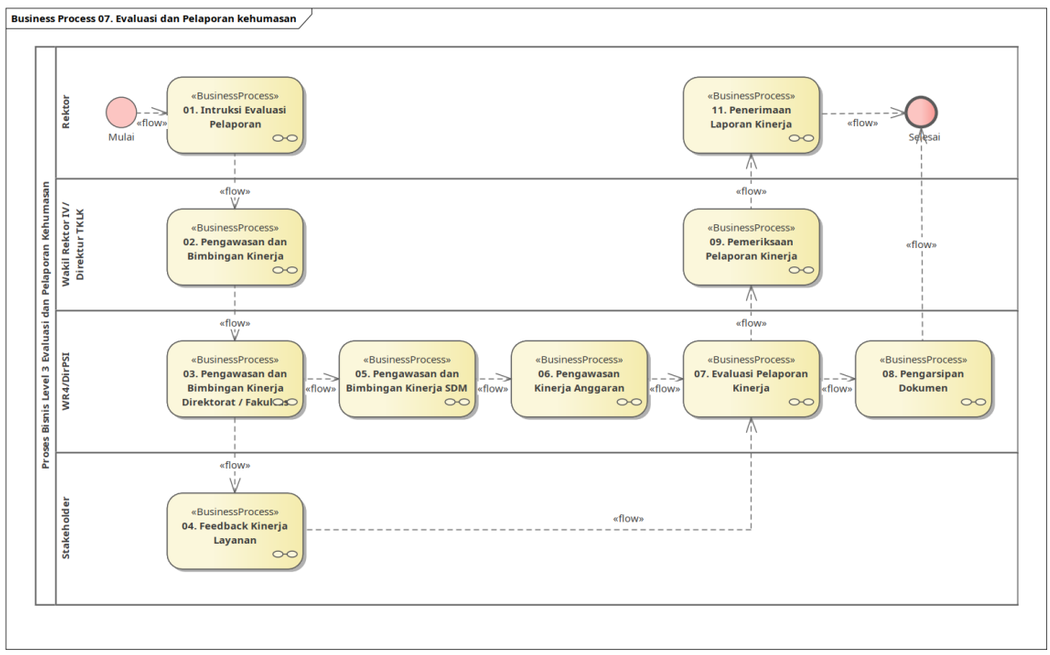
P08.D02.05. Implementasi Layanan



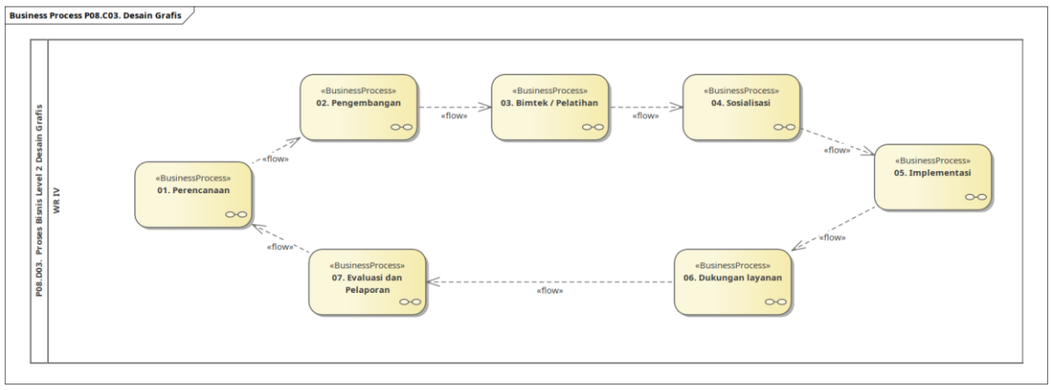
P08.D02.06. Dukungan Layanan



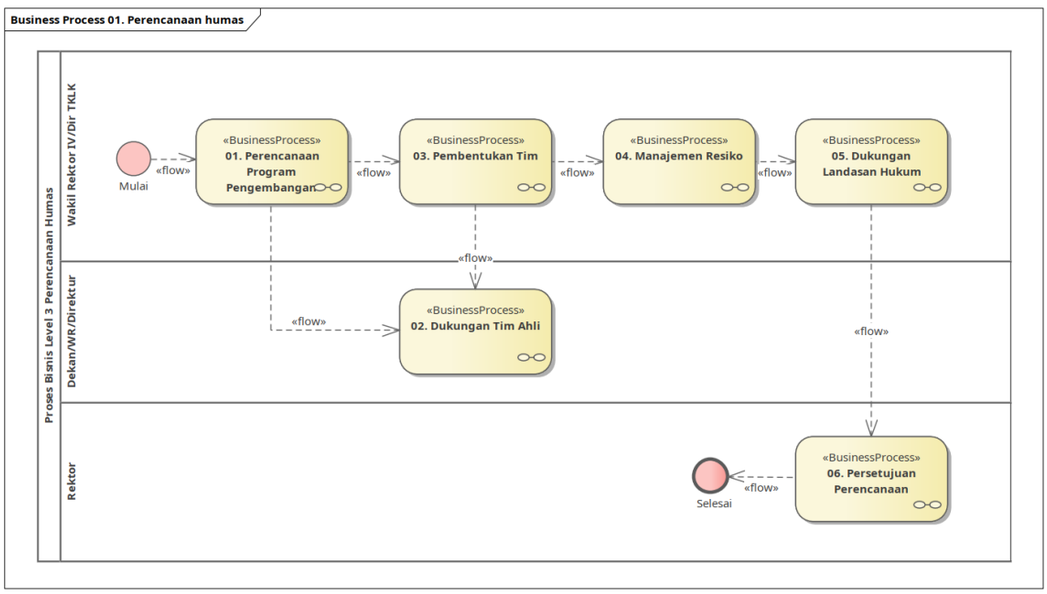
P08.D02.07. Evaluasi dan Pelaporan



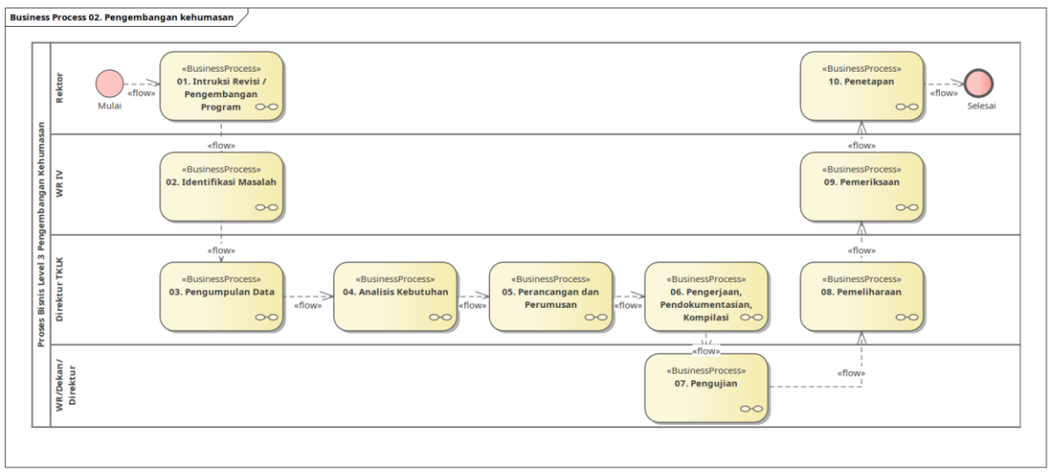
P08.D03. Desain Grafis



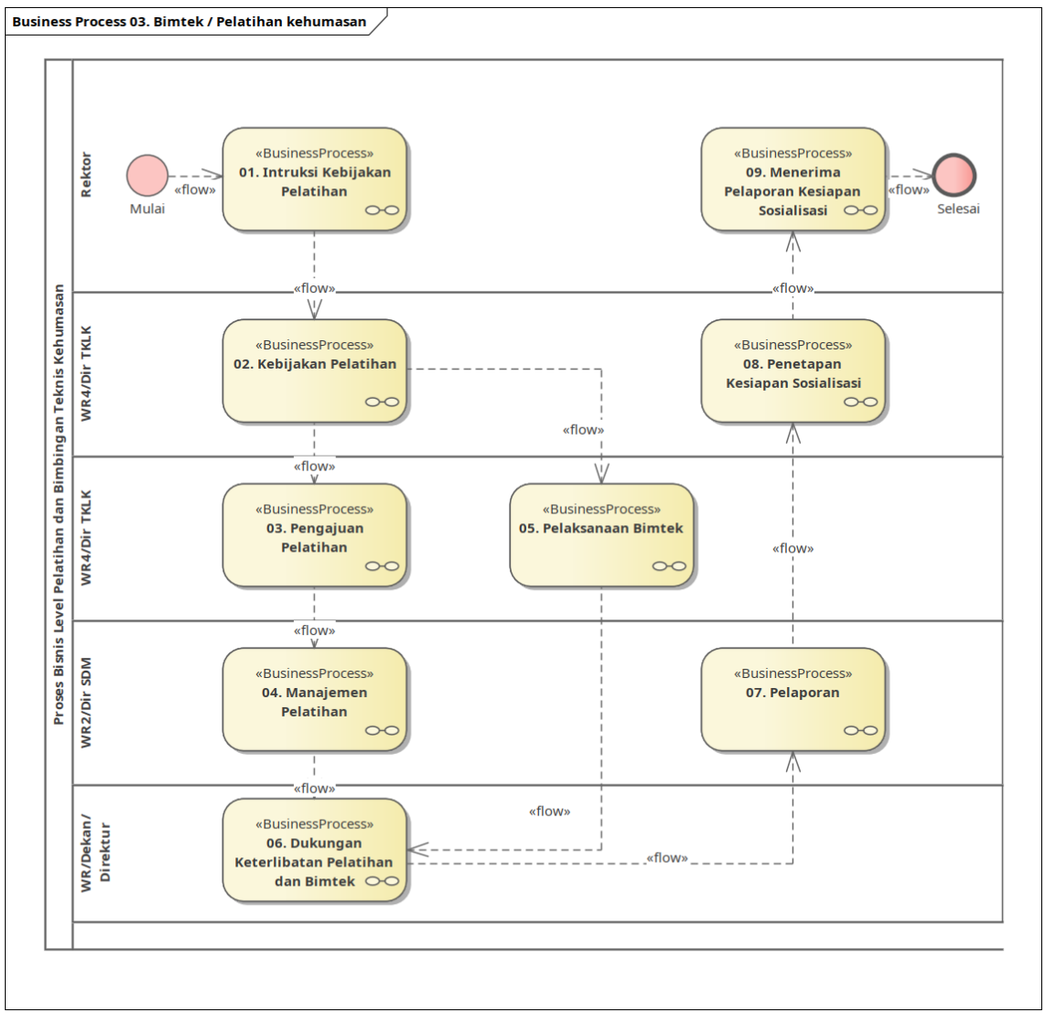
P08.D03.01. Perencanaan



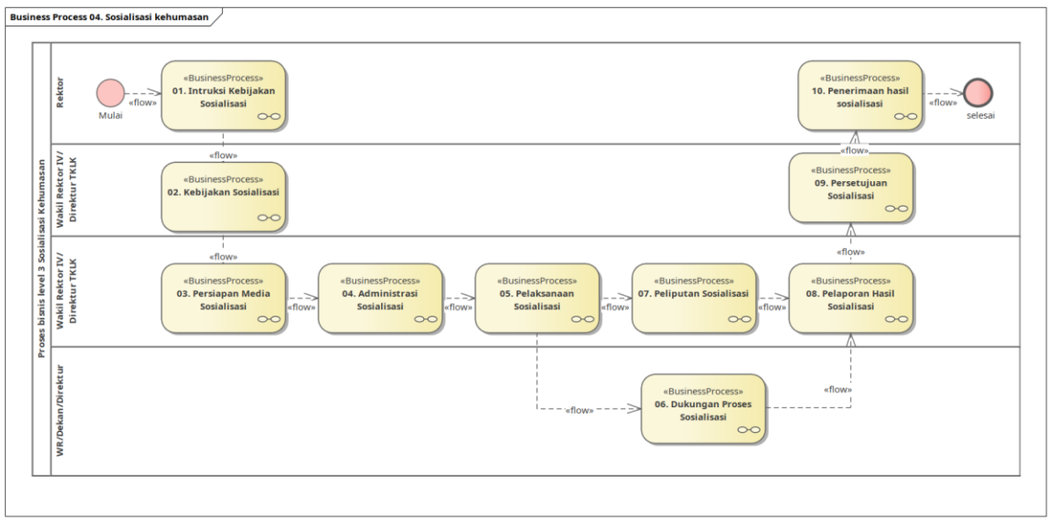
P08.D03.02. Pengembangan Layanan



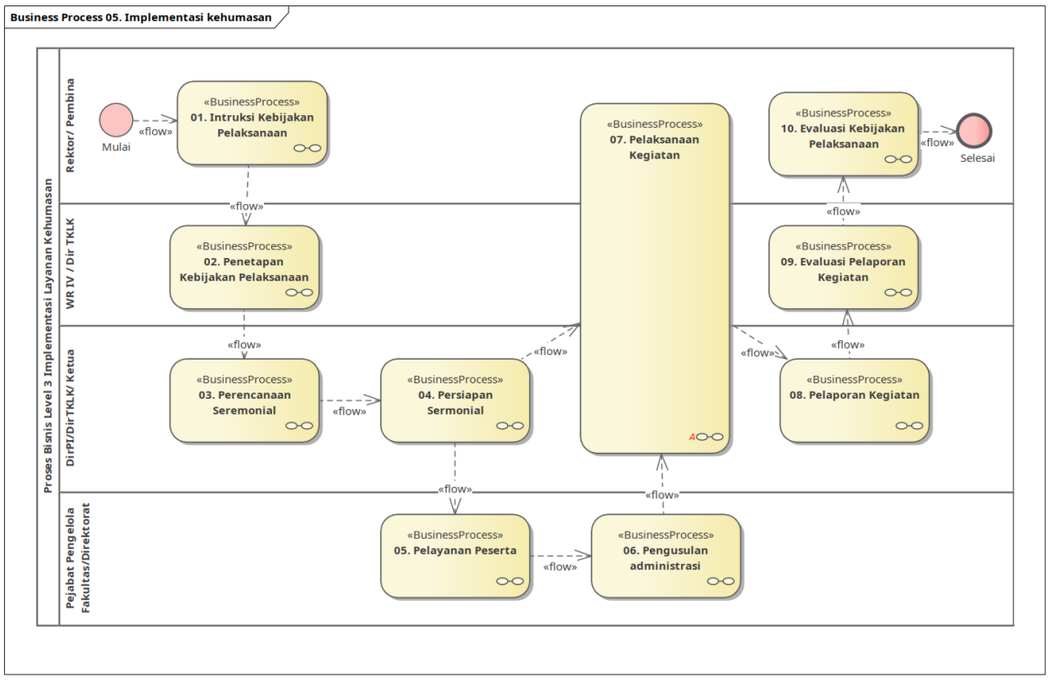
P08.D03.03. Bimtek/ Pelatihan



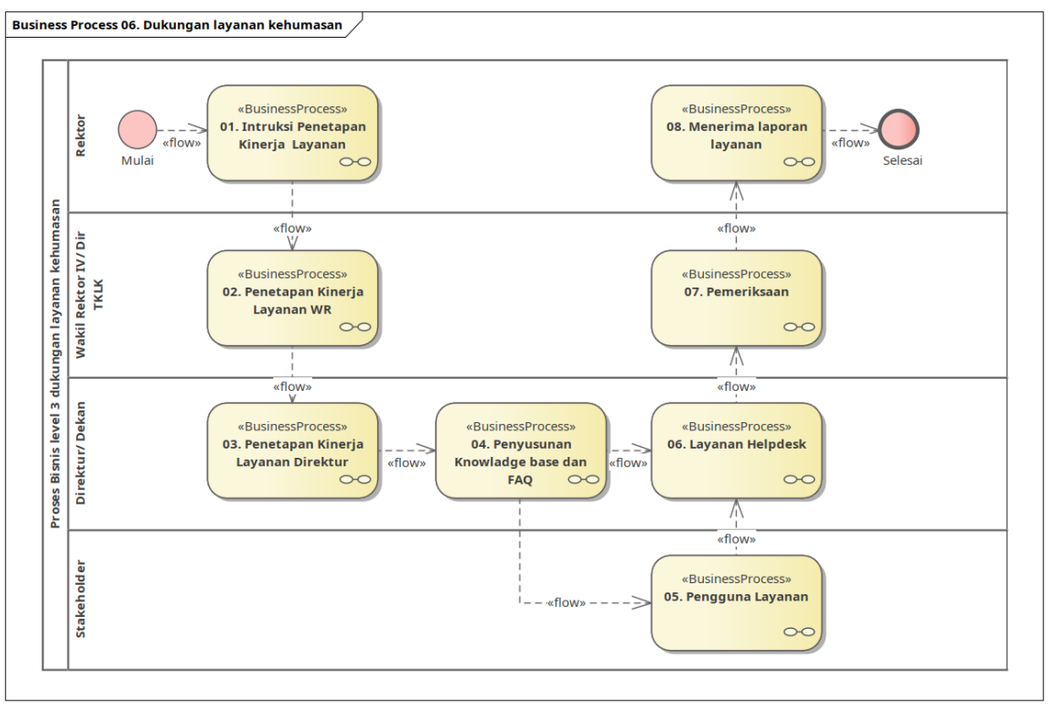
P08.D03.04. Sosialisasi



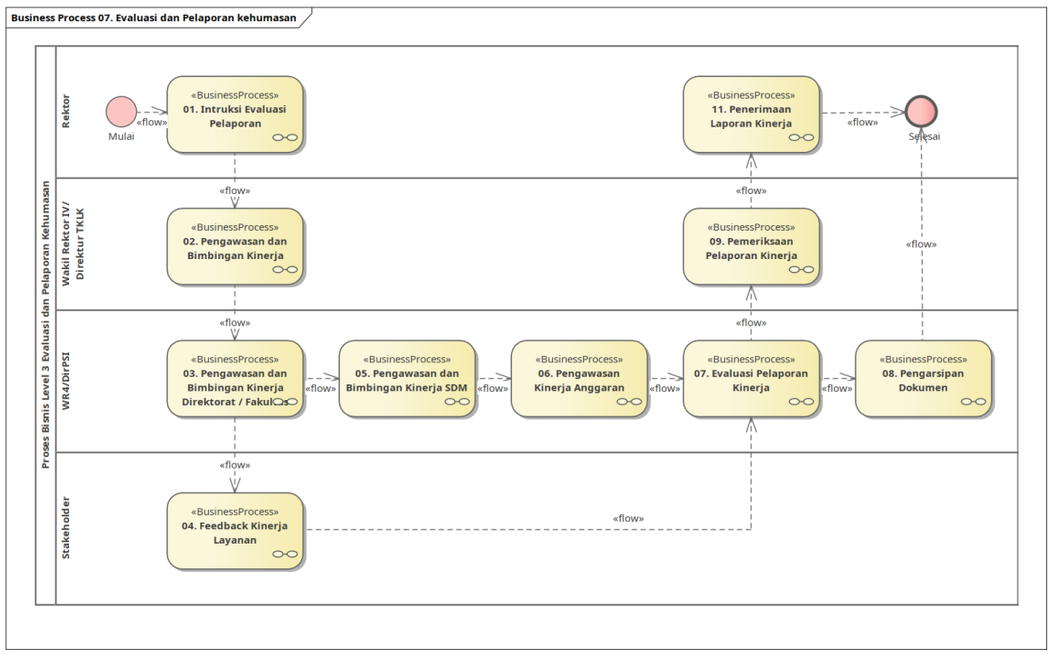
P08.D03.05. Implementasi Layanan



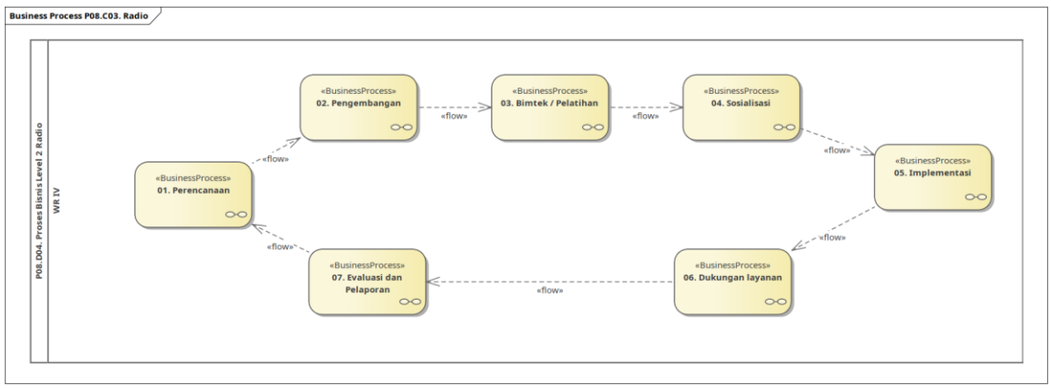
P08.D03.06. Dukungan Layanan



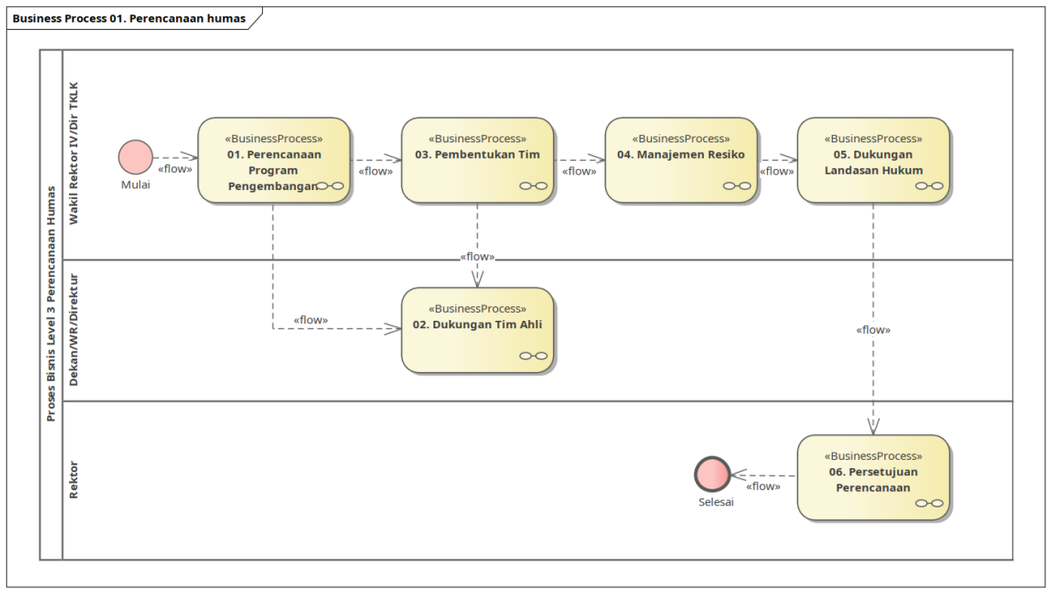
P08.D03.07. Evaluasi dan Pelaporan



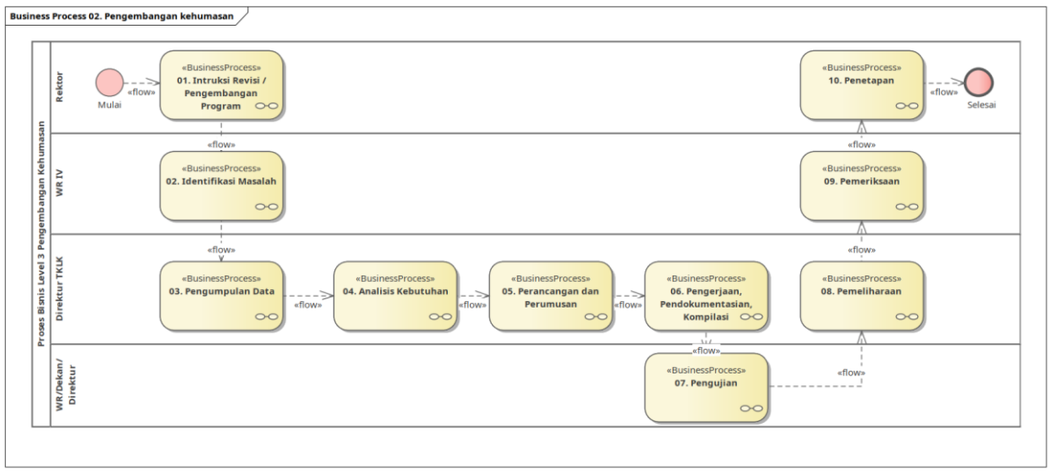
P08.D04. Radio



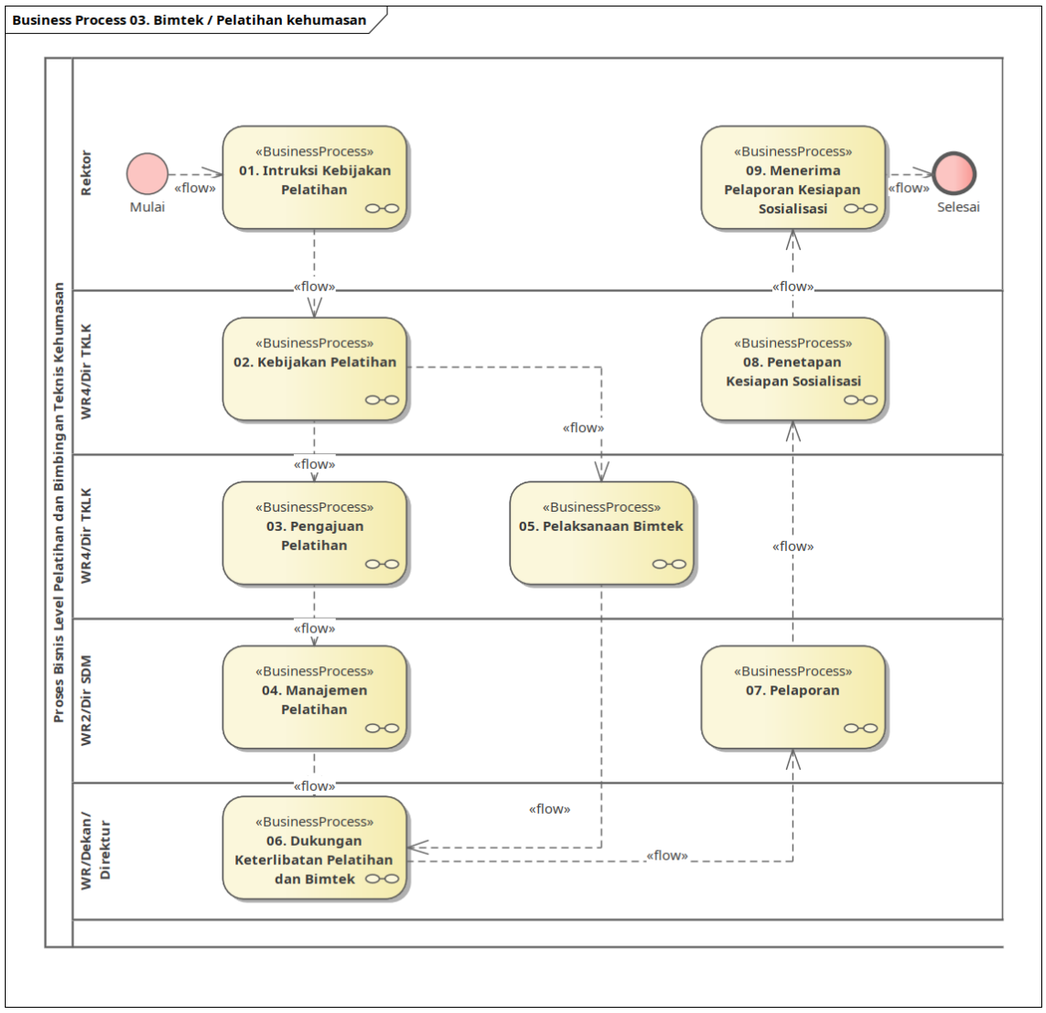
P08.D04.01. Perencanaan



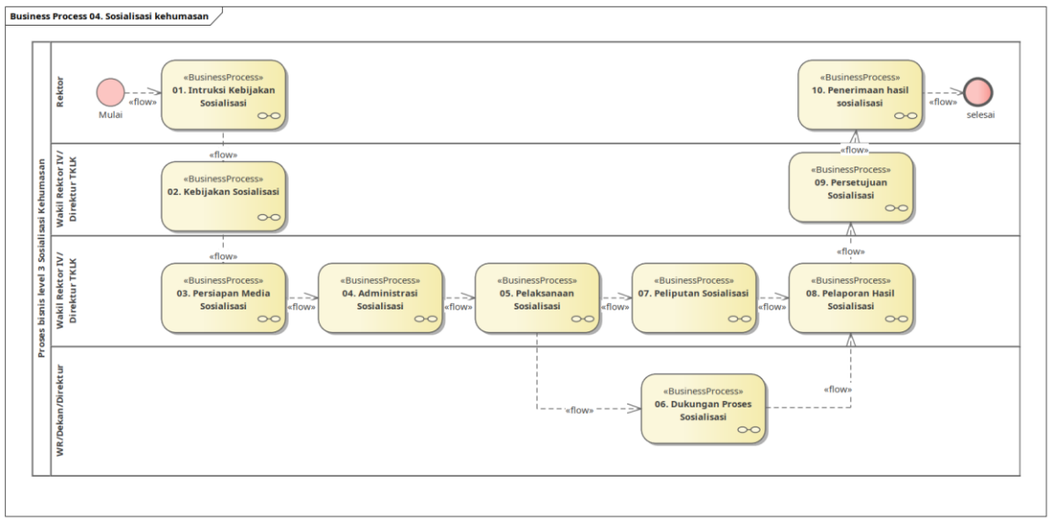
P08.D04.02. Pengembangan Layanan



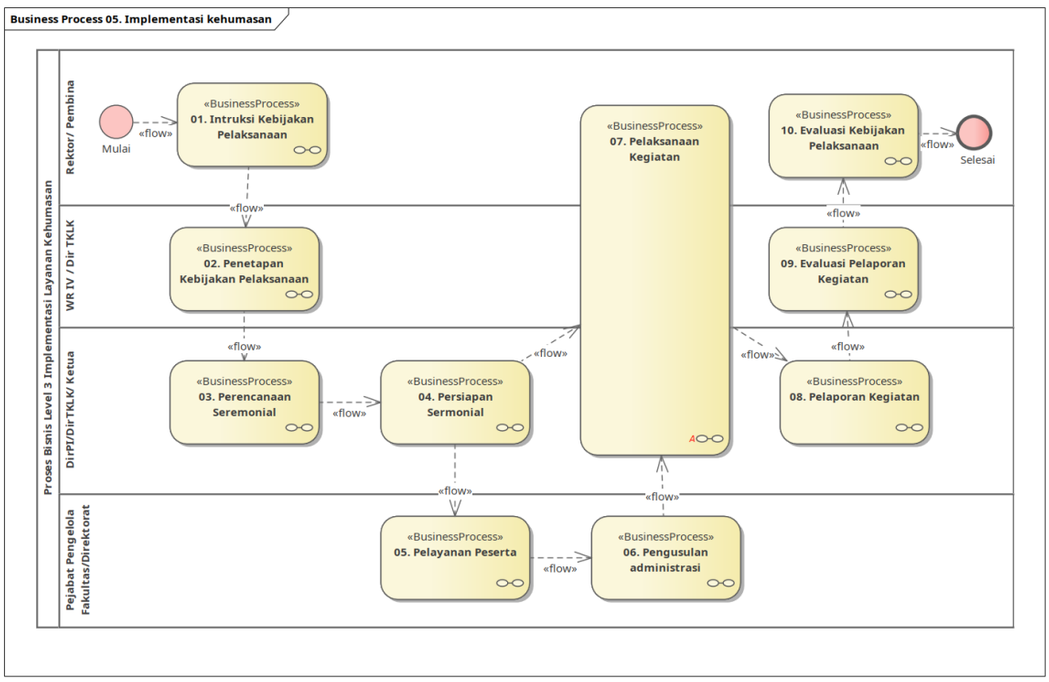
P08.D04.03. Bimtek/ Pelatihan



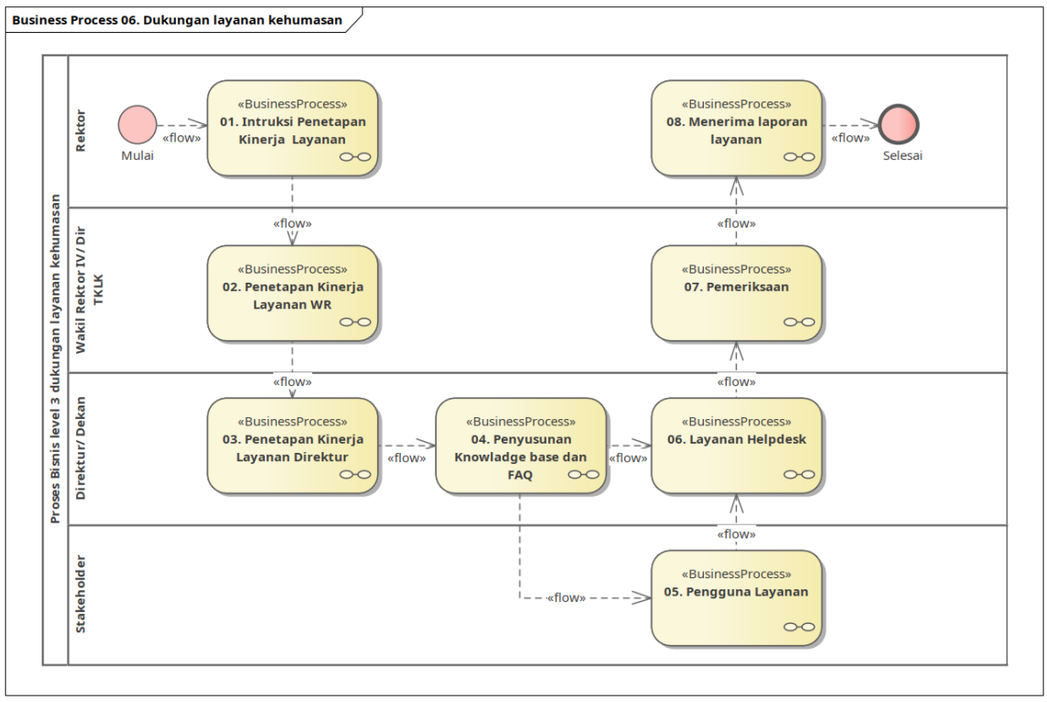
P08.D04.04. Sosialisasi



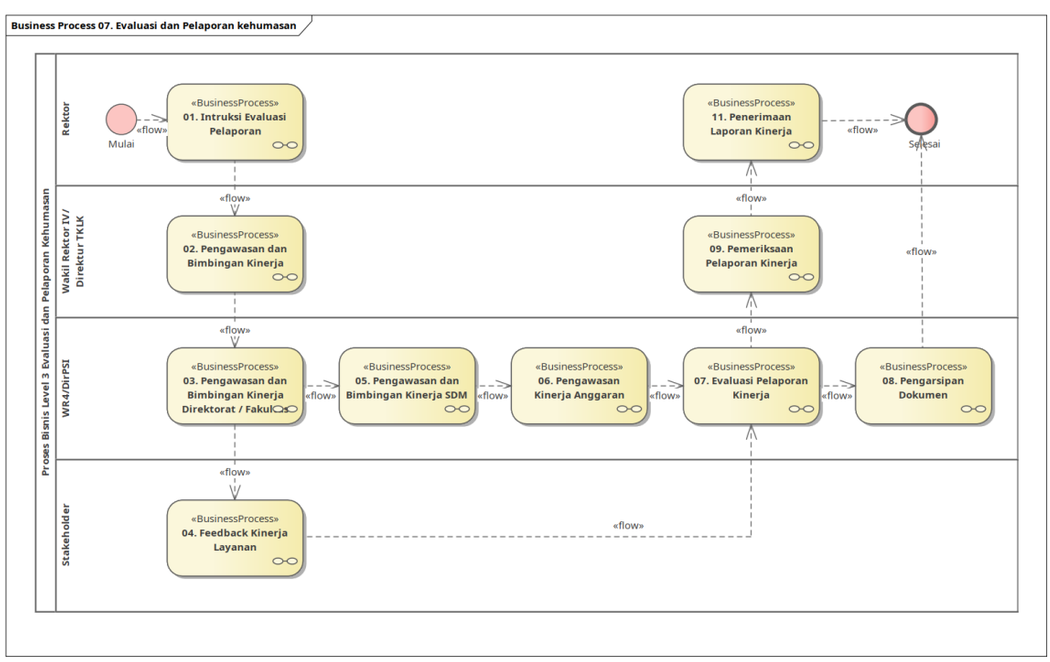
P08.D04.05. Implementasi Layanan



P08.D04.06. Dukungan Layanan

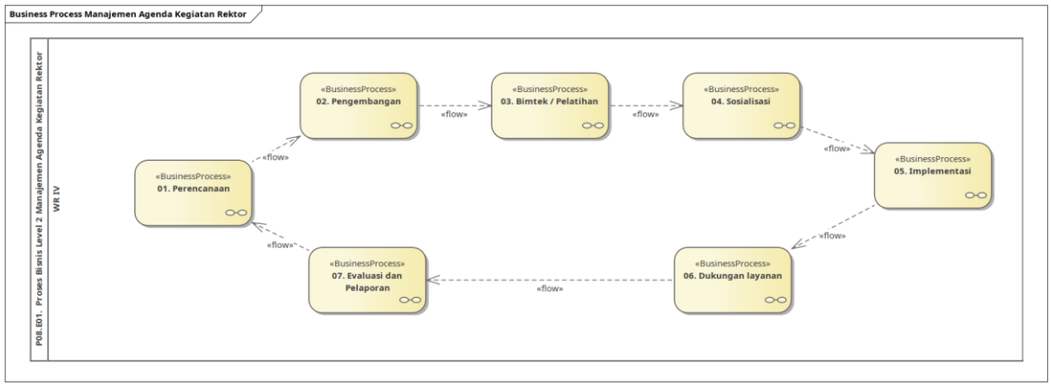


P08.D04.07. Evaluasi dan Pelaporan

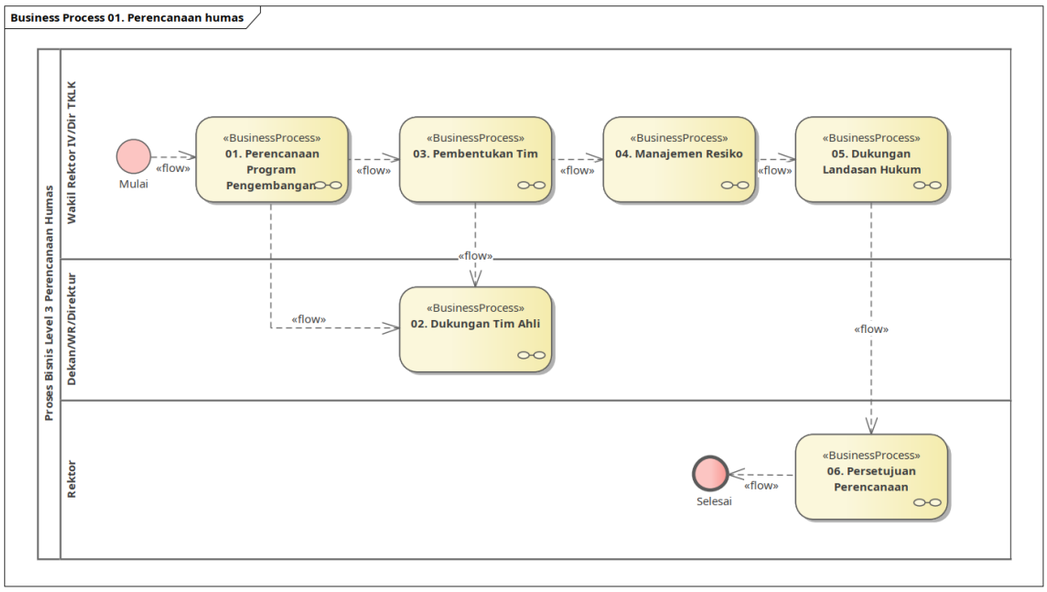


P08.E. Keprotokolan

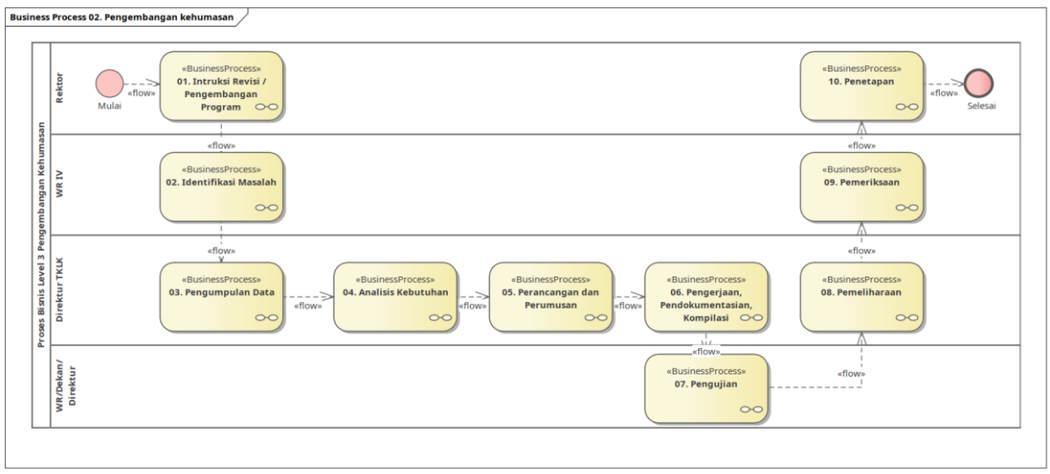
P08.E01. Manajemen Agenda Kegiatan Rektor



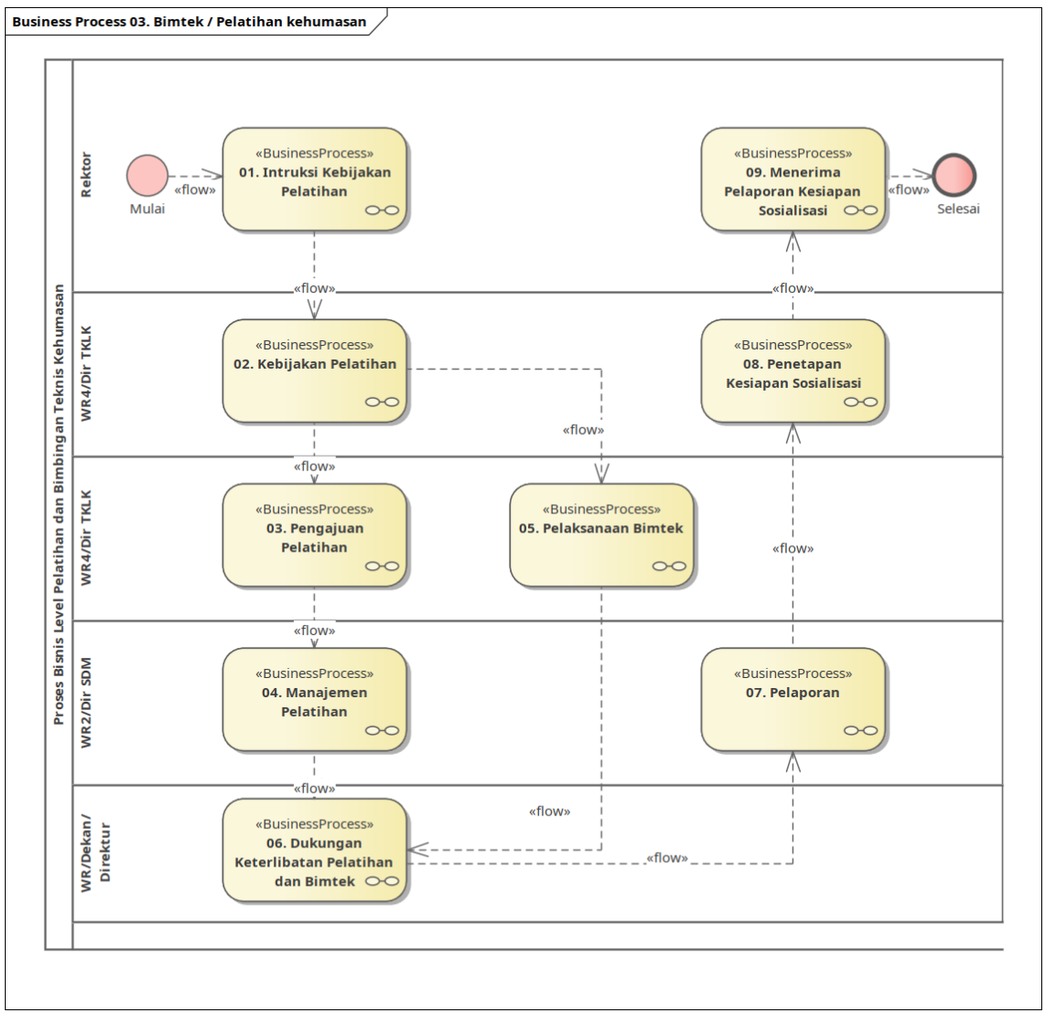
P08.E01.01. Perencanaan



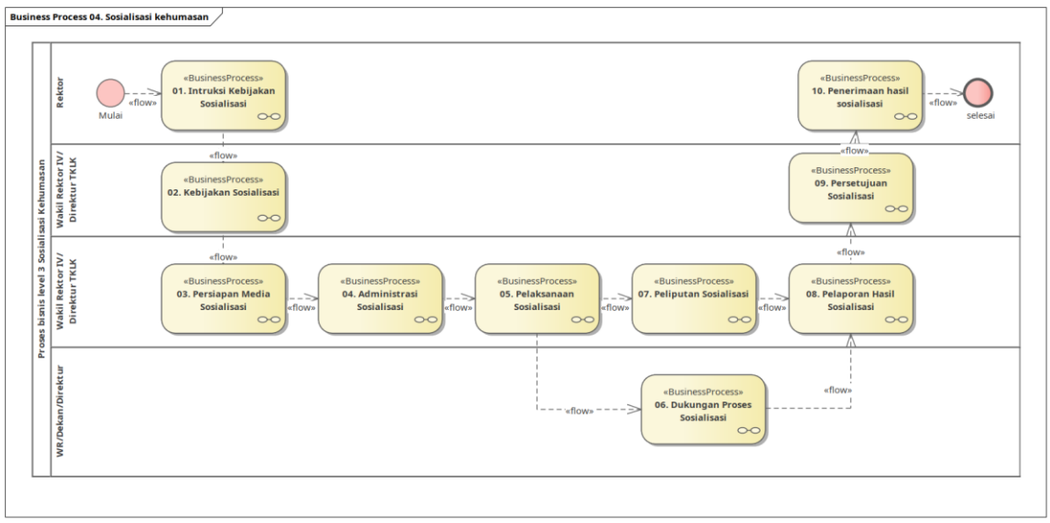
P08.E01.02. Pengembangan Layanan



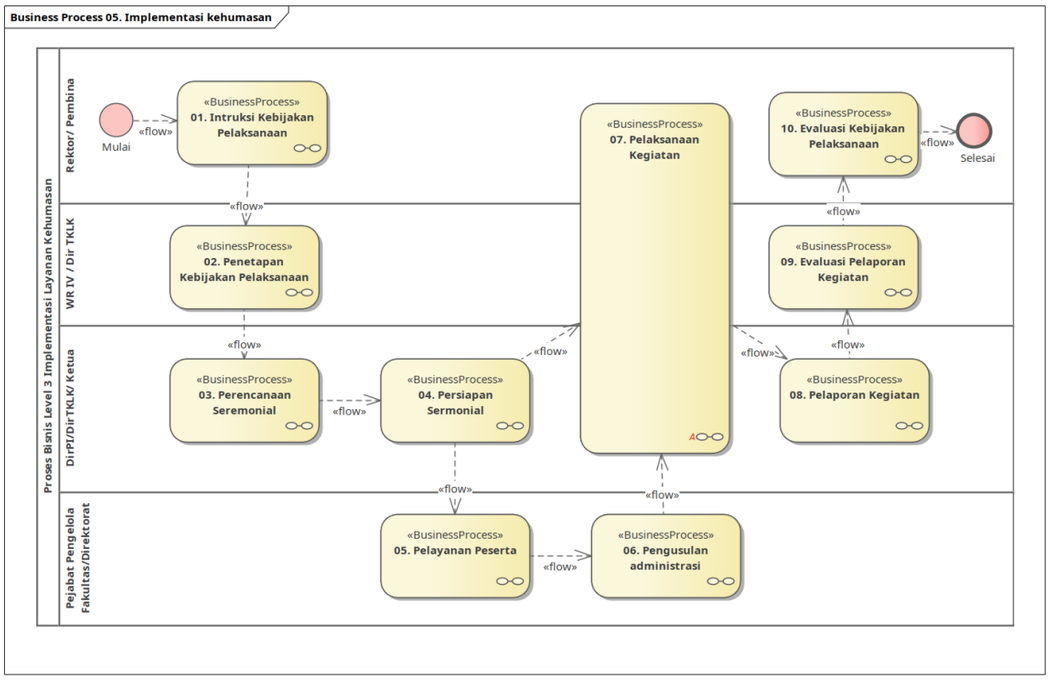
P08.E01.03. Bimtek/ Pelatihan



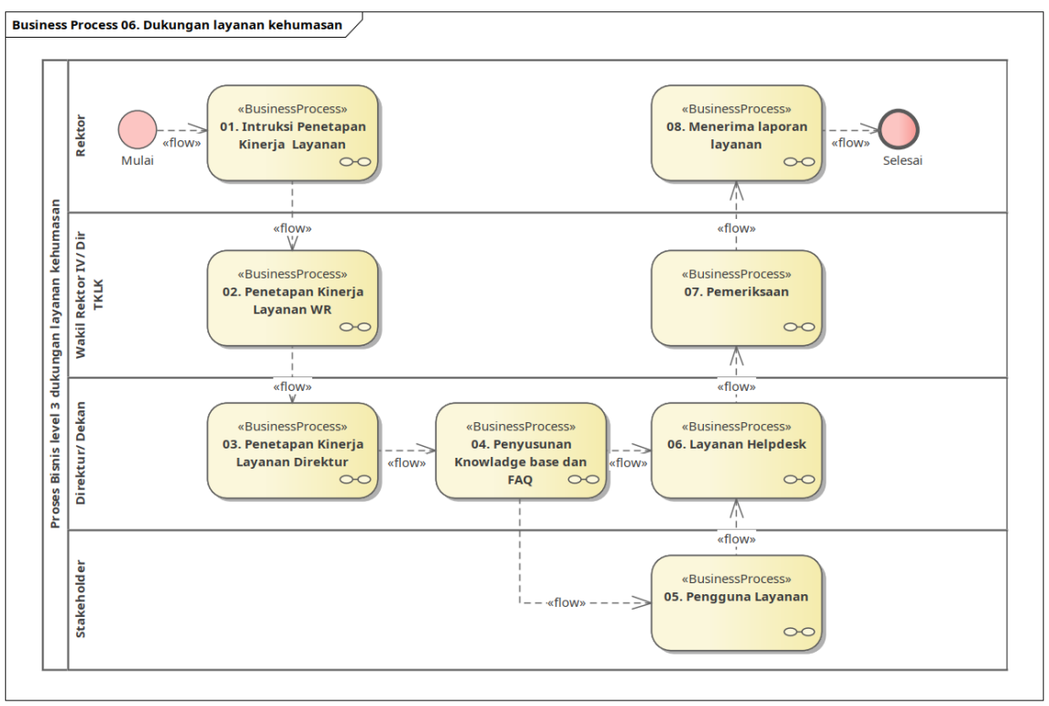
P08.E01.04. Sosialisasi



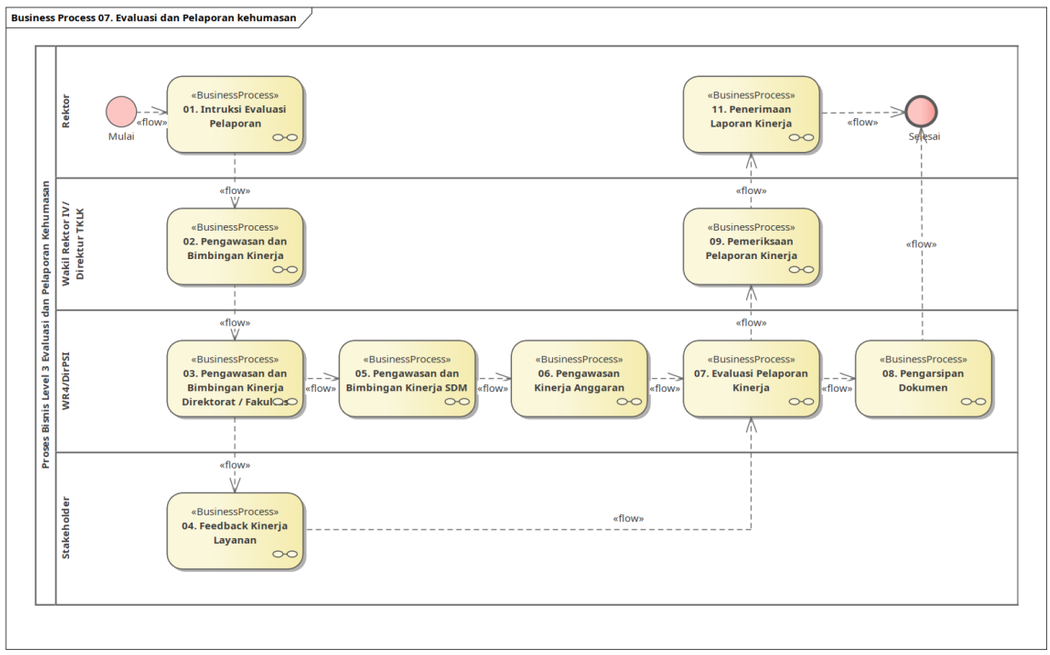
P08.E01.05. Implementasi Layanan



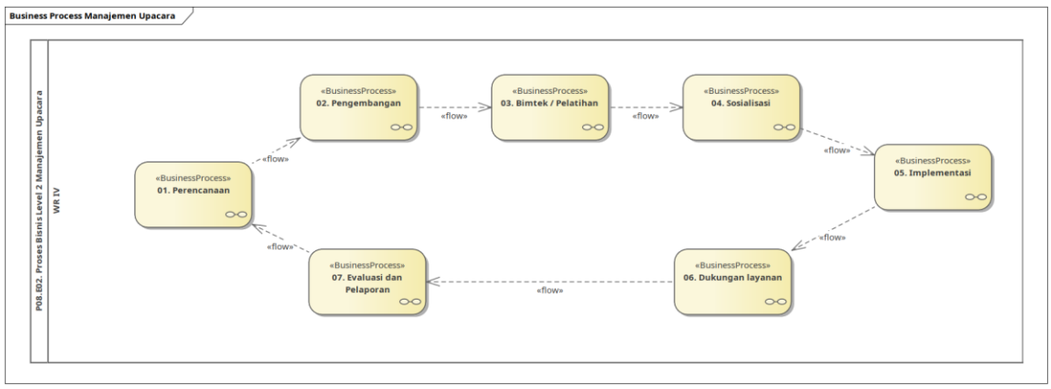
P08.E01.06. Dukungan Layanan



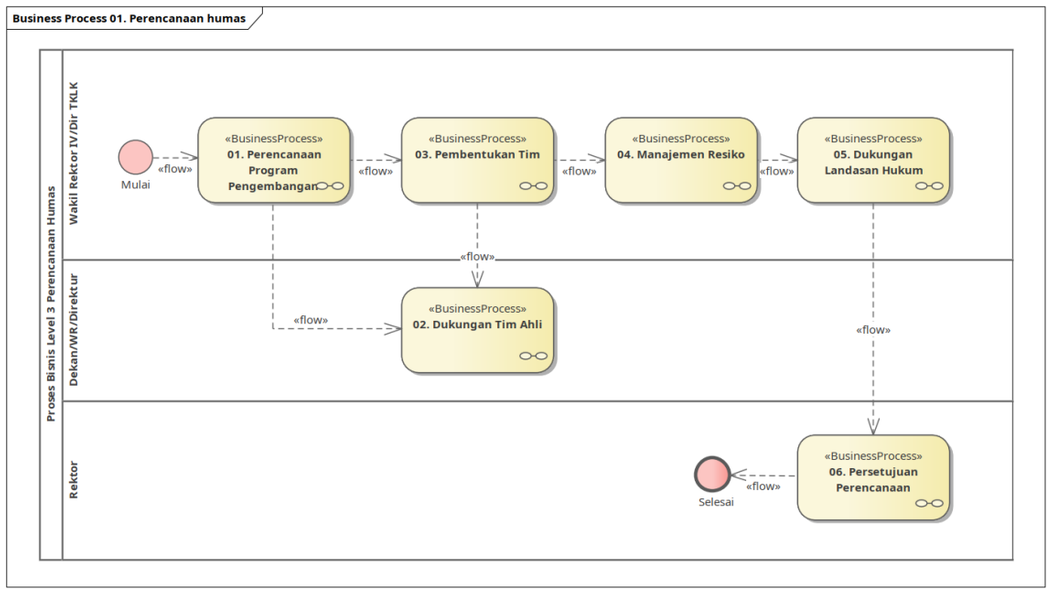
P08.E01.07. Evaluasi dan Pelaporan



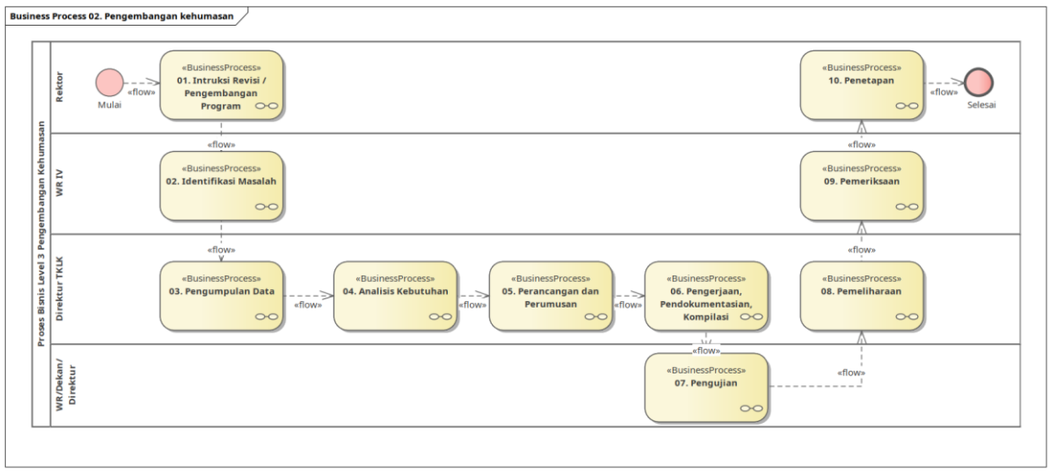
P08.E02. Manajemen Upacara



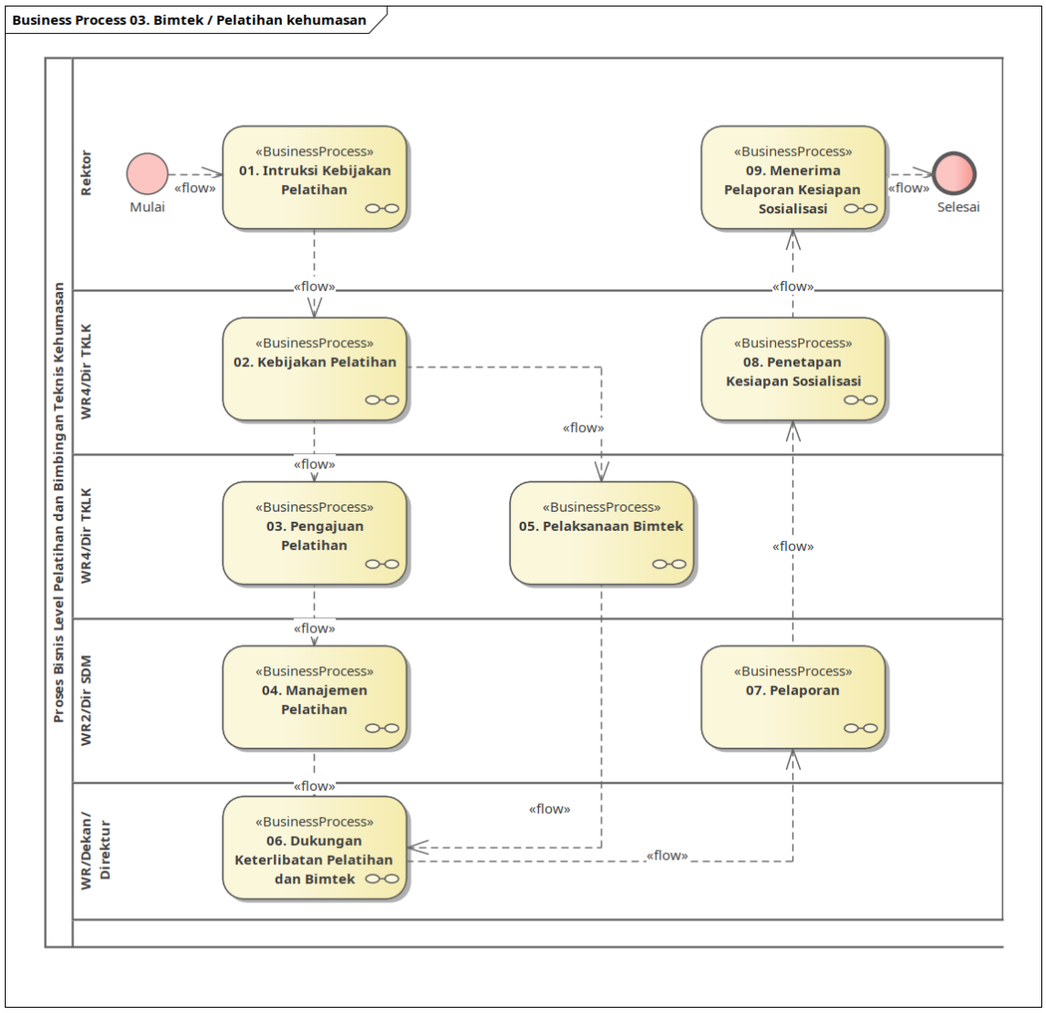
P08.E02.01. Perencanaan



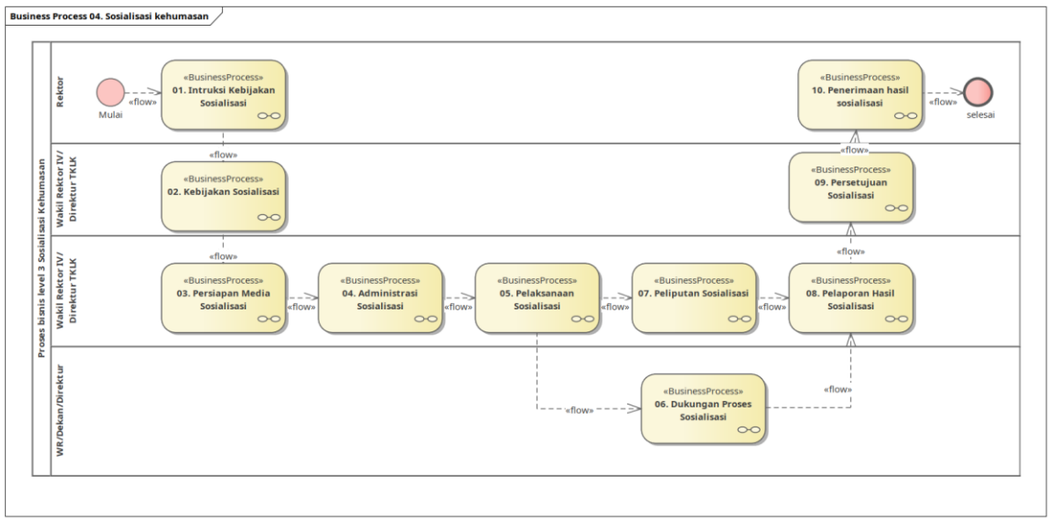
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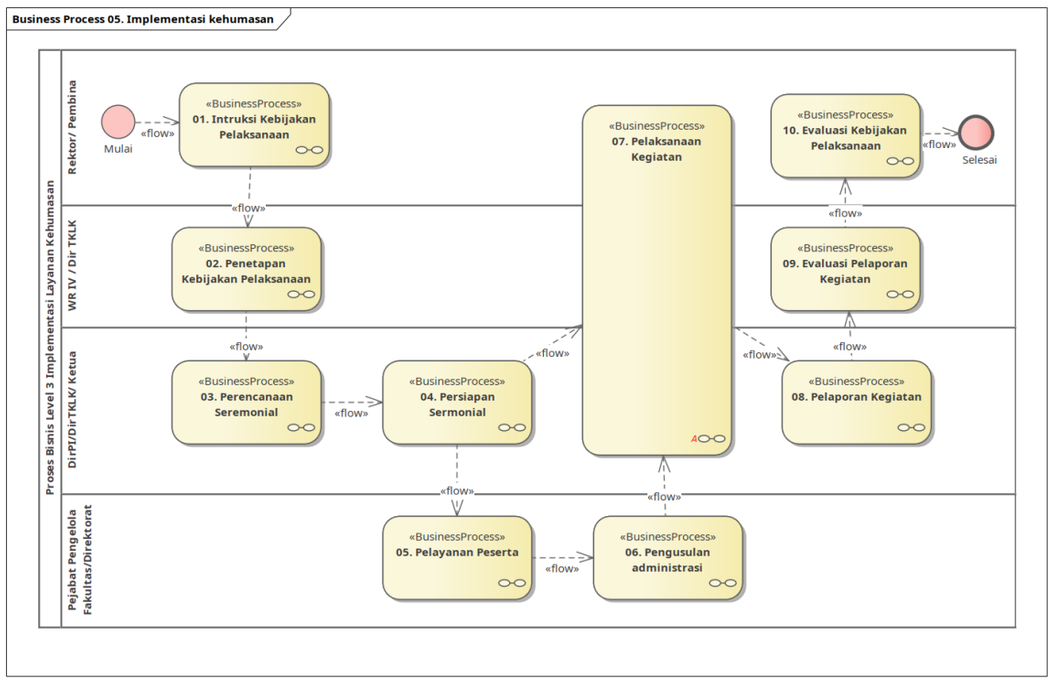
P08.E02.03. Bimtek/ Pelatihan



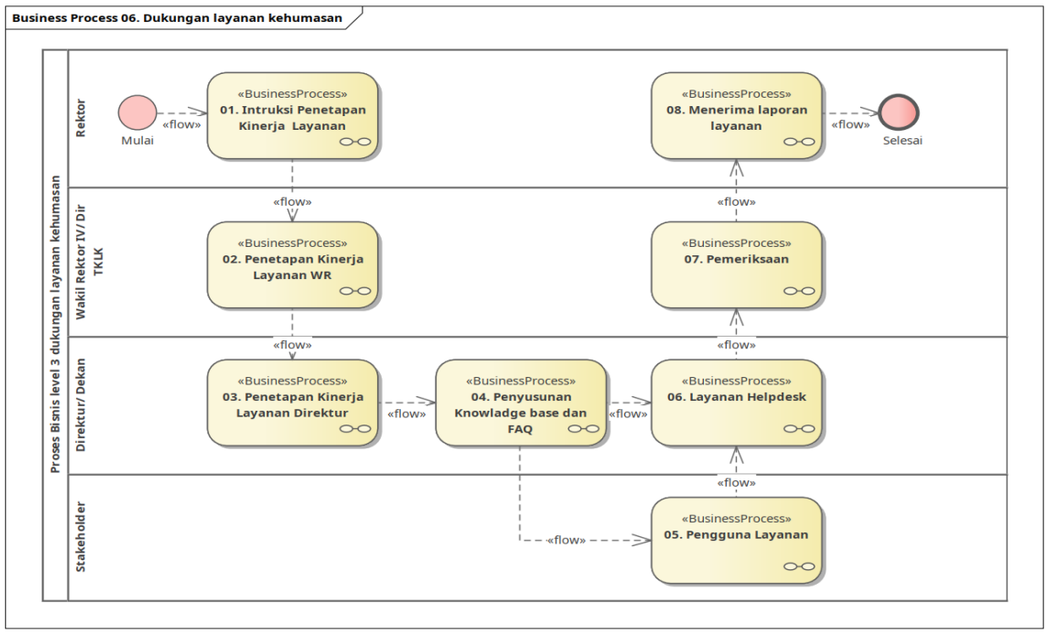
P08.E02.04. Sosialisasi



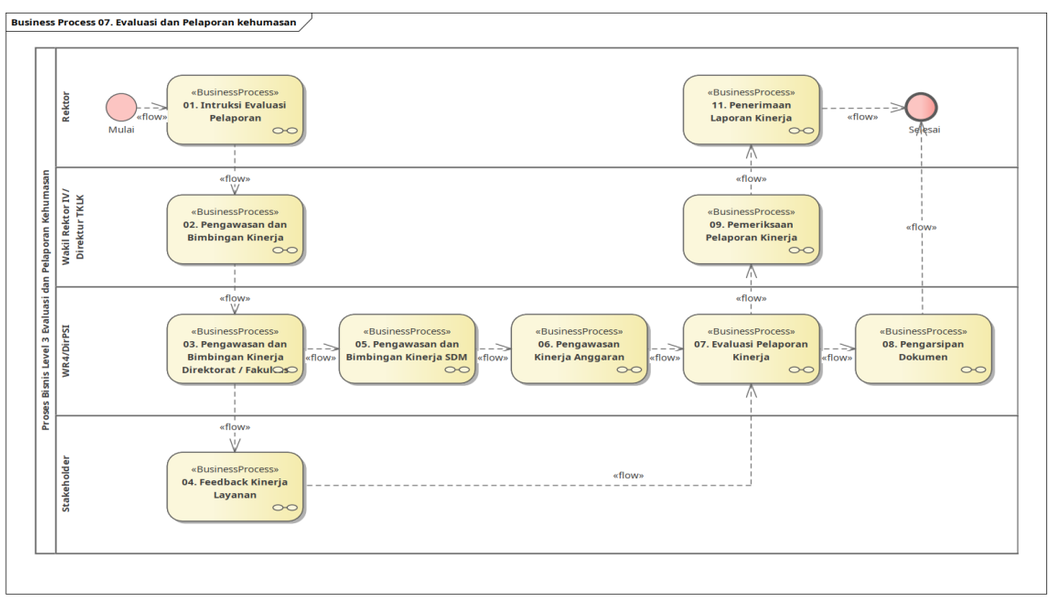
P08.E02.05. Implementasi Layanan



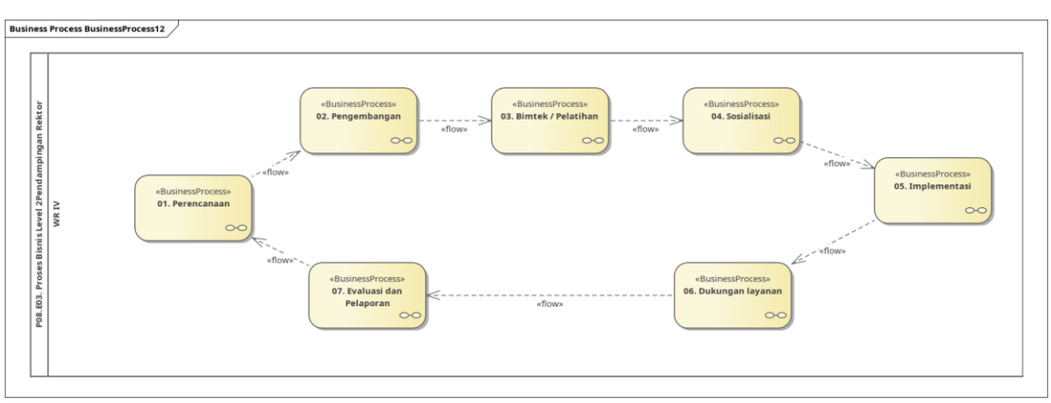
P08.E02.06. Dukungan Layanan



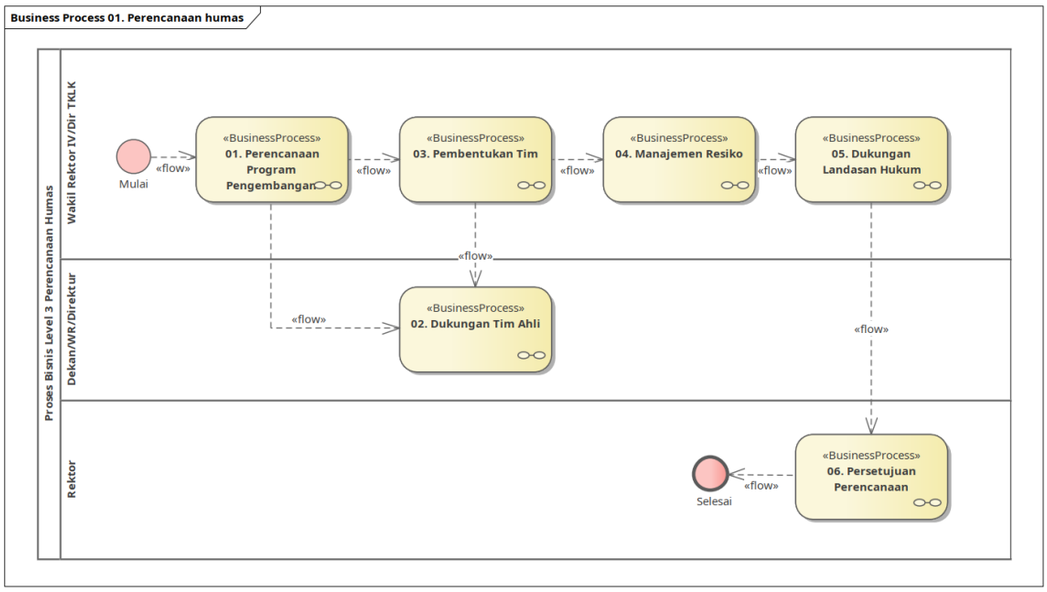
P08.E02.07. Evaluasi dan Pelaporan



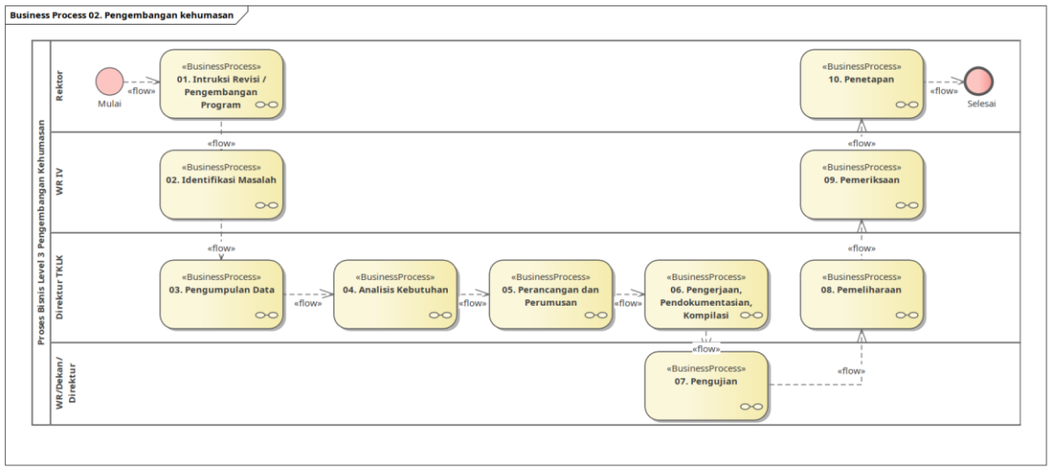
P08.E03. Pendampingan Rektor



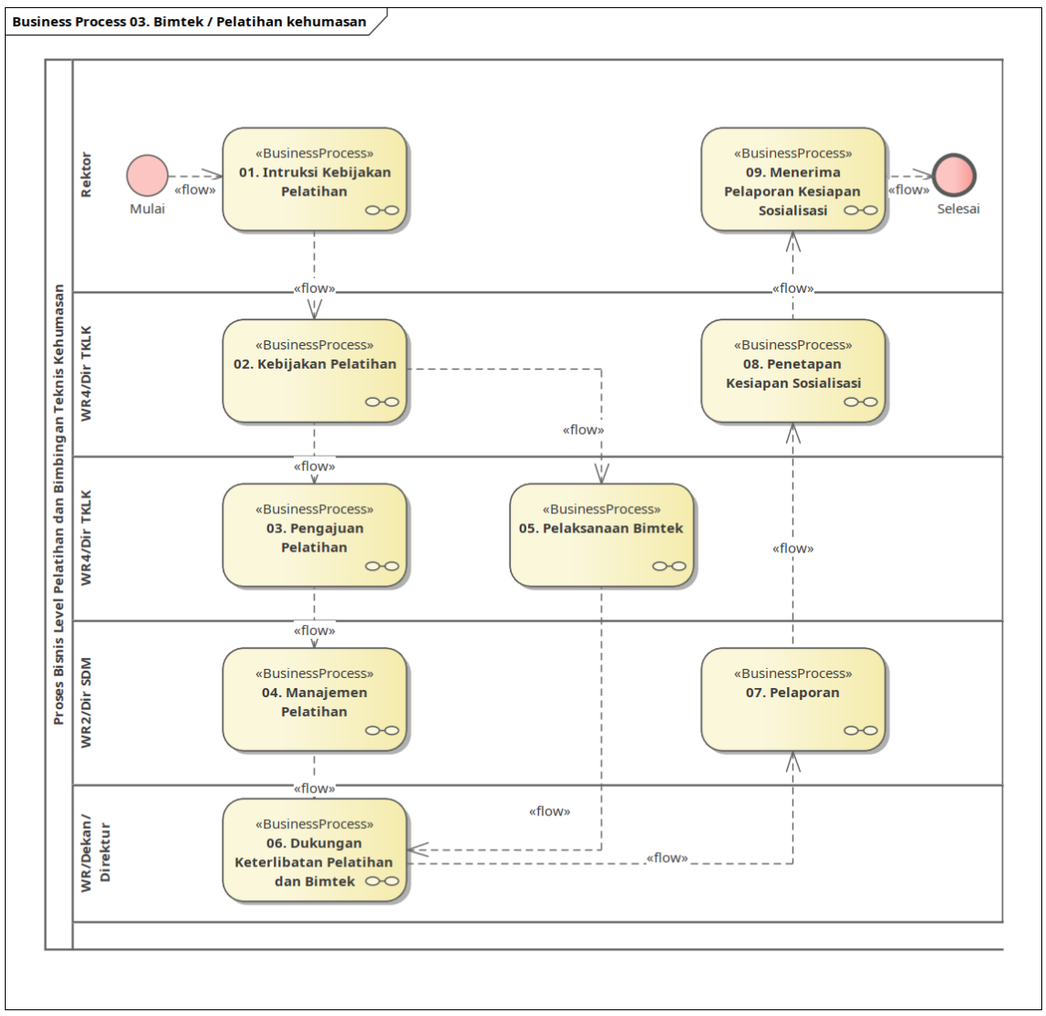
P08.E03.01. Perencanaan



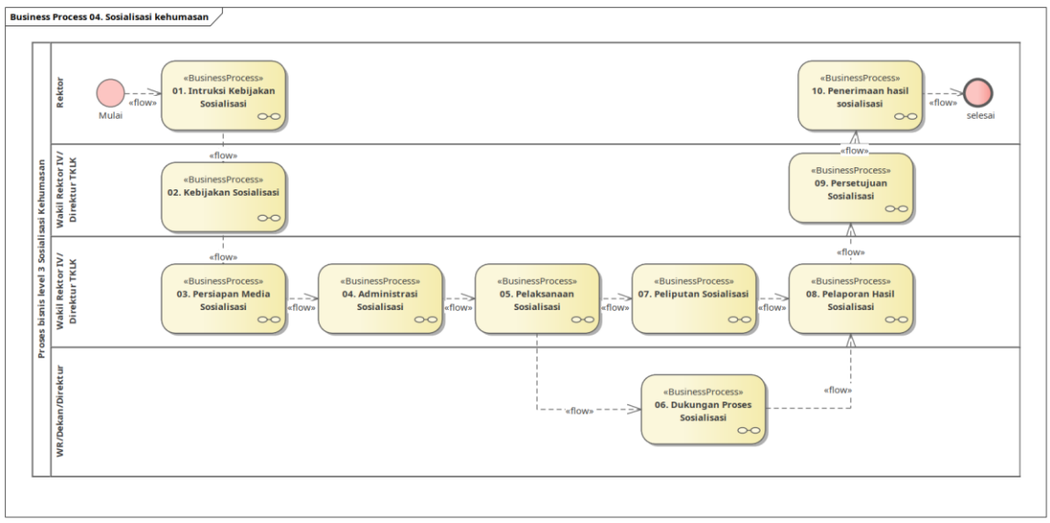
P08.E03.02. Pengembangan Layanan



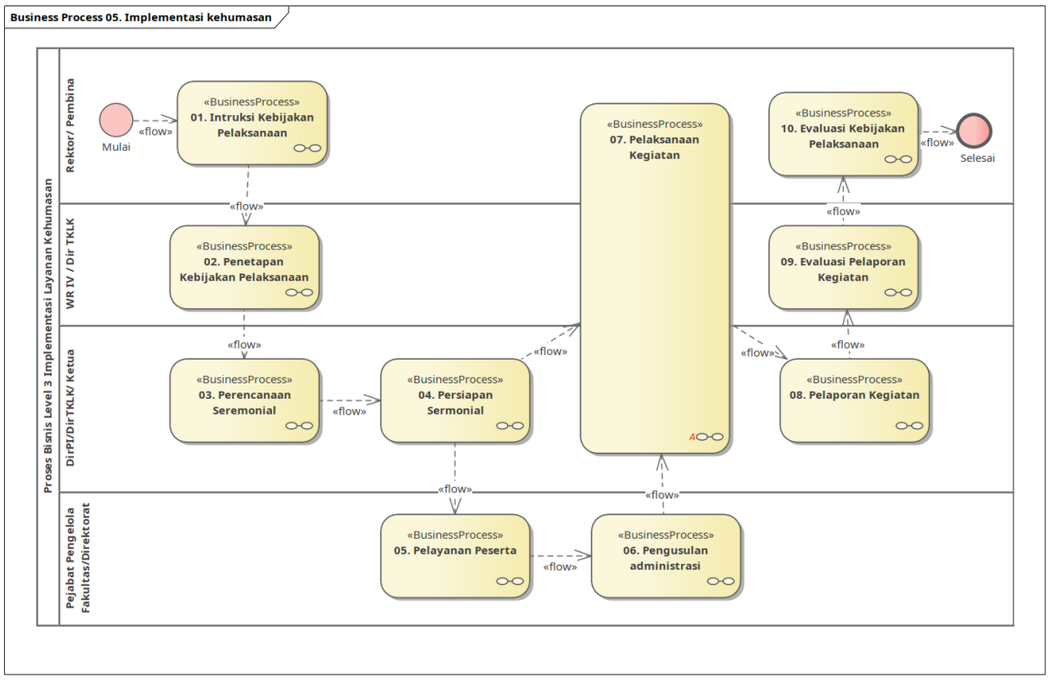
P08.E03.03. Bimtek/ Pelatihan



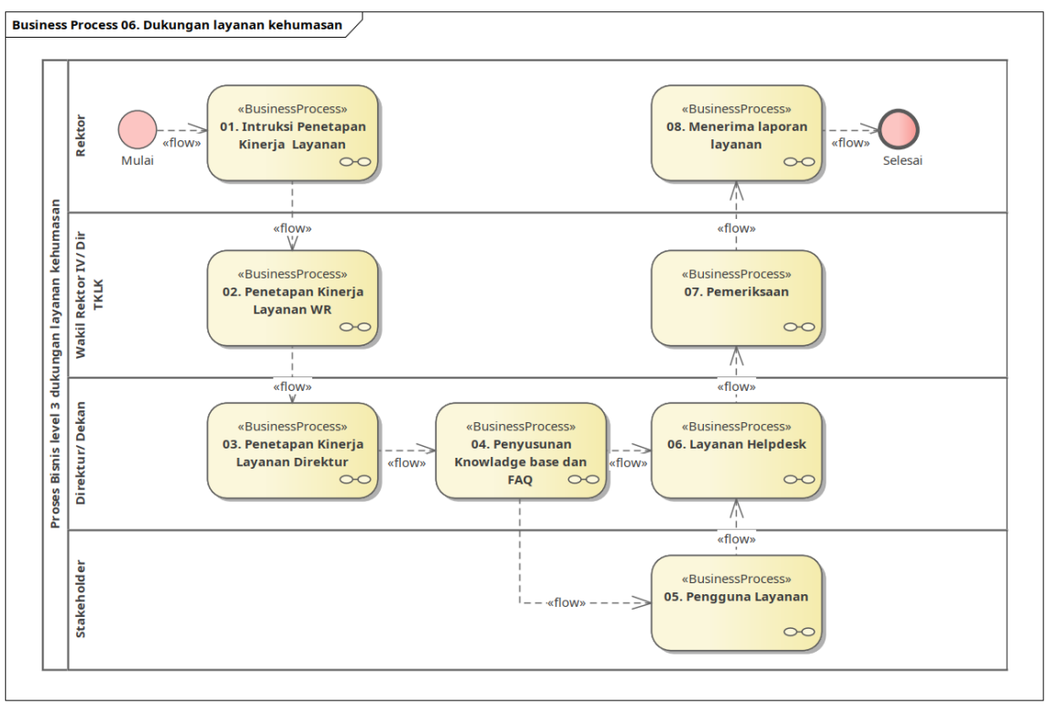
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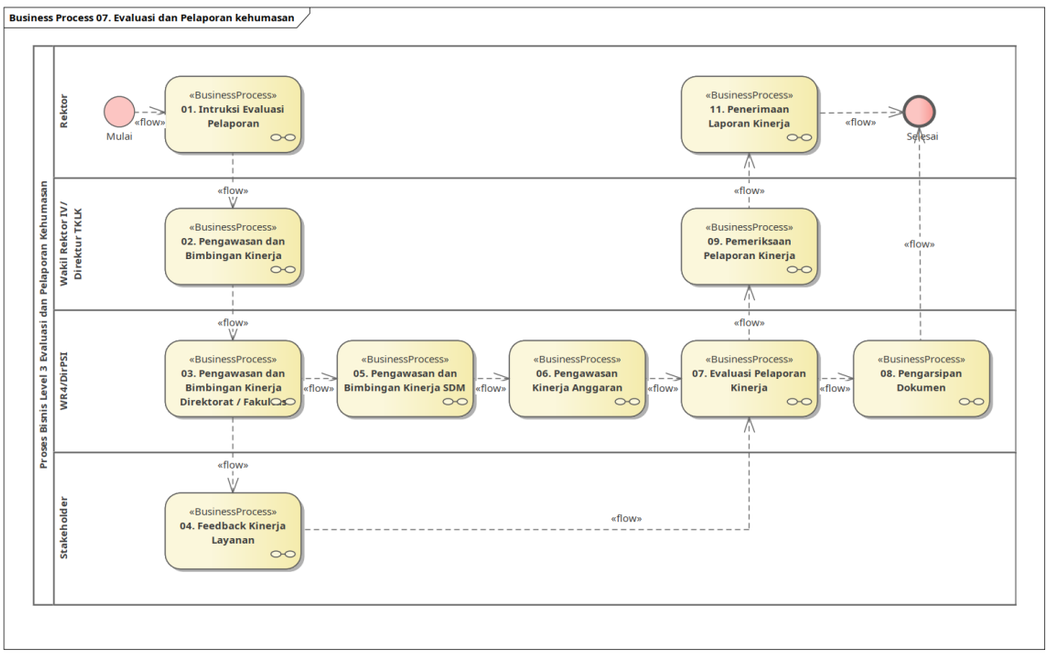
P08.E03.05. Implementasi Layanan



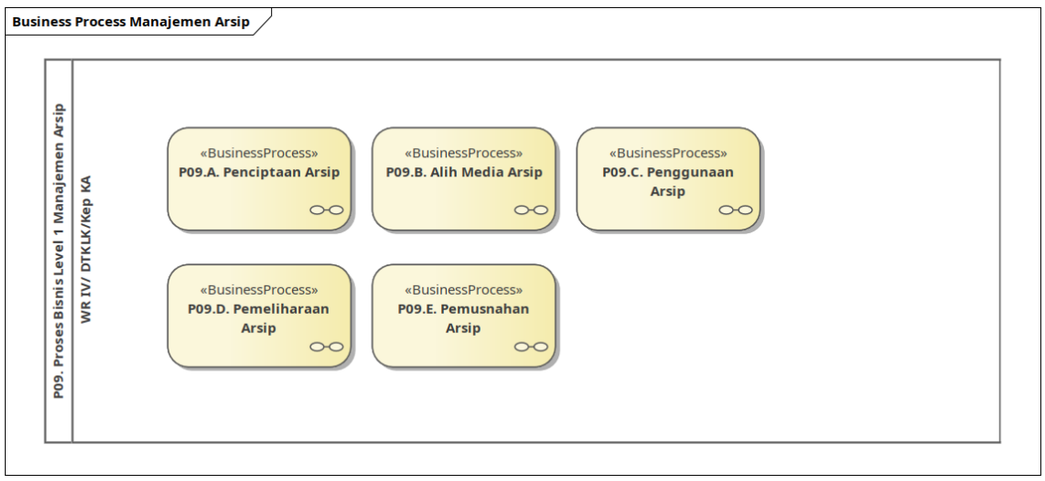
P08.E03.06. Dukungan Layanan



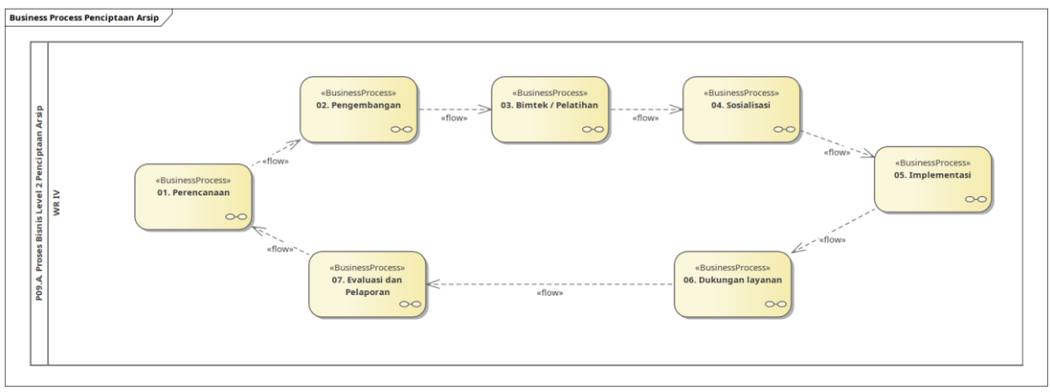
P08.E03.07. Evaluasi dan Pelaporan



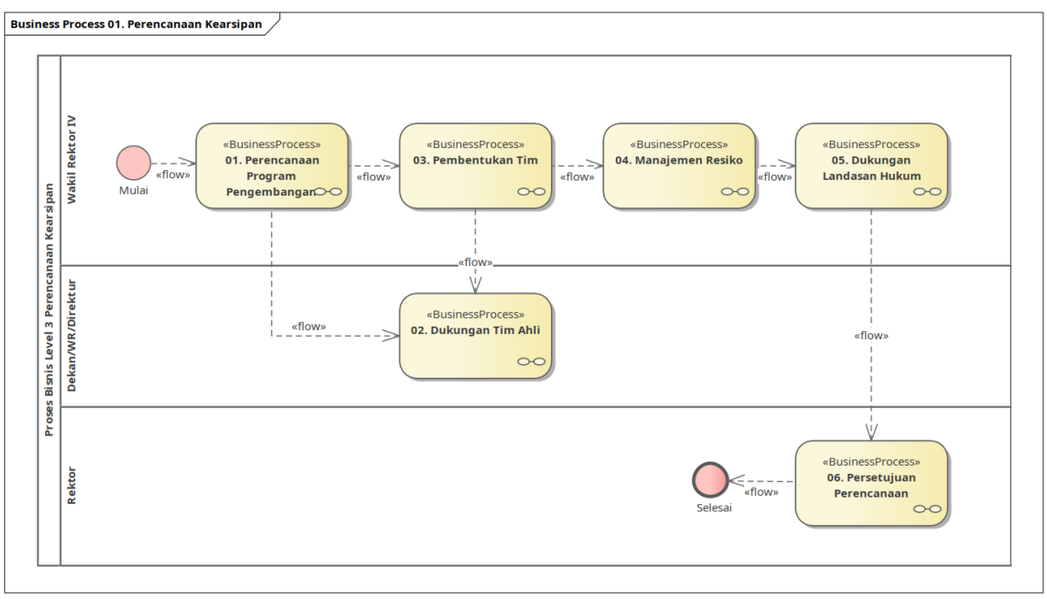
P09. Arsip



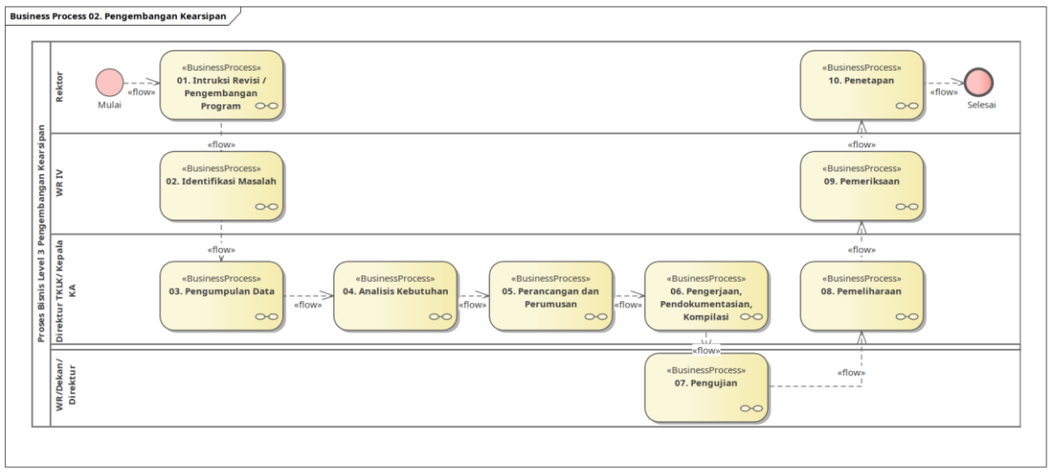
P09.A. Penciptaan Arsip



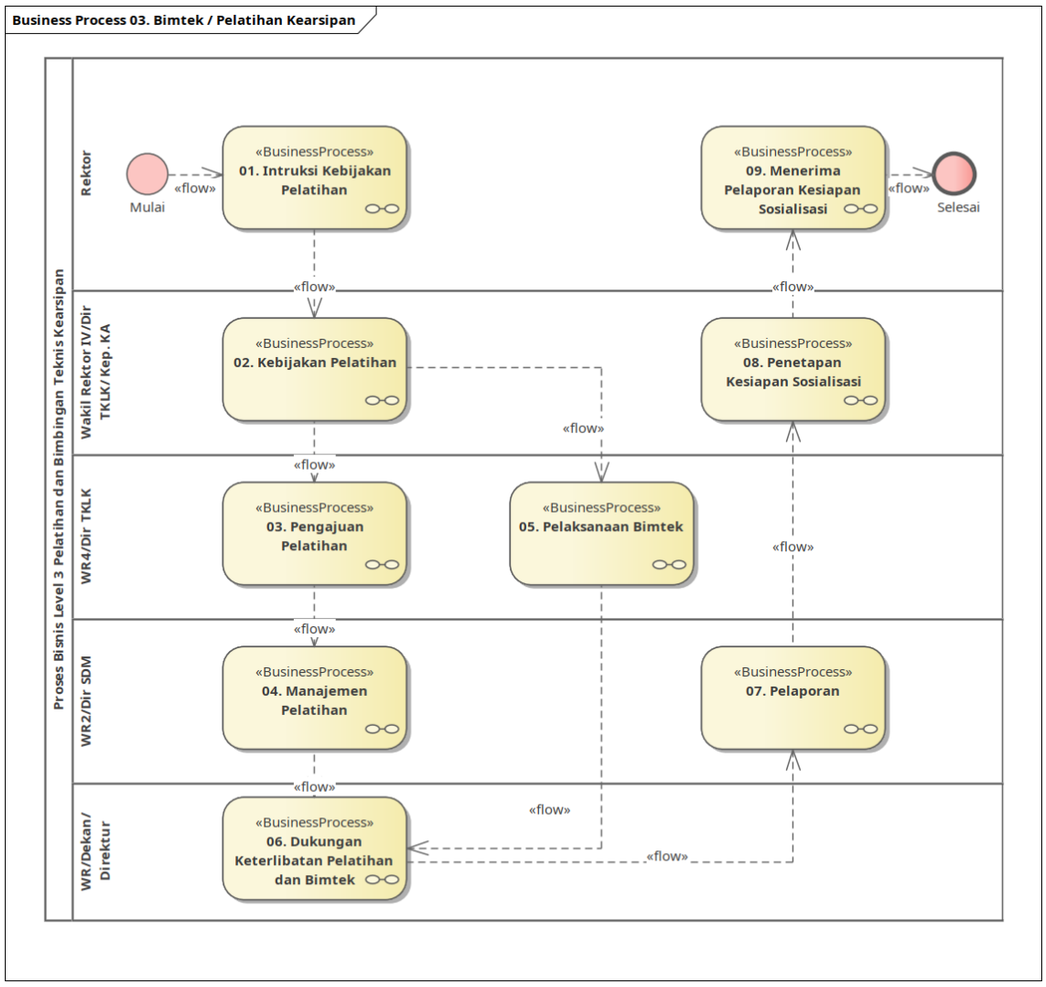
P09.A.01. Perencanaan



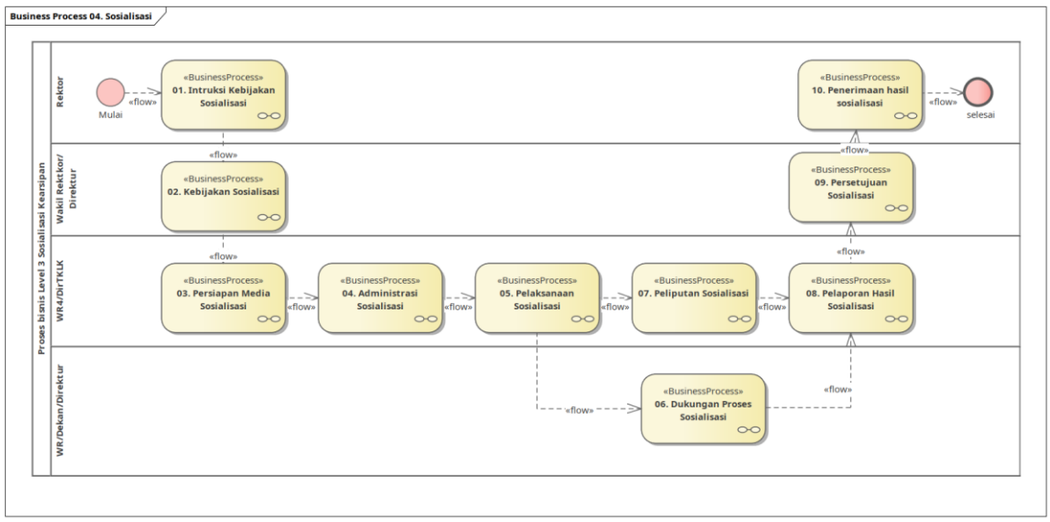
P09.A.02. Pengembangan Layanan



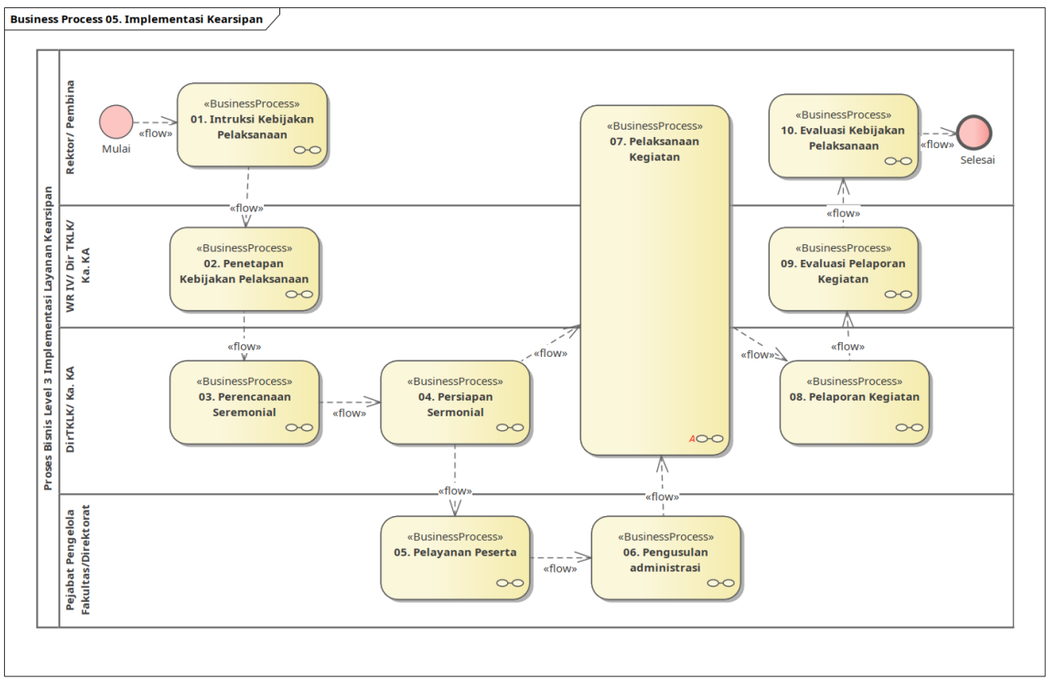
P09.A.03. Bimtek/ Pelatihan



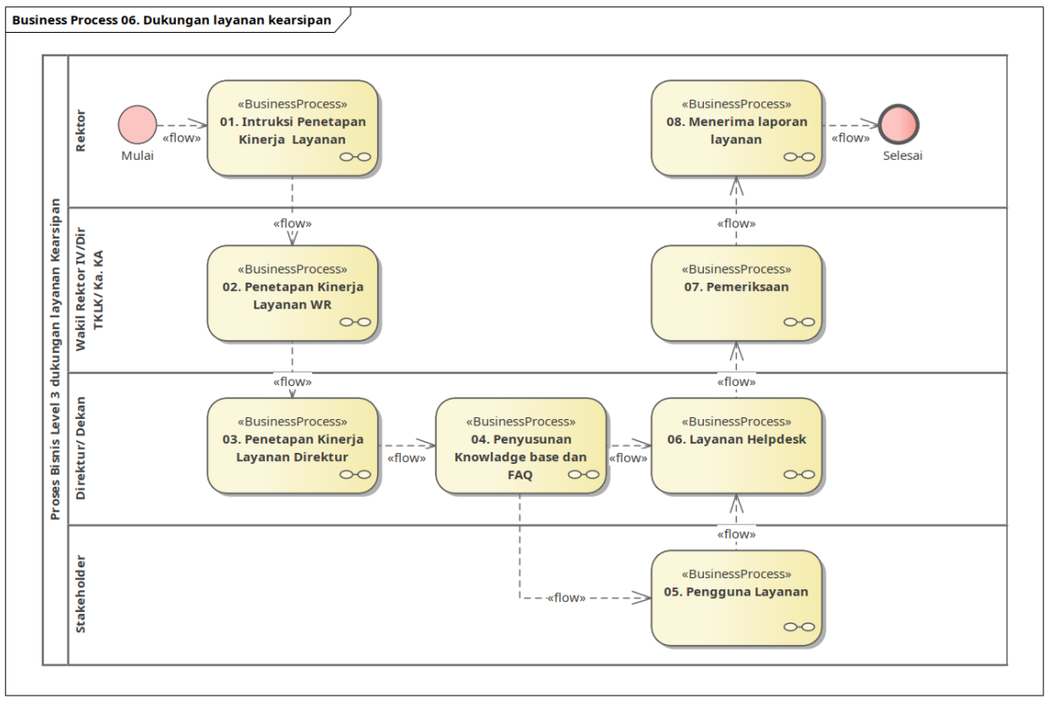
P09.A.04. Sosialisasi



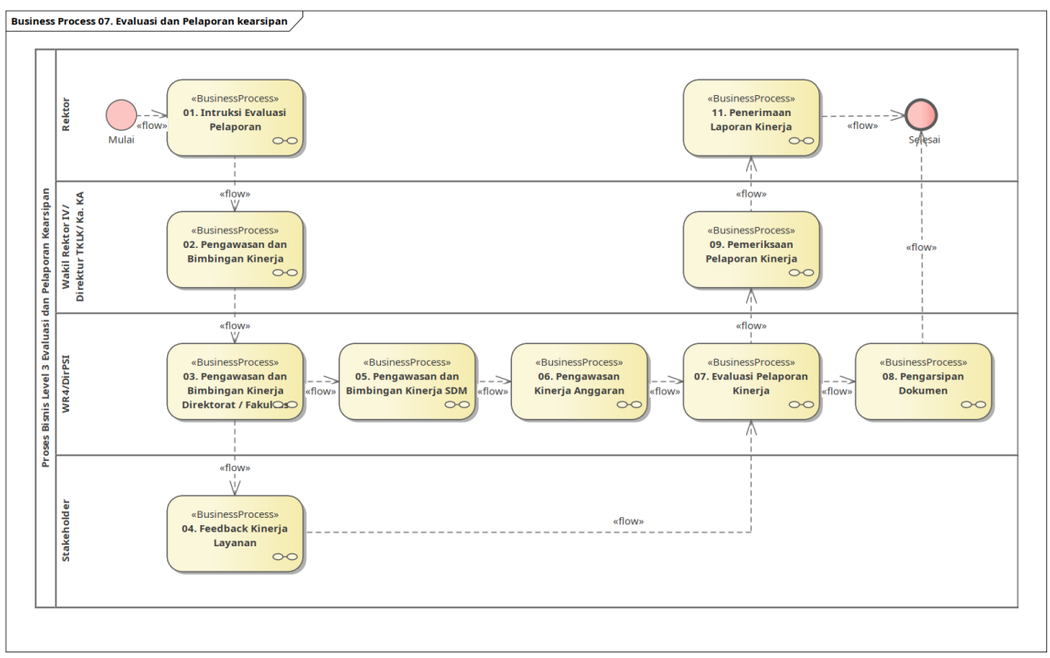
P09.A.05. Implementasi Layanan



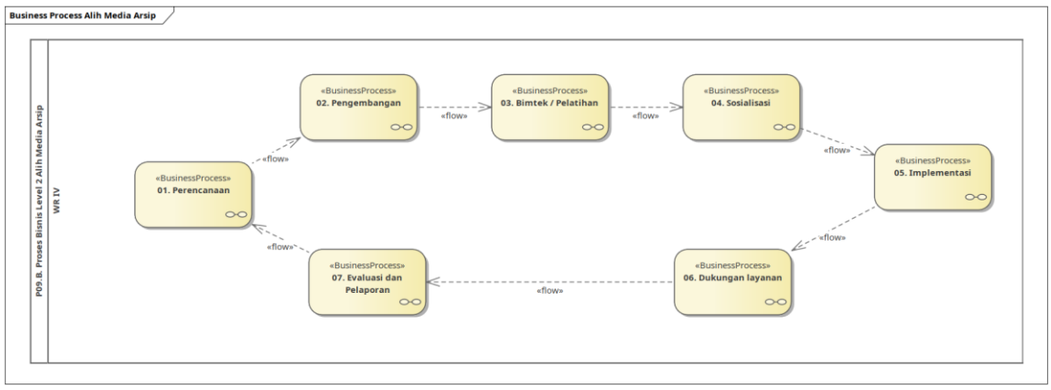
P09.A.06. Dukungan Layanan



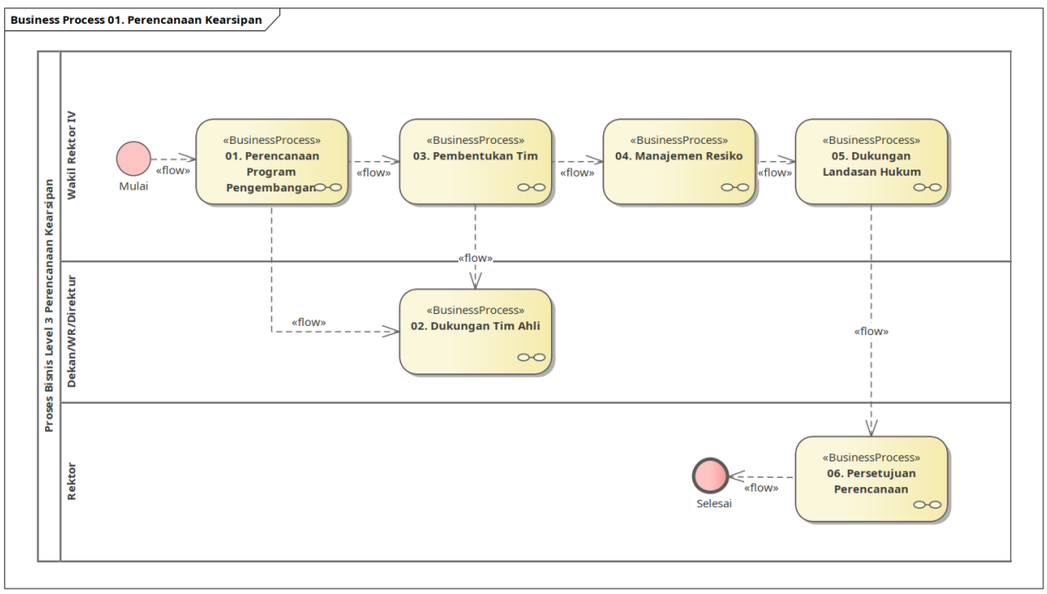
P09.A.07. Evaluasi dan Pelaporan



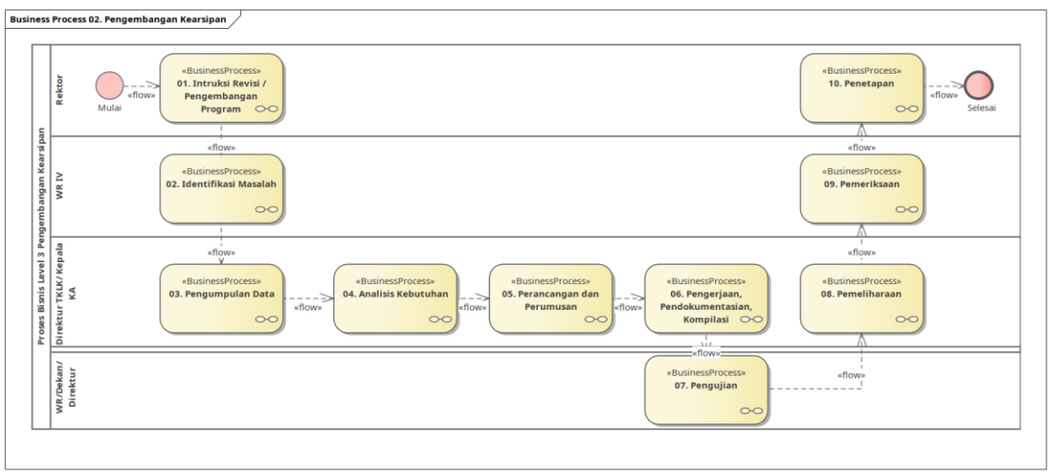
P09.B. Alih Media Arsip



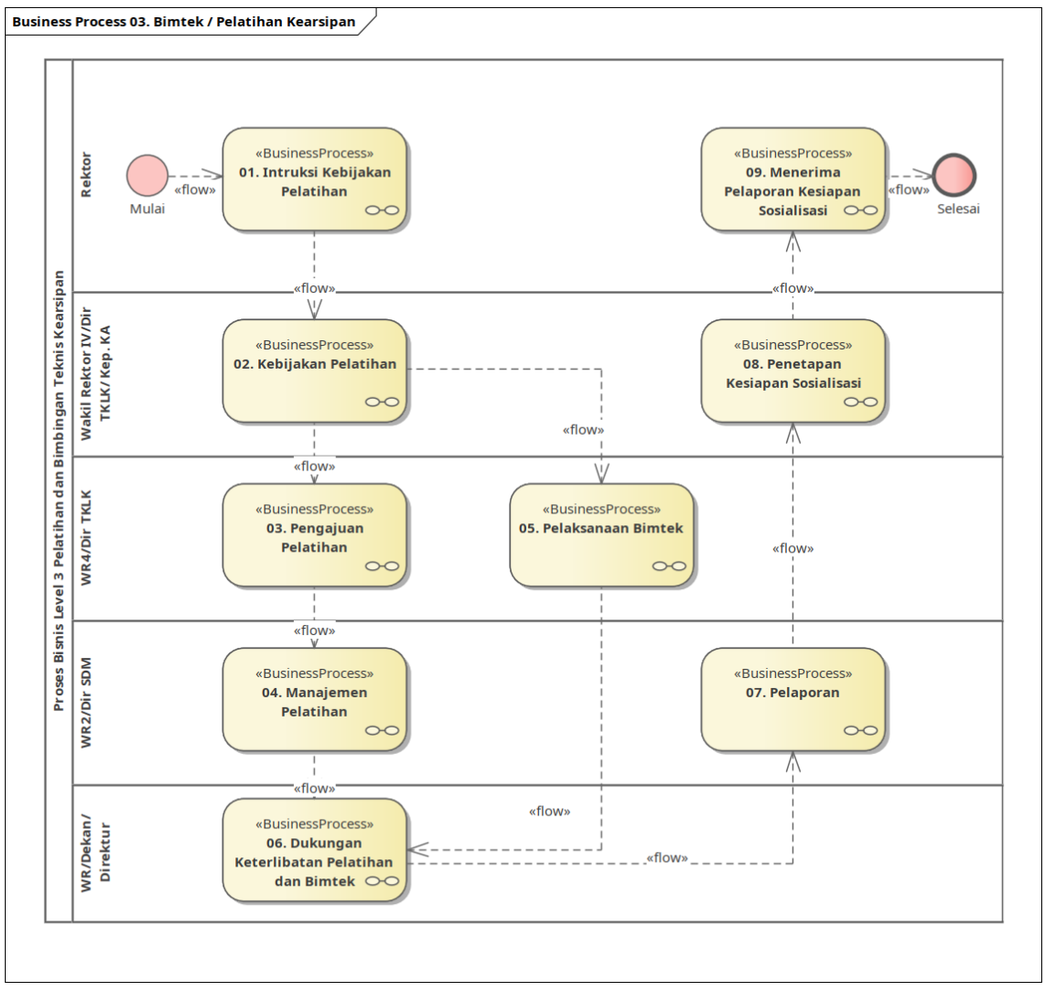
P09.B.01. Perencanaan



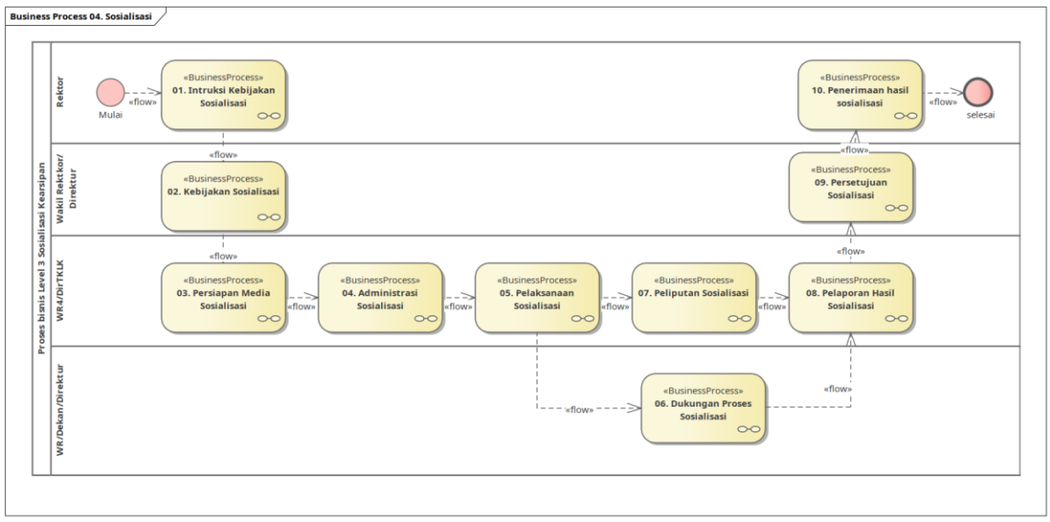
P09.B.02. Pengembangan Layanan



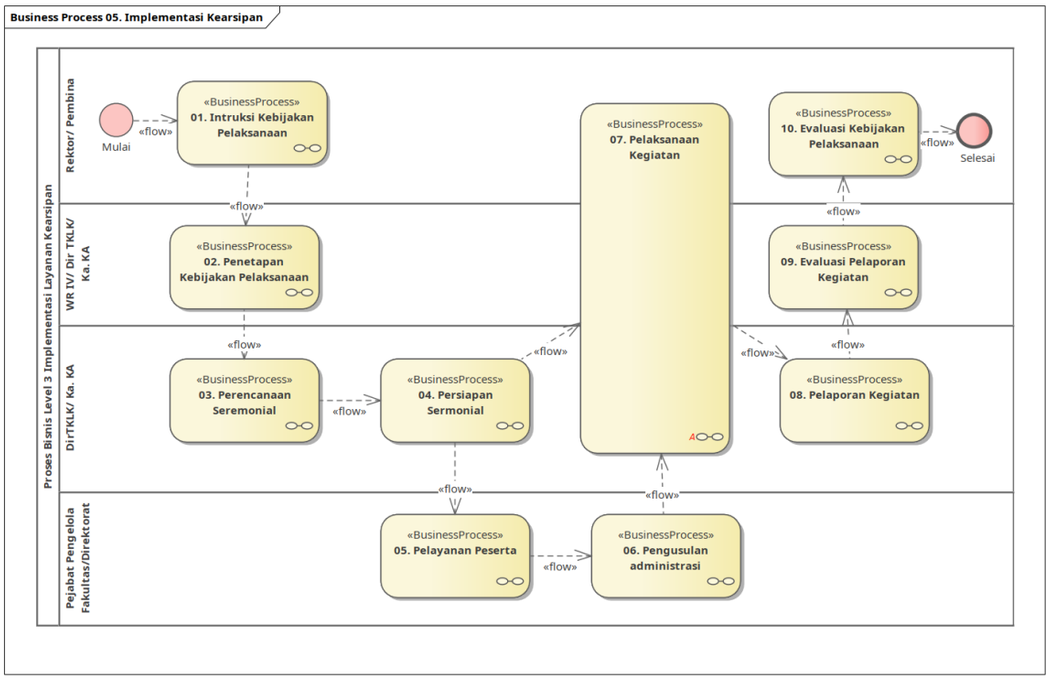
P09.B.03. Bimtek/ Pelatihan



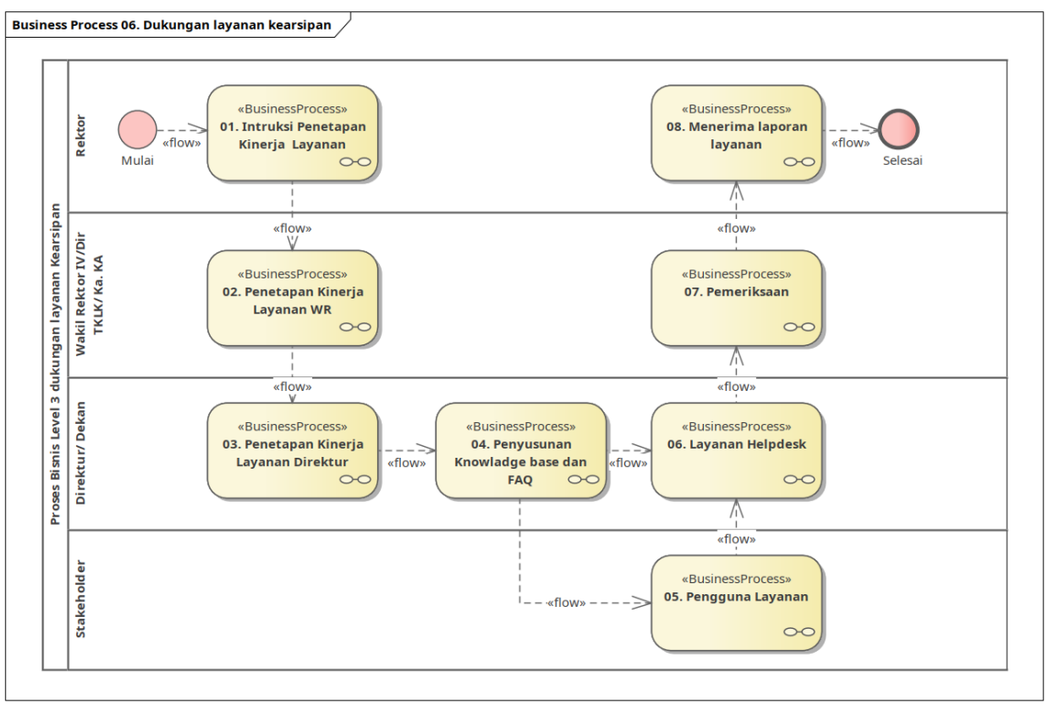
P09.B.04. Sosialisasi



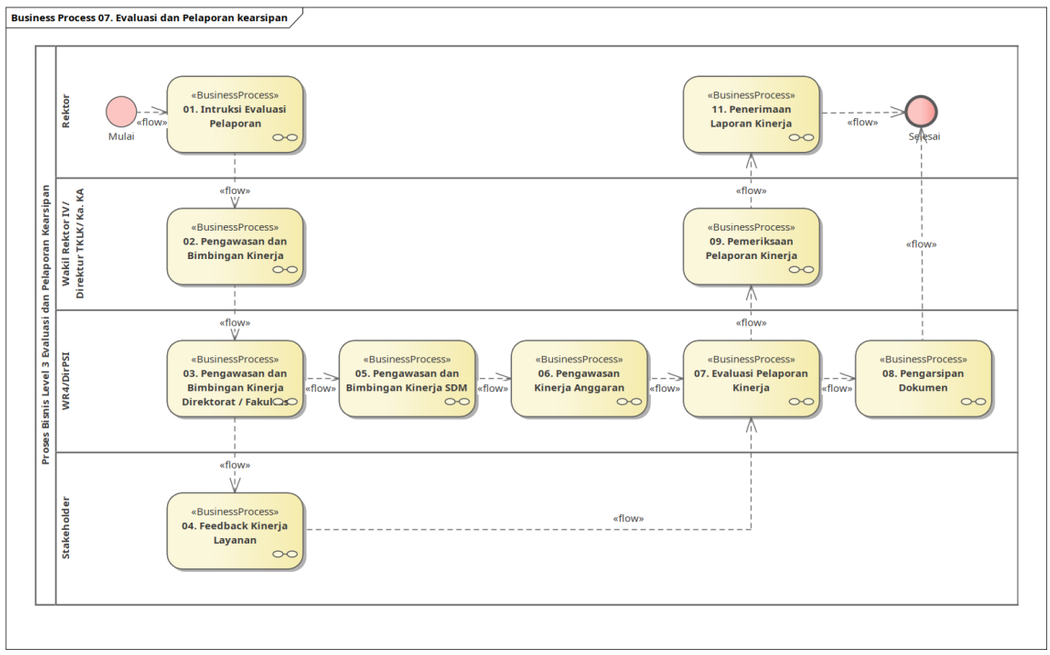
P09.B.05. Implementasi Layanan



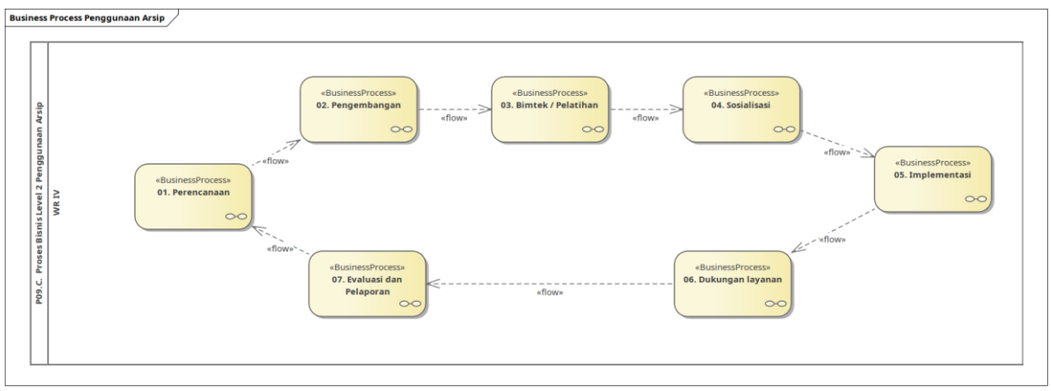
P09.B.06. Dukungan Layanan



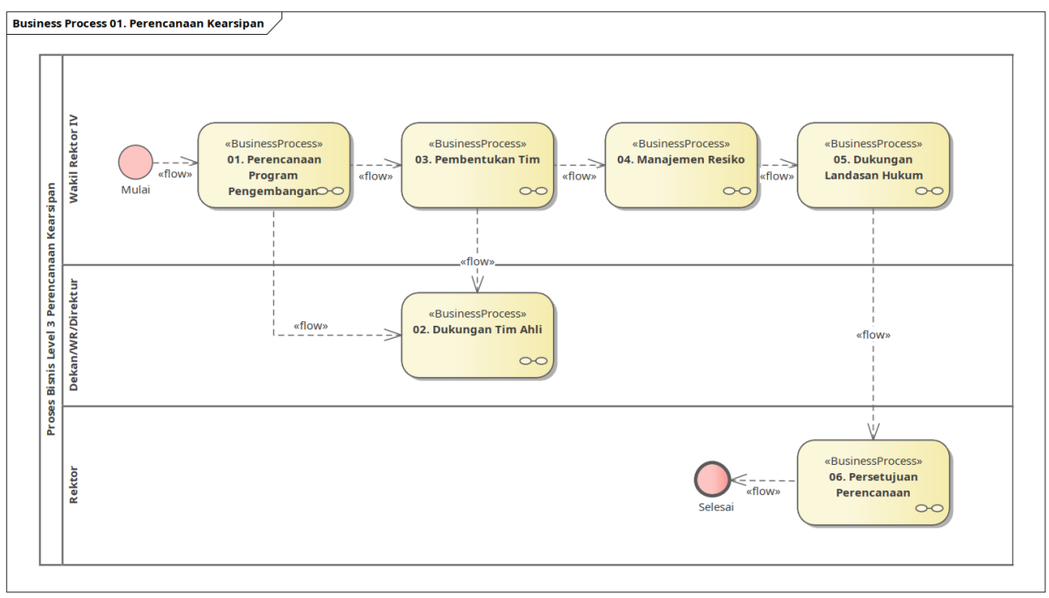
P09.B.07. Evaluasi dan Pelaporan



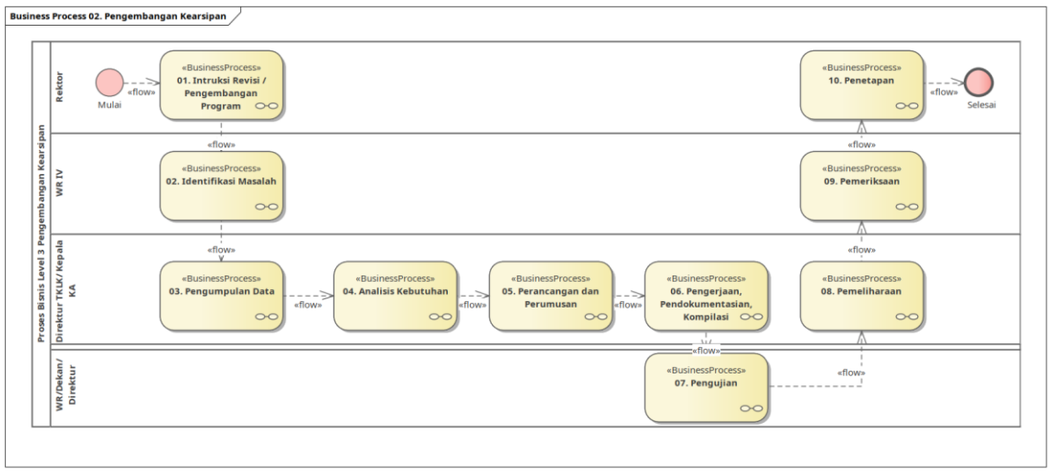
P09.C. Penggunaan Arsip



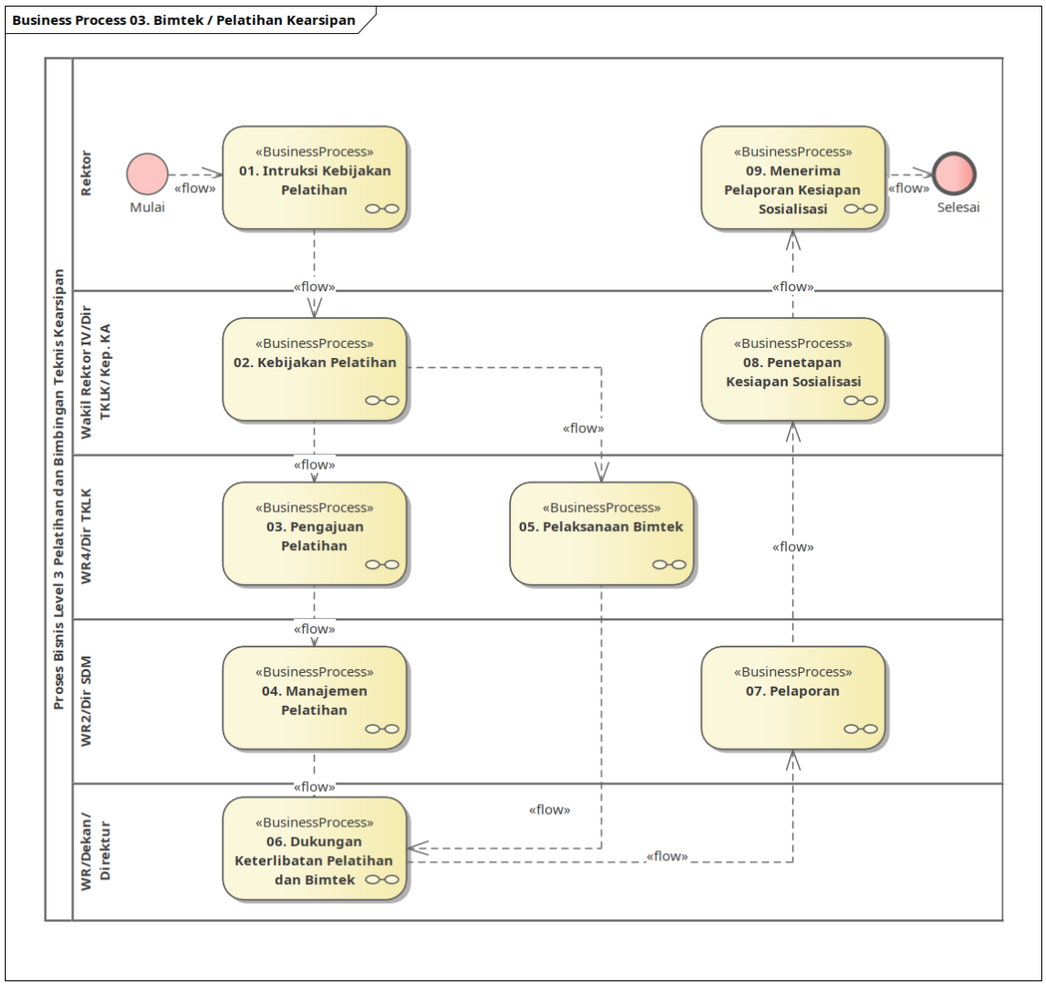
P09.C.01. Perencanaan



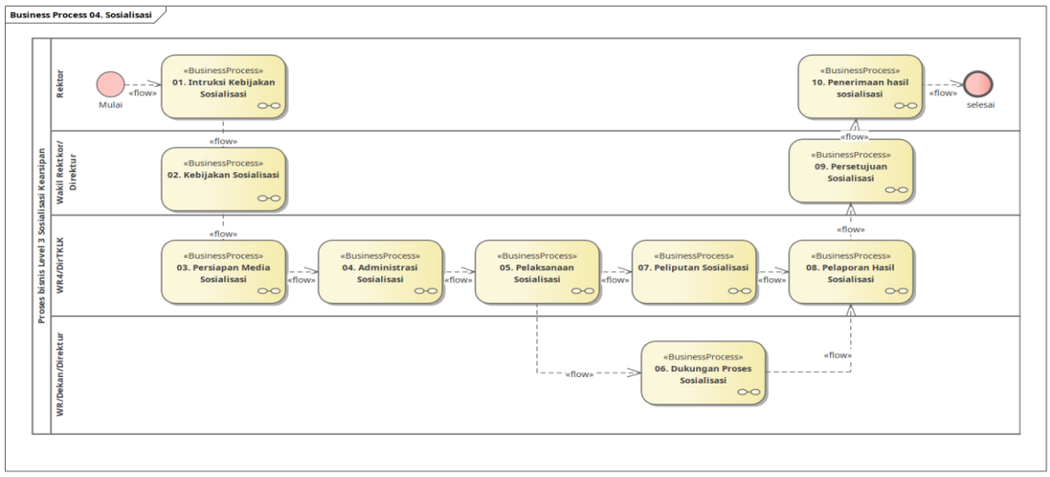
P09.C.02. Pengembangan Layanan



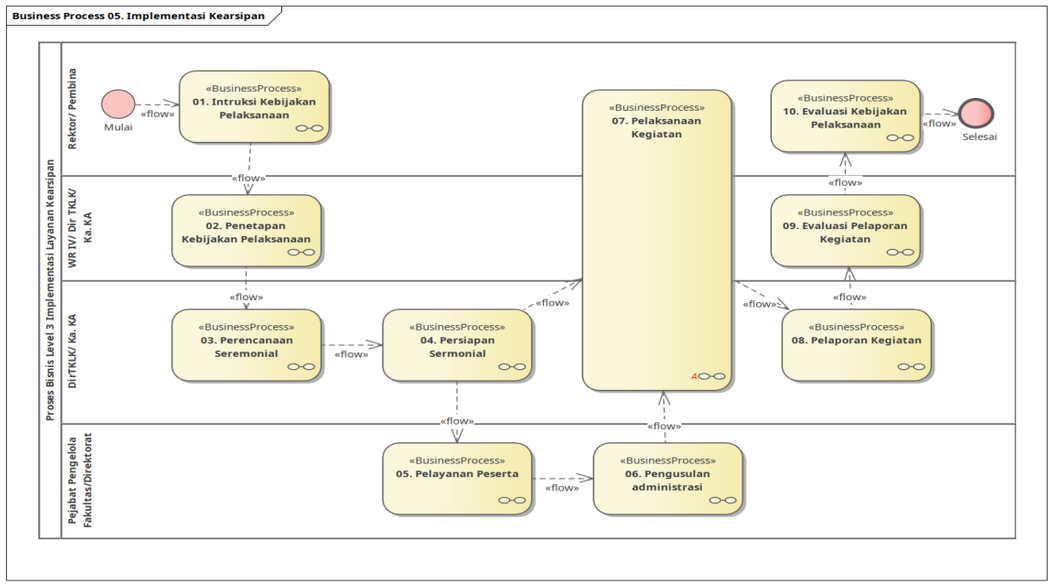
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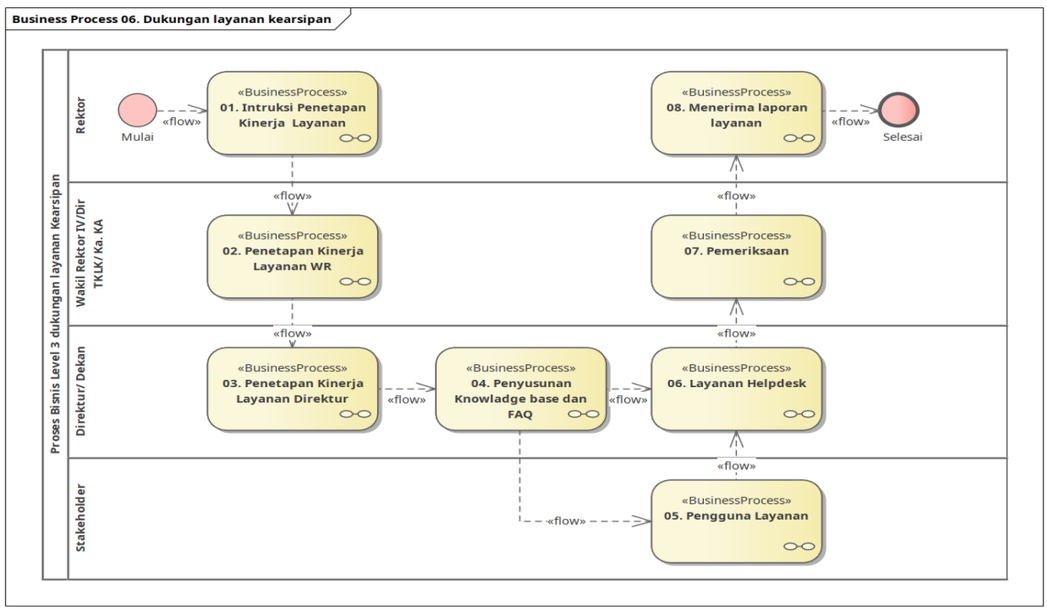
P09.C.04. Sosialisasi



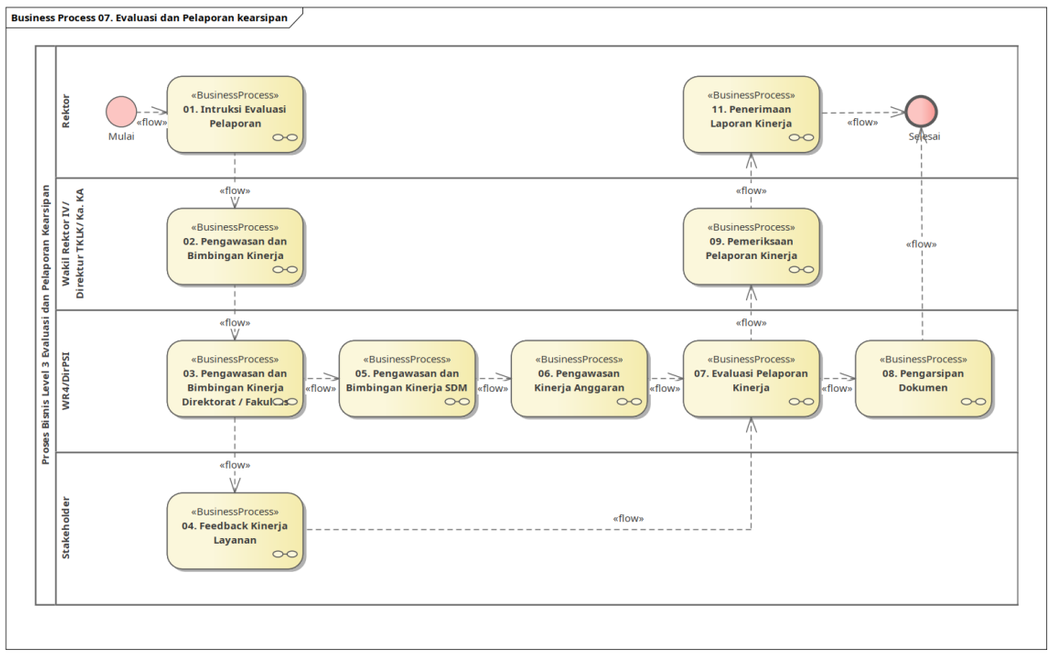
P09.C.05. Implementasi Layanan



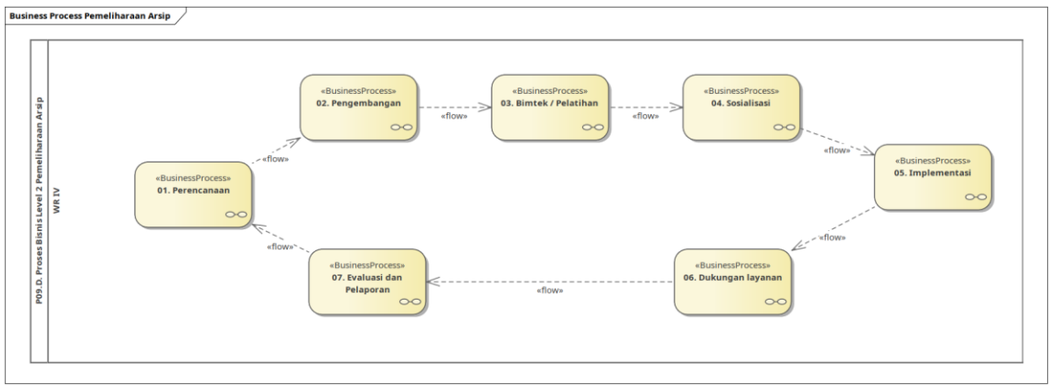
P09.C.06. Dukungan Layanan



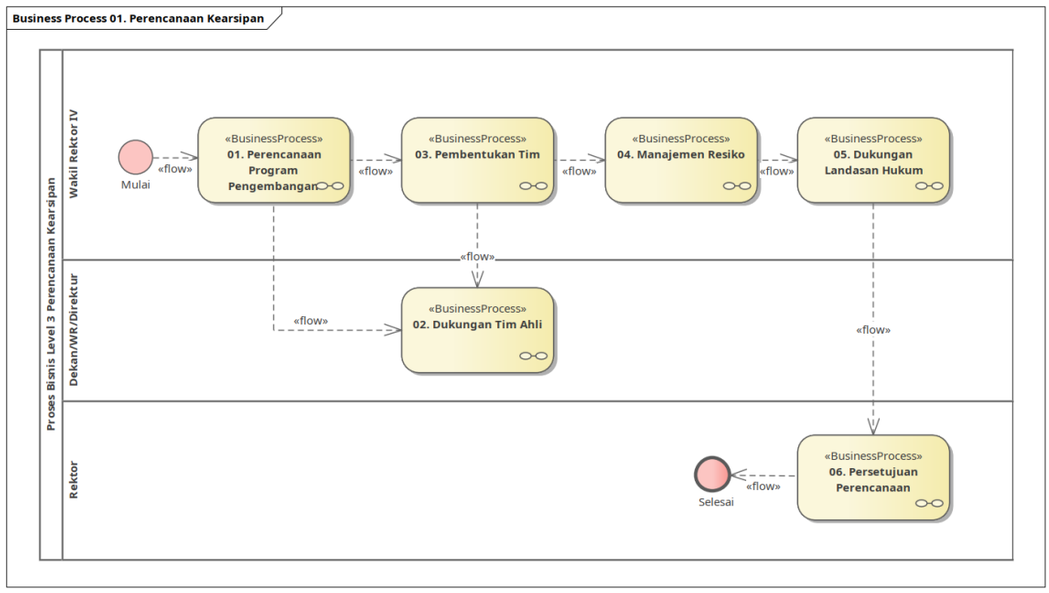
P09.C.07. Evaluasi dan Pelaporan



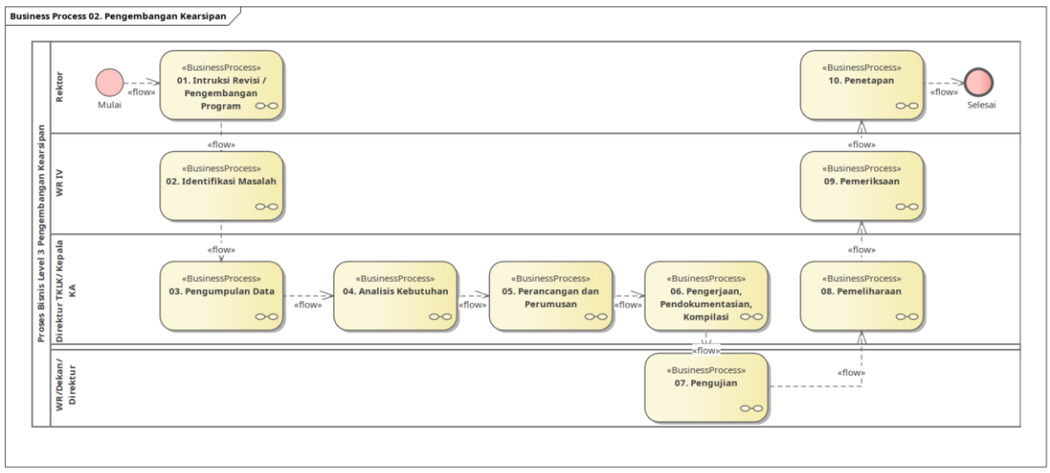
P09.D. Pemeliharaan Arsip



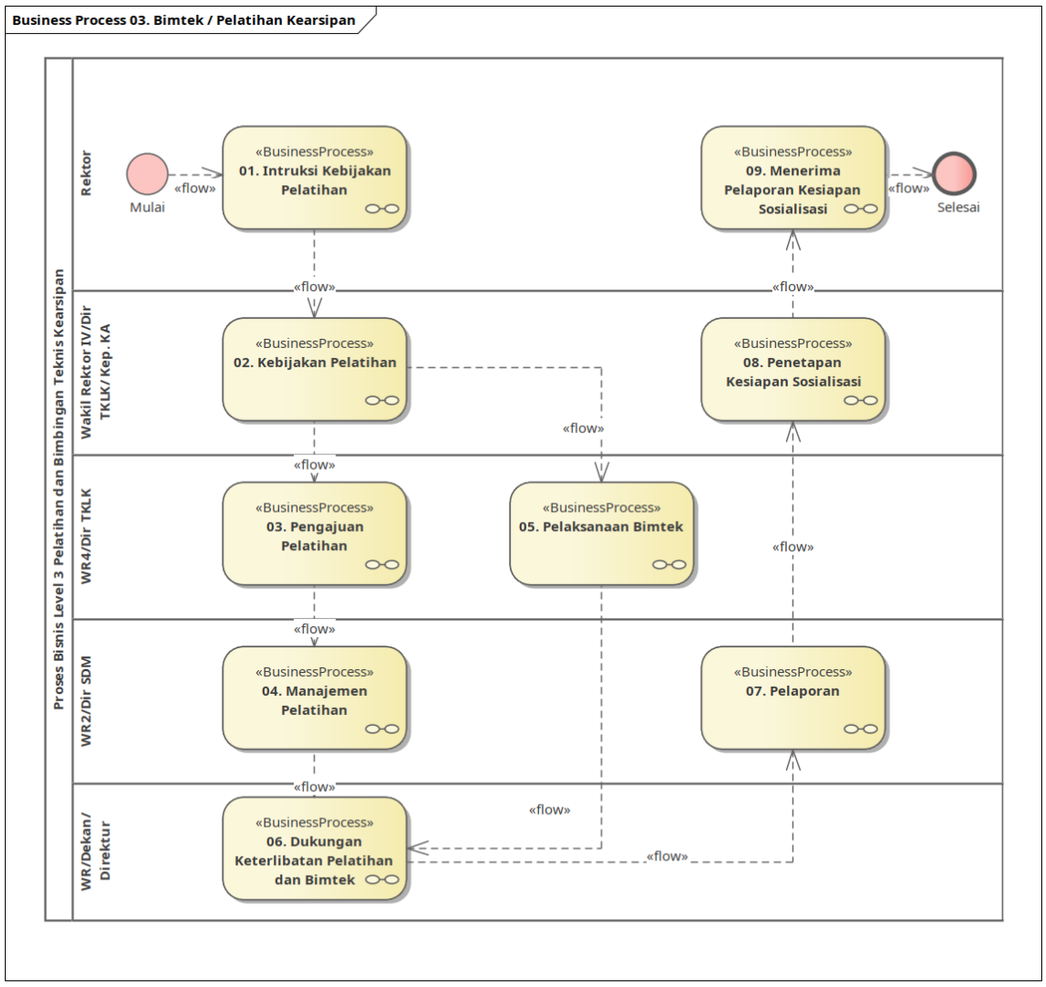
P09.D.01. Perencanaan



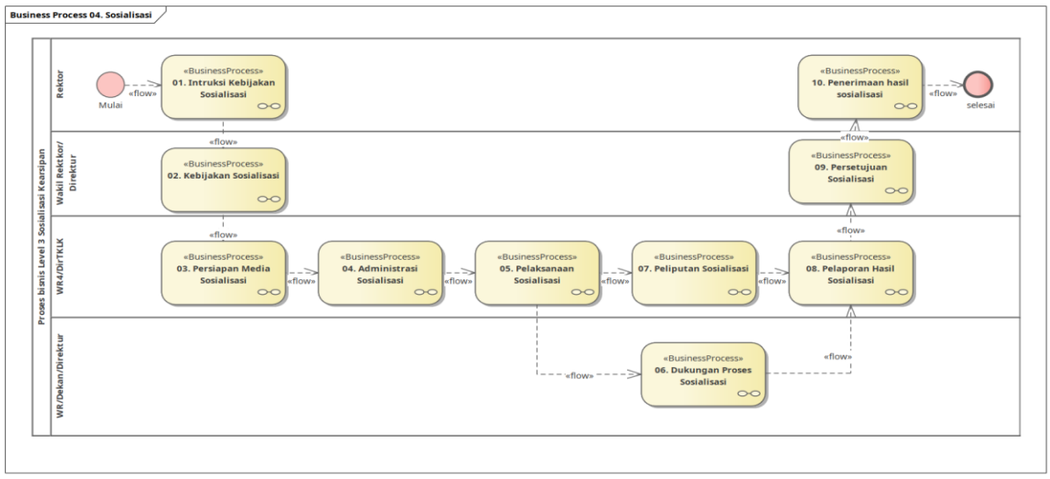
P09.D.02. Pengembangan Layanan



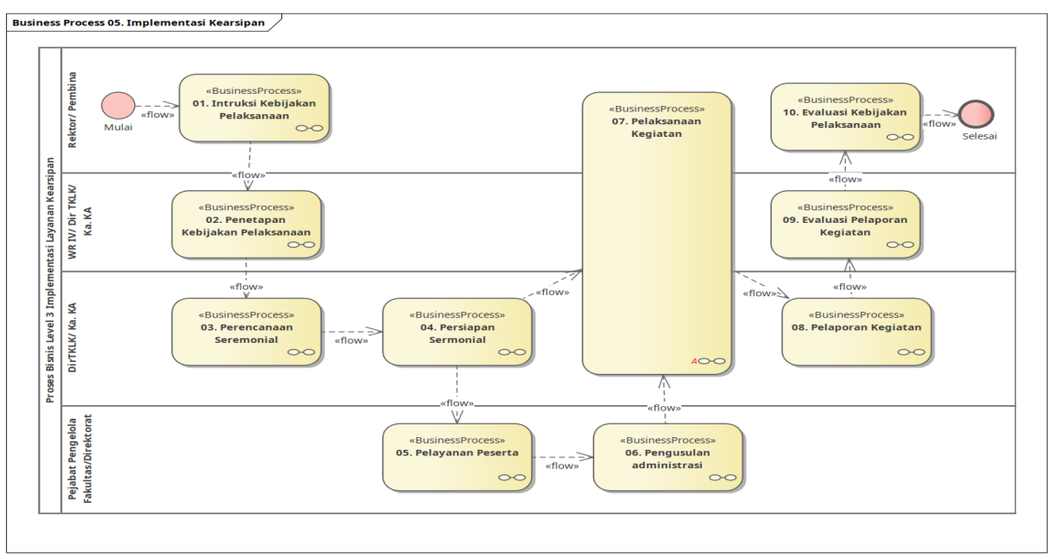
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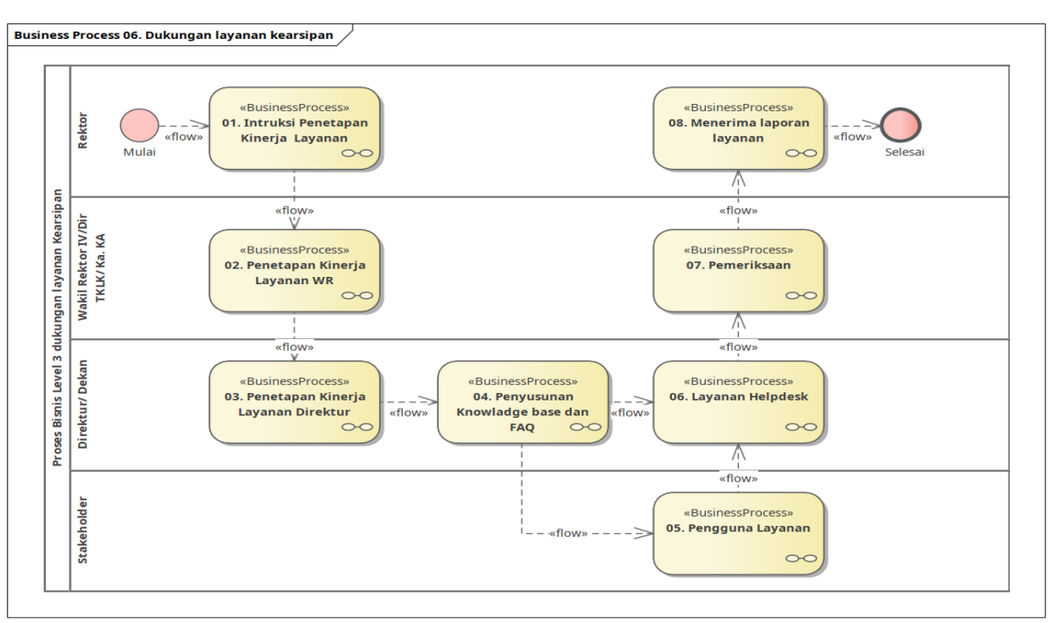
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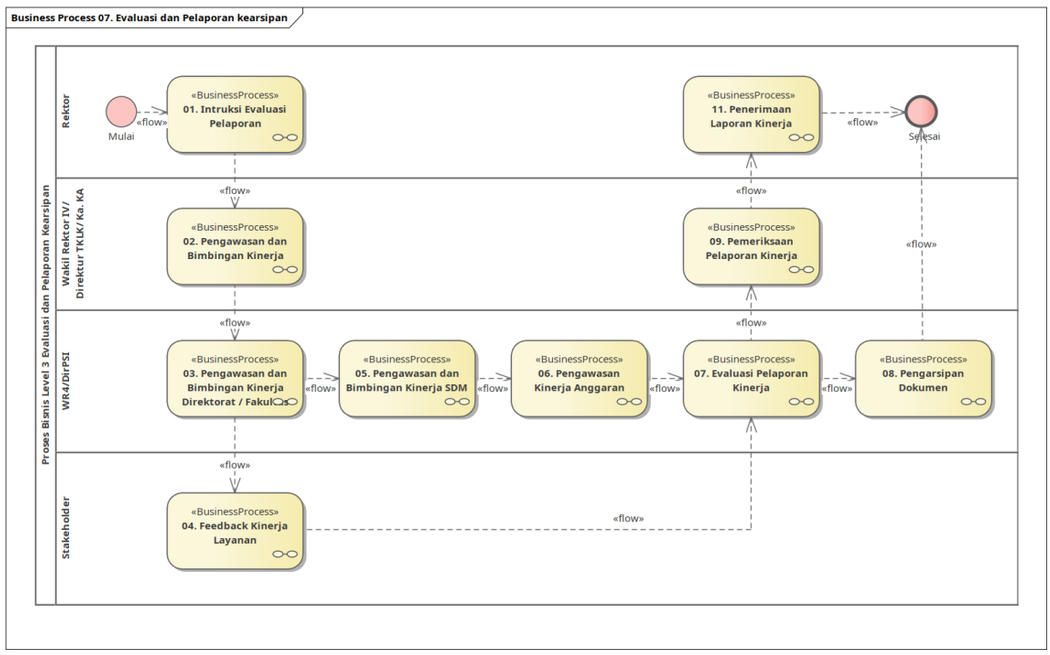
P09.D.05. Implementasi Layanan



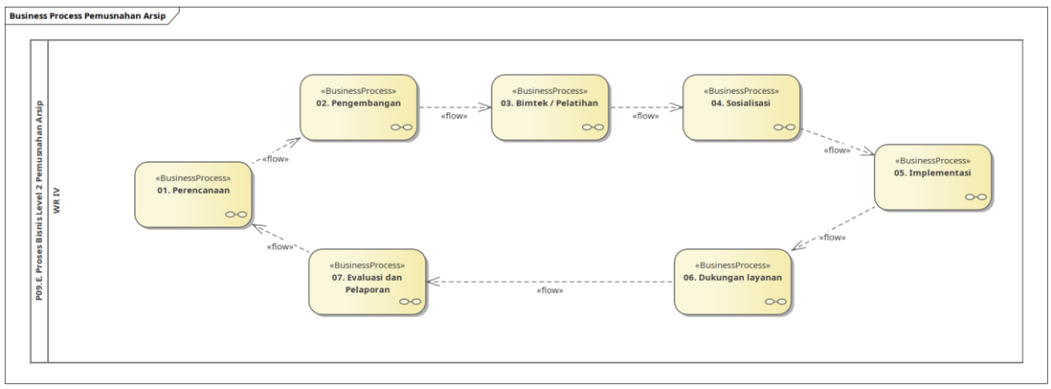
P09.D.06. Dukungan Layanan



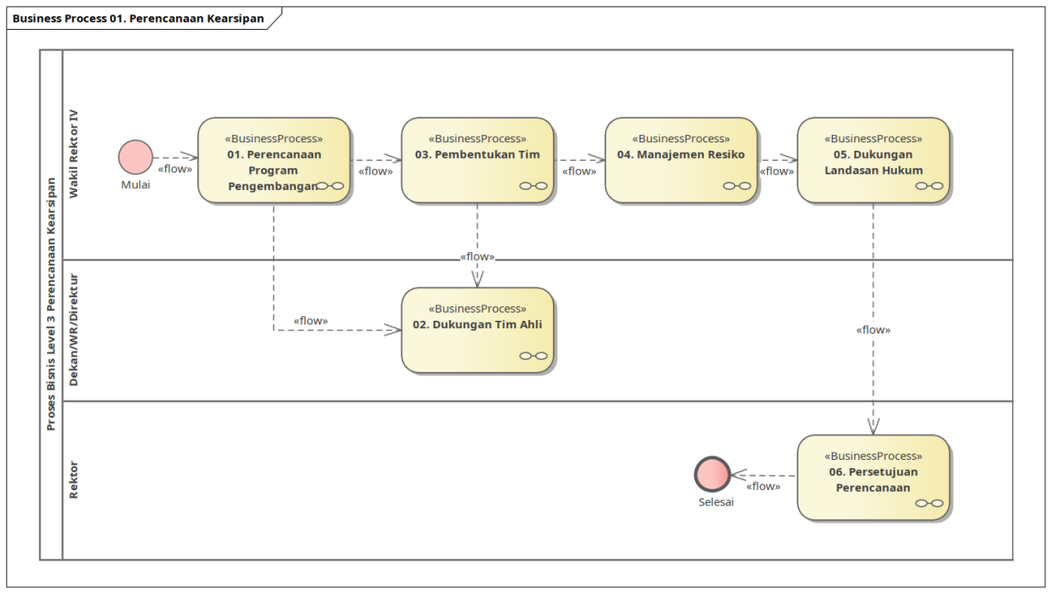
P09.D.07. Evaluasi dan Pelaporan



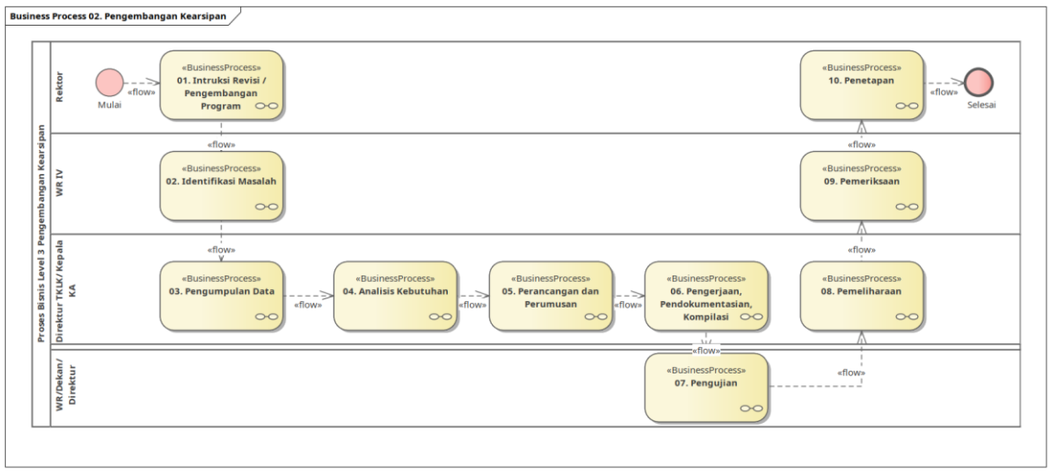
P09.E. Pemusnahan Arsip



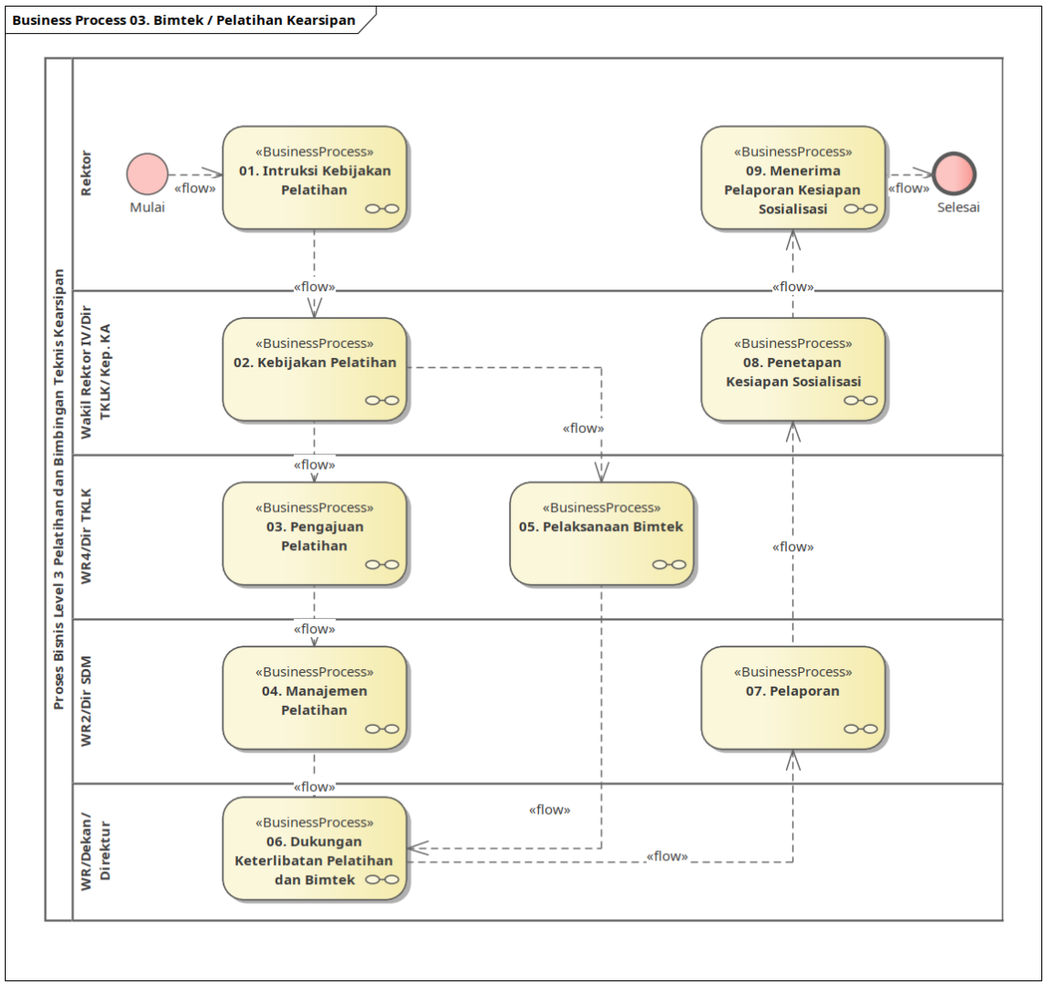
P09.E.01. Perencanaan



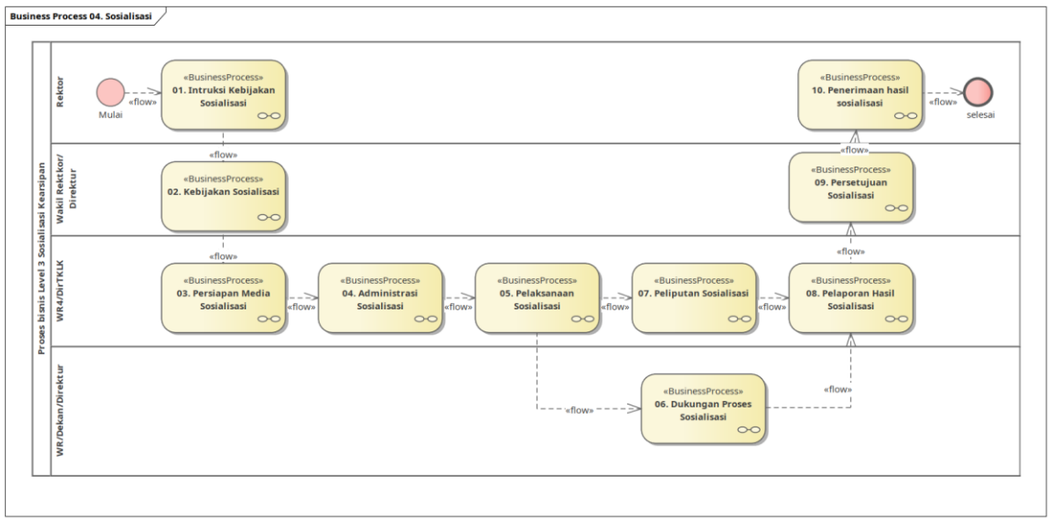
P09.E.02. Pengembangan Layanan



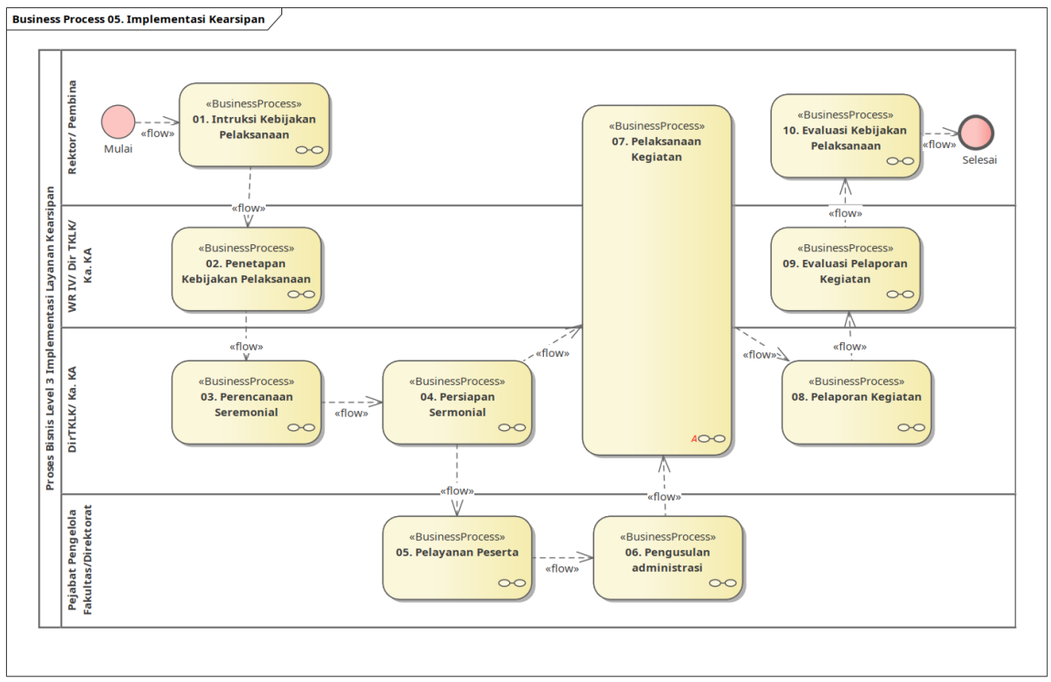
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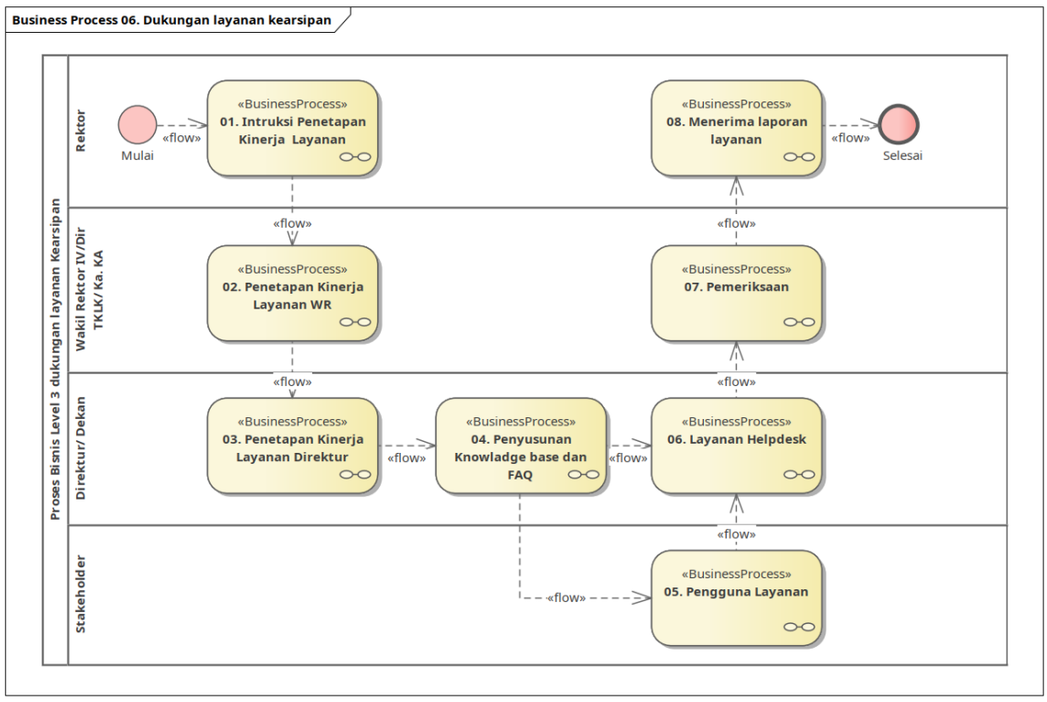
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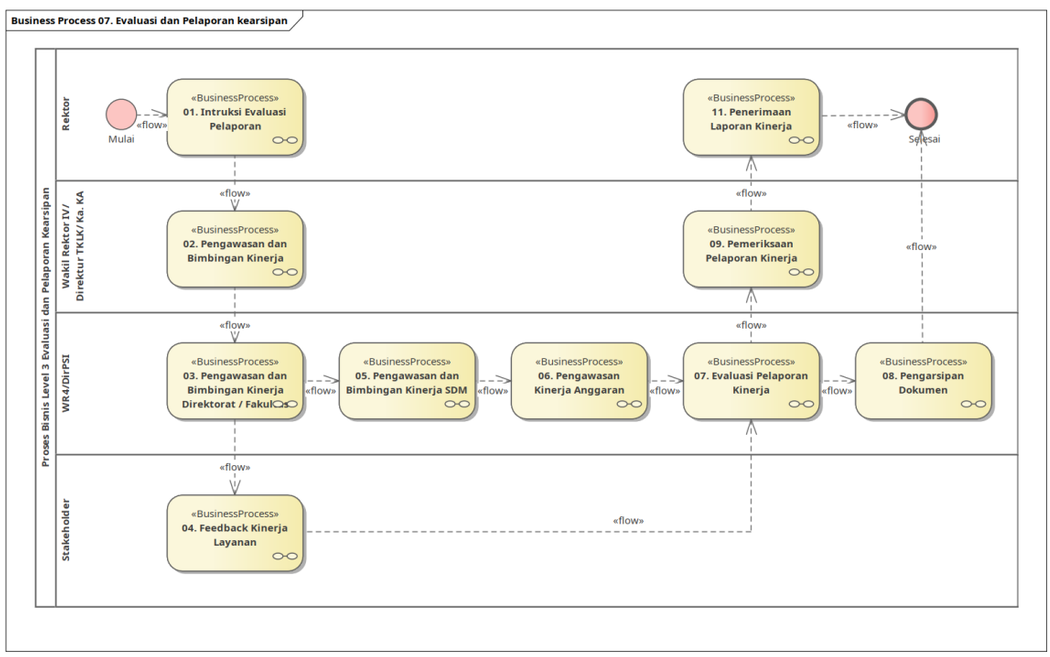
P09.E.05. Implementasi Layanan



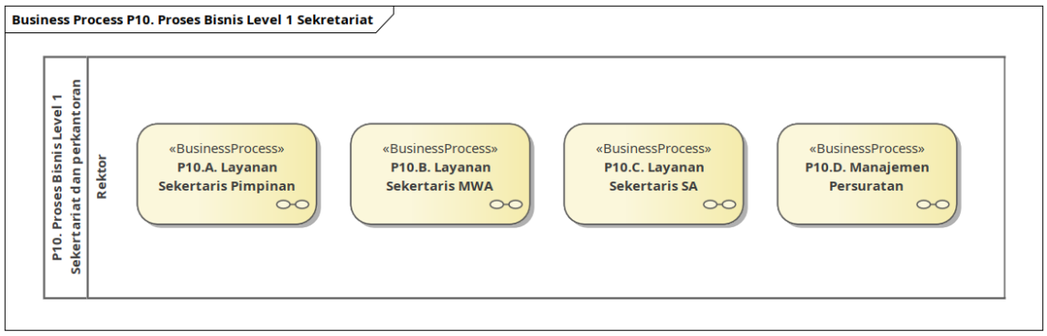
P09.E.06. Dukungan Layanan



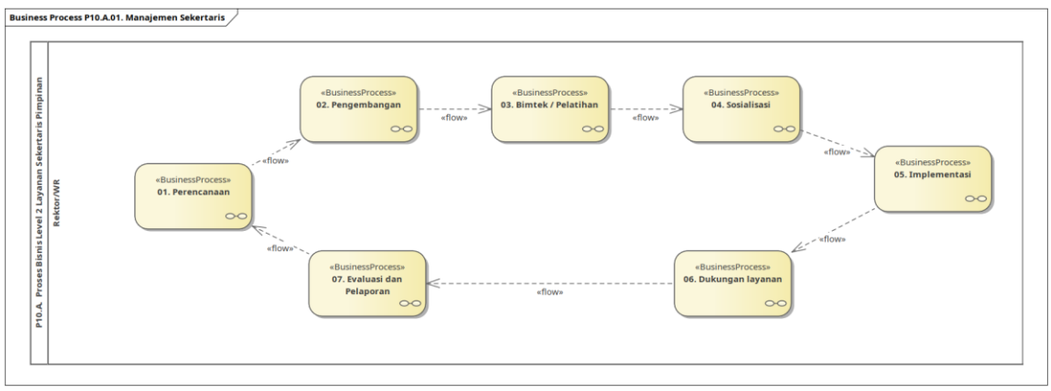
P09.E.07. Evaluasi dan Pelaporan



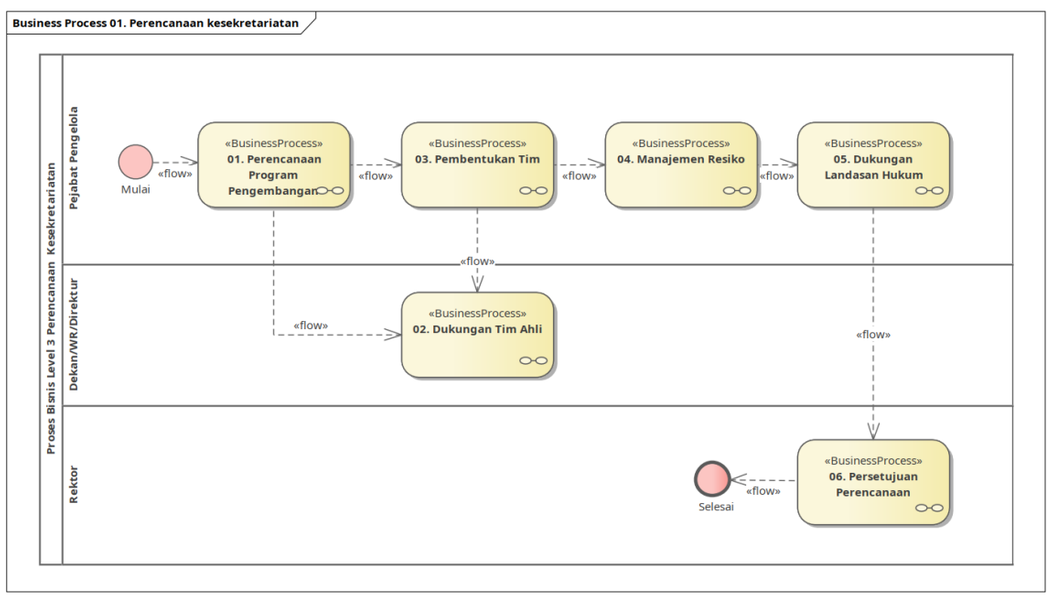
P10. Sekertariat dan Perkantoran



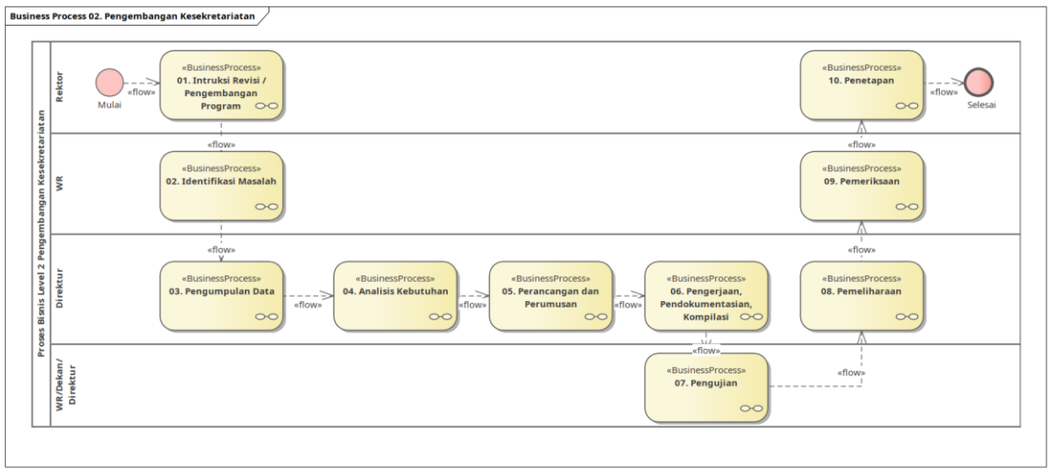
P10.A. Layanan Sekertaris Pimpinan



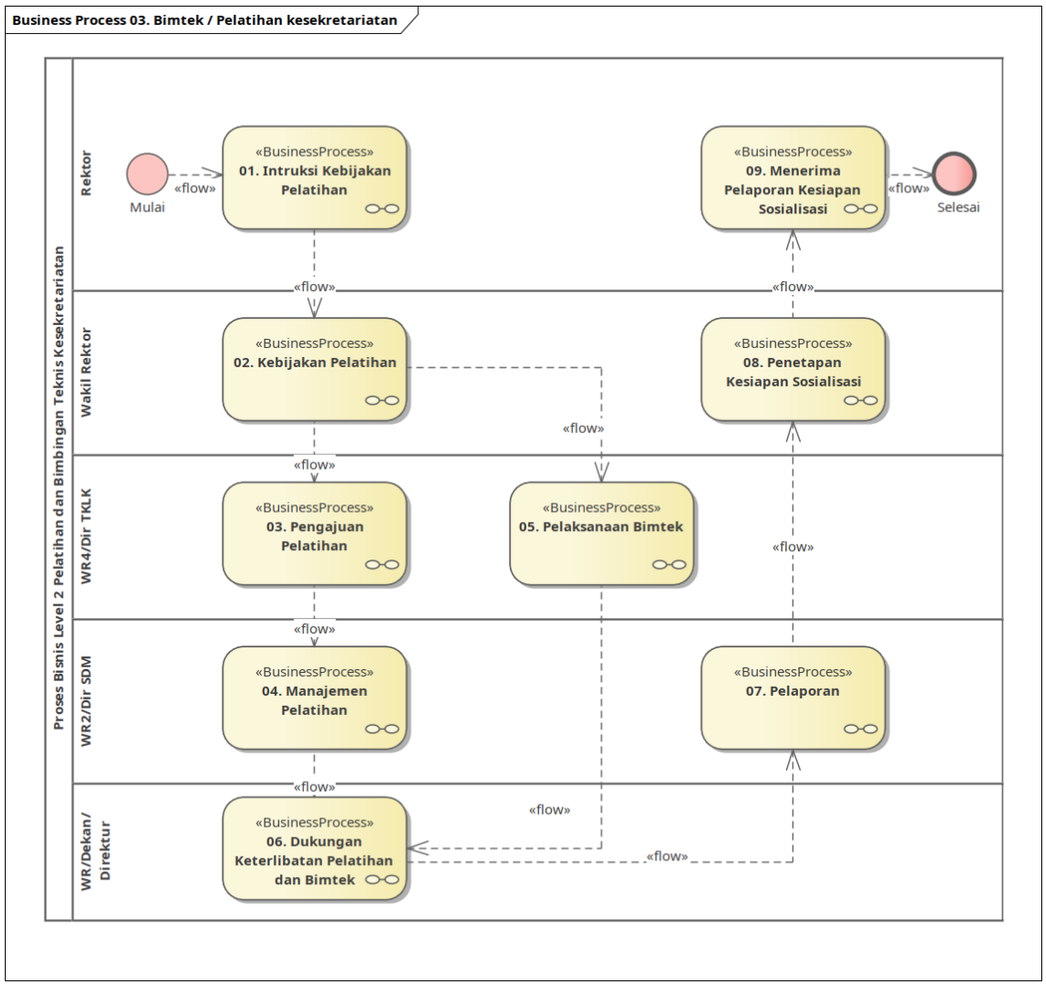
P10.A.01. Perencanaan



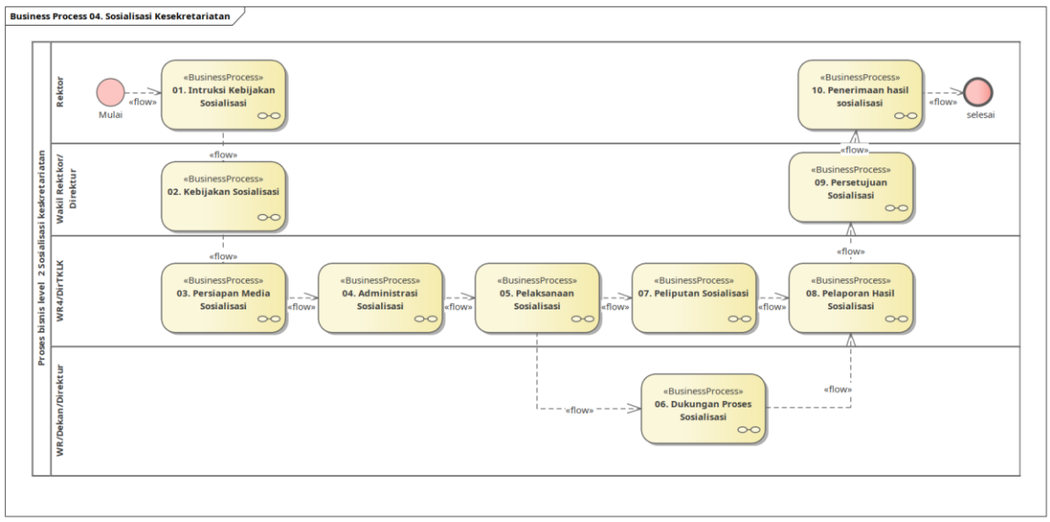
P10.A.02. Pengembangan Layanan



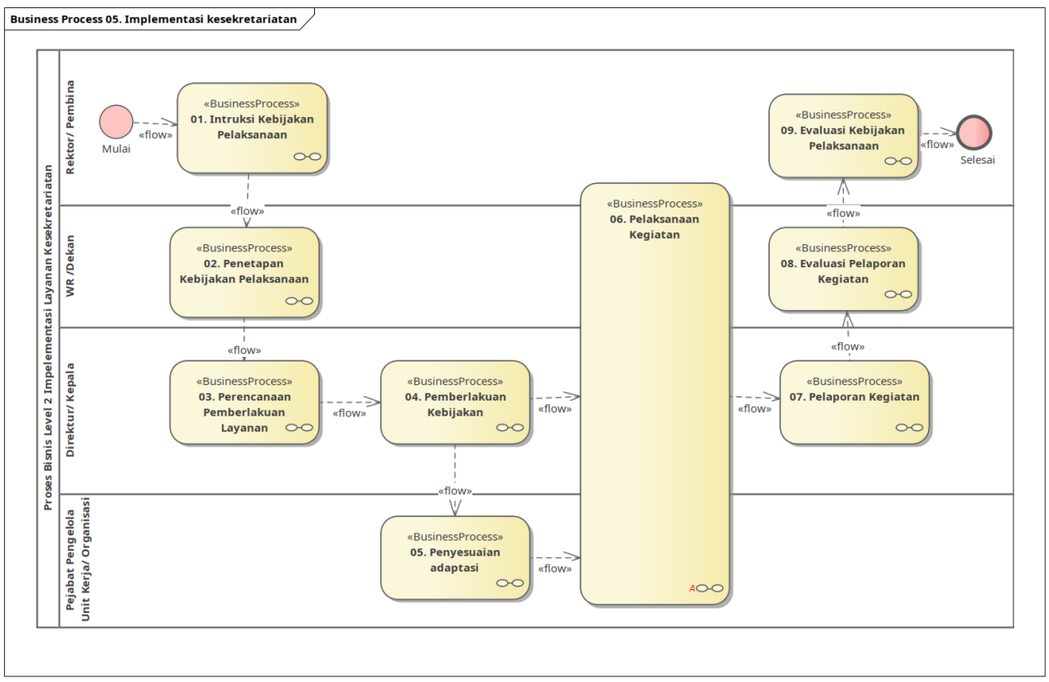
P10.A.03. Bimtek/ Pelatihan



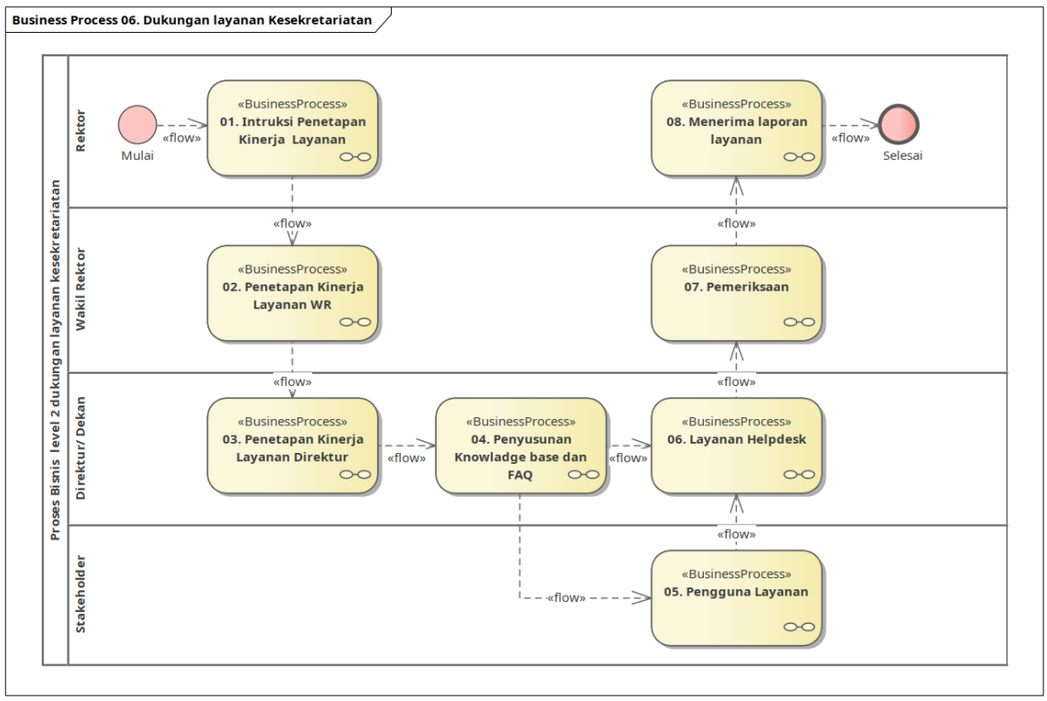
P10.A.04. Sosialisasi



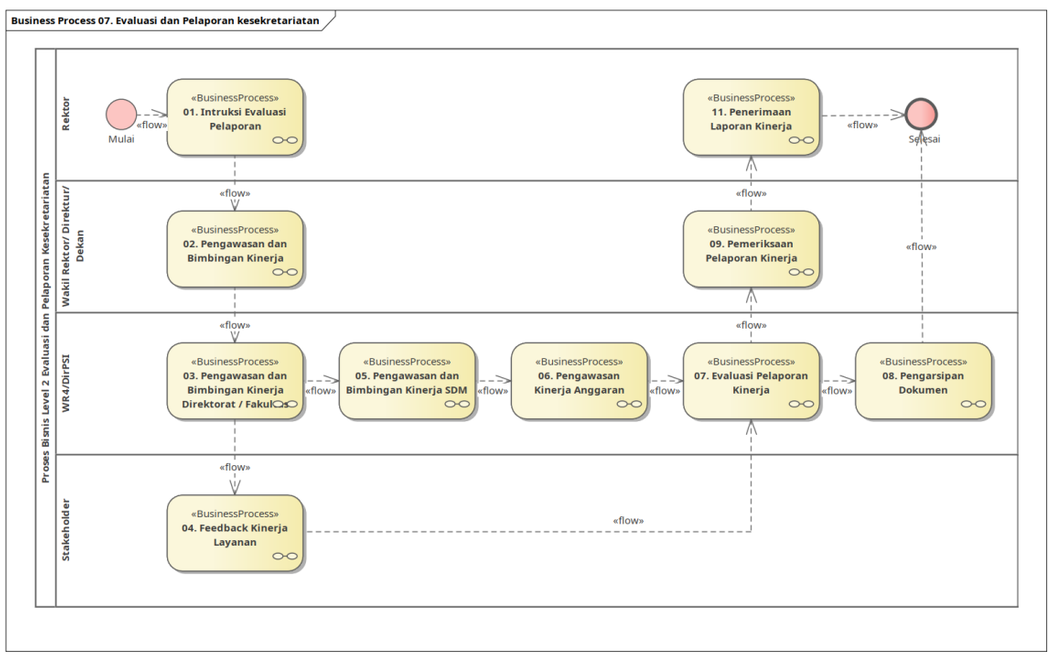
P10.A.05. Implementasi Layanan



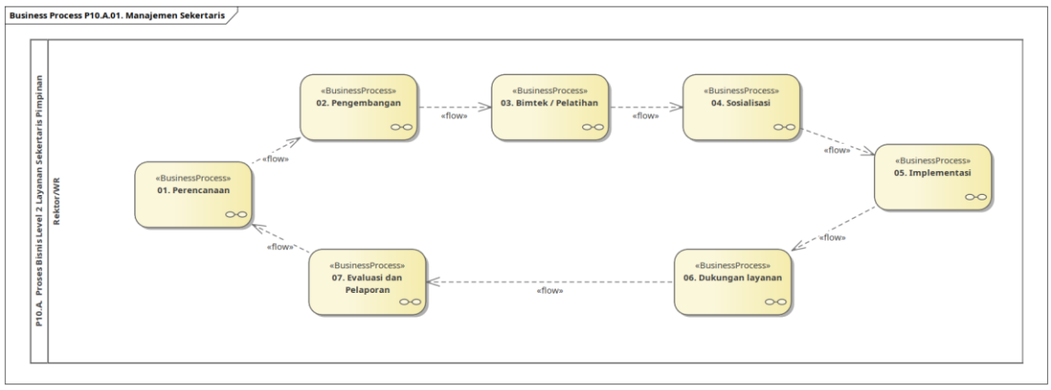
P10.A.06. Dukungan Layanan



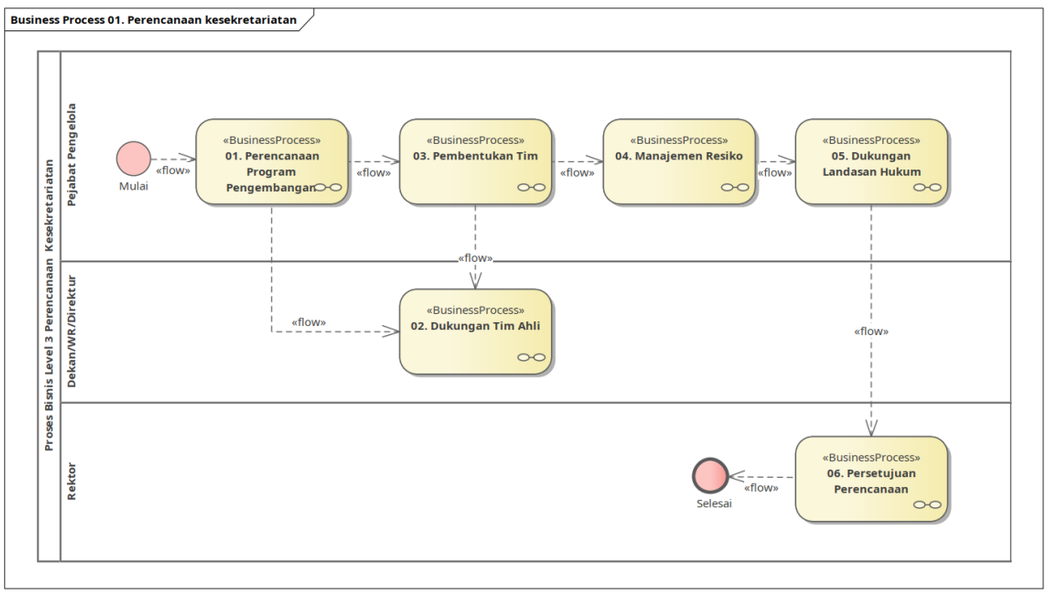
P10.A.07. Evaluasi dan Pelaporan



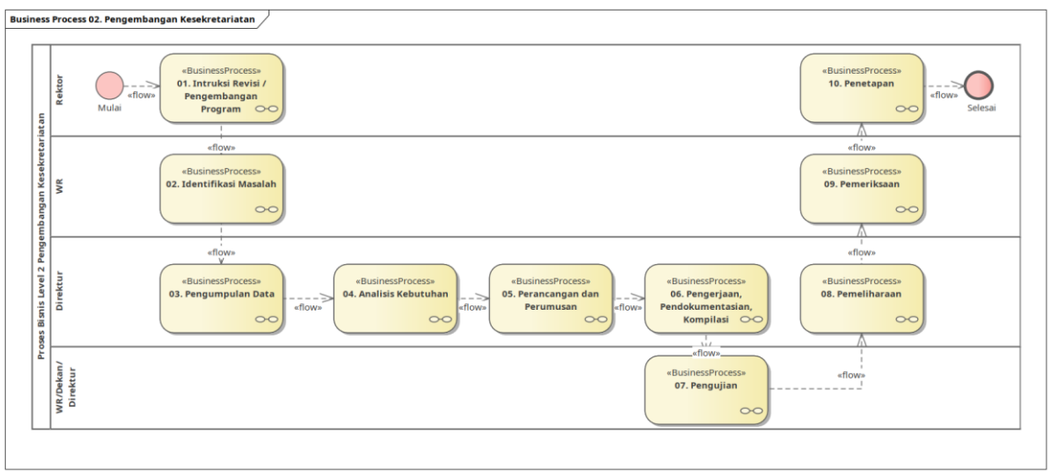
P10.B. Layanan Majelis Wali Amanat



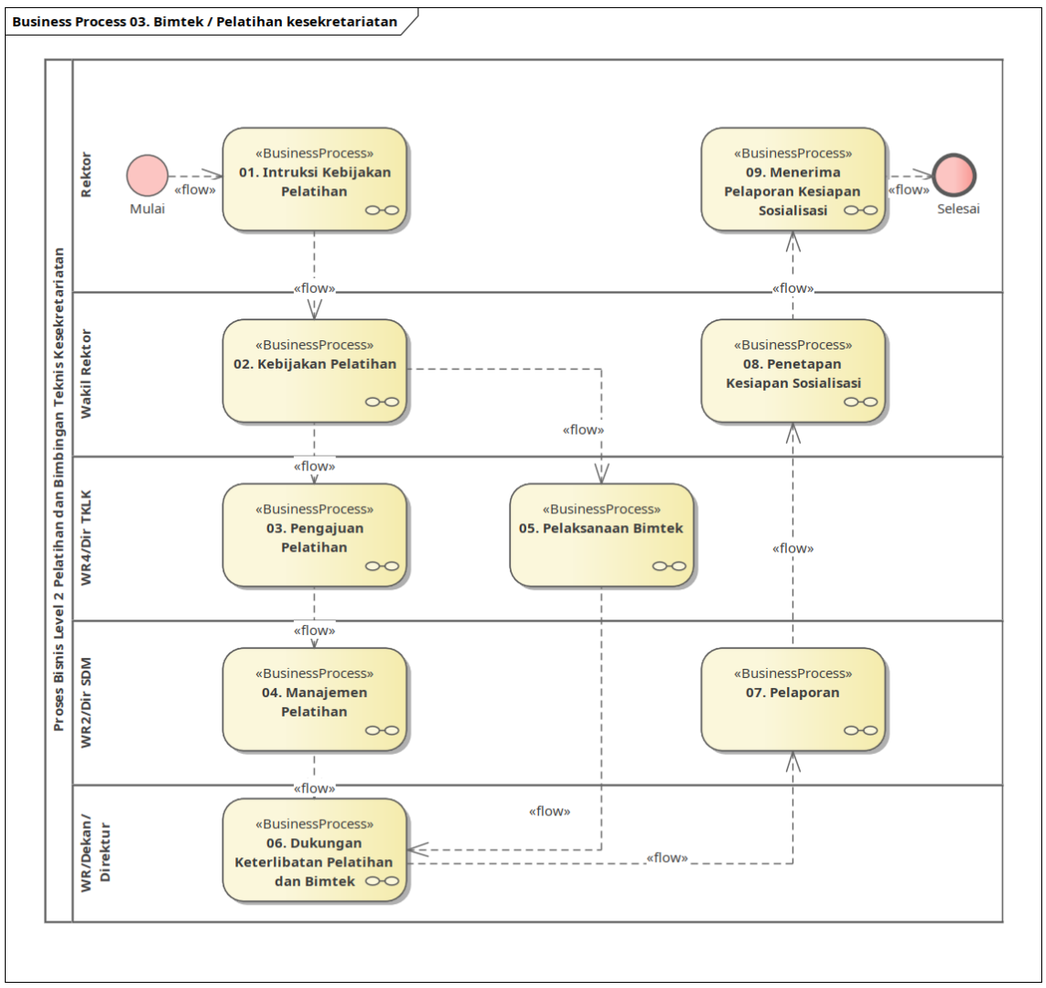
P10.B.01. Perencanaan



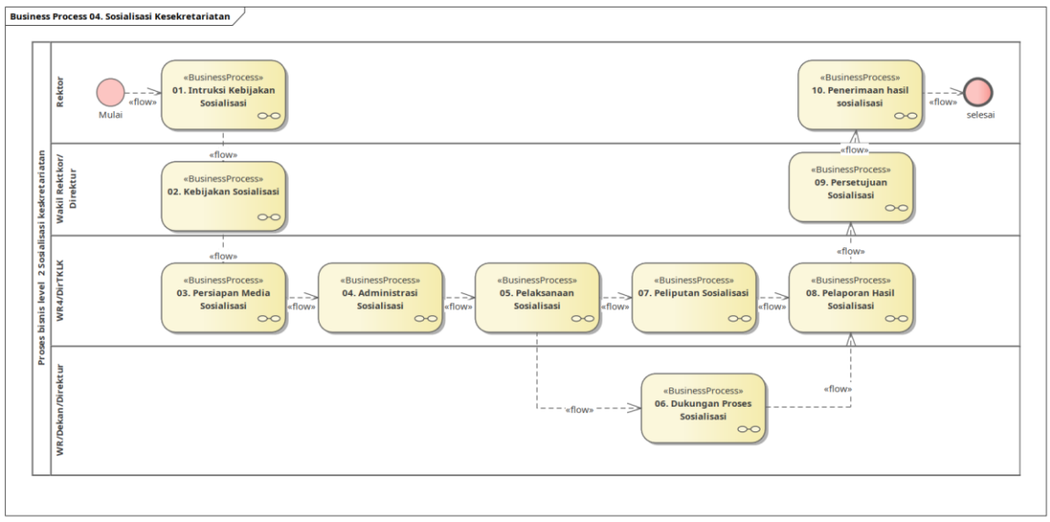
P10.B.02. Pengembangan Layanan



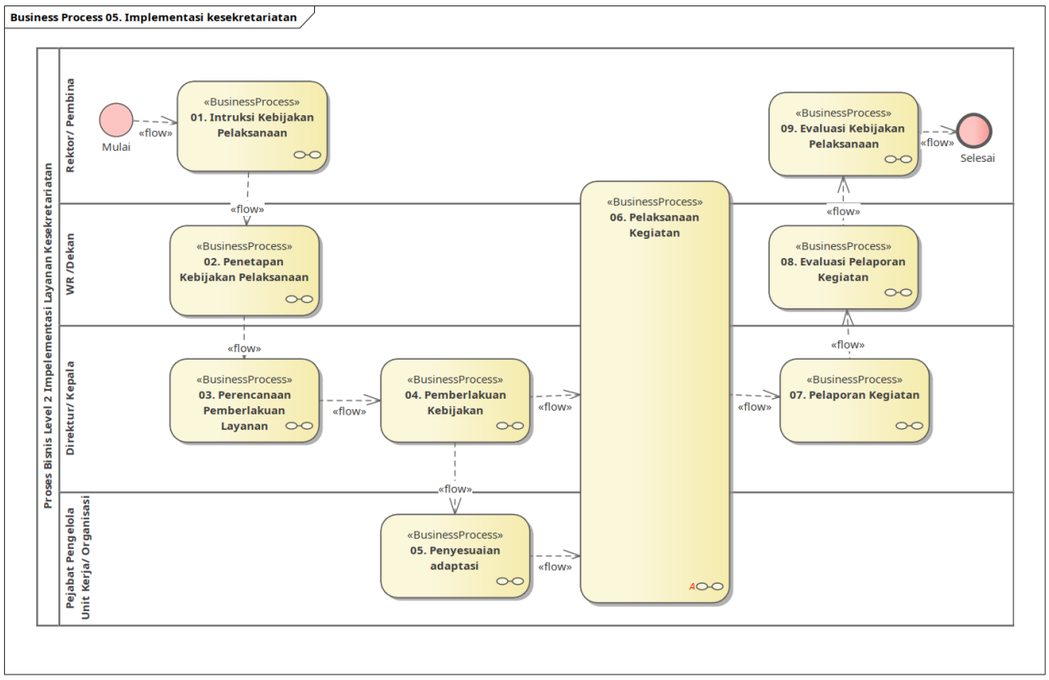
P10.B.03. Bimtek/ Pelatihan



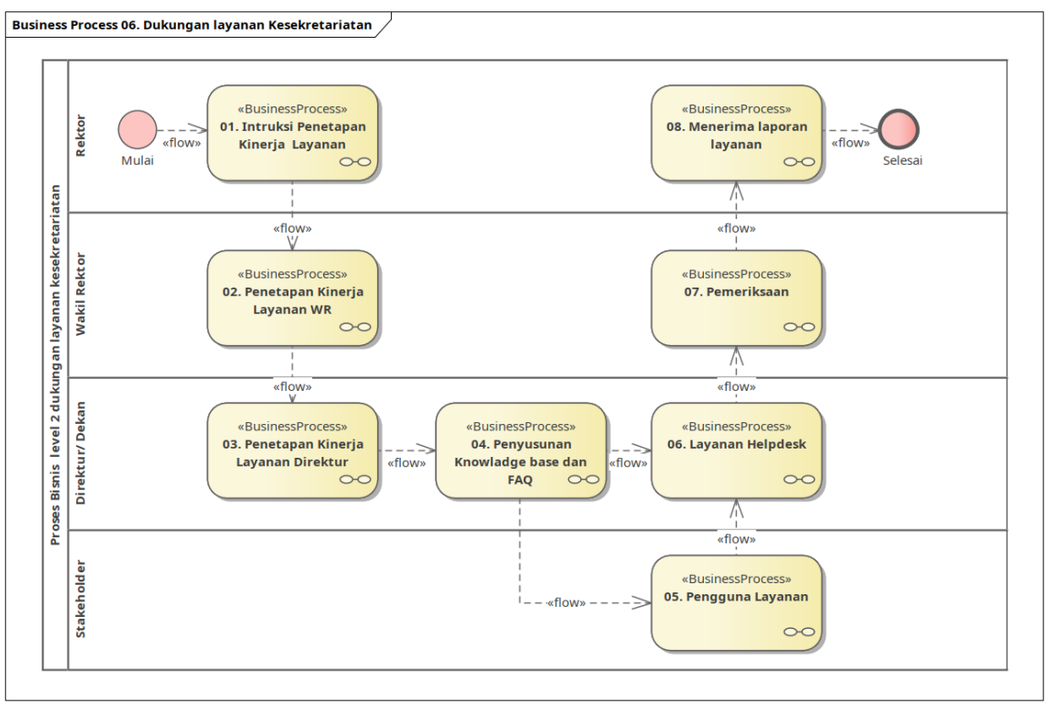
P10.B.04. Sosialisasi



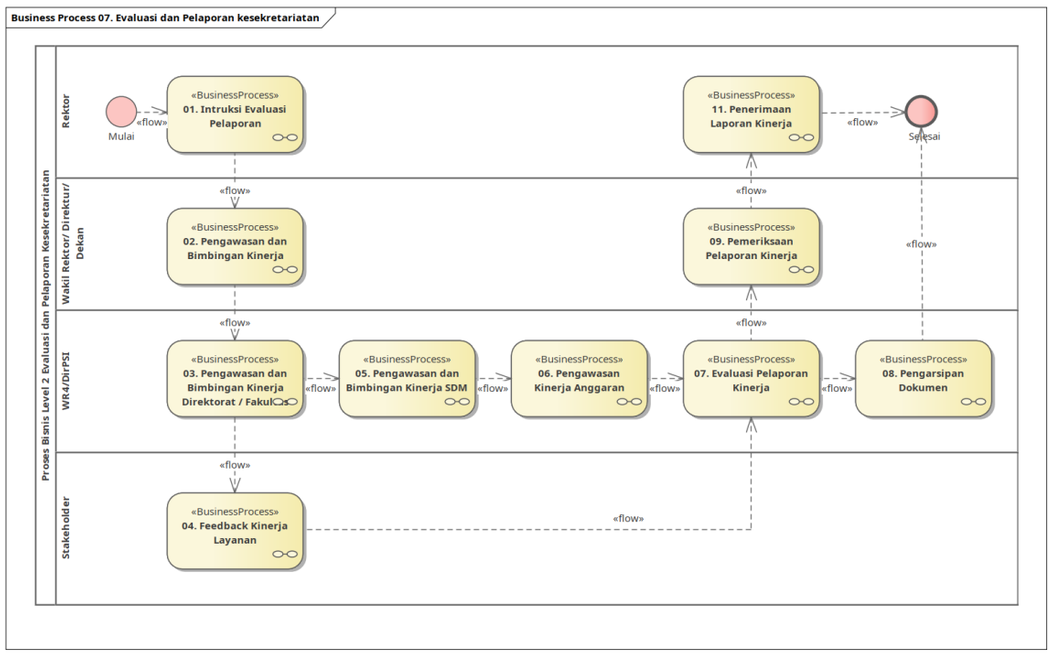
P10.B.05. Implementasi Layanan



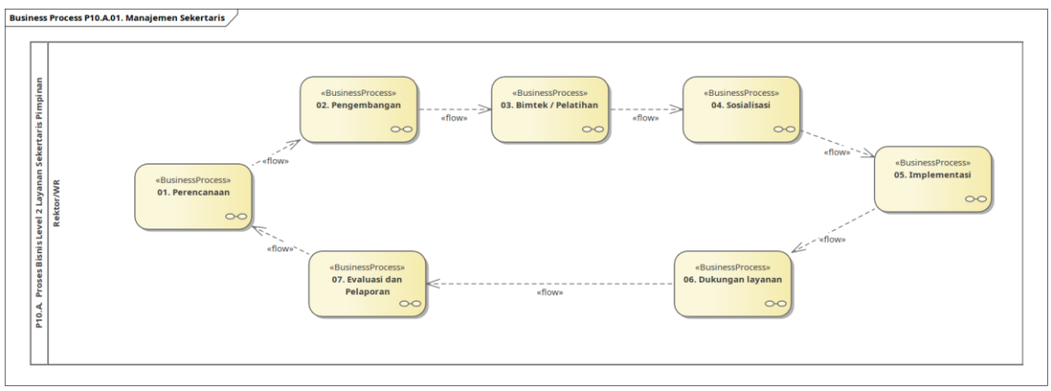
P10.B.06. Dukungan Layanan



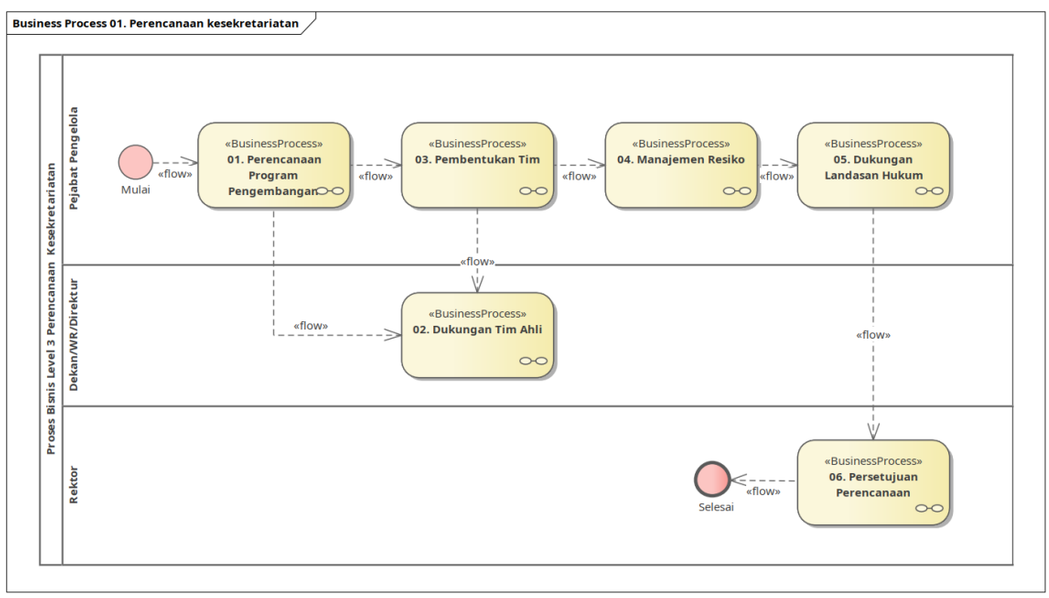
P10.B.07. Evaluasi dan Pelaporan



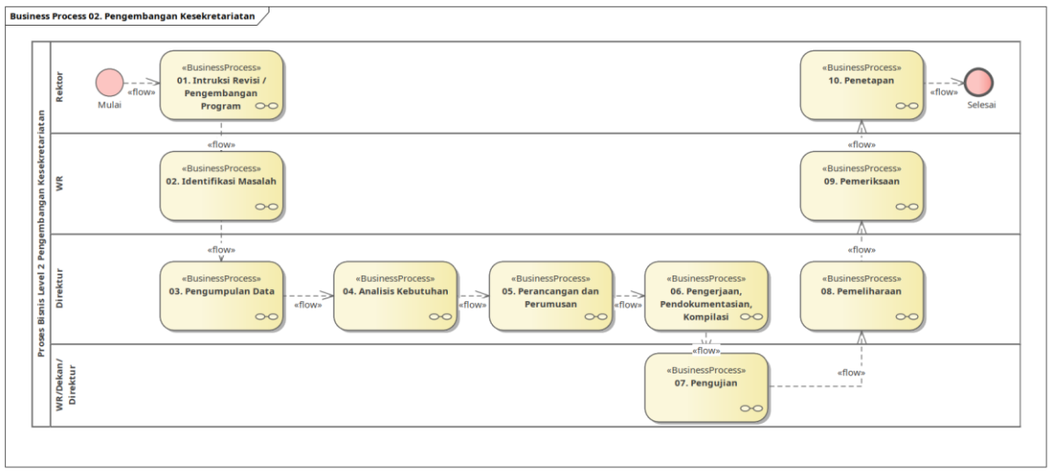
P10.C. Layanan Senat Akademik



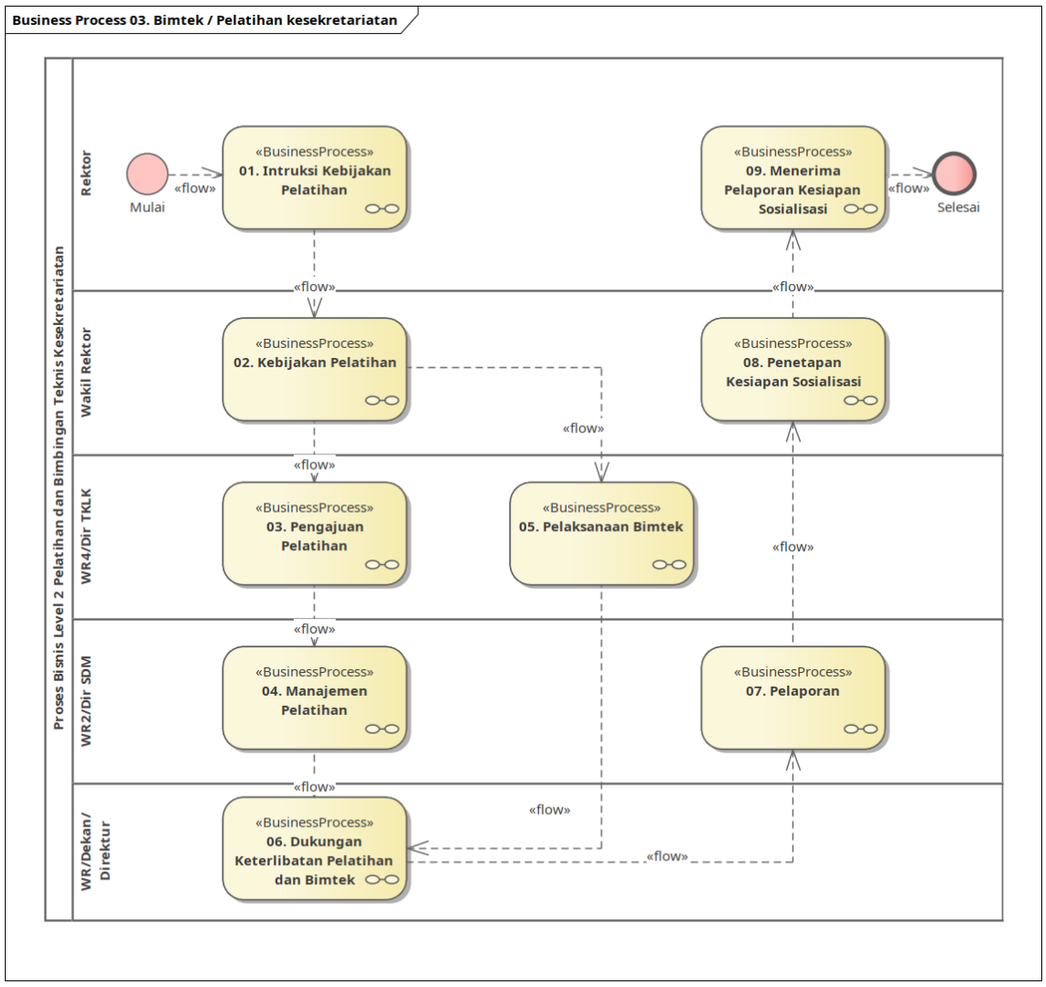
P10.C.01. Perencanaan



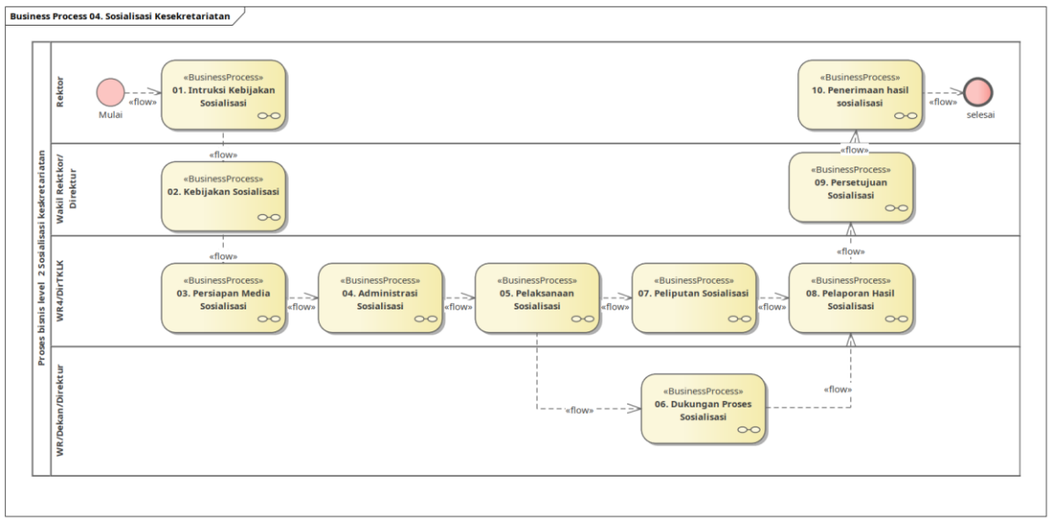
P10.C.02. Pengembangan Layanan



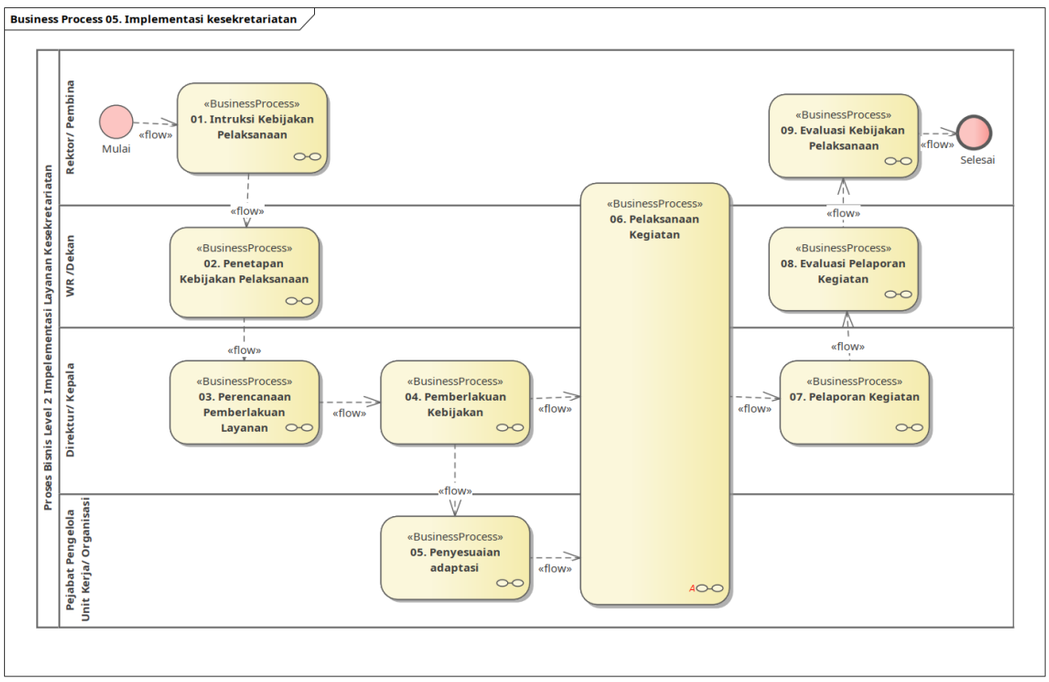
P10.C.03. Bimtek/ Pelatihan



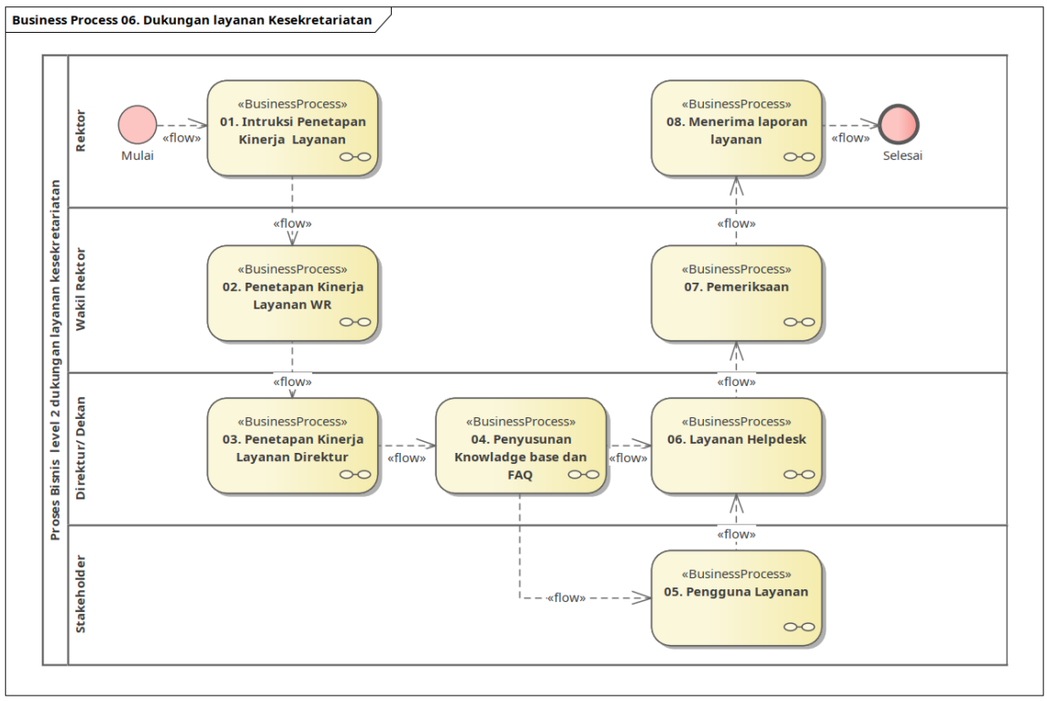
P10.C.04. Sosialisasi



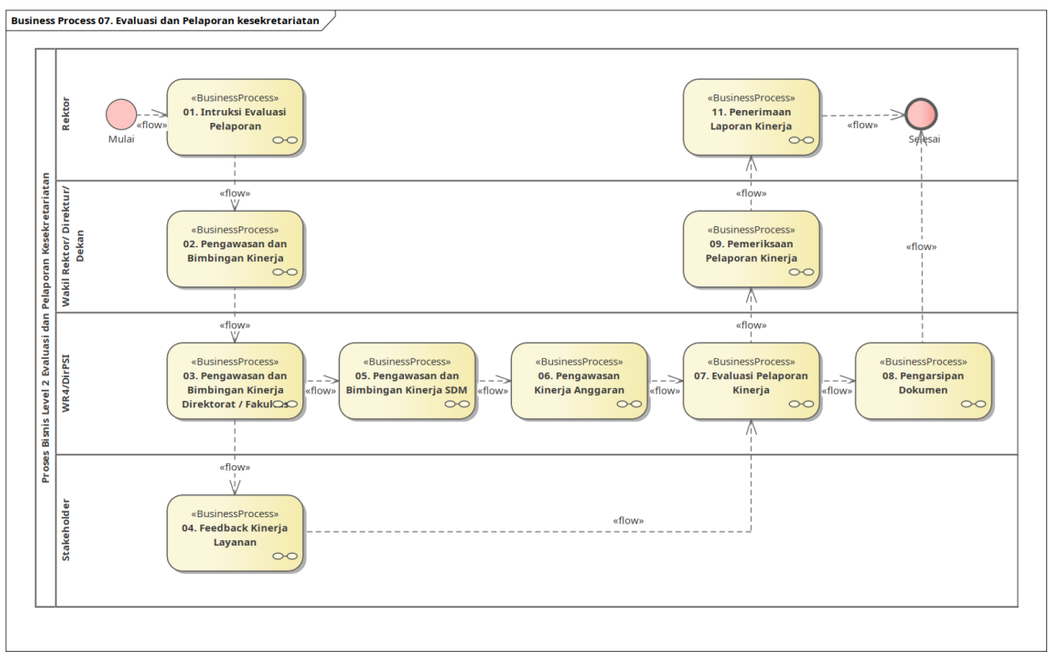
P10.C.05. Implementasi Layanan



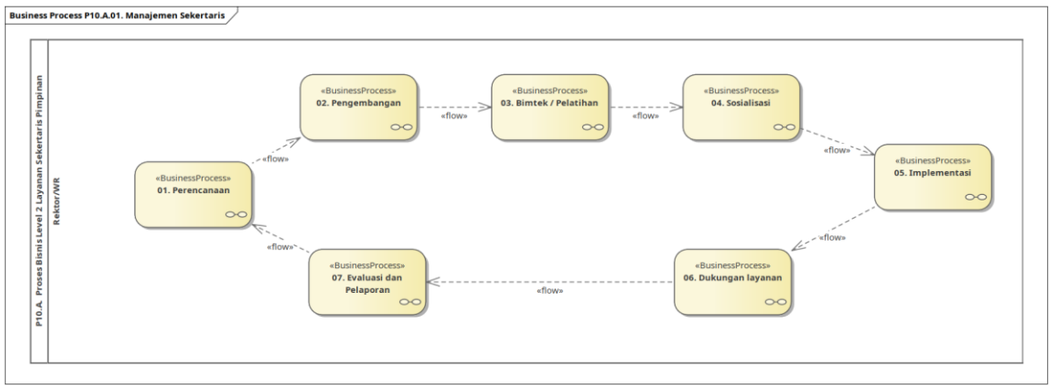
P10.C.06. Dukungan Layanan



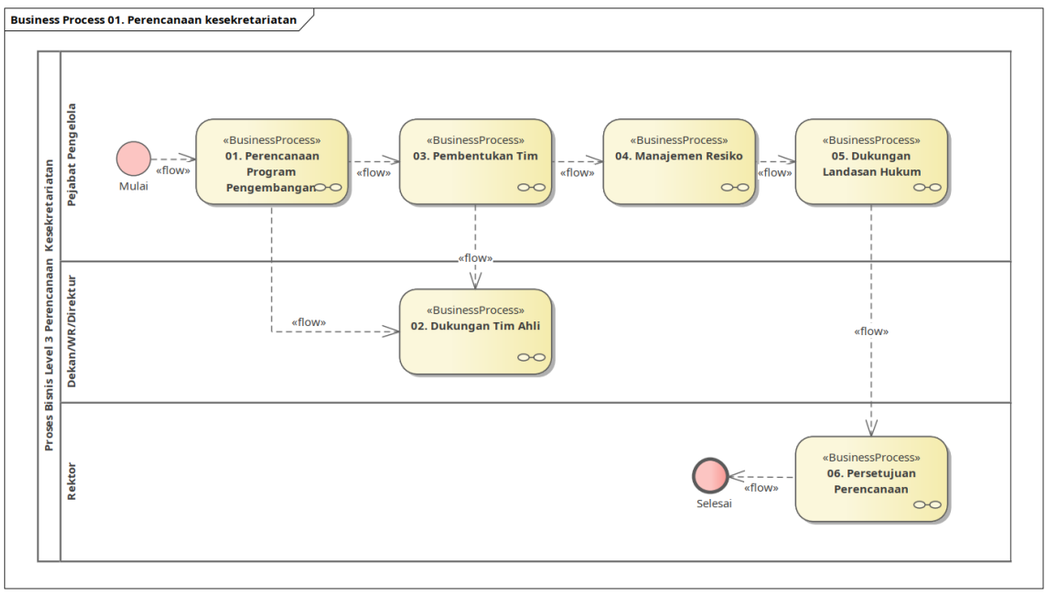
P10.C.07. Evaluasi dan Pelaporan



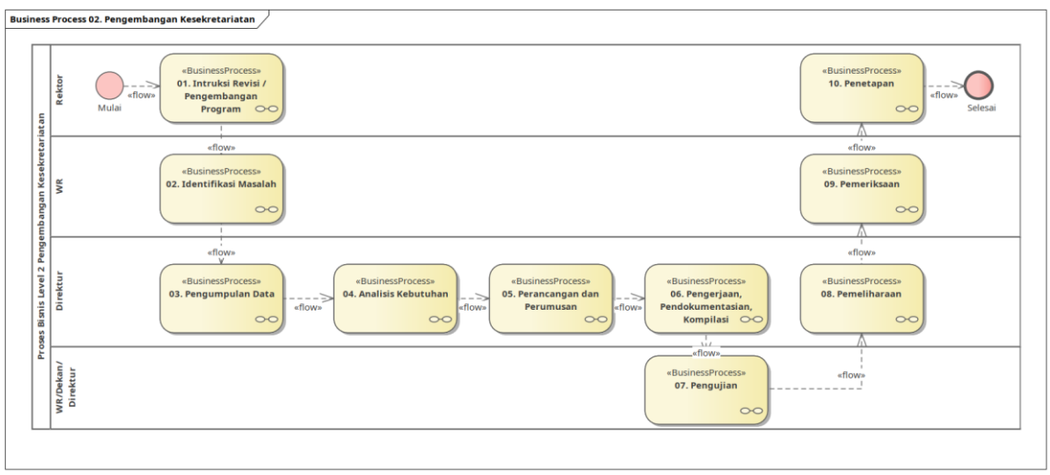
P10.D. Manajemen Persuratan



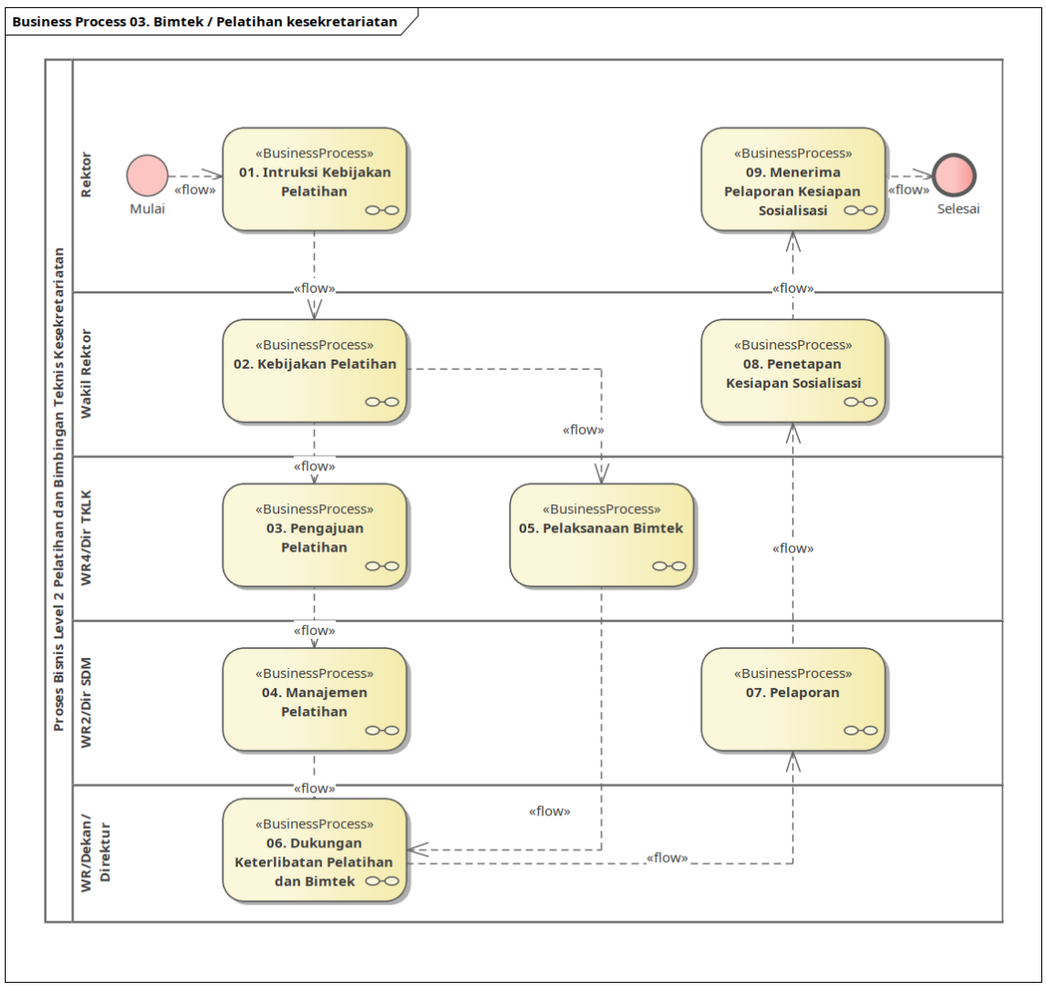
P10.D.01. Perencanaan



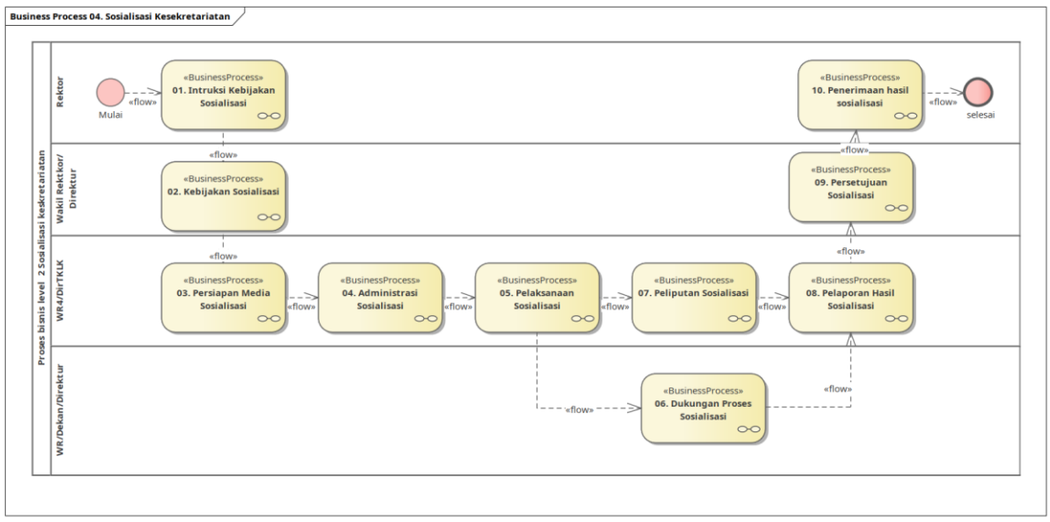
P10.D.02. Pengembangan Layanan



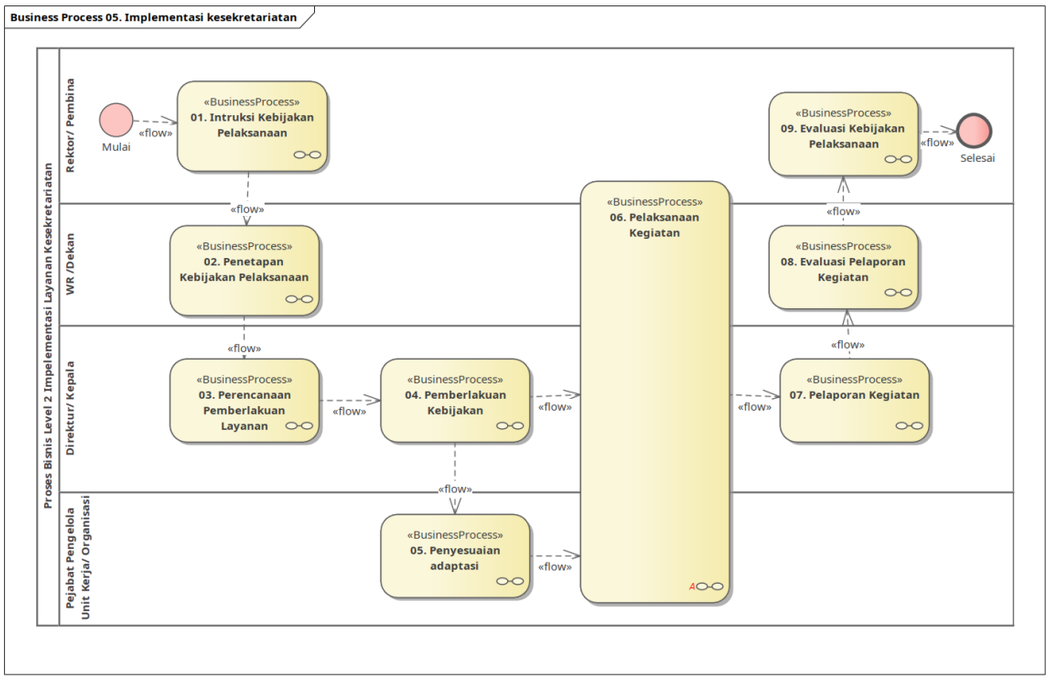
P10.D.03. Bimtek/ Pelatihan



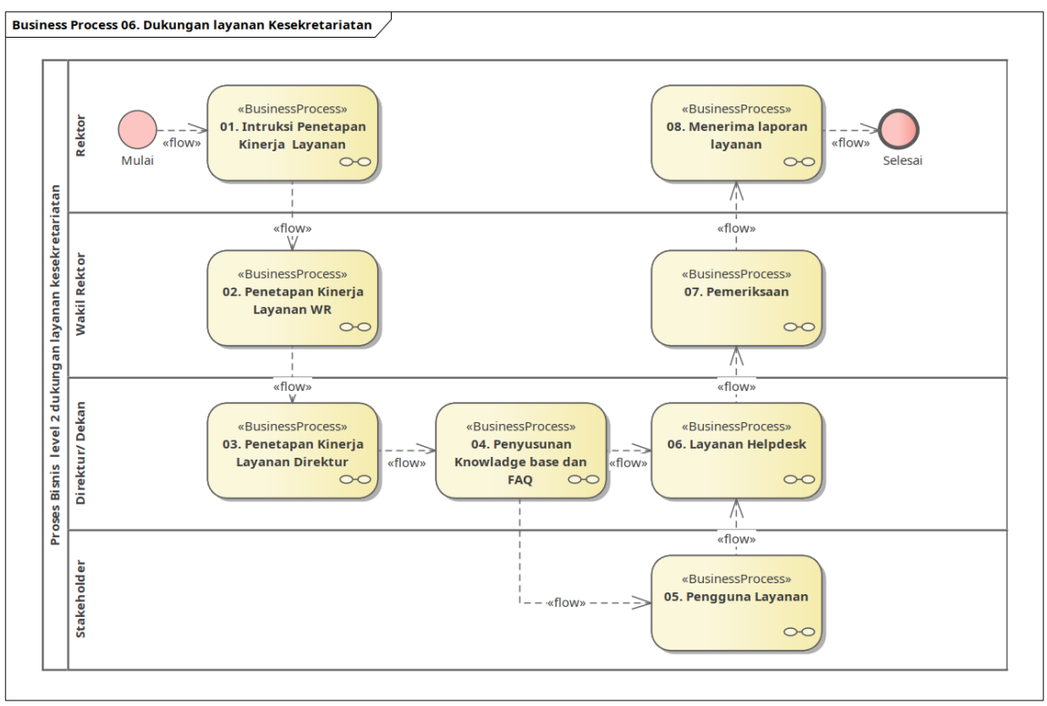
P10.D.04. Sosialisasi



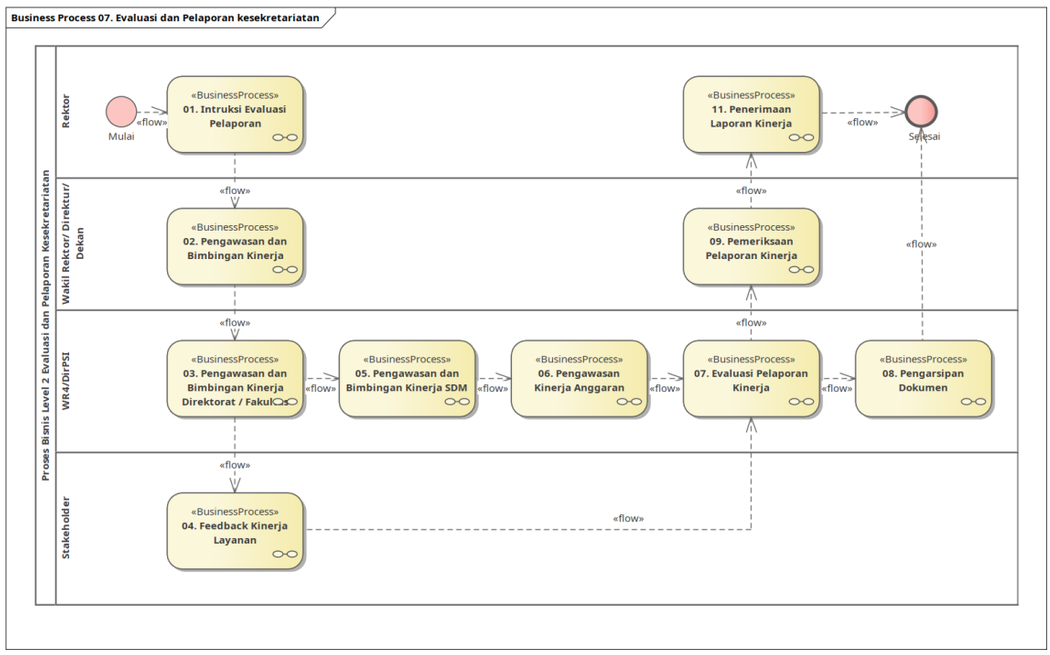
P10.D.05. Implementasi Layanan



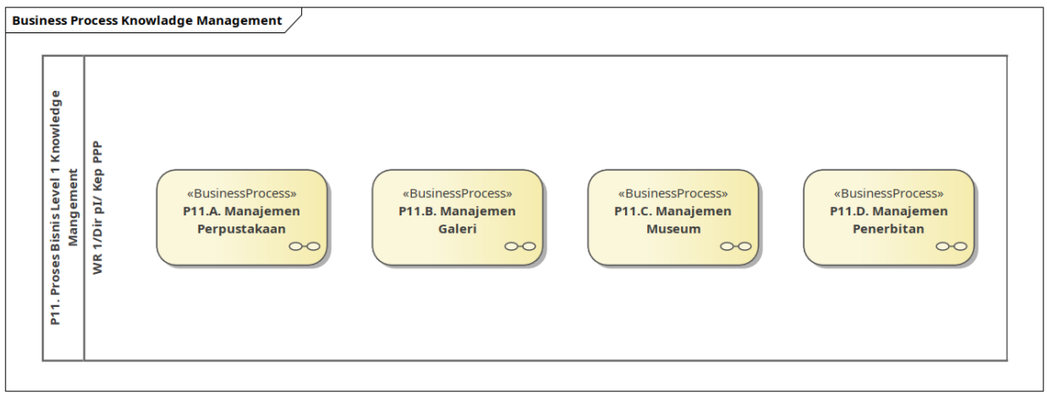
P10.D.06. Dukungan Layanan



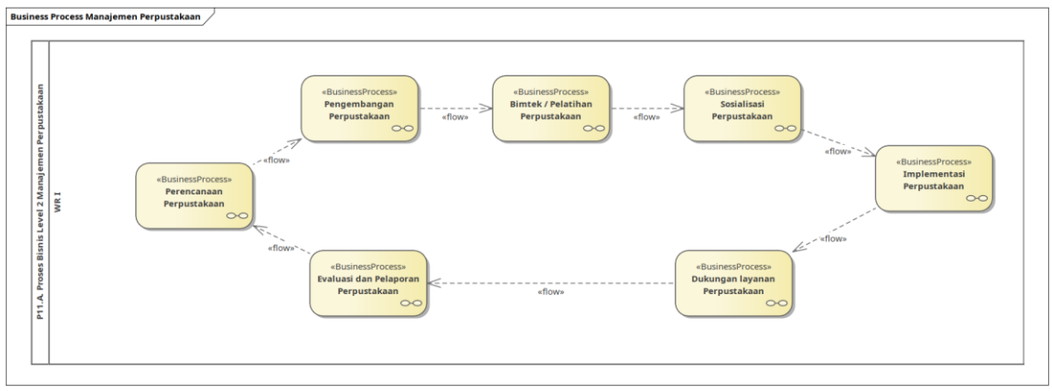
P10.D.07. Evaluasi dan Pelaporan



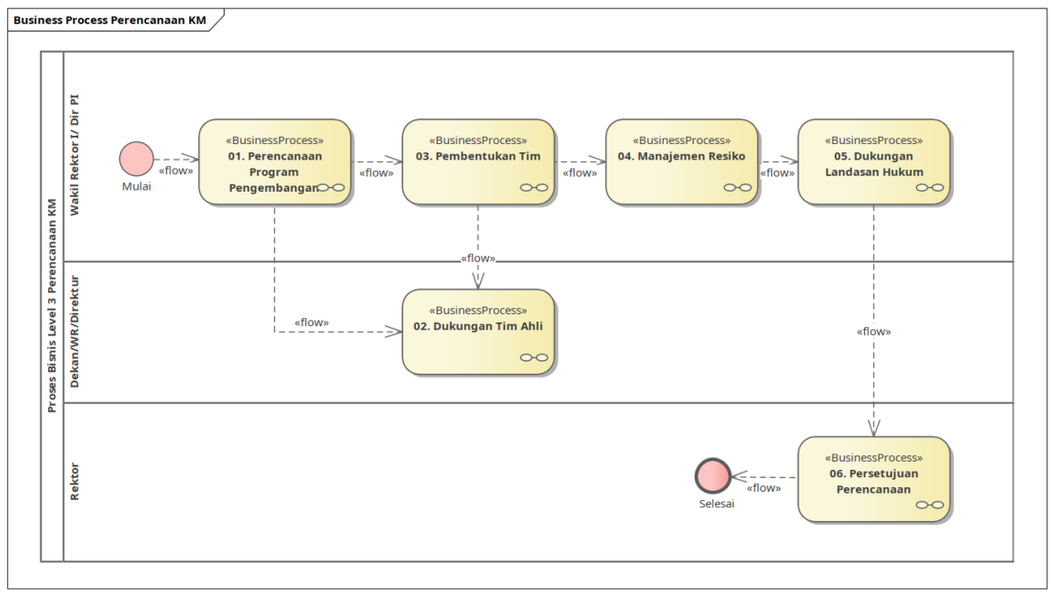
P11. Knowledge Mangement



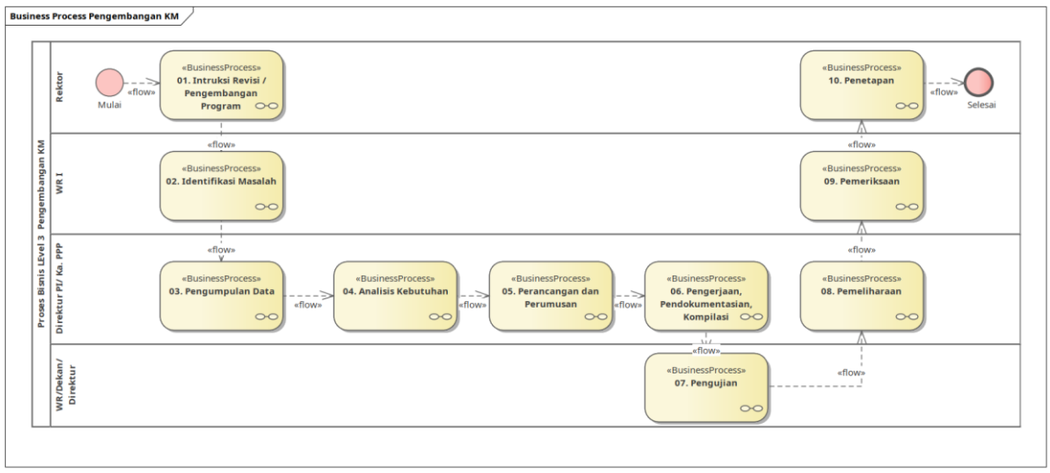
P11.A. Manajemen Perpustakaan



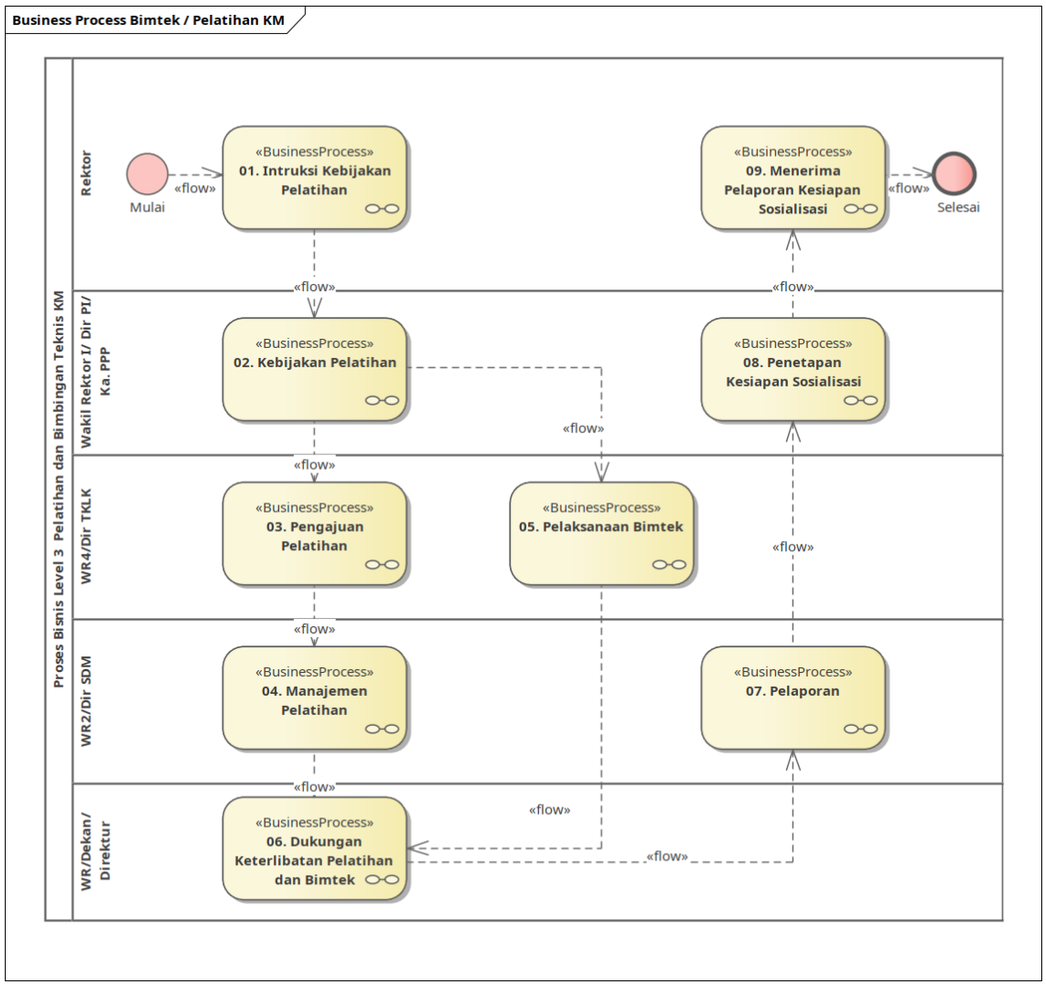
P11.A.01. Perencanaan



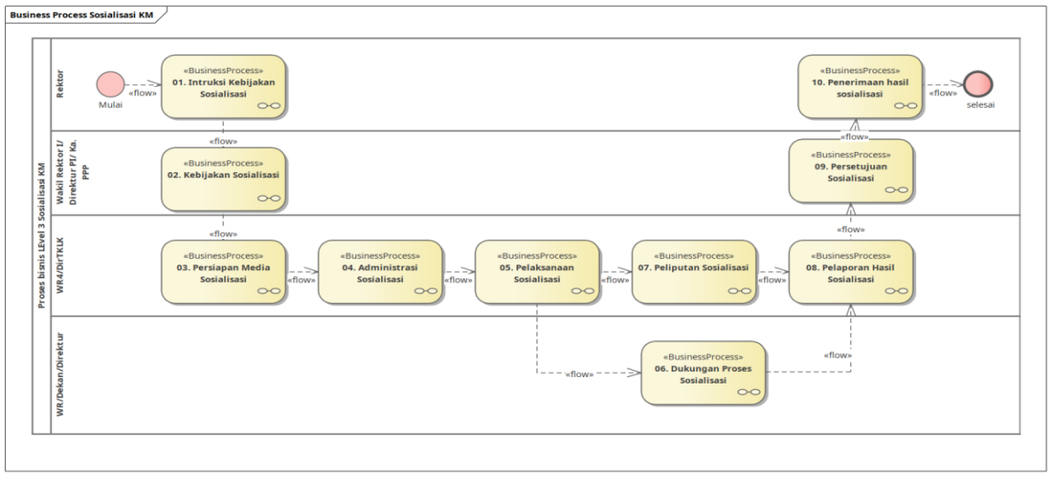
P11.A.02. Pengembangan Layanan



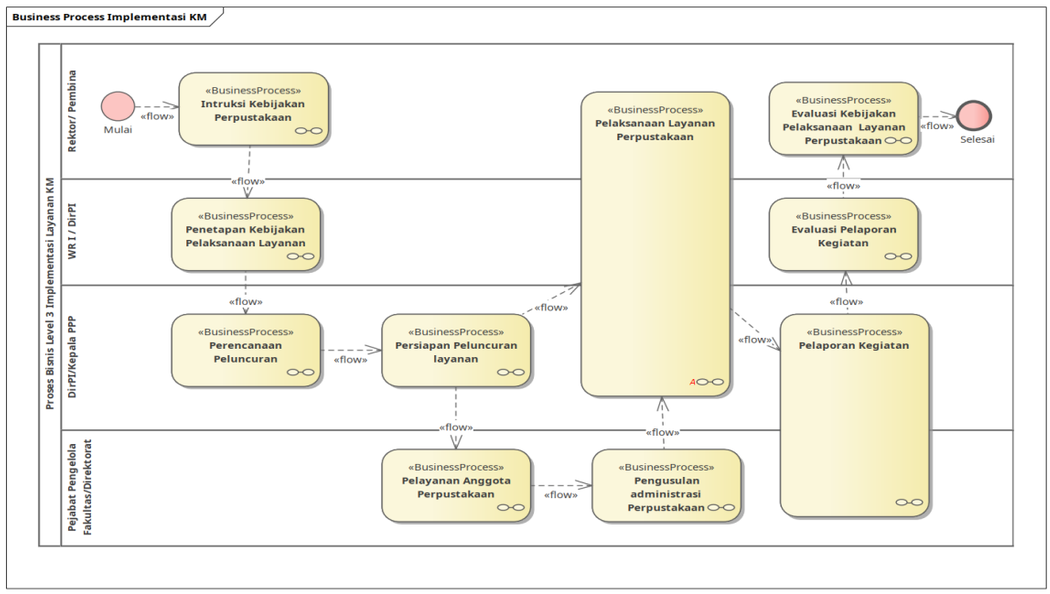
P11.A.03. Bimtek/ Pelatihan



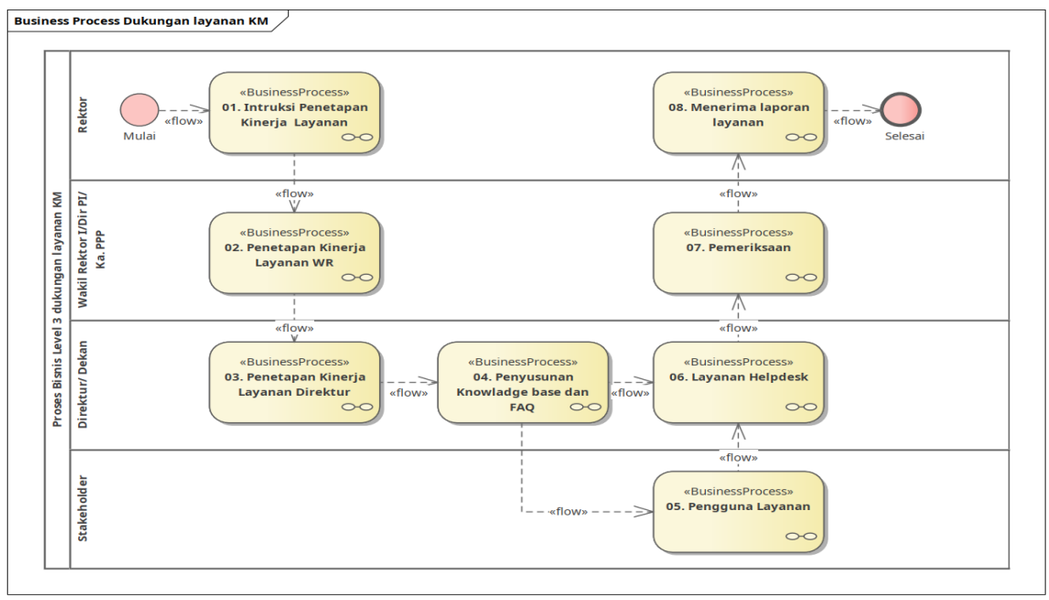
P11.A.04. Sosialisasi



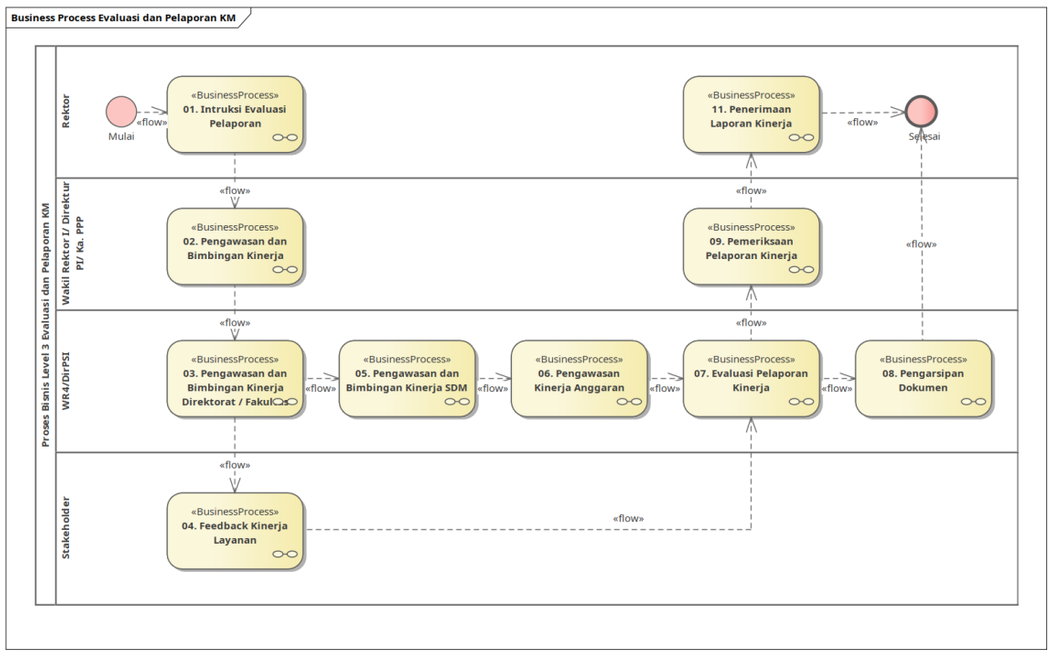
P11.A.05. Implementasi Layanan



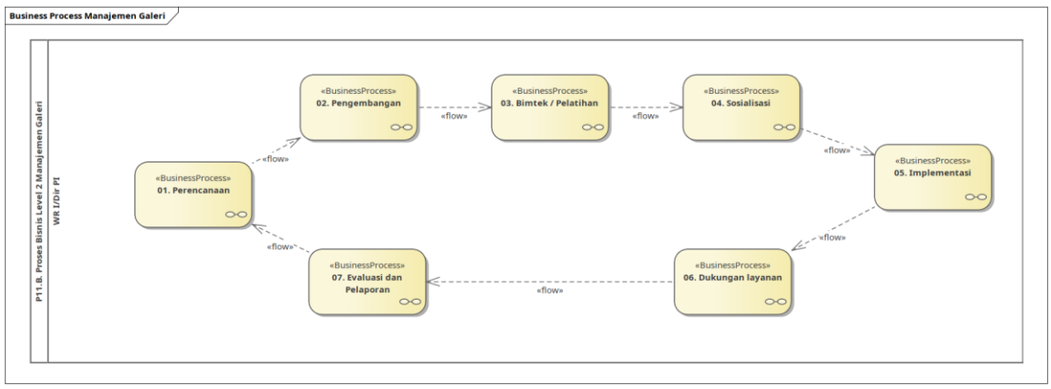
P11.A.06. Dukungan Layanan



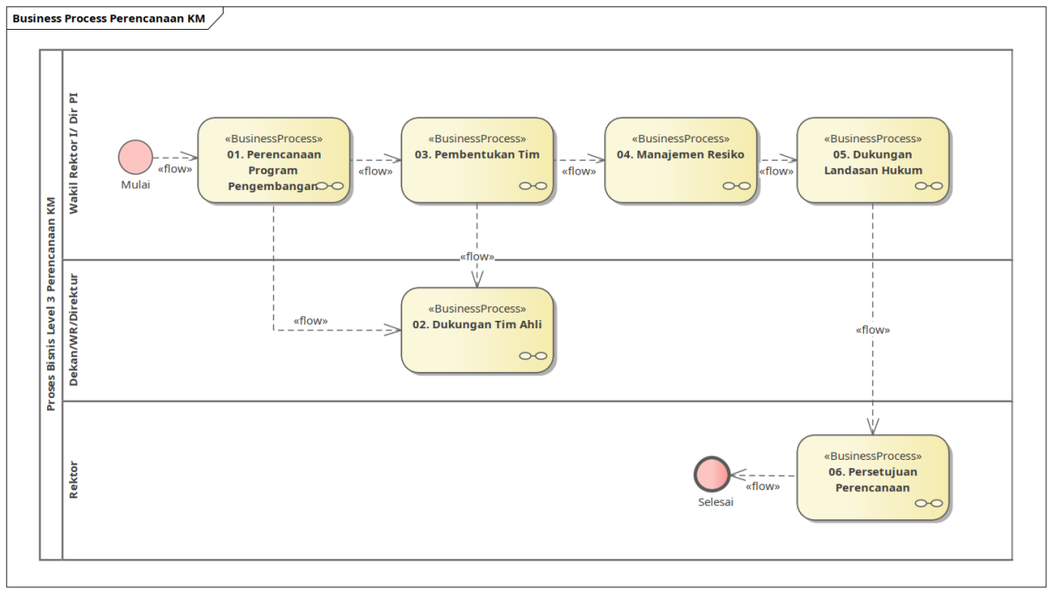
P11.A.07. Evaluasi dan Pelaporan



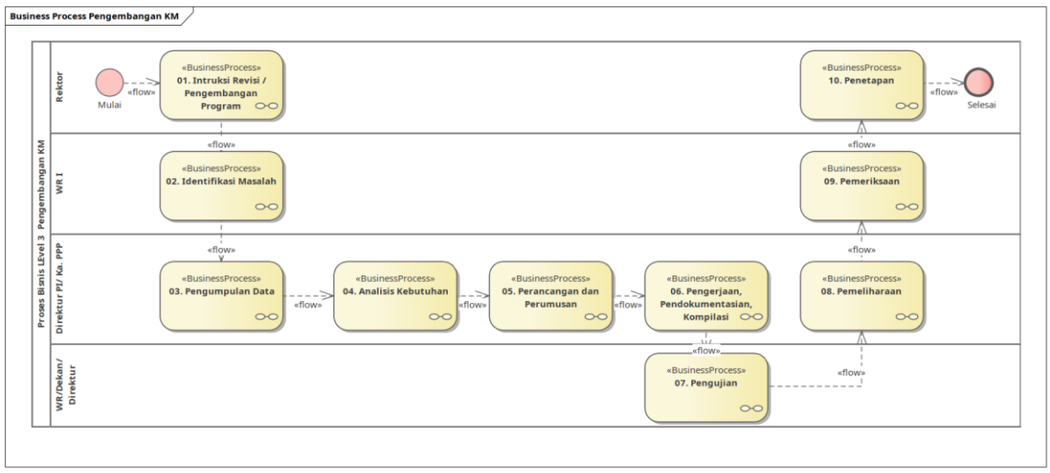
P11.B. Manajemen Galeri



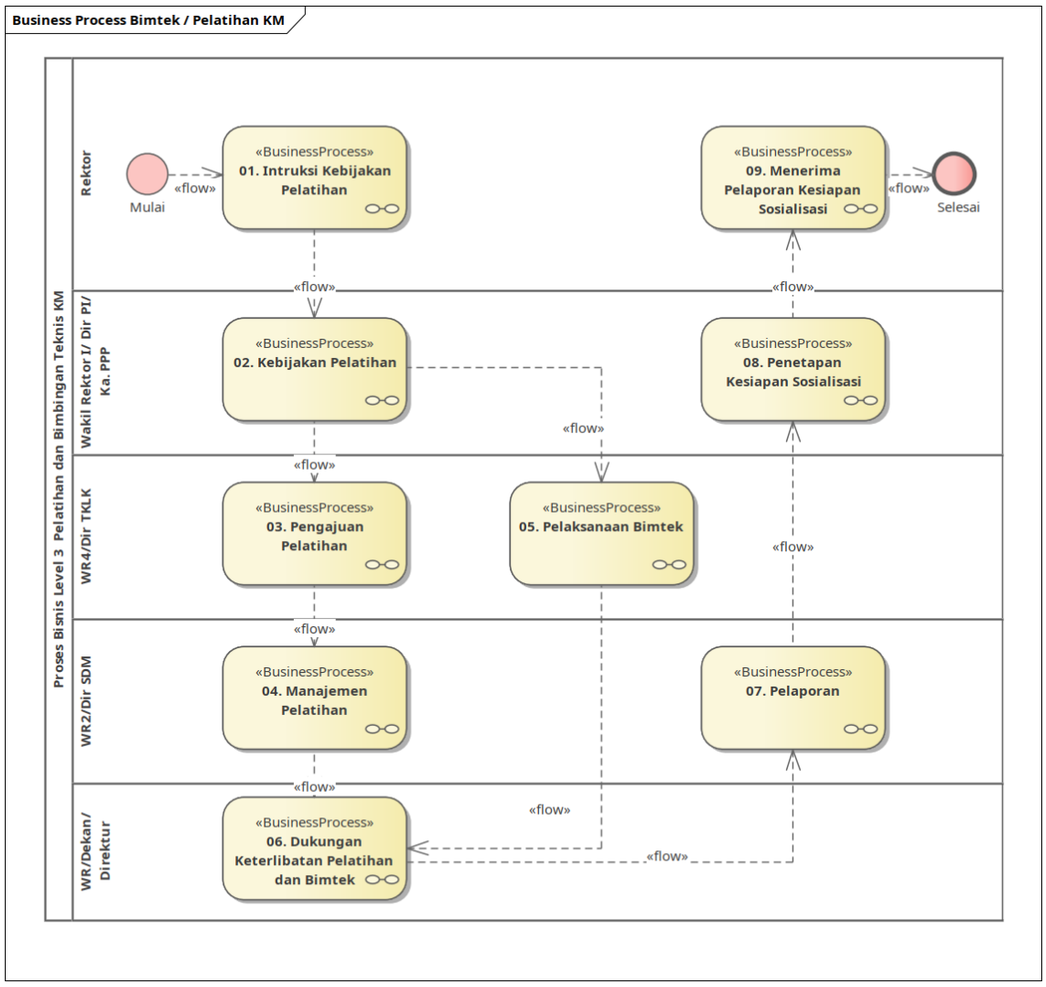
P11.B.01. Perencanaan



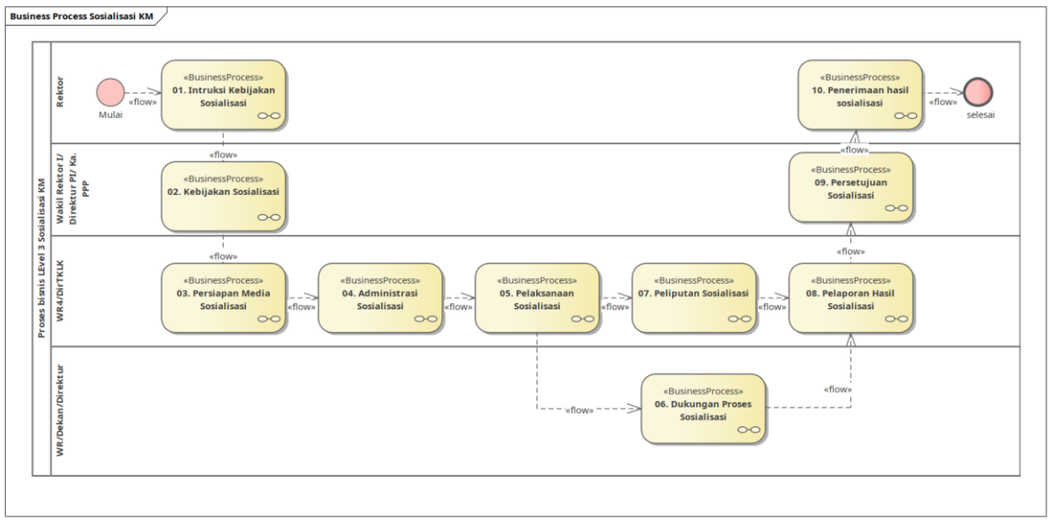
P11.B.02. Pengembangan Layanan



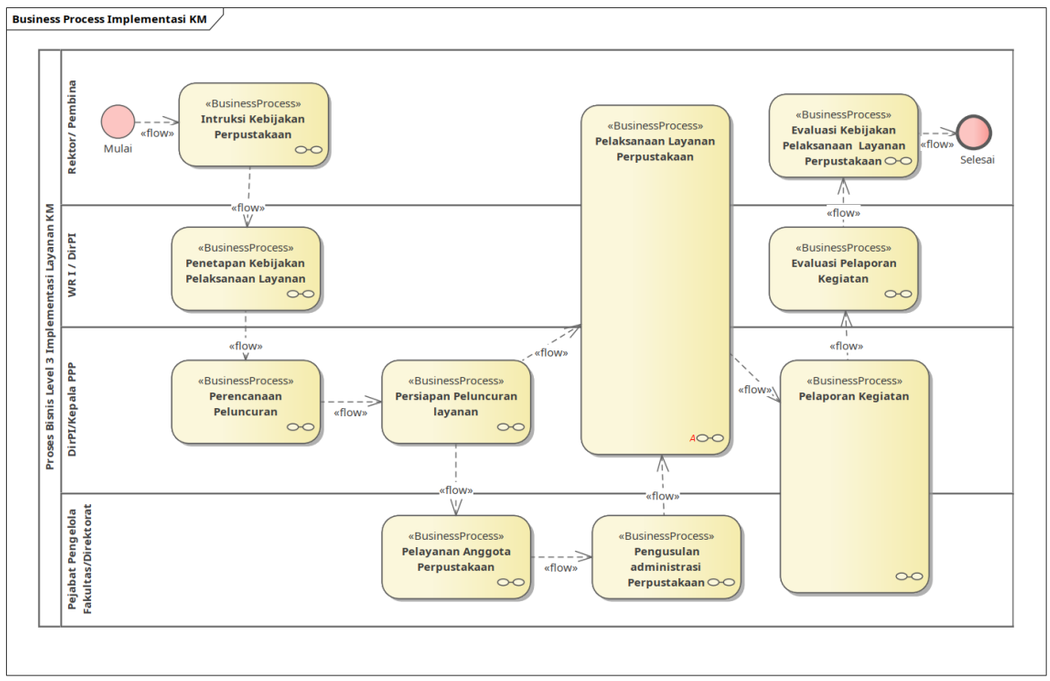
P11.B.03. Bimtek/ Pelatihan



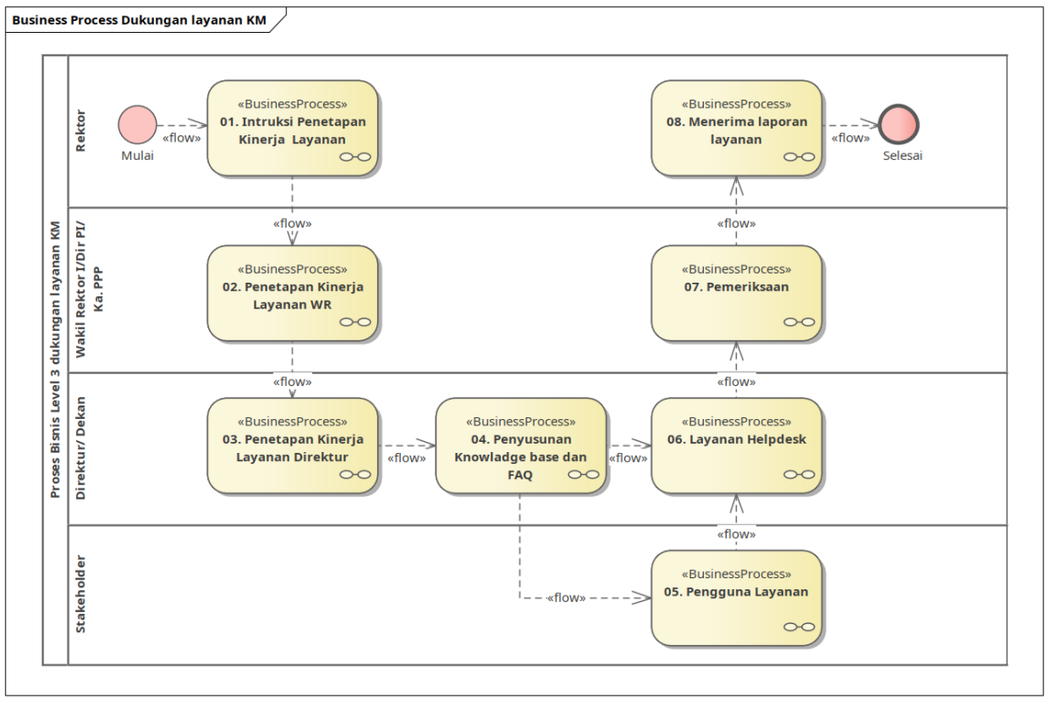
P11.B.04. Sosialisasi



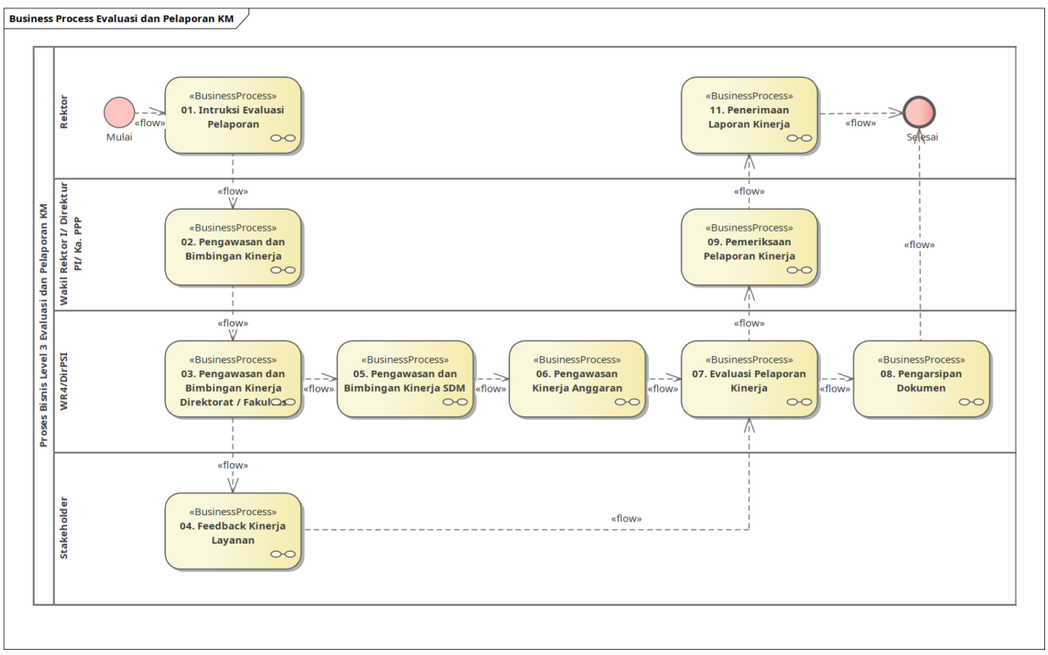
P11.B.05. Implementasi Layanan



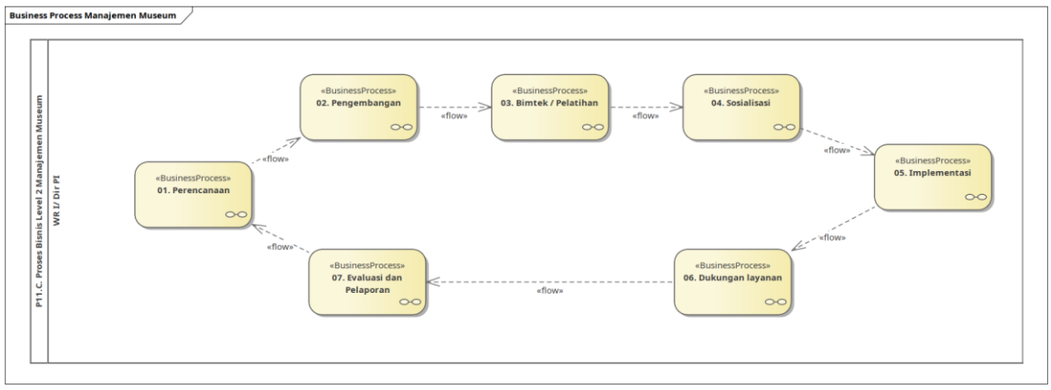
P11.B.06. Dukungan Layanan



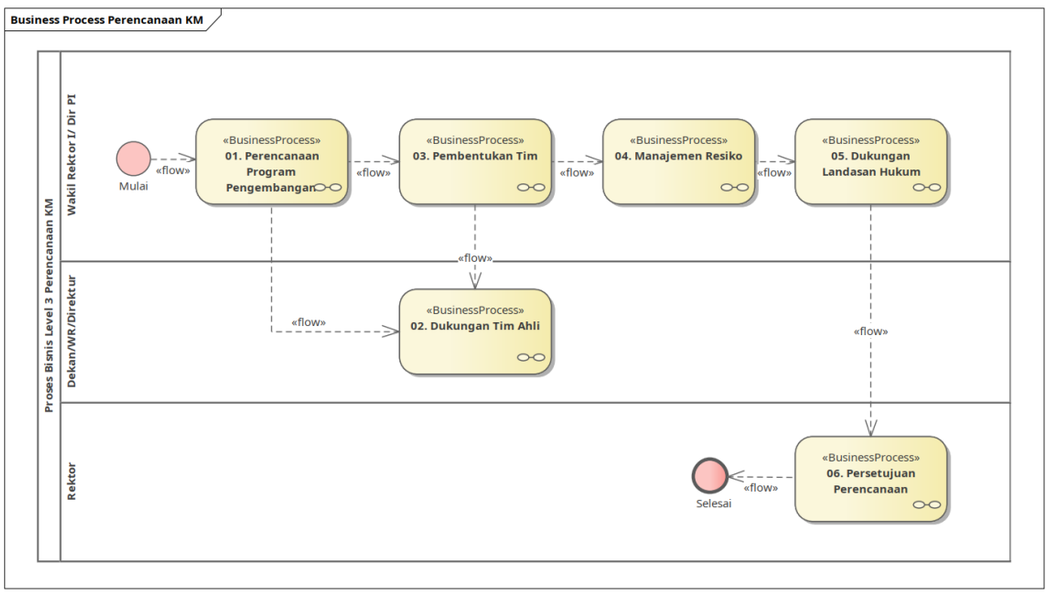
P11.B.07. Evaluasi dan Pelaporan



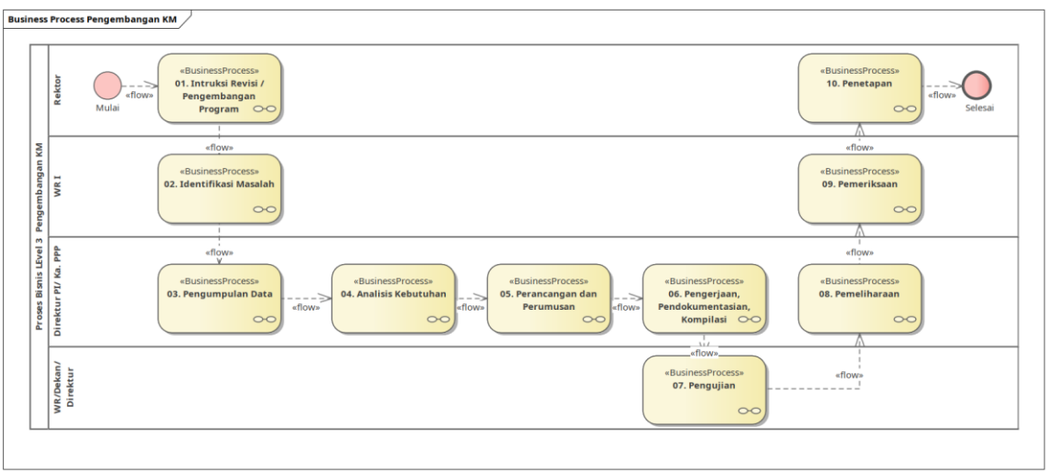
P11.C. Manajemen Museum



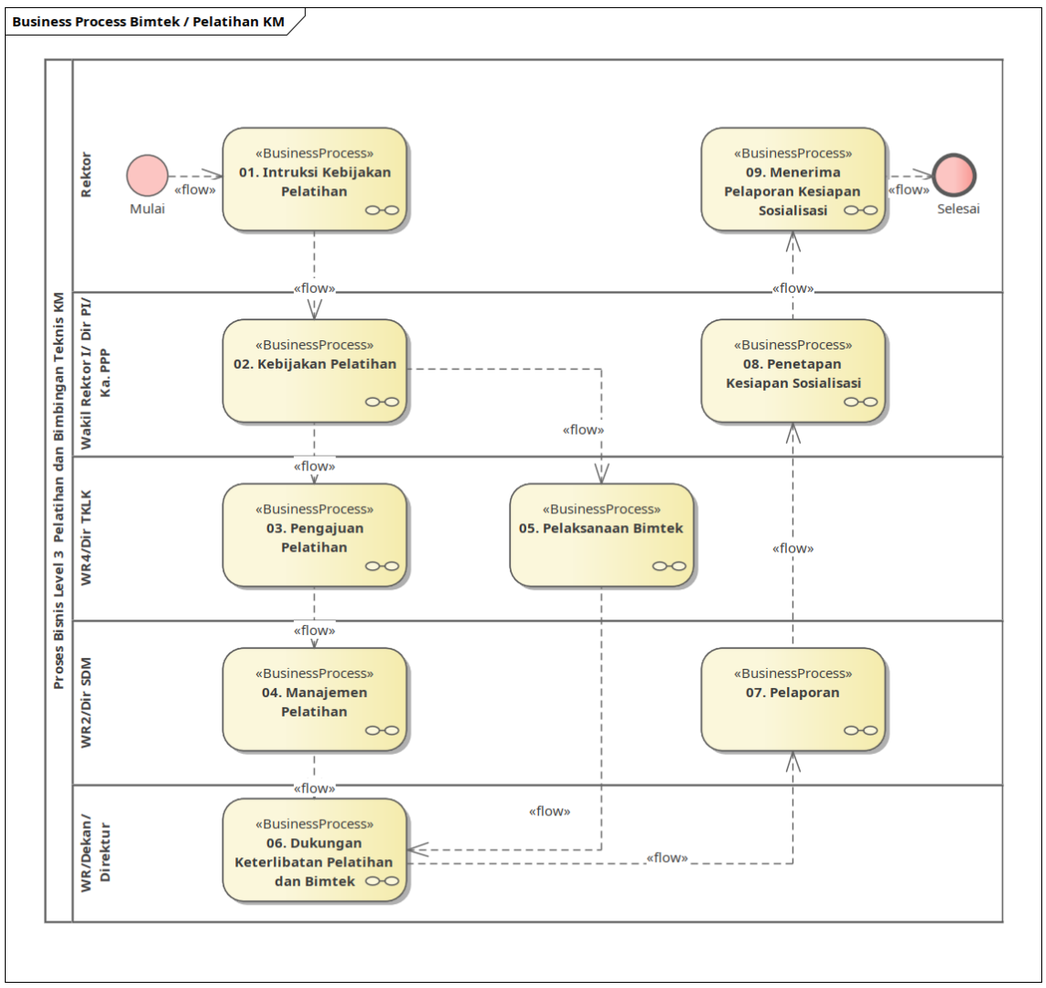
P11.C.01. Perencanaan



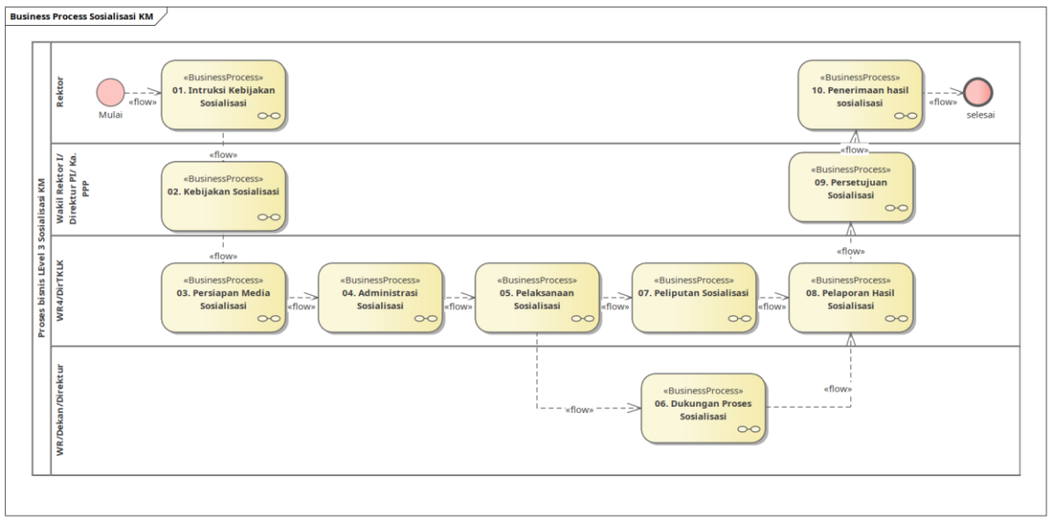
P11.C.02. Pengembangan Layanan



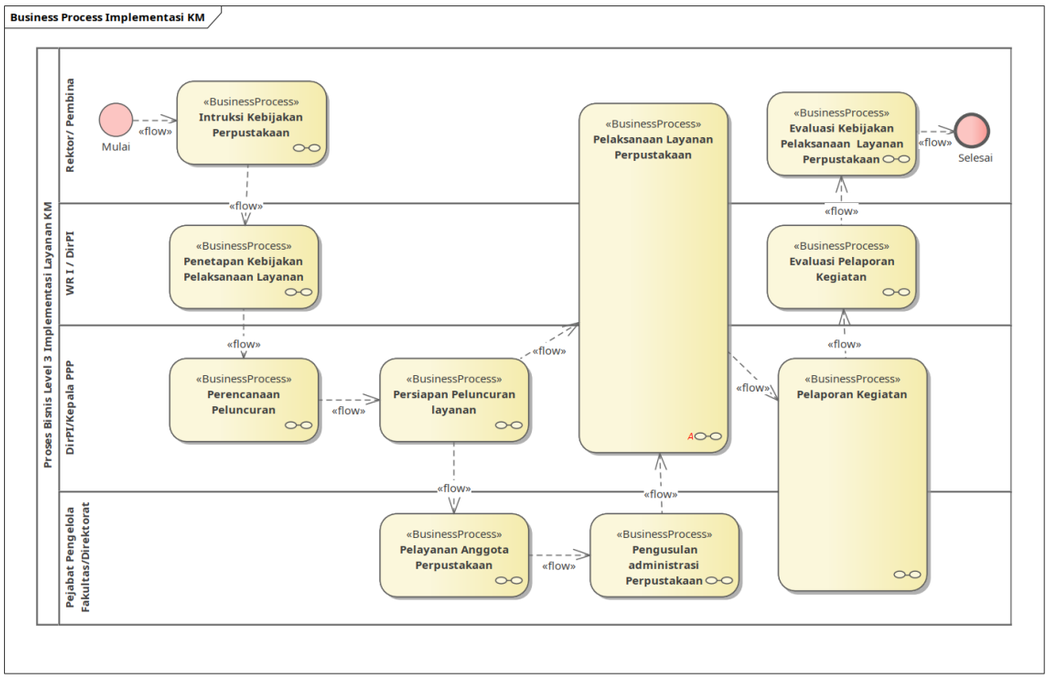
P11.C.03. Bimtek/ Pelatihan



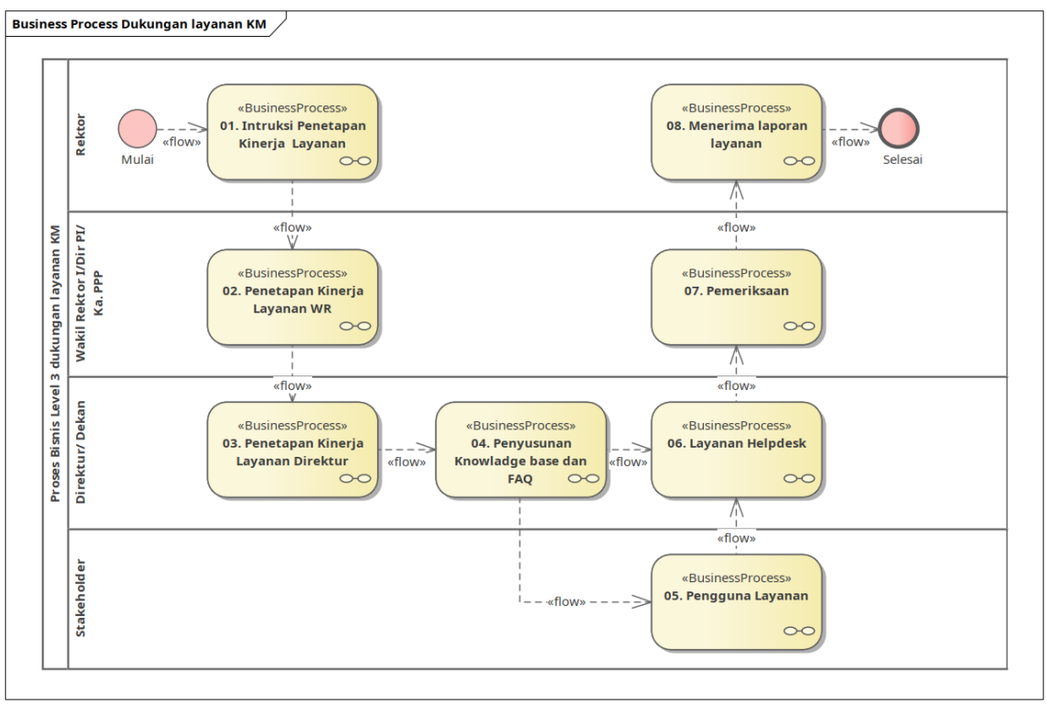
P11.C.04. Sosialisasi



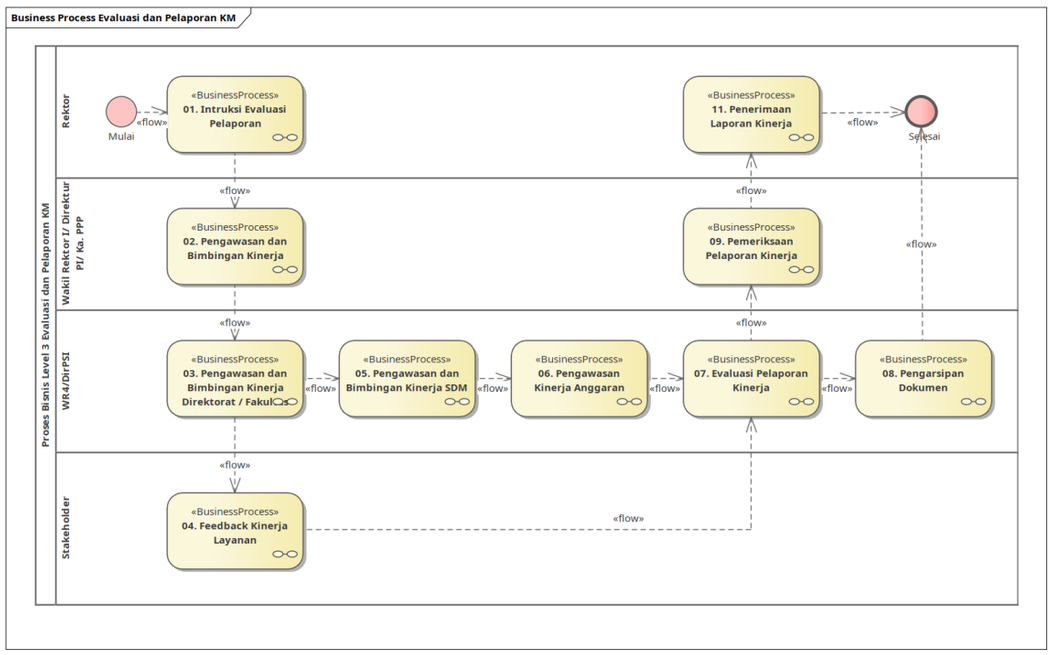
P11.C.05. Implementasi Layanan



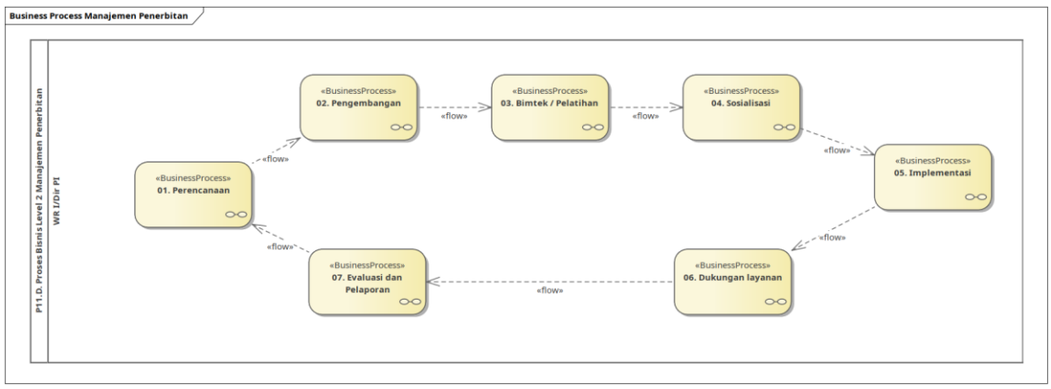
P11.C.06. Dukungan Layanan



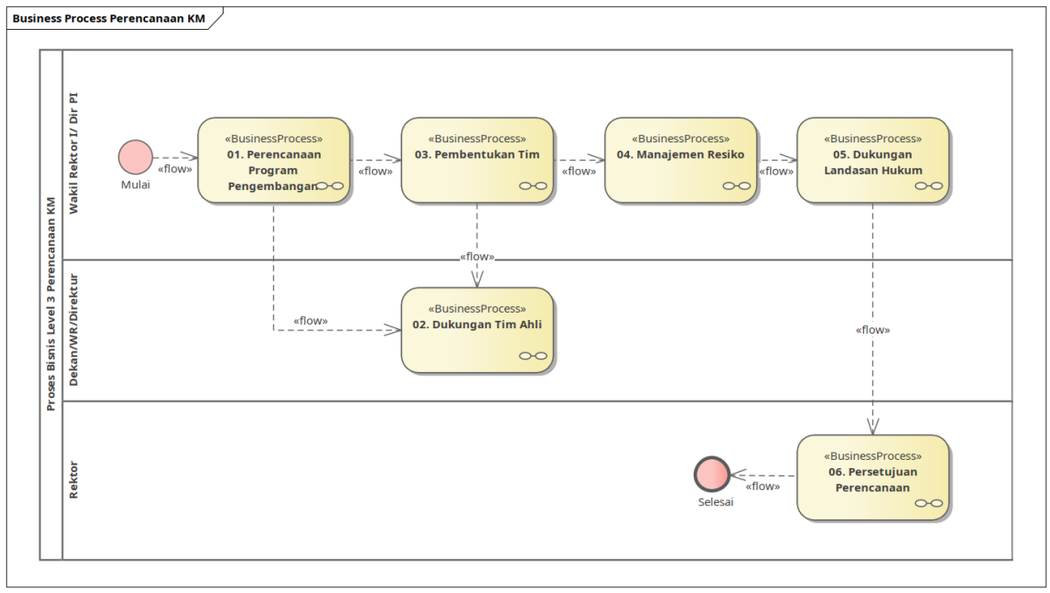
P11.C.07. Evaluasi dan Pelaporan



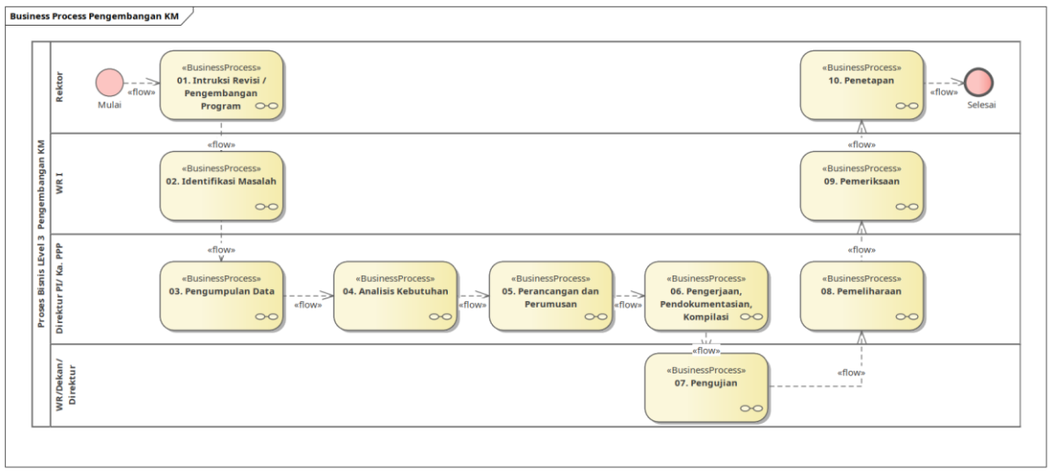
P11.D. Manajemen Penerbitan



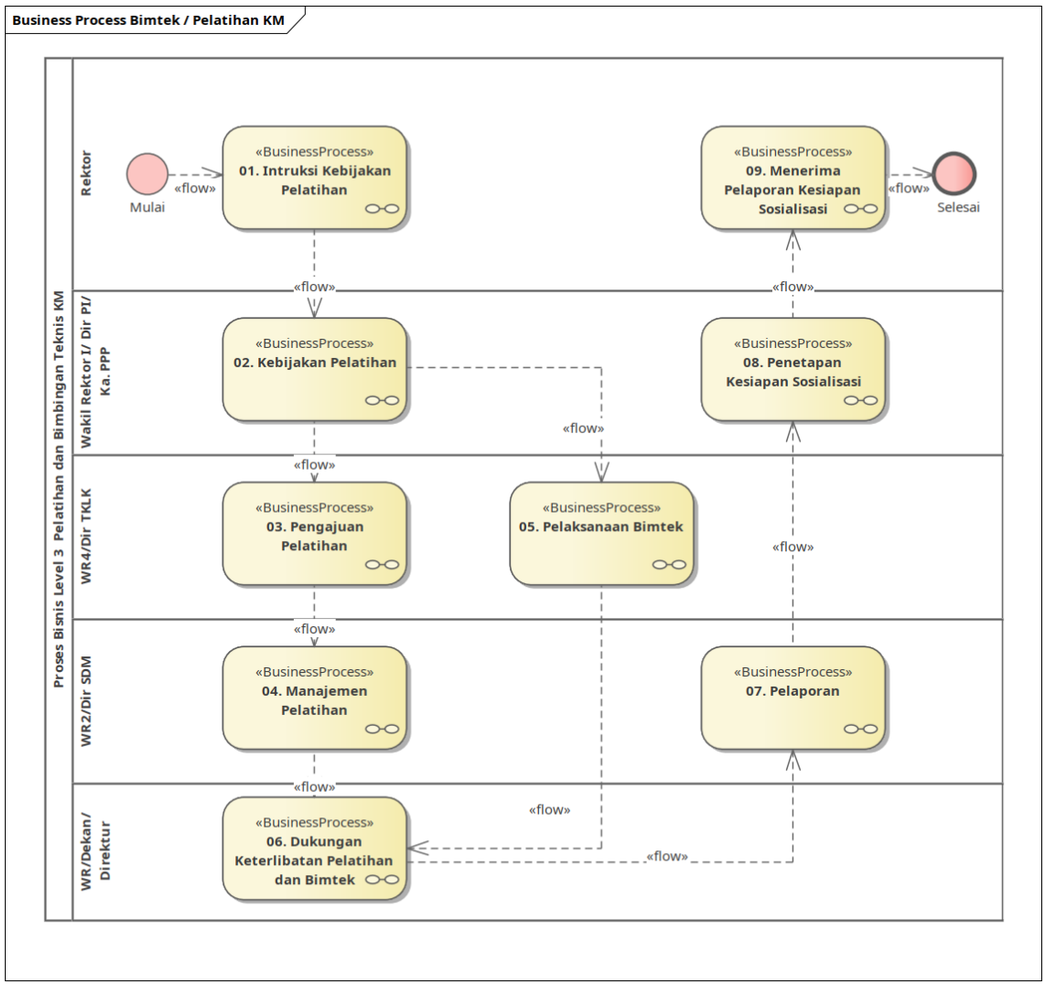
P11.D.01. Perencanaan



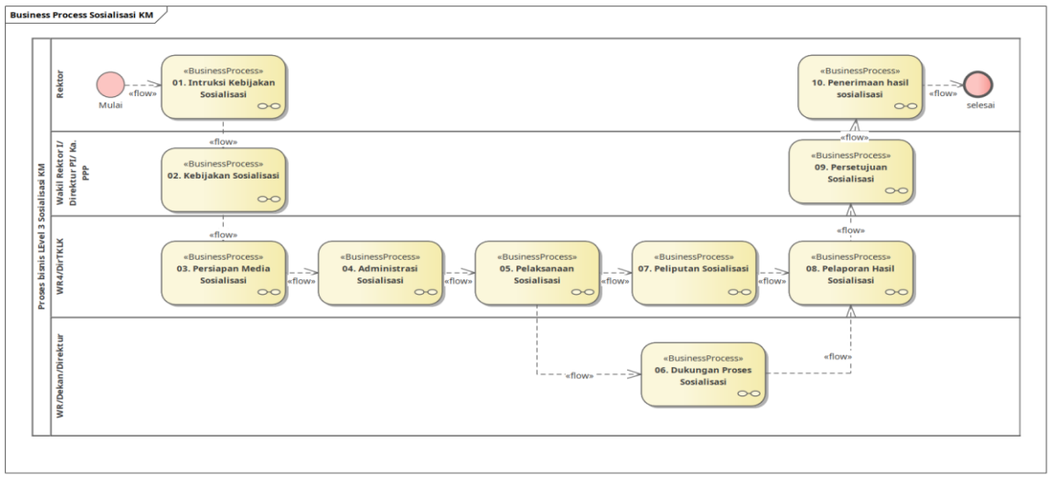
P11.D.02. Pengembangan Layanan



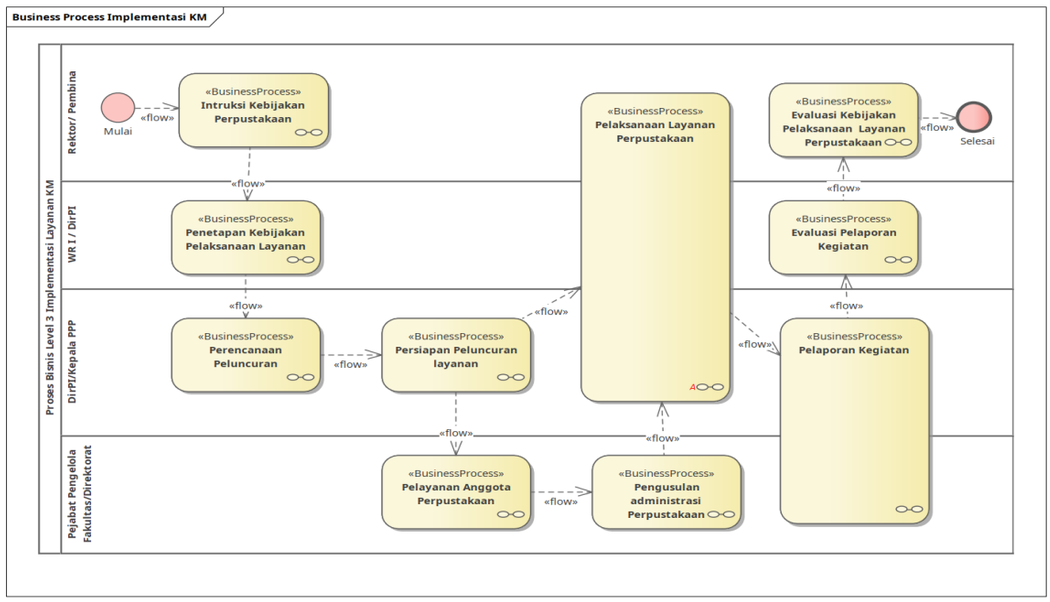
P11.D.03. Bimtek/ Pelatihan



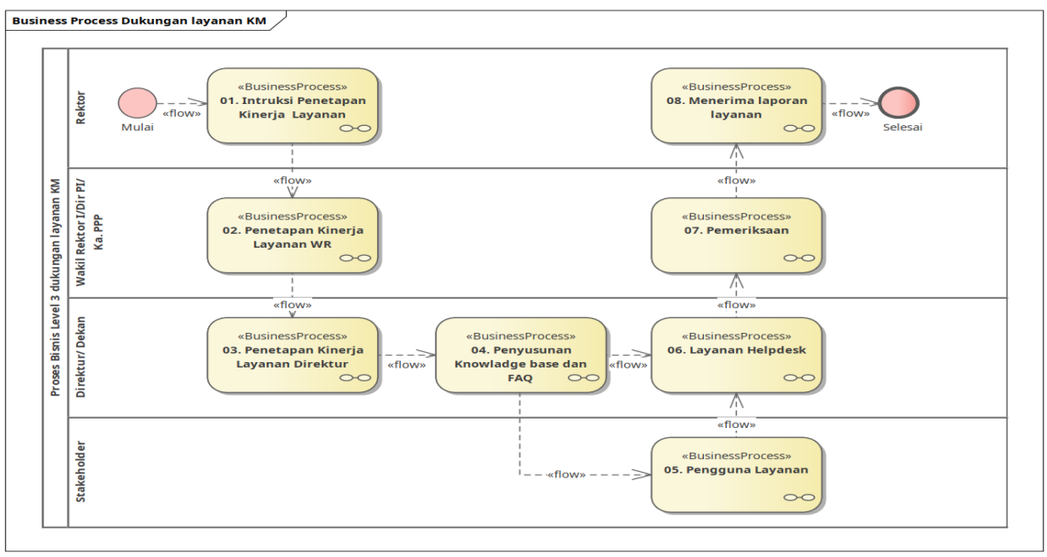
P11.D.04. Sosialisasi



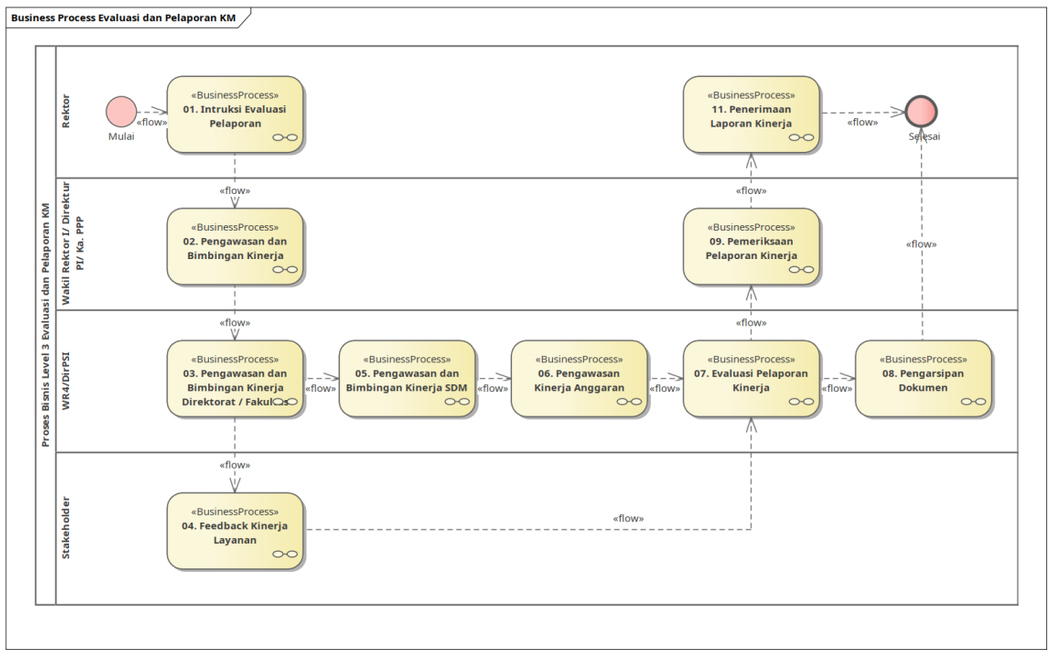
P11.D.05. Implementasi Layanan



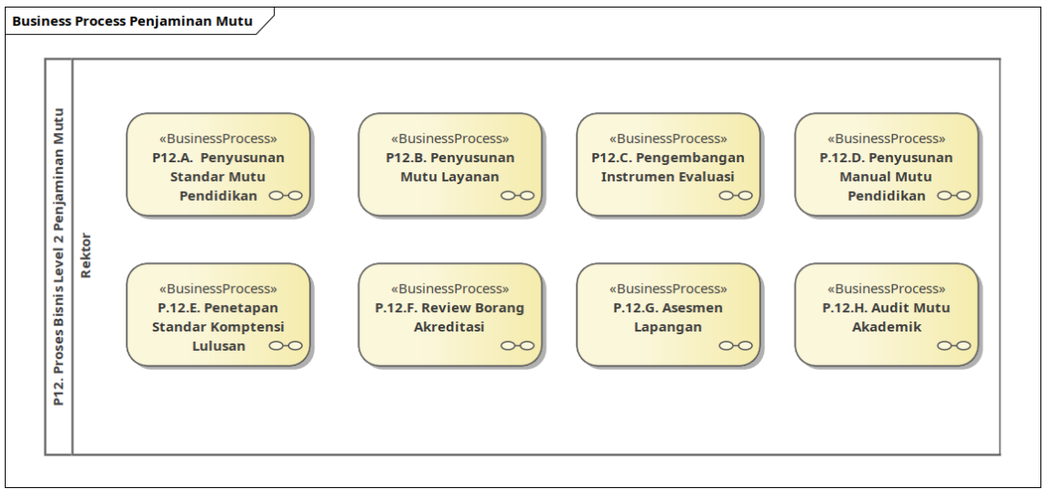
P11.D.06. Dukungan Layanan



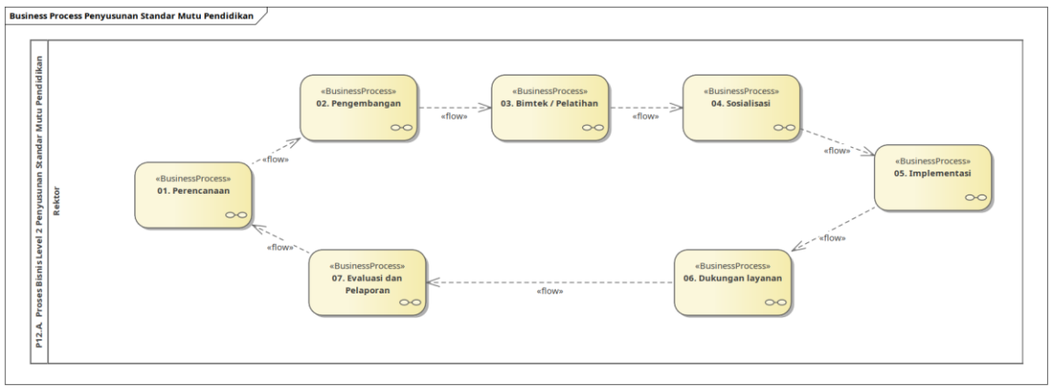
P11.D.07. Evaluasi dan Pelaporan



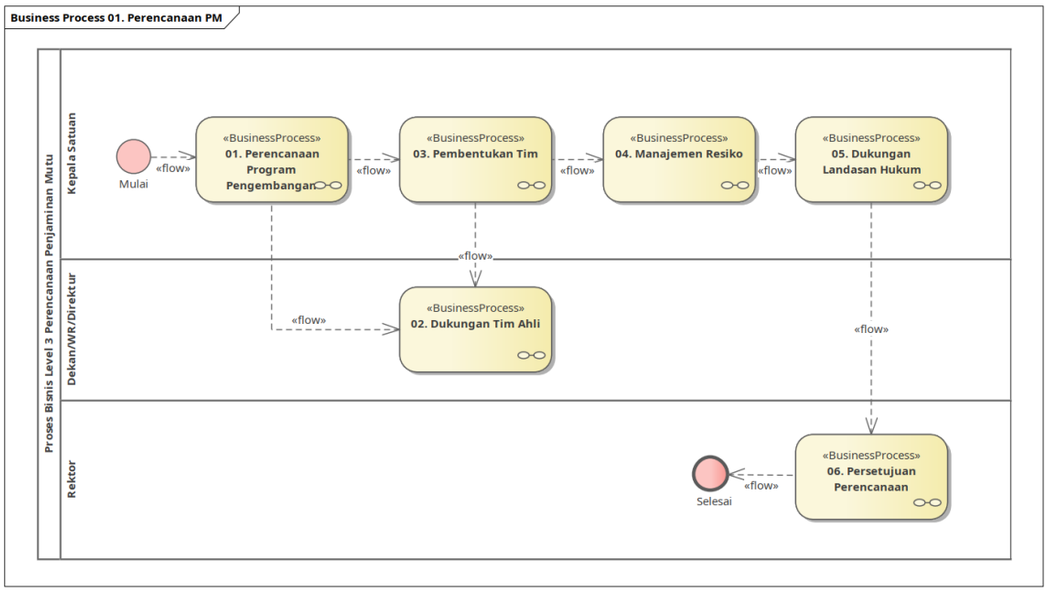
P12. Penjaminan Mutu



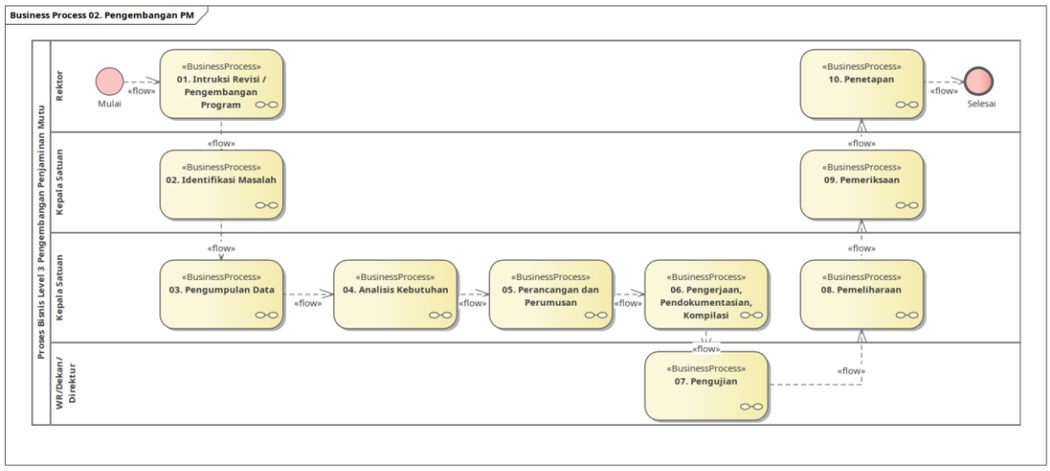
P12.A. Penyusunan Standar Mutu Pendidikan



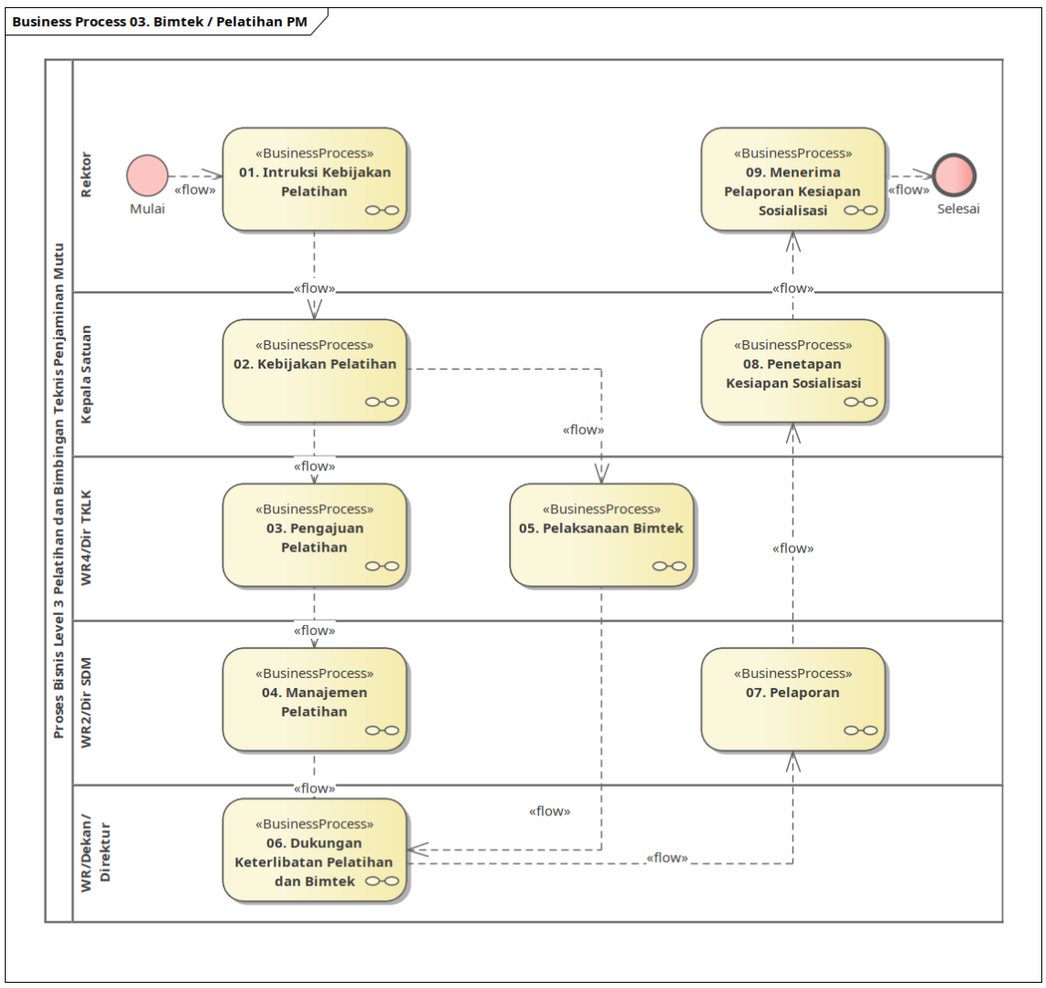
P12.A.01. Perencanaan



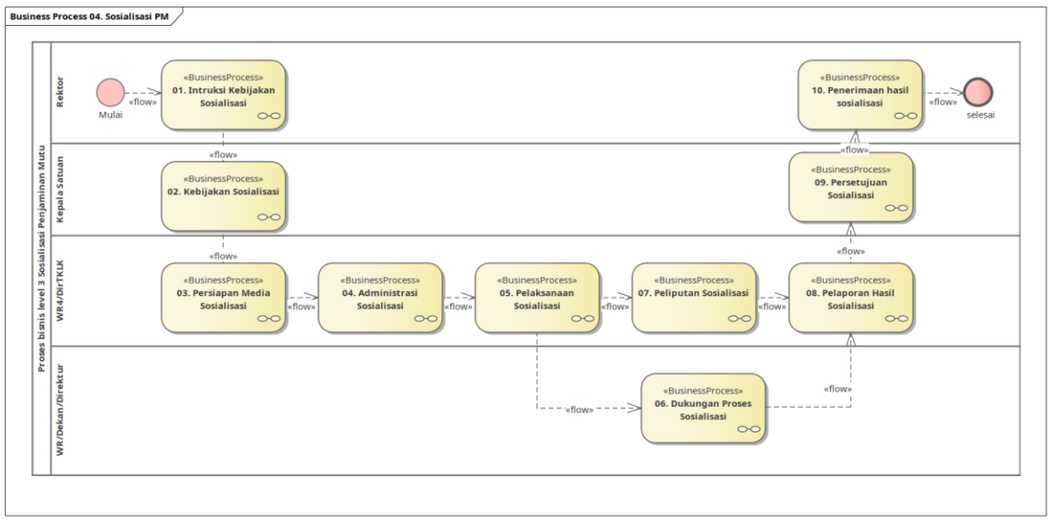
P12.A.02. Pengembangan Layanan



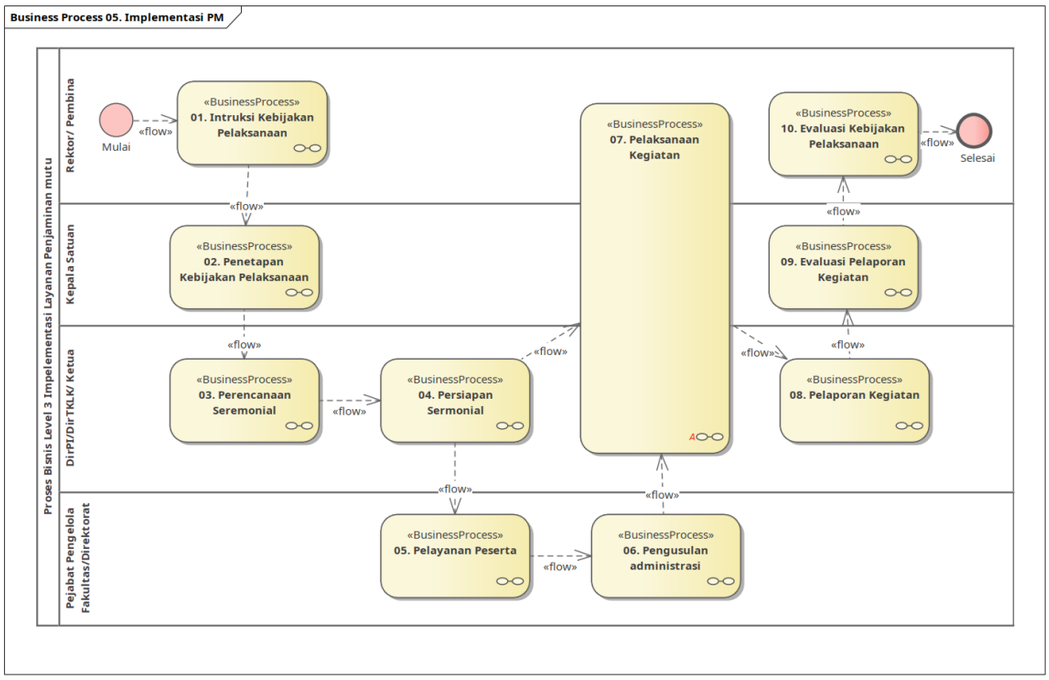
P12.A.03. Bimtek/ Pelatihan



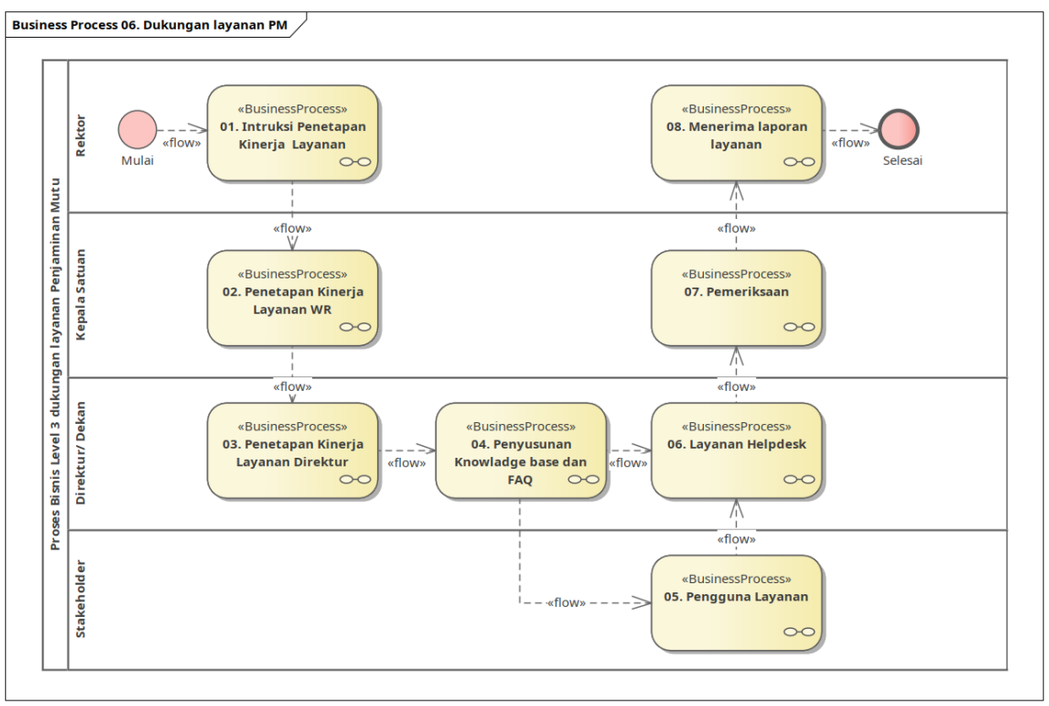
P12.A.04. Sosialisasi



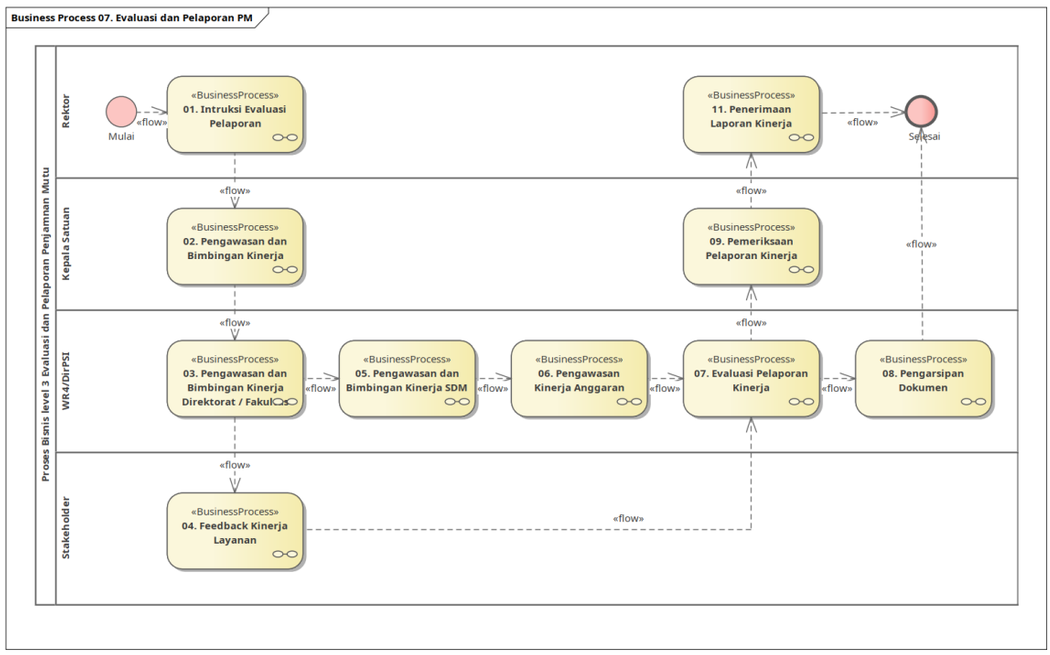
P12.A.05. Implementasi Layanan



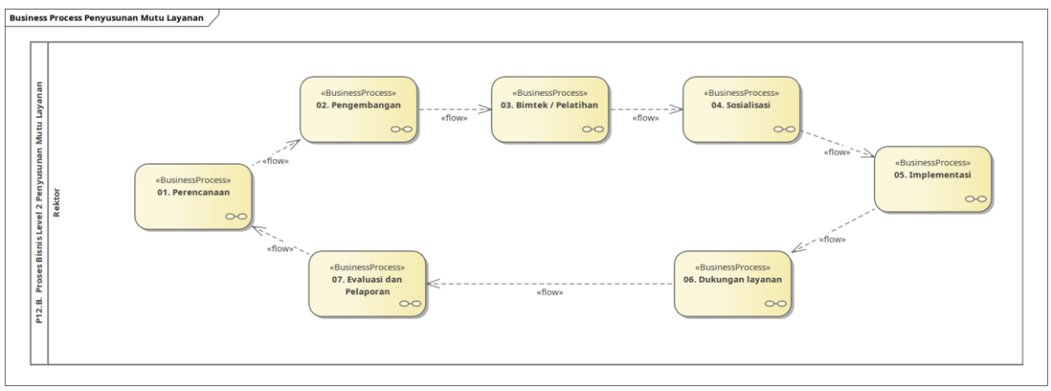
P12.A.06. Dukungan Layanan



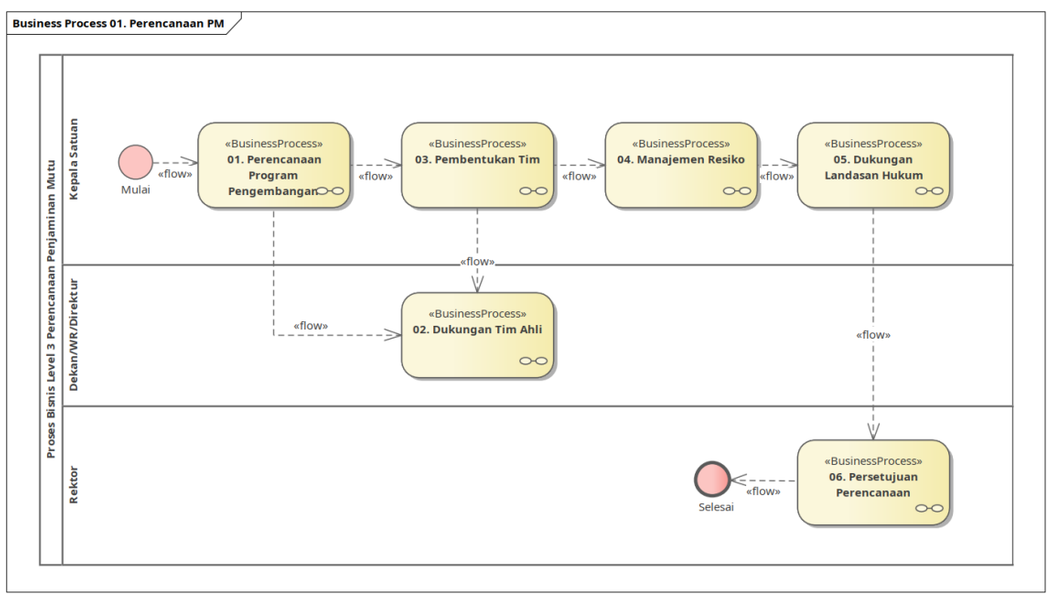
P12.A.07. Evaluasi dan Pelaporan



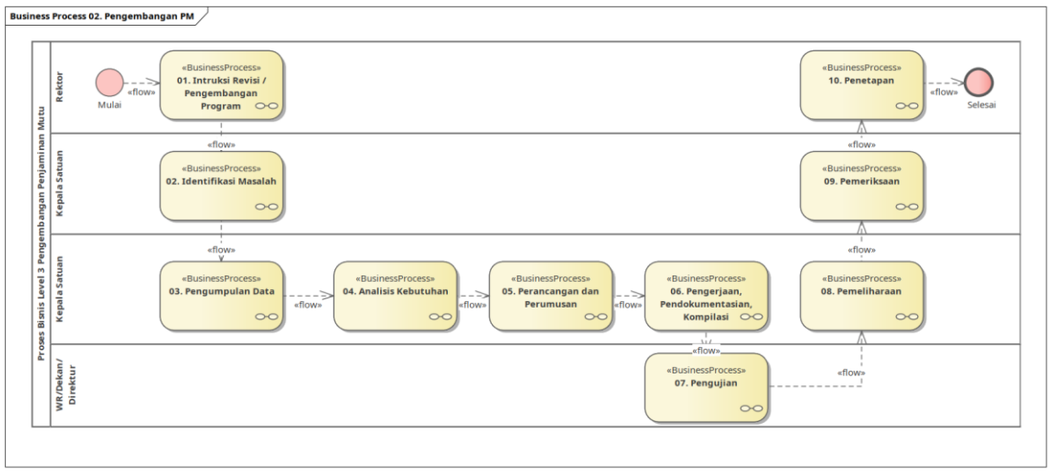
P12.B. Penyusunan Mutu Layanan



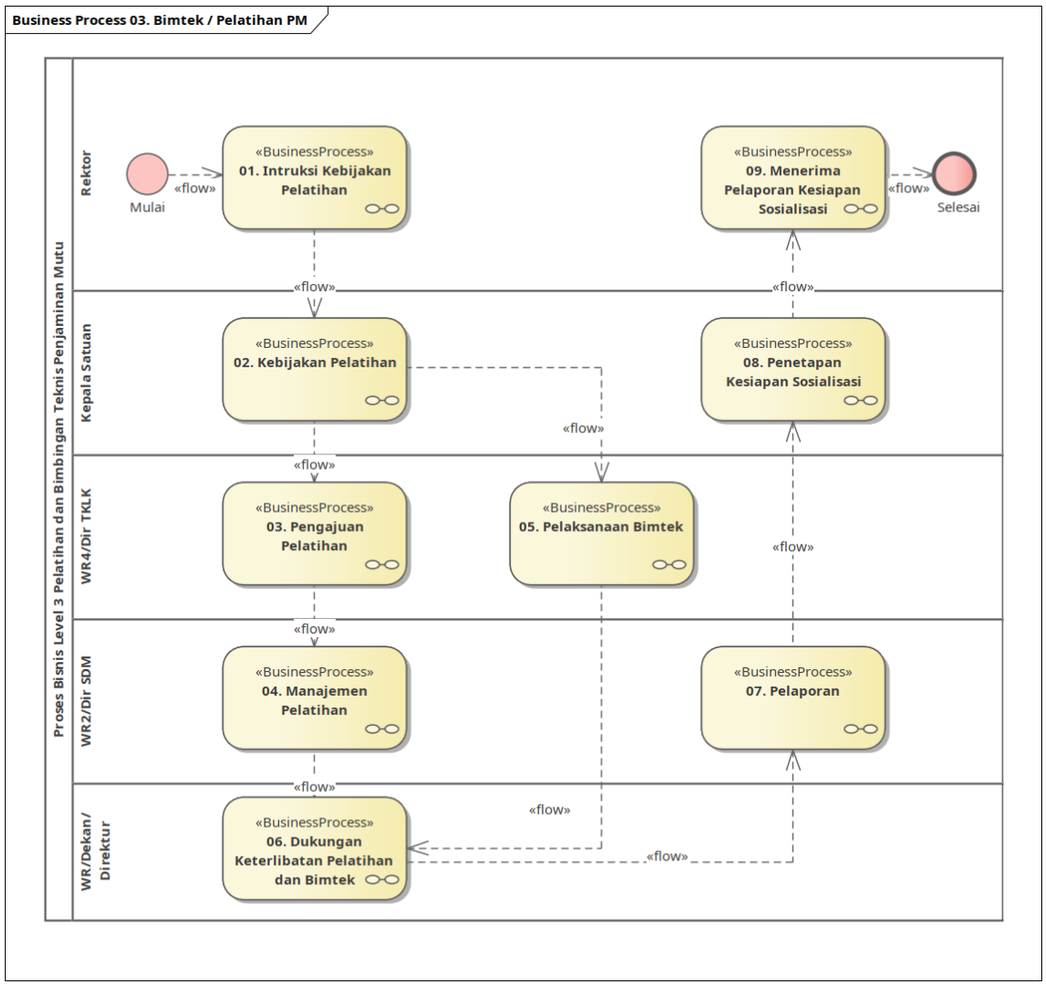
P12.B.01. Perencanaan



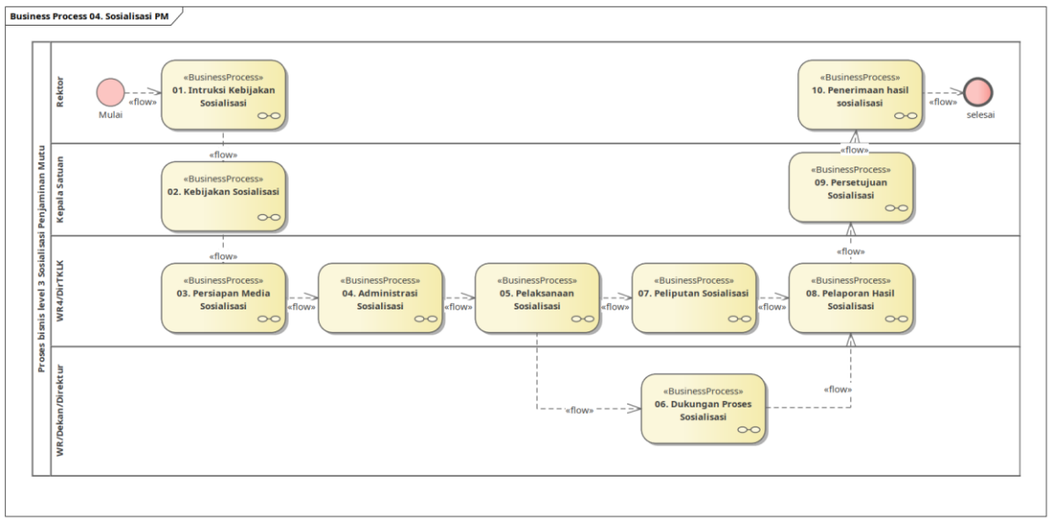
P12.B.02. Pengembangan Layanan



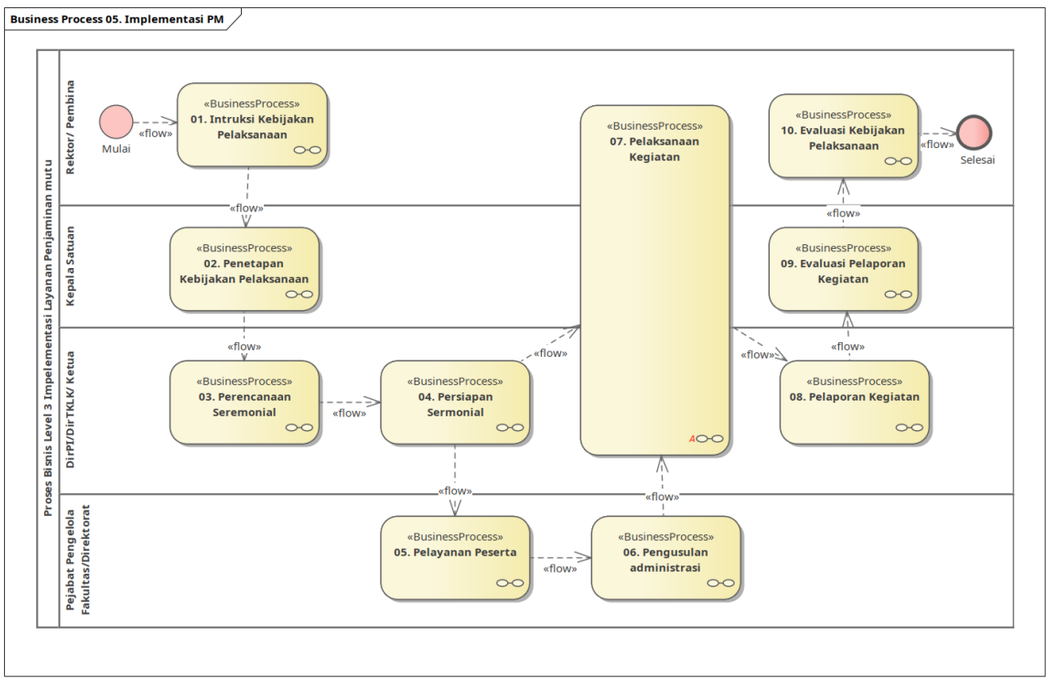
P12.B.03. Bimtek/ Pelatihan



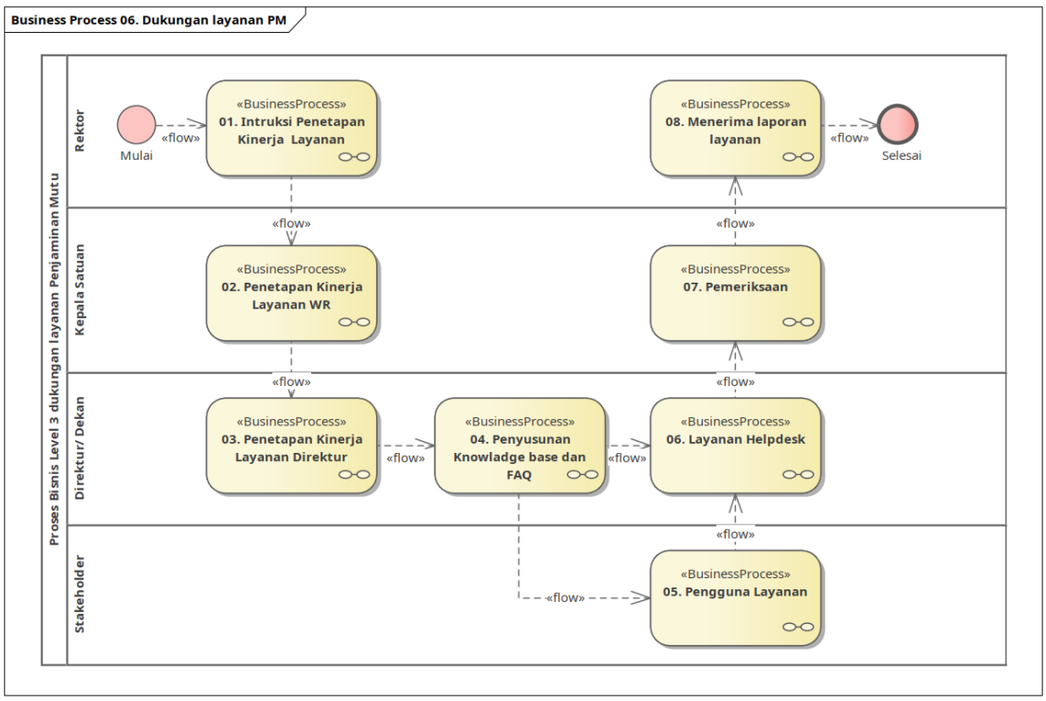
P12.B.04. Sosialisasi



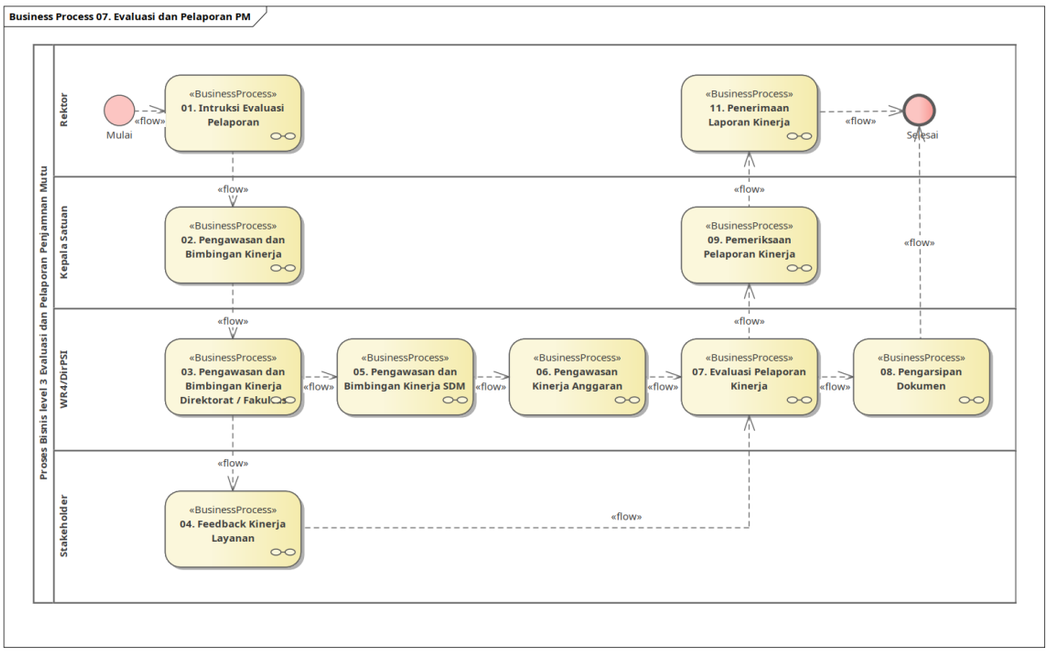
P12.B.05. Implementasi Layanan



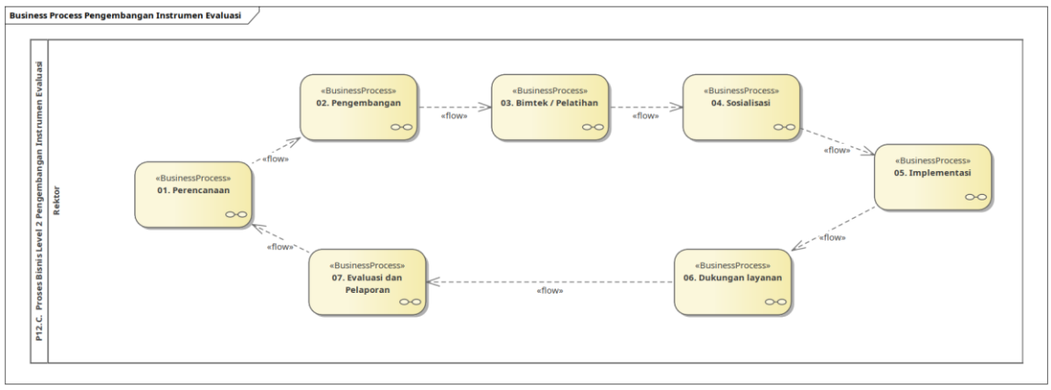
P12.B.06. Dukungan Layanan



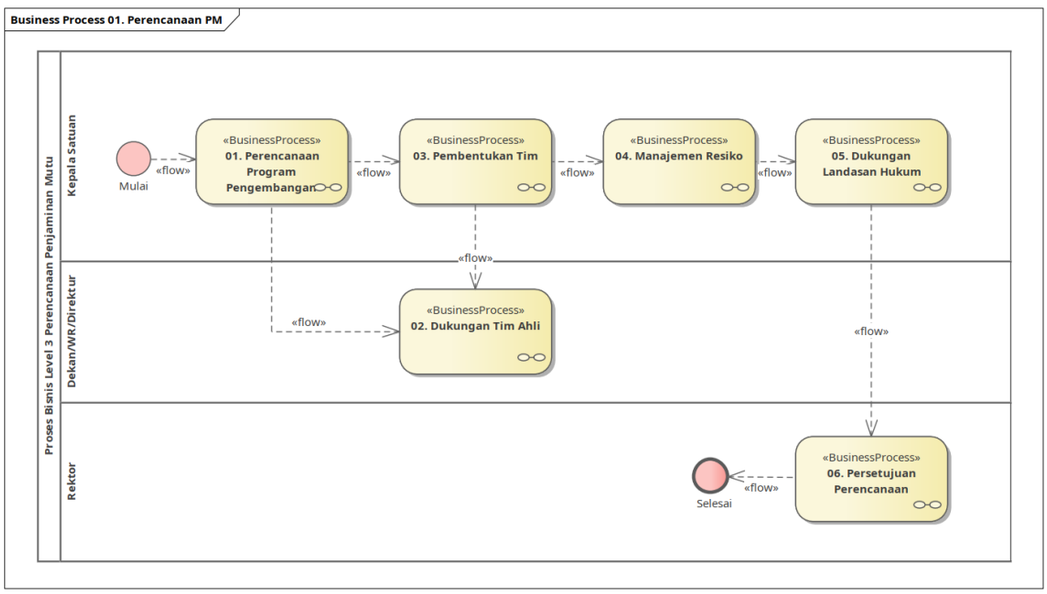
P12.B.07. Evaluasi dan Pelaporan



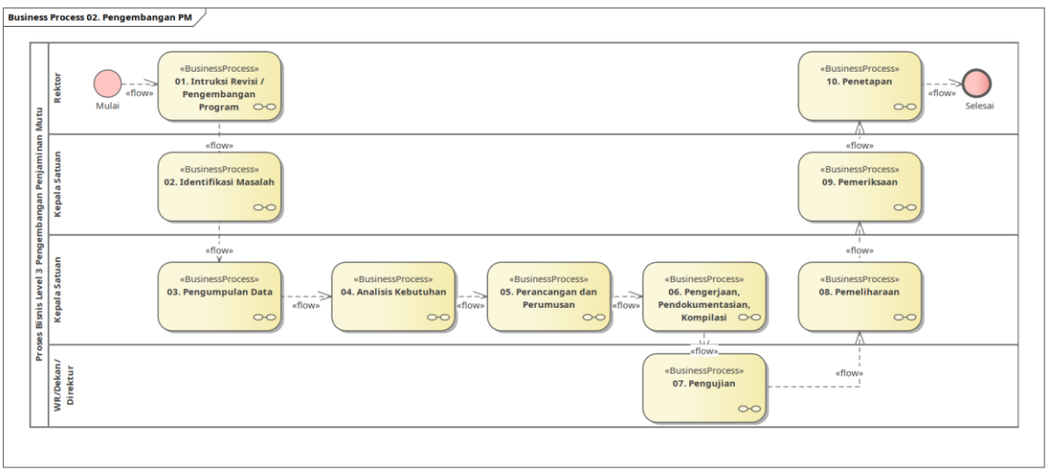
P12.C. Pengembangan Instrumen Evaluasi



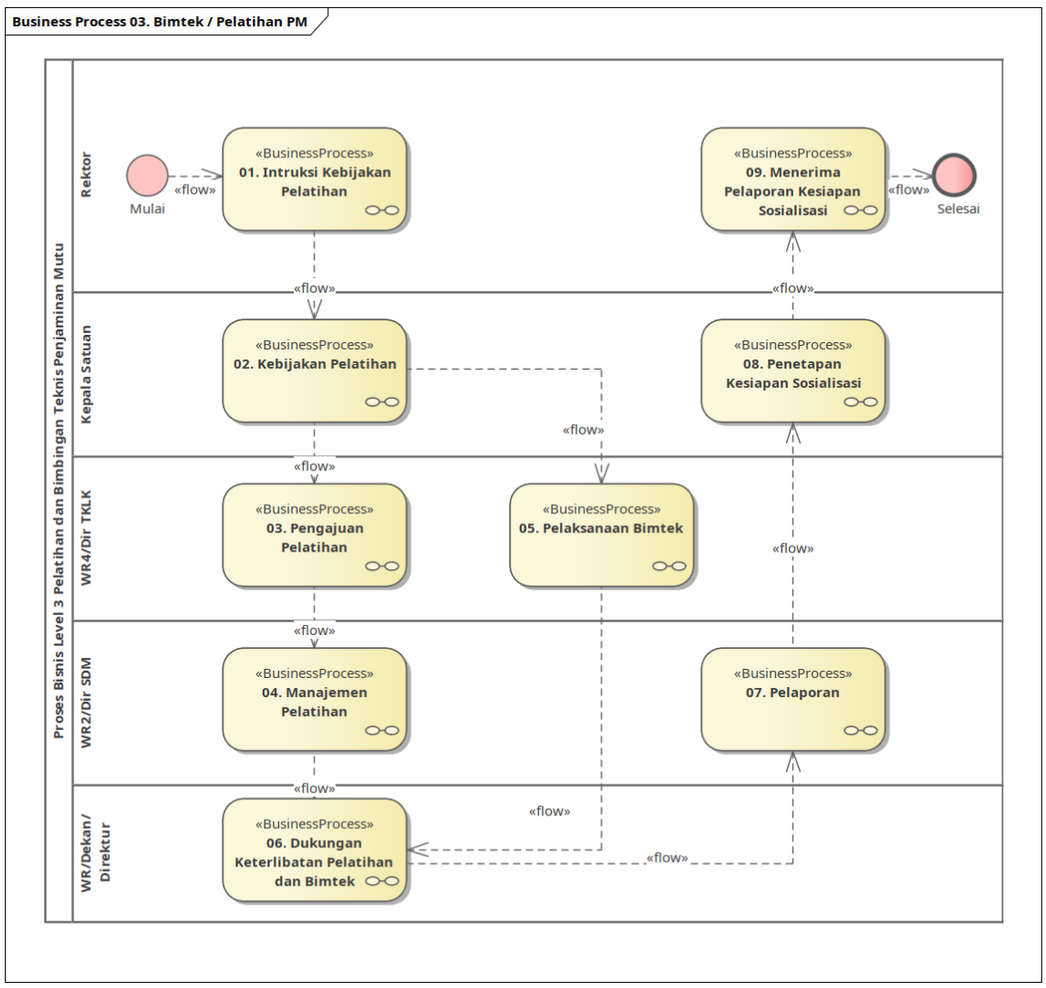
P12.C.01. Perencanaan



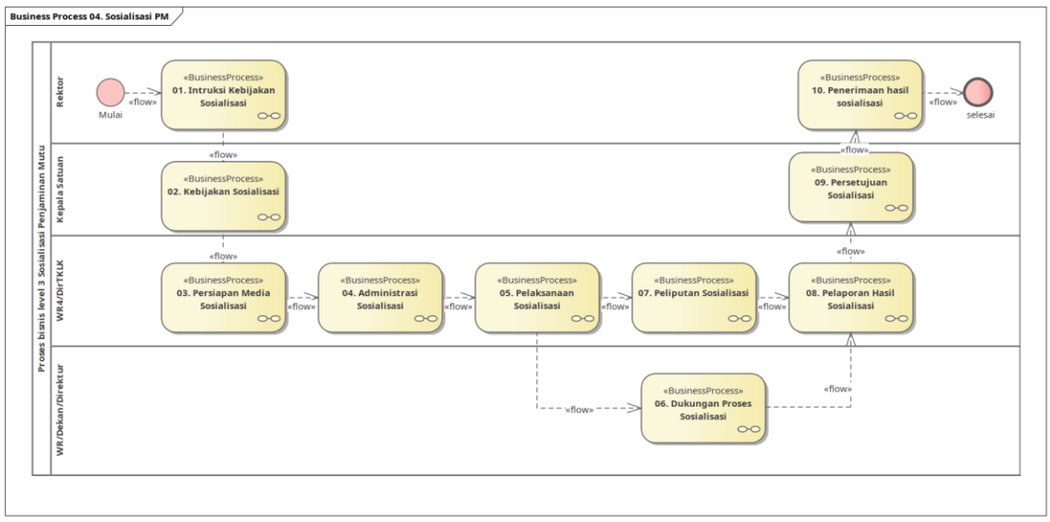
P12.C.02. Pengembangan Layanan



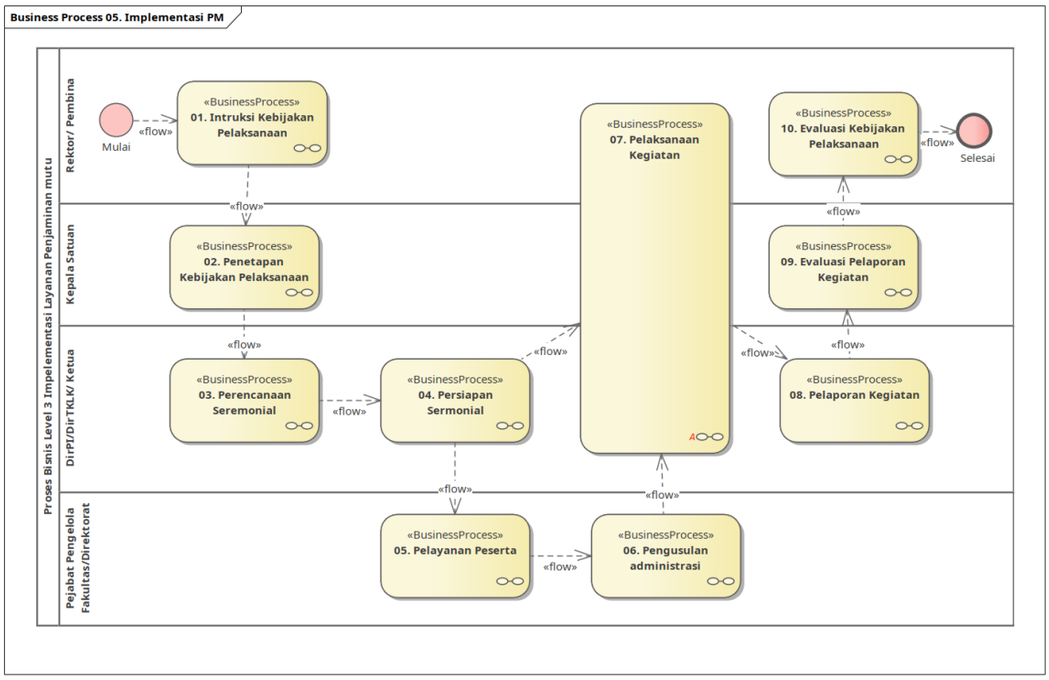
P12.C.03. Bimtek/ Pelatihan



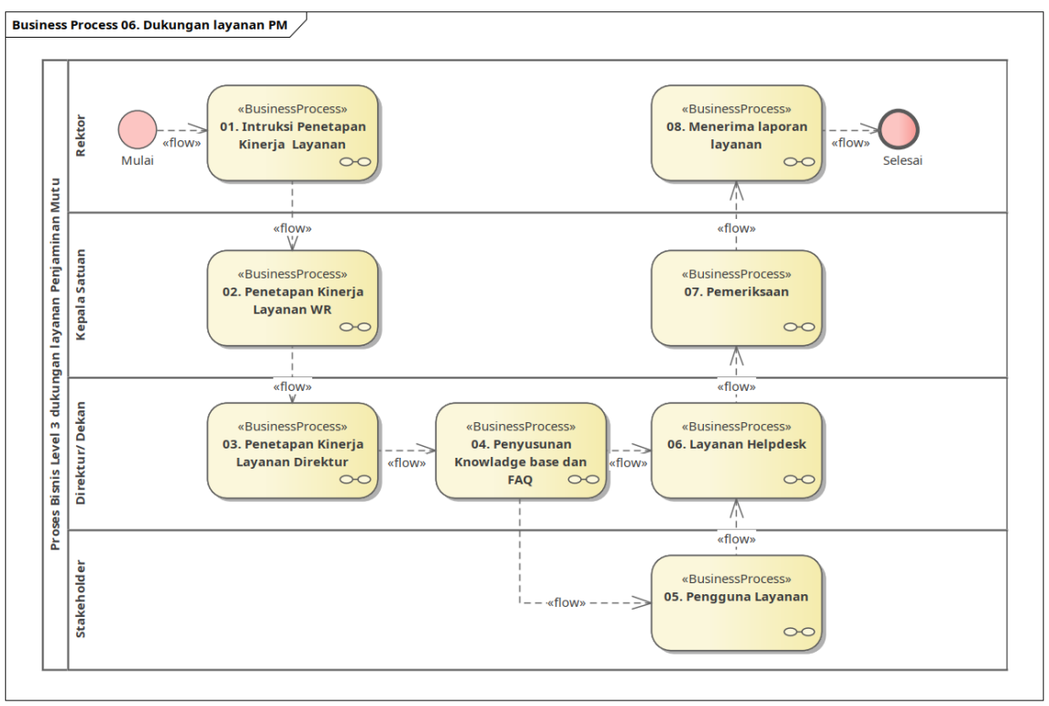
P12.C.04. Sosialisasi



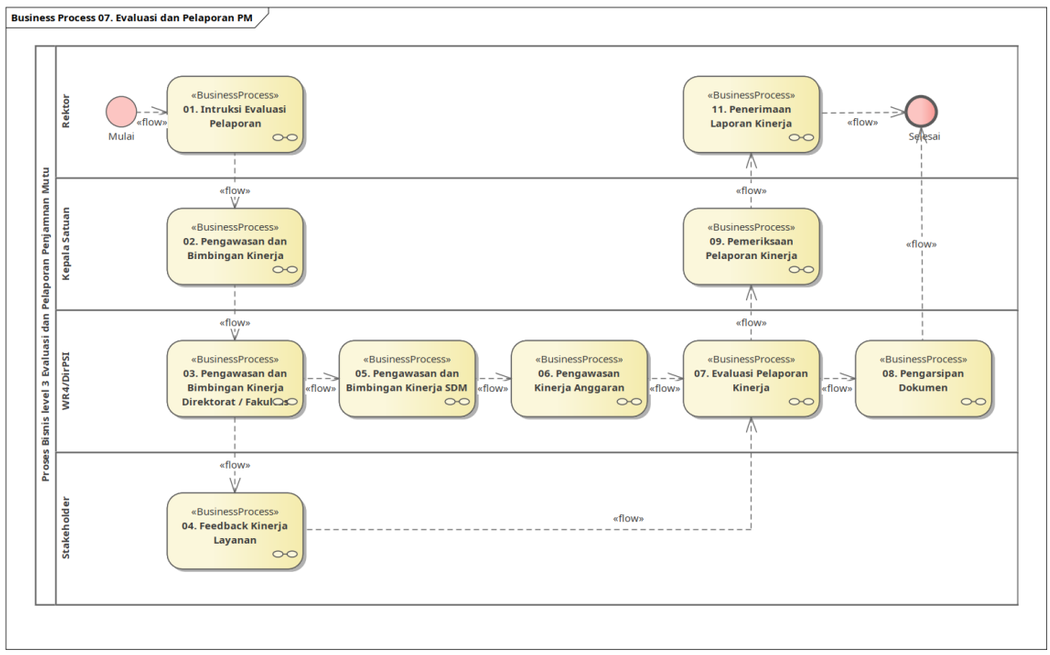
P12.C.05. Implementasi Layanan



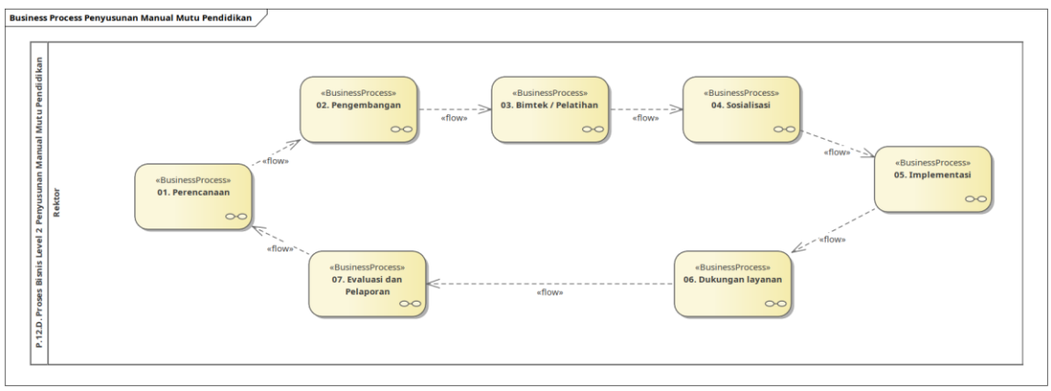
P12.C.06. Dukungan Layanan



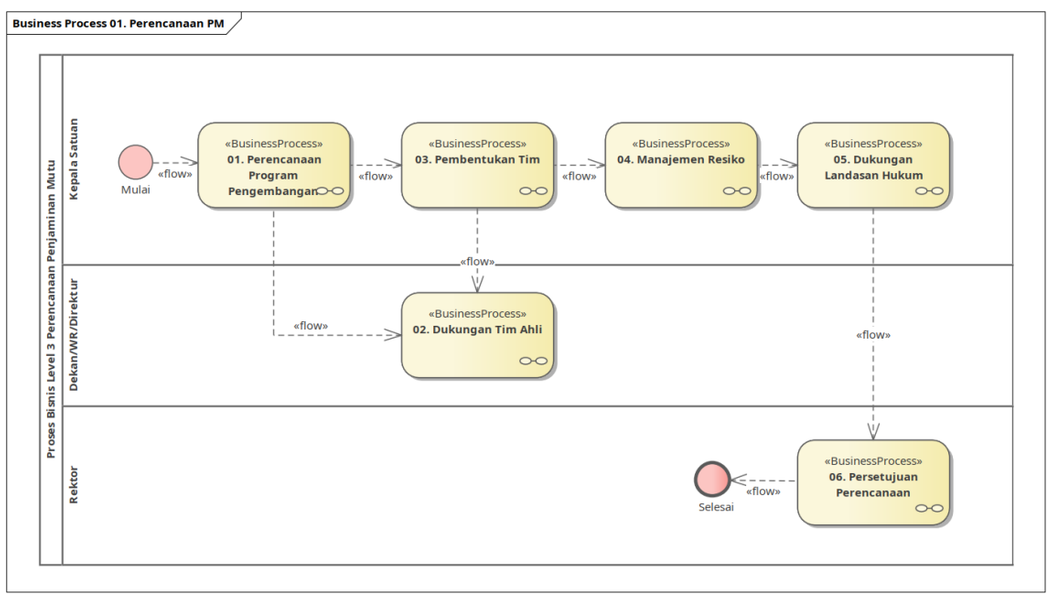
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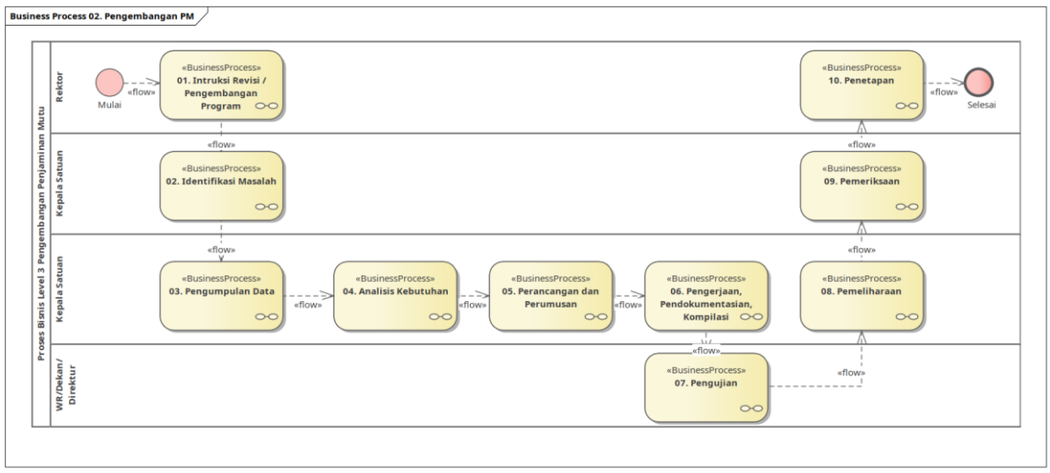
P.12.D. Penyusunan Manual Mutu Pendidikan



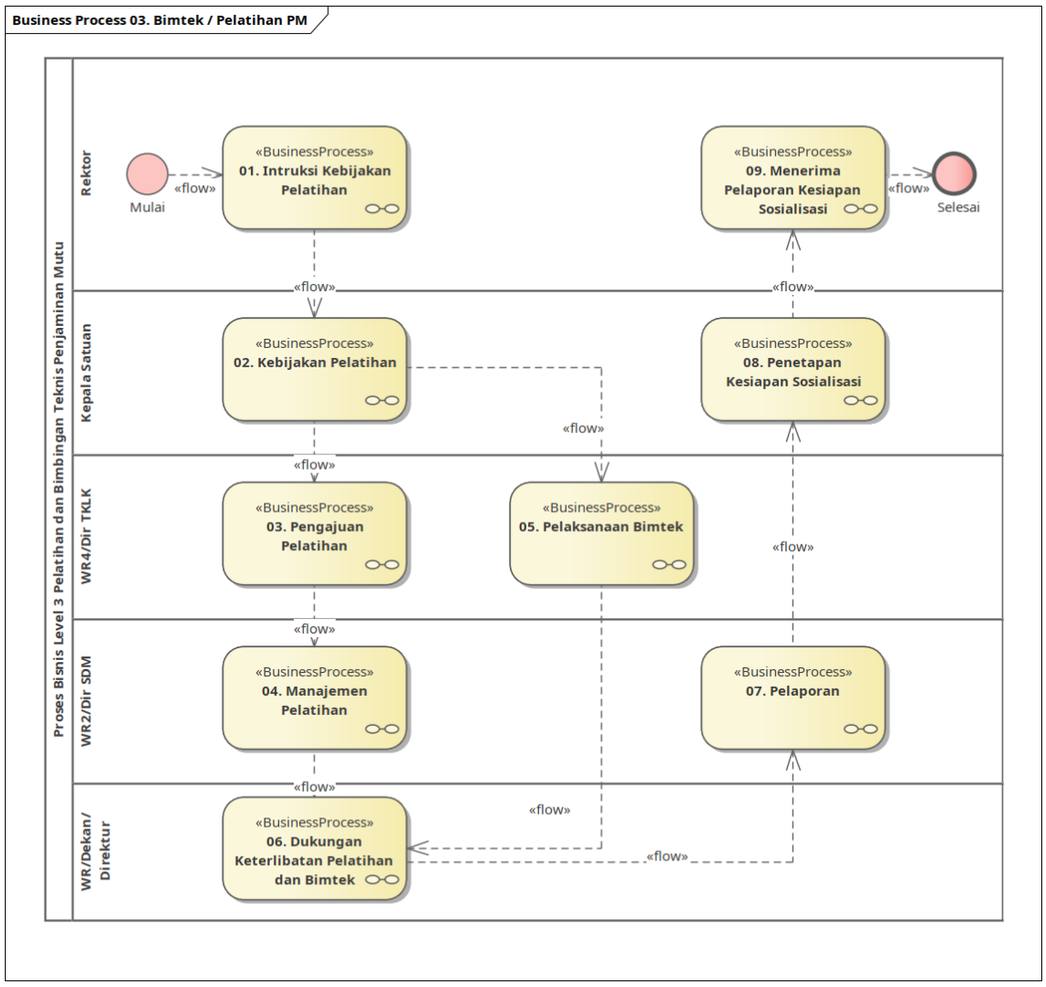
P12.D.01. Perencanaan



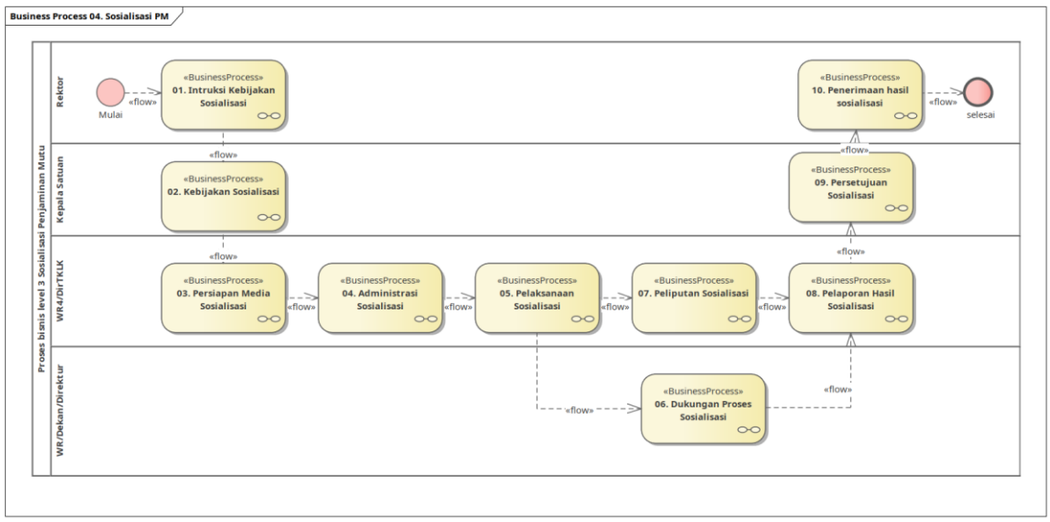
P12.D.02. Pengembangan Layanan



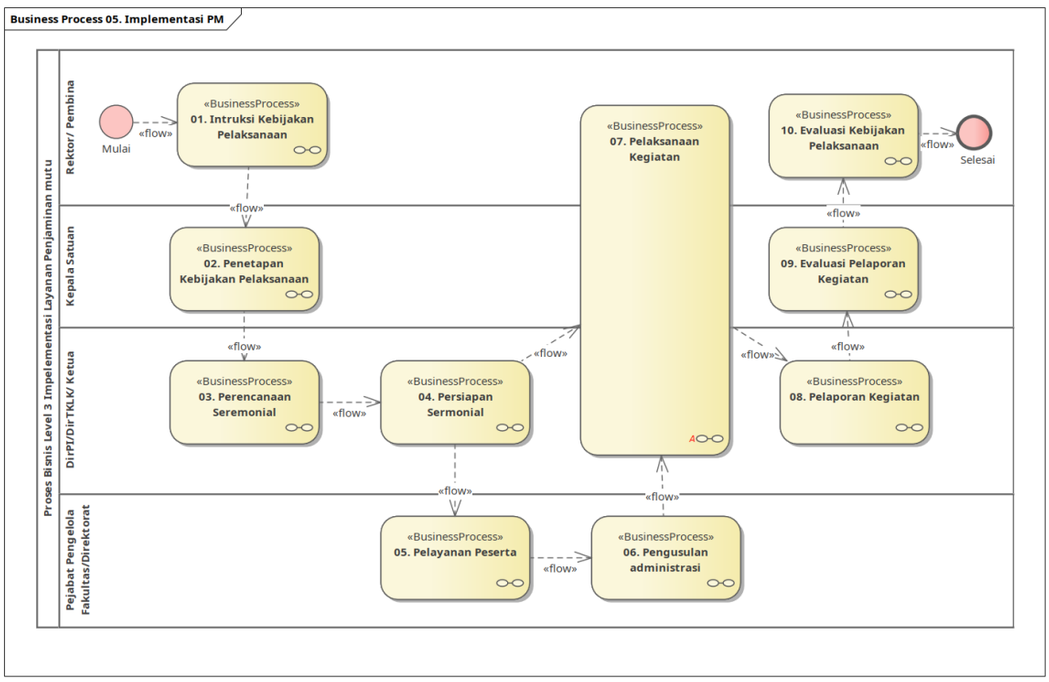
P12.D.03. Bimtek/ Pelatihan



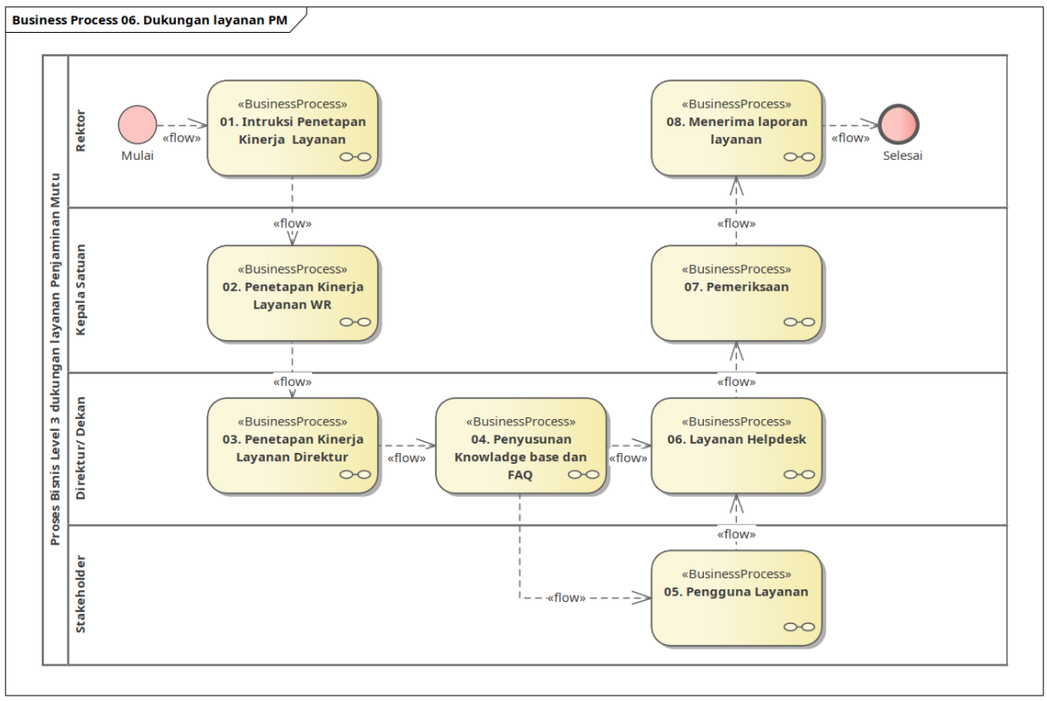
P12.D.04. Sosialisasi



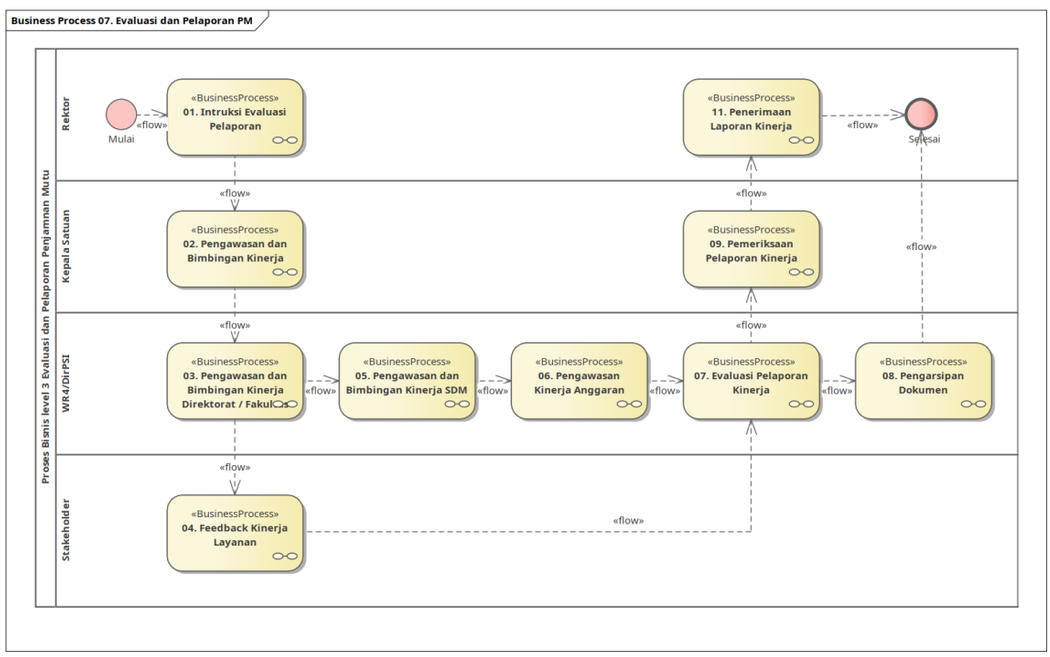
P12.D.05. Implementasi Layanan



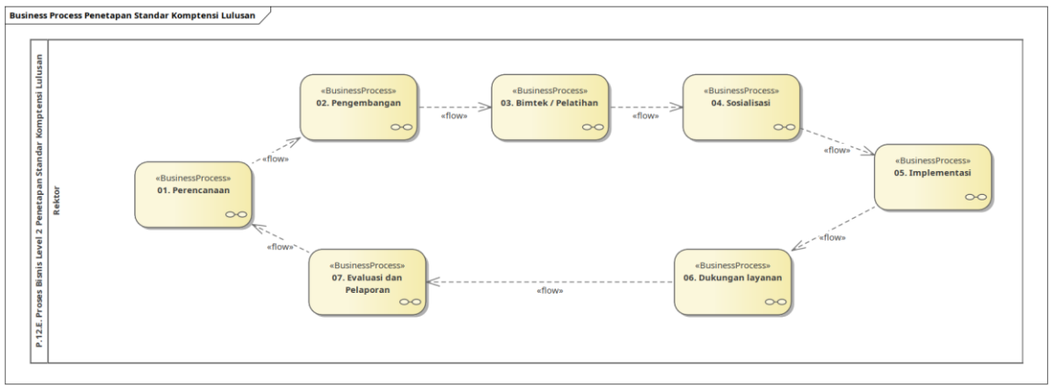
P12.D.06. Dukungan Layanan



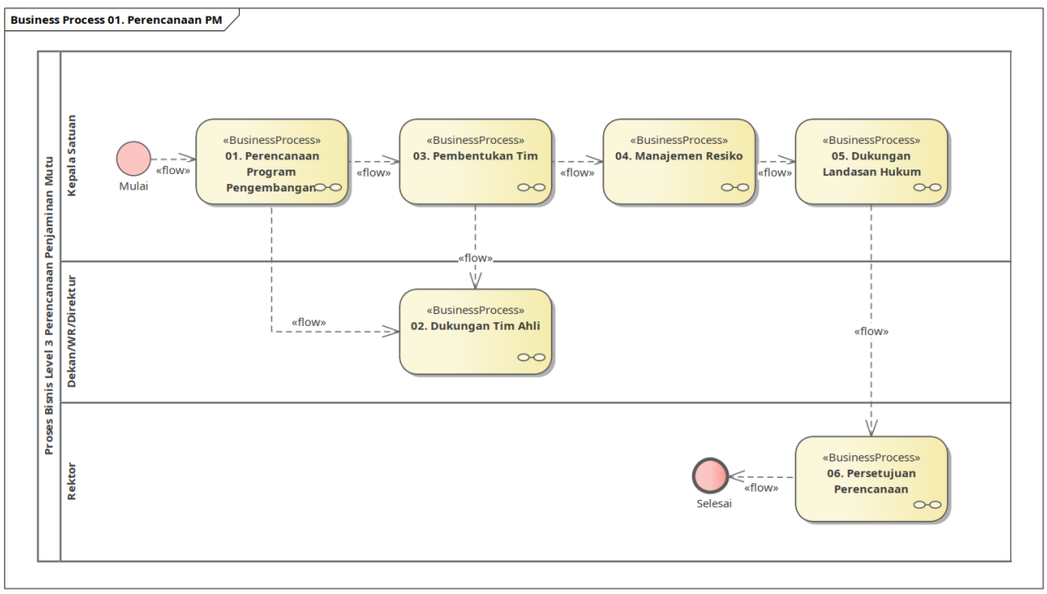
P12.D.07. Evaluasi dan Pelaporan



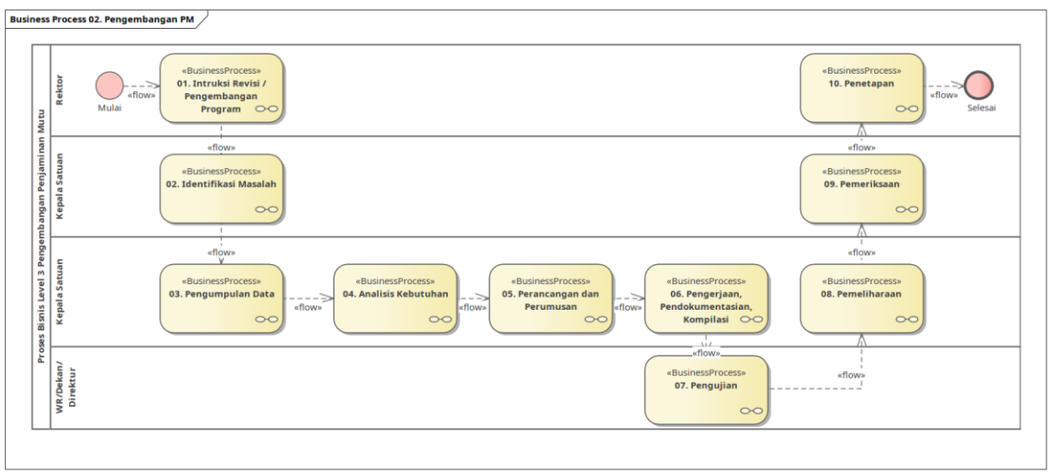
P.12.E. Penetapan Standar Komptensi Lulusan



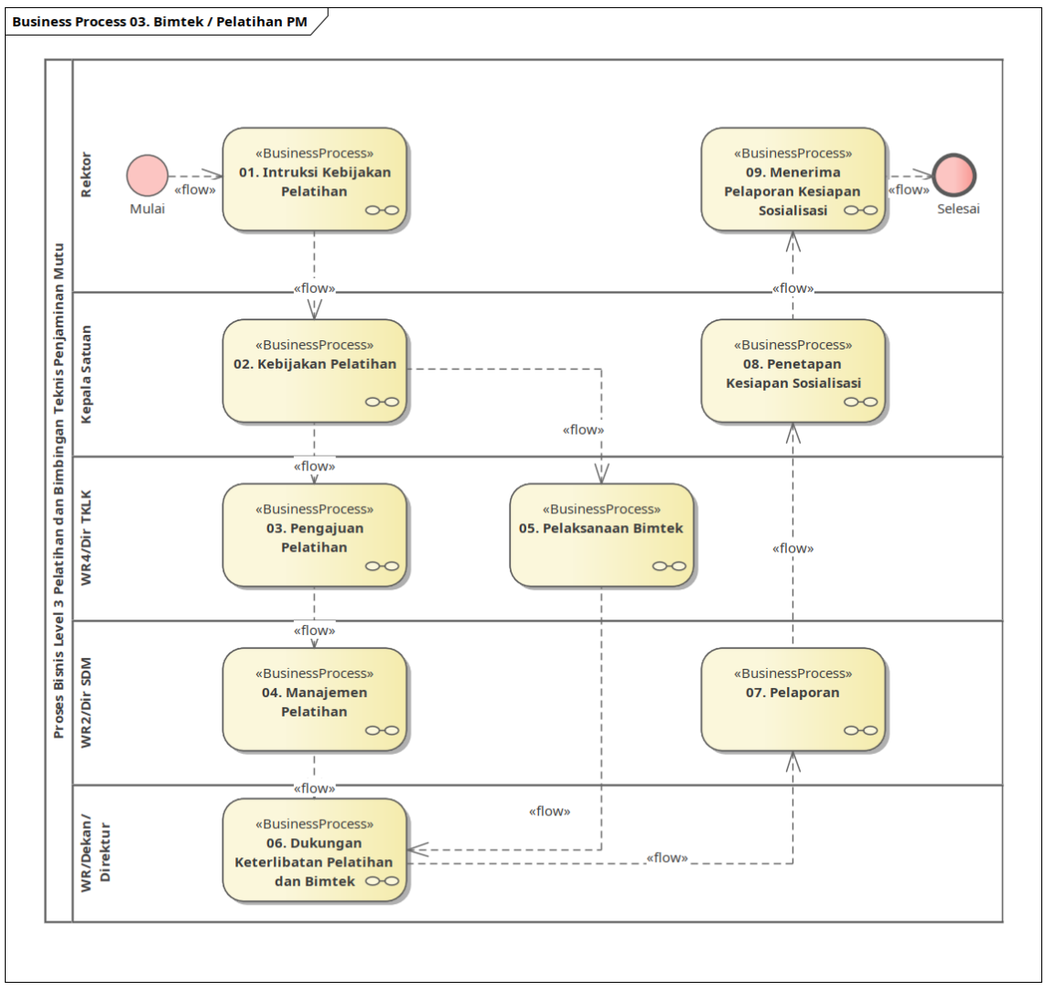
P12.E.01. Perencanaan



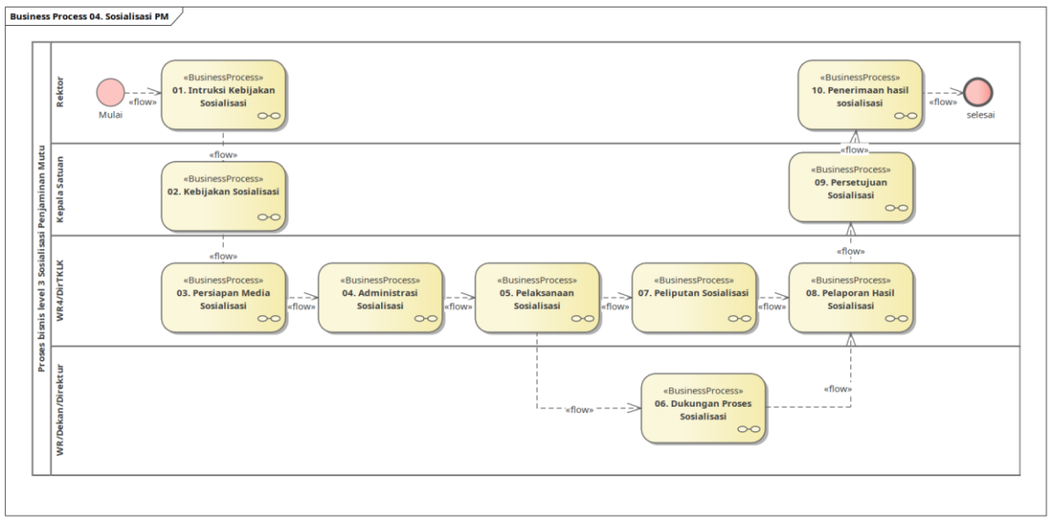
P12.E.02. Pengembangan Layanan



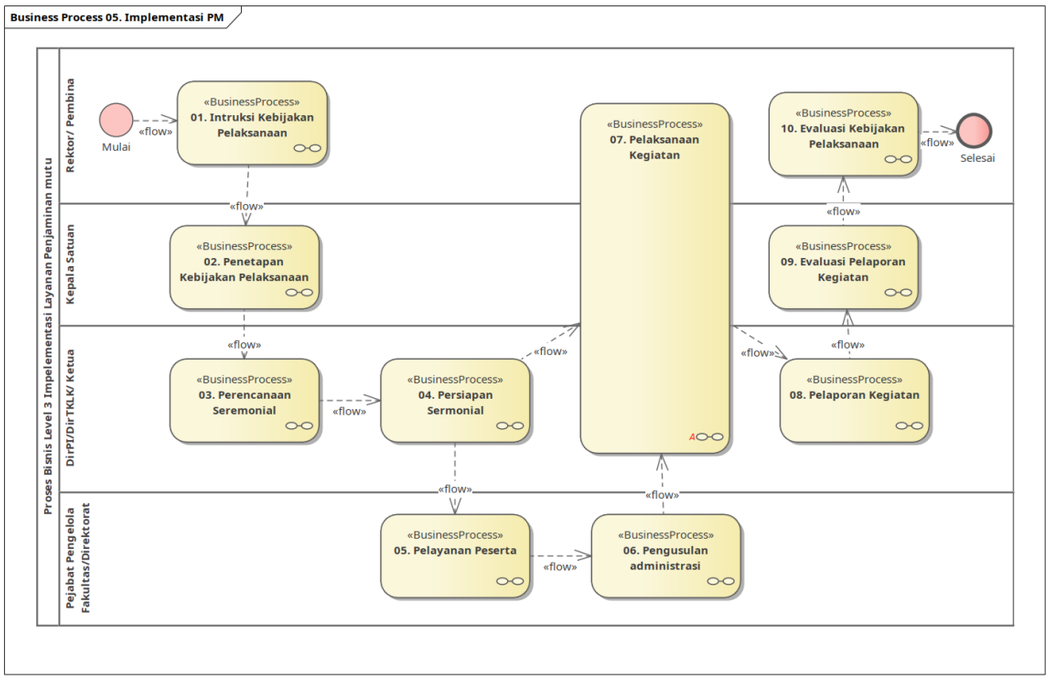
P12.E.03. Bimtek/ Pelatihan



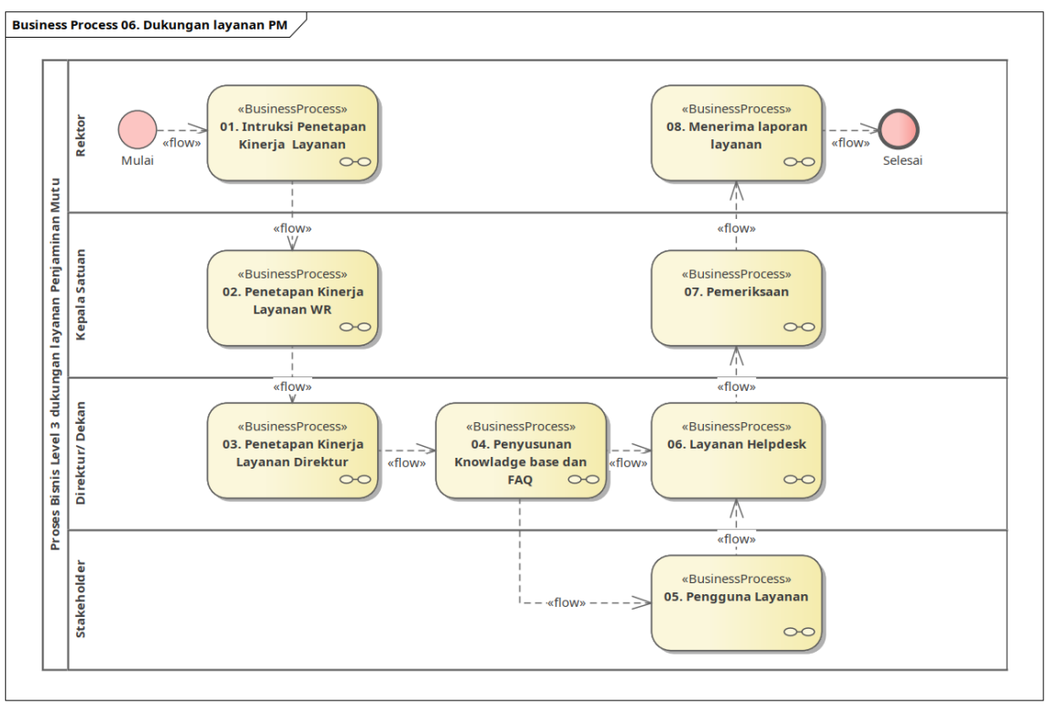
P12.E.04. Sosialisasi



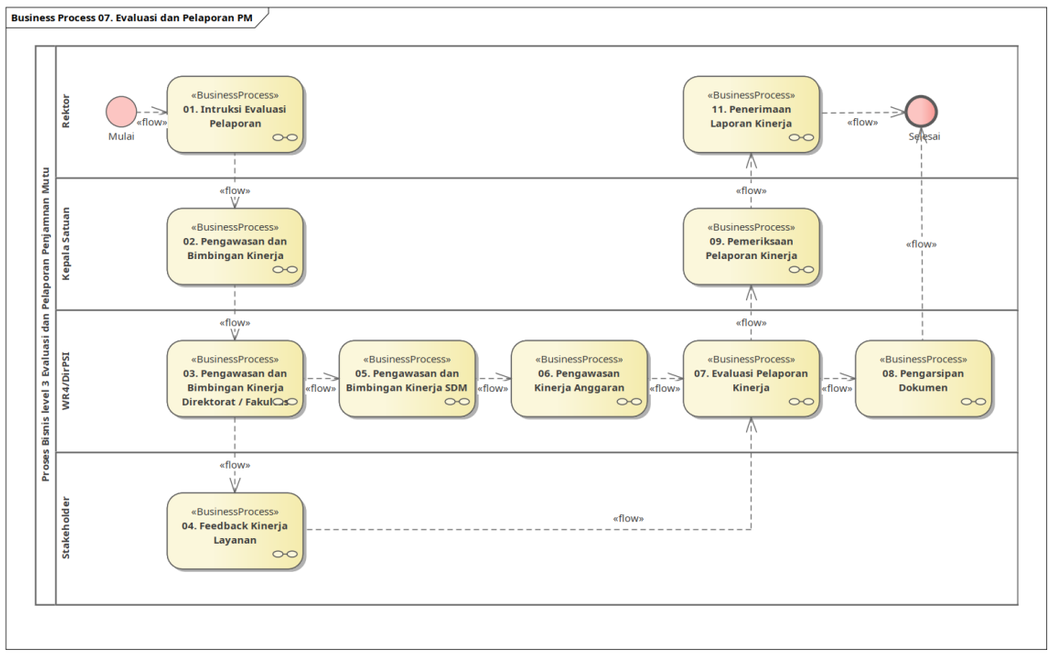
P12.E.05. Implementasi Layanan



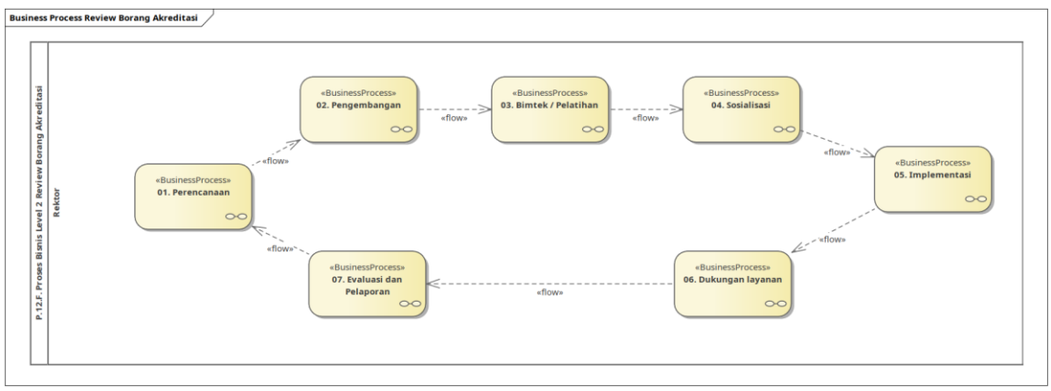
P12.E.06. Dukungan Layanan



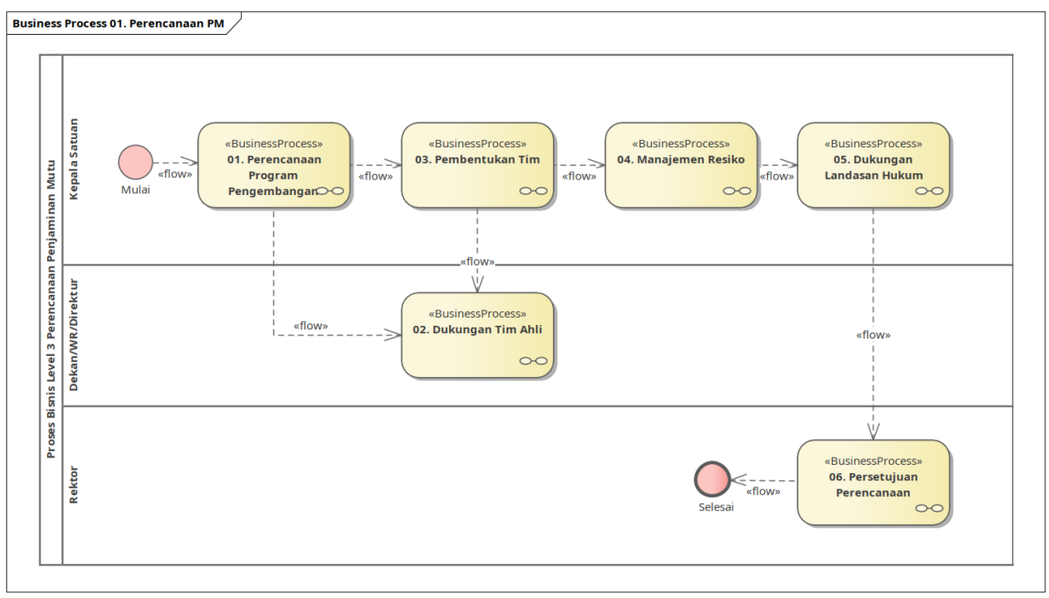
P12.E.07. Evaluasi dan Pelaporan



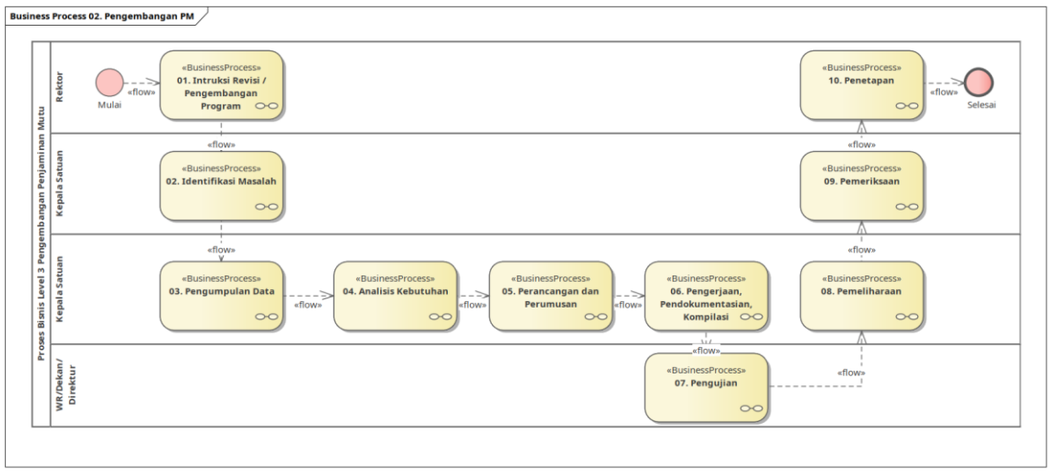
P.12.F. Review Borang Akreditasi



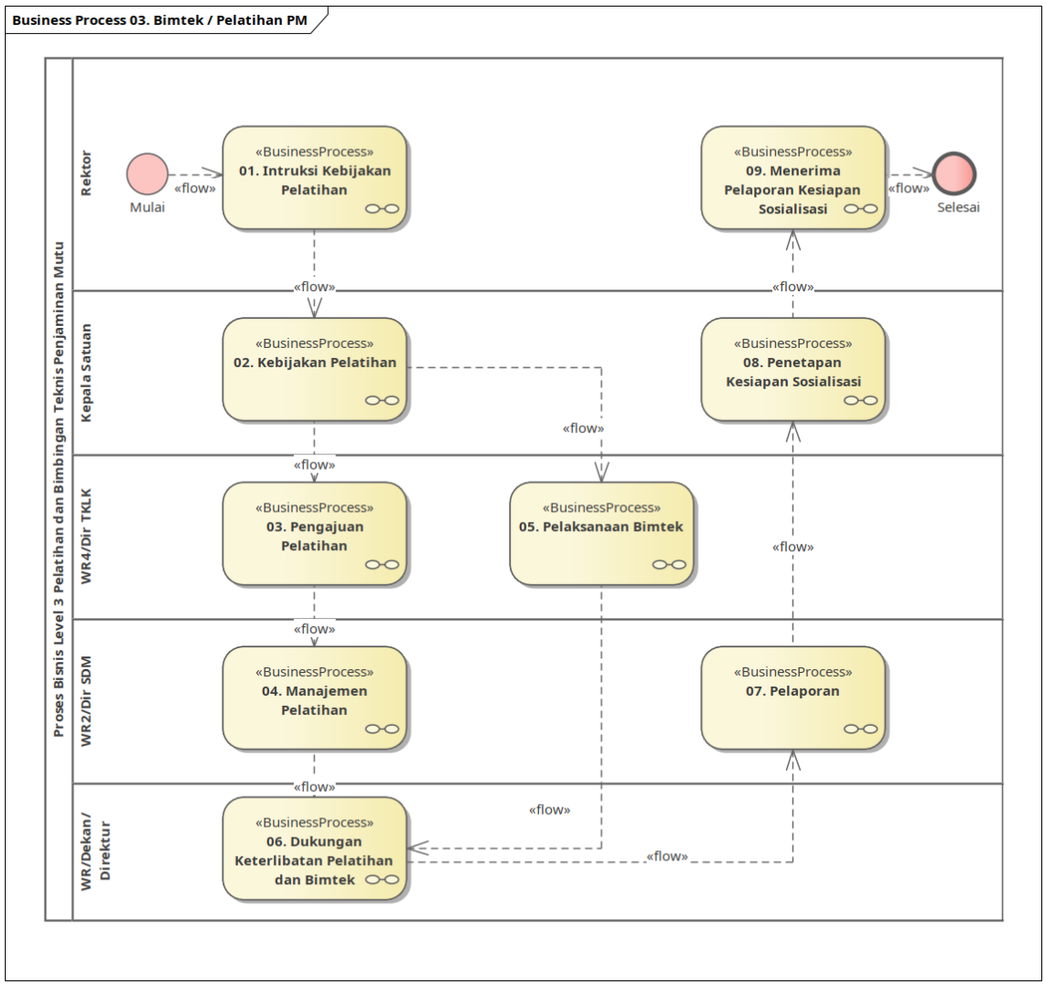
P12.F.01. Perencanaan



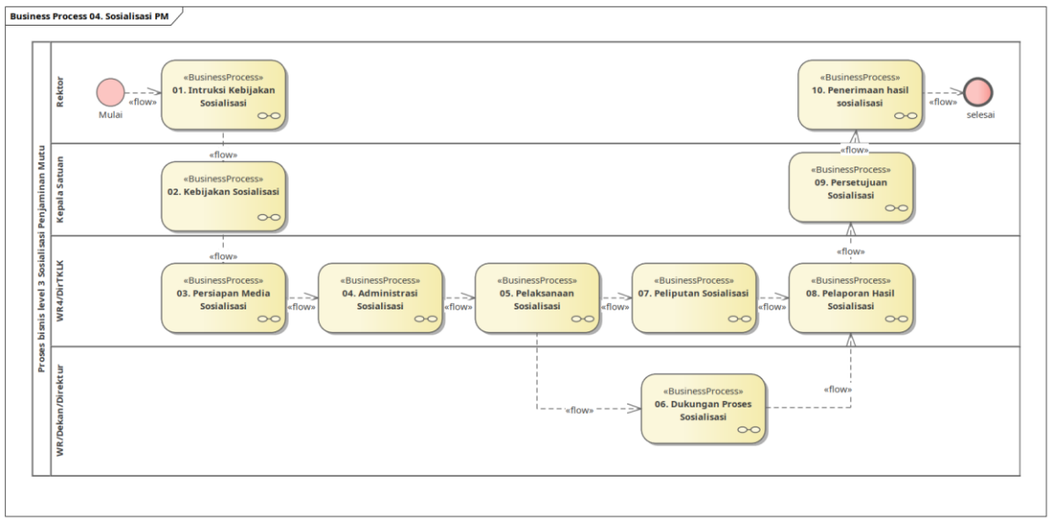
P12.F.02. Pengembangan Layanan



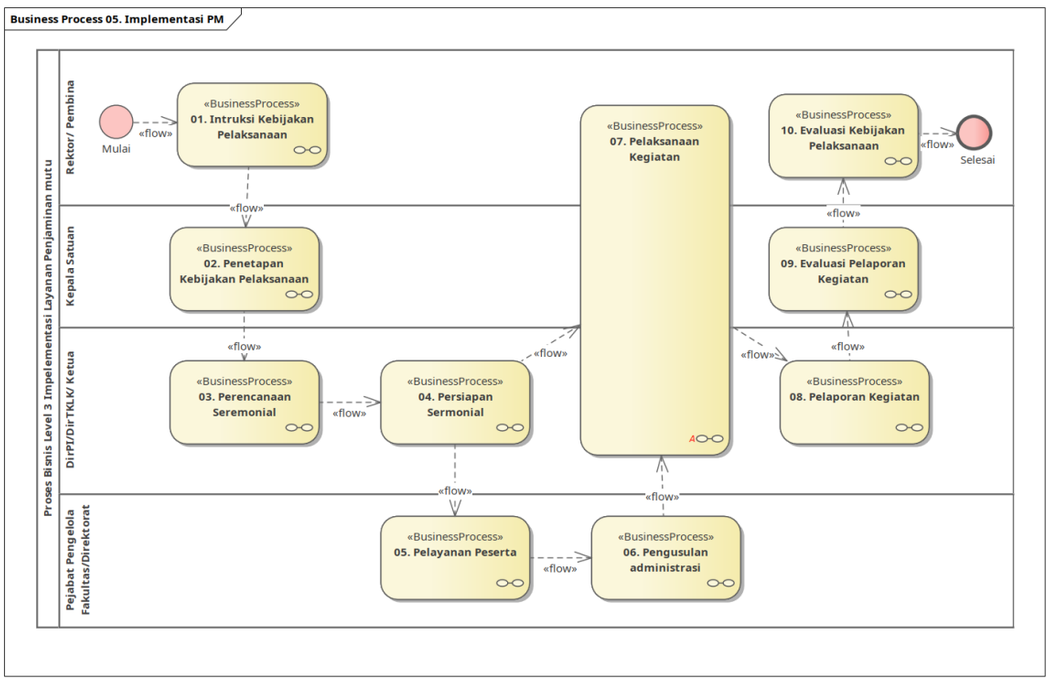
P12.F.03. Bimtek/ Pelatihan



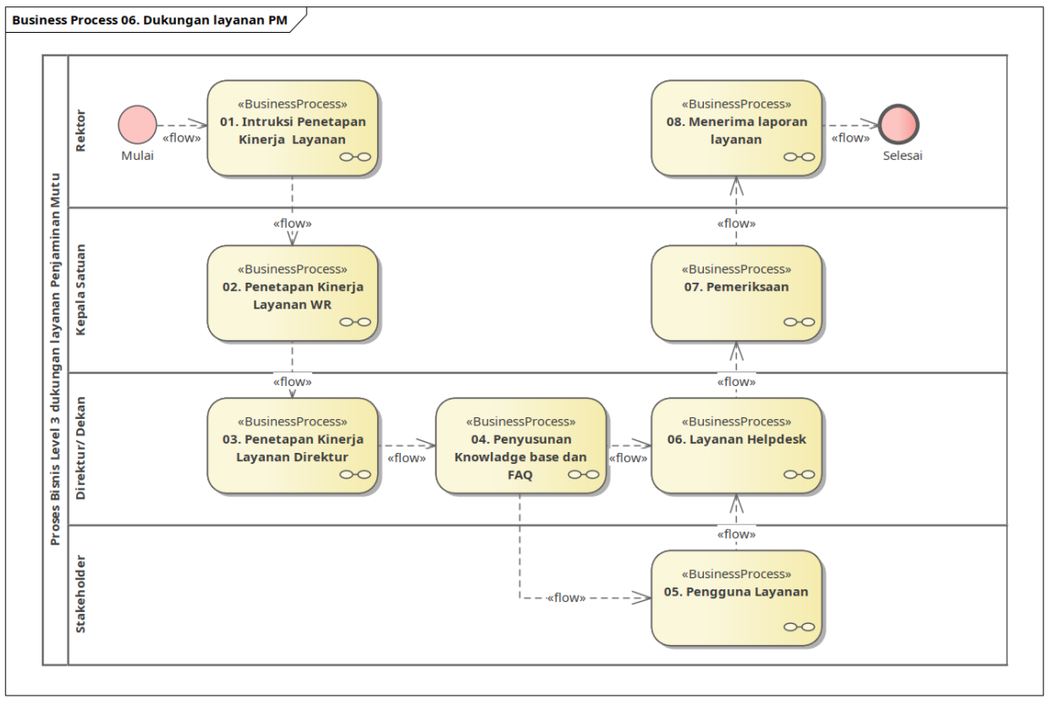
P12.F.04. Sosialisasi



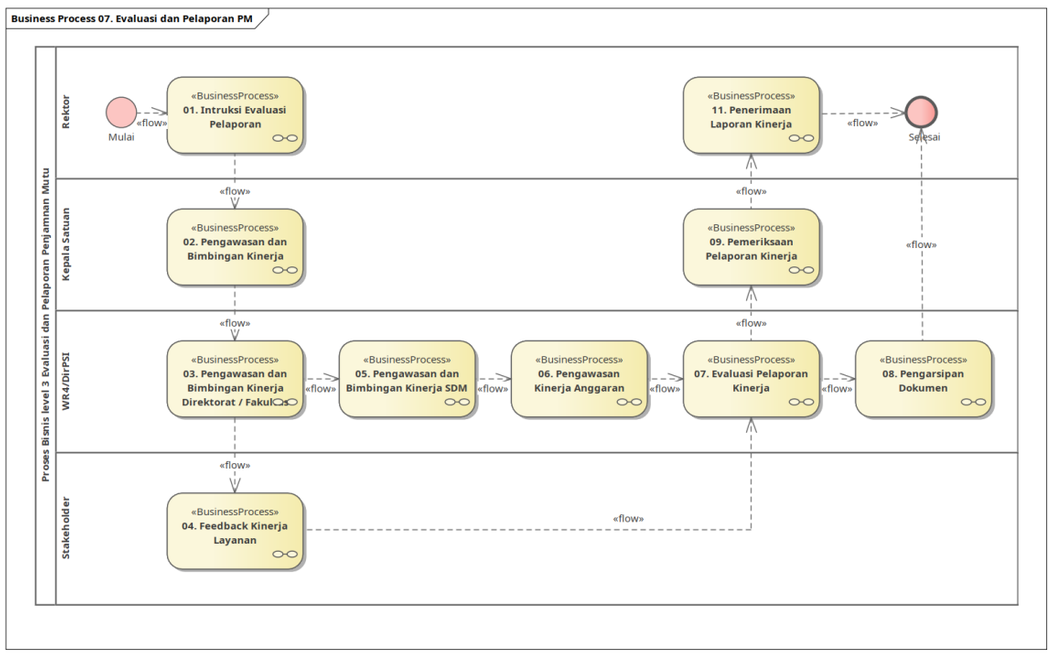
P12.F.05. Implementasi Layanan



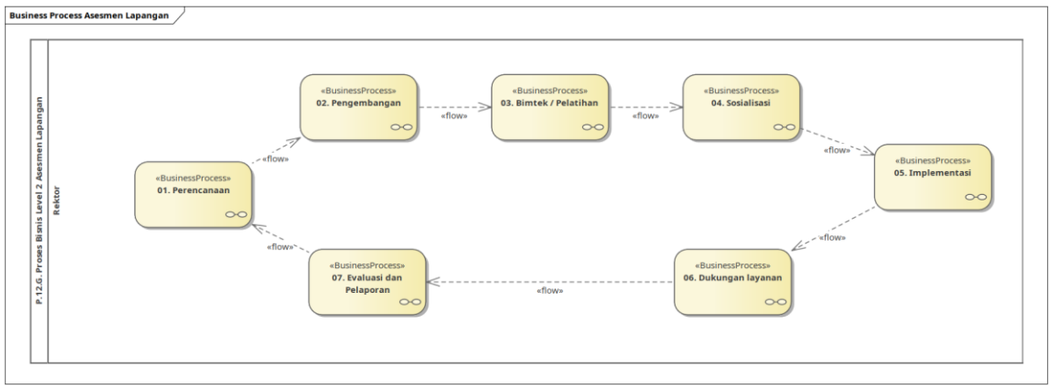
P12.F.06. Dukungan Layanan



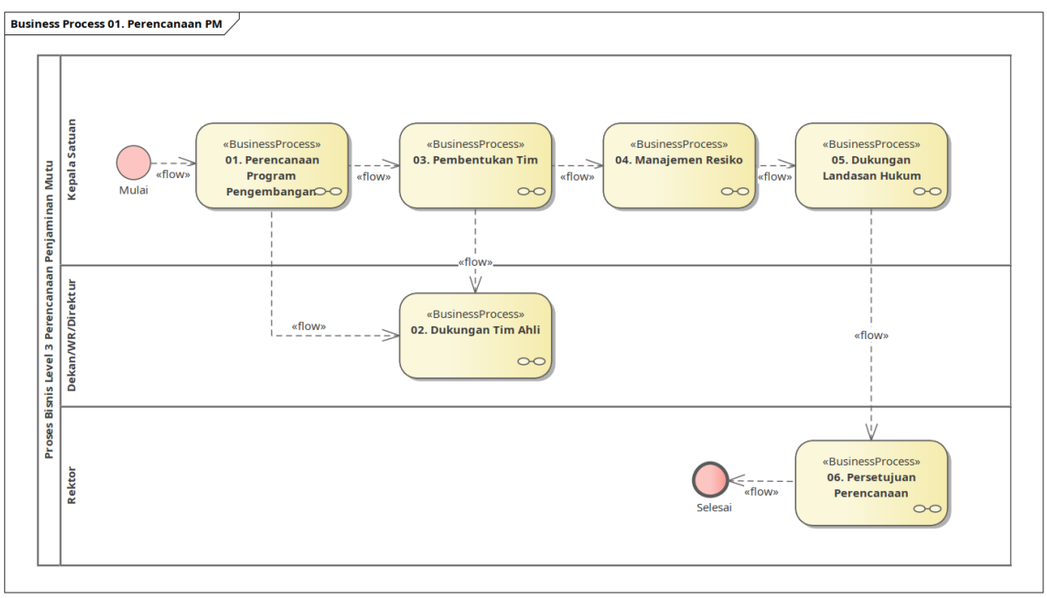
P12.F.07. Evaluasi dan Pelaporan



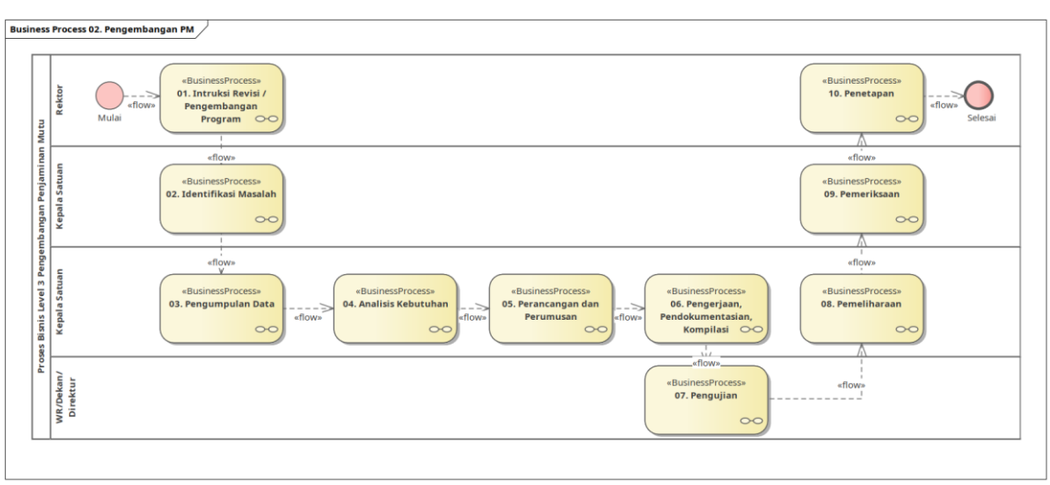
P.12.G. Asesmen Lapangan



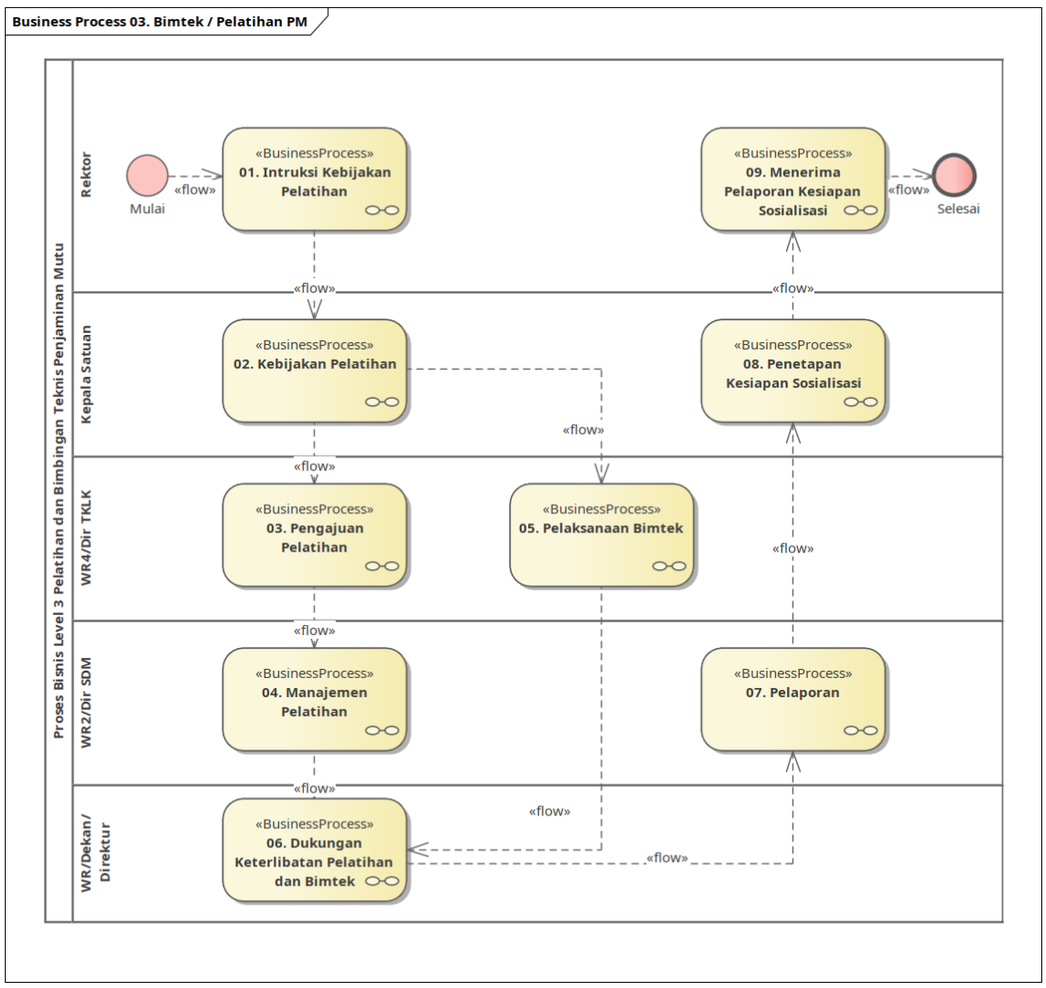
P12.G.01. Perencanaan



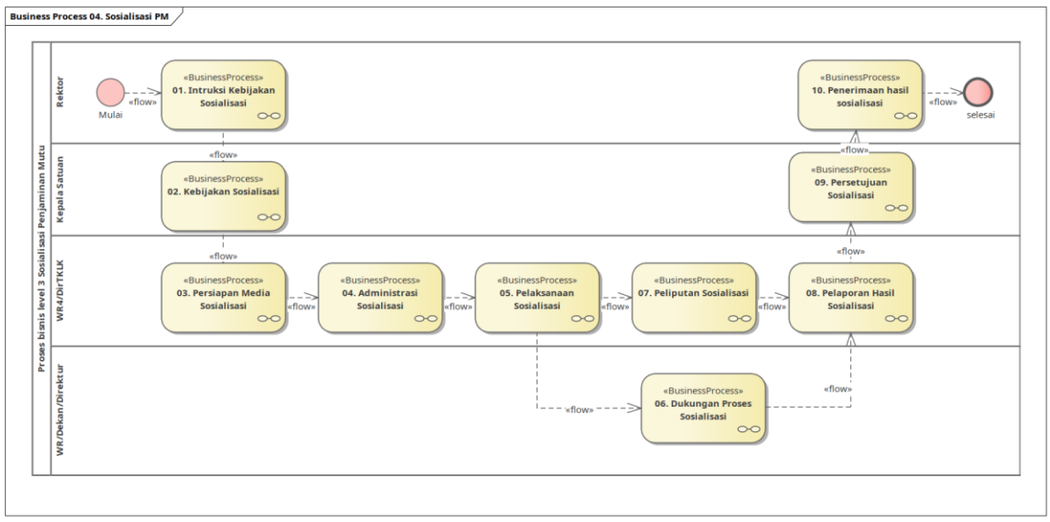
P12.G.02. Pengembangan Layanan



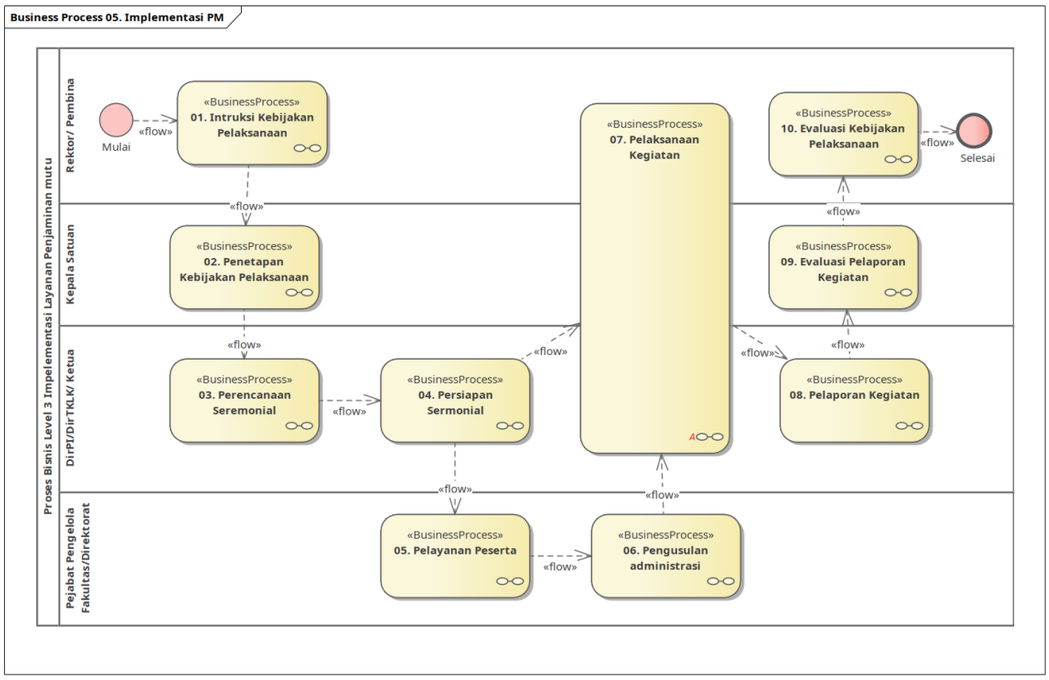
P12.G.03. Bimtek/ Pelatihan



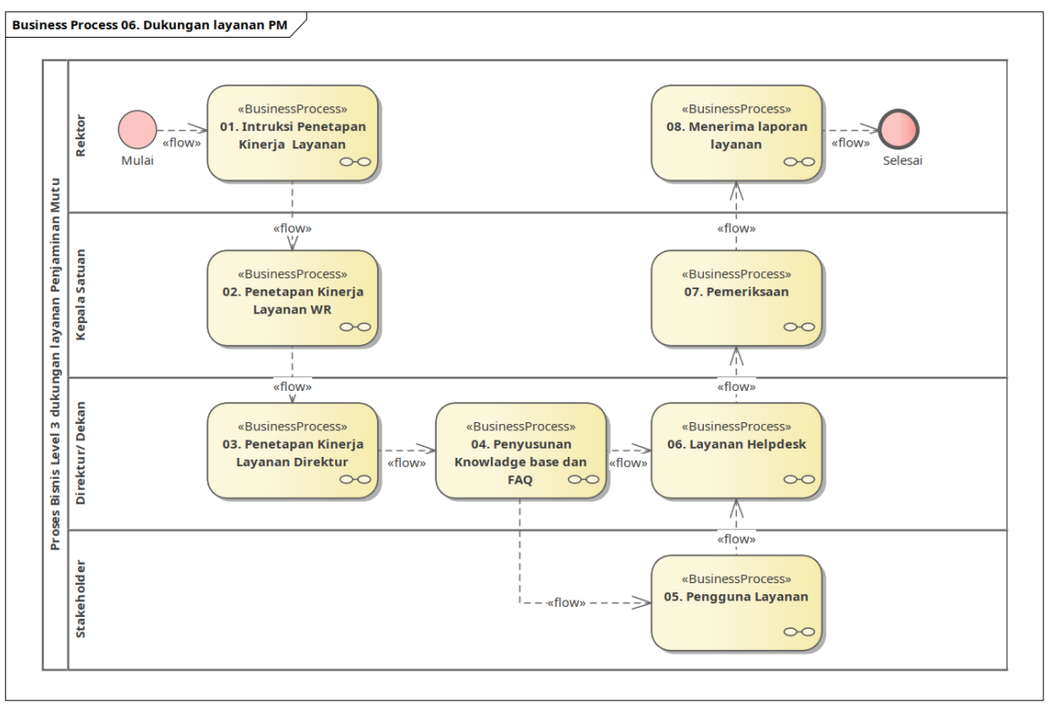
P12.G.04. Sosialisasi



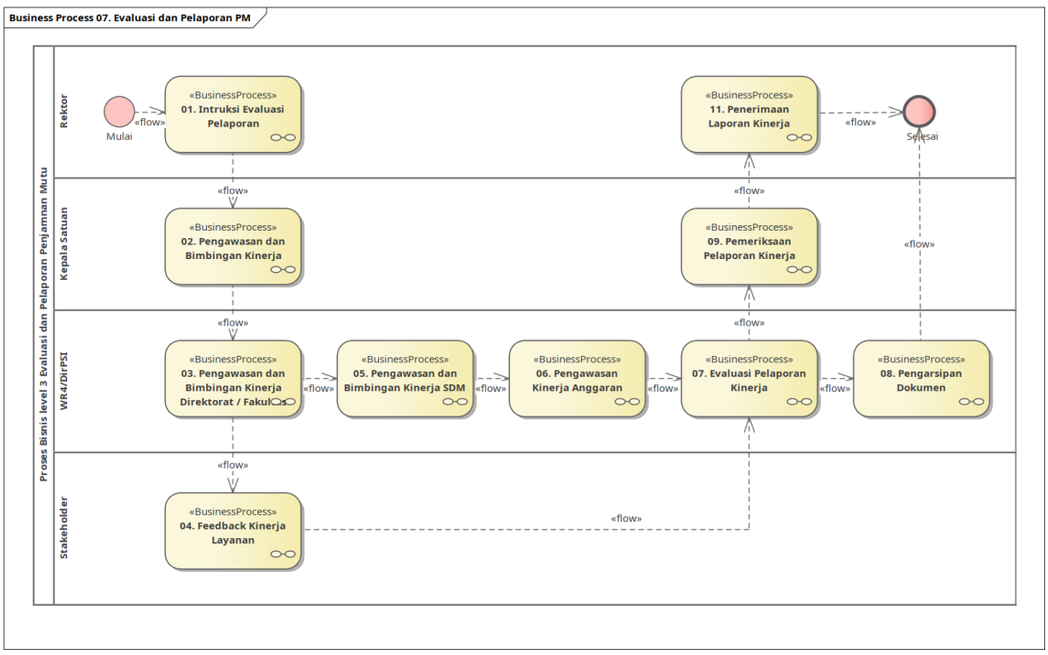
P12.G.05. Implementasi Layanan



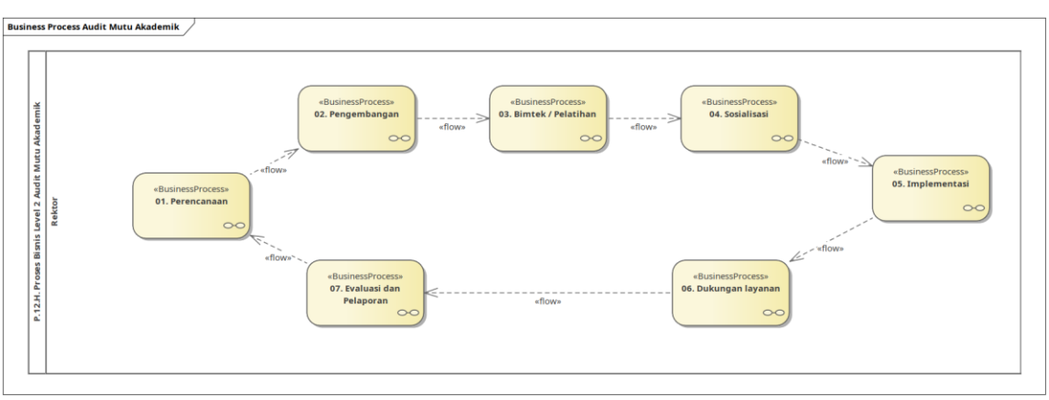
P12.G.06. Dukungan Layanan



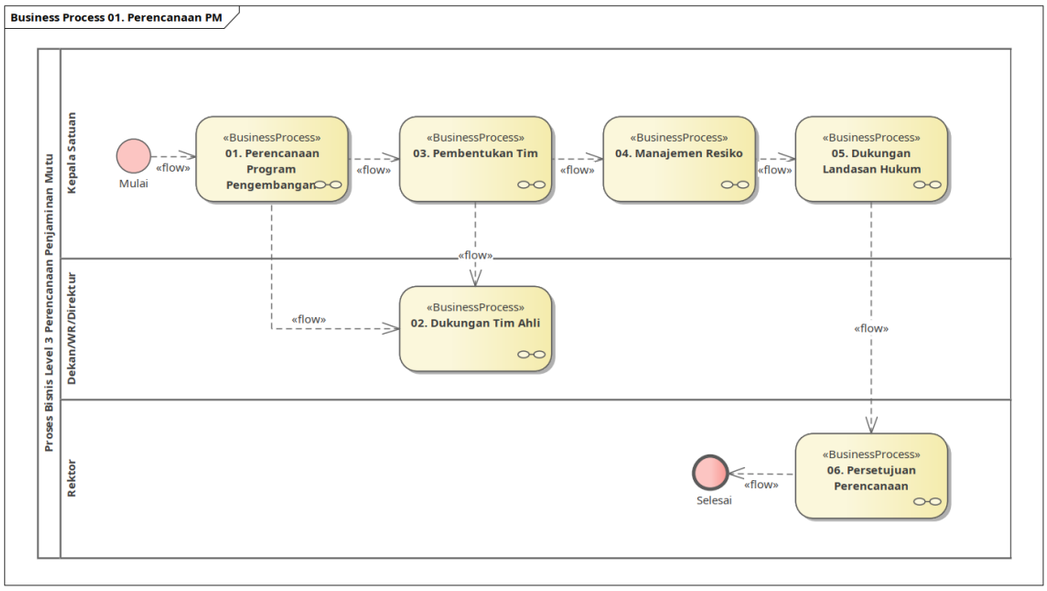
P12.G.07. Evaluasi dan Pelaporan



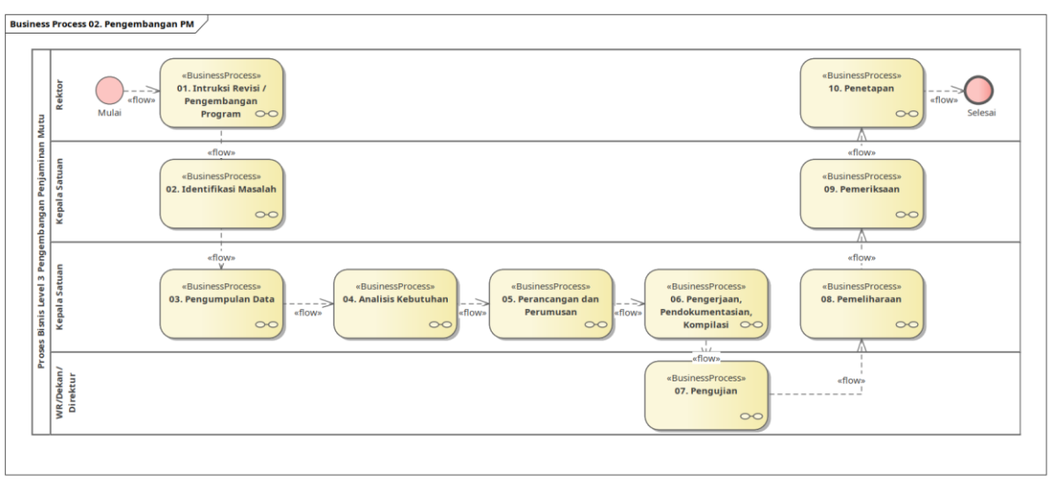
P.12.H. Audit Mutu Akademik



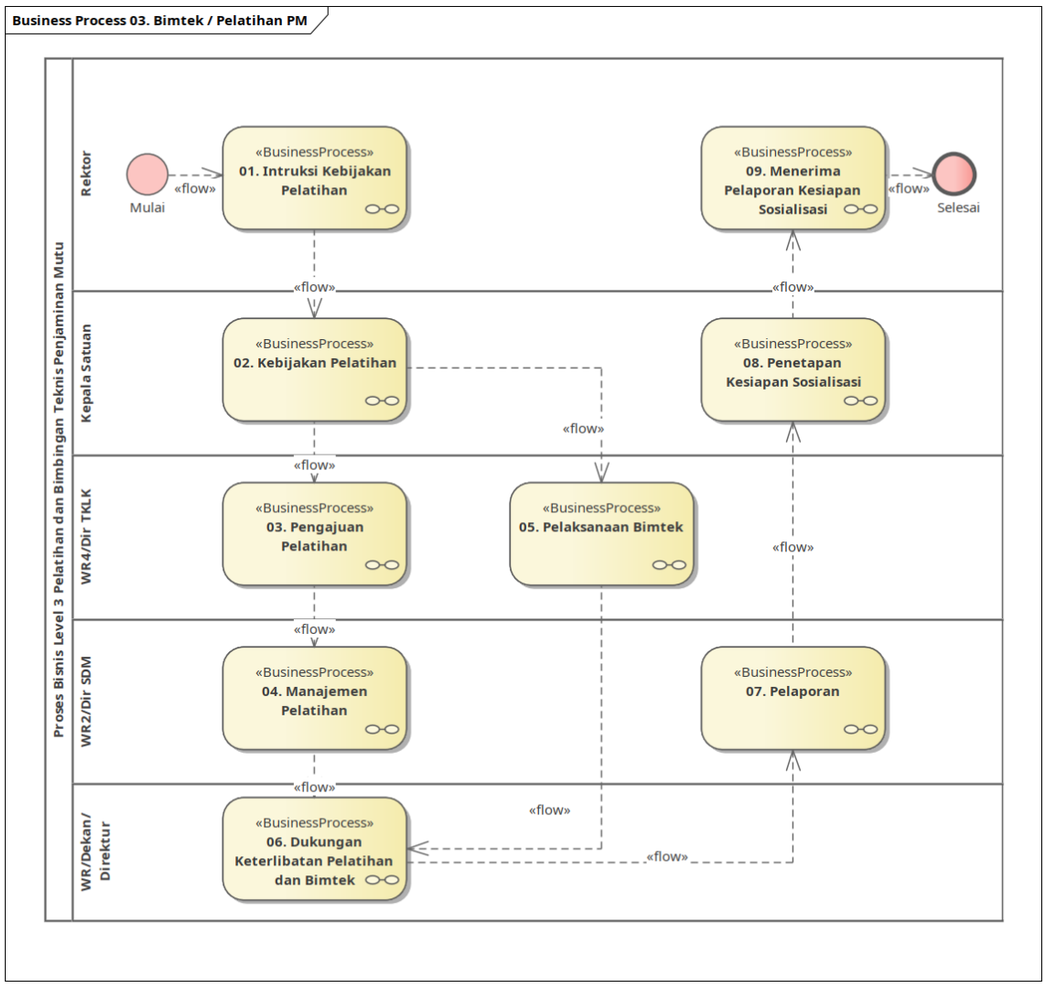
P12.H.01. Perencanaan



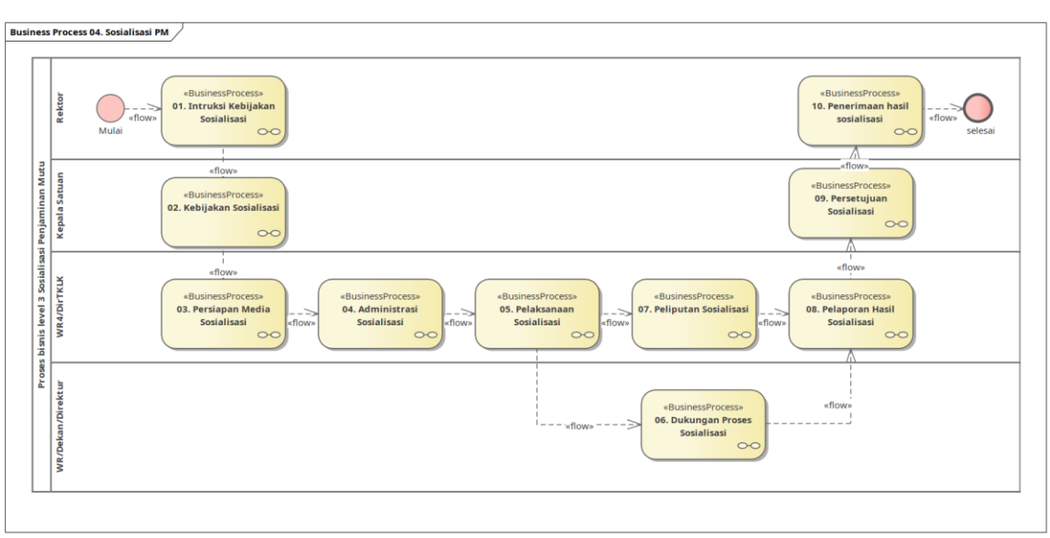
P12.H.02. Pengembangan Layanan



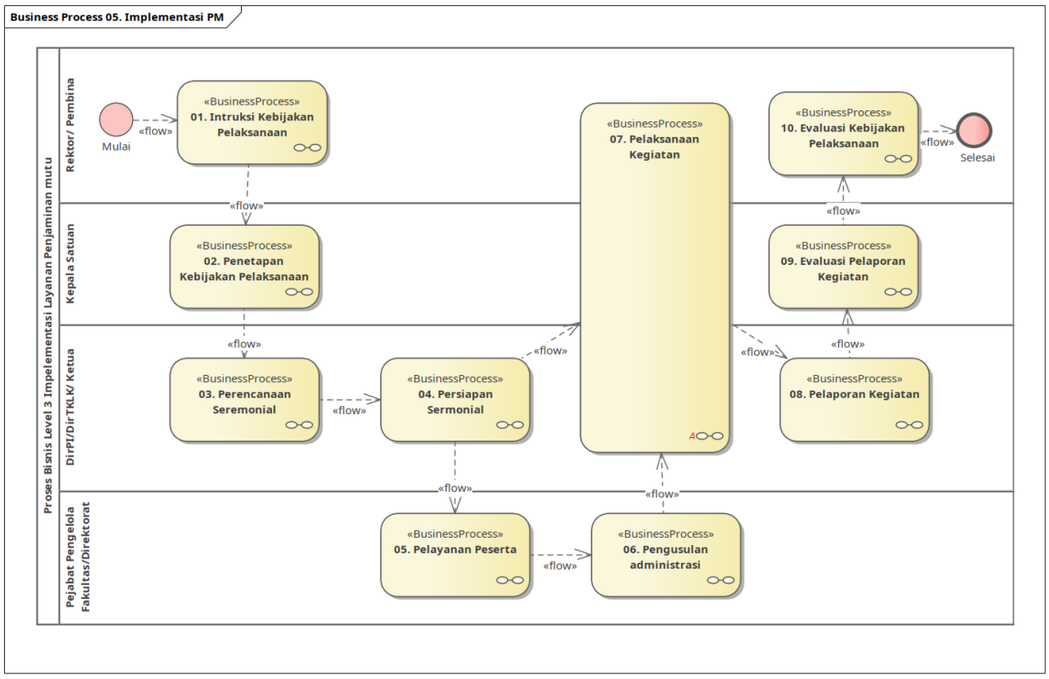
P12.H.03. Bimtek/ Pelatihan



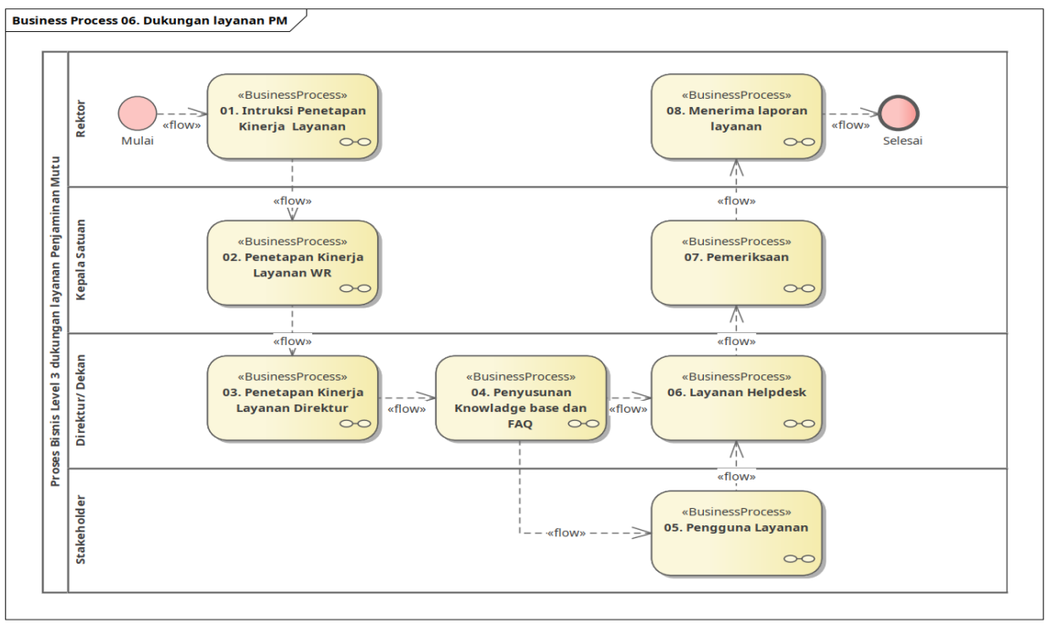
P12.H.04. Sosialisasi



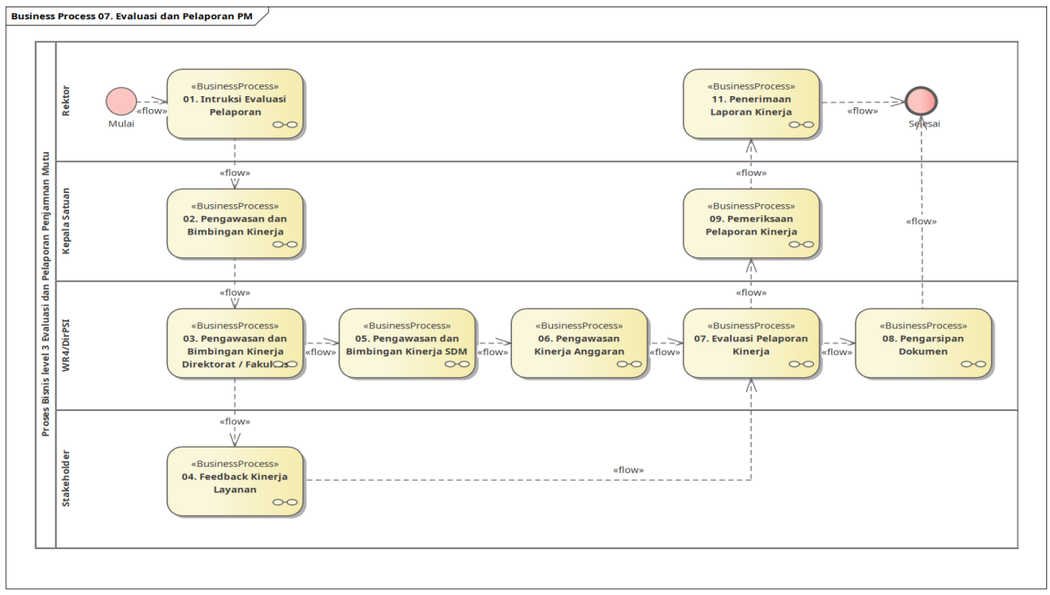
P12.H.05. Implementasi Layanan



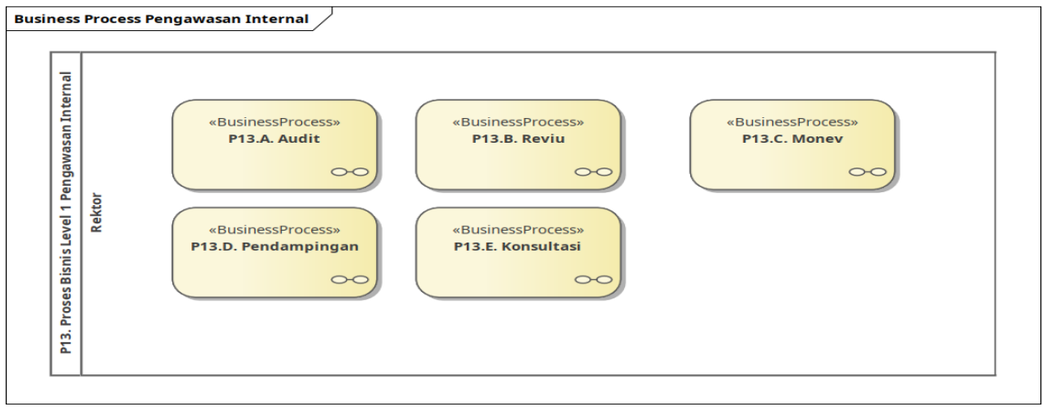
P12.H.06. Dukungan Layanan



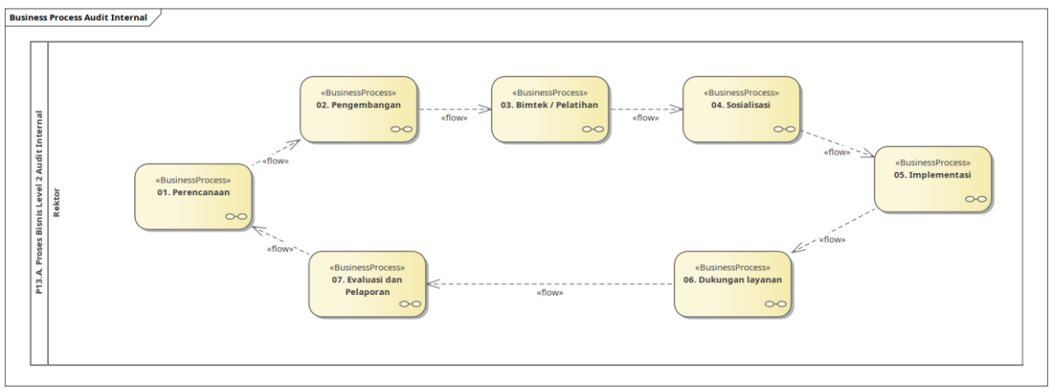
P12.H.07. Evaluasi dan Pelaporan



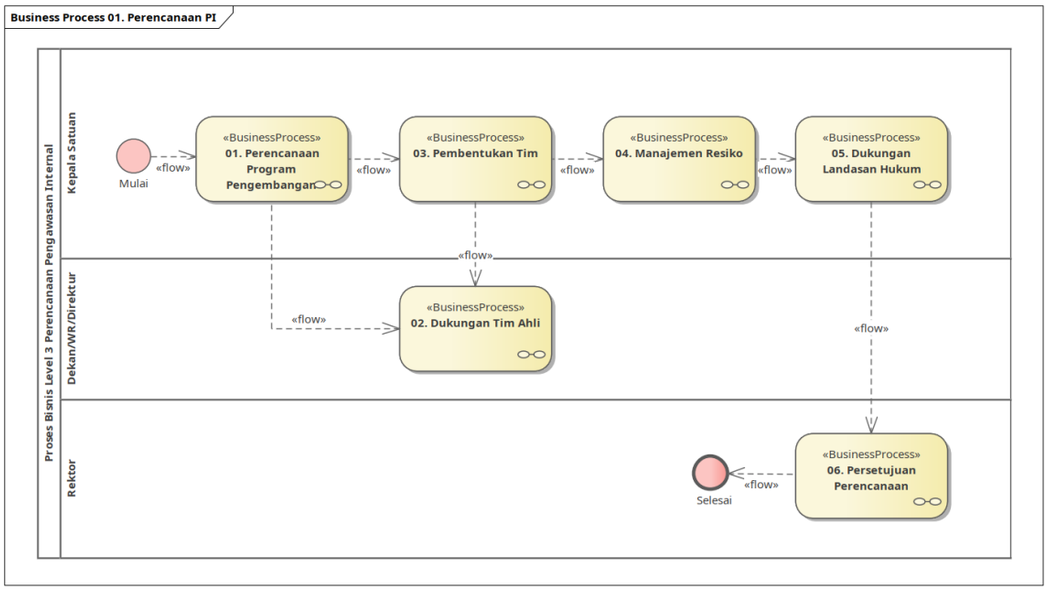
P13. Pengawasan Internal



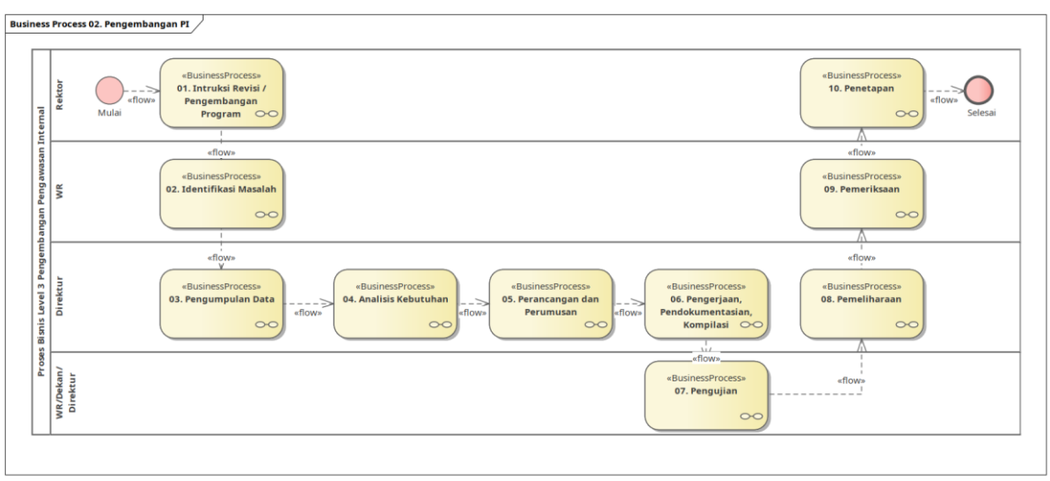
P13.A. Audit



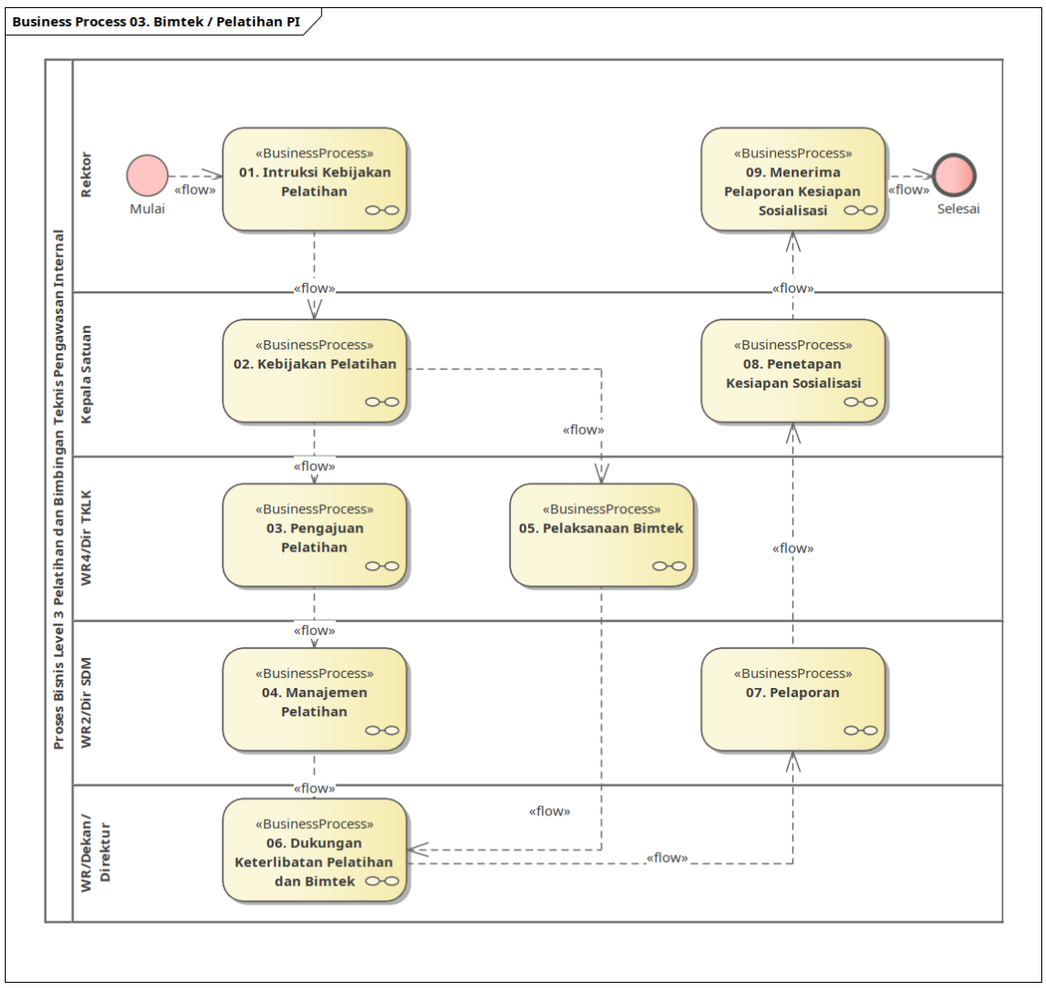
P13.A.01. Perencanaan



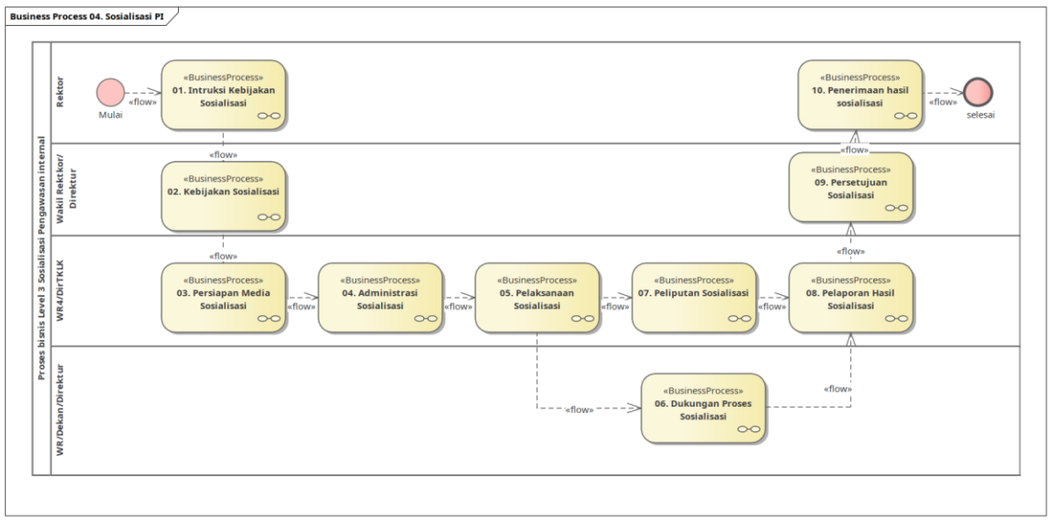
P13.A.02. Pengembangan Layanan



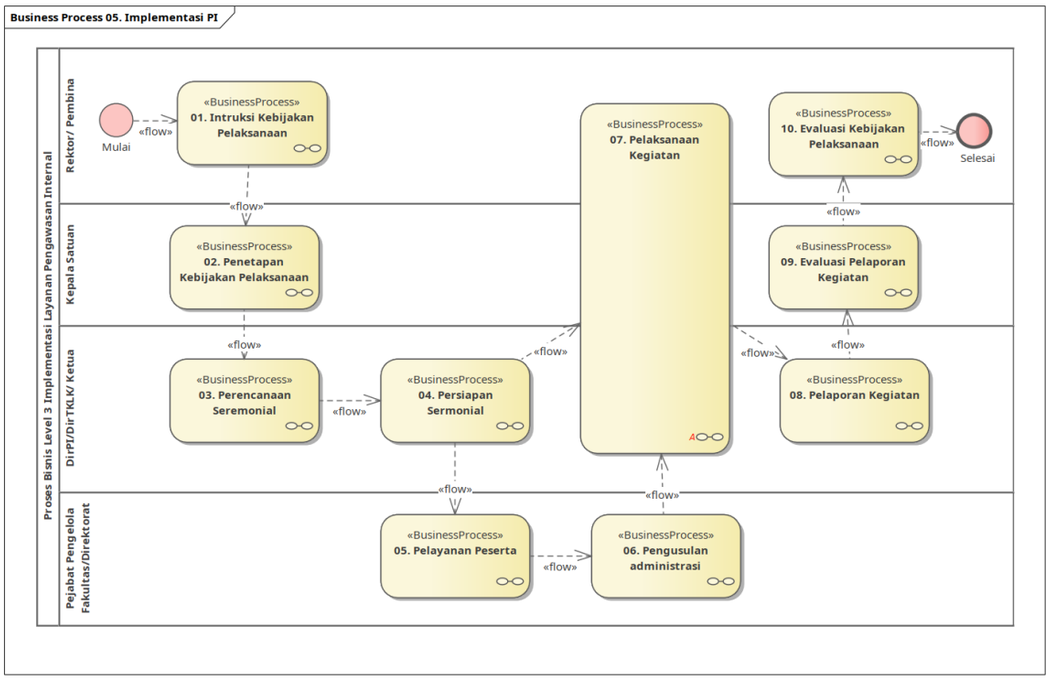
P13.A.03. Bimtek/ Pelatihan



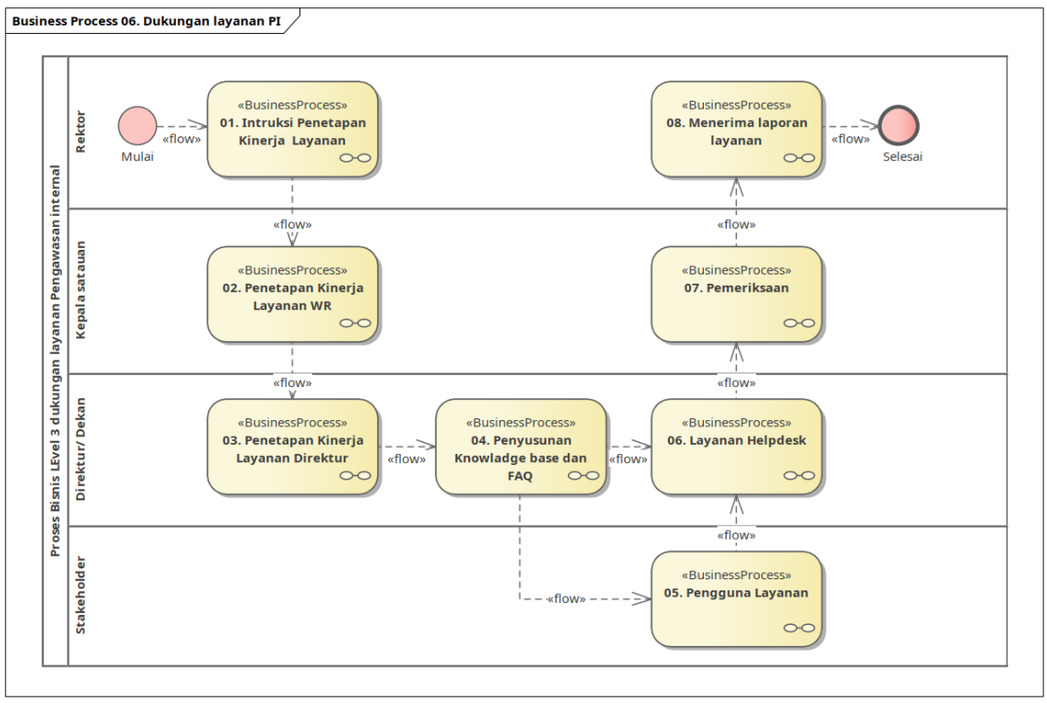
P13.A.04. Sosialisasi



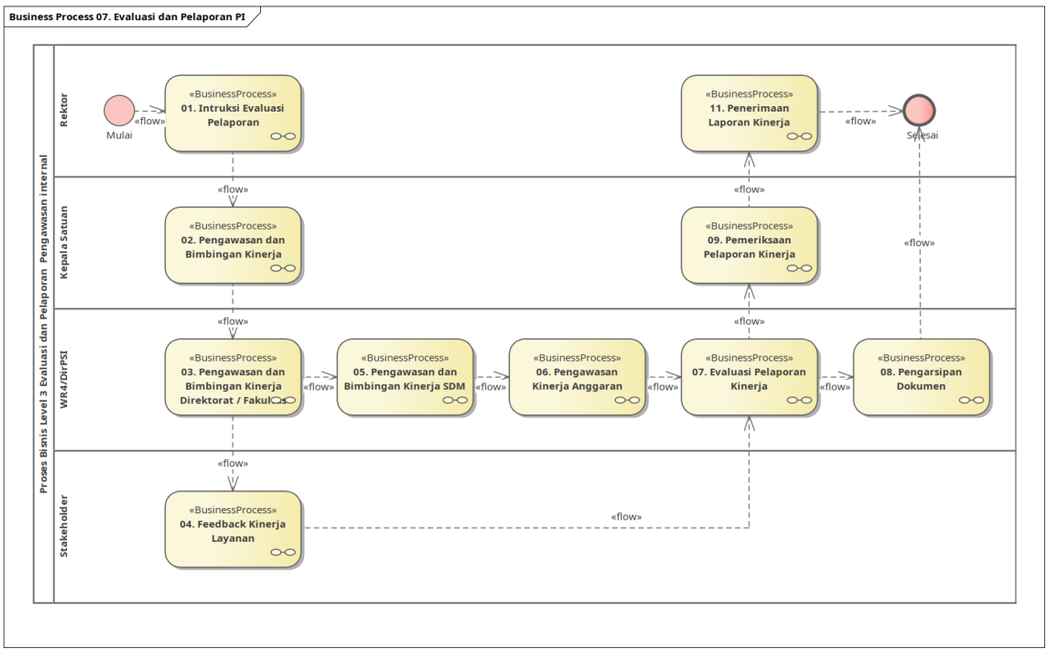
P13.A.05. Implementasi Layanan



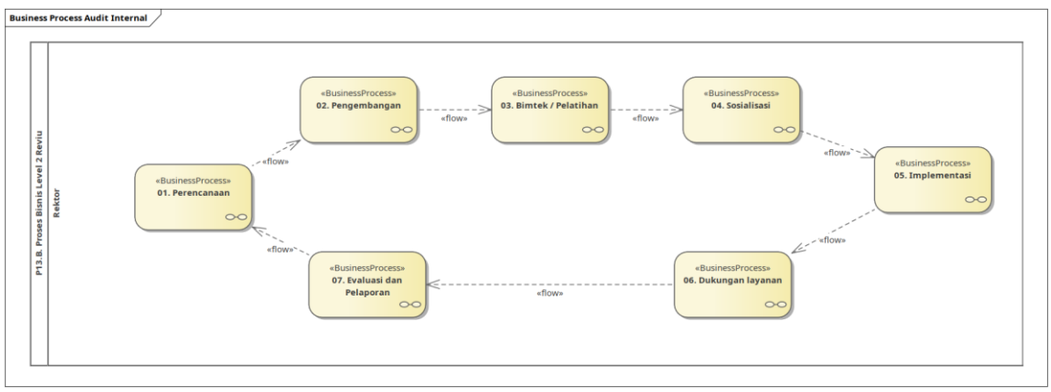
P13.A.06. Dukungan Layanan



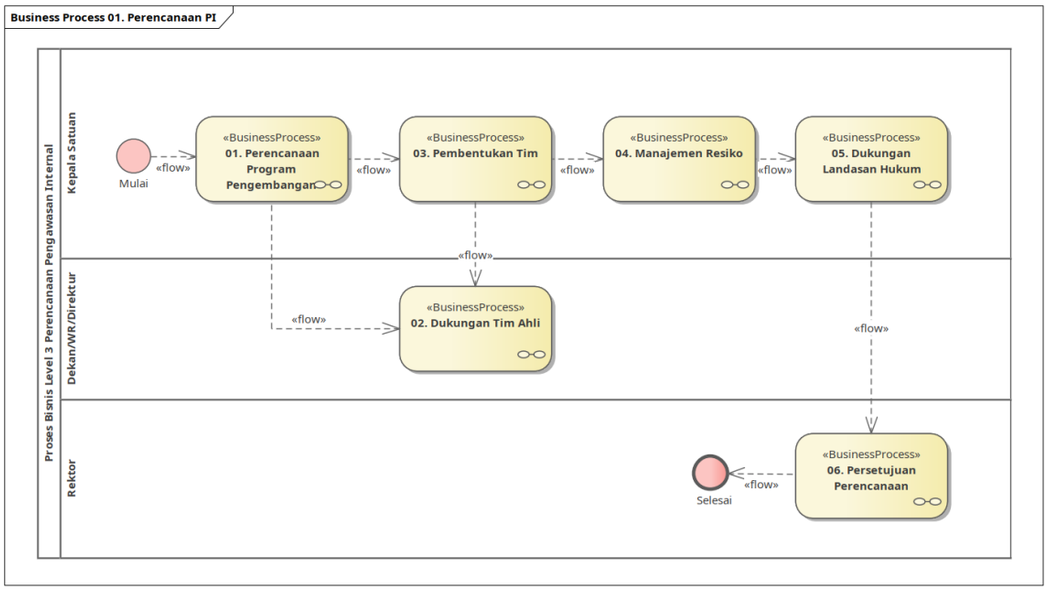
P13.A.07. Evaluasi dan Pelaporan



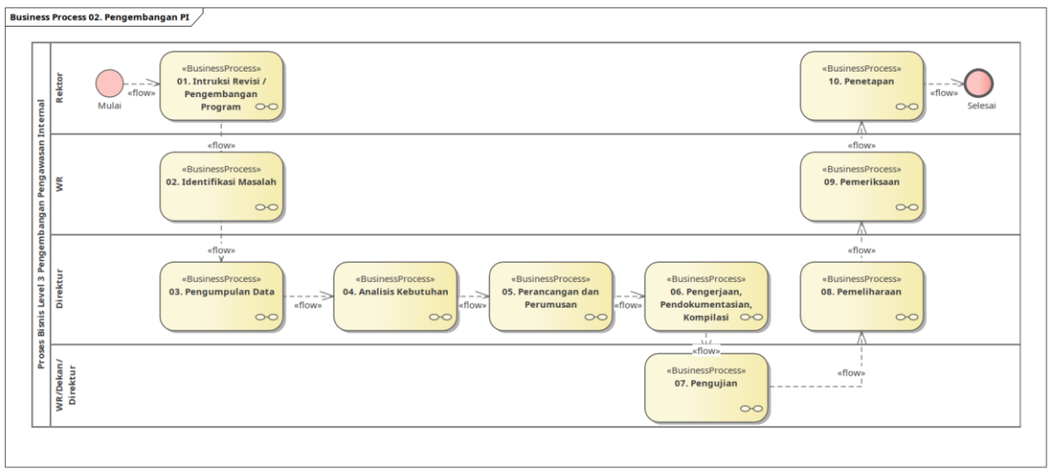
P13.B. Reviu



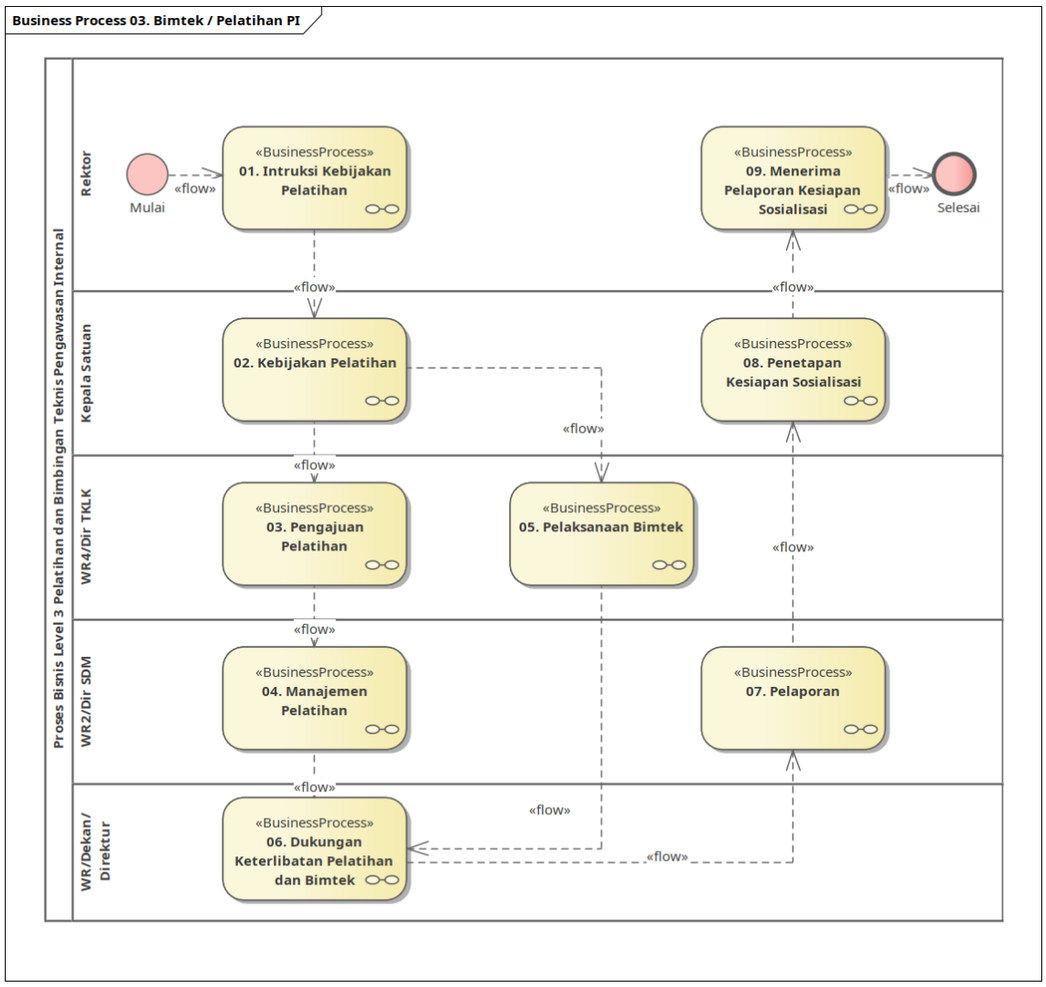
P13.B.01. Perencanaan



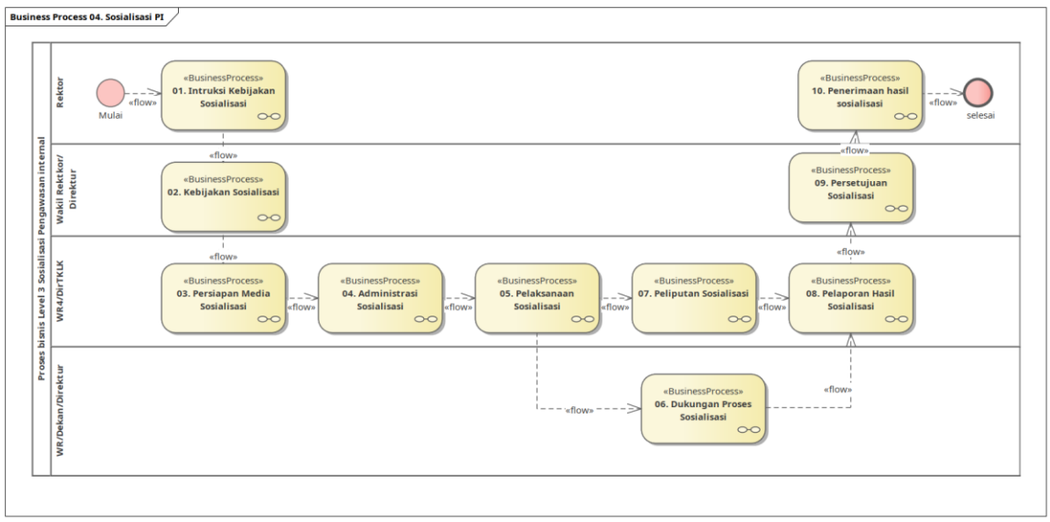
P13.B.02. Pengembangan Layanan



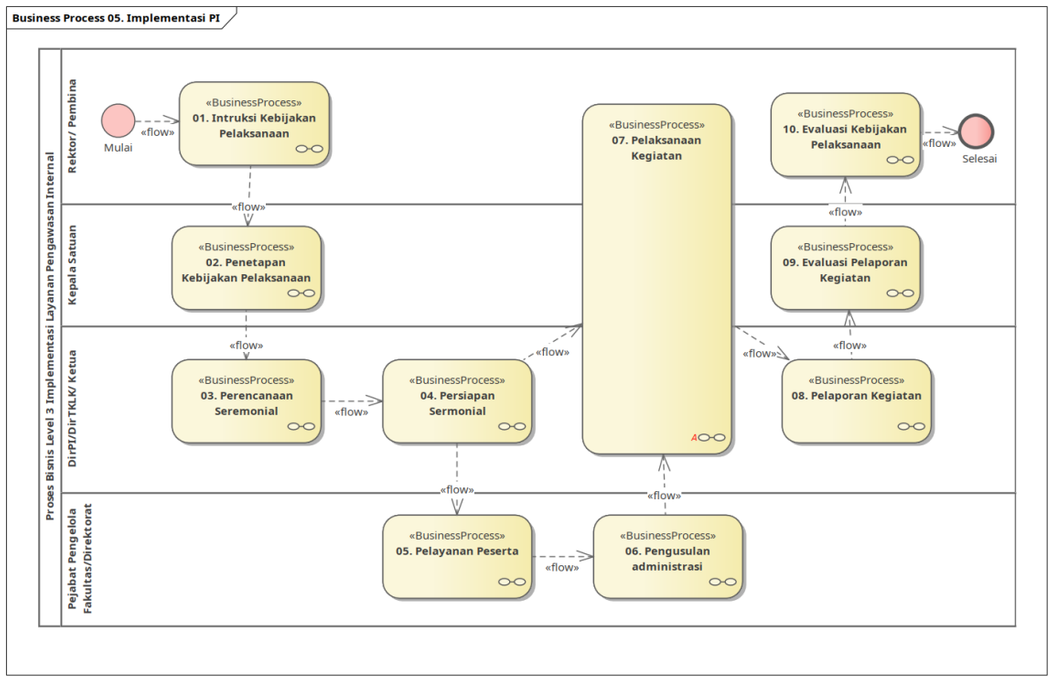
P13.B.03. Bimtek/ Pelatihan



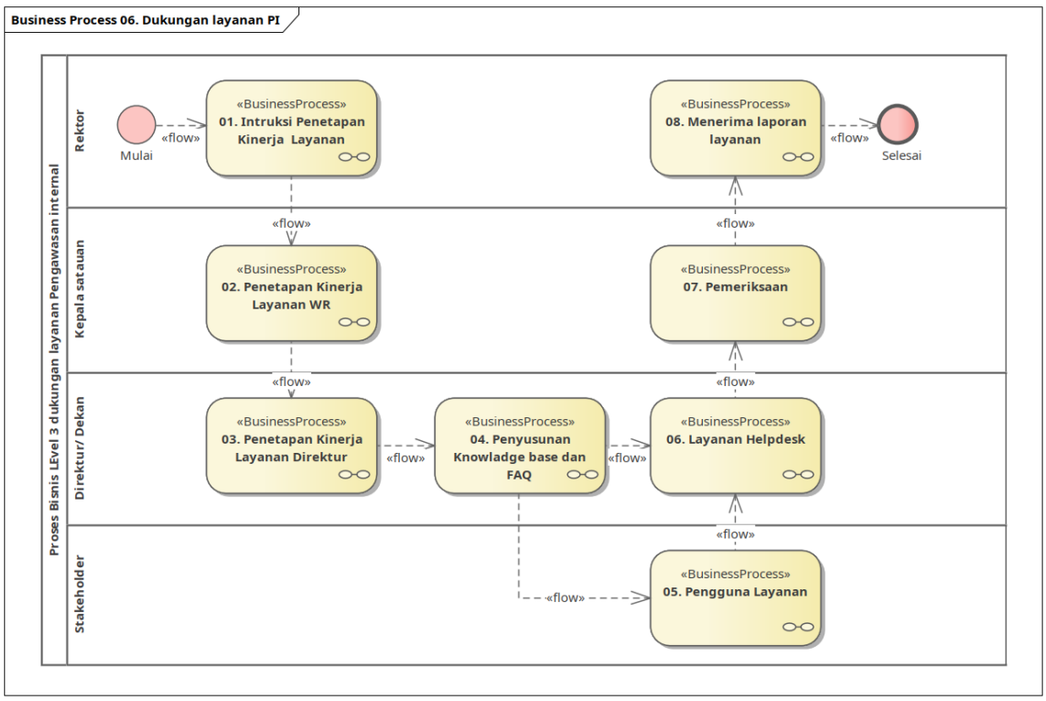
P13.B.04. Sosialisasi



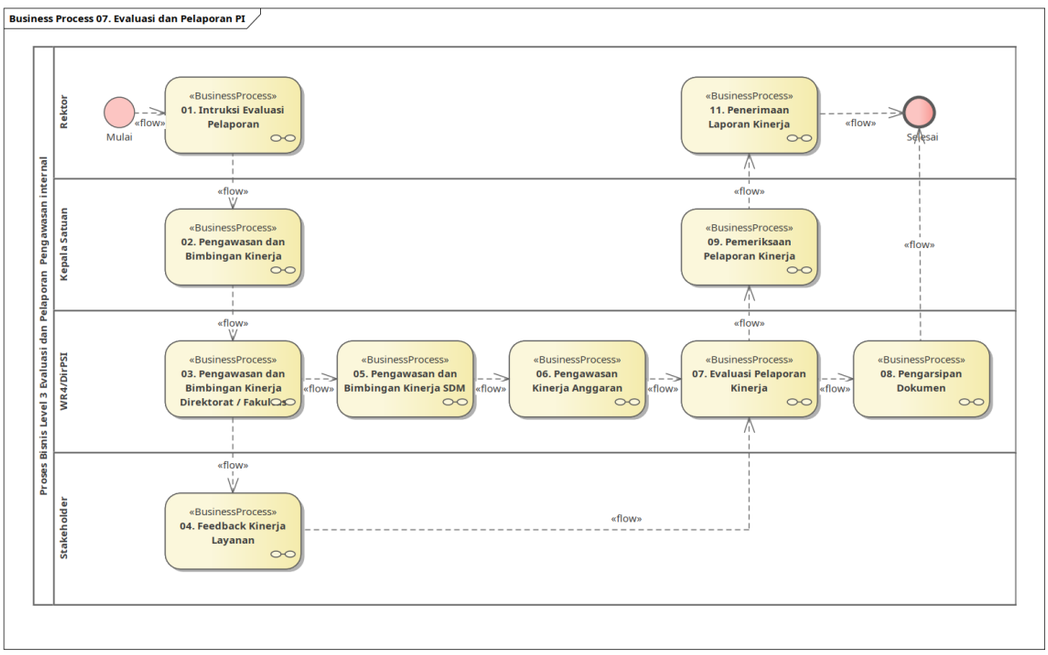
P13.B.05. Implementasi Layanan



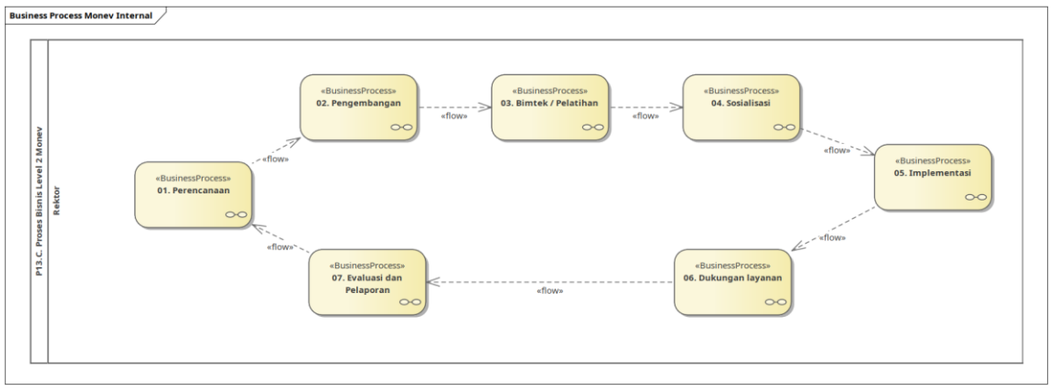
P13.B.06. Dukungan Layanan



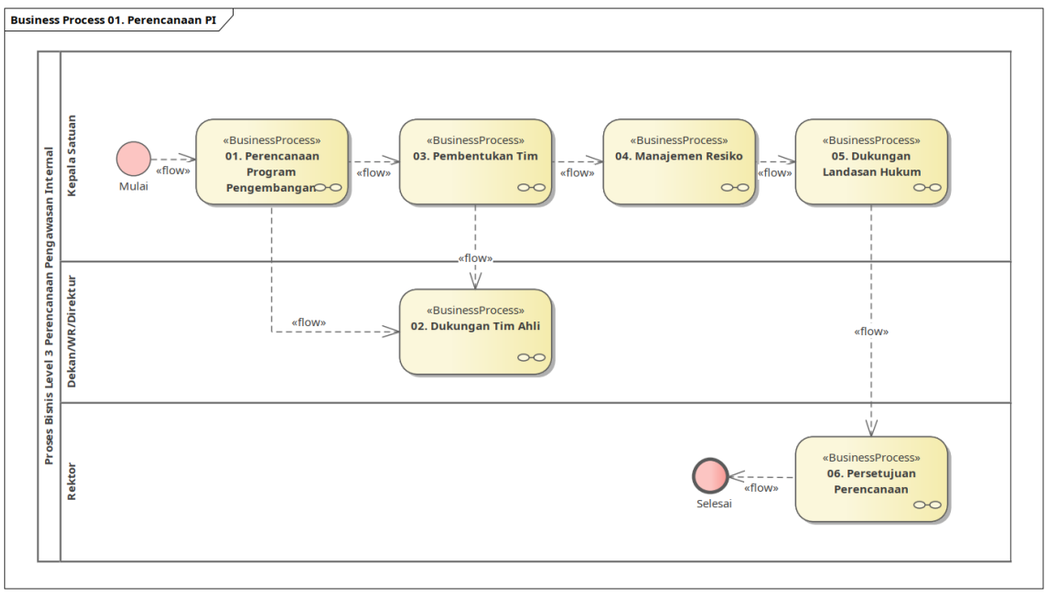
P13.B.07. Evaluasi dan Pelaporan



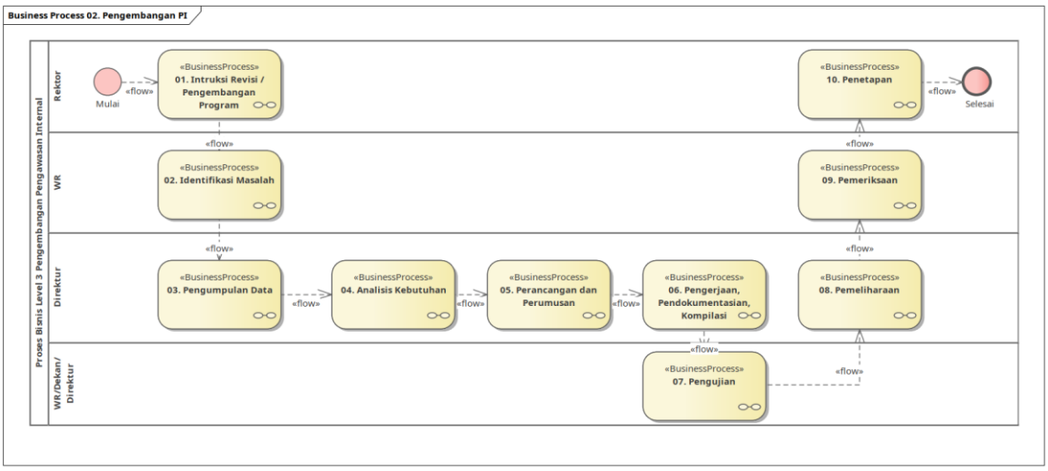
P13.C. Monev



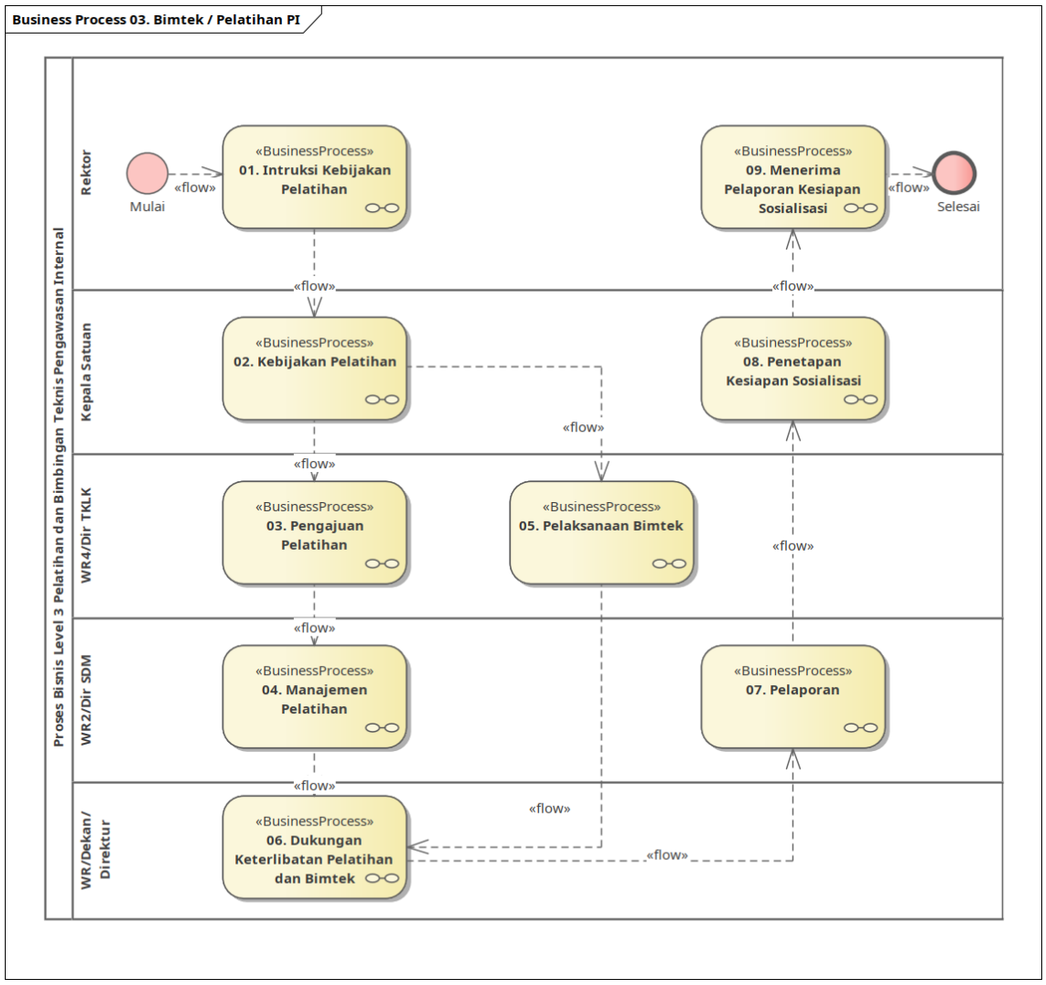
P13.C.01. Perencanaan



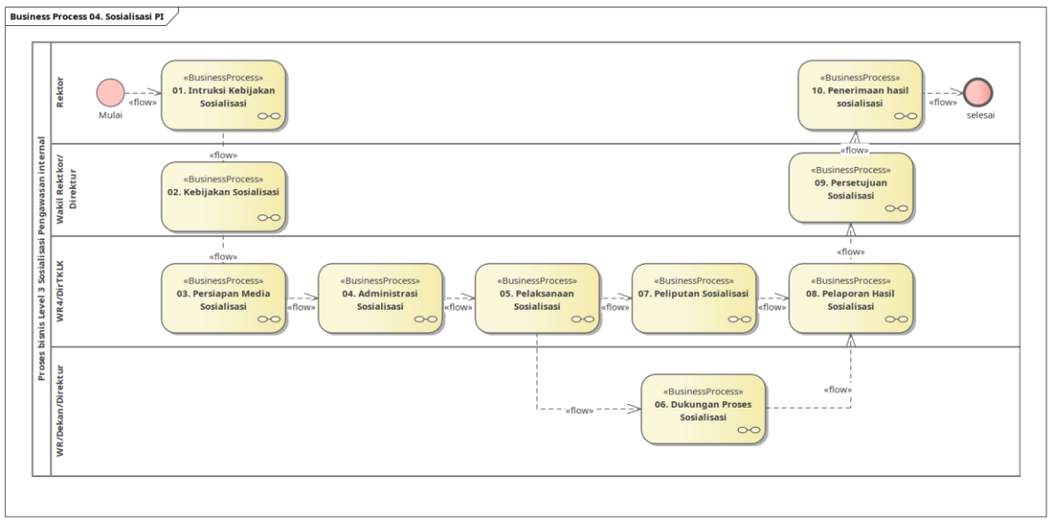
P13.C.02. Pengembangan Layanan



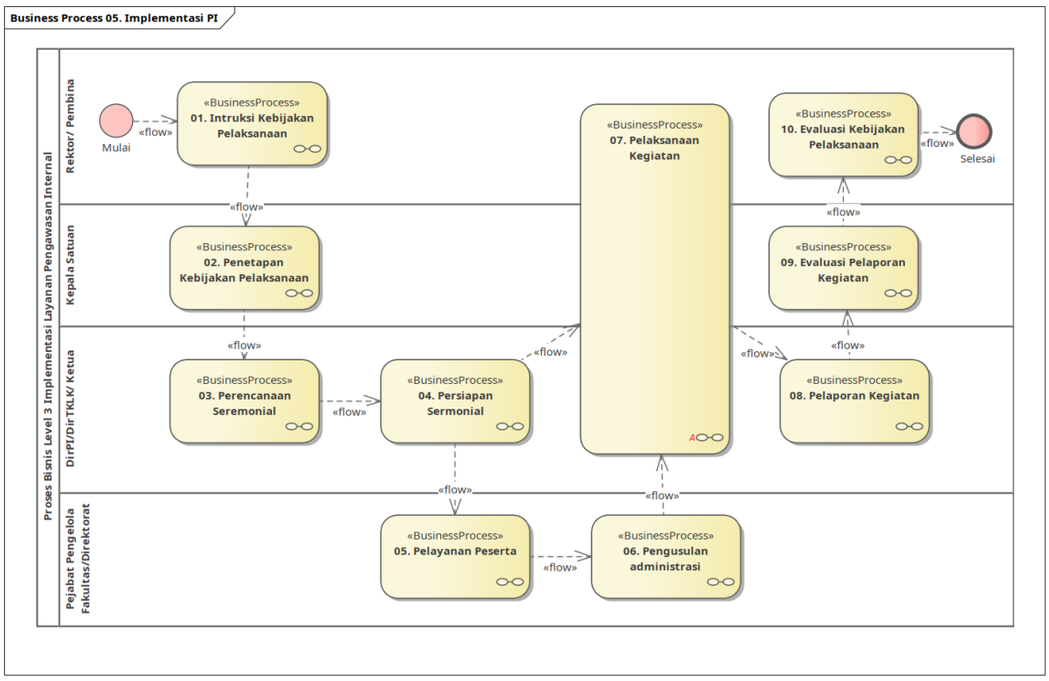
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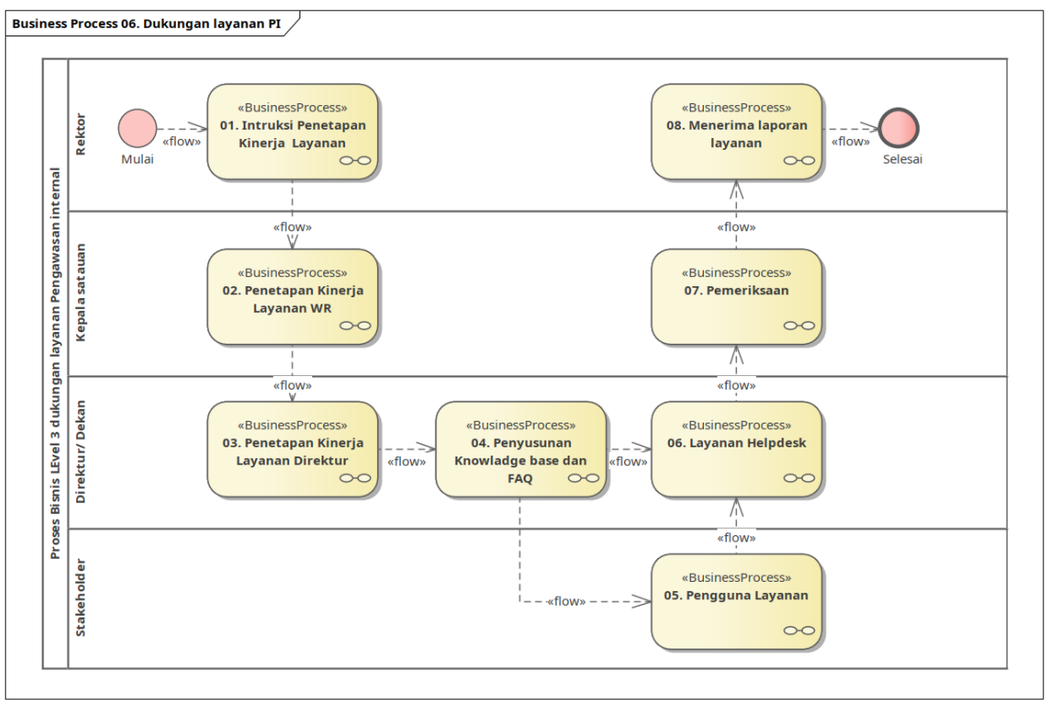
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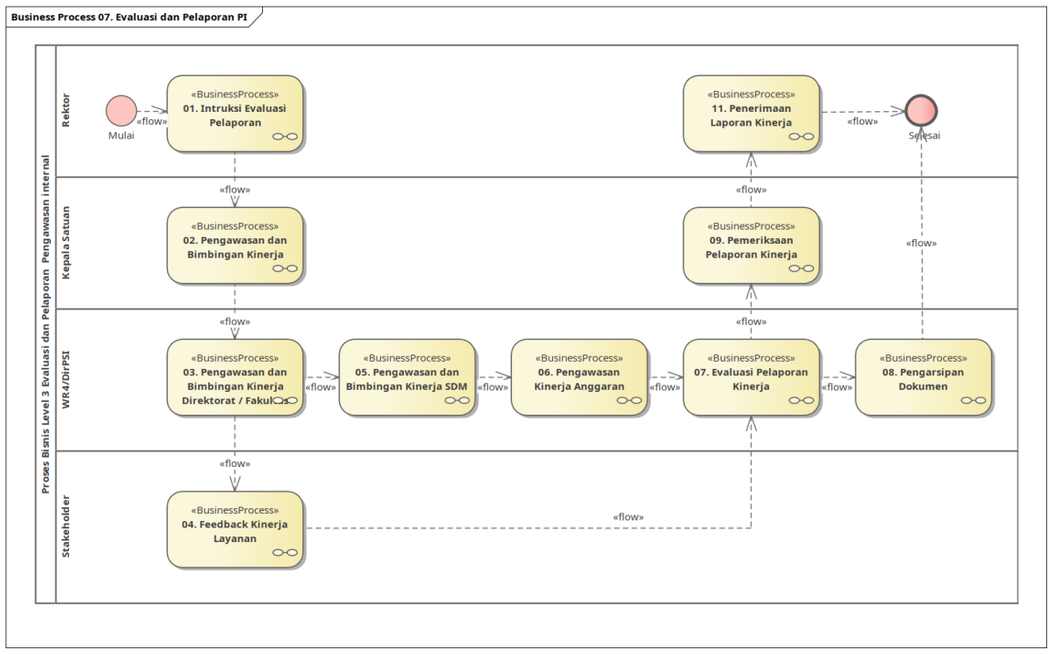
P13.C.05. Implementasi Layanan



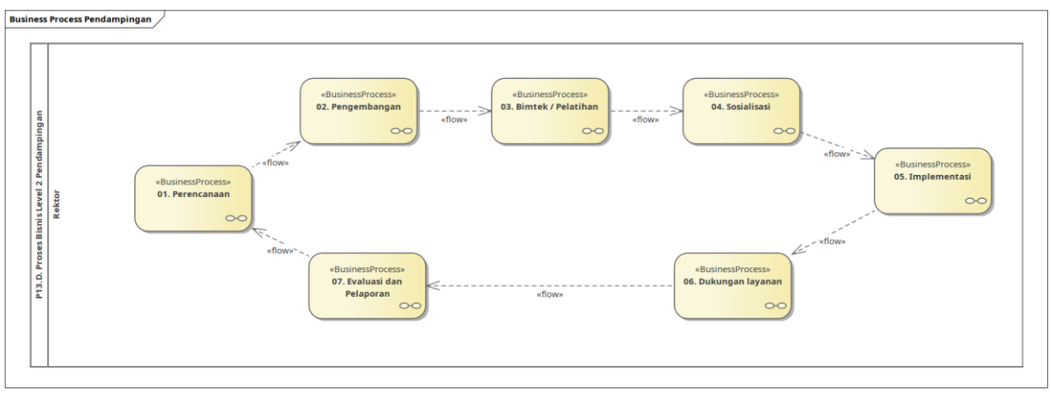
P13.C.06. Dukungan Layanan



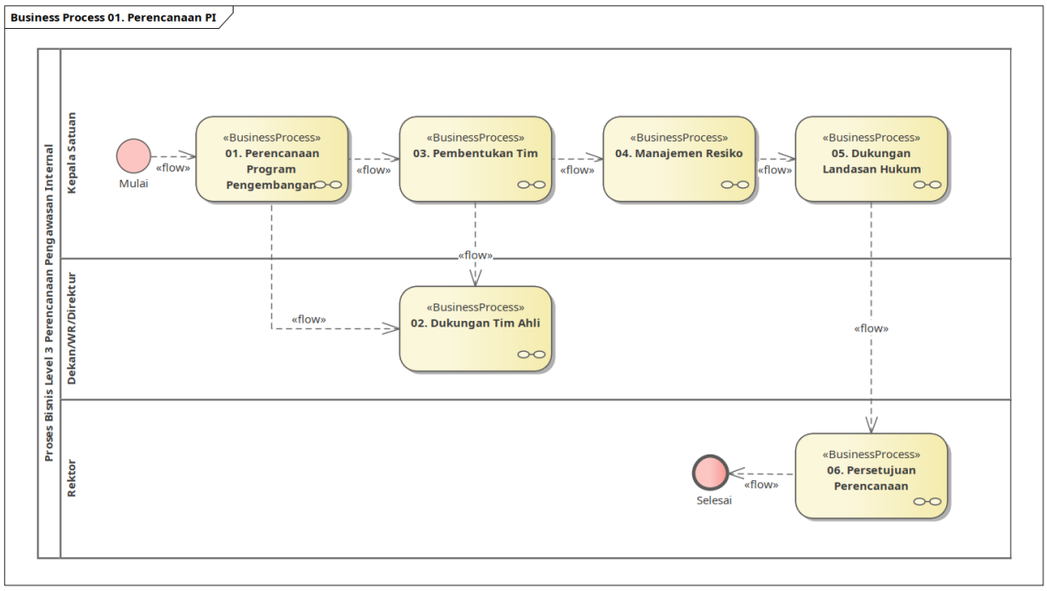
P13.C.07. Evaluasi dan Pelaporan



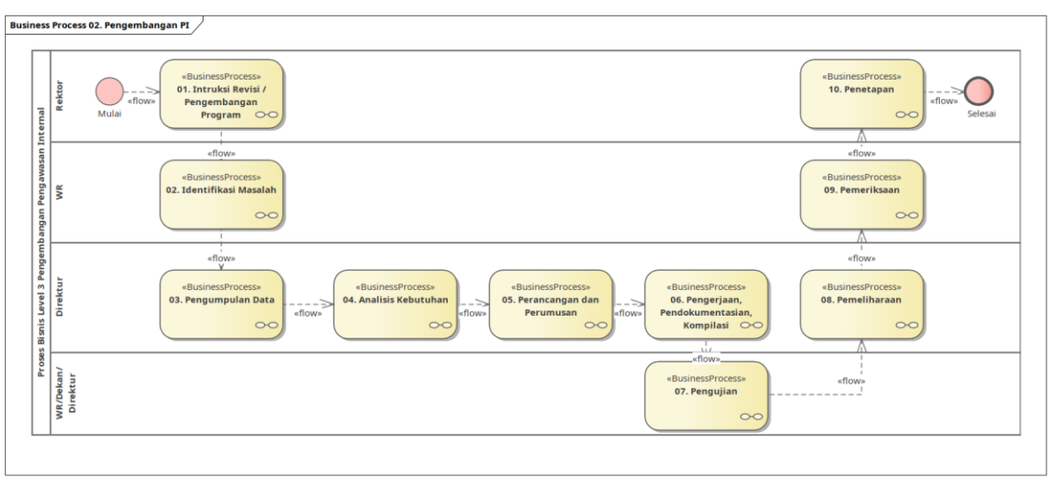
P13.D. Pendampingan



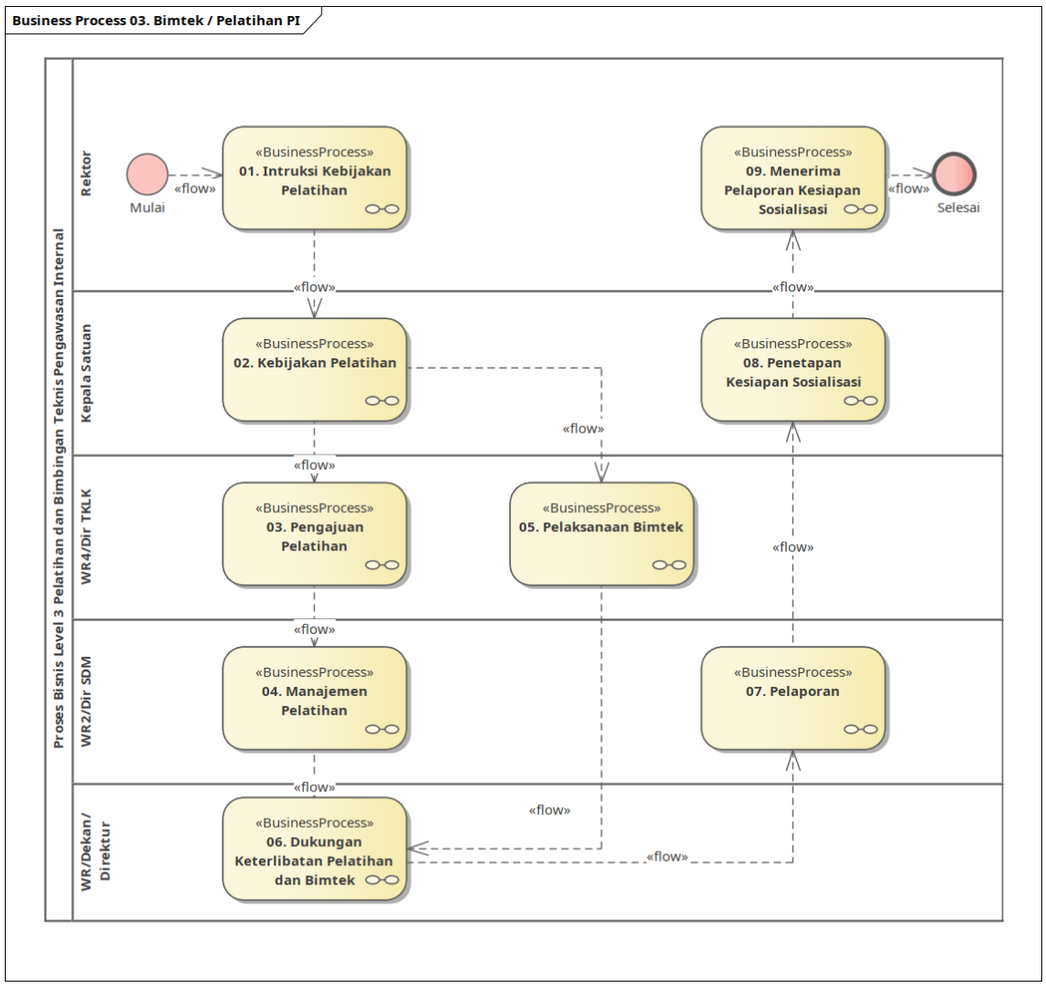
P13.D.01. Perencanaan



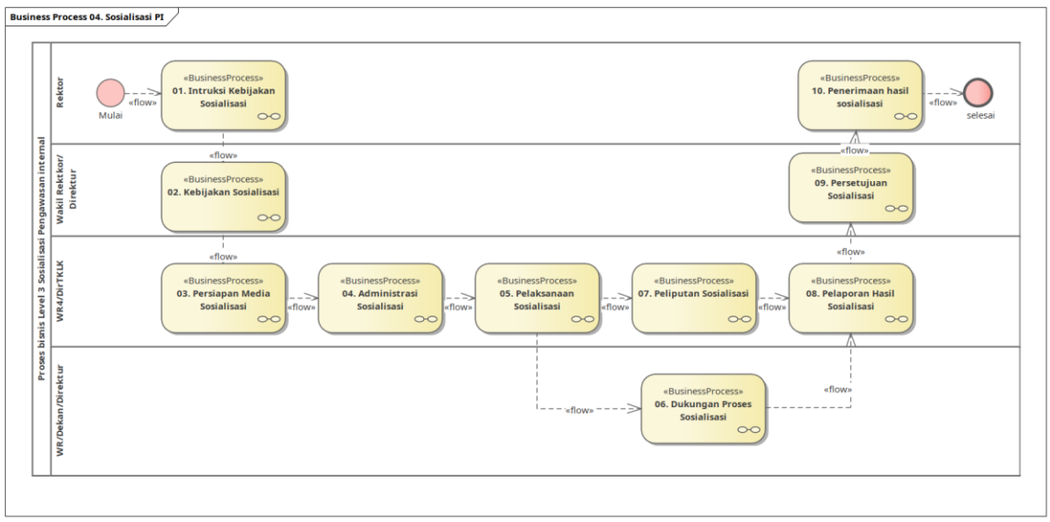
P13.D.02. Pengembangan Layanan



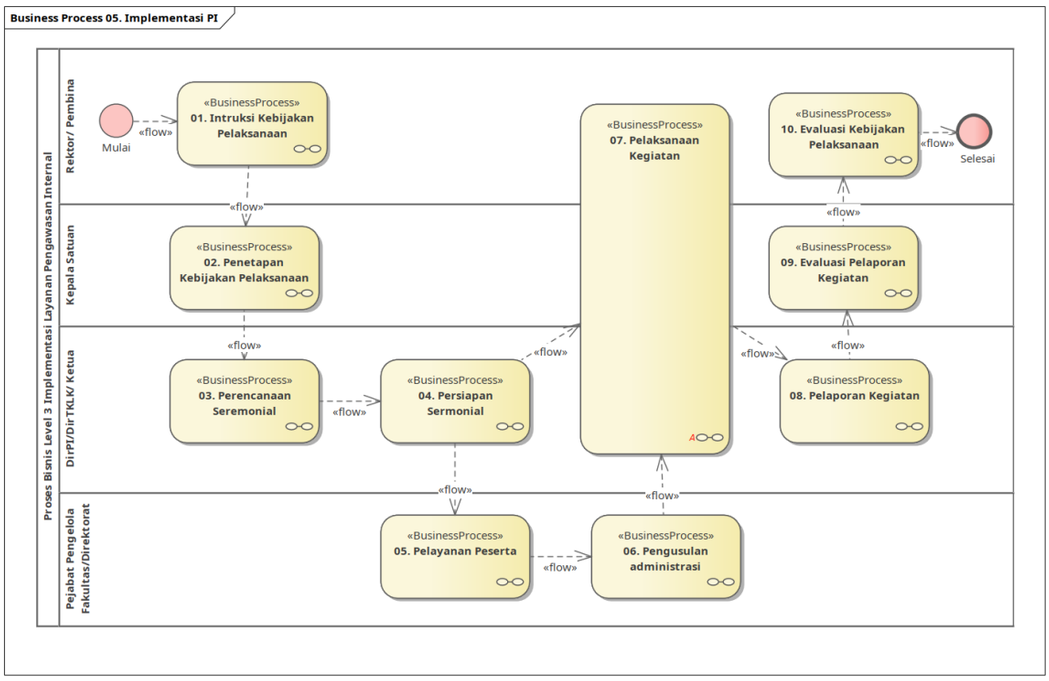
P13.D.03. Bimtek/ Pelatihan



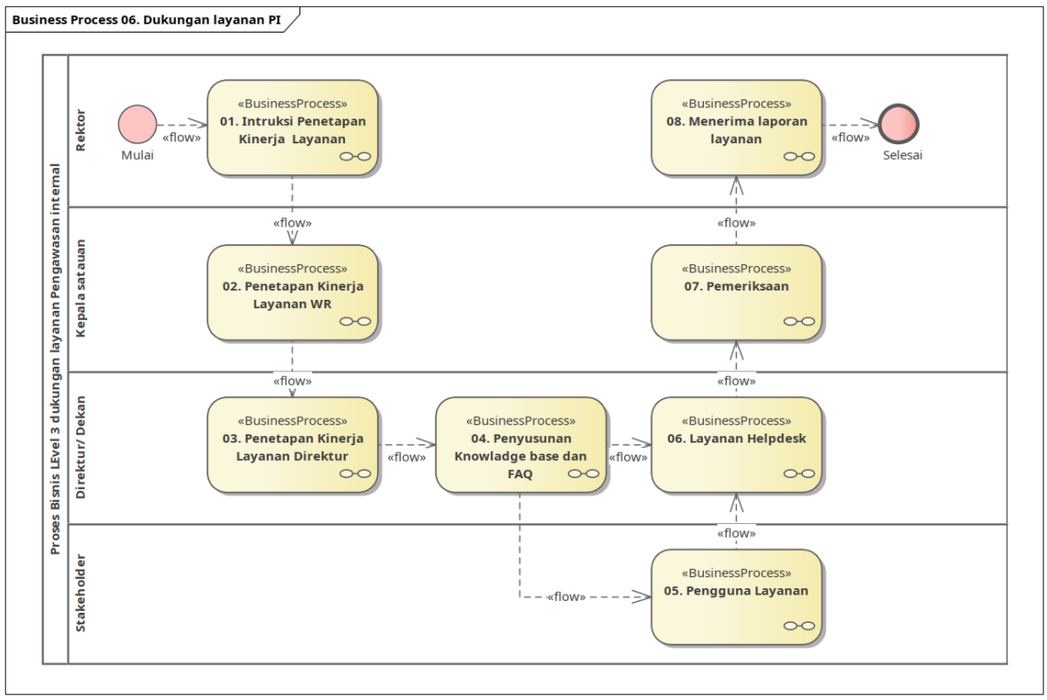
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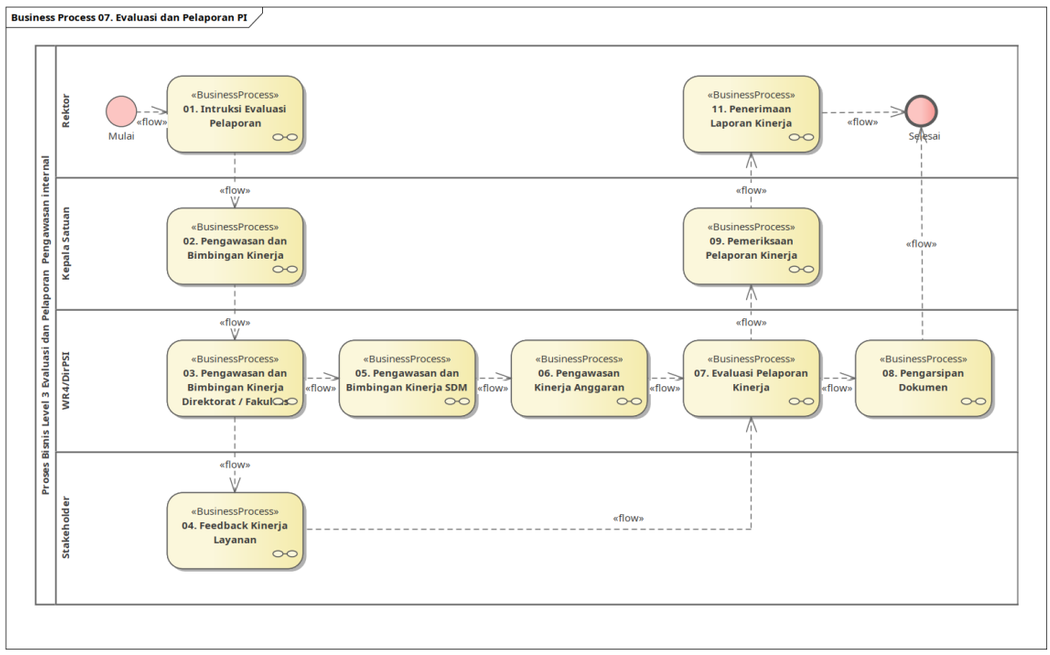
P13.D.05. Implementasi Layanan



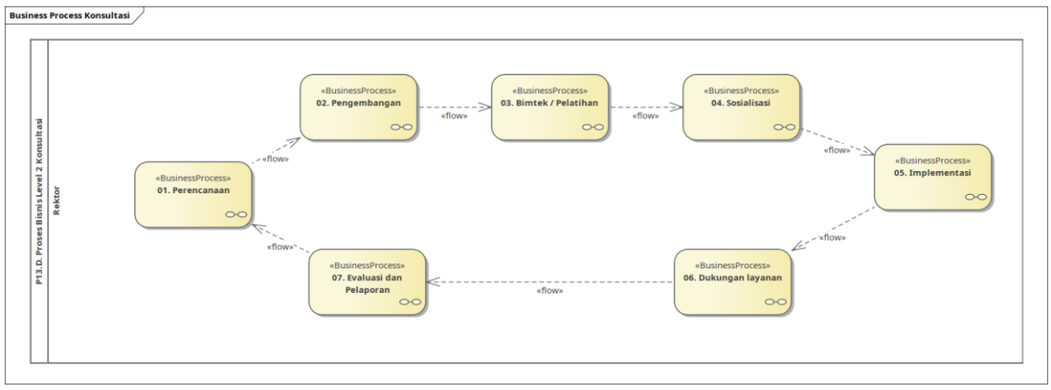
P13.D.06. Dukungan Layanan



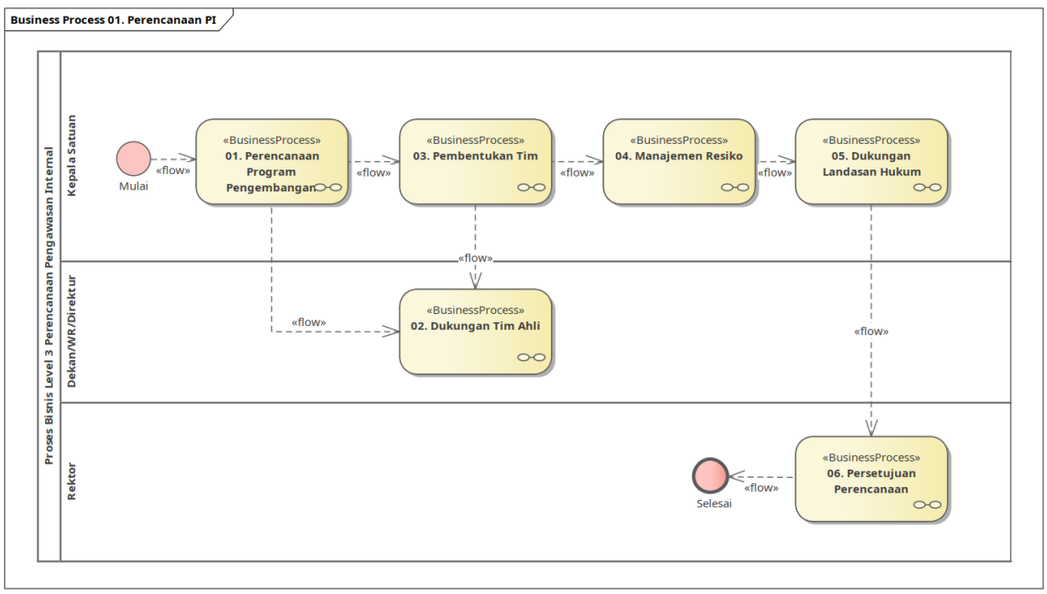
P13.D.07. Evaluasi dan Pelaporan



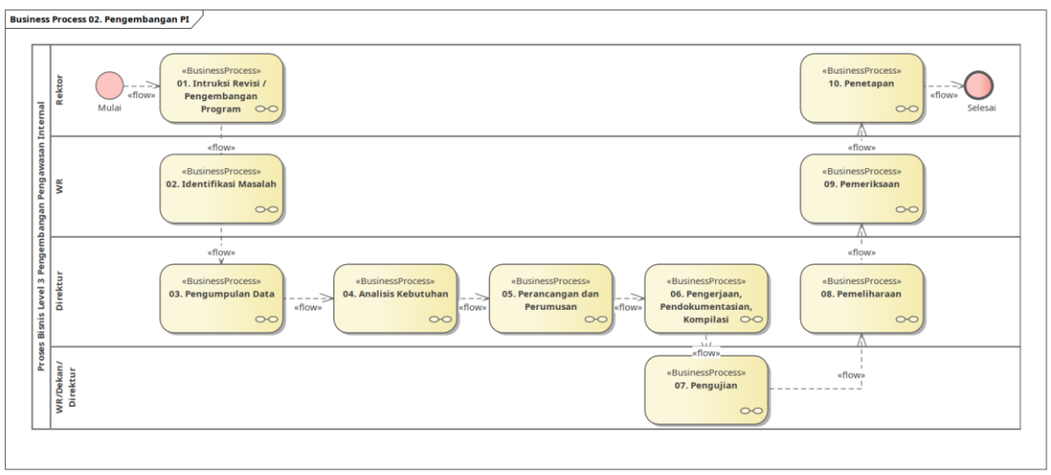
P13.E. Konsultasi



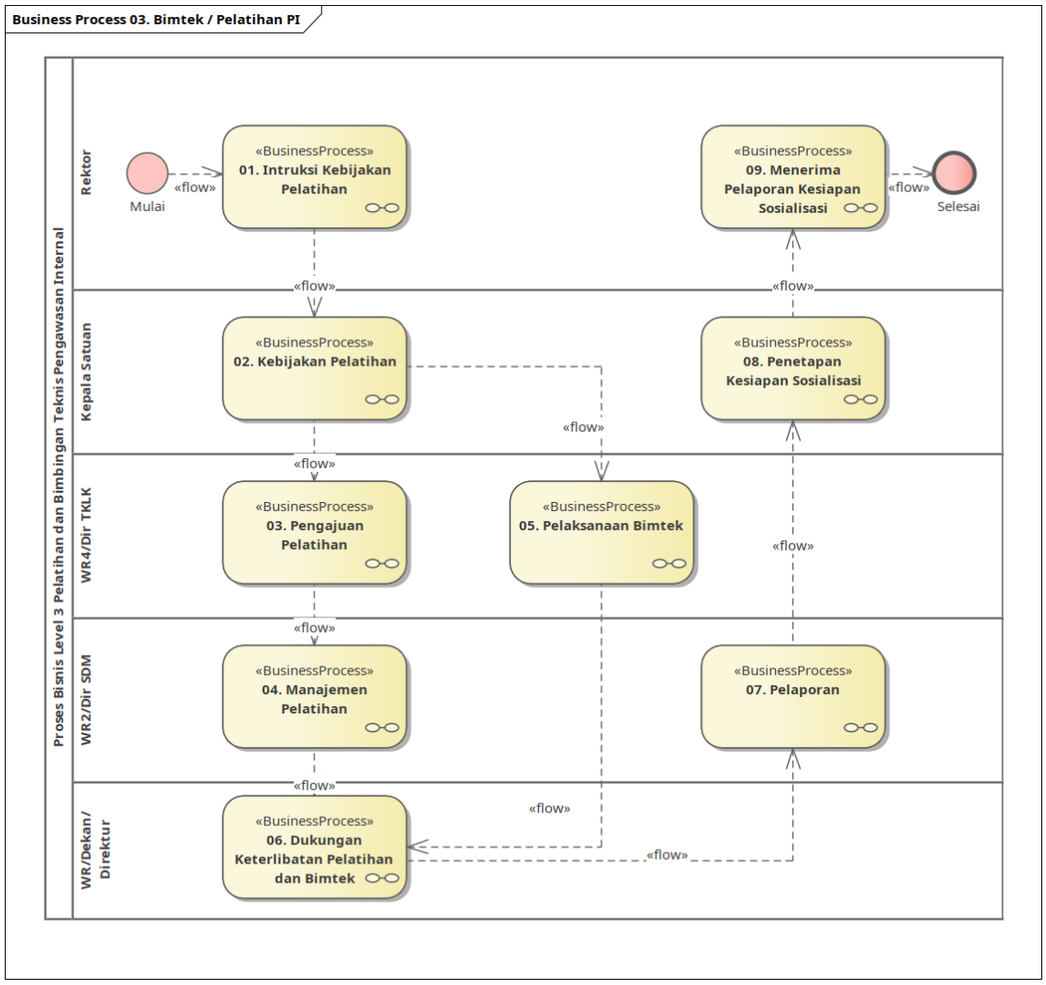
P13.E.01. Perencanaan



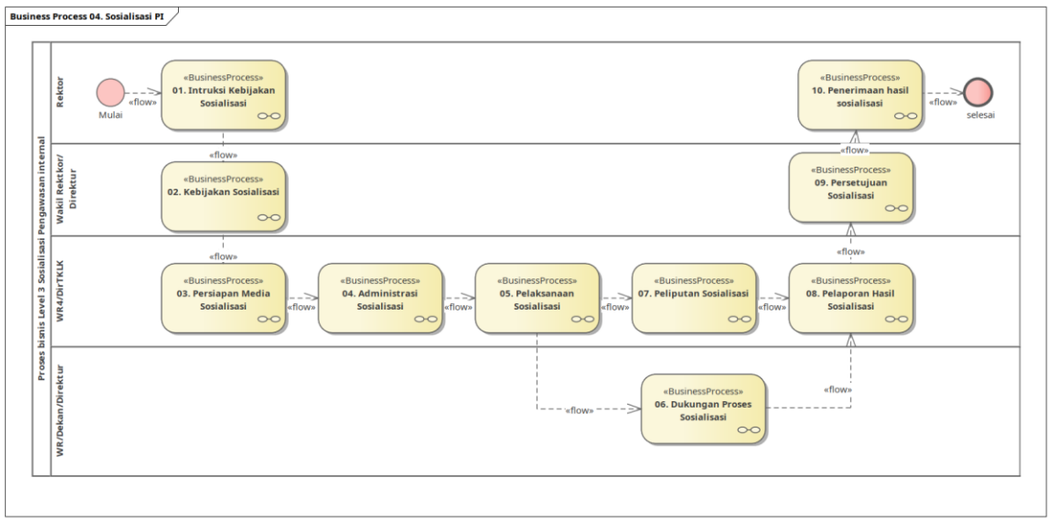
P13.E.02. Pengembangan Layanan



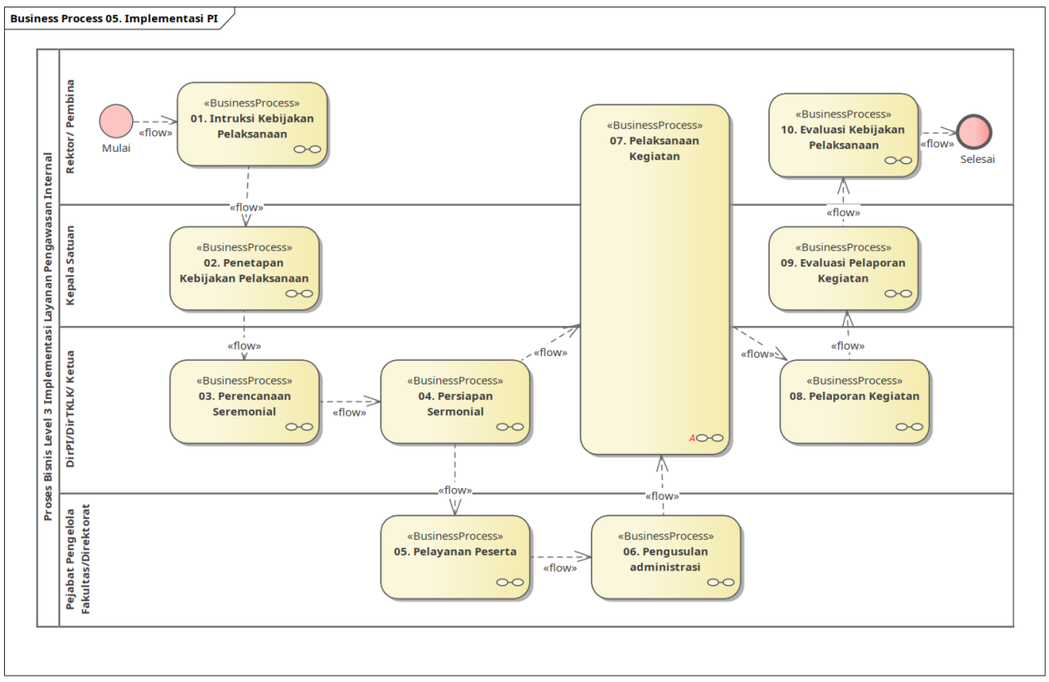
P13.E.03. Bimtek/ Pelatihan



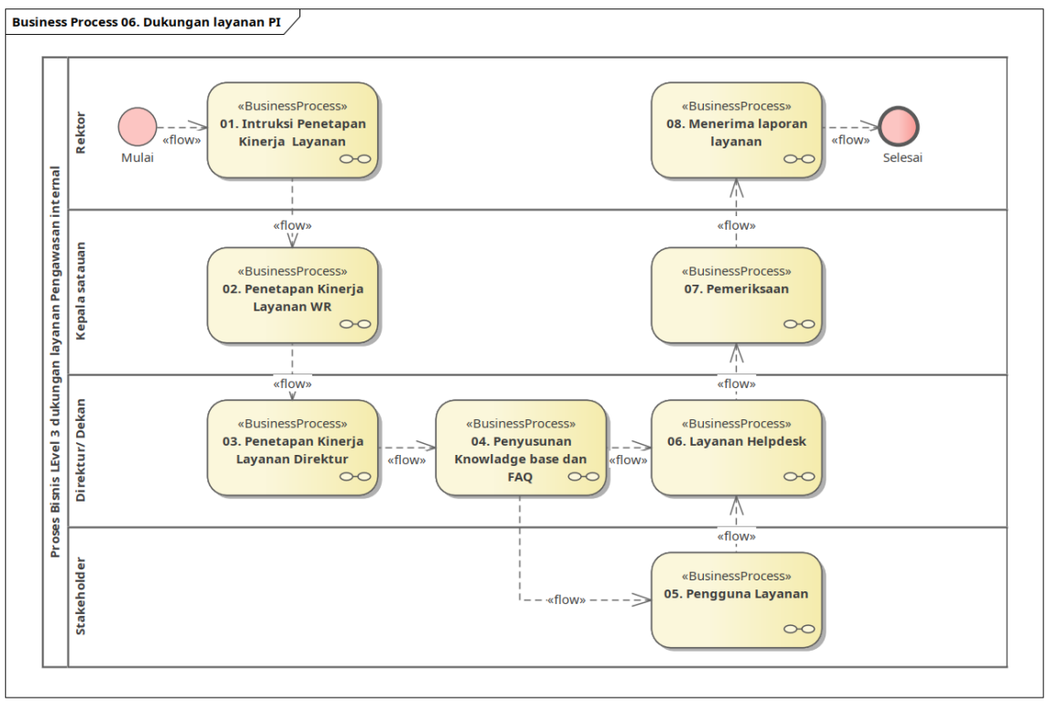
P13.E.04. Sosialisasi



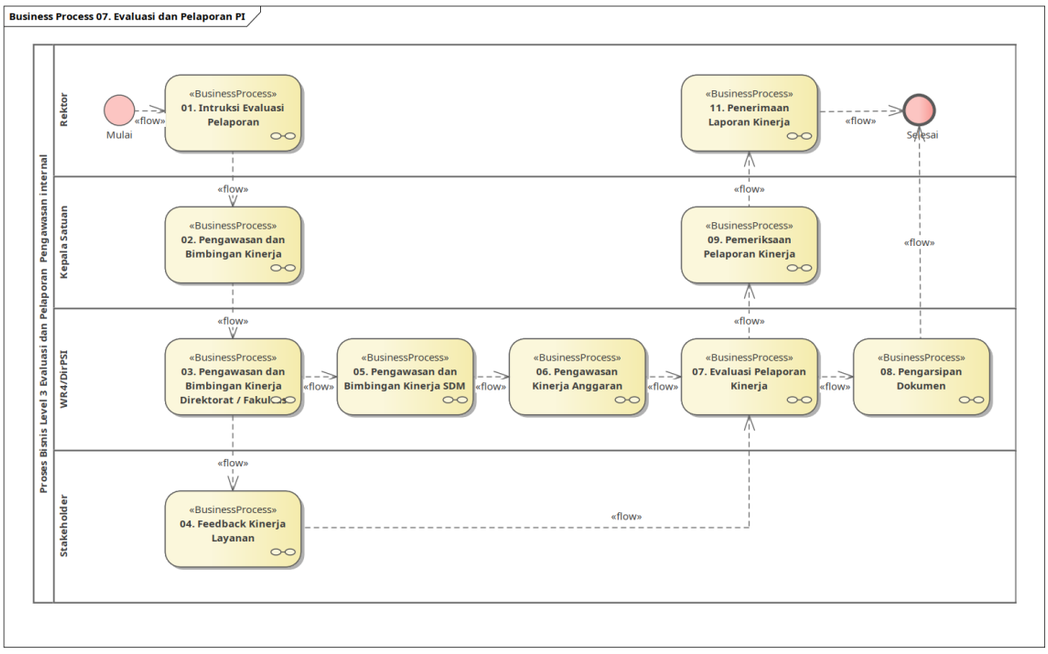
P13.E.05. Implementasi Layanan



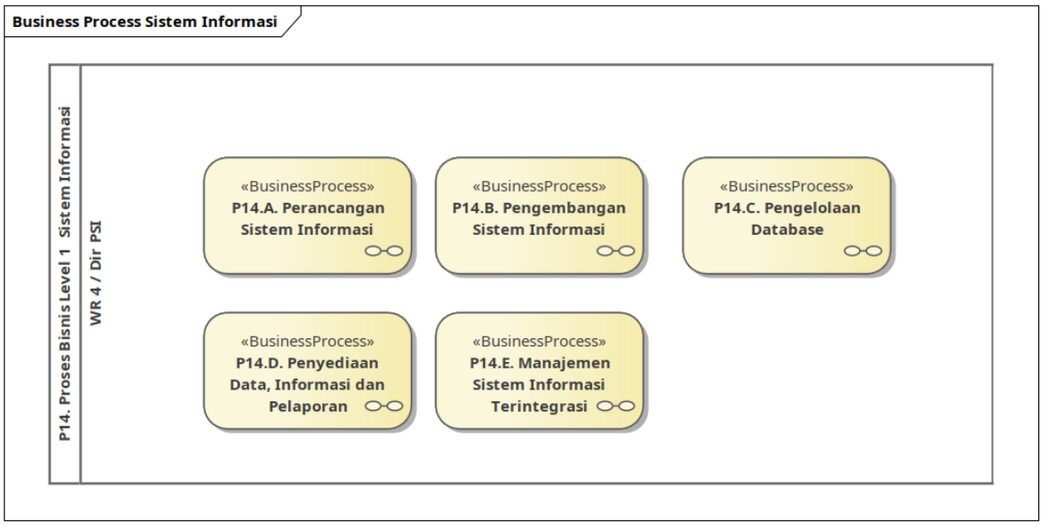
P13.E.06. Dukungan Layanan



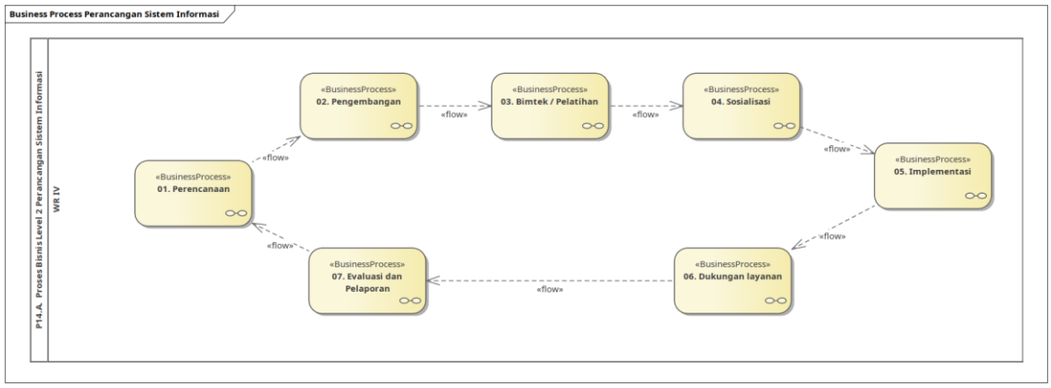
P13.E.07. Evaluasi dan Pelaporan



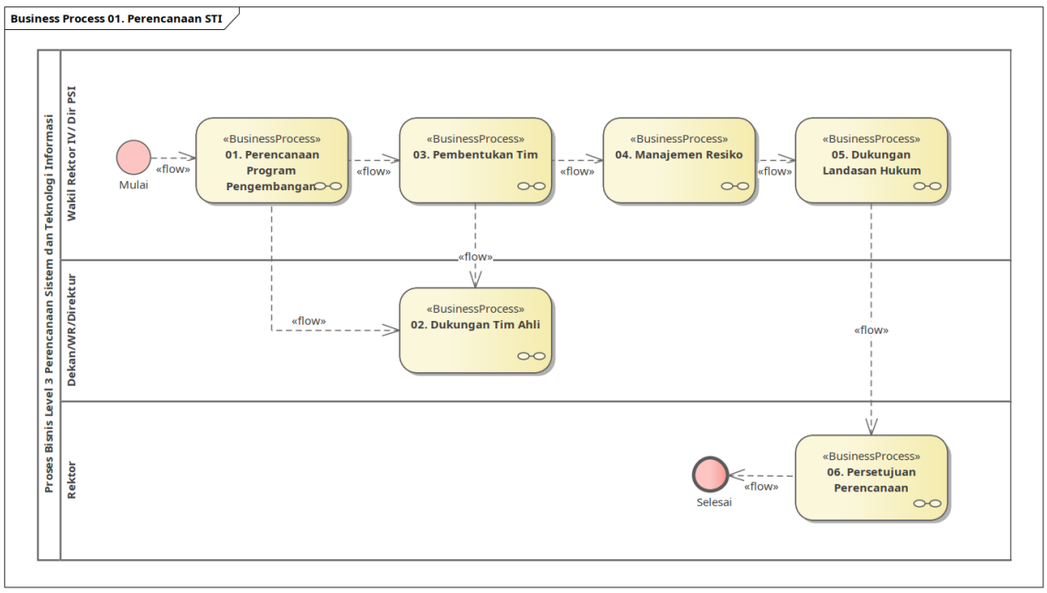
P14. Sistem Informasi



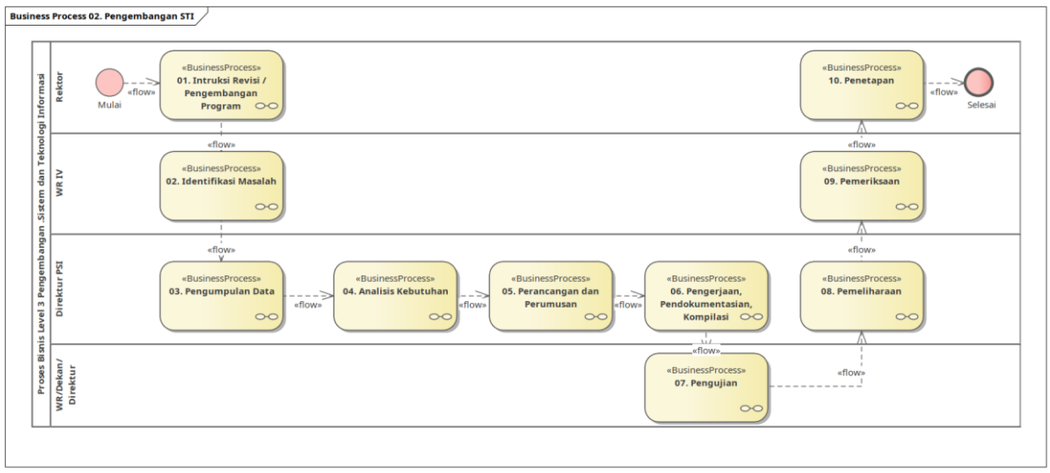
P14.A. Perancangan Sistem Informasi



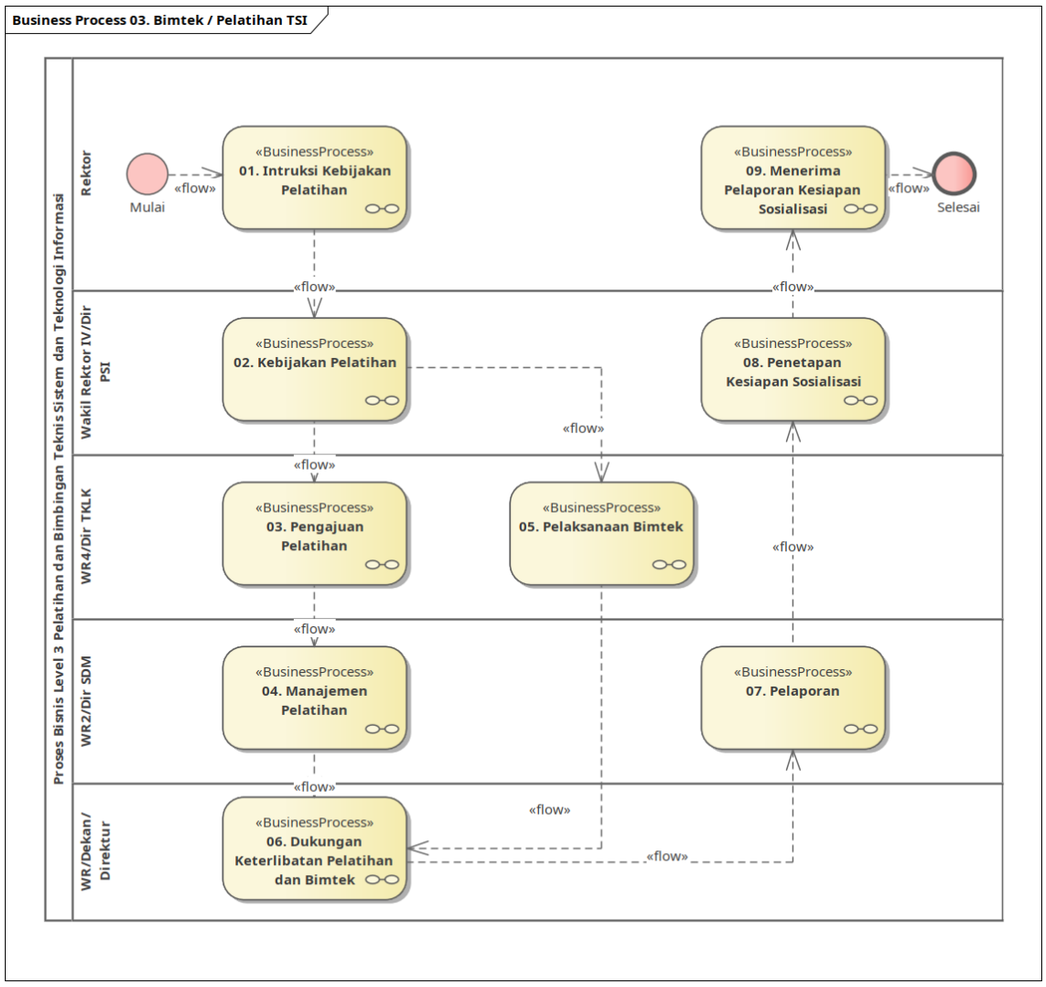
P14.A.01. Perencanaan



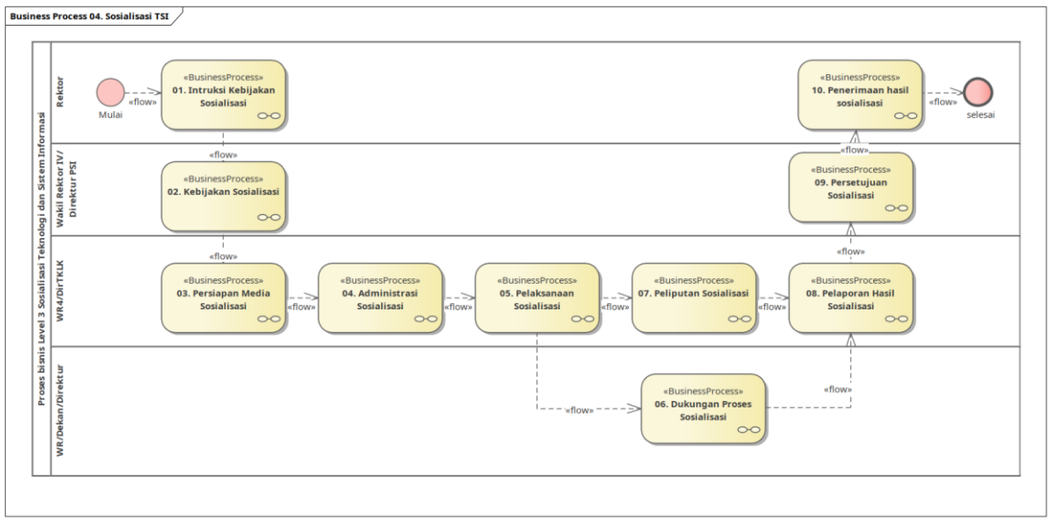
P14.A.02. Pengembangan Layanan



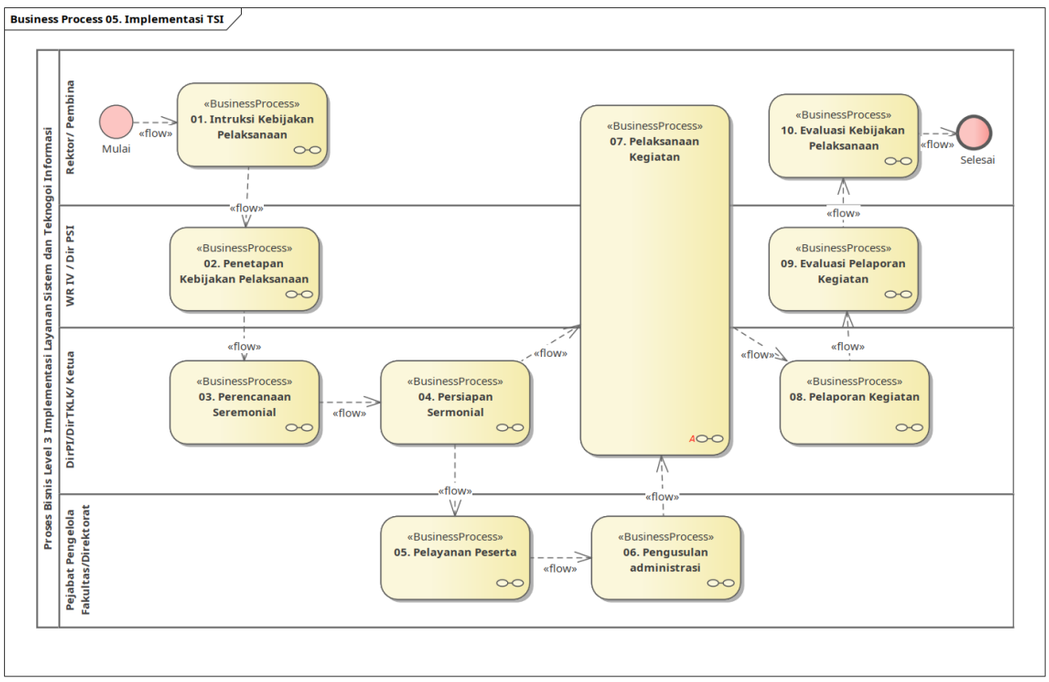
P14.A.03. Bimtek/ Pelatihan



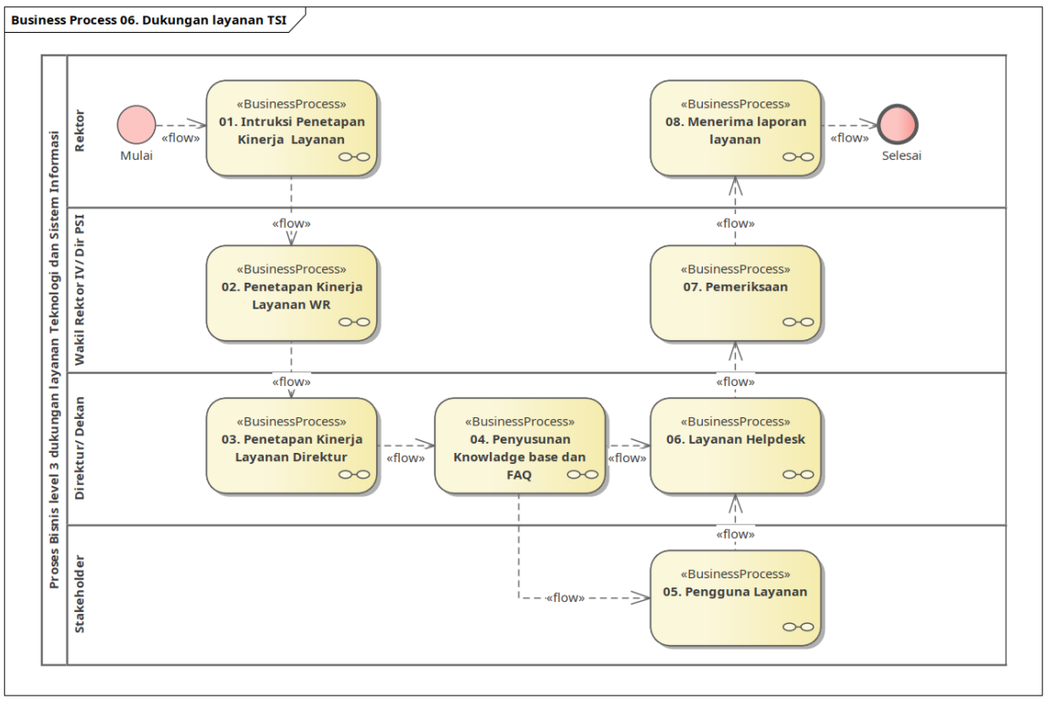
P14.A.04. Sosialisasi



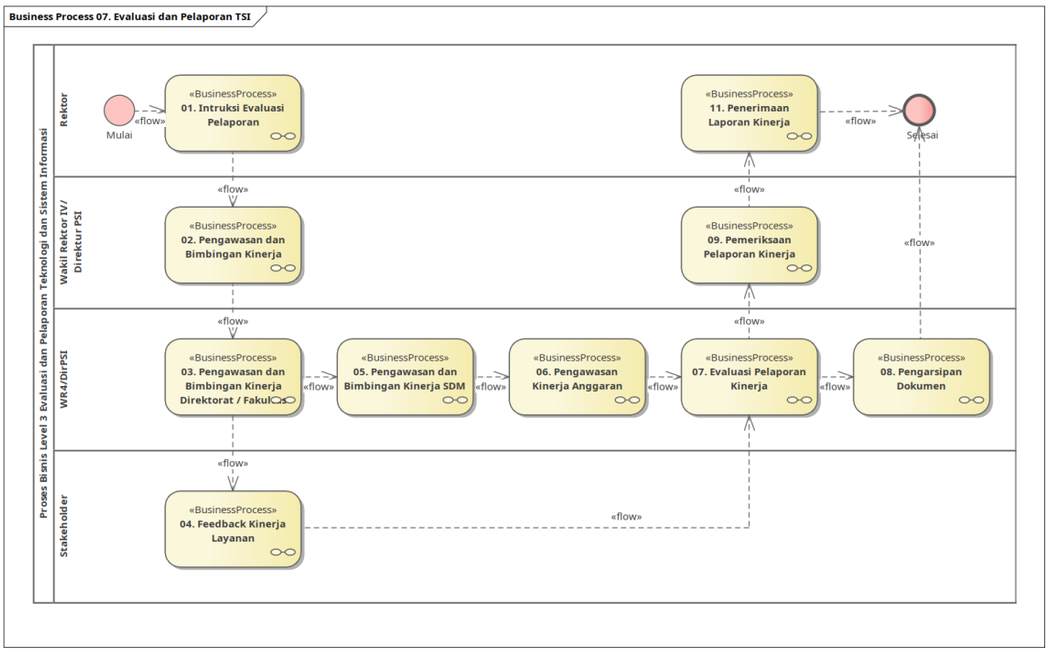
P14.A.05. Implementasi Layanan



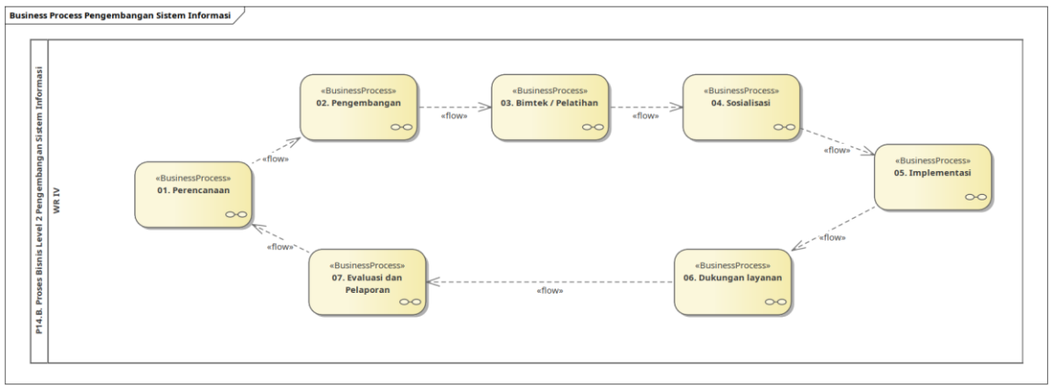
P14.A.06. Dukungan Layanan



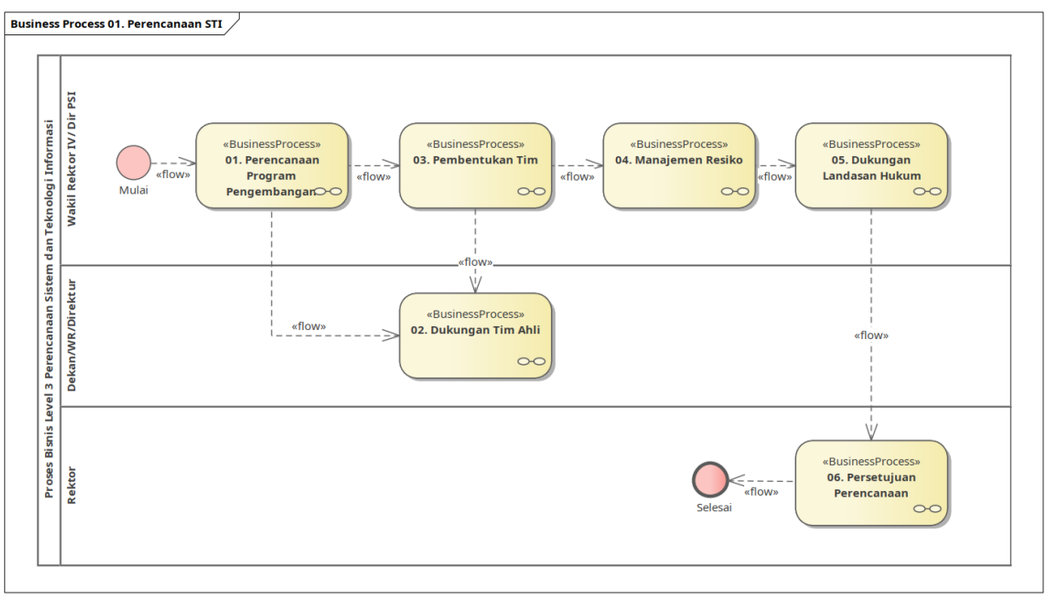
P14.A.07. Evaluasi dan Pelaporan



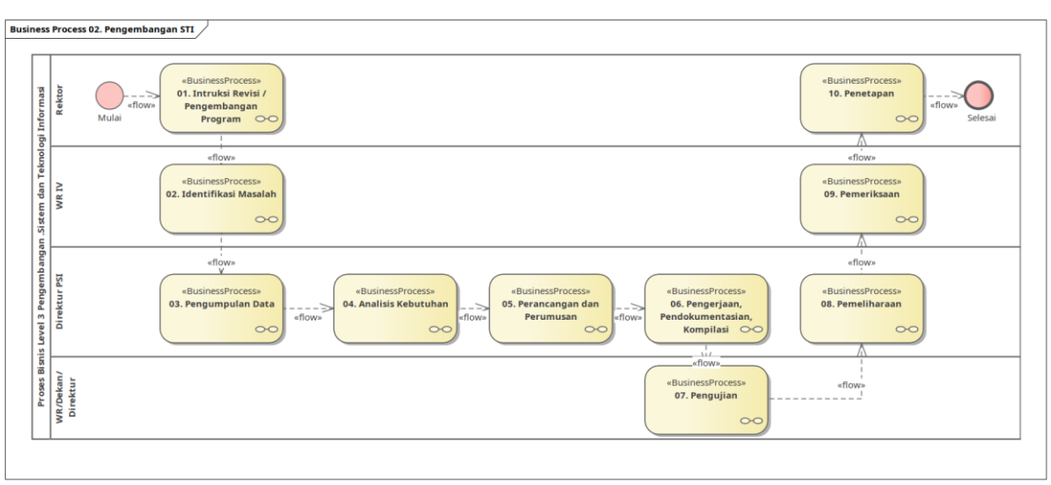
P14.B. Pengembangan Sistem Informasi



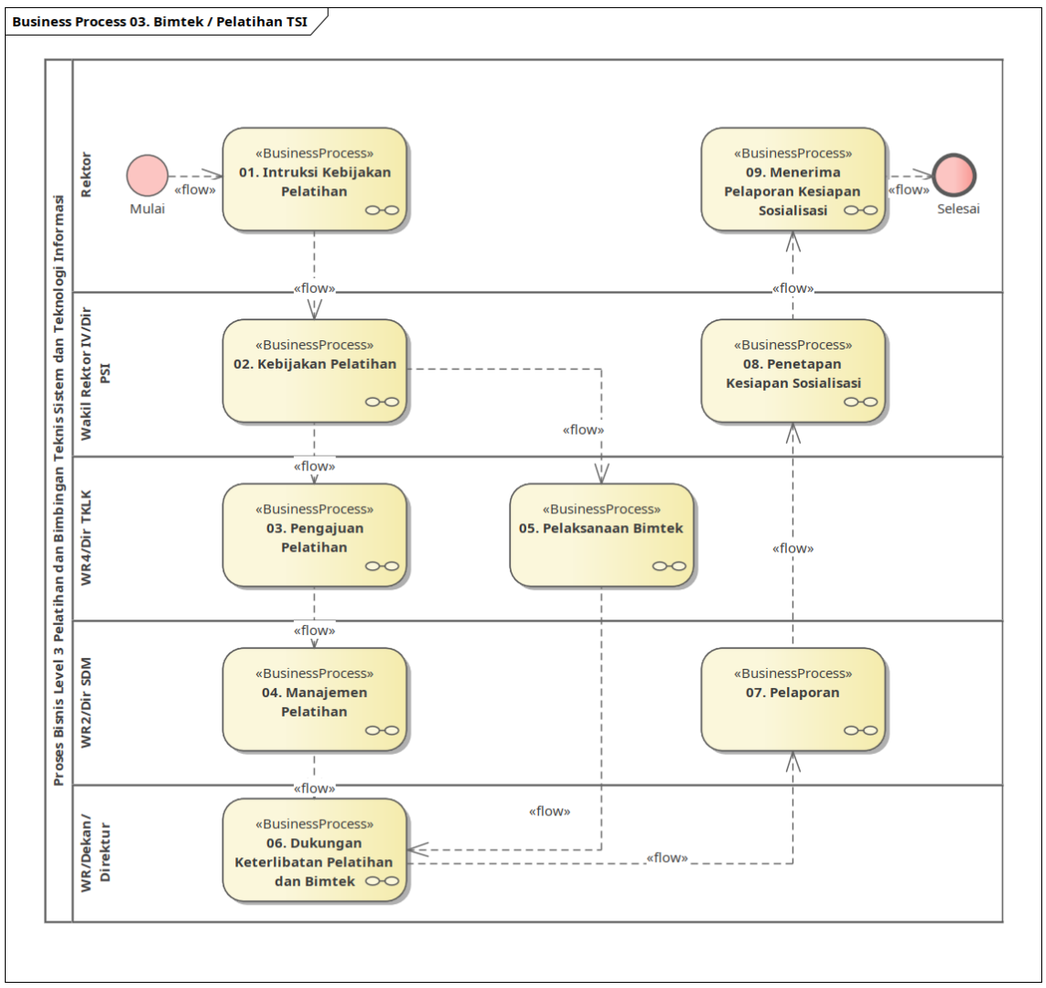
P14.B.01. Perencanaan



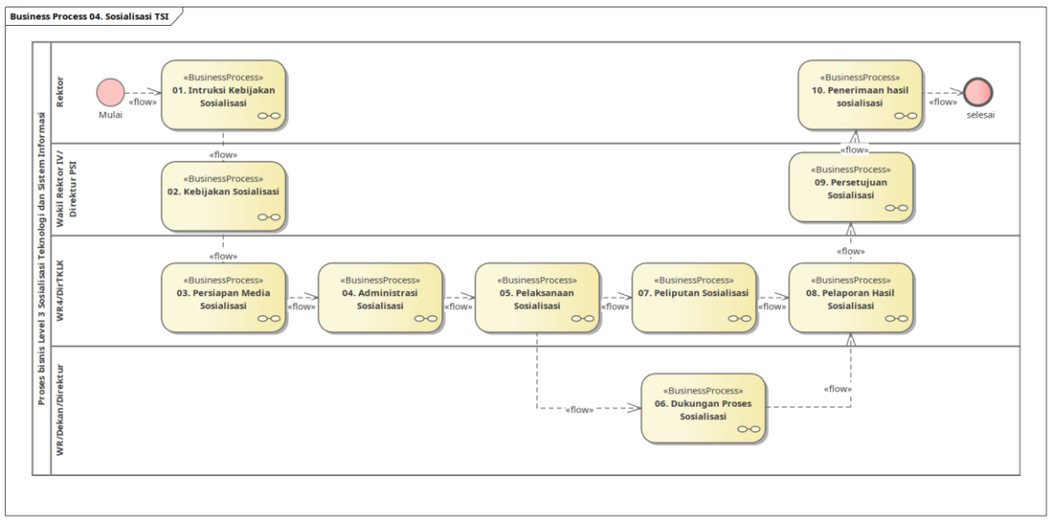
P14.B.02. Pengembangan Layanan



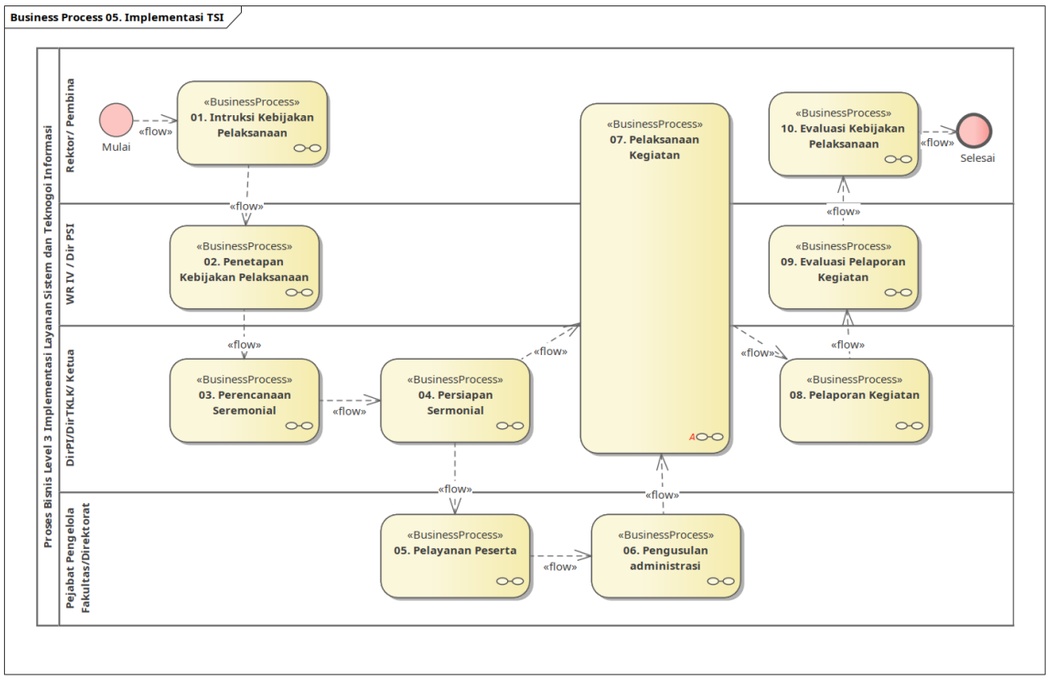
P14.B.03. Bimtek/ Pelatihan



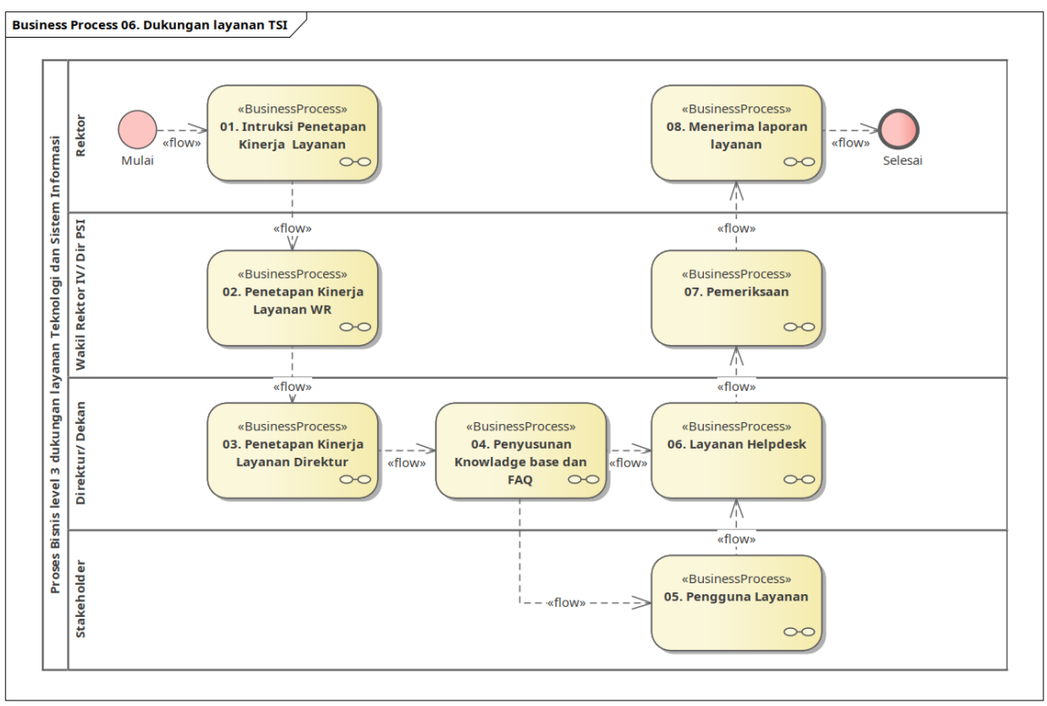
P14.B.04. Sosialisasi



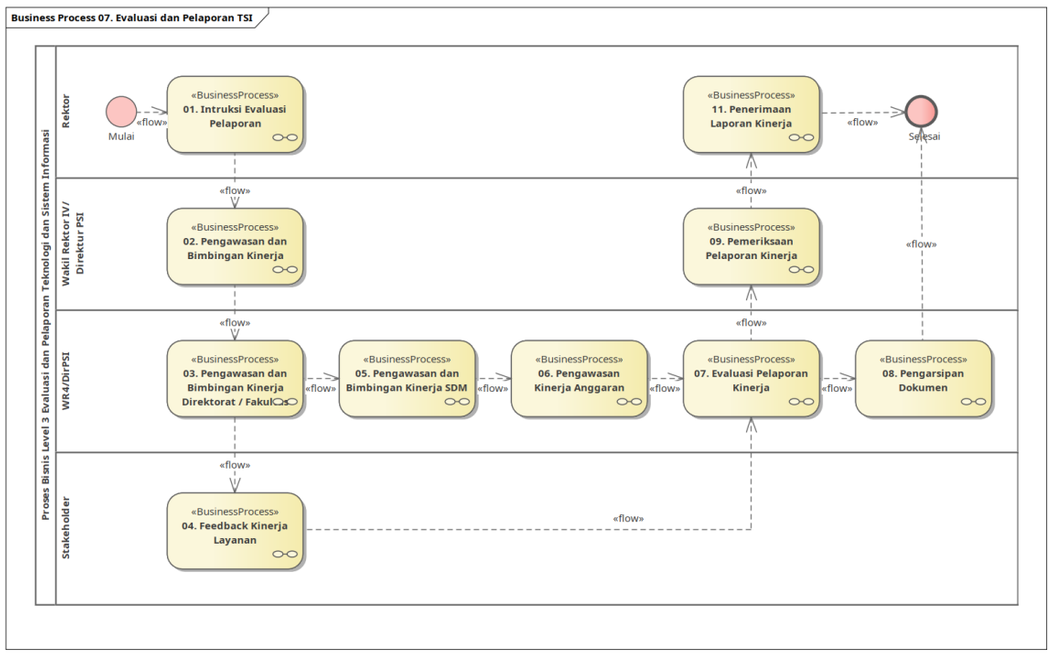
P14.B.05. Implementasi Layanan



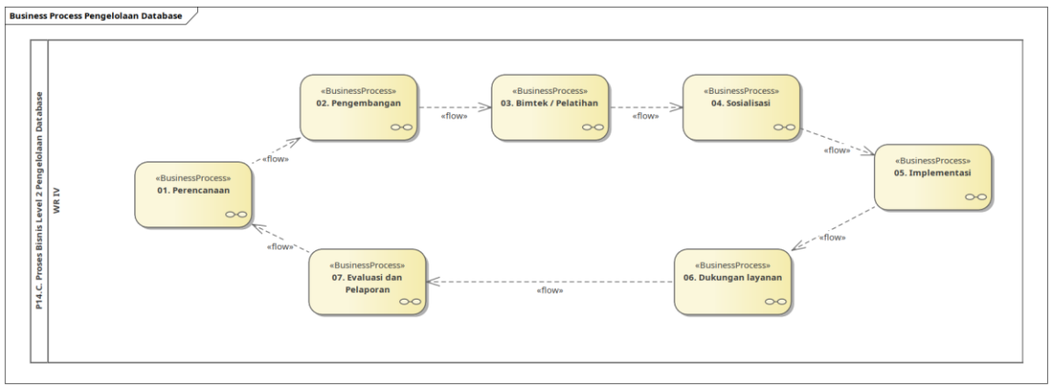
P14.B.06. Dukungan Layanan



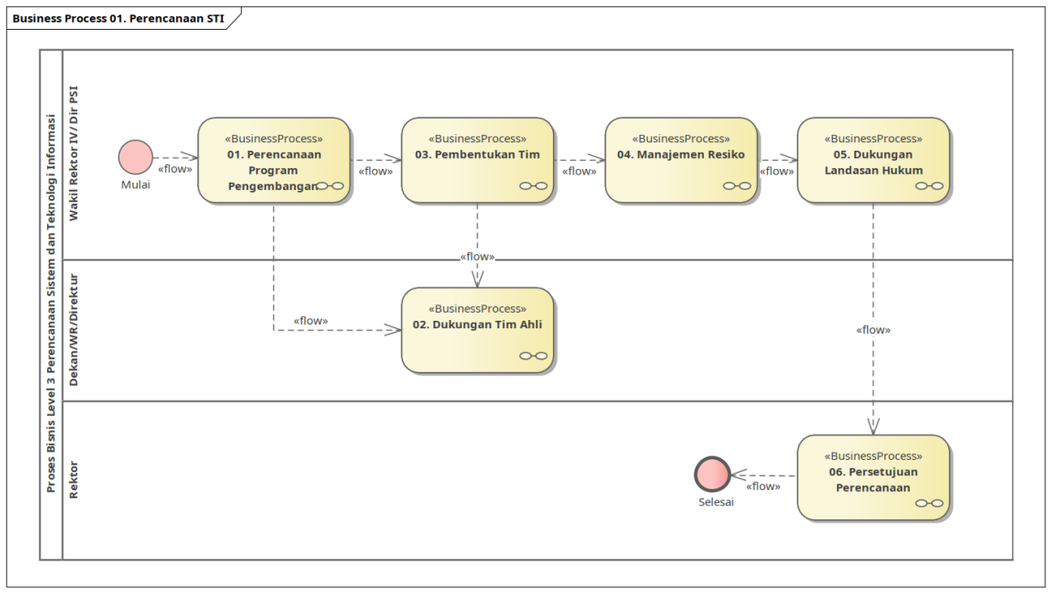
P14.B.07. Evaluasi dan Pelaporan



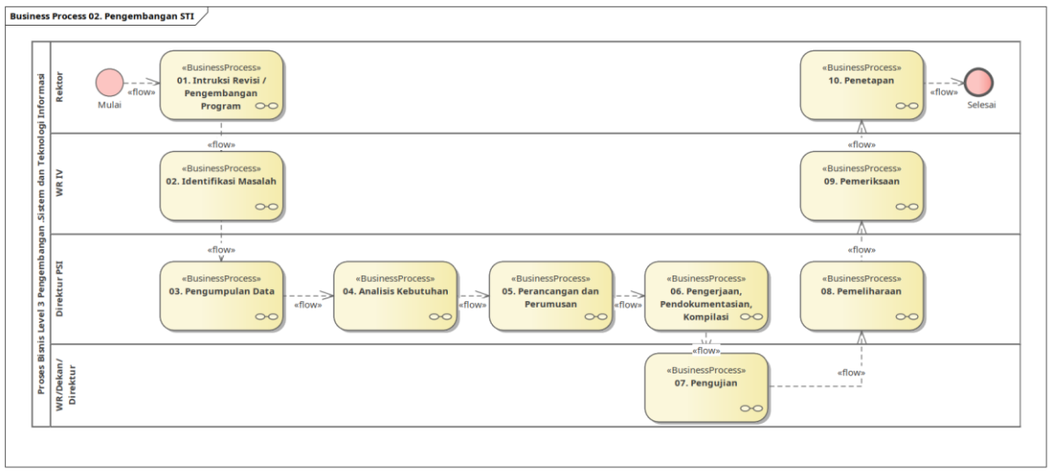
P14.C. Pengelolaan Database



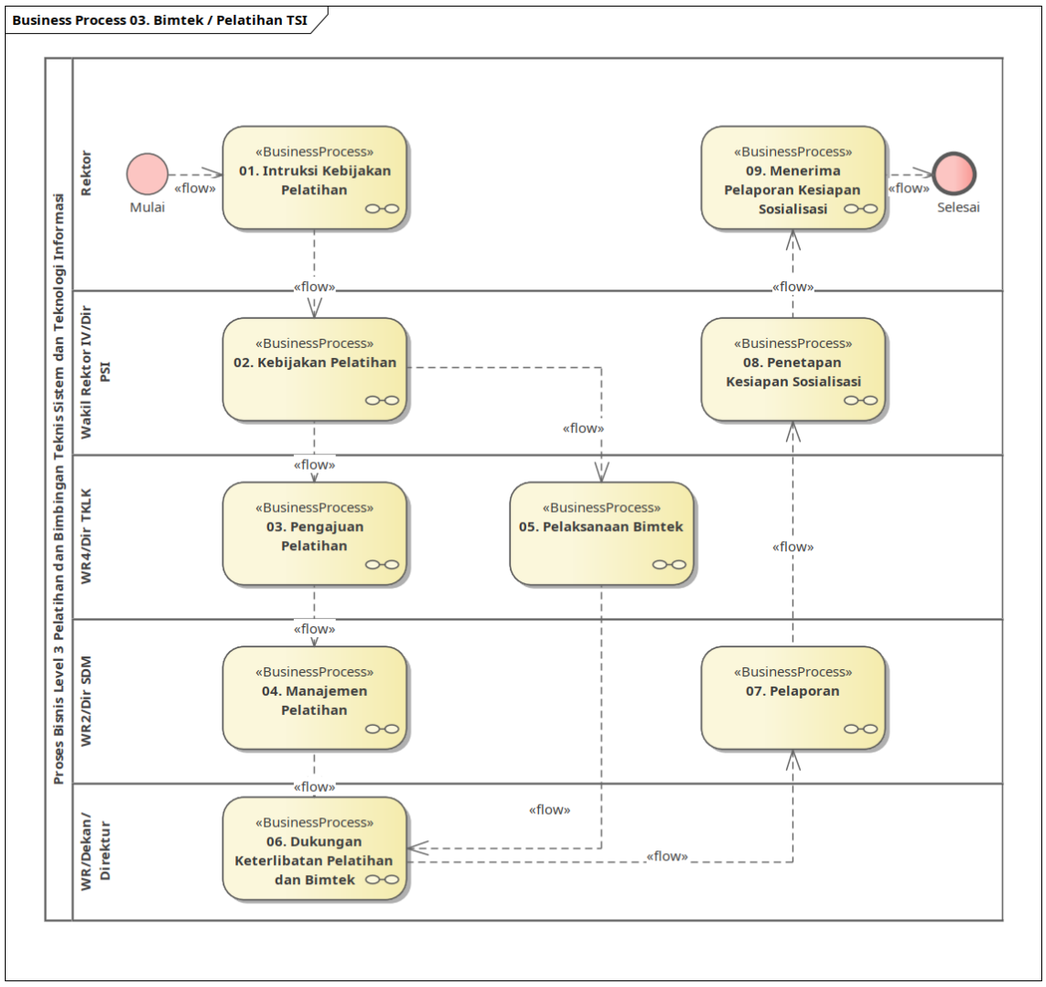
P14.C.01. Perencanaan



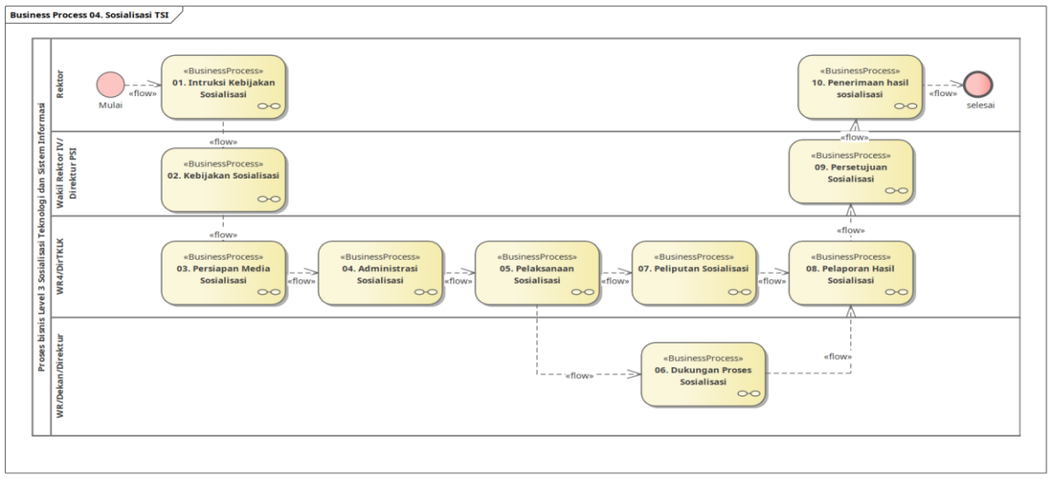
P14.C.02. Pengembangan Layanan



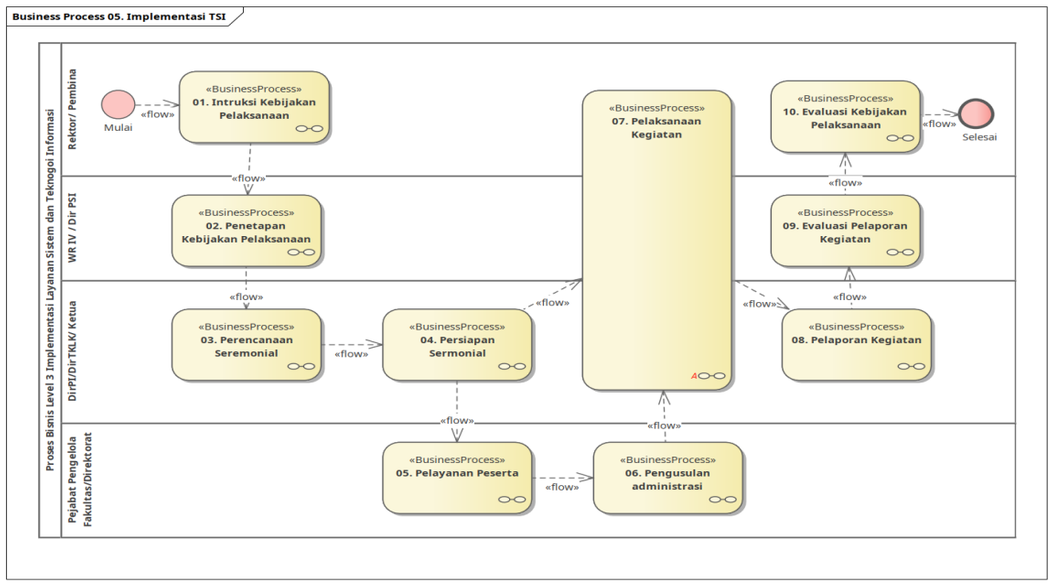
P14.C.03. Bimtek/ Pelatihan



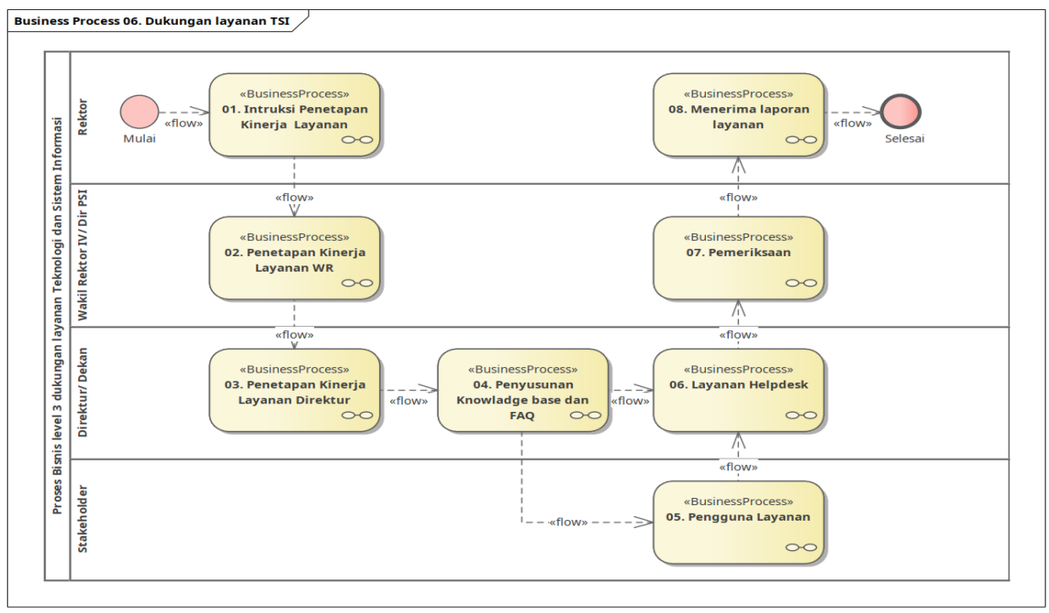
P14.C.04. Sosialisasi



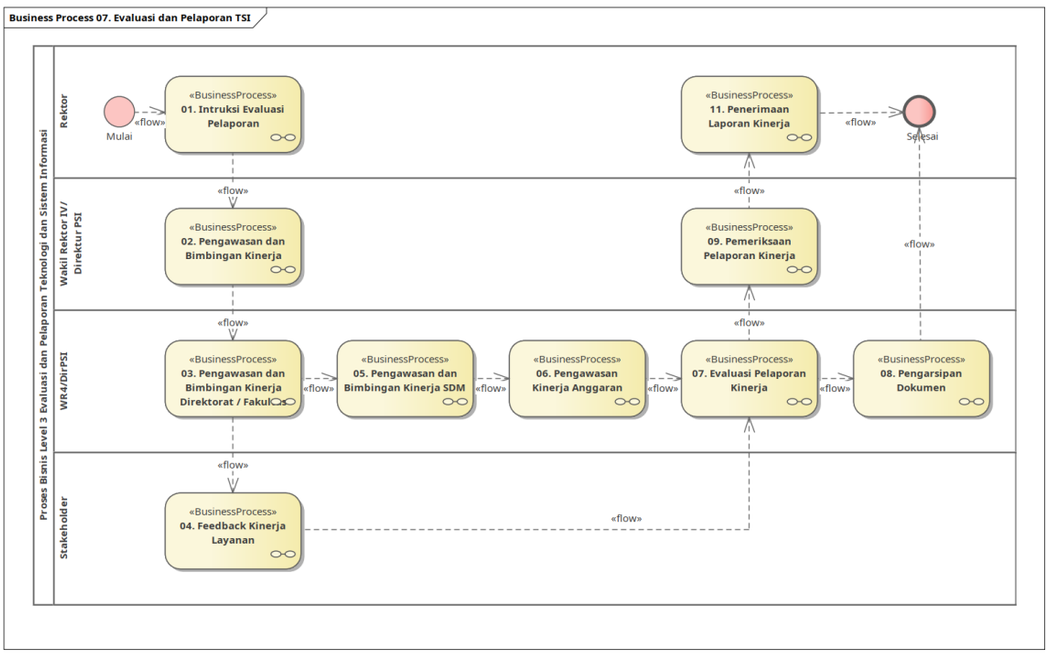
P14.C.05. Implementasi Layanan



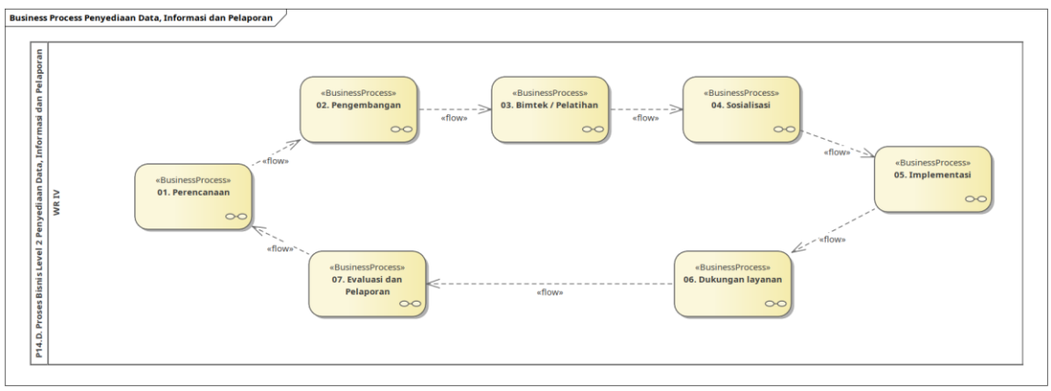
P14.C.06. Dukungan Layanan



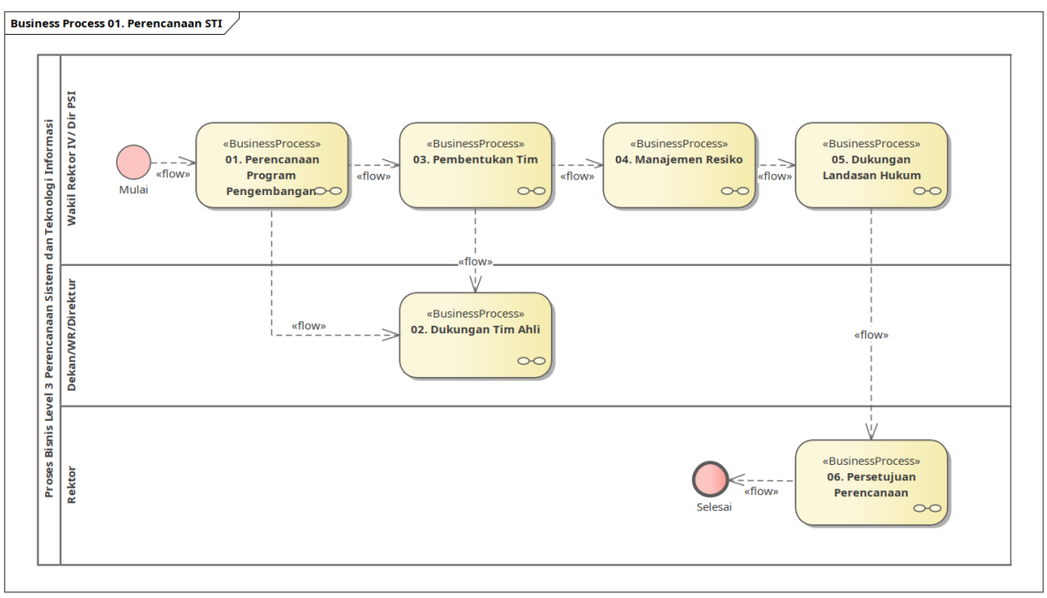
P14.C.07. Evaluasi dan Pelaporan



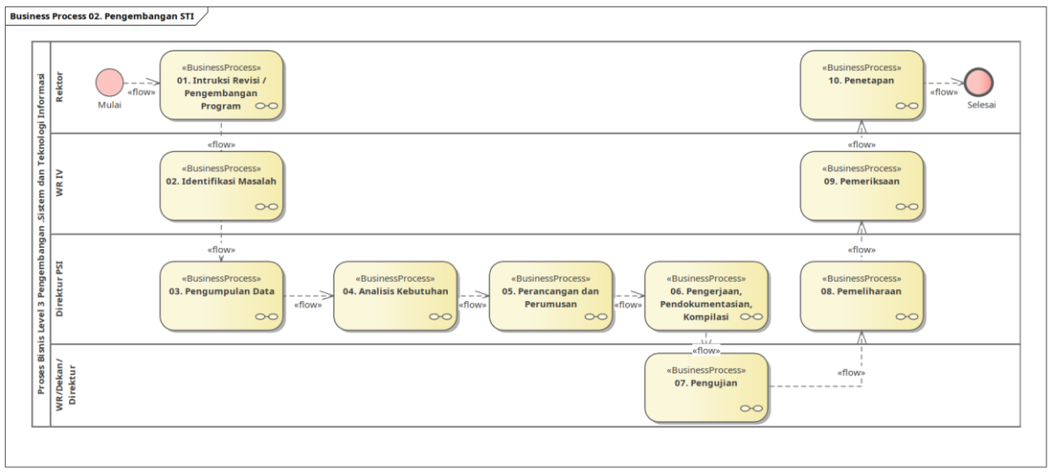
P14.D. Penyediaan Data, Informasi dan Pelaporan



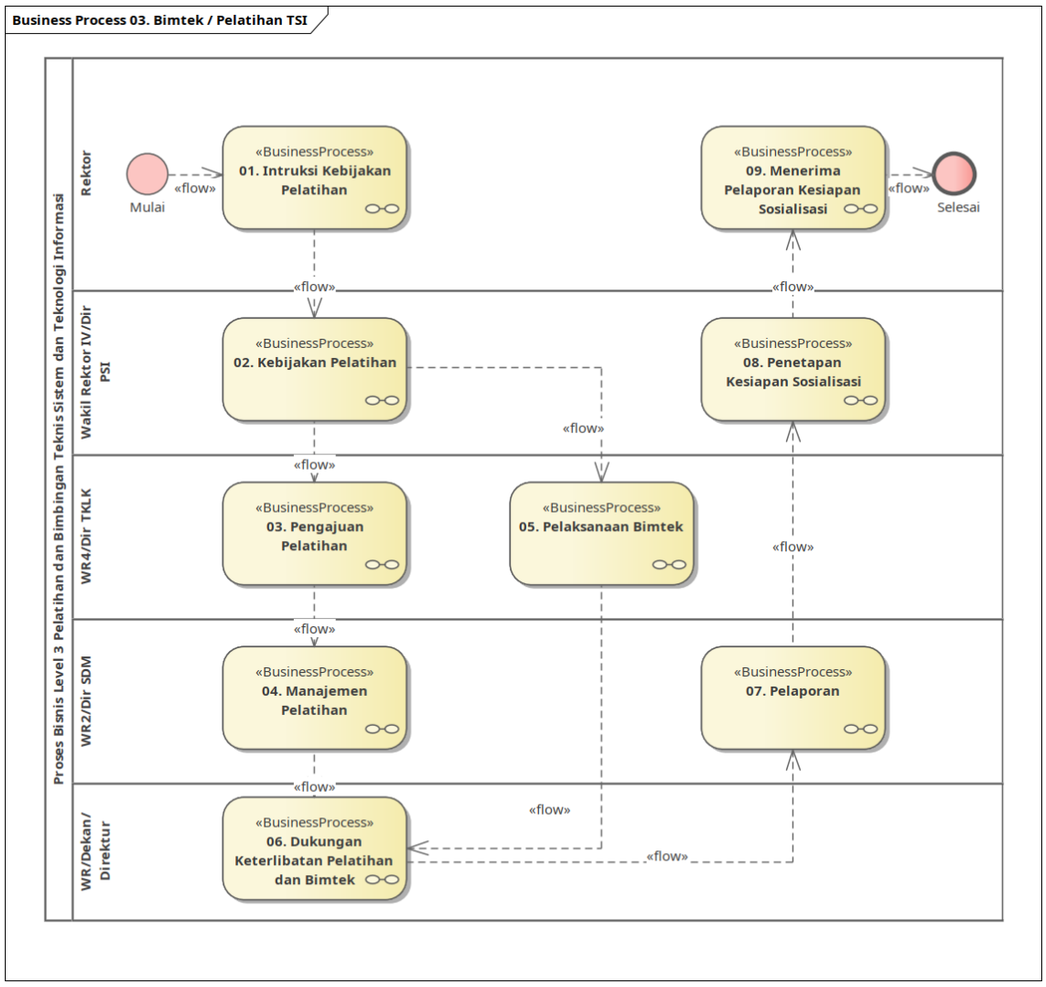
P14.D.01. Perencanaan



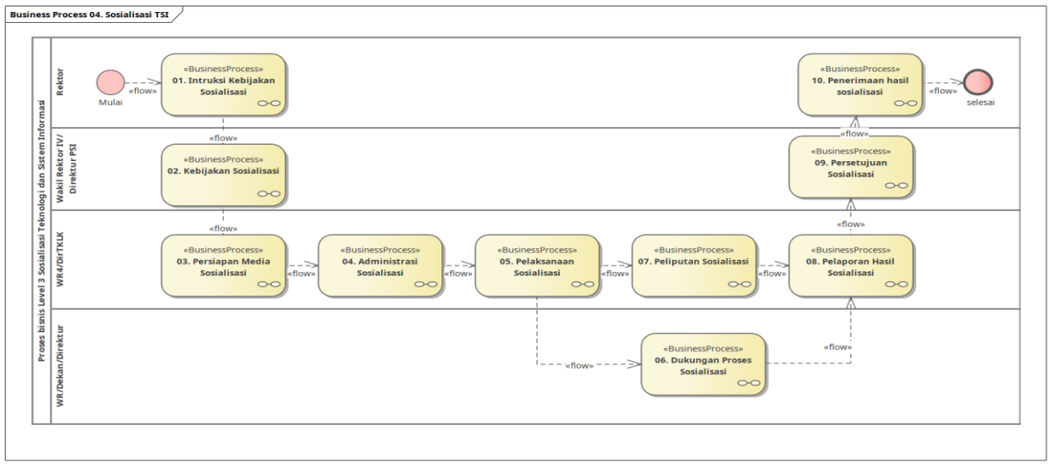
P14.D.02. Pengembangan Layanan



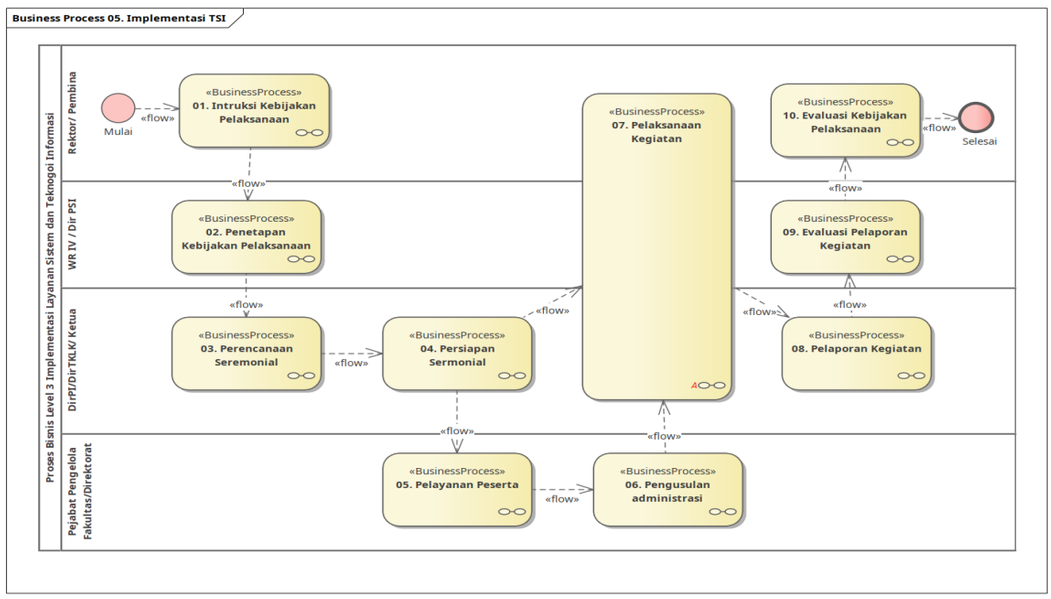
P14.D.03. Bimtek/ Pelatihan



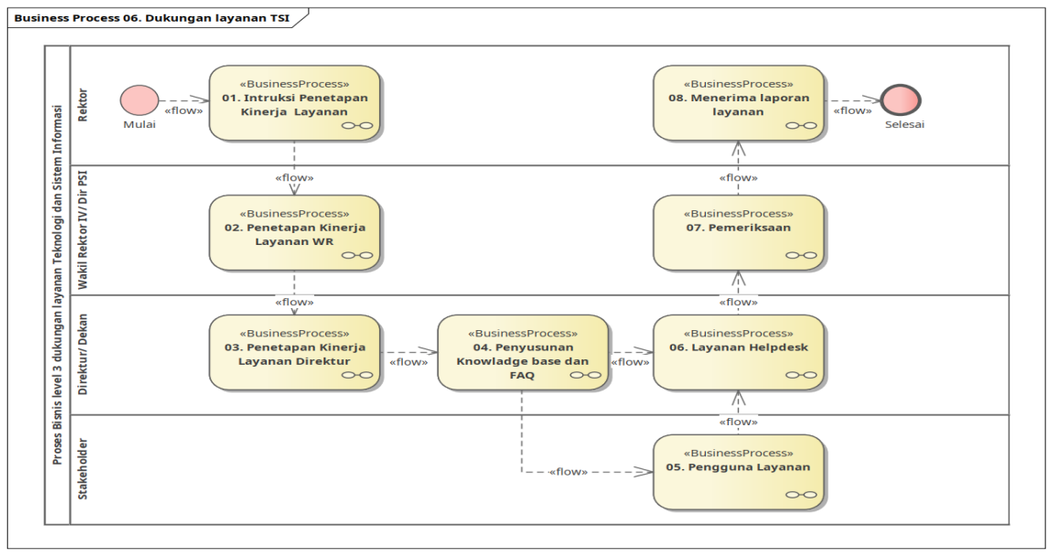
P14.D.04. Sosialisasi



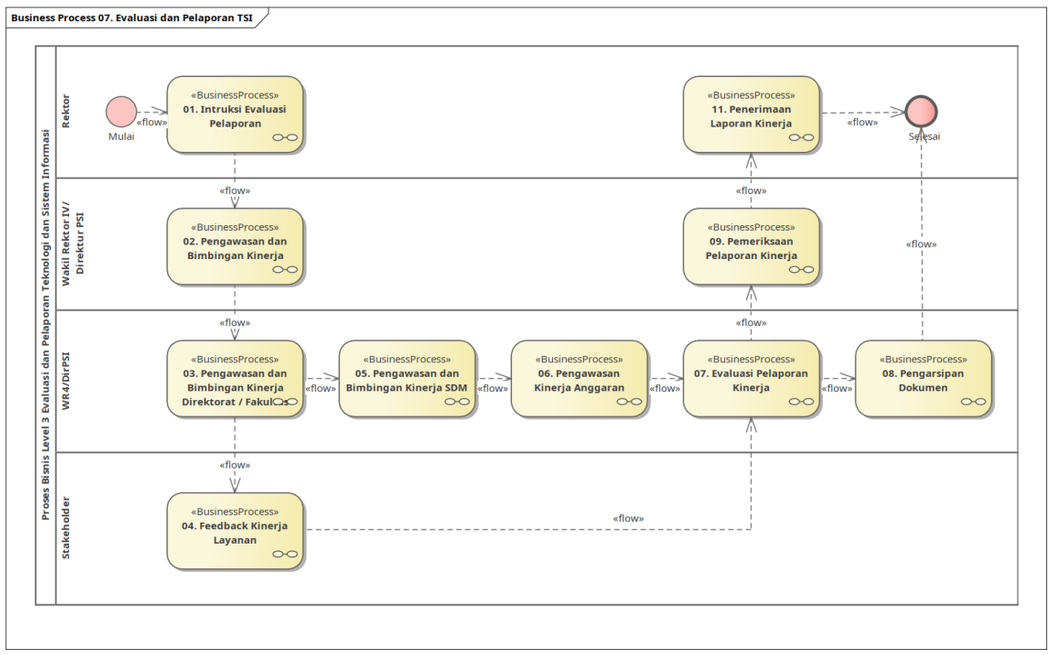
P14.D.05. Implementasi Layanan



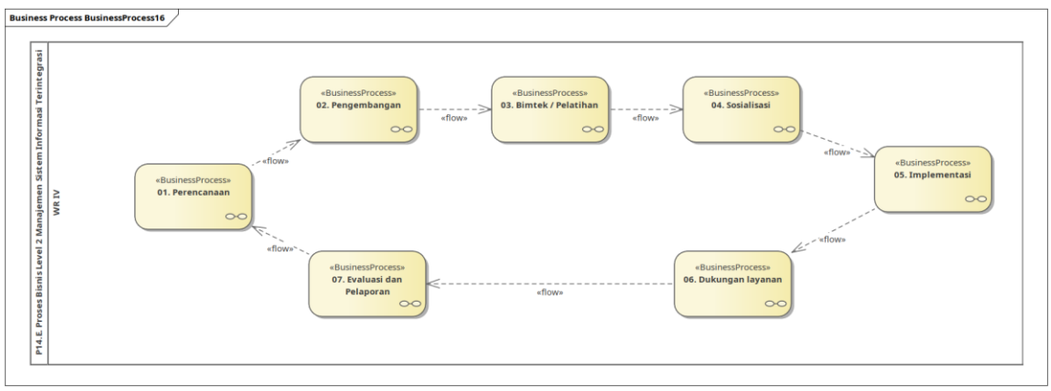
P14.D.06. Dukungan Layanan



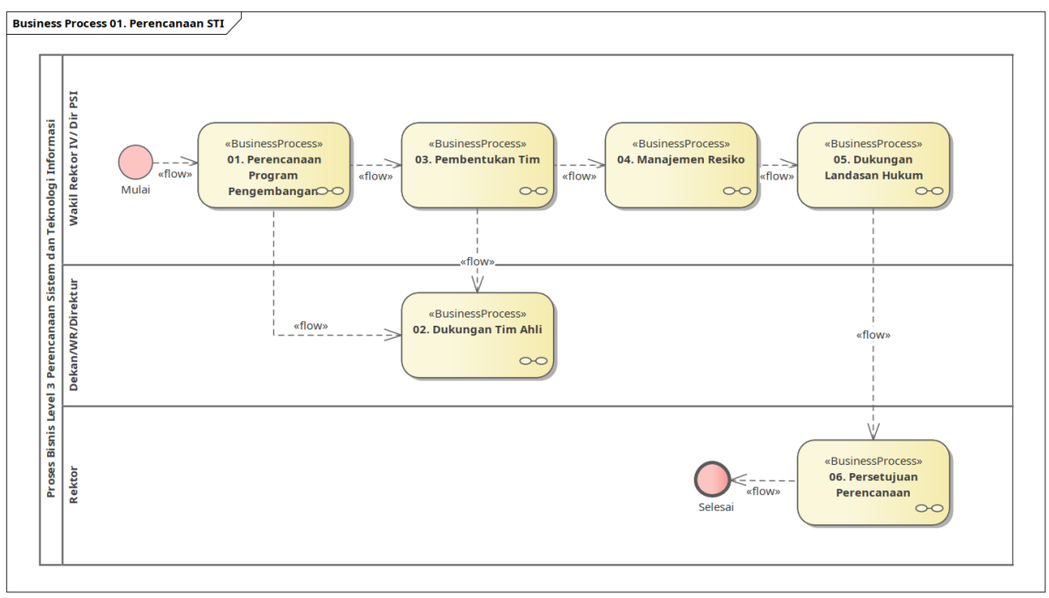
P14.D.07. Evaluasi dan Pelaporan



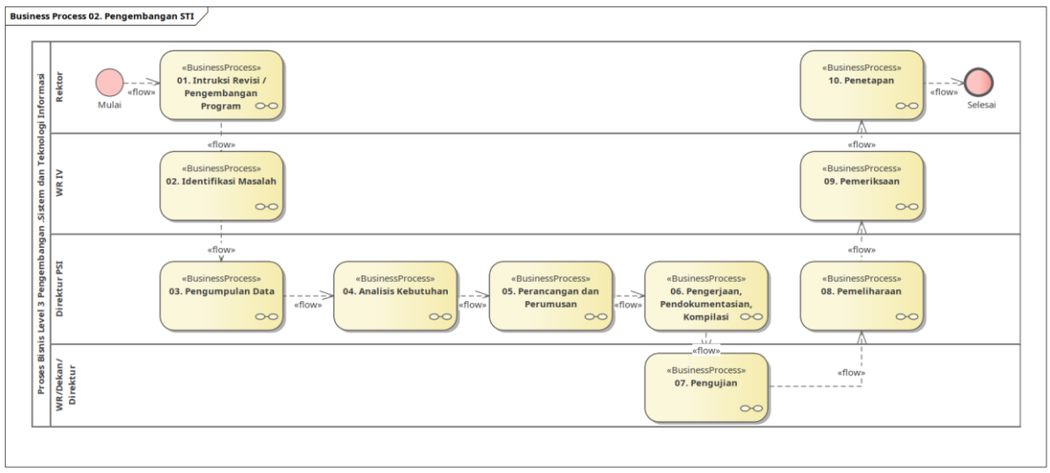
P14.E. Manajemen Sistem Informasi Terintegrasi



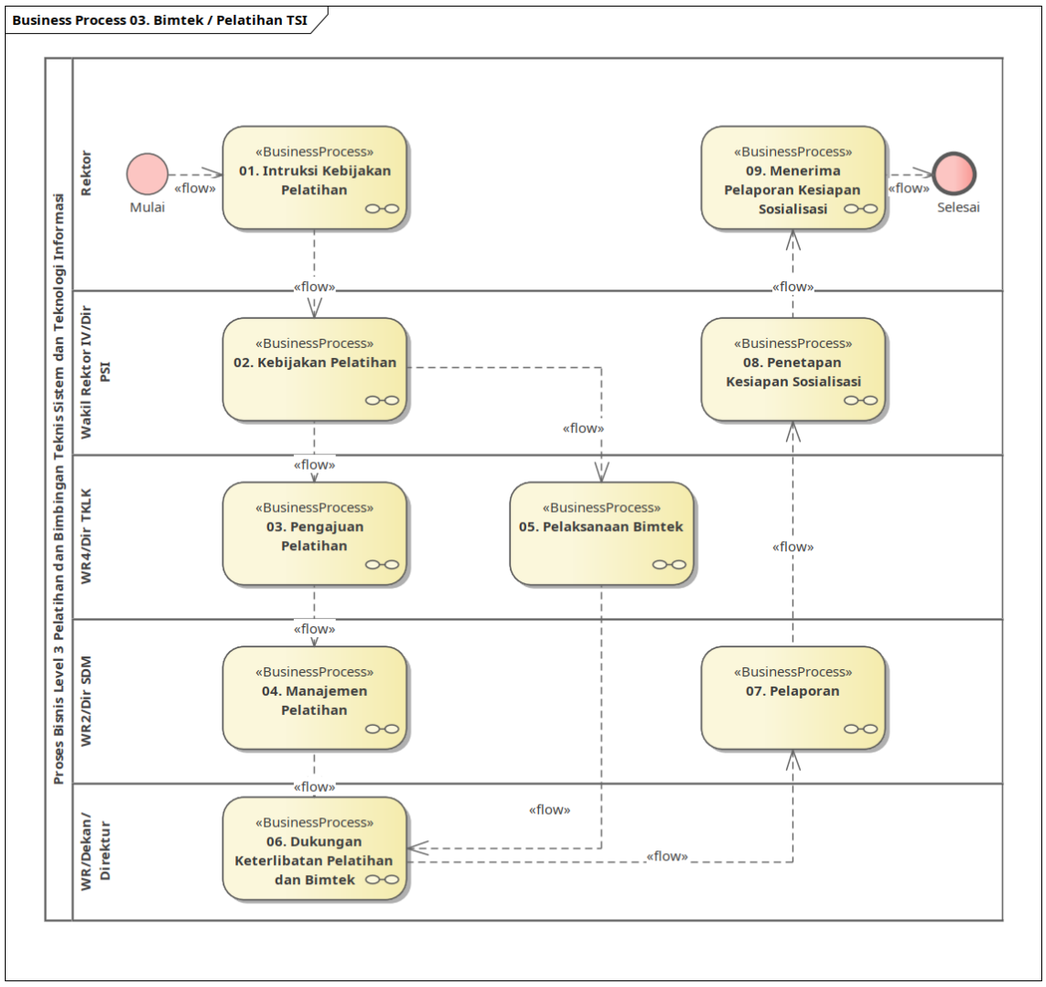
P14.E.01. Perencanaan



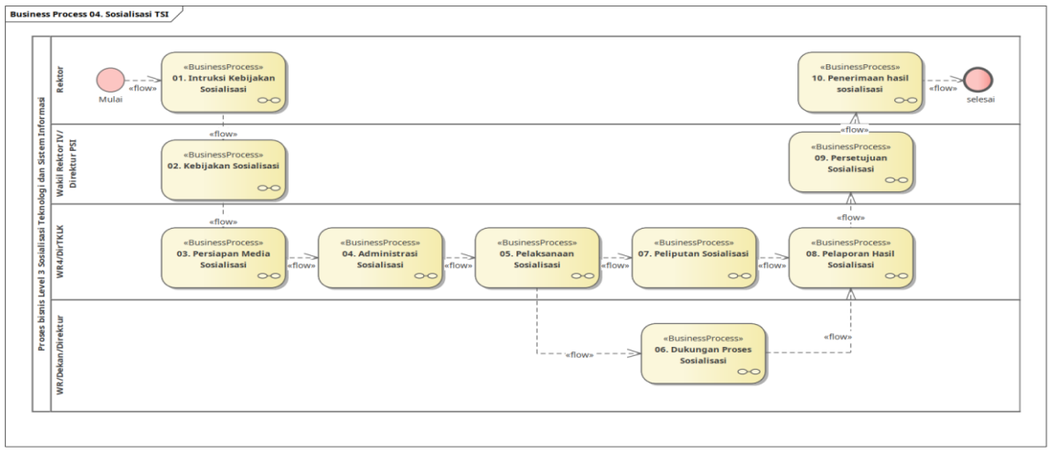
P14.E.02. Pengembangan Layanan



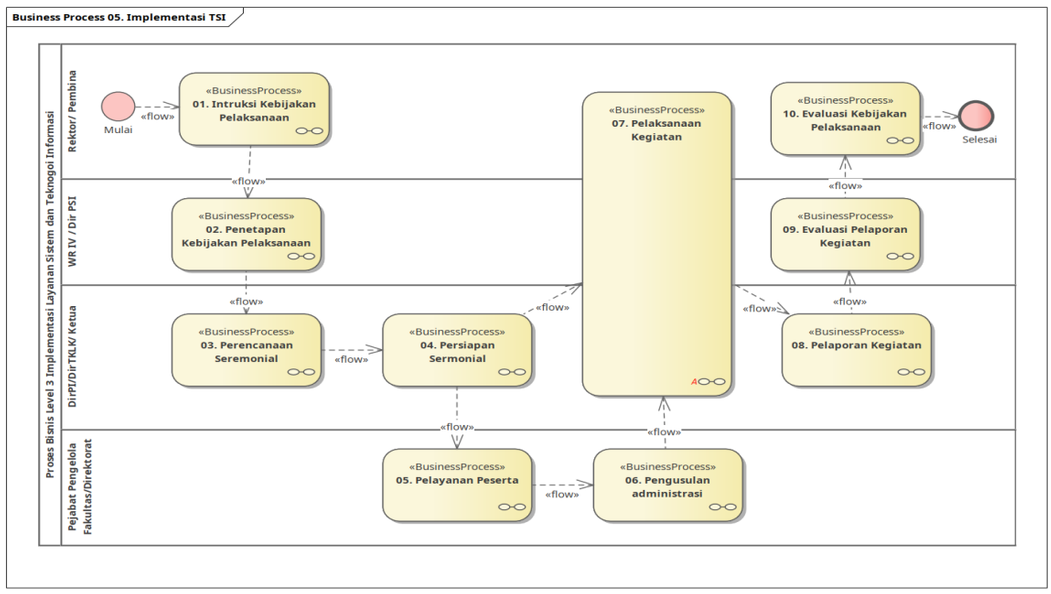
P14.E.03. Bimtek/ Pelatihan



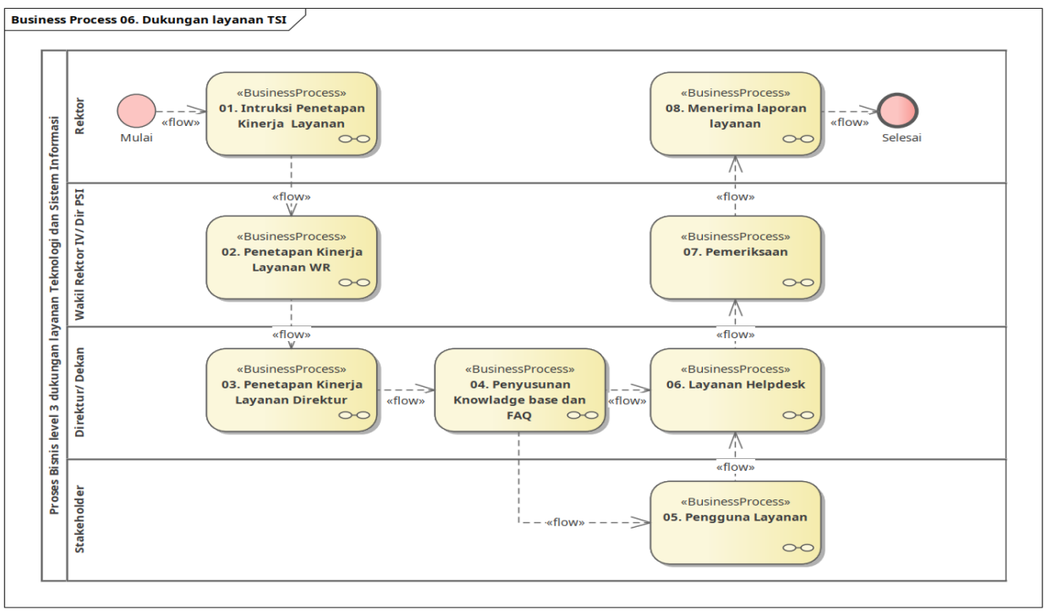
P14.E.04. Sosialisasi



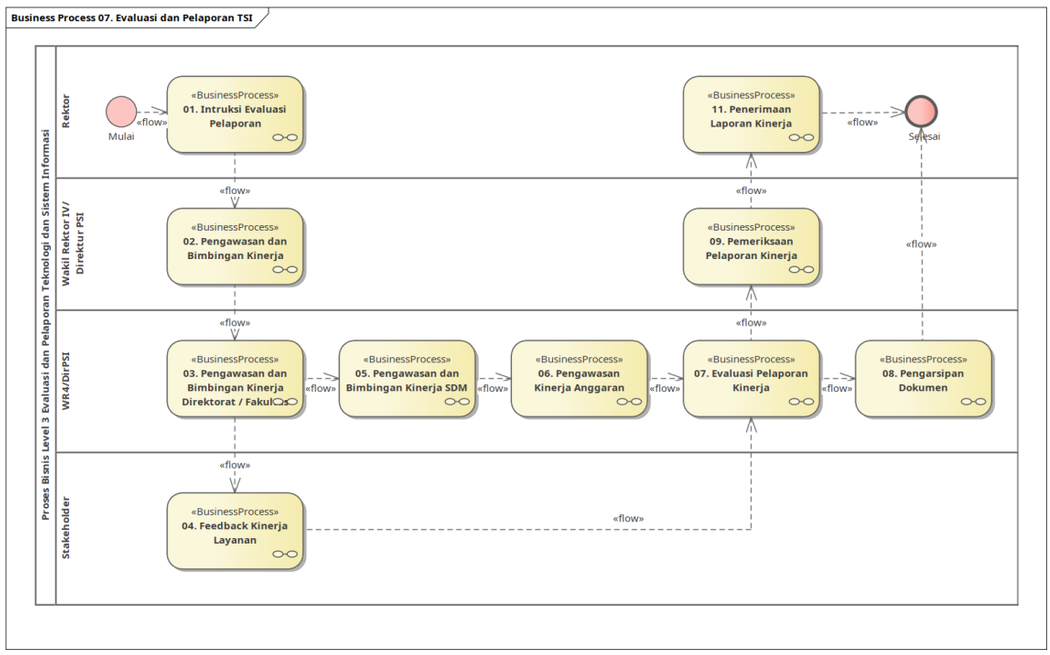
P14.E.05. Implementasi Layanan



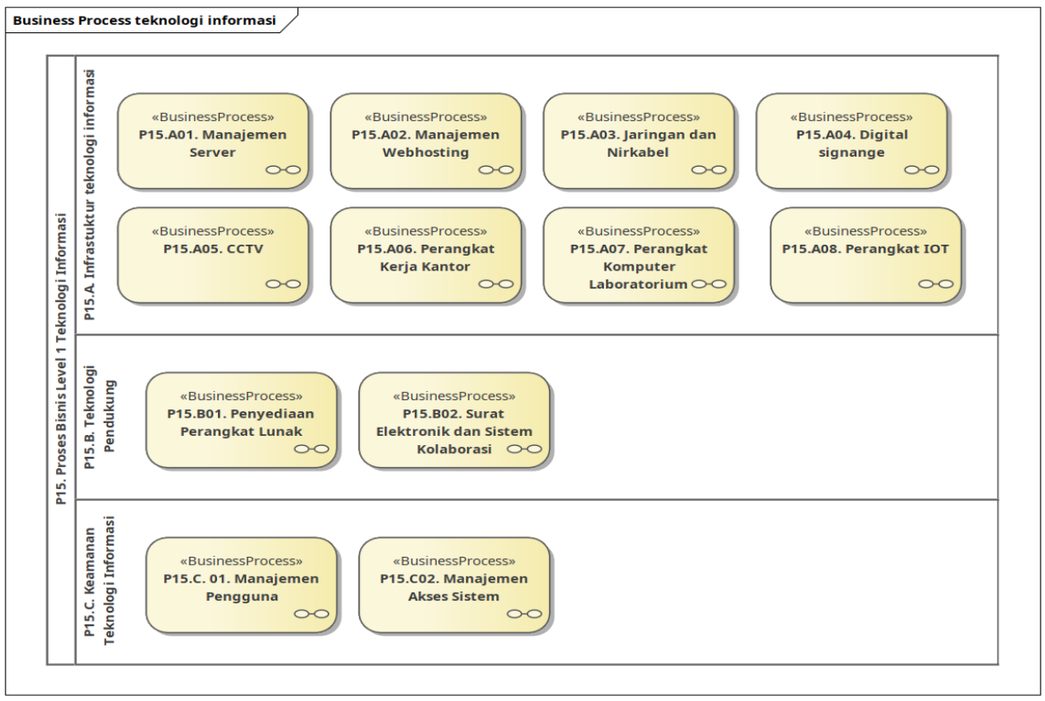
P14.E.06. Dukungan Layanan



P14.E.07. Evaluasi dan Pelaporan

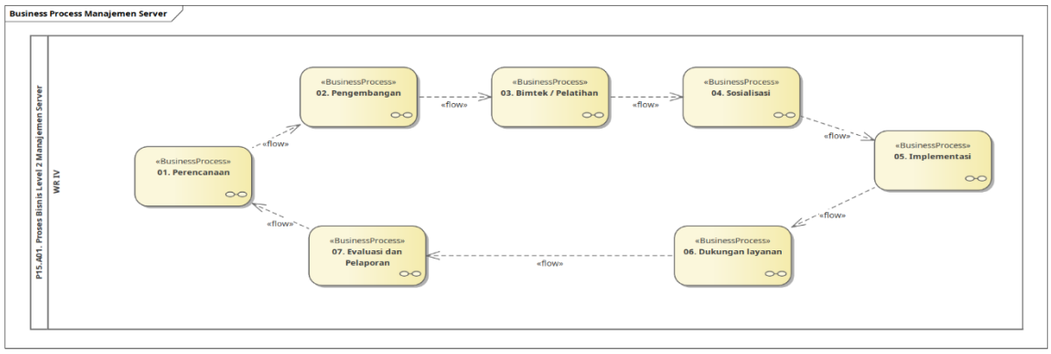


P15. Teknologi Informasi

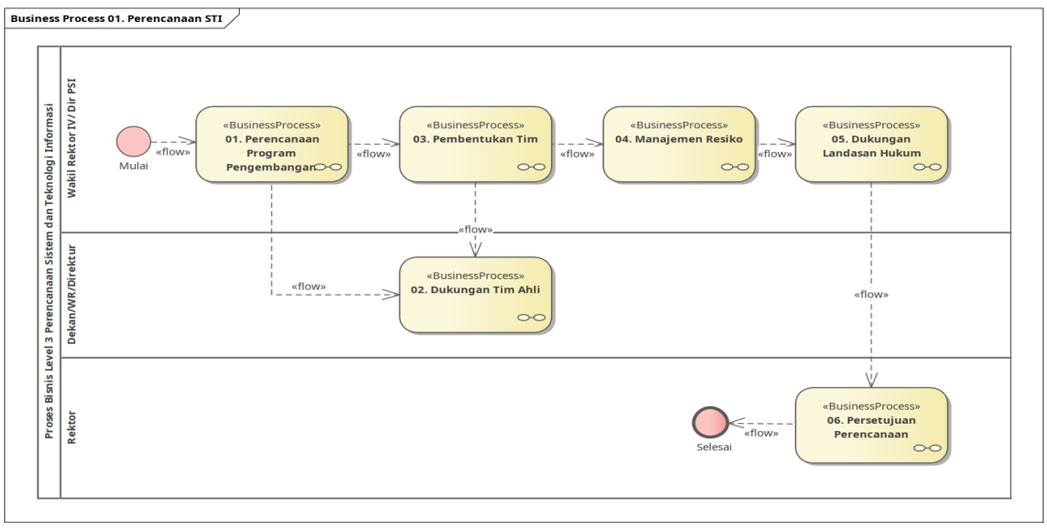


P15.A. Infrastuktur teknologi informasi

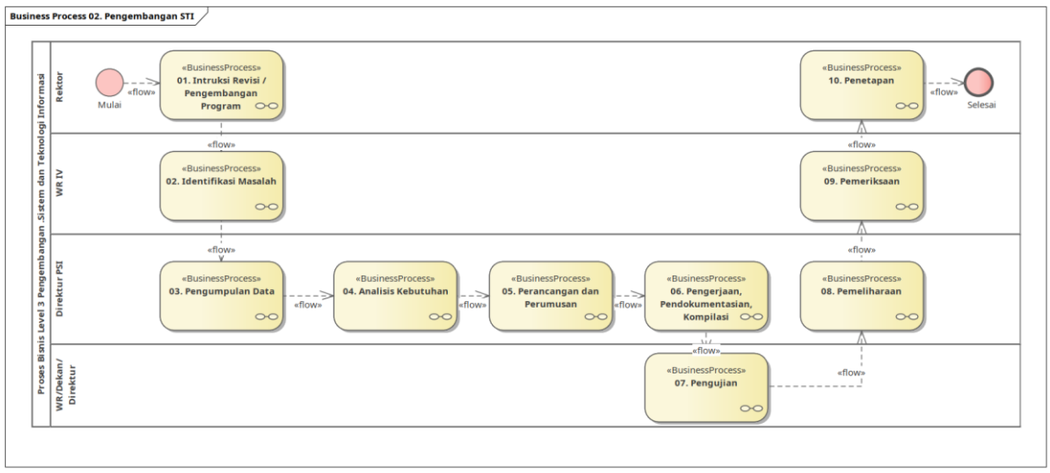
P15.A01. Manajemen Server



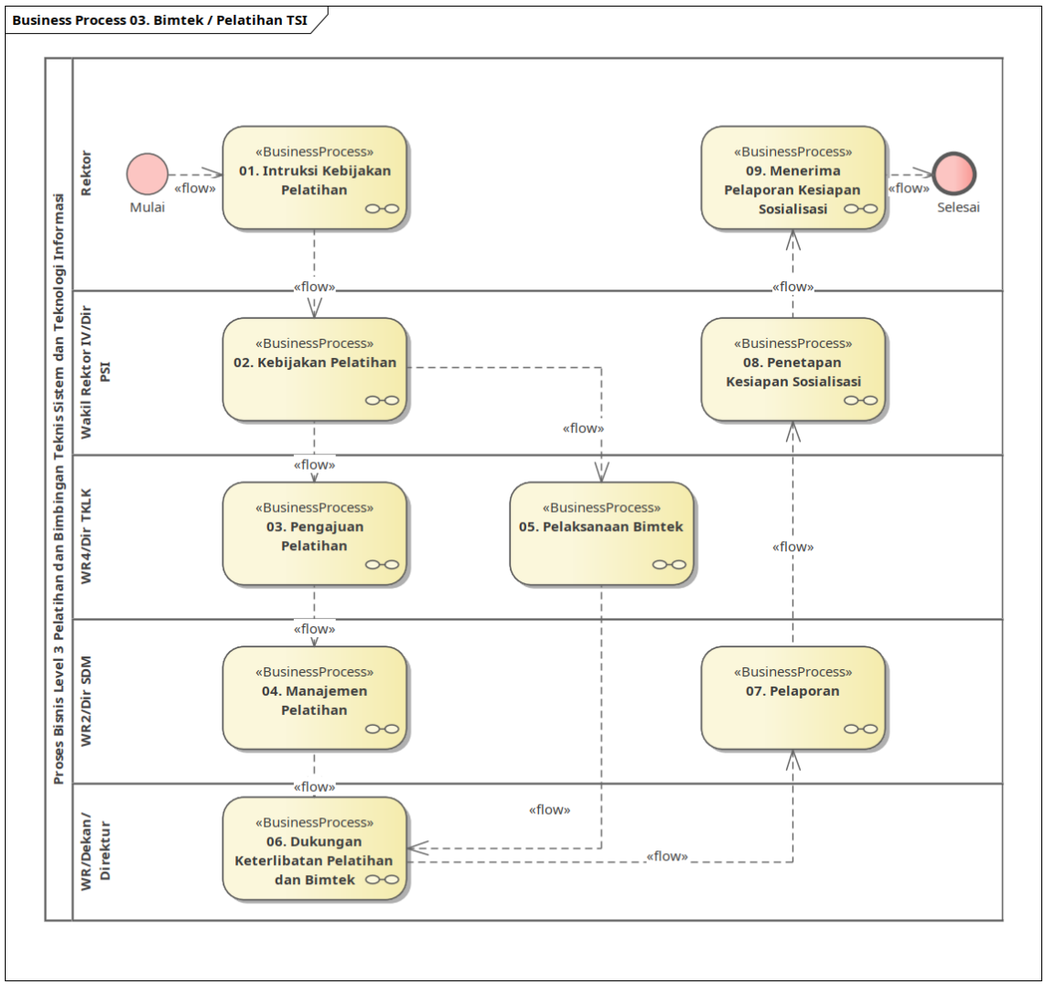
P15.A01.01. Perencanaan



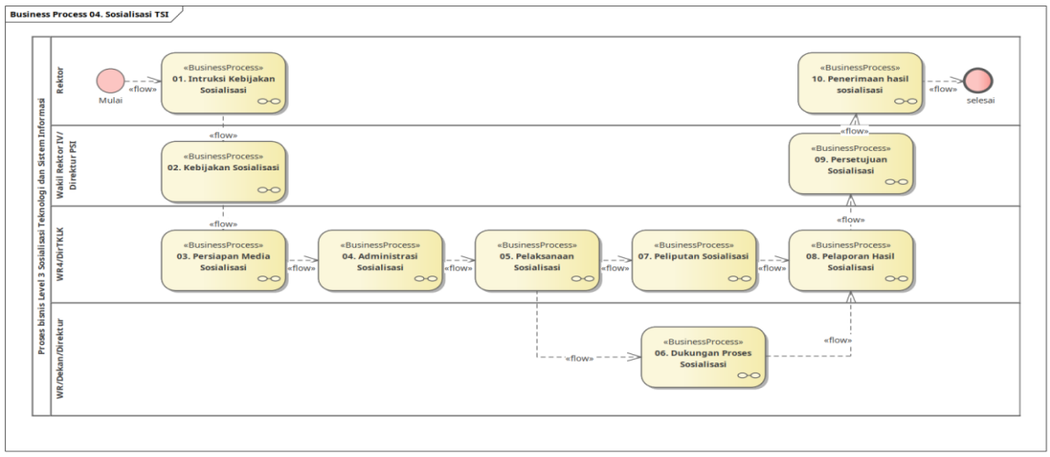
P15.A01.02. Pengembangan Layanan



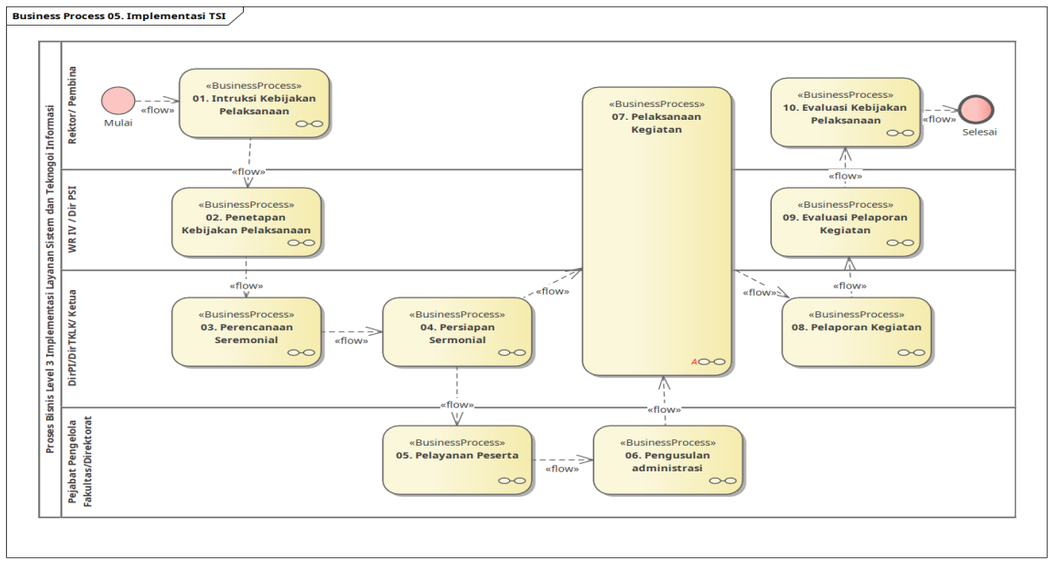
P15.A01.03. Bimtek/ Pelatihan



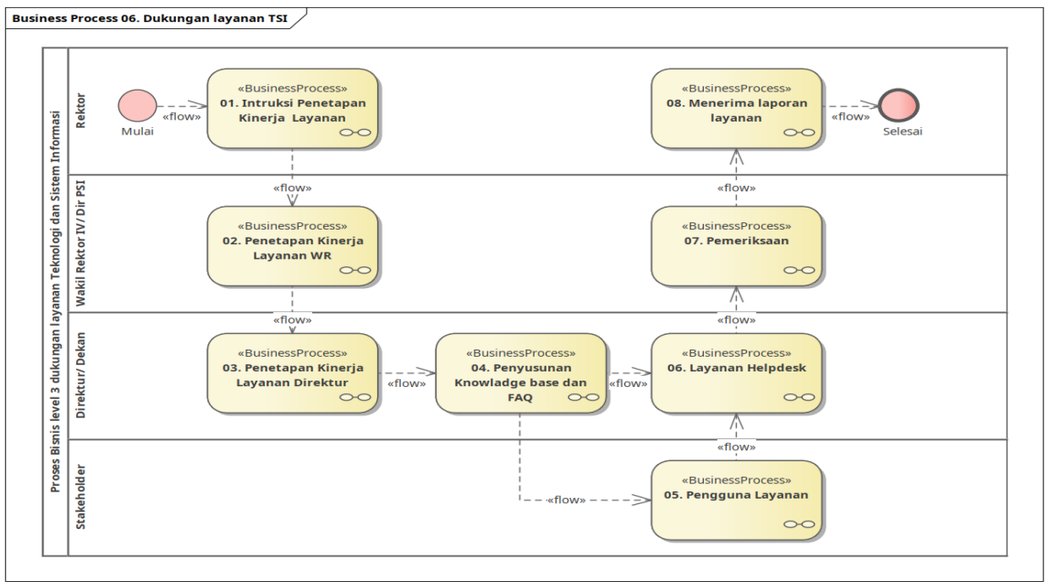
P15.A01.04. Sosialisasi



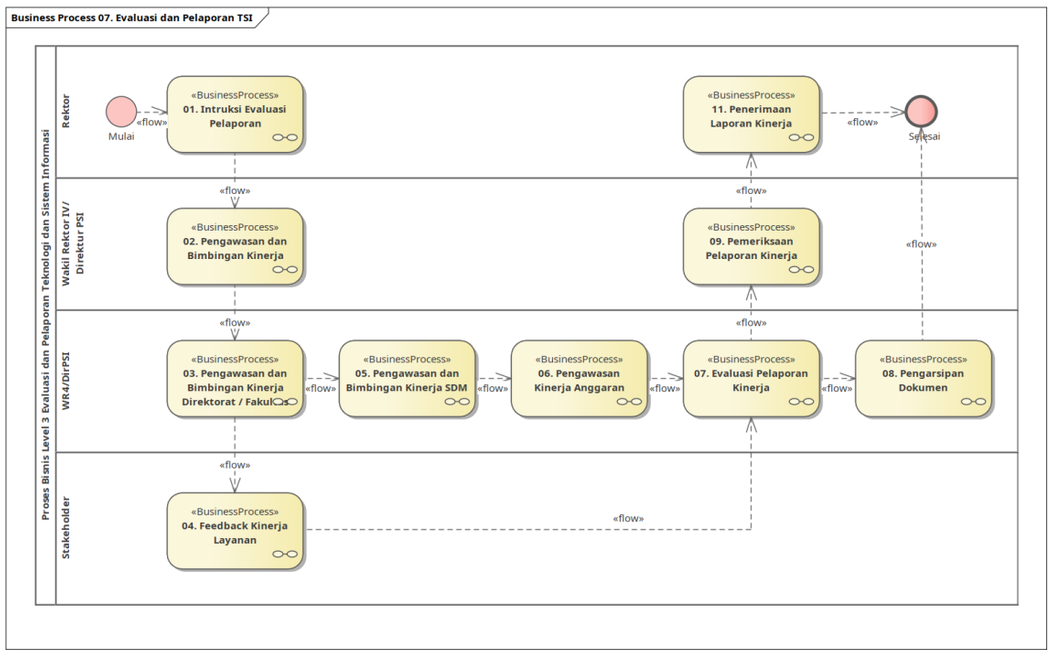
P15.A01.05. Implementasi Layanan



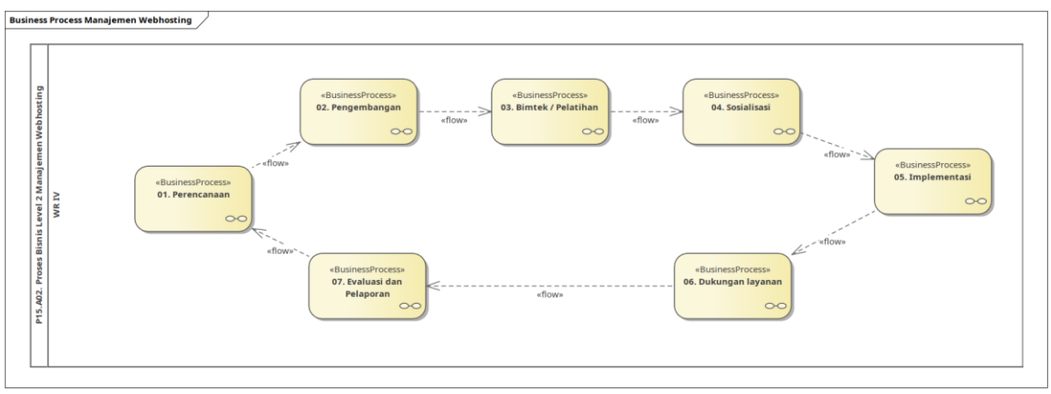
P15.A01.06. Dukungan Layanan



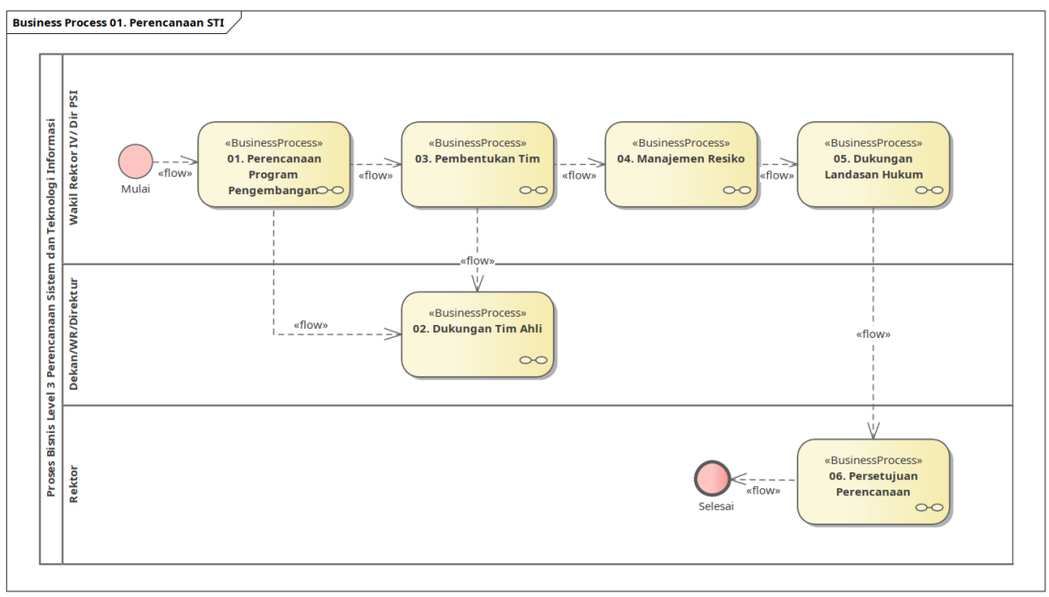
P15.A01.07. Evaluasi dan Pelaporan



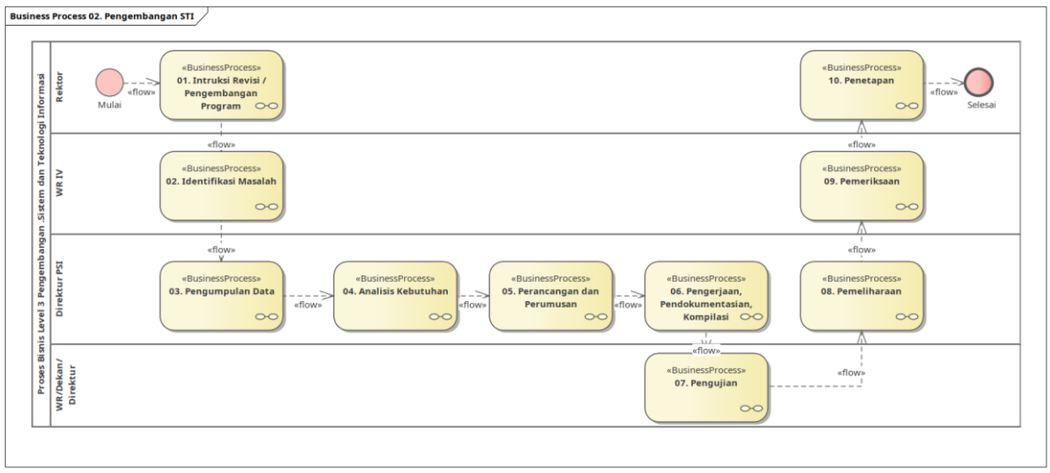
P15.A02. Manajemen Webhosting



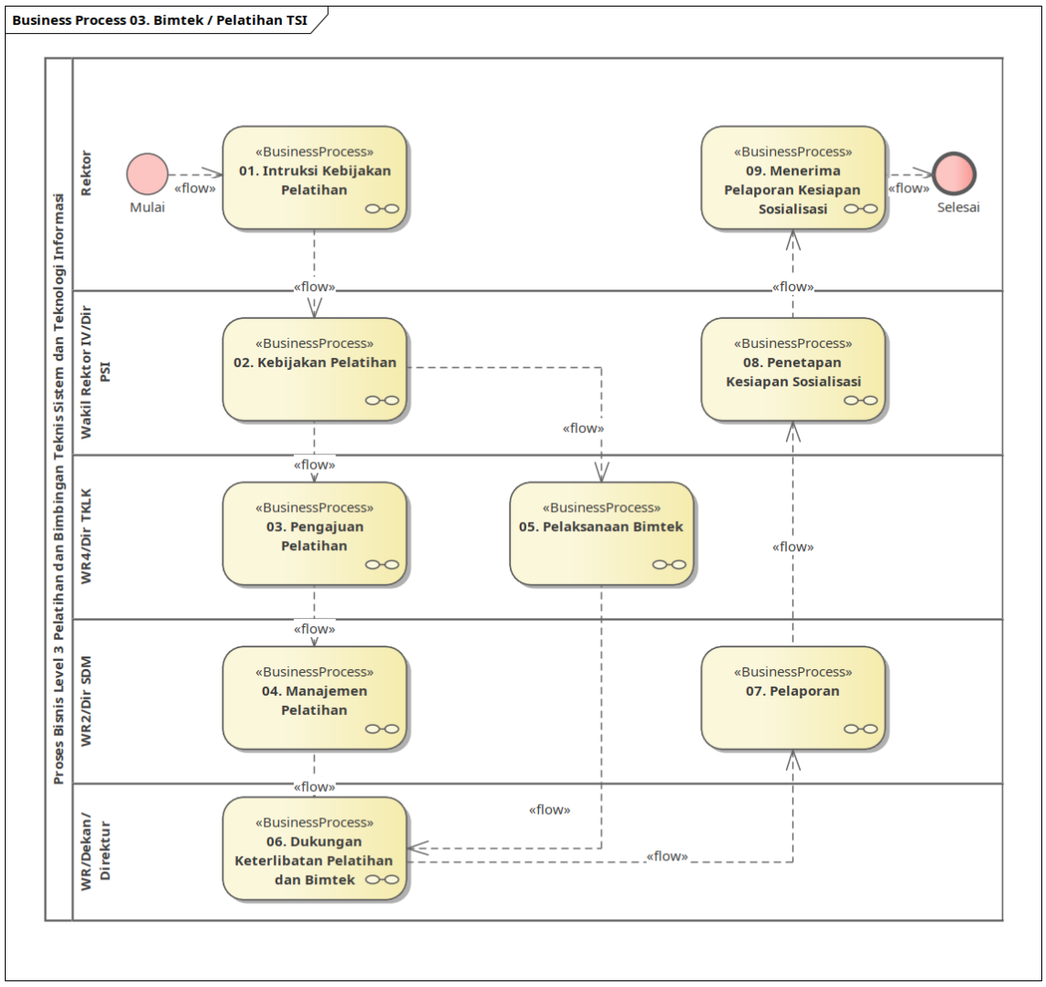
P15.A02.01. Perencanaan



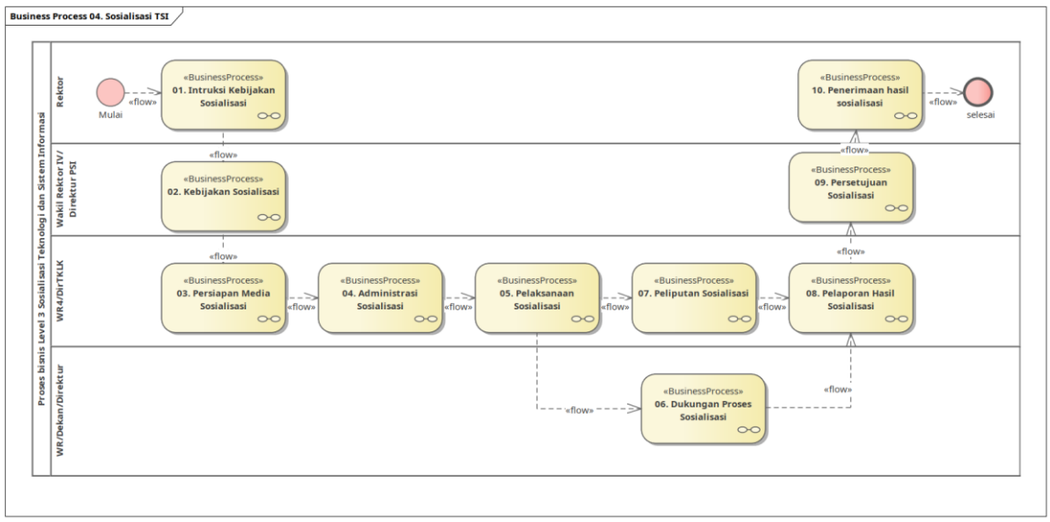
P15.A02.02. Pengembangan Layanan



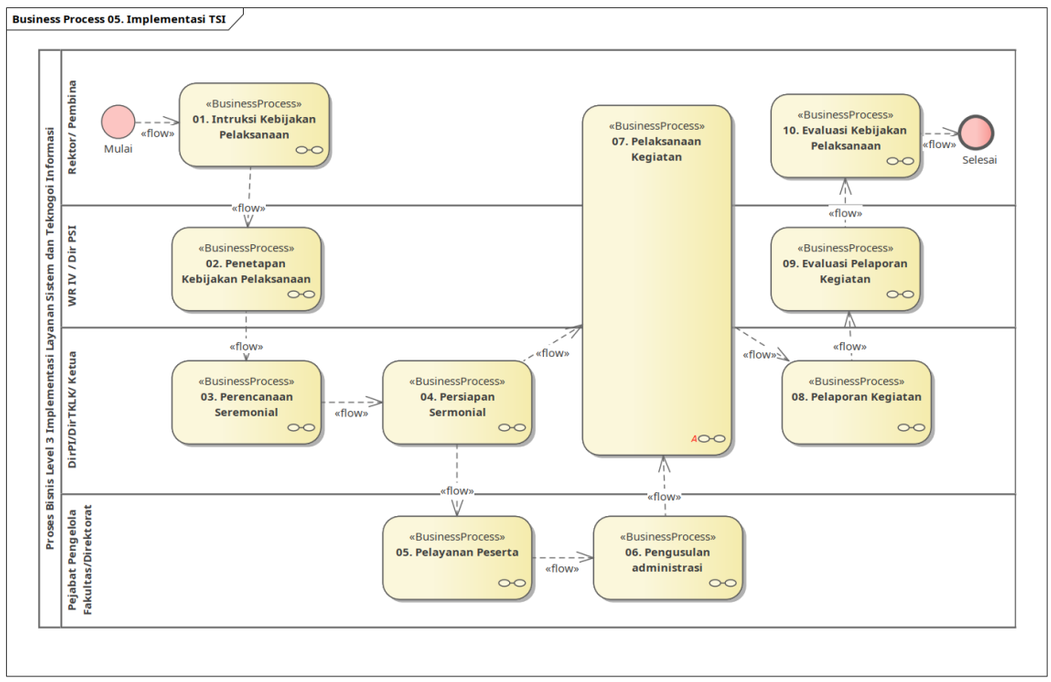
P15.A02.03. Bimtek/ Pelatihan



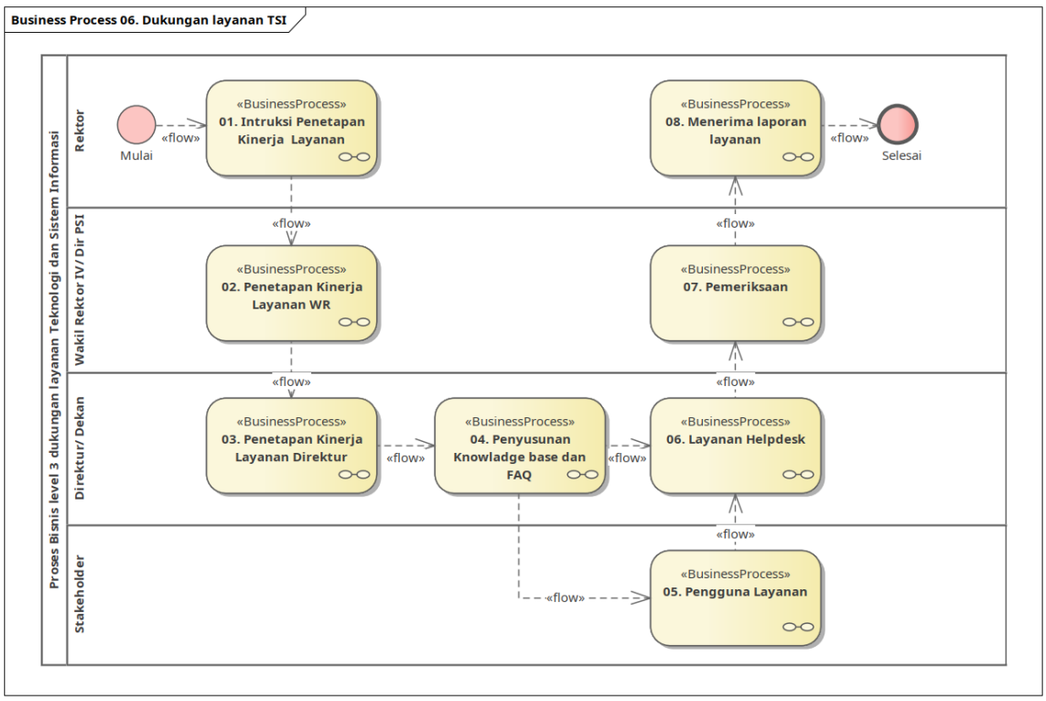
P15.A02.04. Sosialisasi



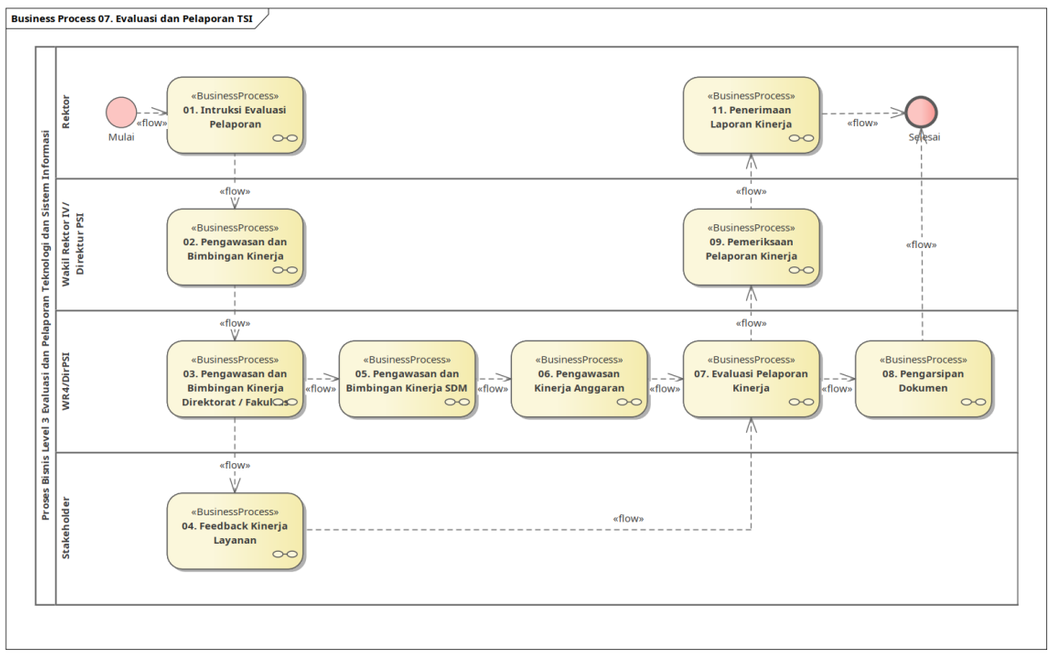
P15.A02.05. Implementasi Layanan



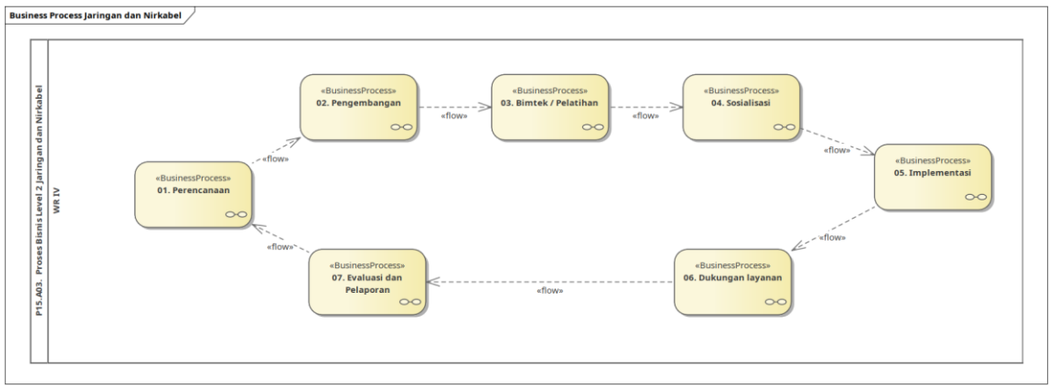
P15.A02.06. Dukungan Layanan



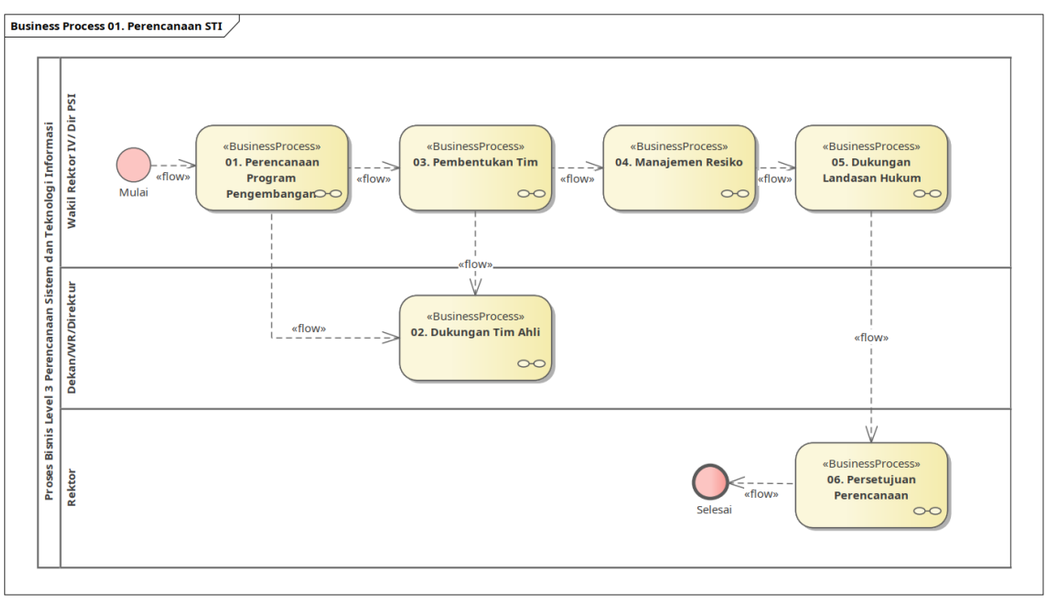
P15.A02.07. Evaluasi dan Pelaporan



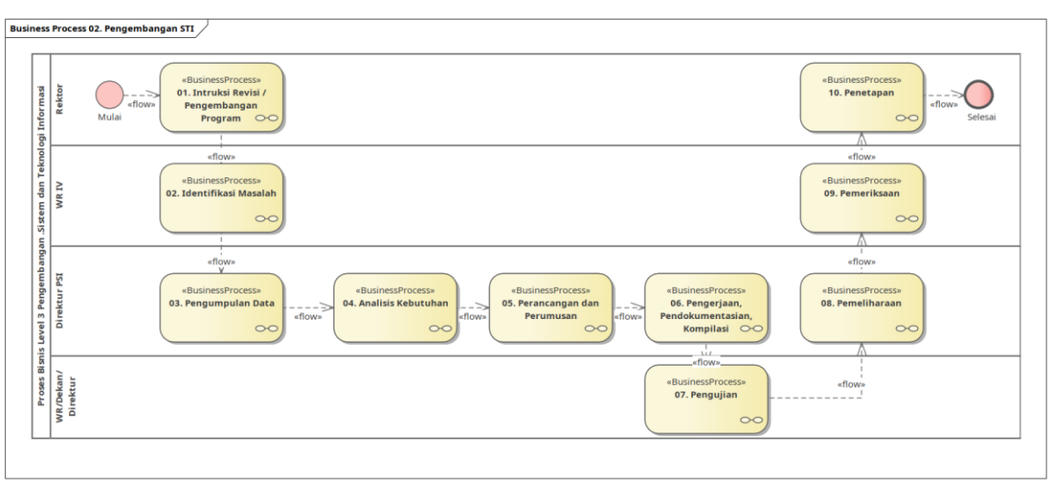
P15.A03. Jaringan dan Nirkabel



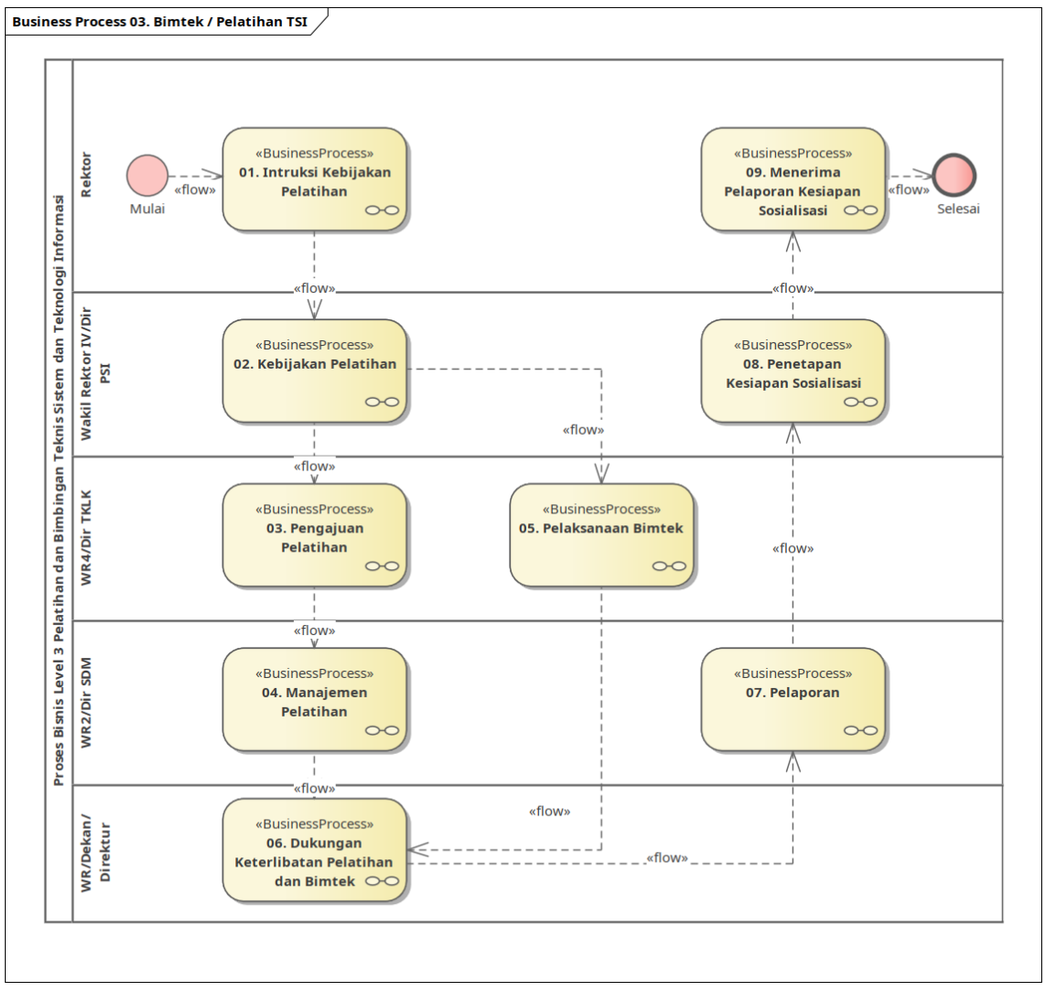
P15.A03.01. Perencanaan



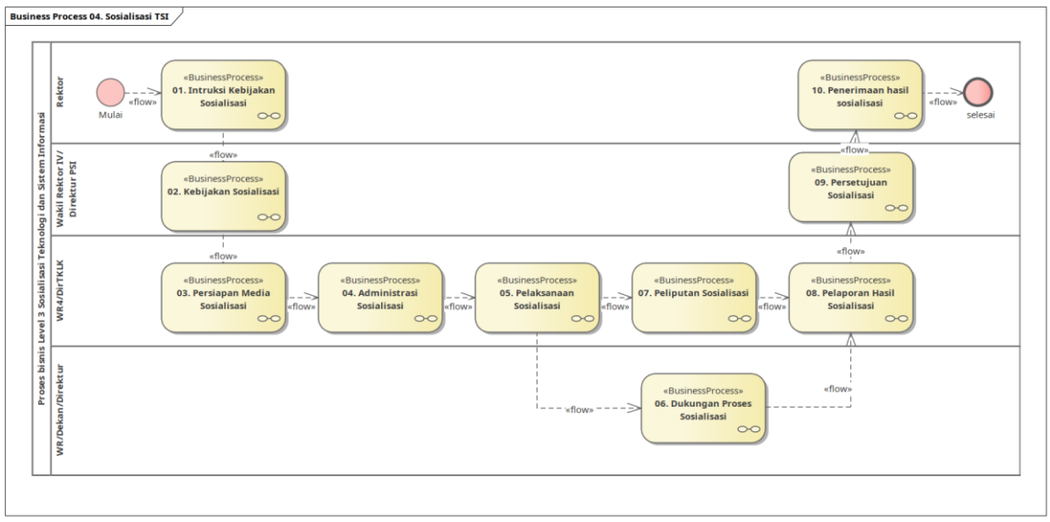
P15.A03.02. Pengembangan Layanan



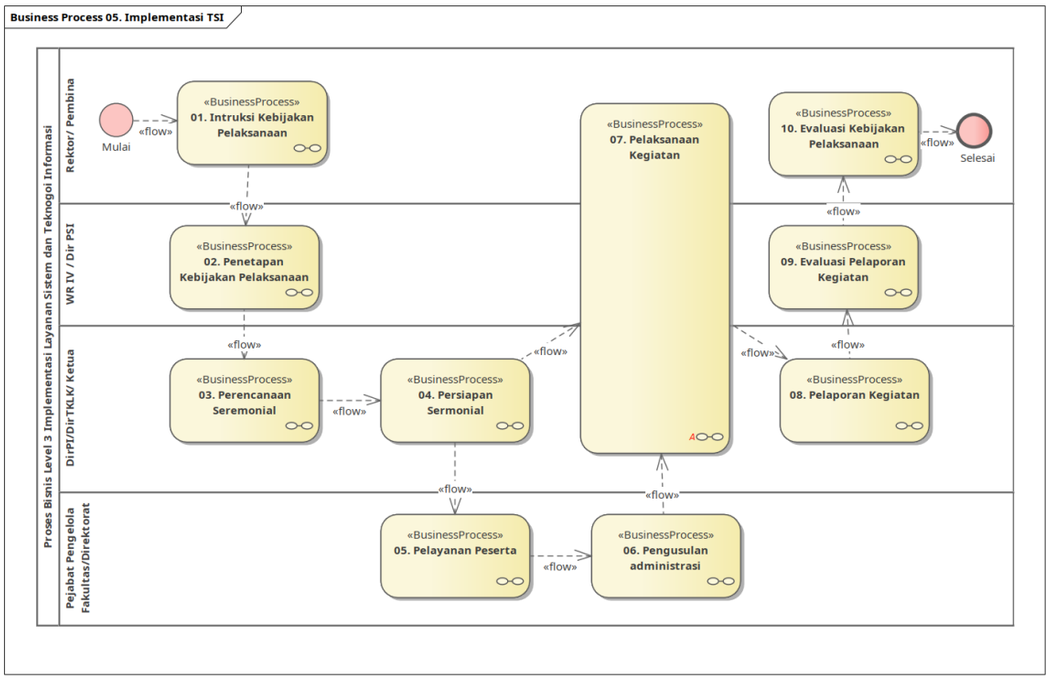
P15.A03.03. Bimtek/ Pelatihan



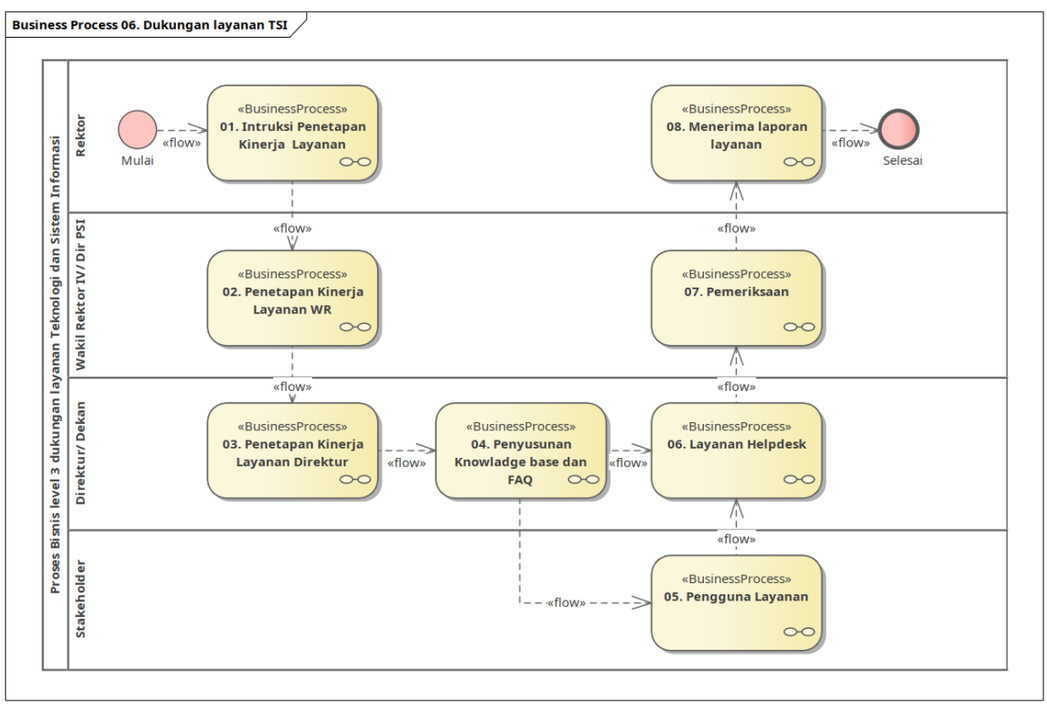
P15.A03.04. Sosialisasi



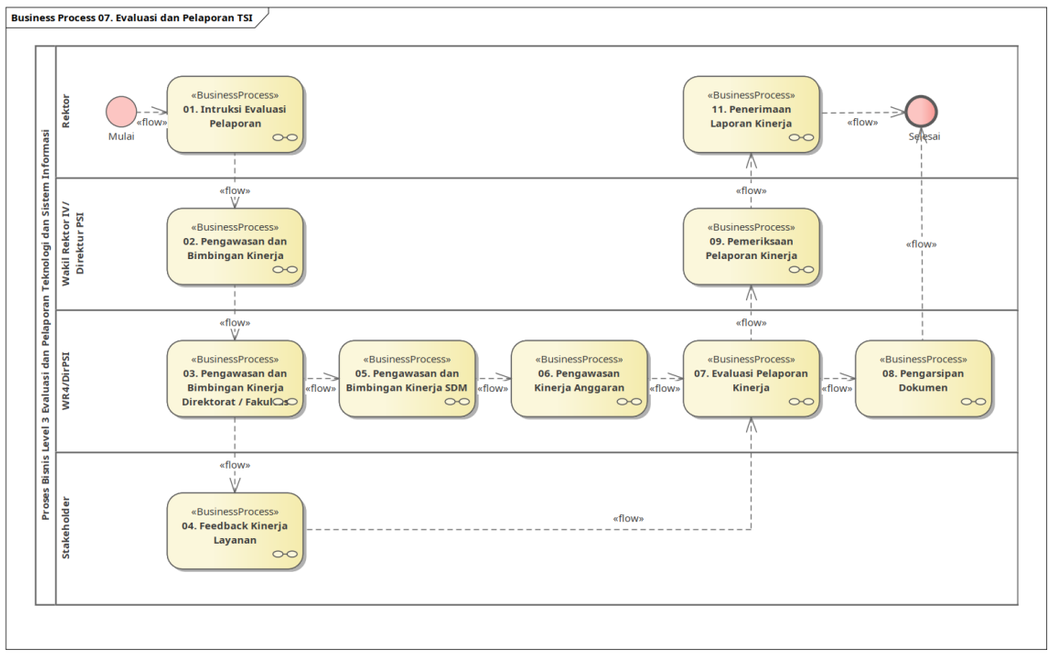
P15.A03.05. Implementasi Layanan



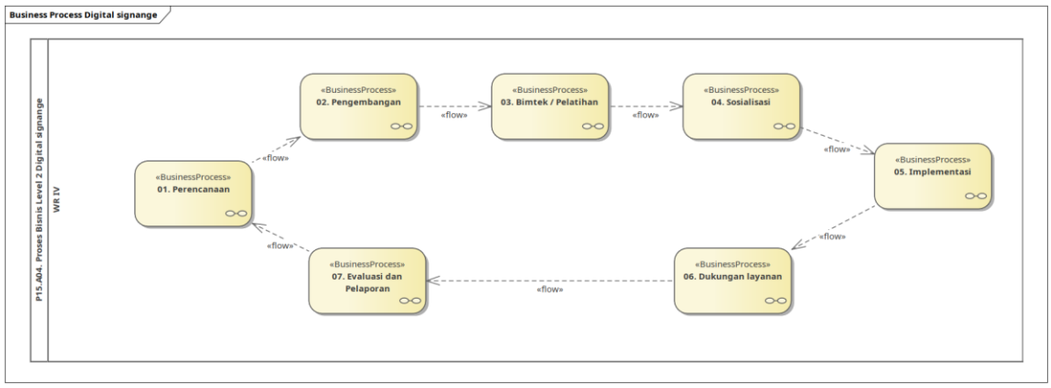
P15.A03.06. Dukungan Layanan



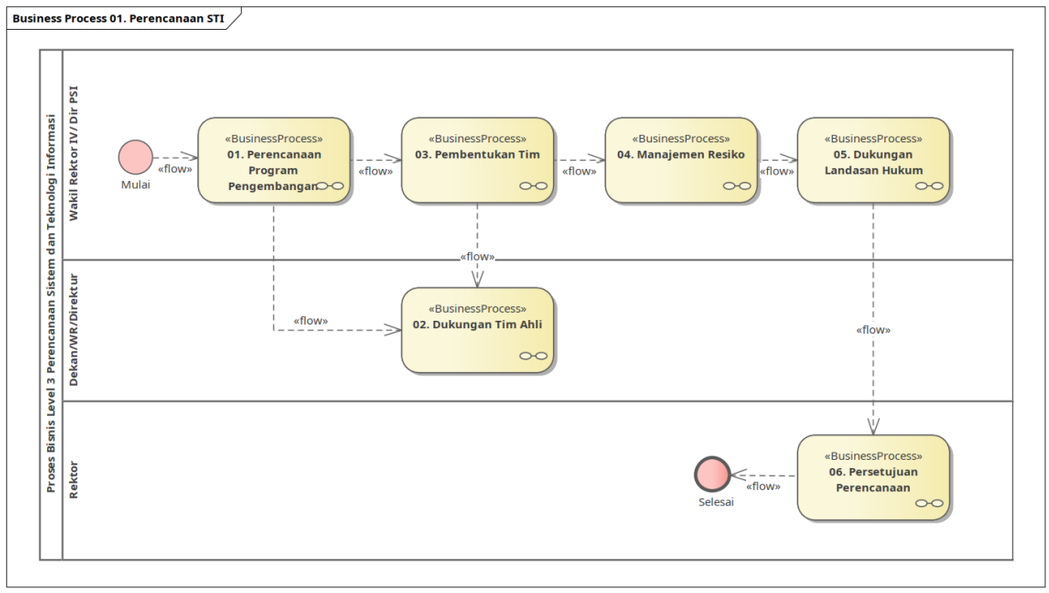
P15.A03.07. Evaluasi dan Pelaporan



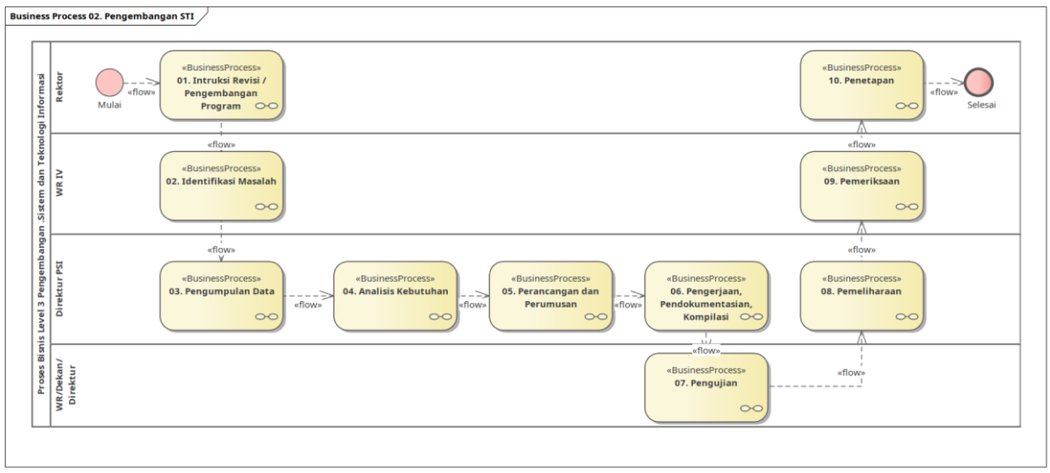
P15.A04. Digital signange



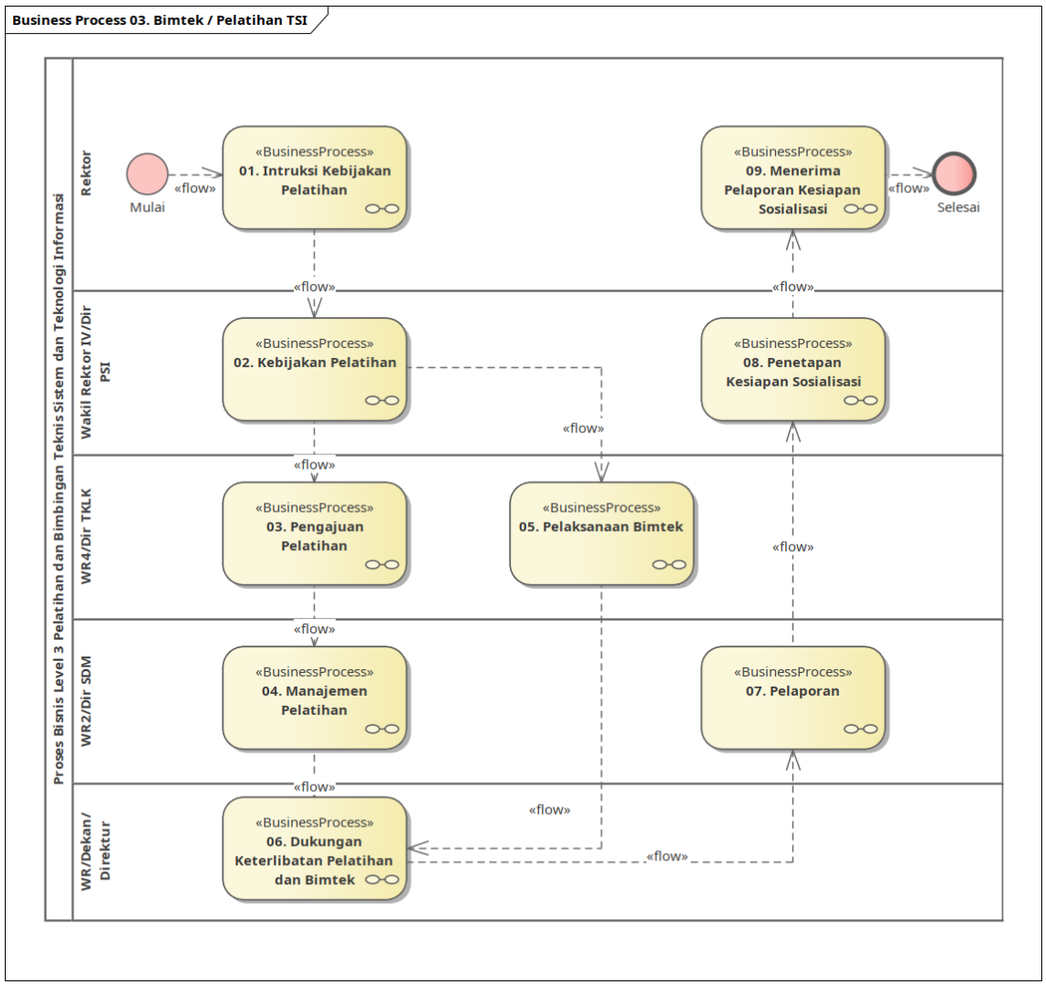
P15.A04.01. Perencanaan



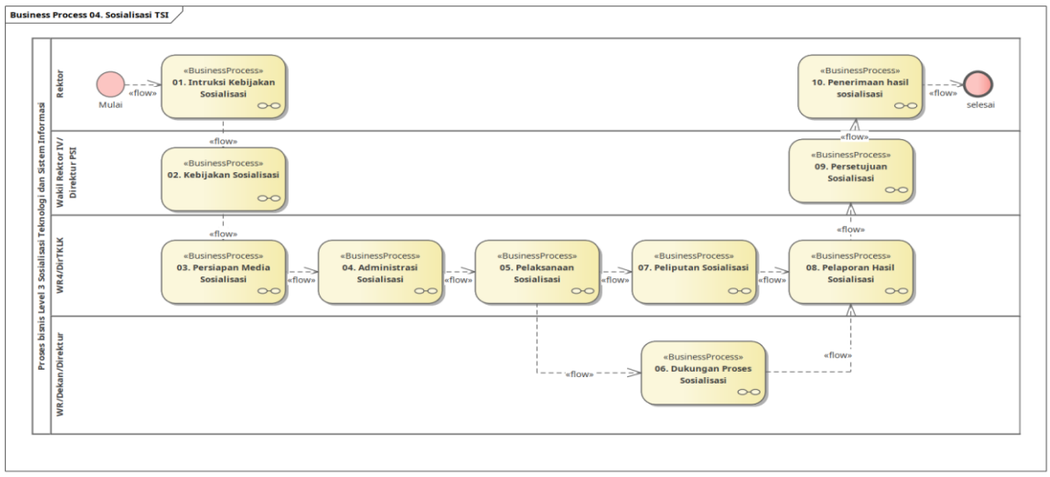
P15.A04.02. Pengembangan Layanan



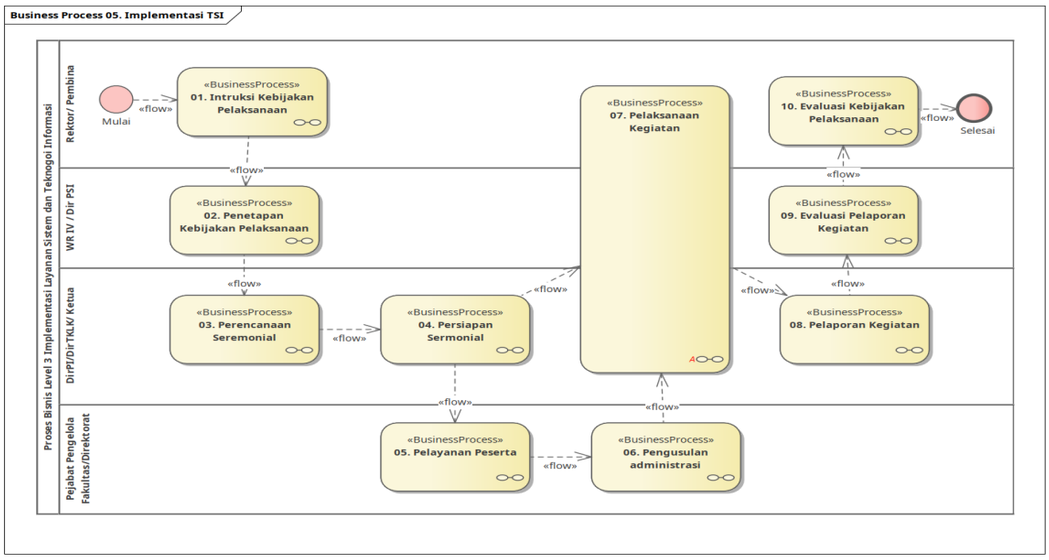
P15.A04.03. Bimtek/ Pelatihan



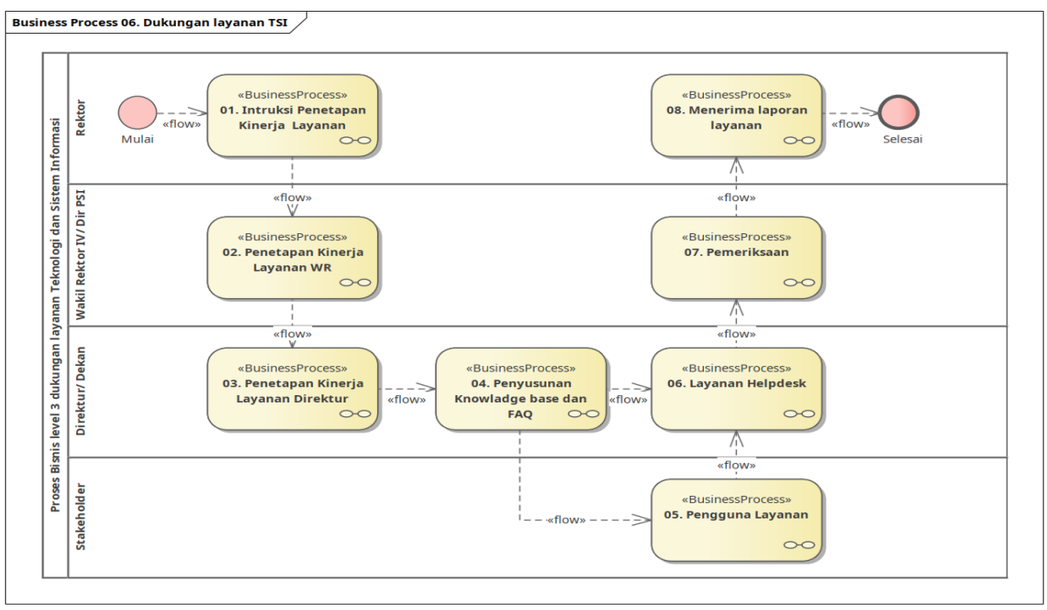
P15.A04.04. Sosialisasi



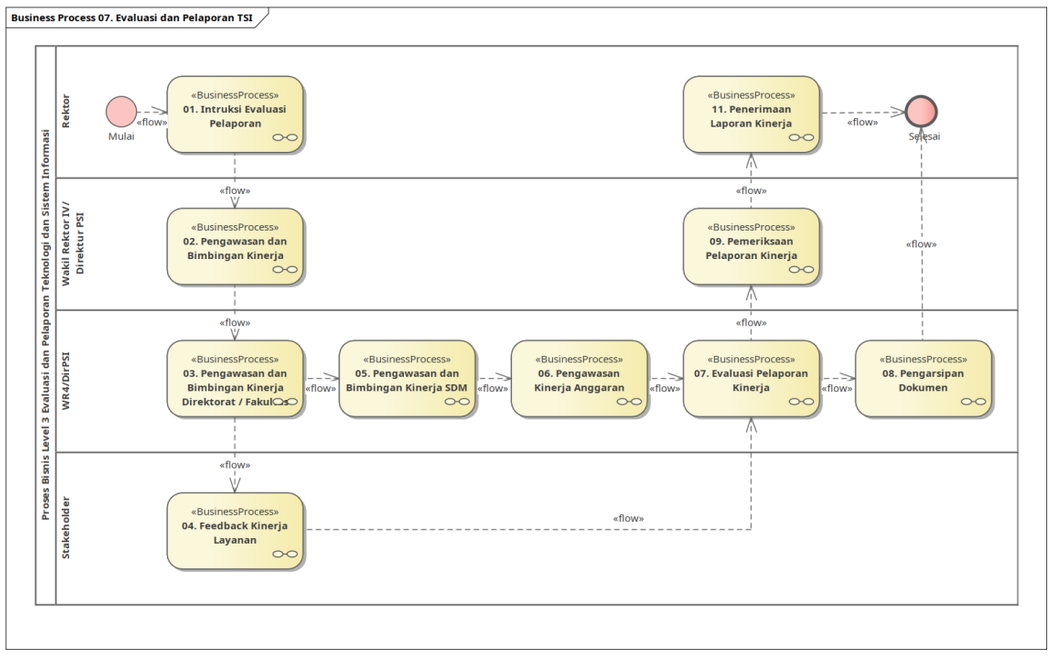
P15.A04.05. Implementasi Layanan



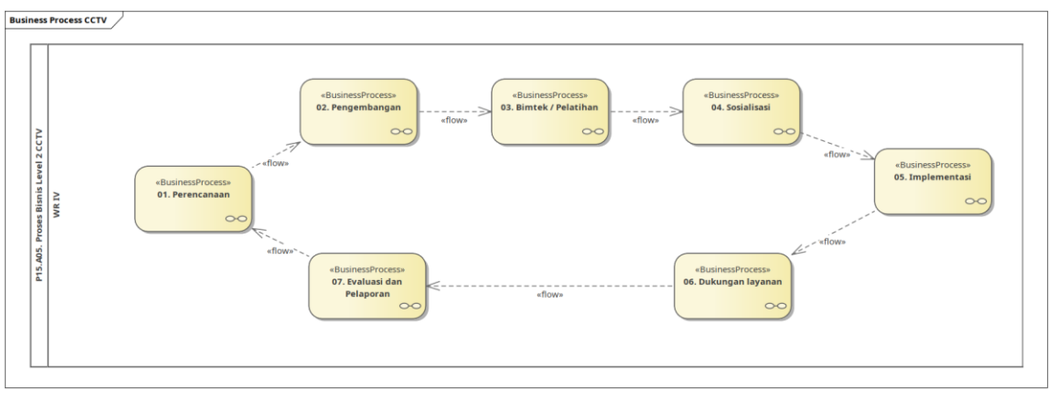
P15.A04.06. Dukungan Layanan



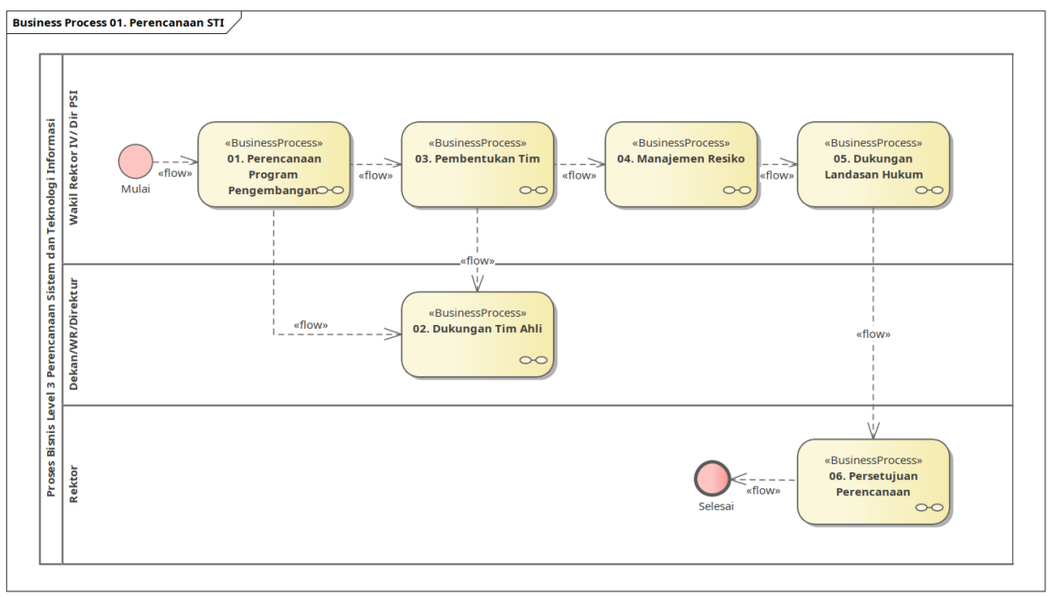
P15.A04.07. Evaluasi dan Pelaporan



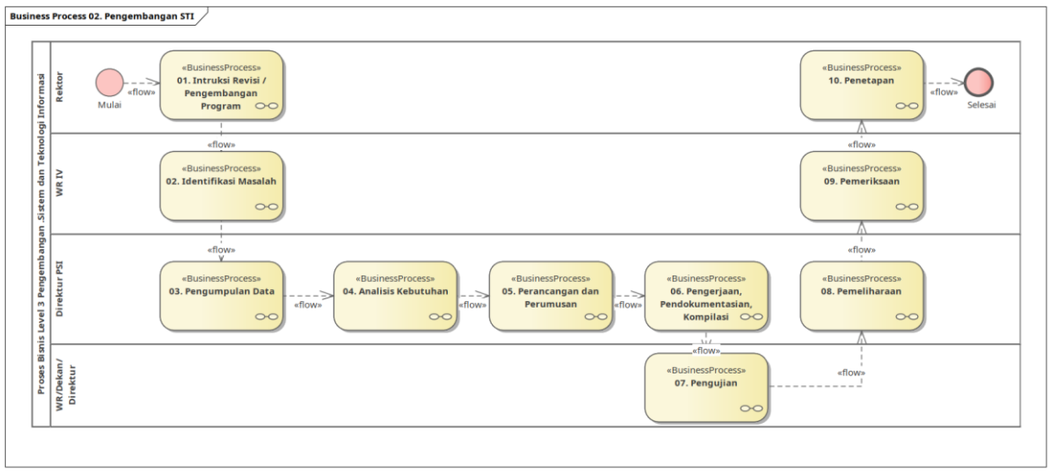
P15.A05. CCTV



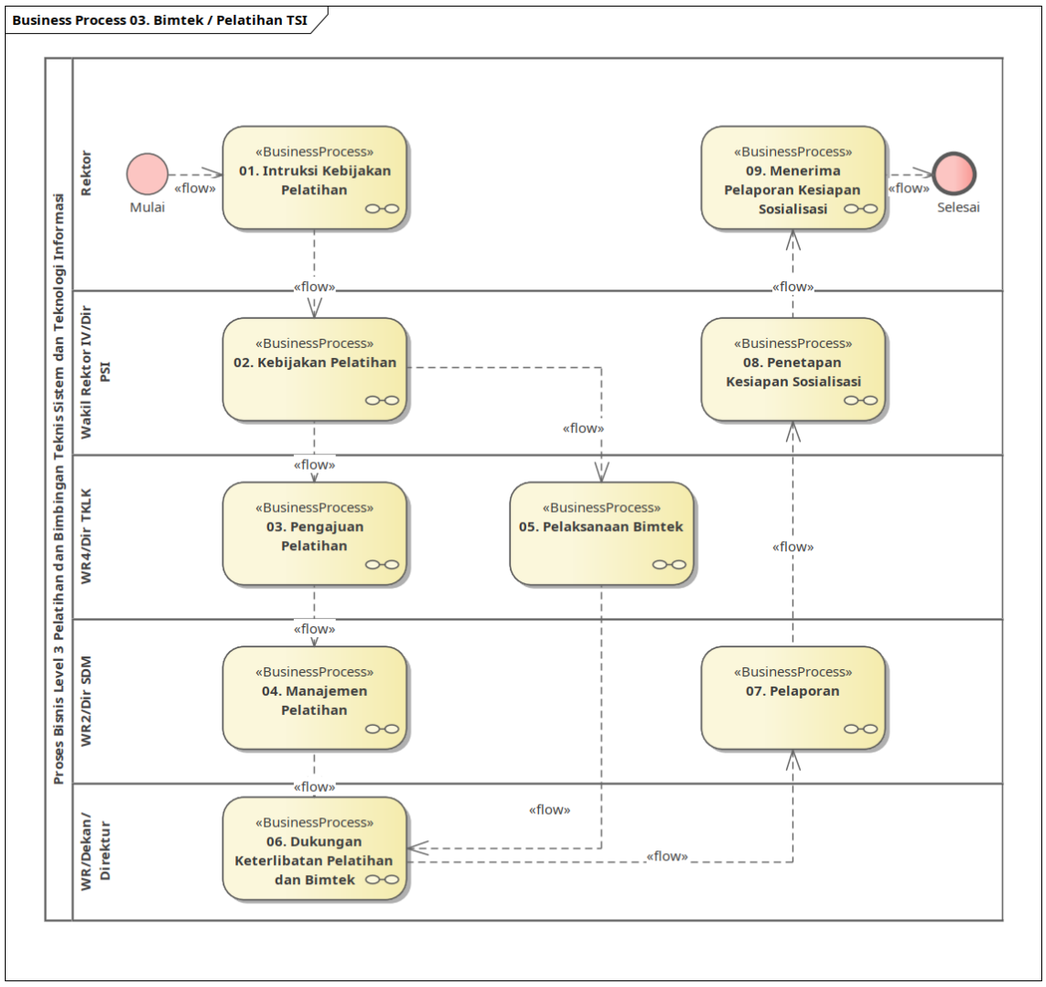
P15.A05.01. Perencanaan



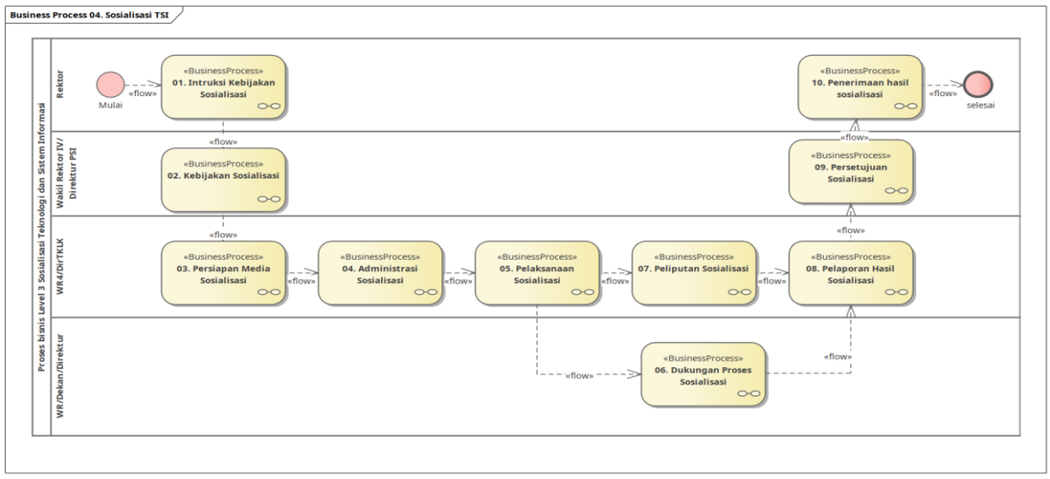
P15.A05.02. Pengembangan Layanan



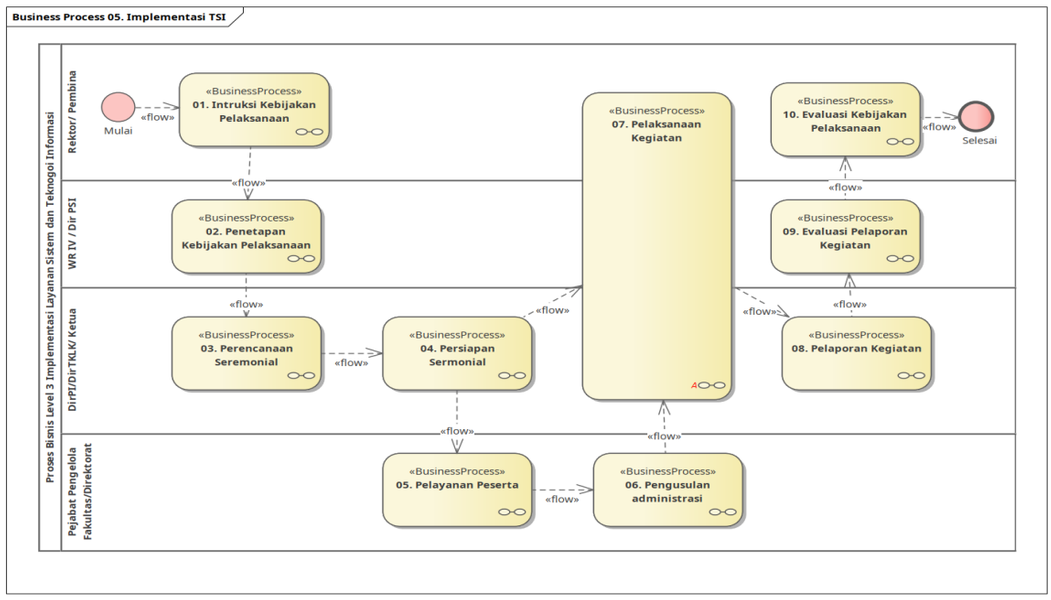
P15.A05.03. Bimtek/ Pelatihan



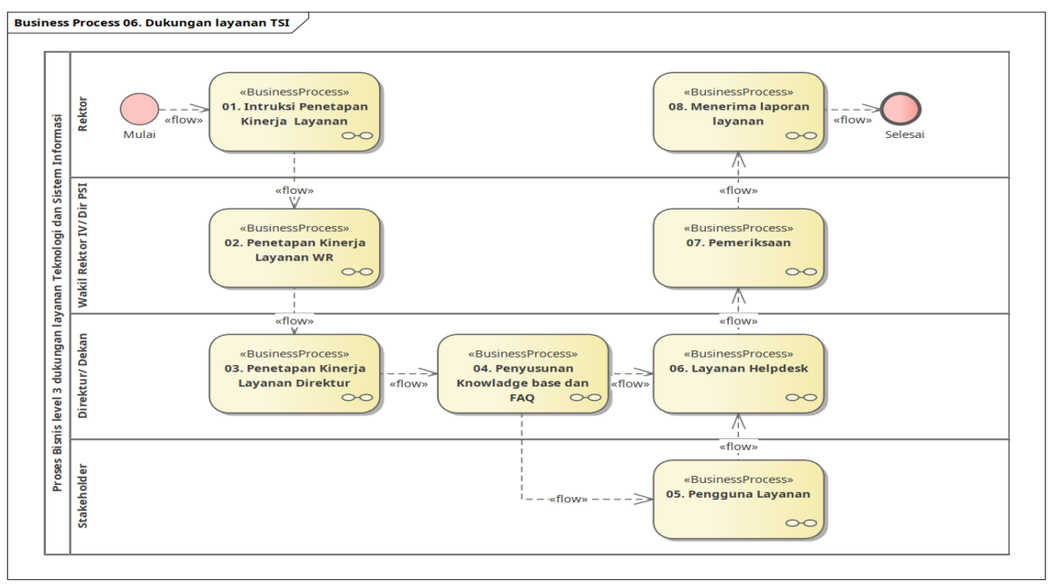
P15.A05.04. Sosialisasi



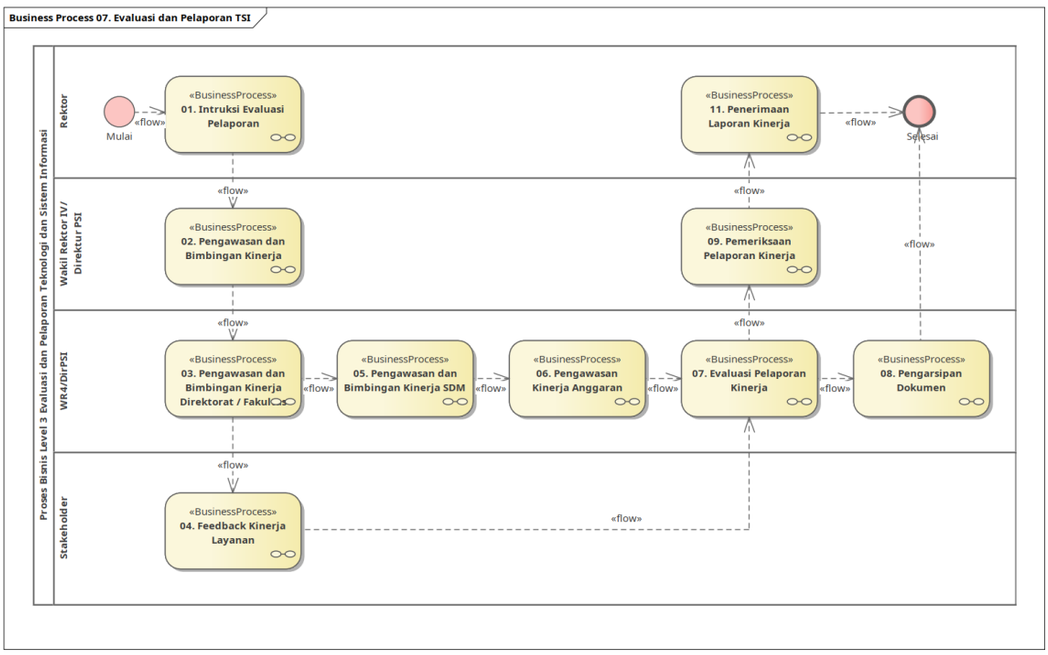
P15.A05.05. Implementasi Layanan



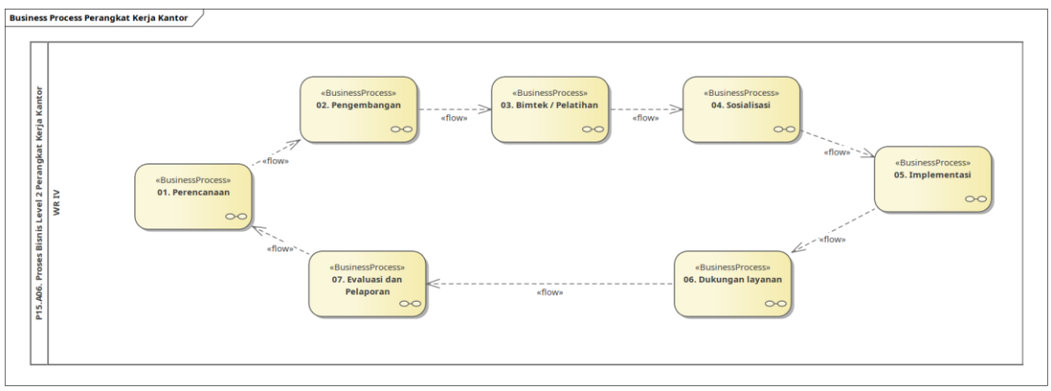
P15.A05.06. Dukungan Layanan



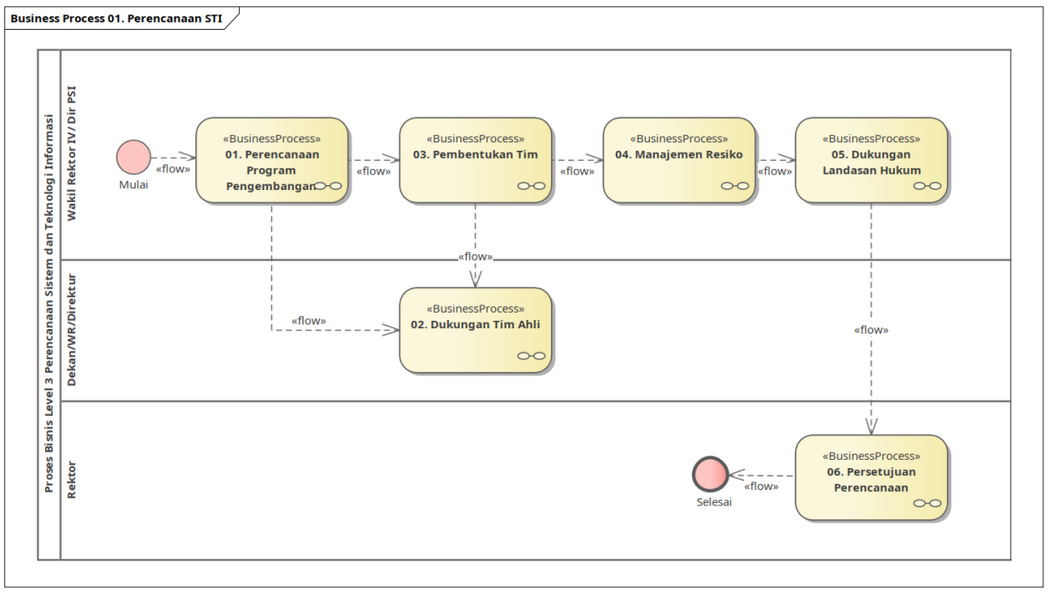
P15.A05.07. Evaluasi dan Pelaporan



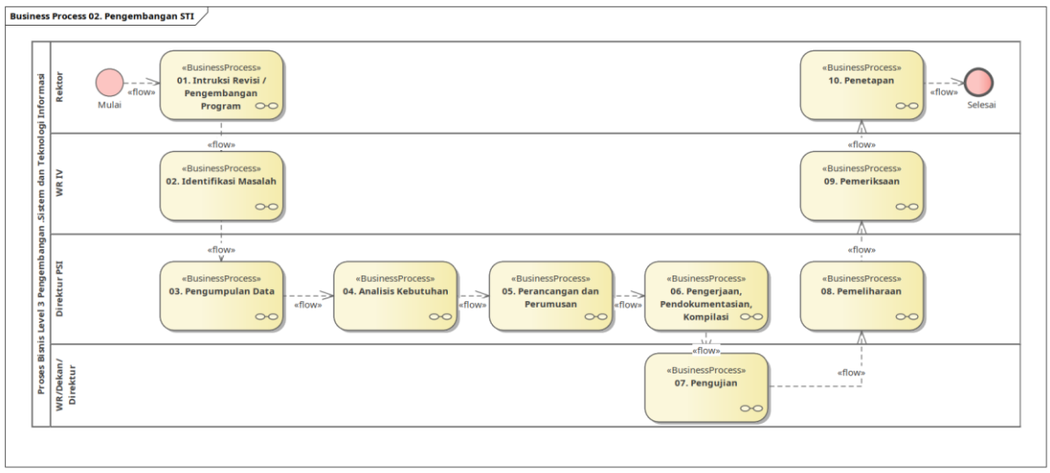
P15.A06. Perangkat Kerja Kantor



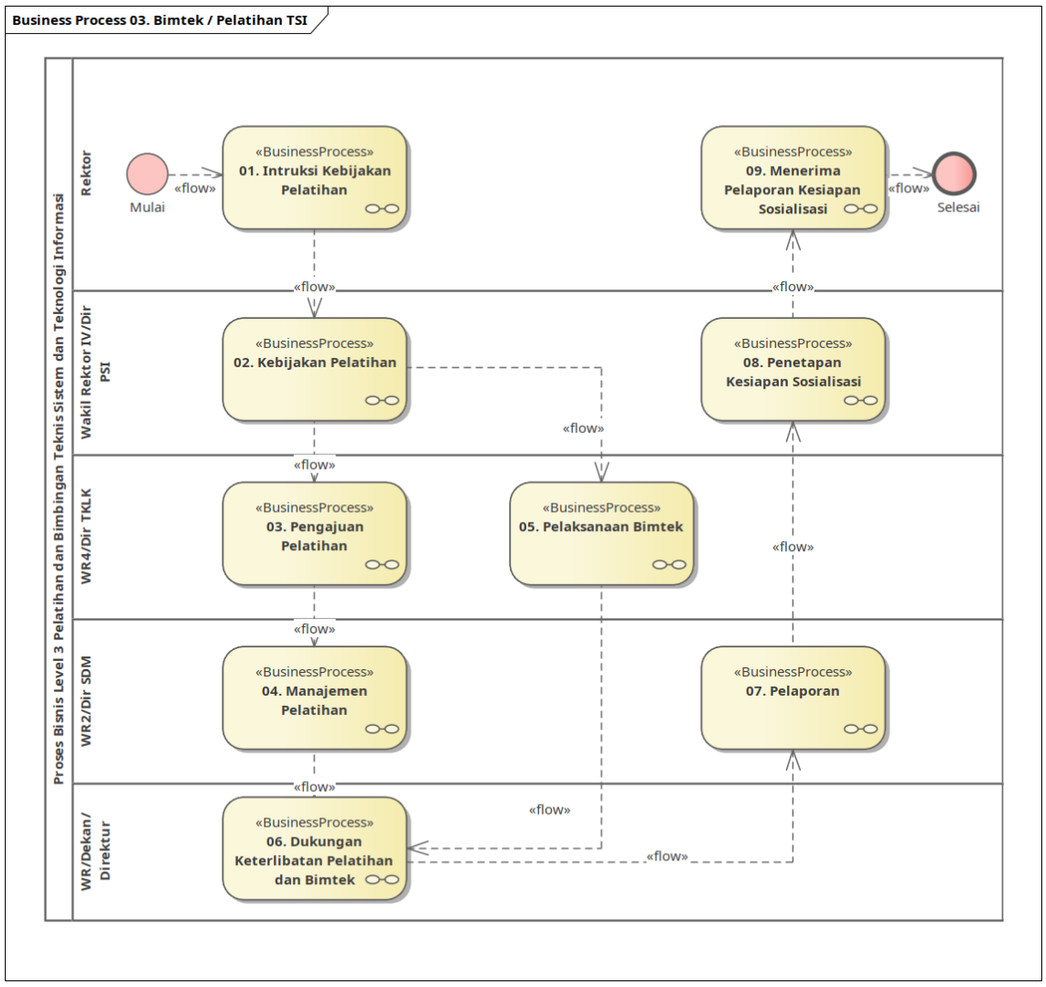
P15.A06.01. Perencanaan



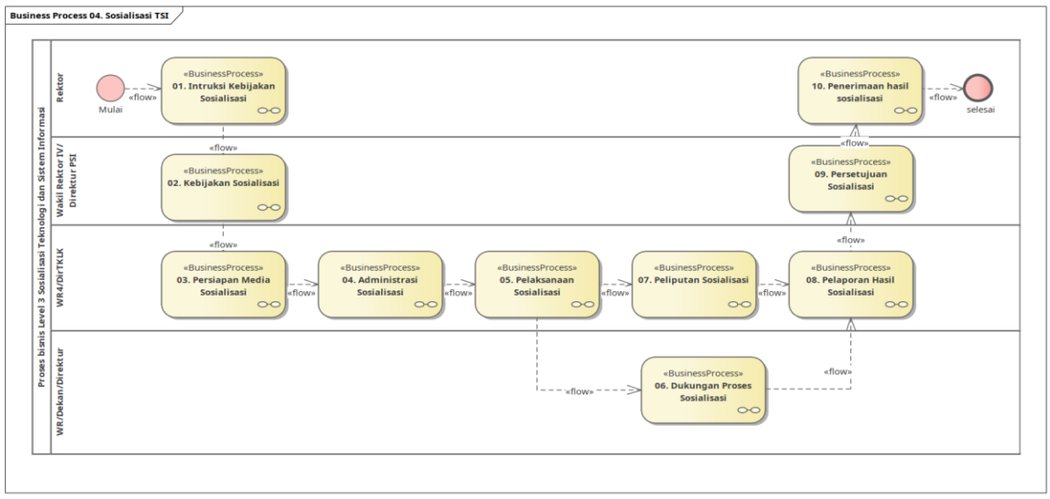
P15.A06.02. Pengembangan Layanan



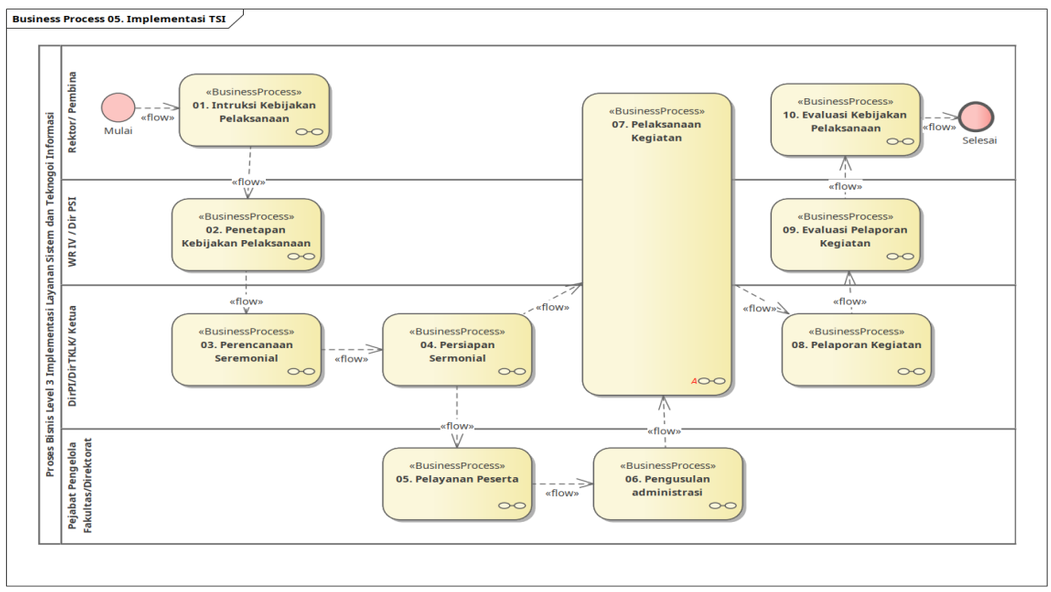
P15.A06.03. Bimtek/ Pelatihan



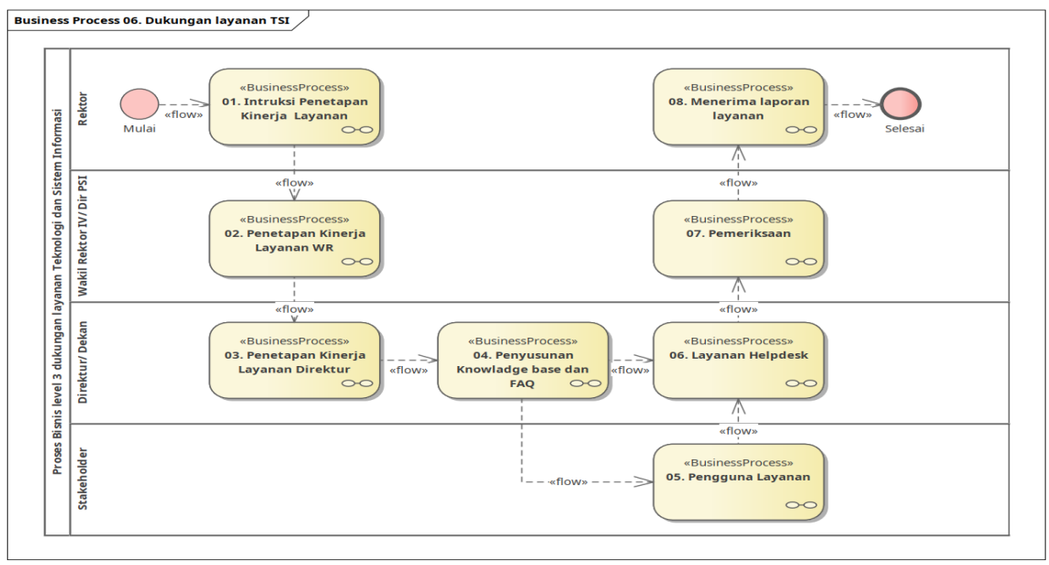
P15.A06.04. Sosialisasi



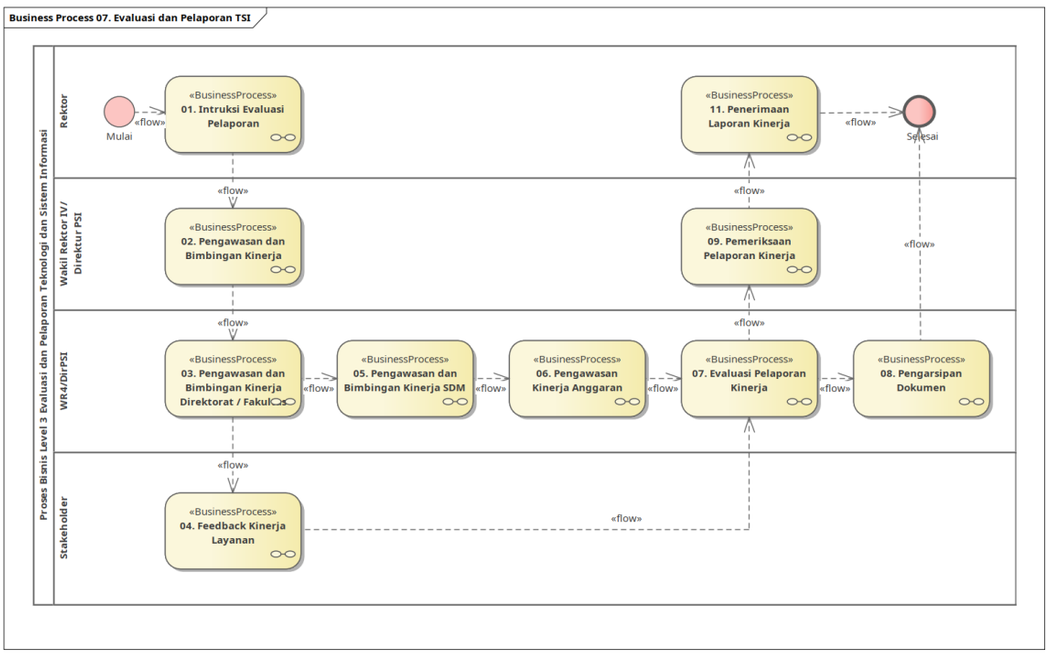
P15.A06.05. Implementasi Layanan



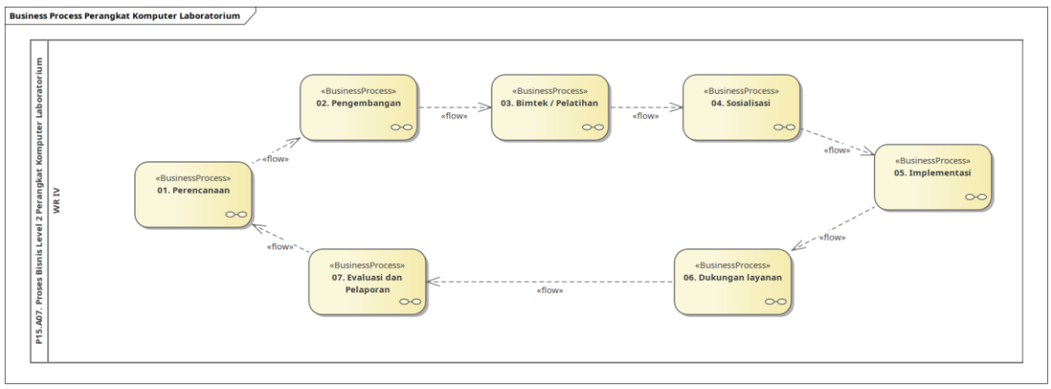
P15.A06.06. Dukungan Layanan



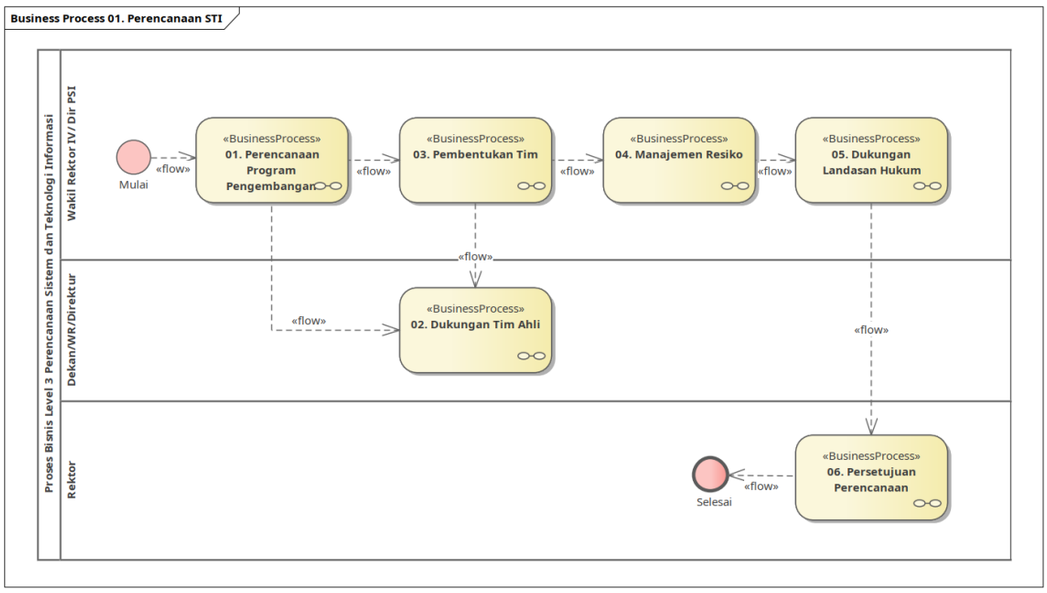
P15.A06.07. Evaluasi dan Pelaporan



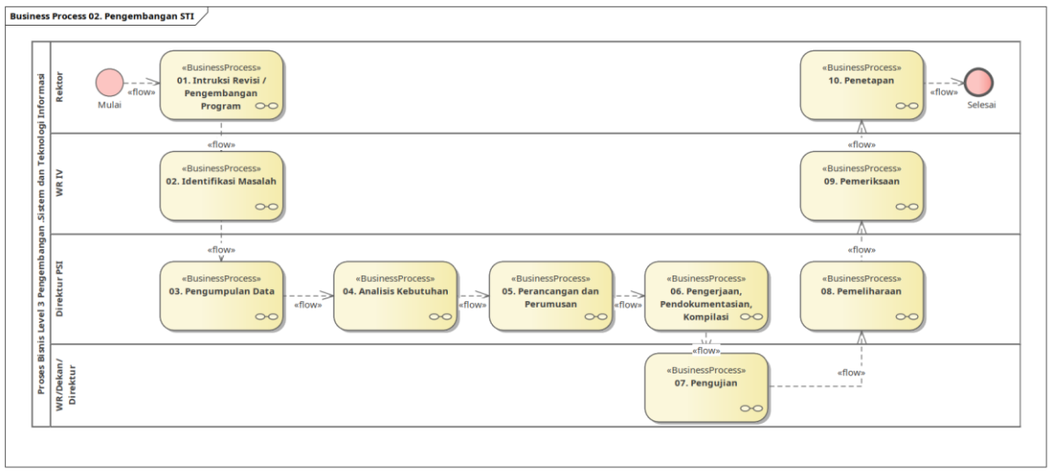
P15.A07. Perangkat Komputer Laboratorium



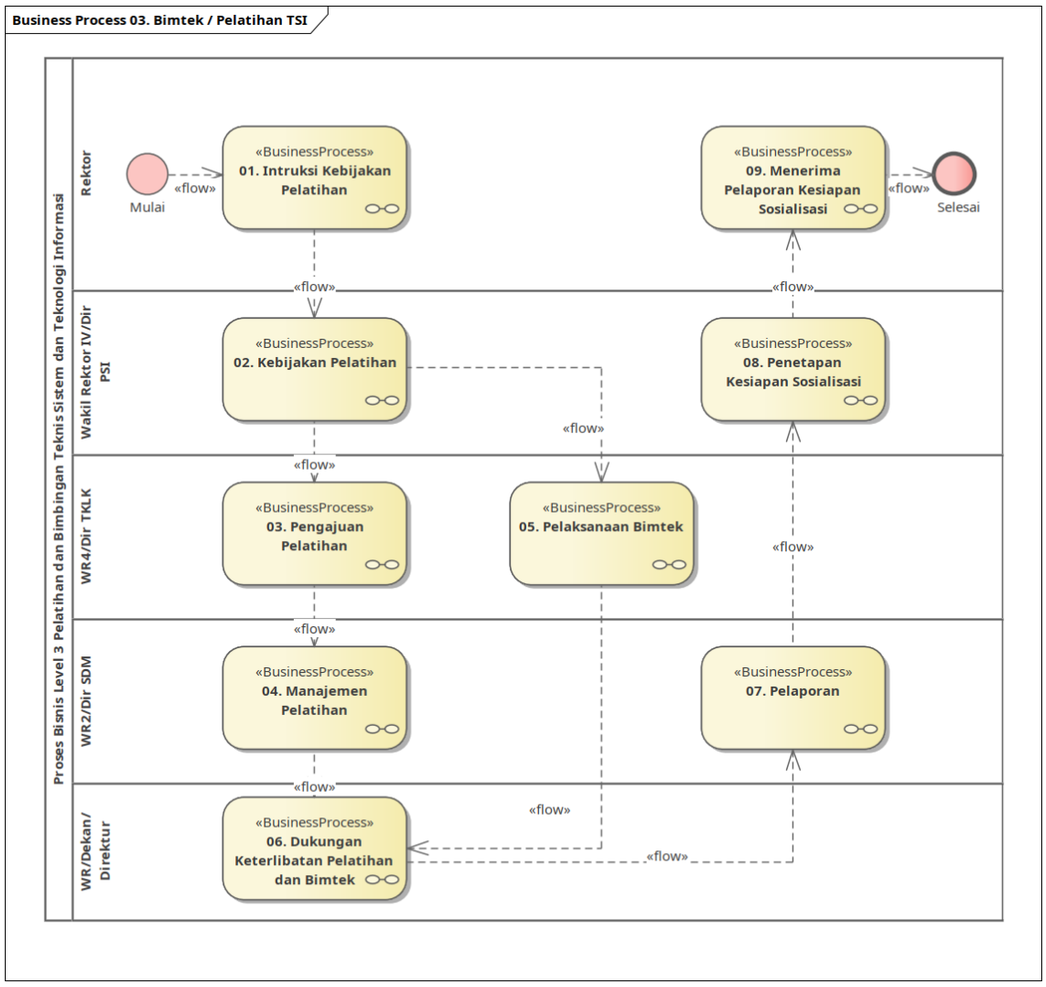
P15.A07.01. Perencanaan



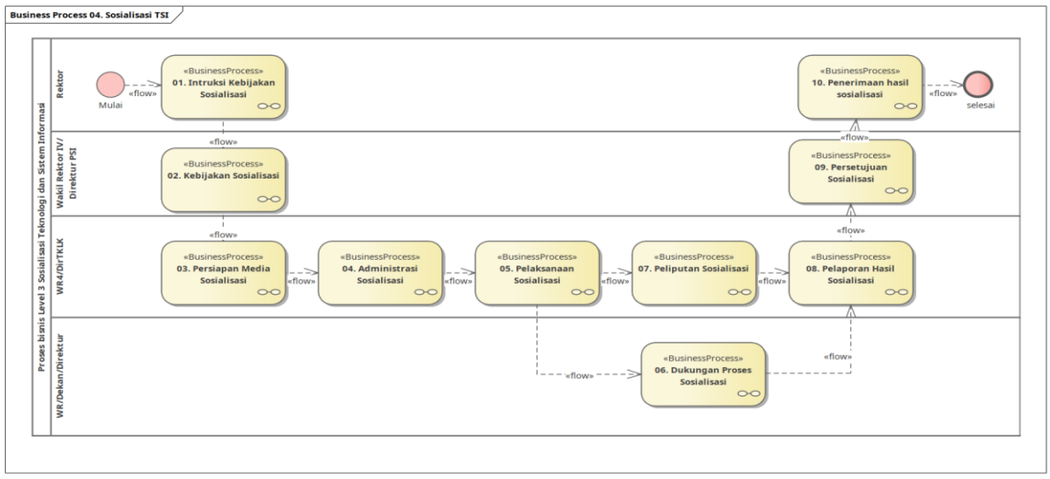
P15.A07.02. Pengembangan Layanan



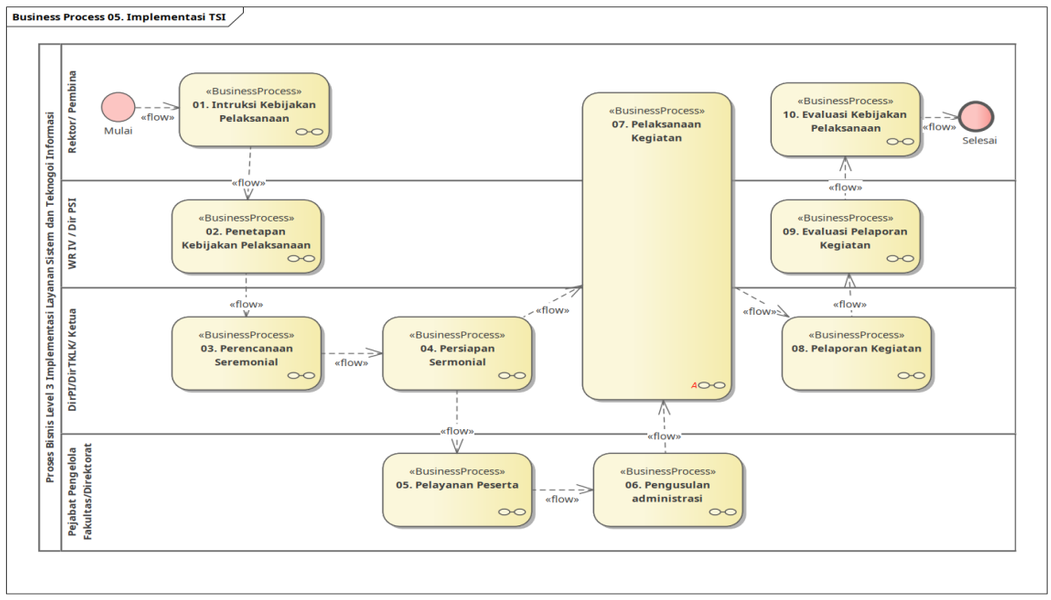
P15.A07.03. Bimtek/ Pelatihan



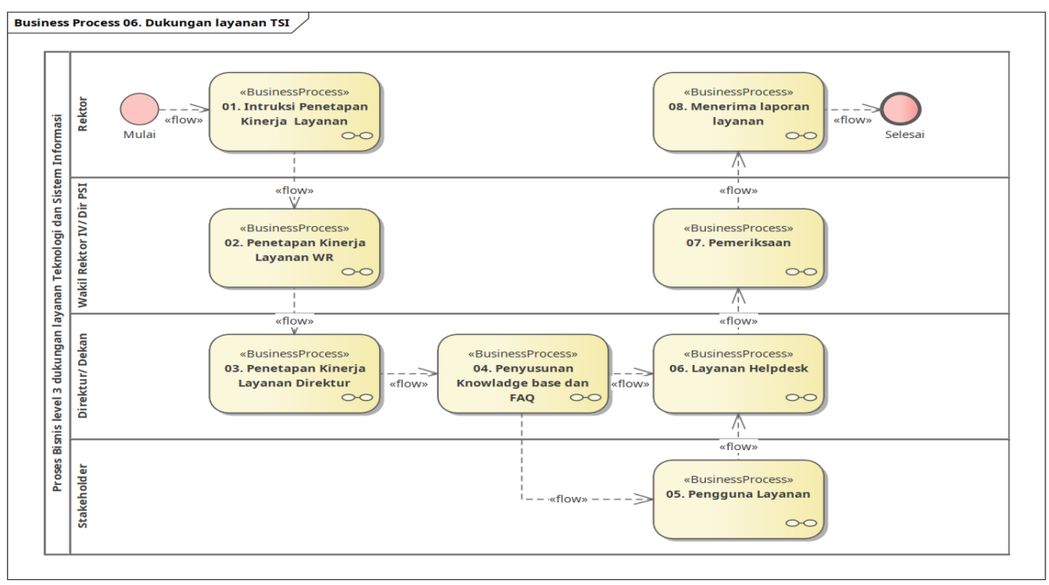
P15.A07.04. Sosialisasi



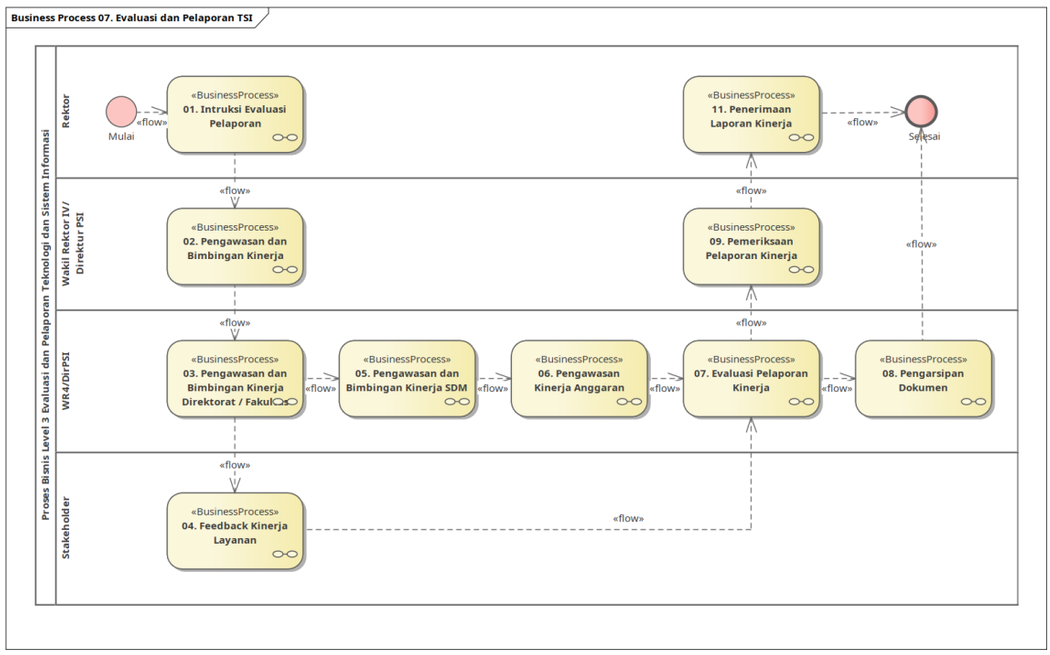
P15.A07.05. Implementasi Layanan



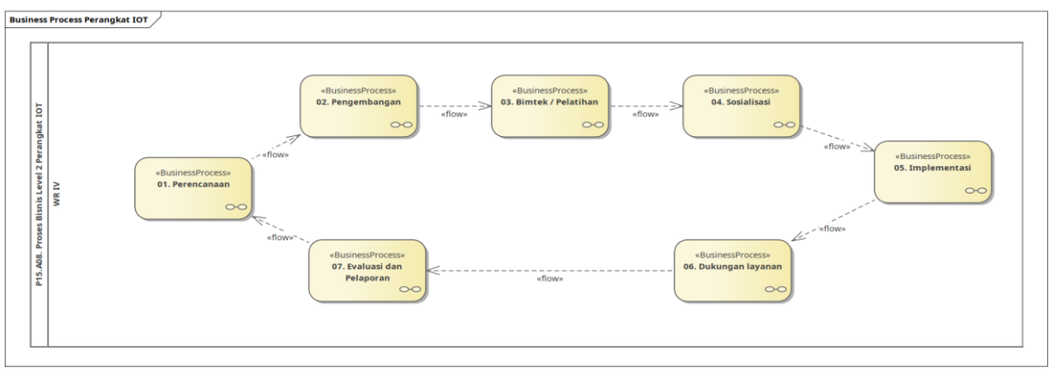
P15.A07.06. Dukungan Layanan



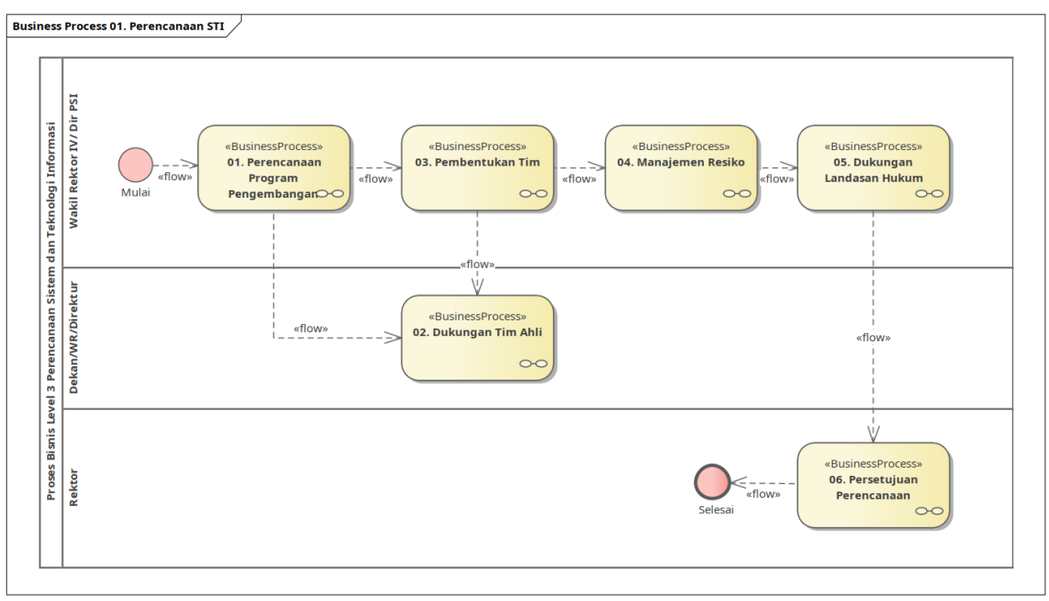
P15.A07.07. Evaluasi dan Pelaporan



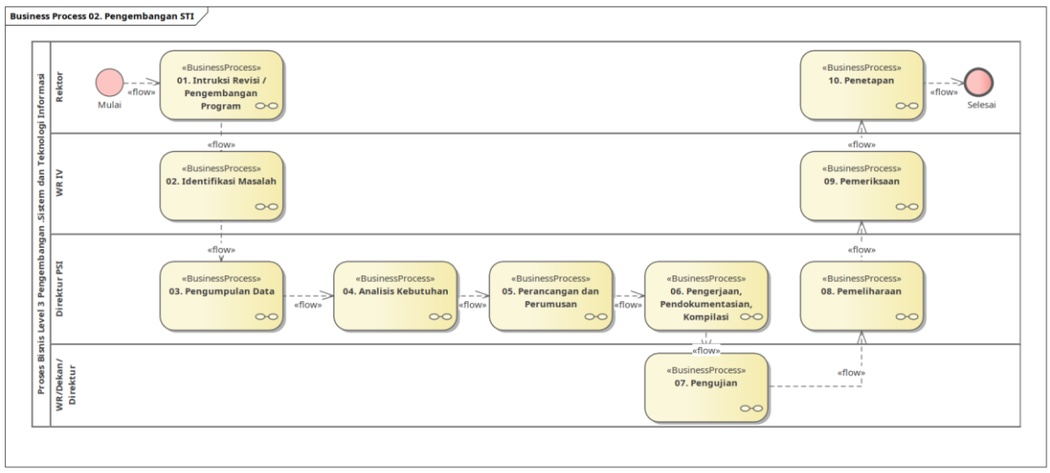
P15.A08. Perangkat IOT



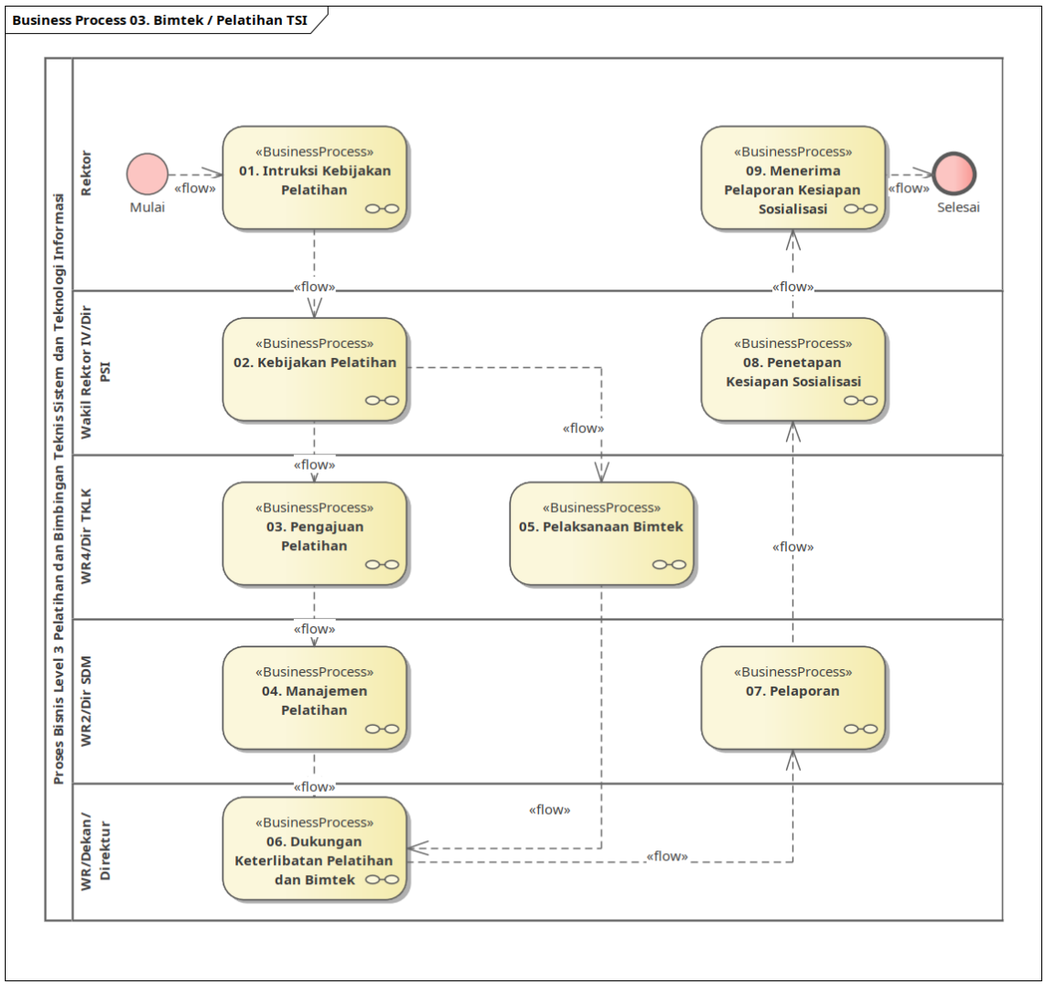
P15.A08.01. Perencanaan



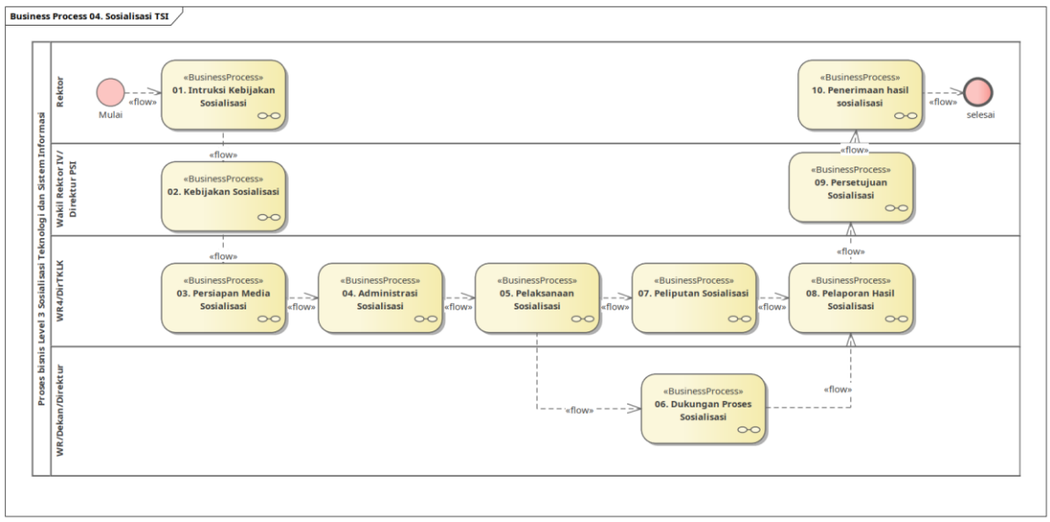
P15.A08.02. Pengembangan Layanan



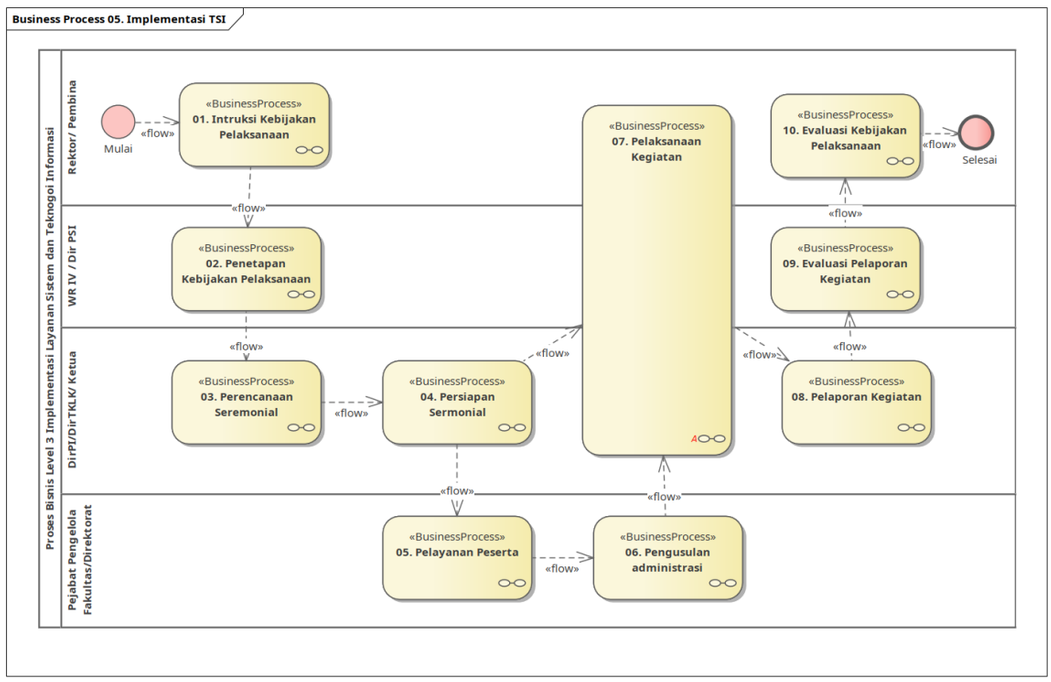
P15.A08.03. Bimtek/ Pelatihan



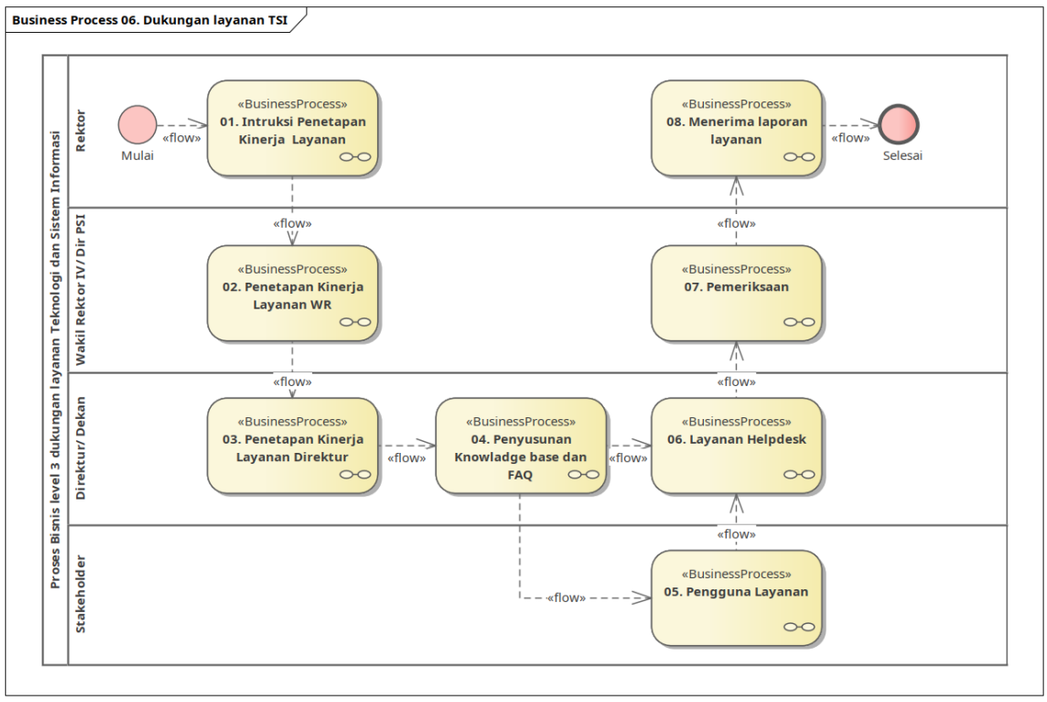
P15.A08.04. Sosialisasi



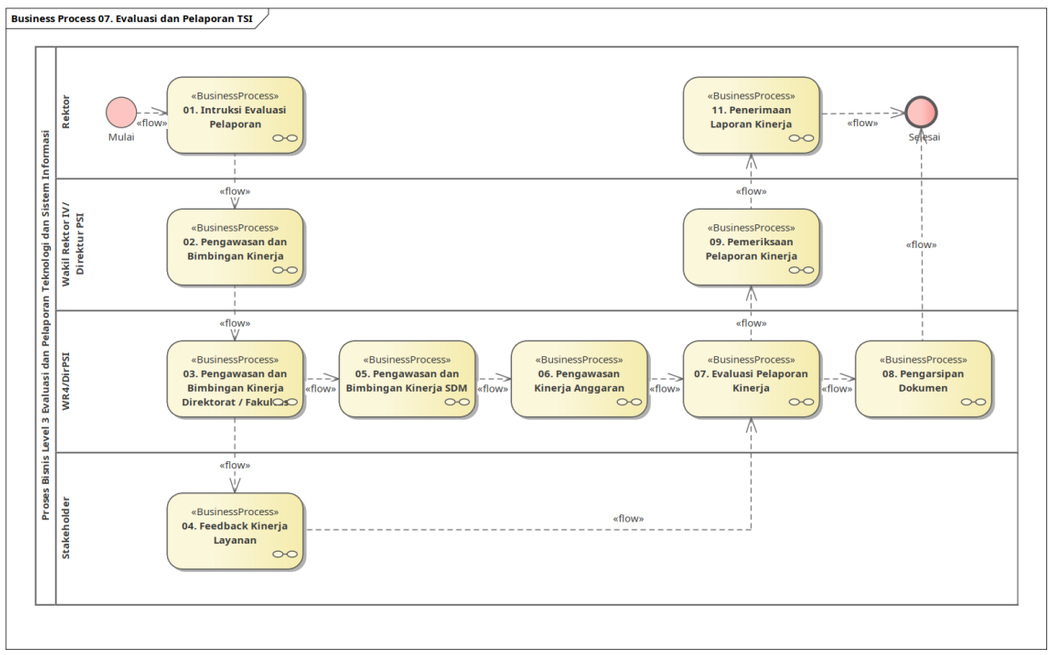
P15.A08.05. Implementasi Layanan



P15.A08.06. Dukungan Layanan

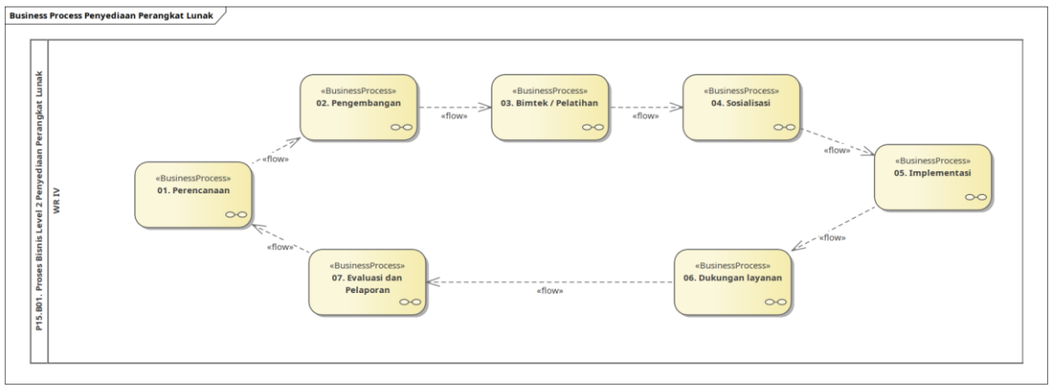


P15.A08.07. Evaluasi dan Pelaporan

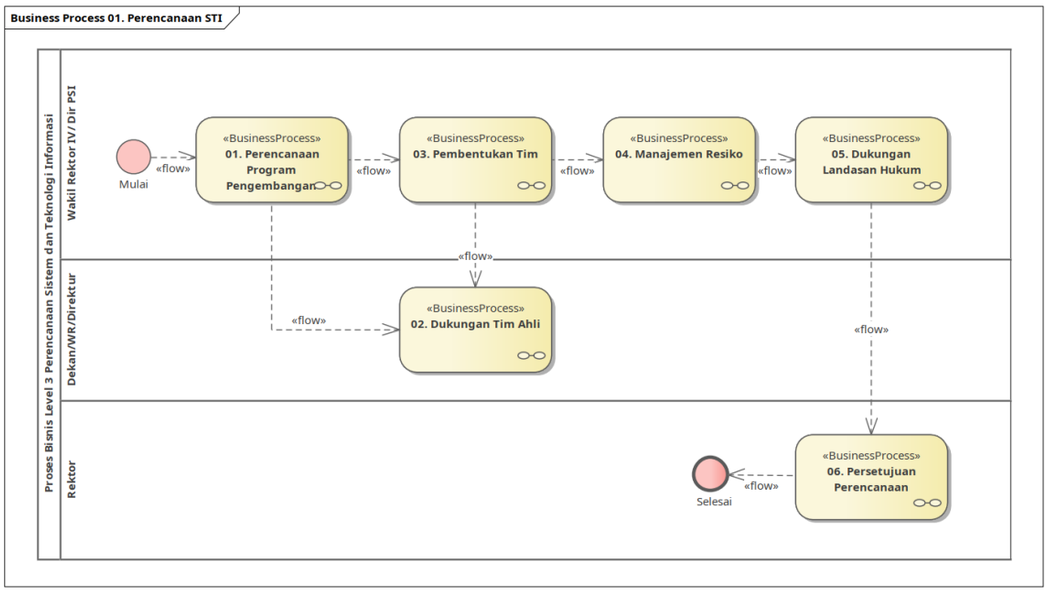


P15.B. Teknologi Pendukung

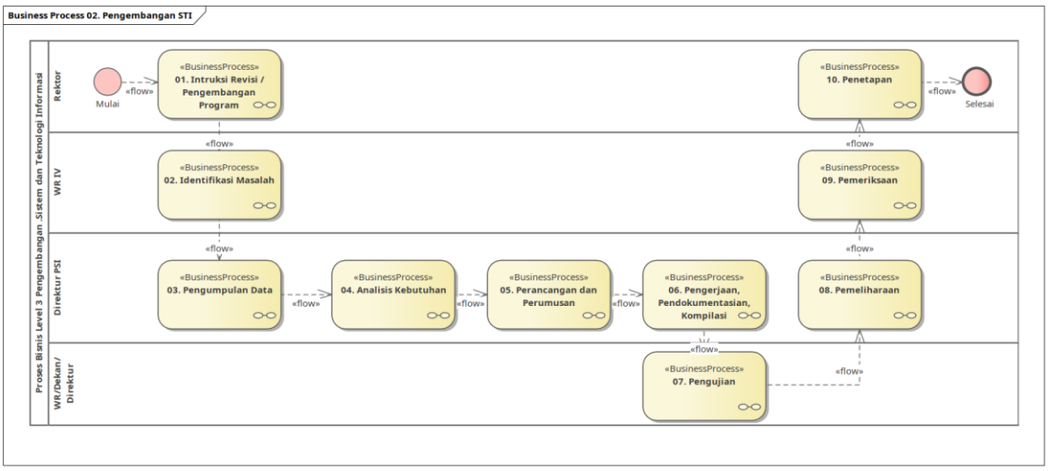
P15.B01. Penyediaan Perangkat Lunak



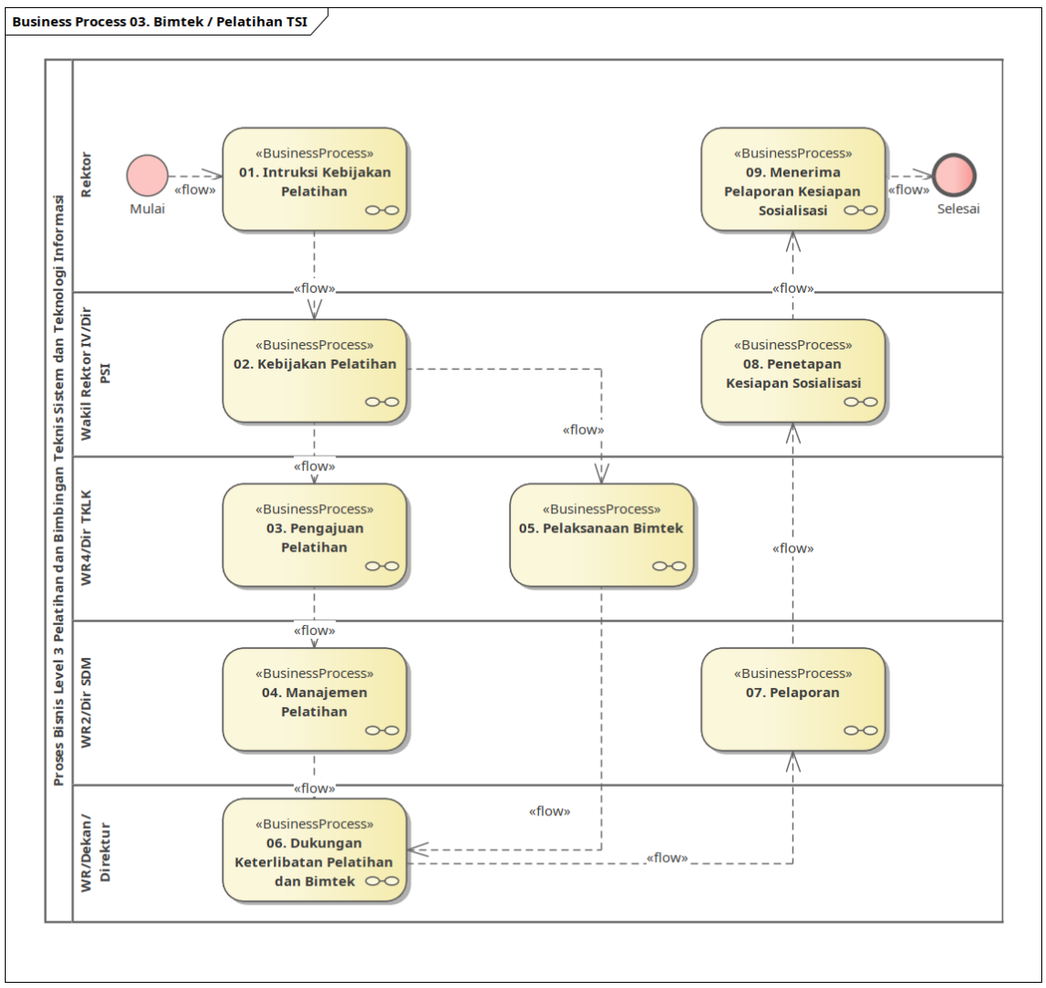
P15.B01.01. Perencanaan



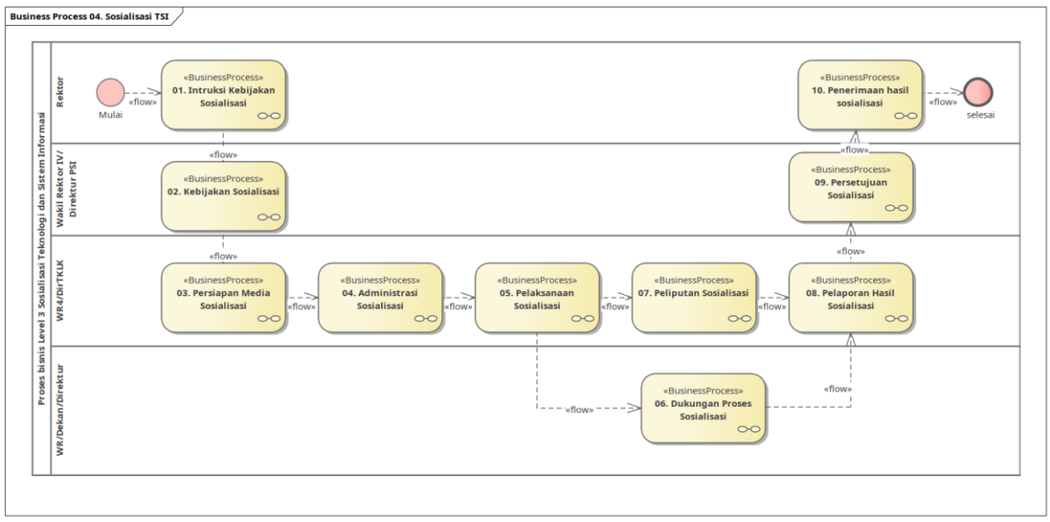
P15.B01.02. Pengembangan Layanan



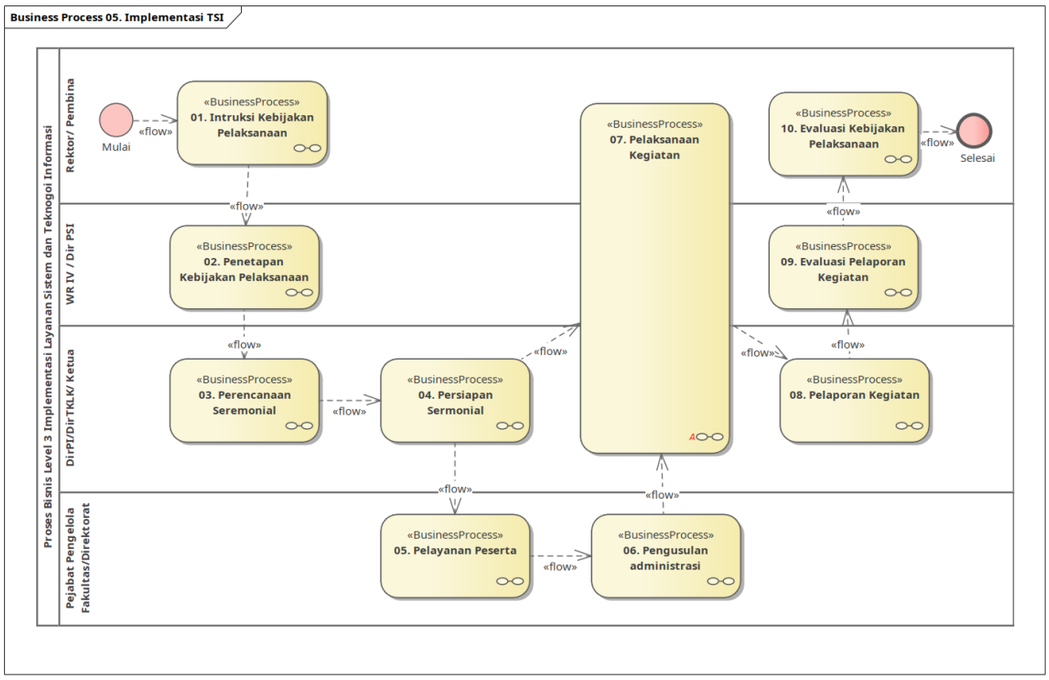
P15.B01.03. Bimtek/ Pelatihan



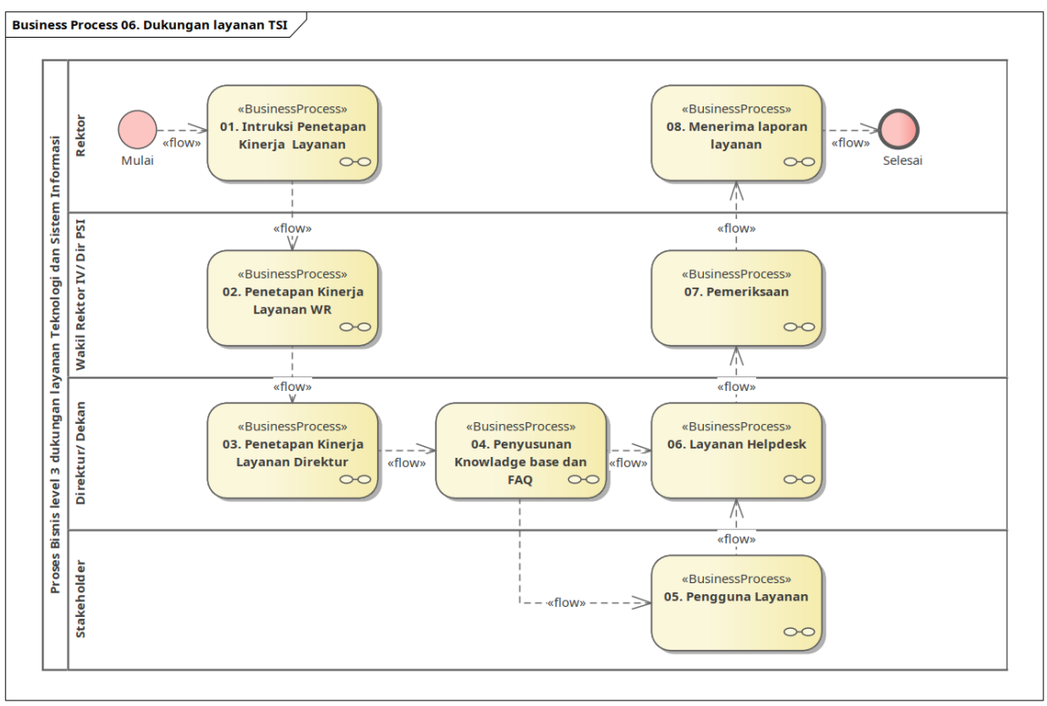
P15.B01.04. Sosialisasi



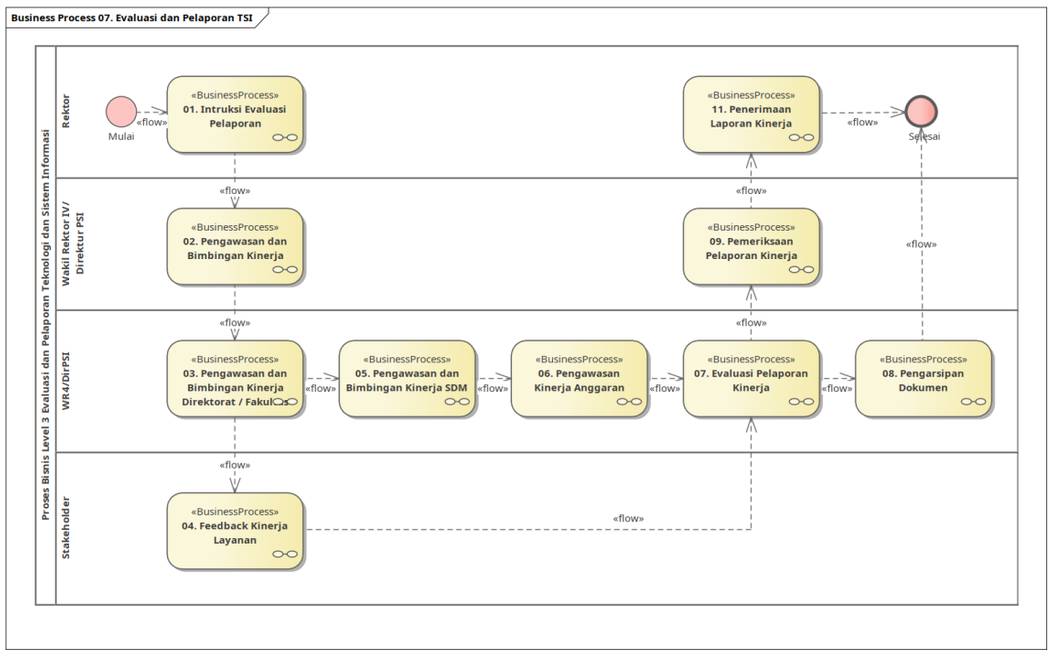
P15.B01.05. Implementasi Layanan



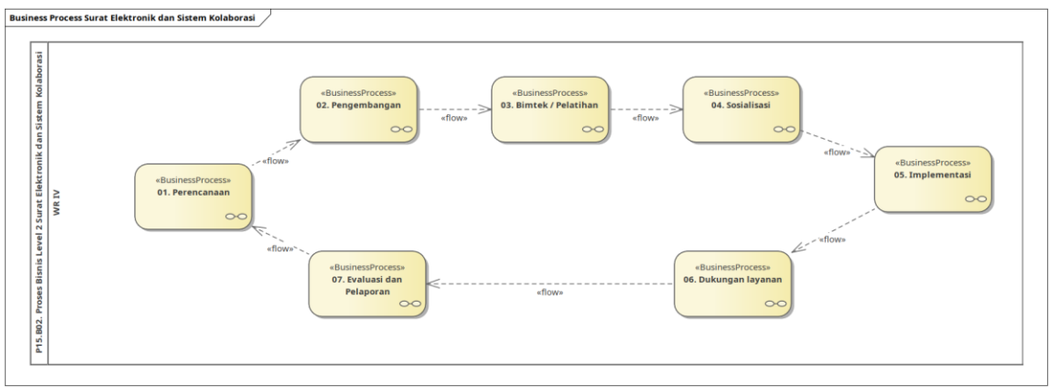
P15.B01.06. Dukungan Layanan



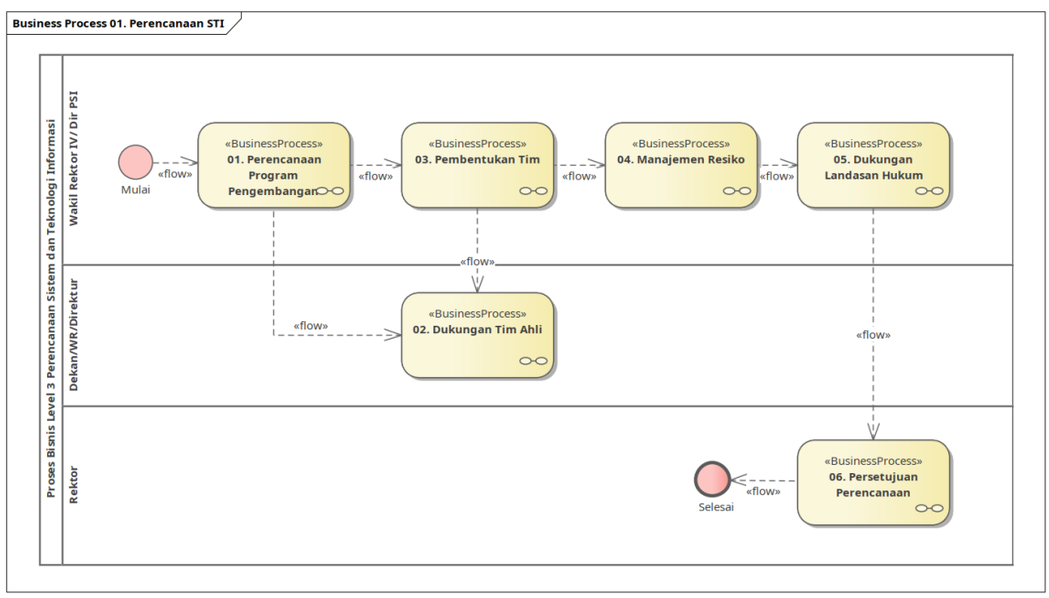
P15.B01.07. Evaluasi dan Pelaporan



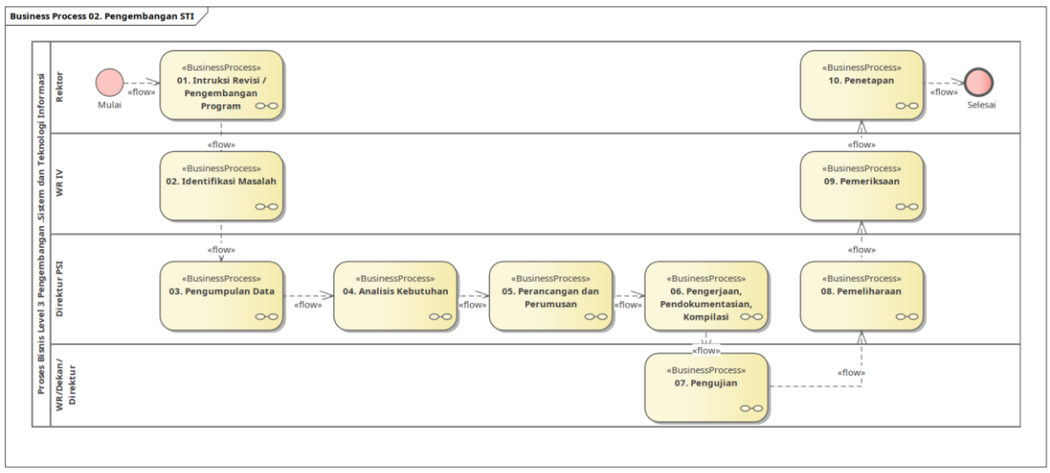
P15.B02. Surat Elektronik dan Sistem Kolaborasi



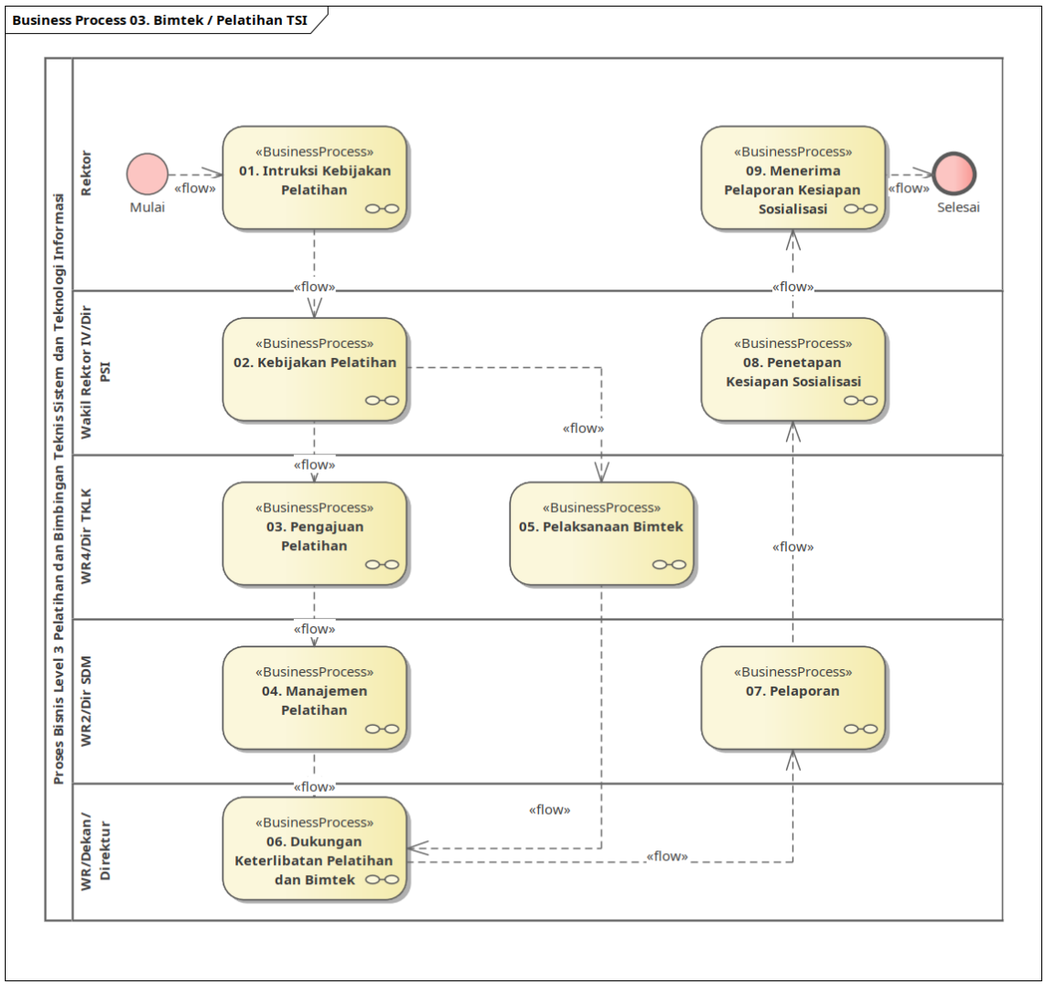
P15.B02.01. Perencanaan



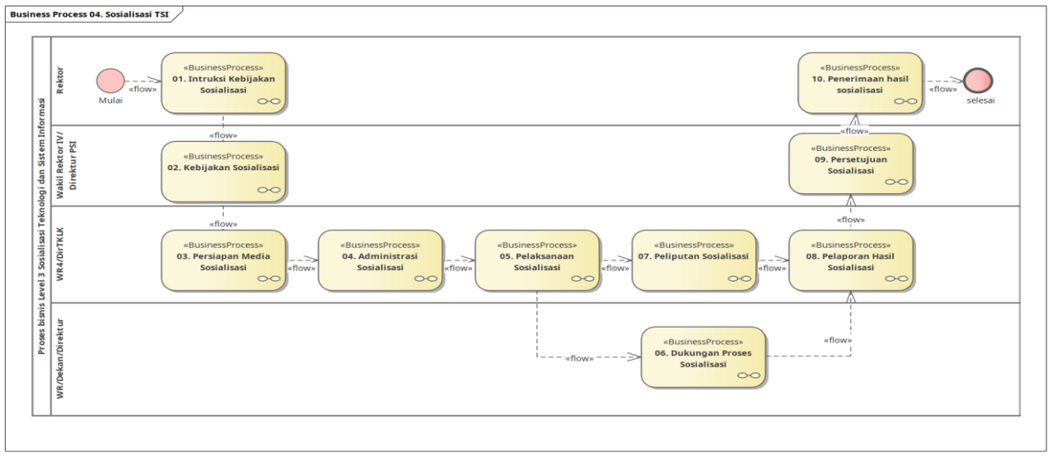
P15.B02.02. Pengembangan Layanan



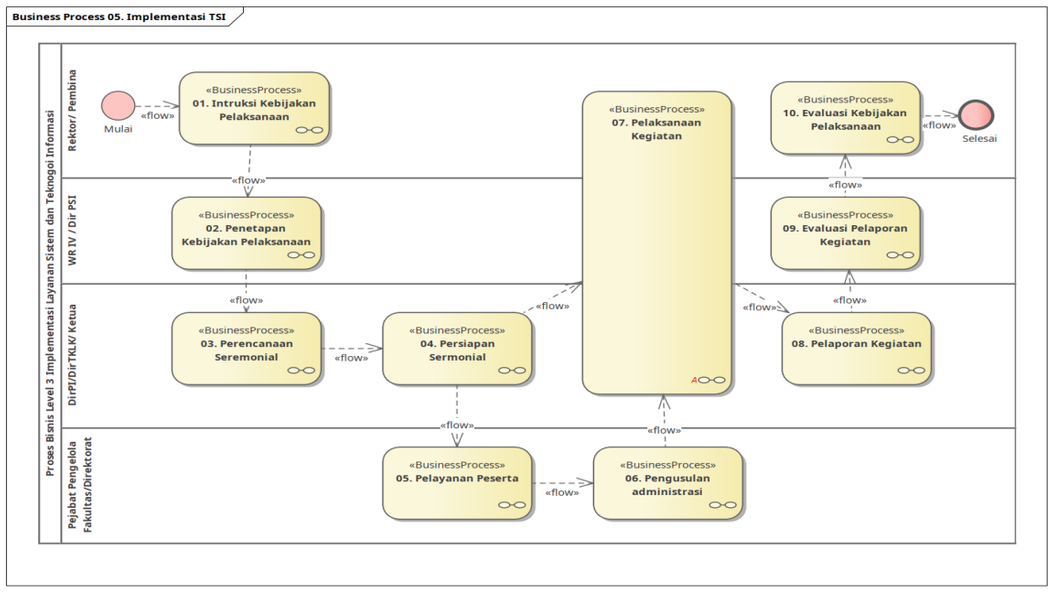
P15.B02.03. Bimtek/ Pelatihan



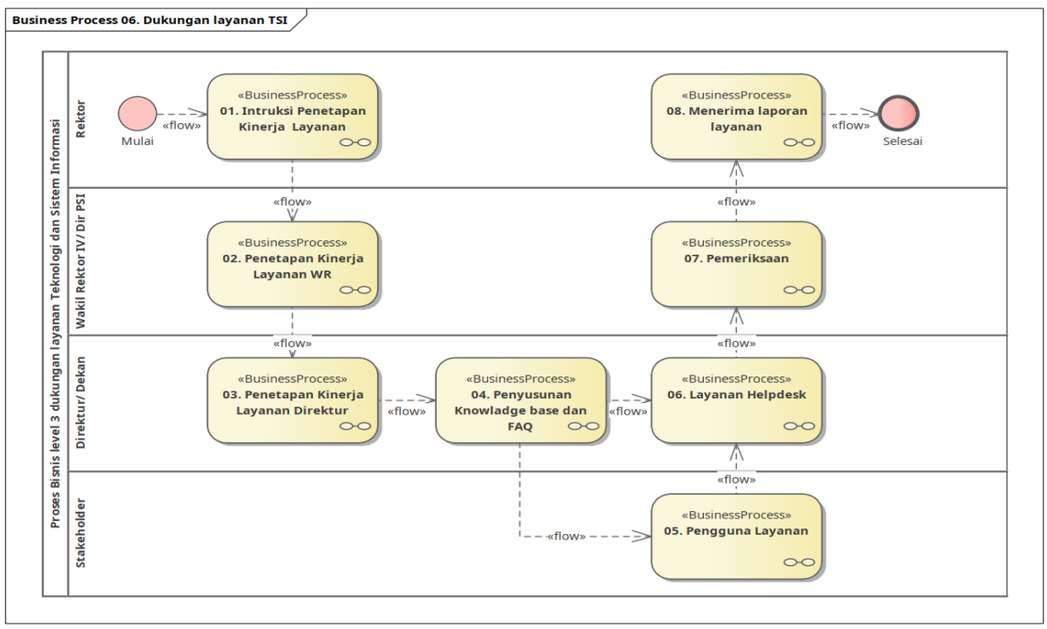
P15.B02.04. Sosialisasi



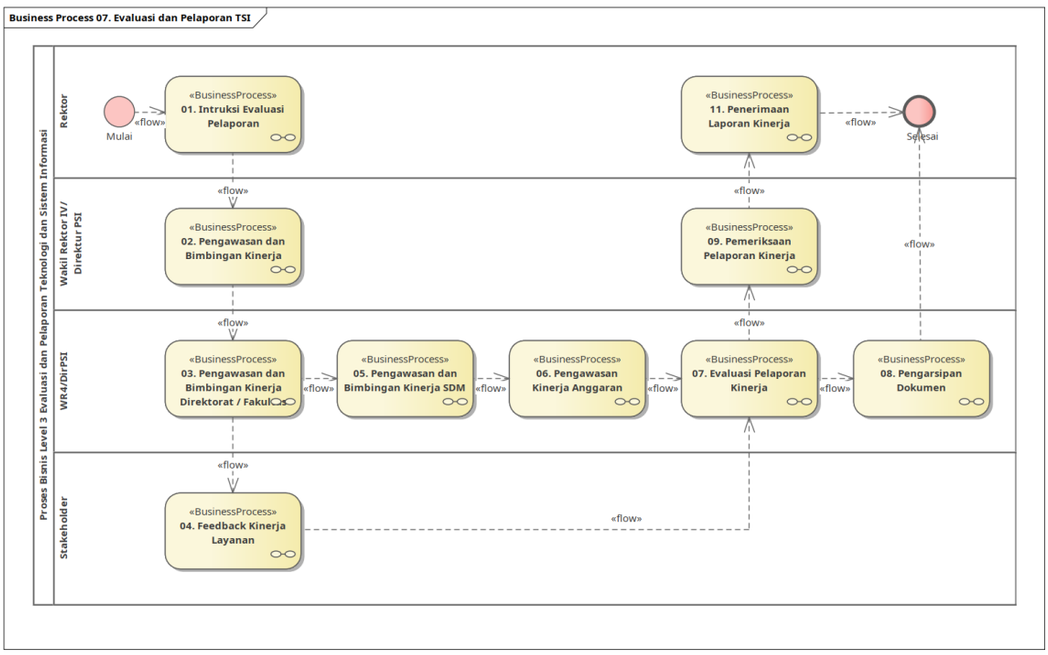
P15.B02.05. Implementasi Layanan



P15.B02.06. Dukungan Layanan

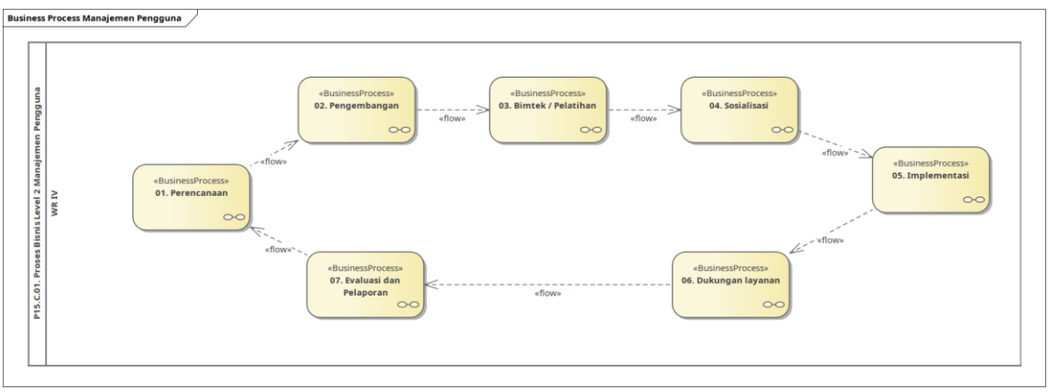


P15.B02.07. Evaluasi dan Pelaporan

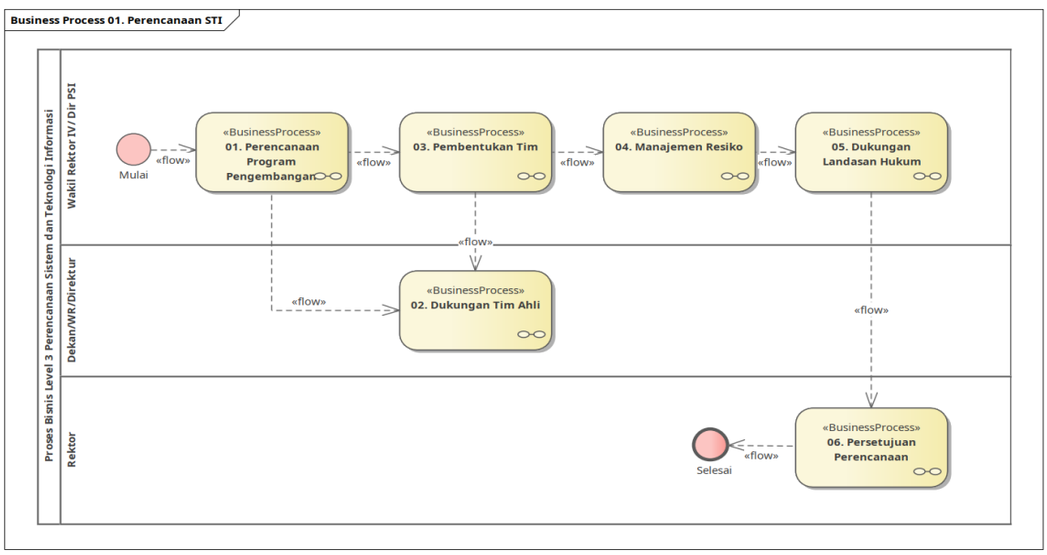


P15.C. Keamanan Teknologi Informasi

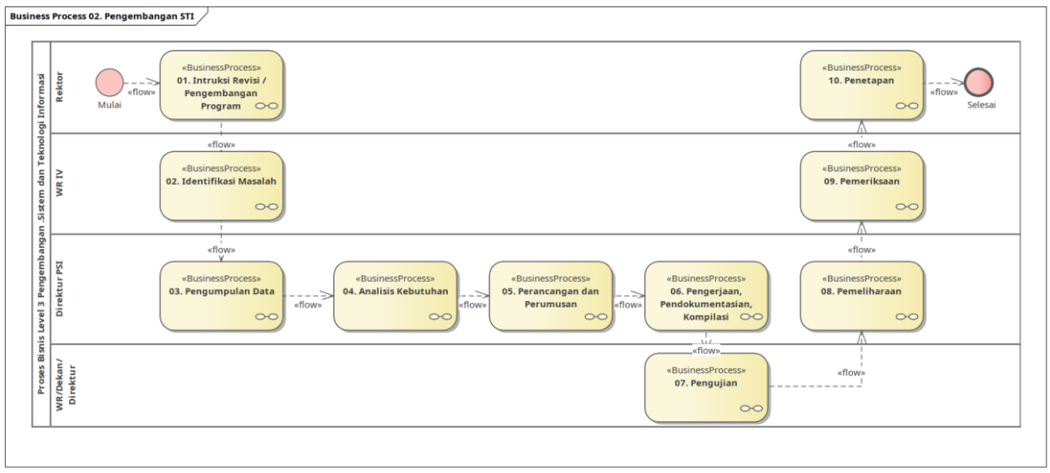
P15.C.01. Manajemen Pengguna



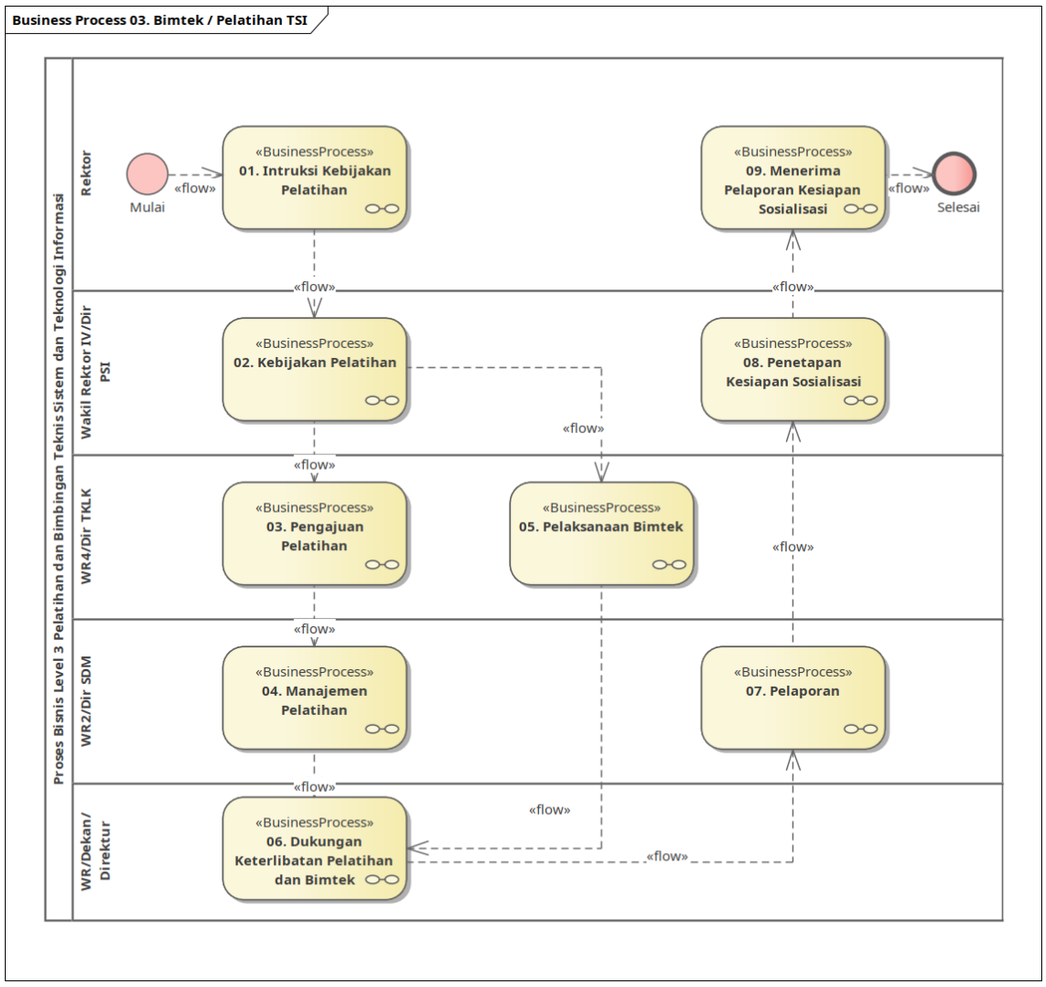
P15.C01.01. Perencanaan



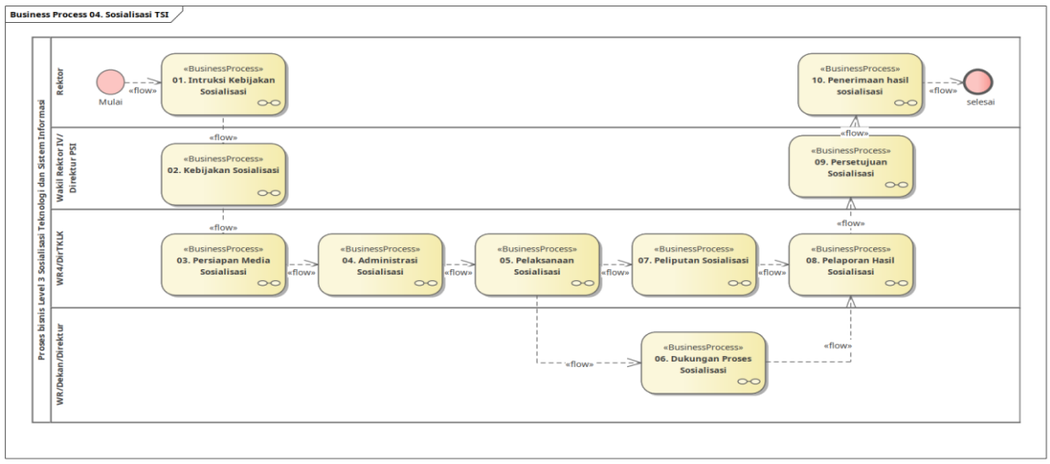
P15.C01.02. Pengembangan Layanan



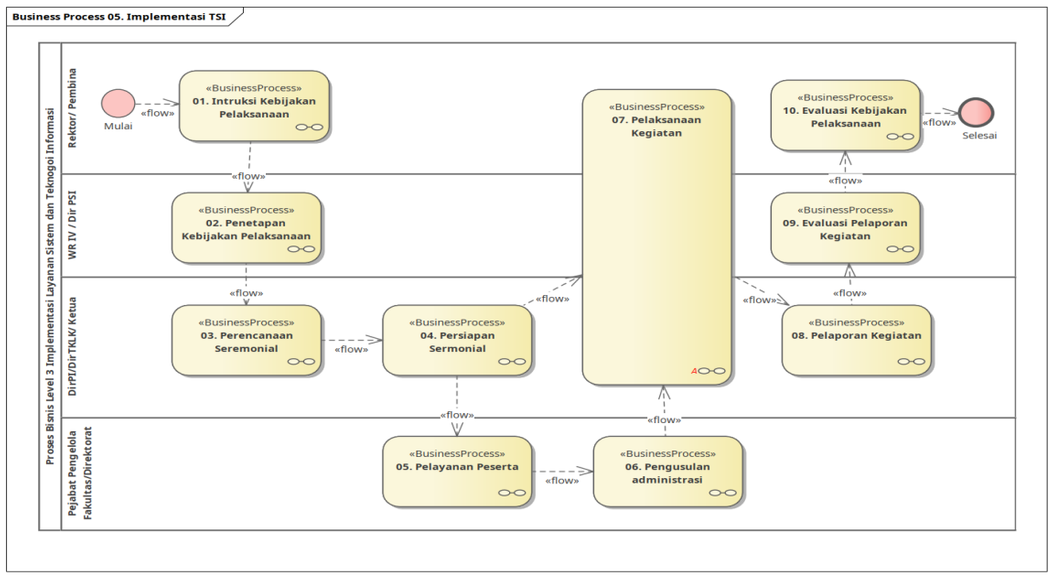
P15.C01.03. Bimtek/ Pelatihan



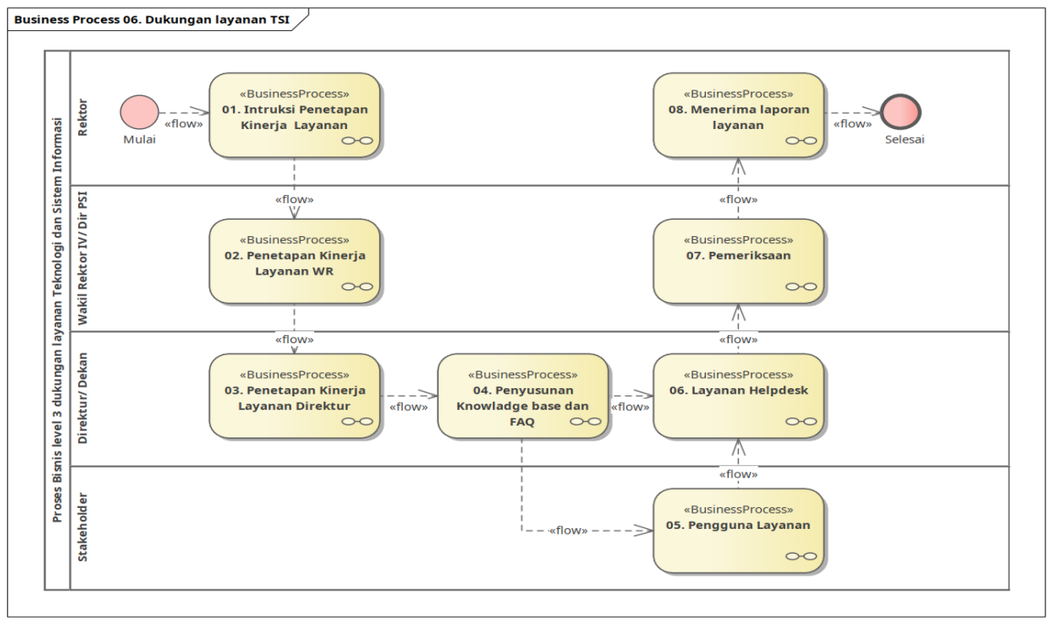
P15.C01.04. Sosialisasi



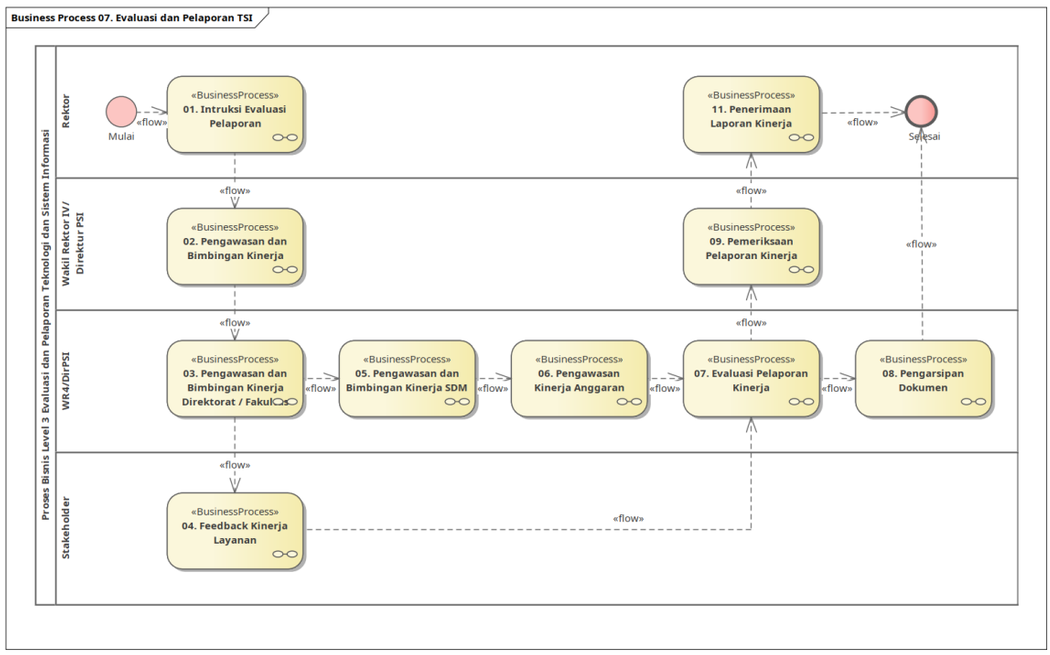
P15.C01.05. Implementasi Layanan



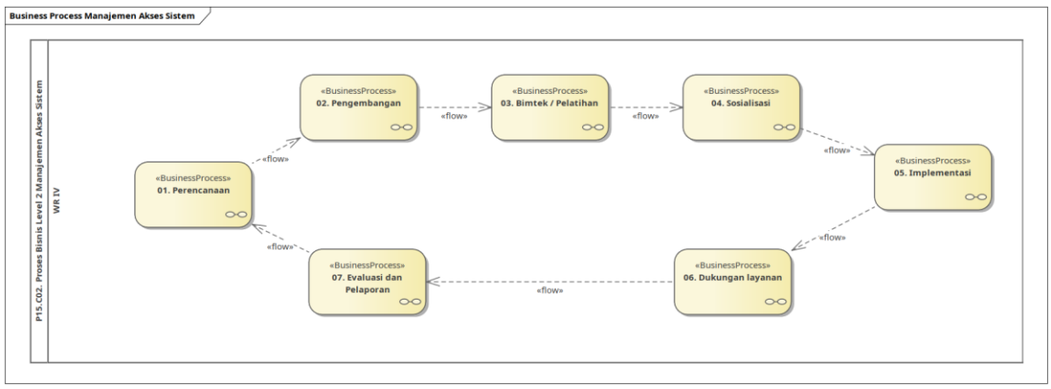
P15.C01.06. Dukungan Layanan



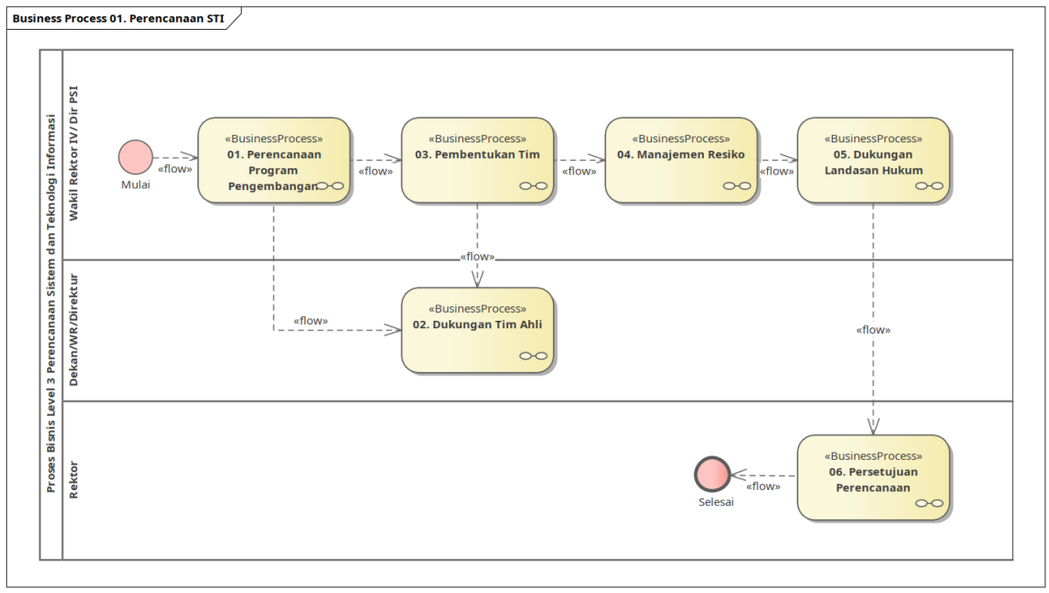
P15.C01.07. Evaluasi dan Pelaporan



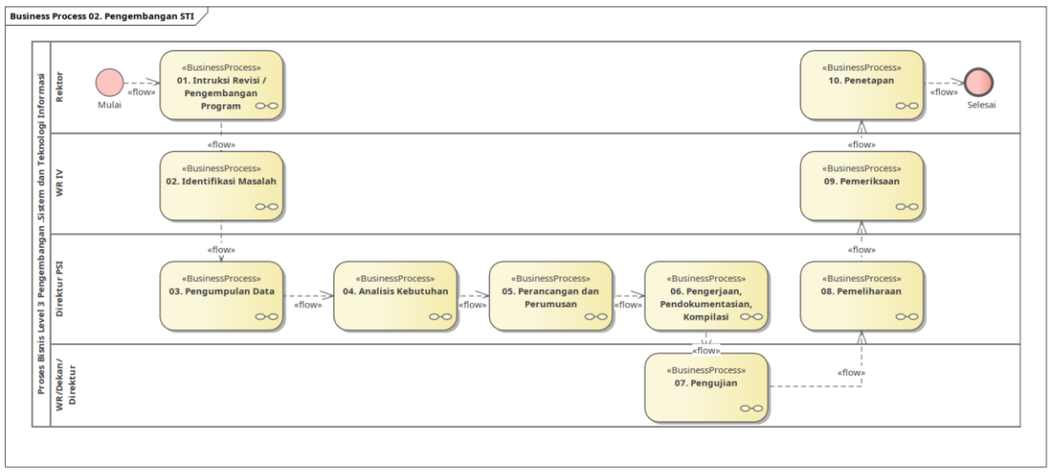
P15.C02. Manajemen Akses Sistem



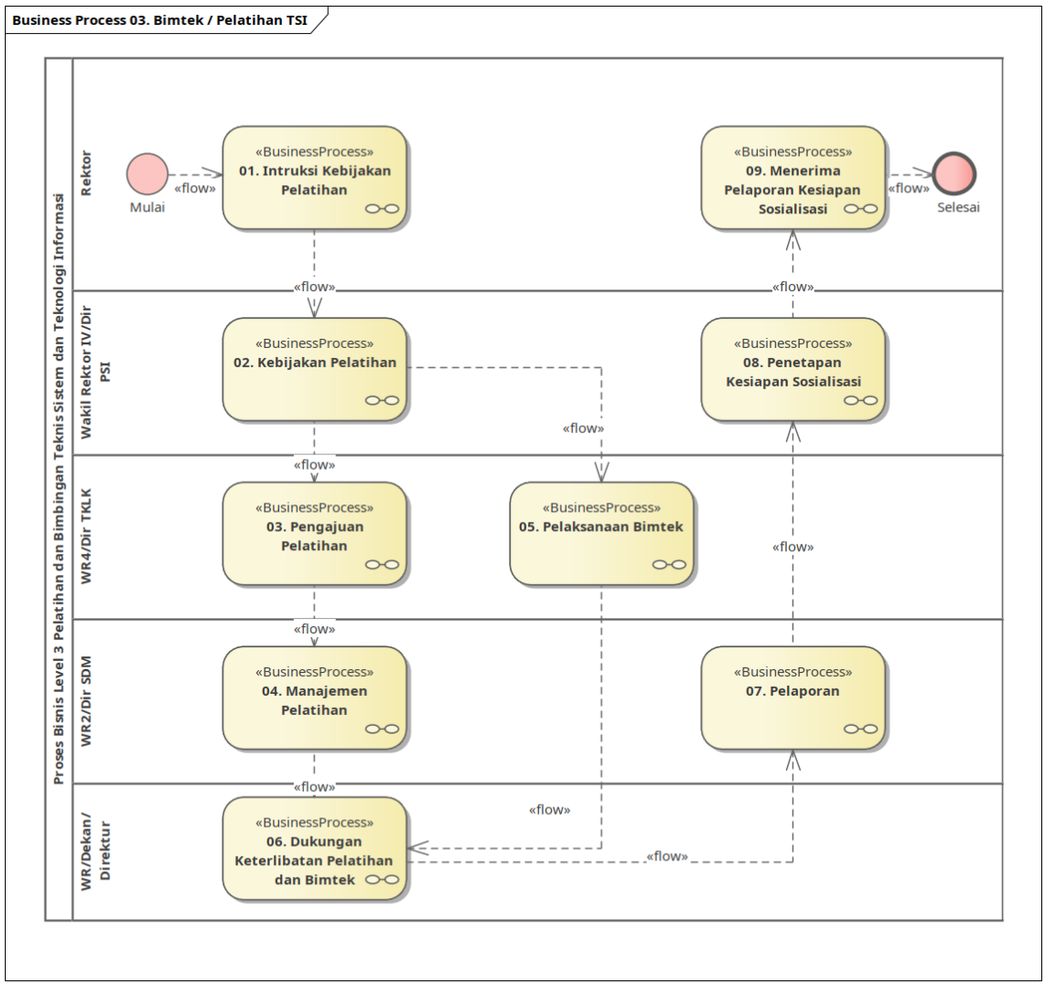
P15.C02.01. Perencanaan



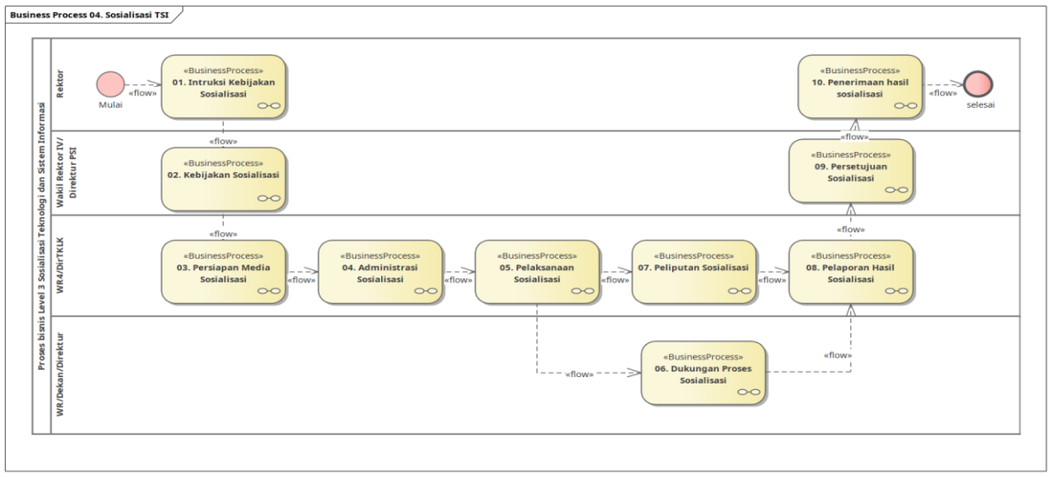
P15.C02.02. Pengembangan Layanan



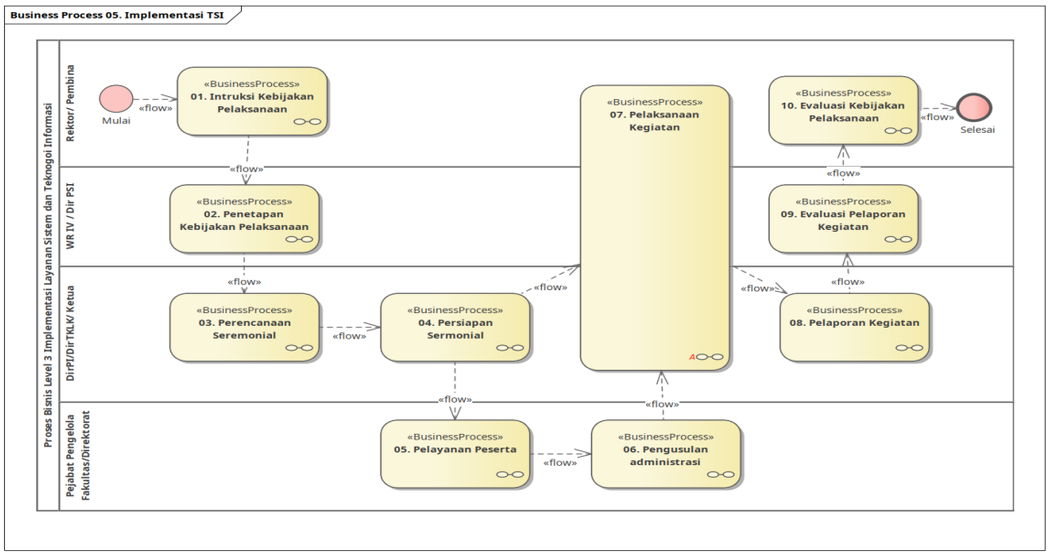
P15.C02.03. Bimtek/ Pelatihan



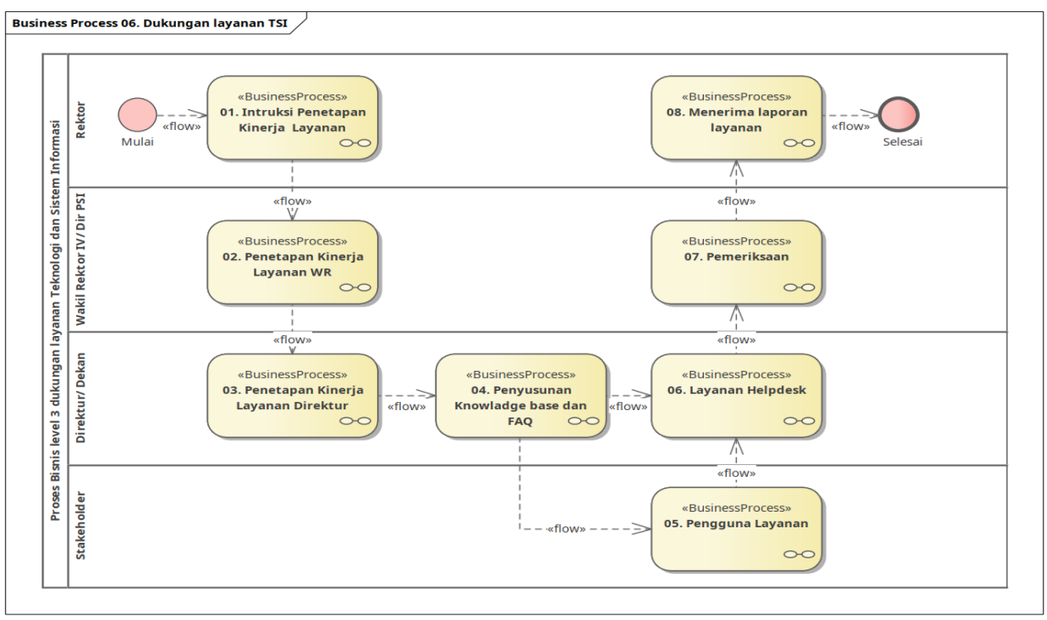
P15.C02.04. Sosialisasi



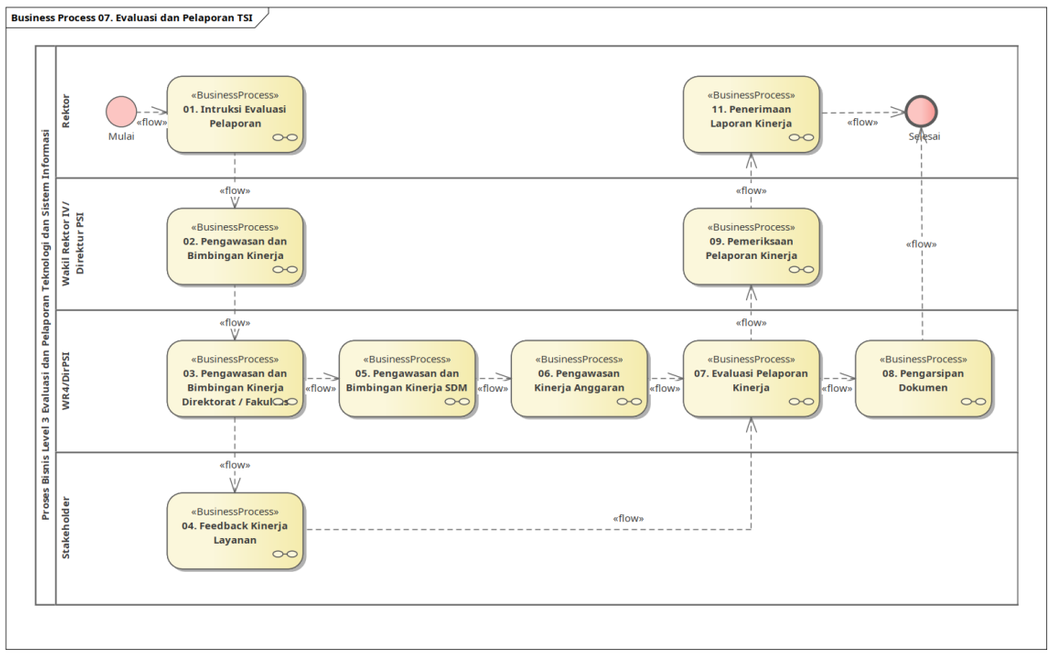
P15.C02.05. Implementasi Layanan



P15.C02.06. Dukungan Layanan



P15.C02.07. Evaluasi dan Pelaporan

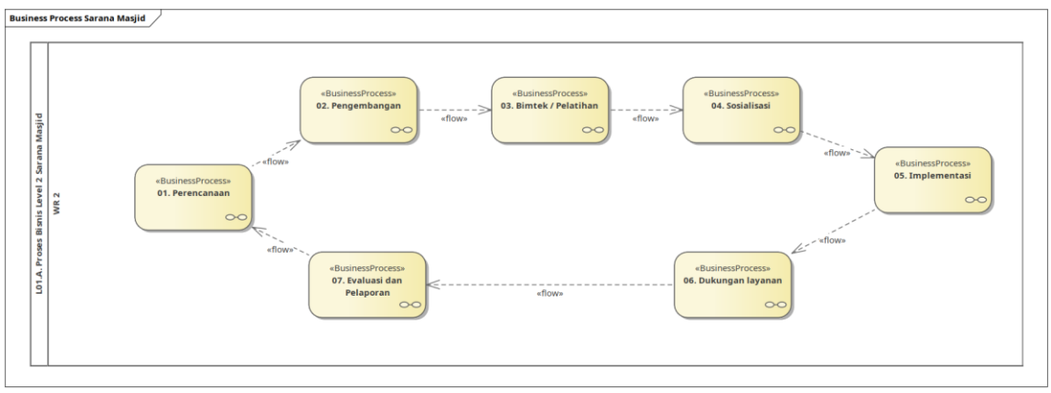


7. Proses Lainnya

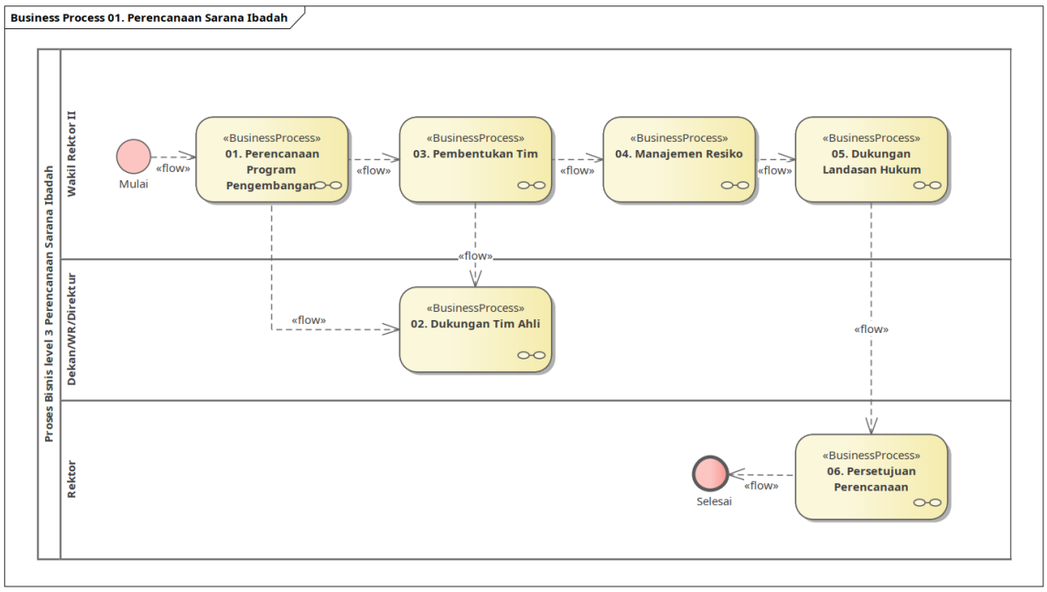
L01. sarana ibadah dan kerohanian



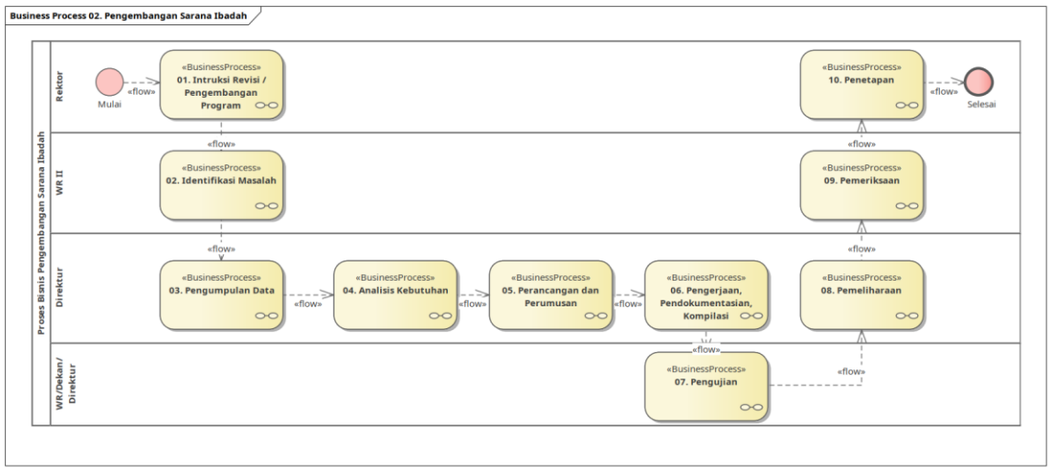
L01.A. Sarana Masjid



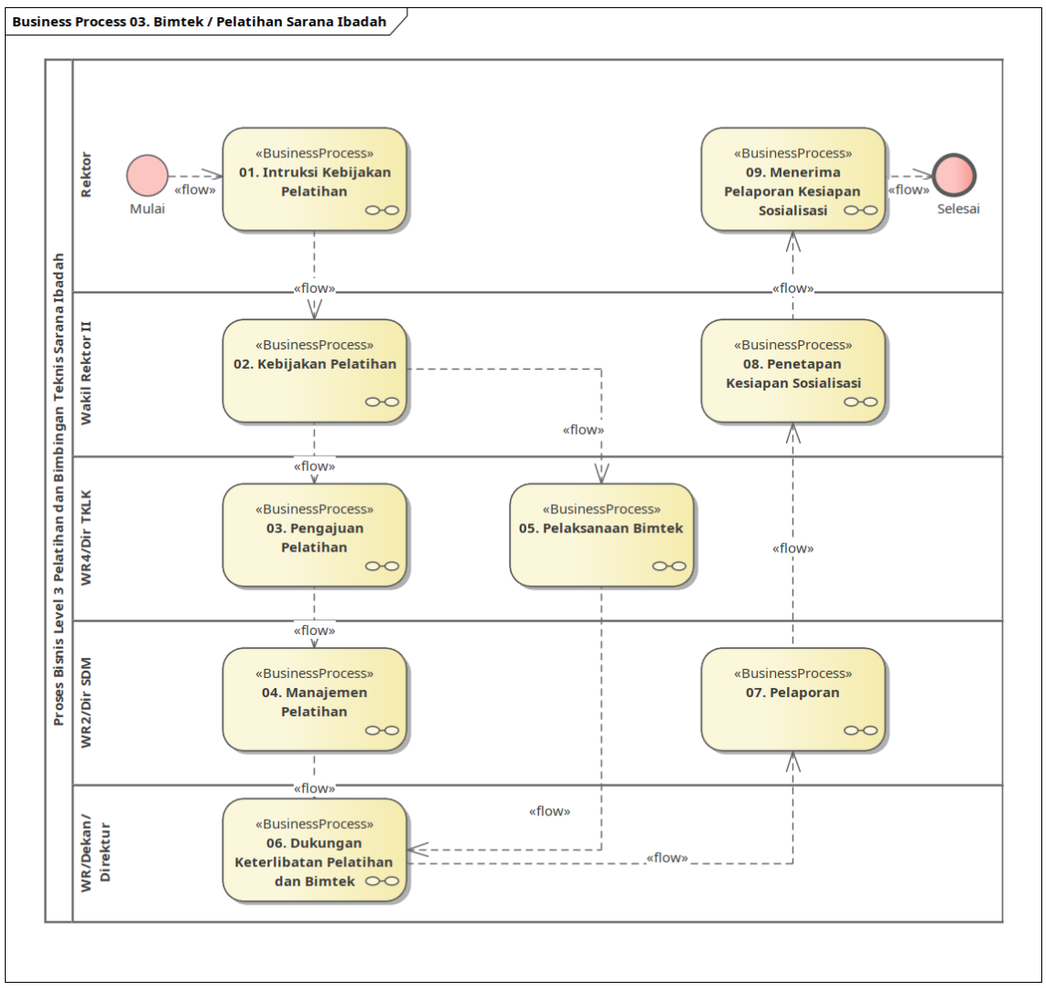
L01.A01. Perencanaan



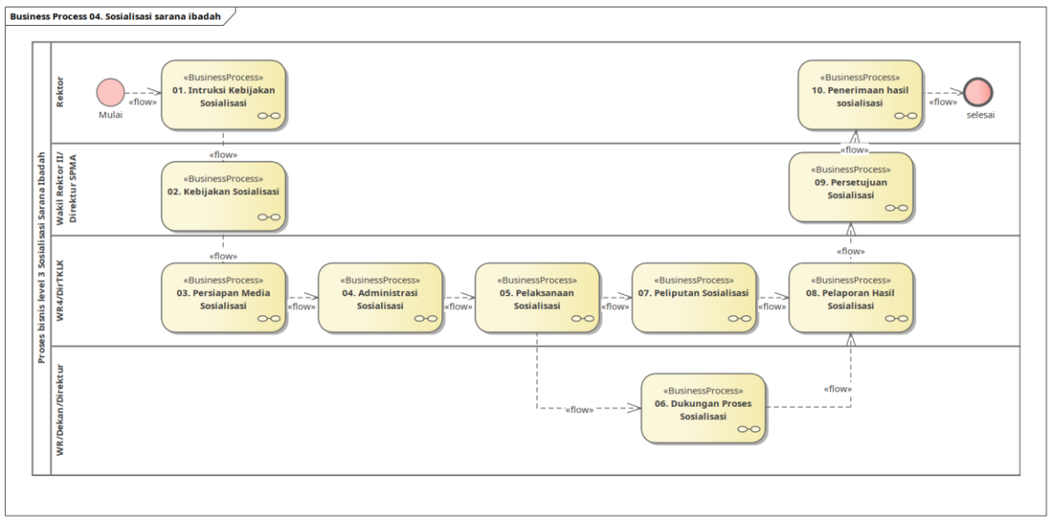
L01.A02. Pengembangan Layanan



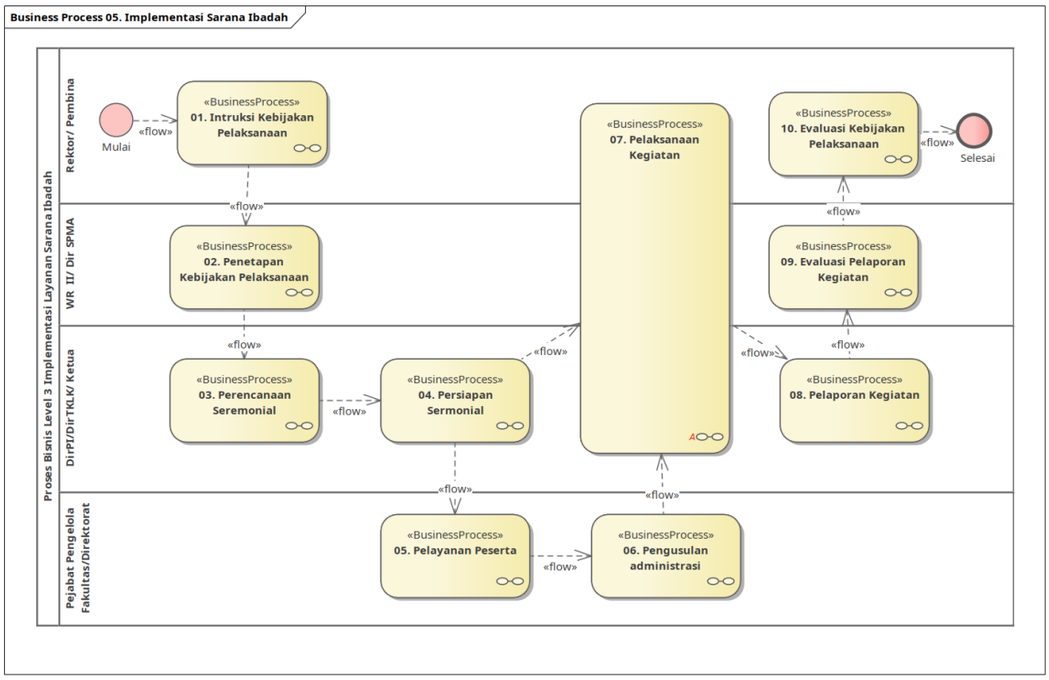
L01.A03. Bimtek/ Pelatihan



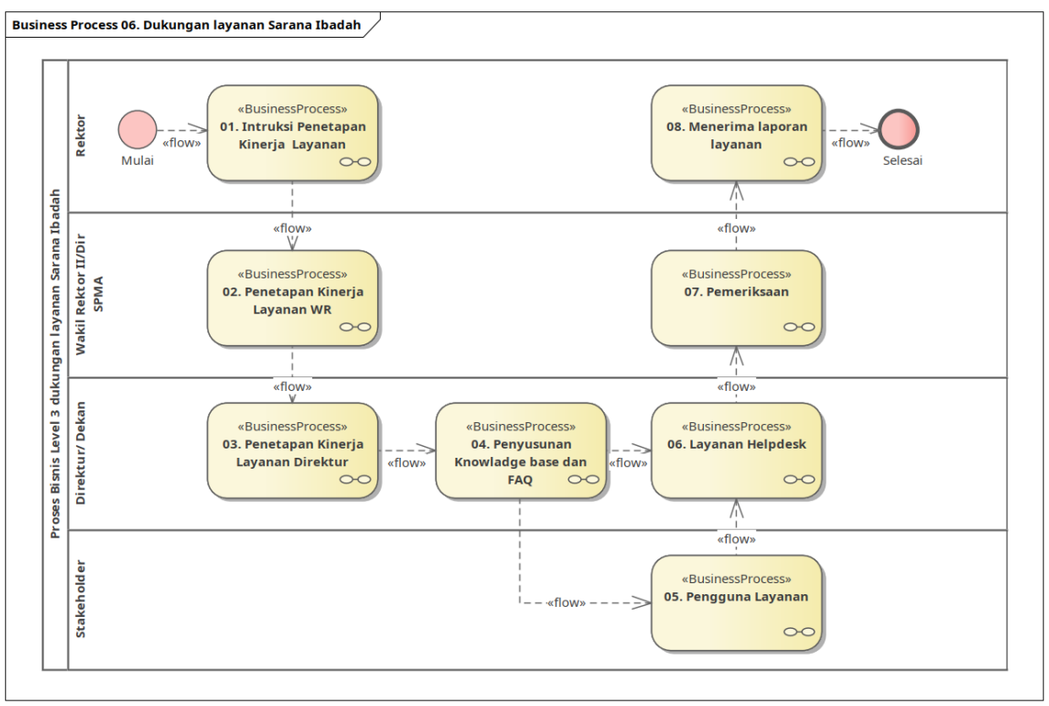
L01.A04. Sosialisasi



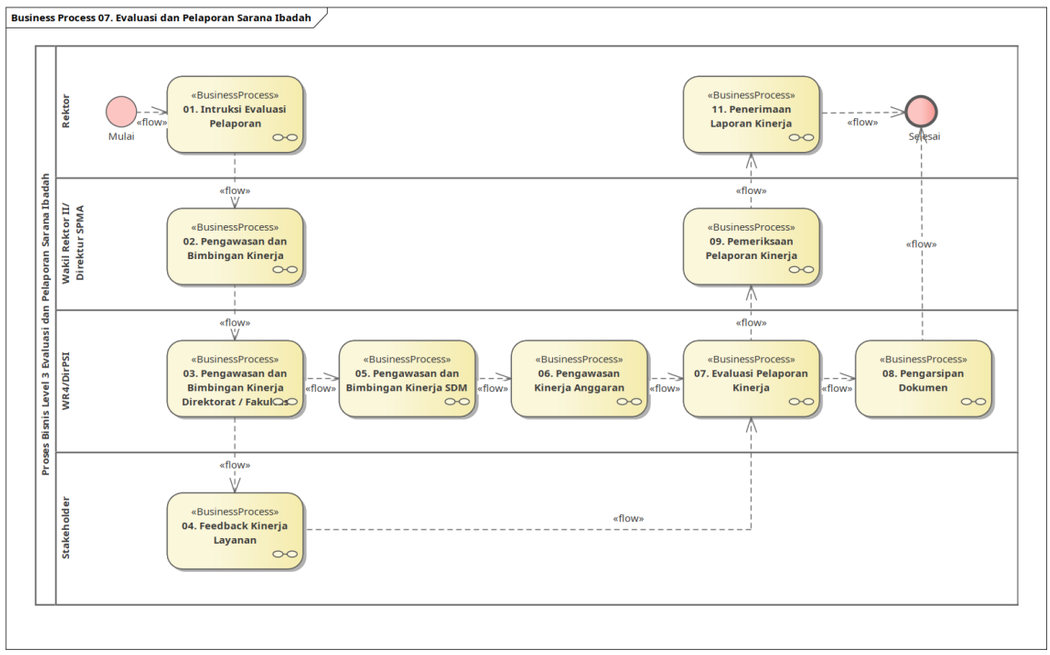
L01.A05. Implementasi Layanan



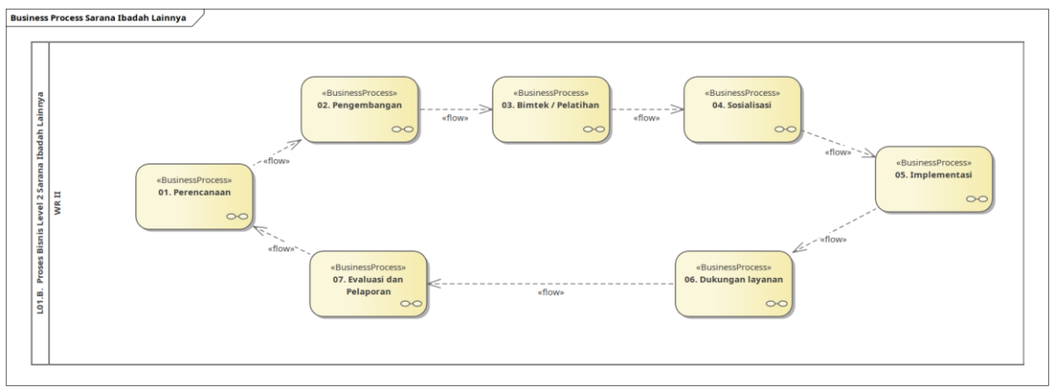
L01.A06. Dukungan Layanan



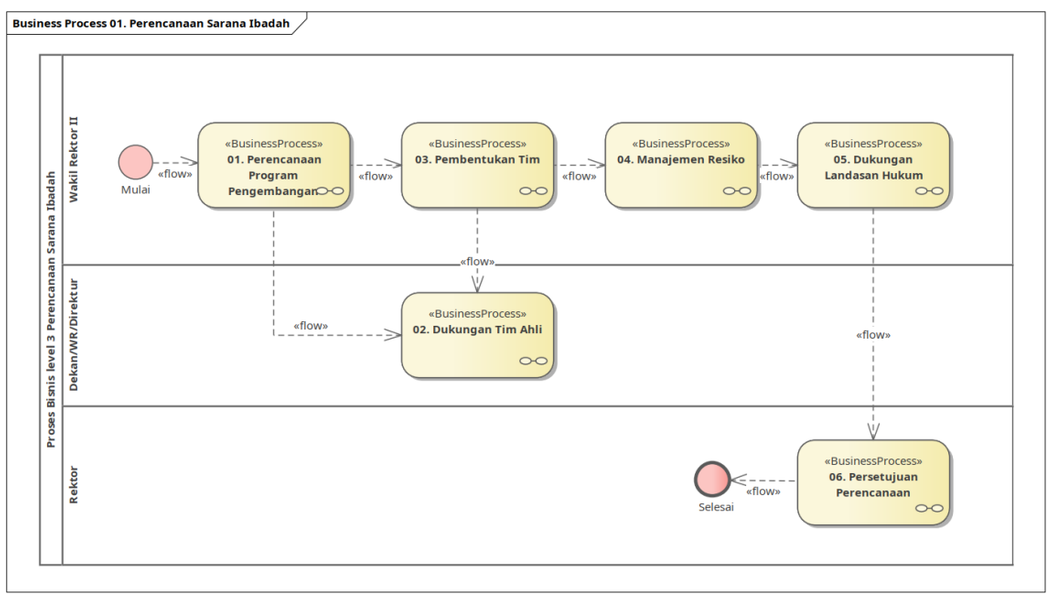
L01.A07. Evaluasi dan Pelaporan



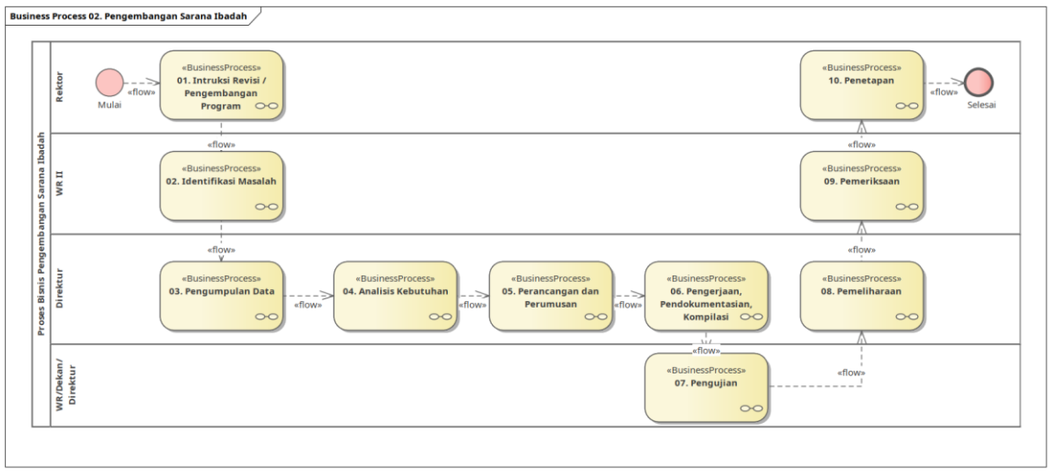
L01.B. Sarana Ibadah Lainnya



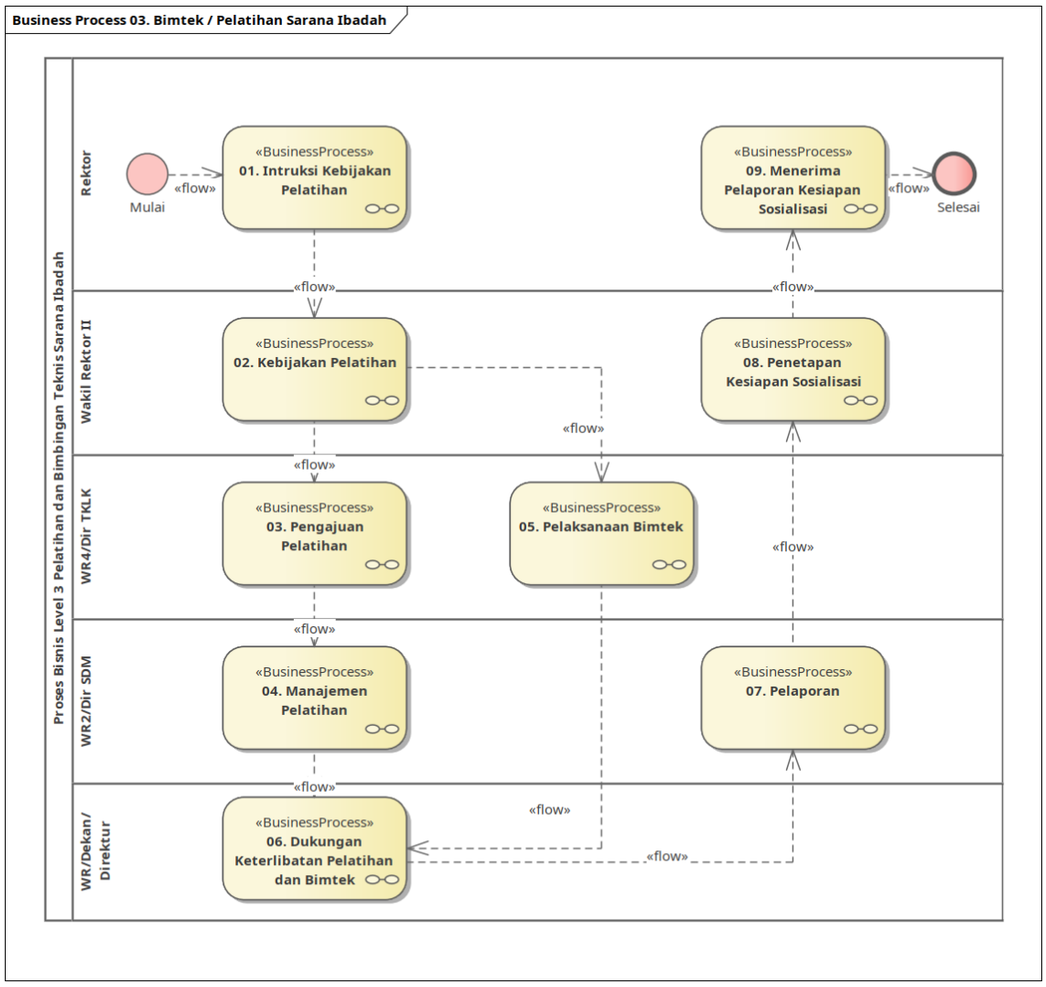
L01.B01. Perencanaan



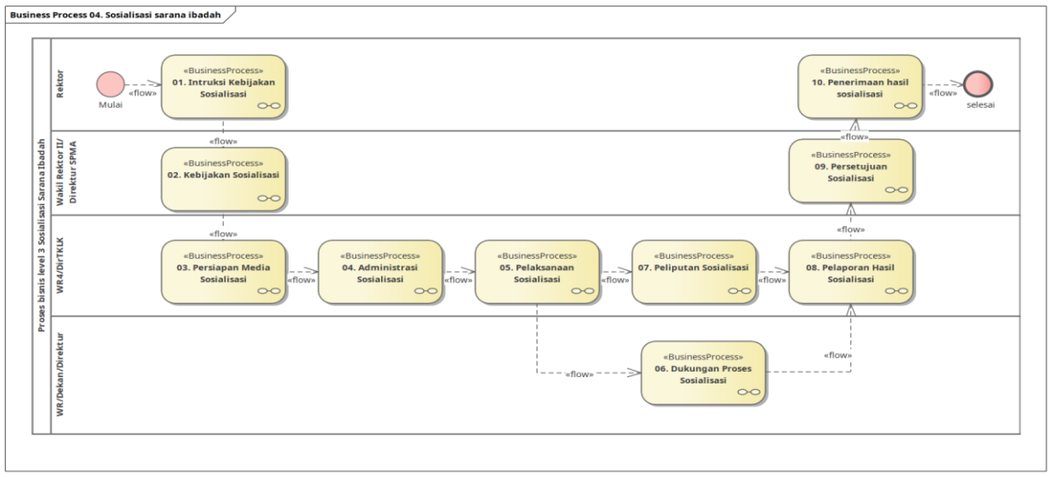
L01.B02. Pengembangan Layanan



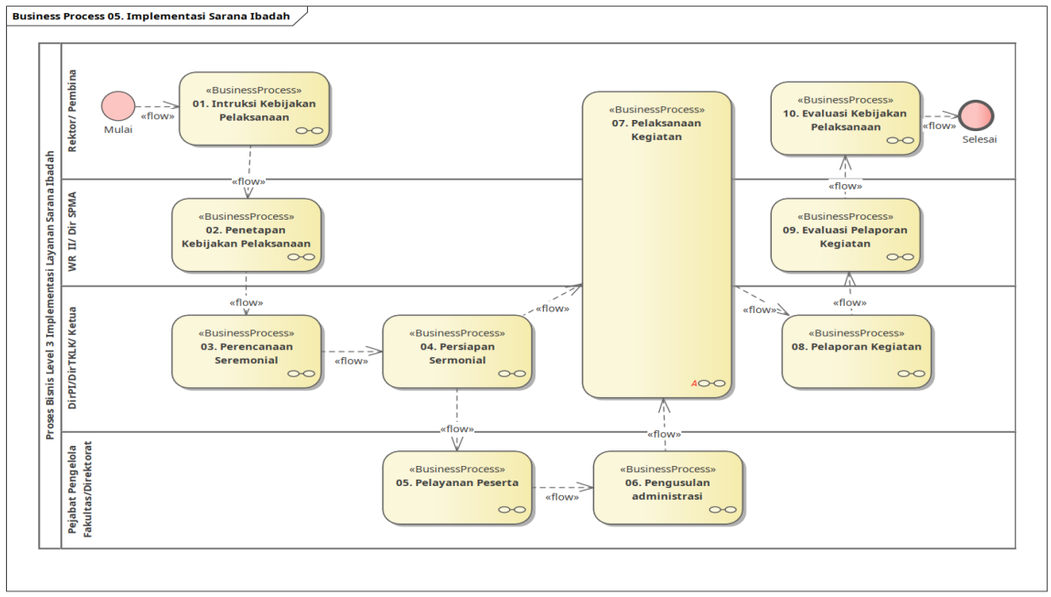
L01.B03. Bimtek/ Pelatihan



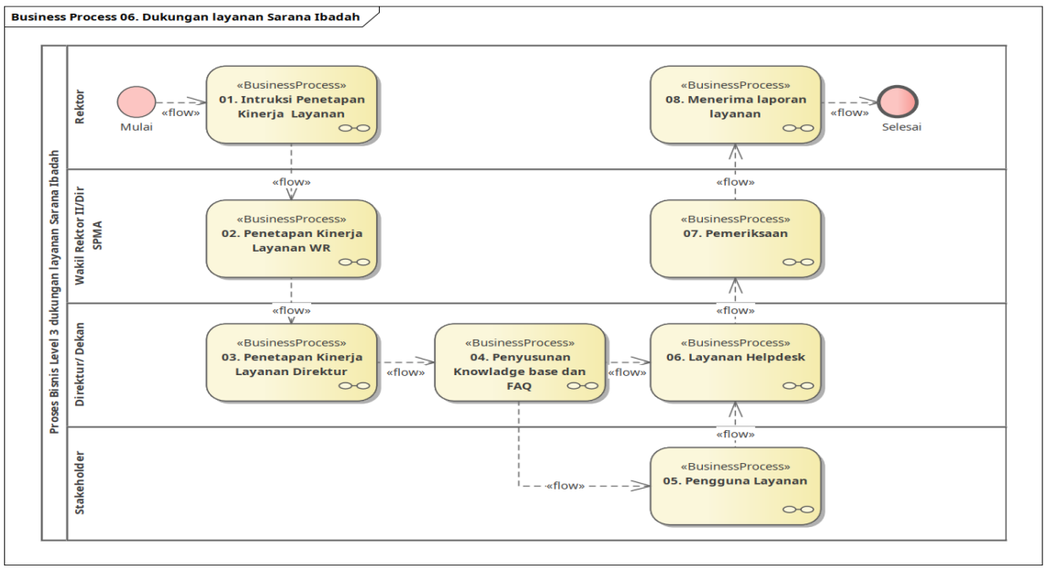
L01.B04. Sosialisasi



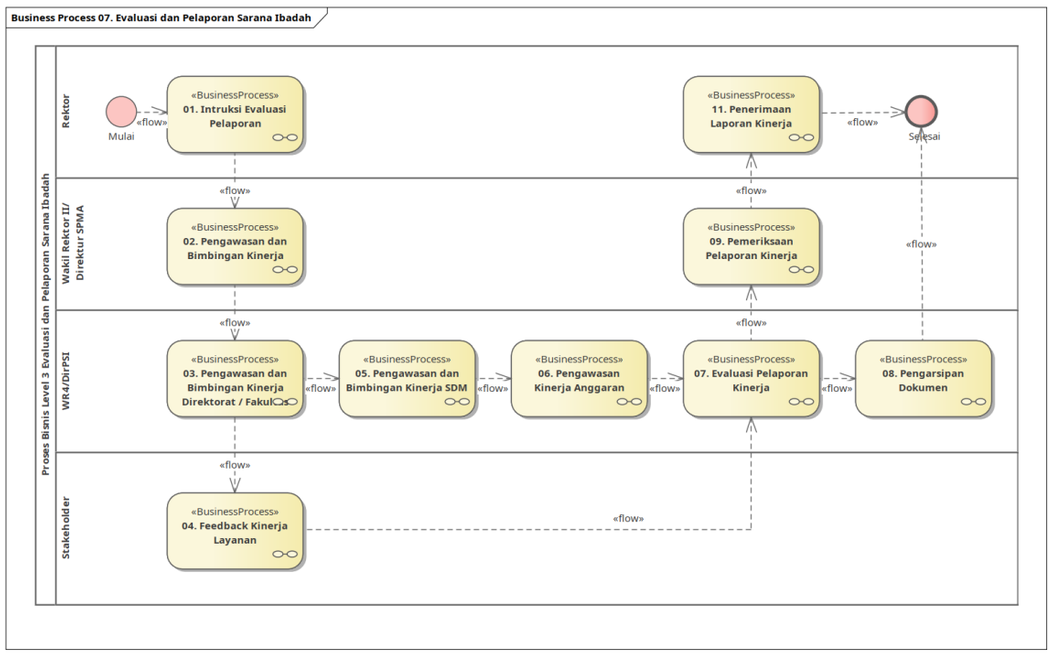
L01.B05. Implementasi Layanan



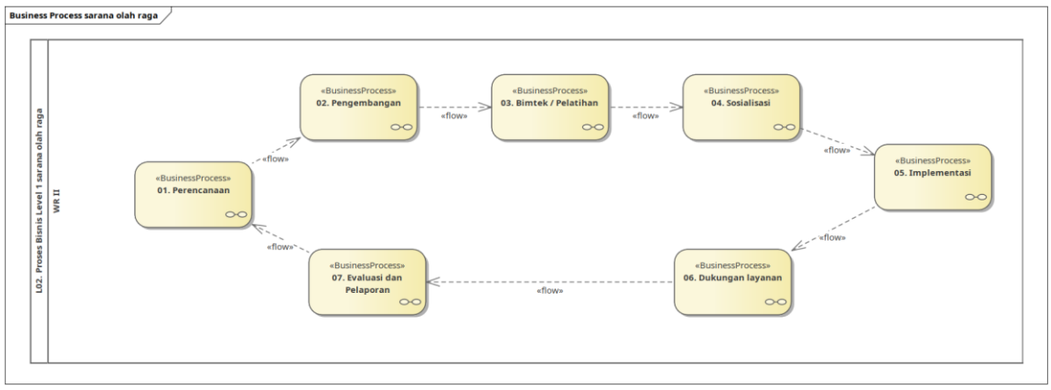
L01.B06. Dukungan Layanan



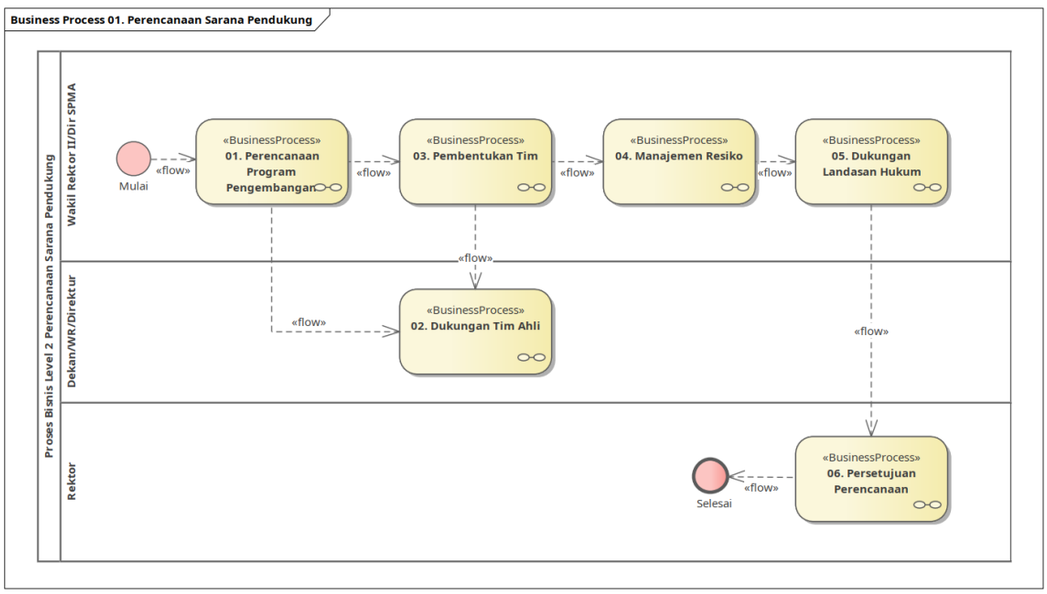
L01.B07. Evaluasi dan Pelaporan



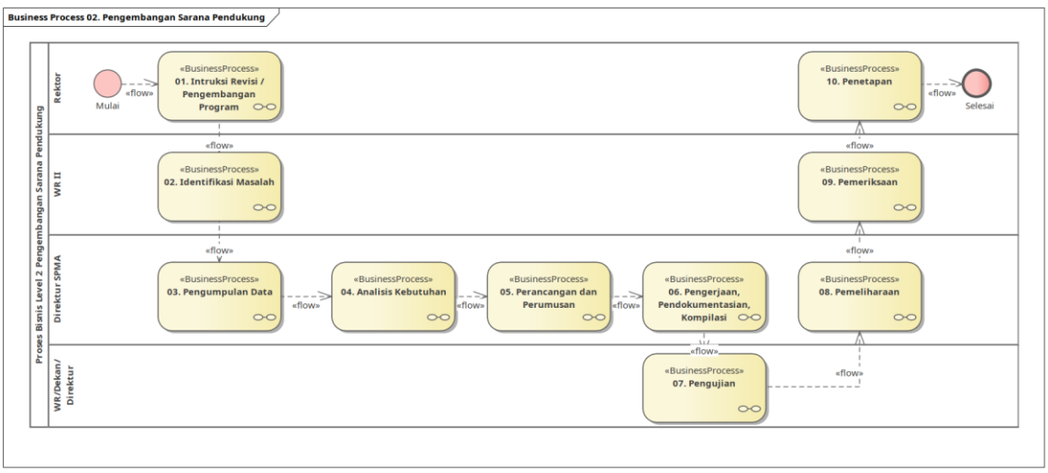
L02. sarana olah raga



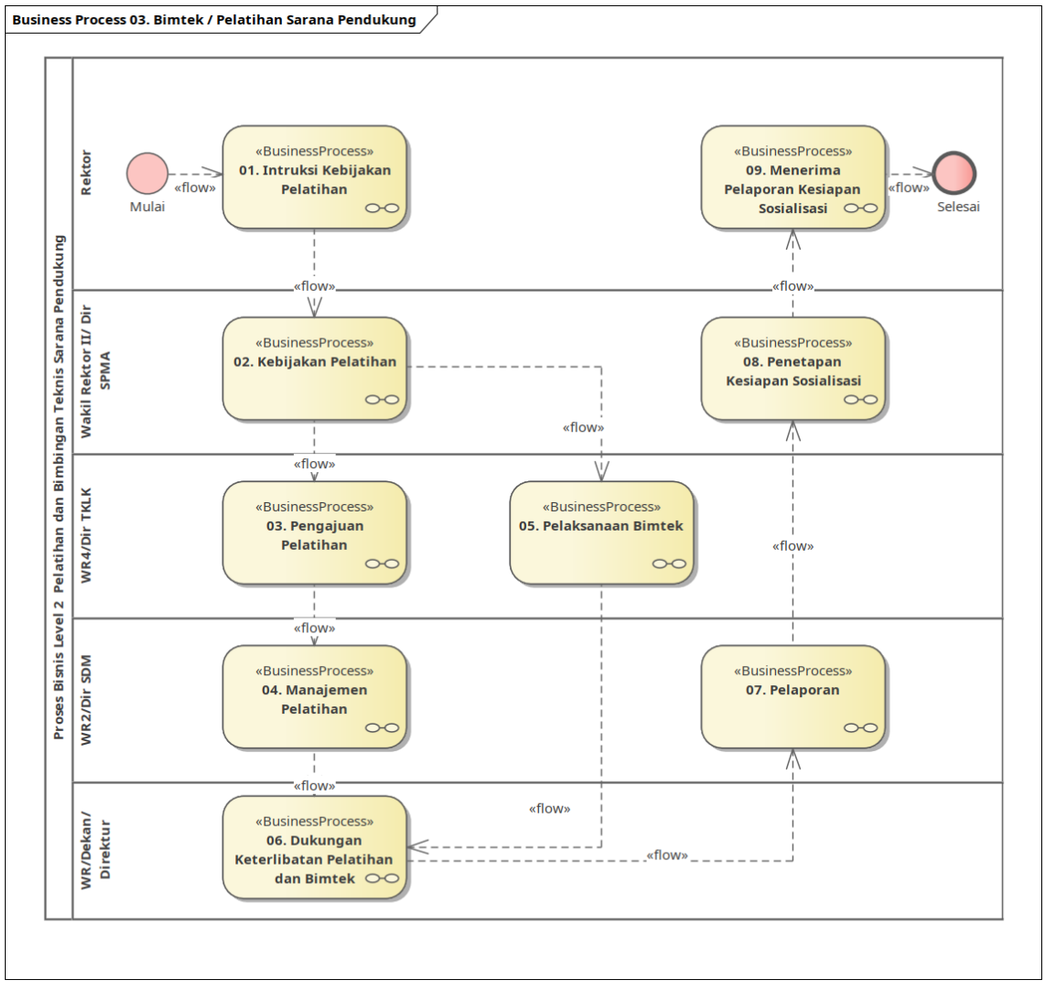
L02.A01. Perencanaan



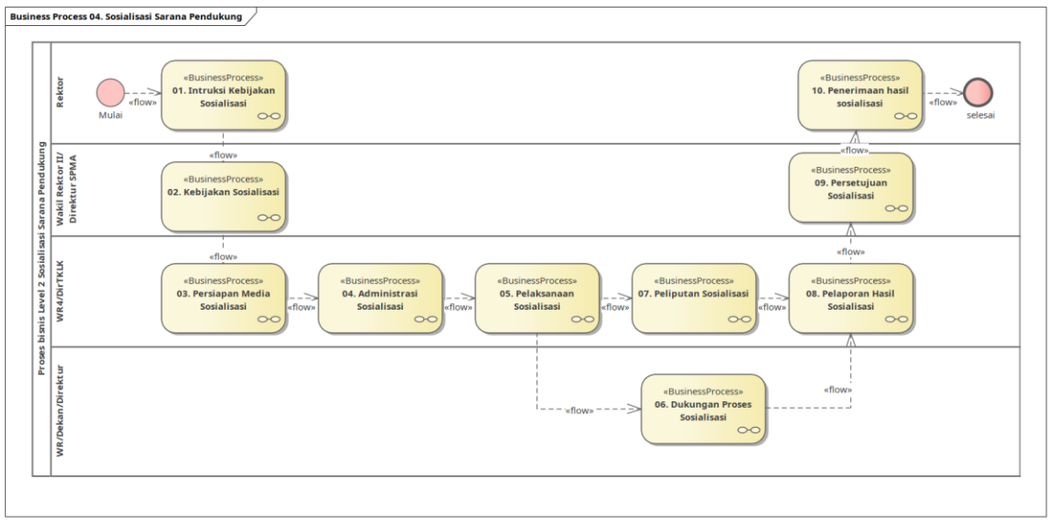
L02.A02. Pengembangan Layanan



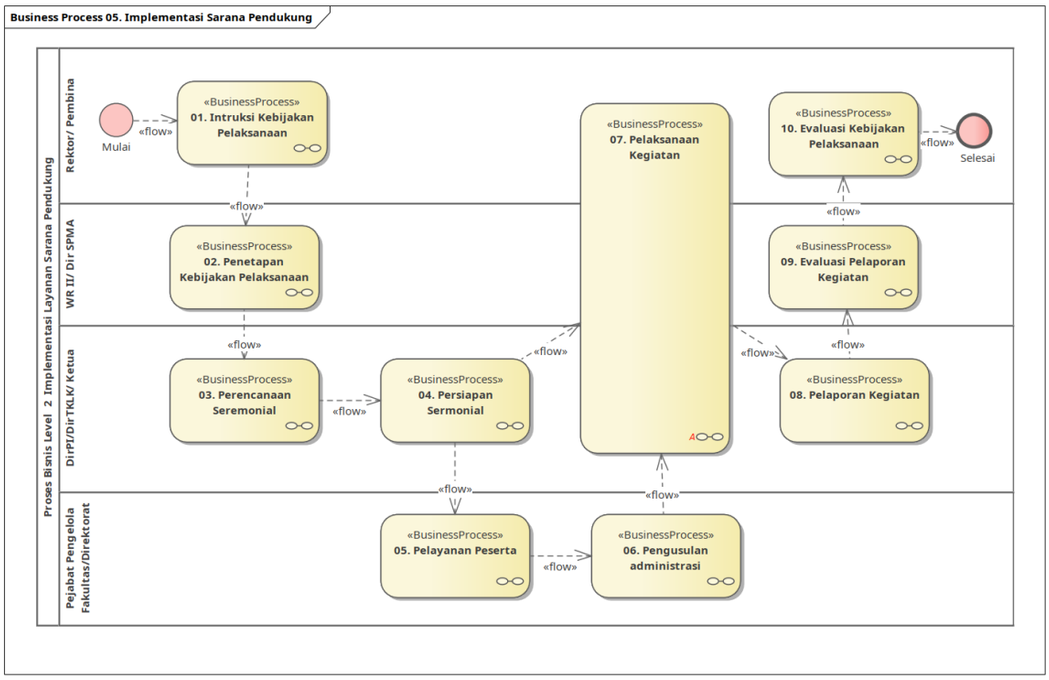
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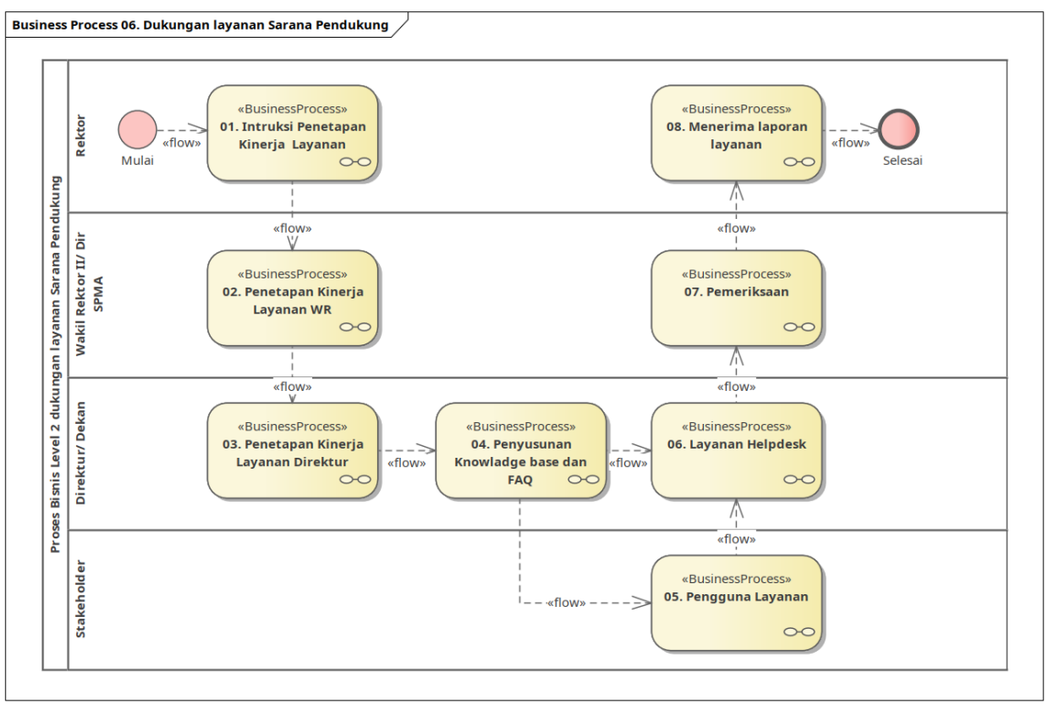
L02.A04. Sosialisasi



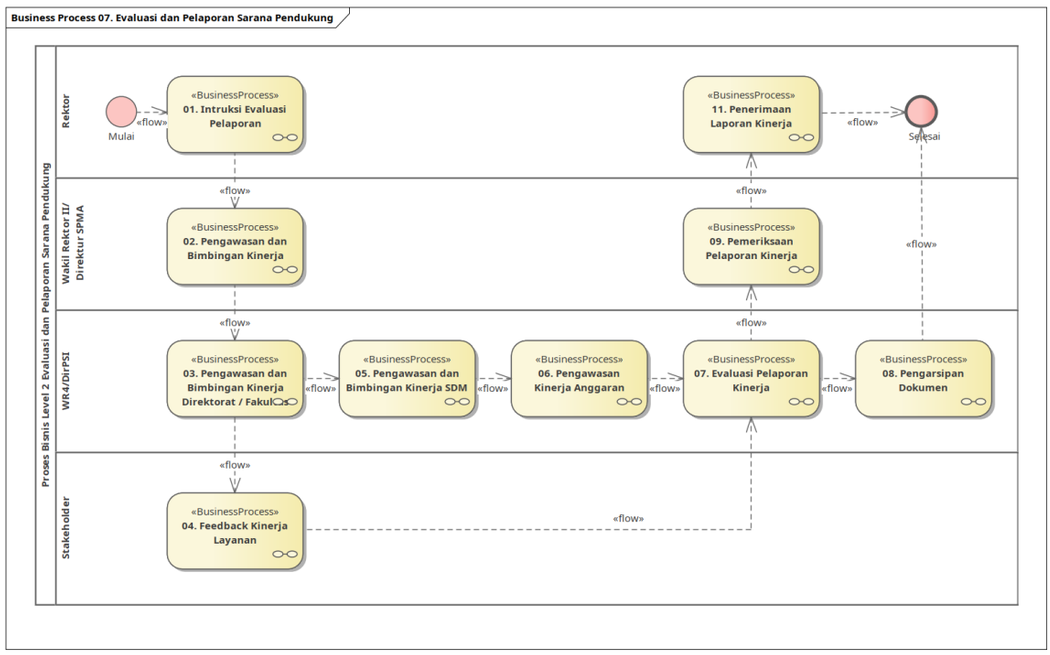
L02.A05. Implementasi Layanan



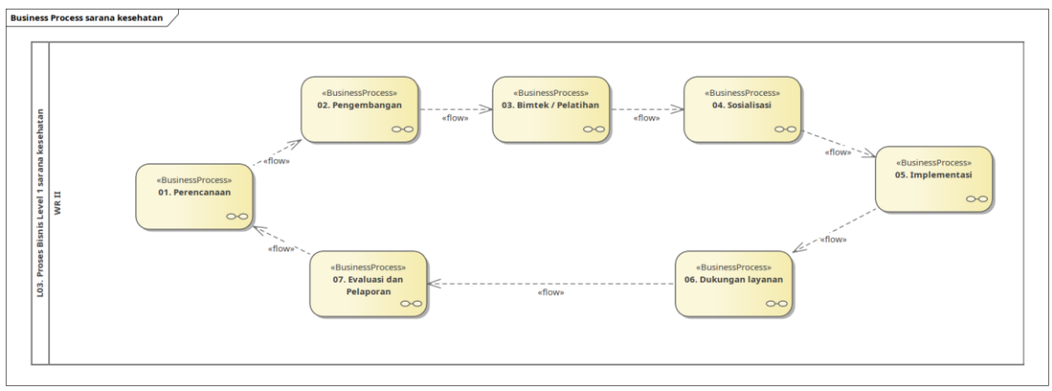
L02.A06. Dukungan Layanan



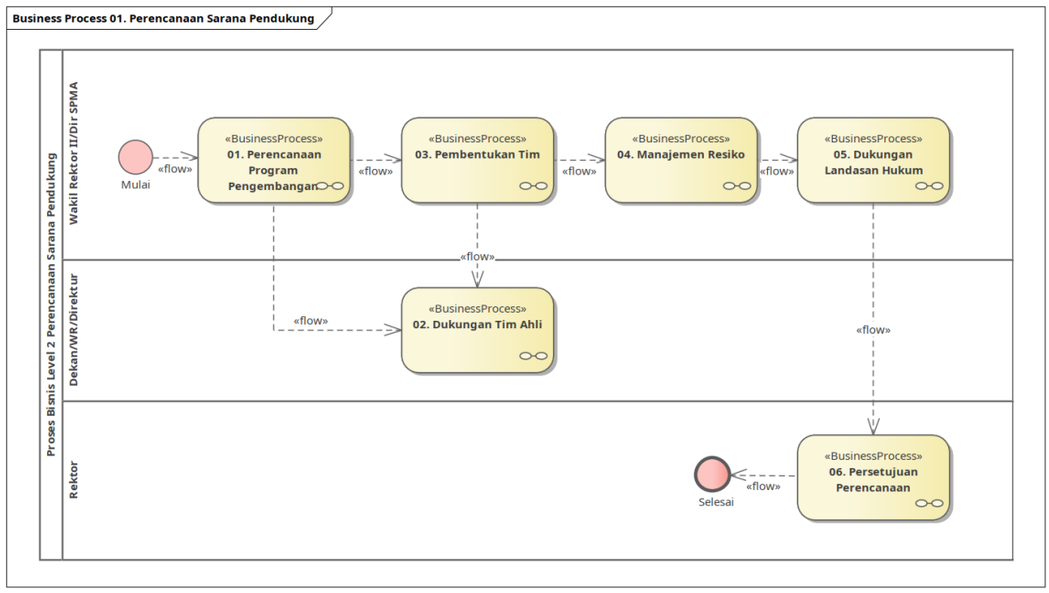
L02.A07. Evaluasi dan Pelaporan



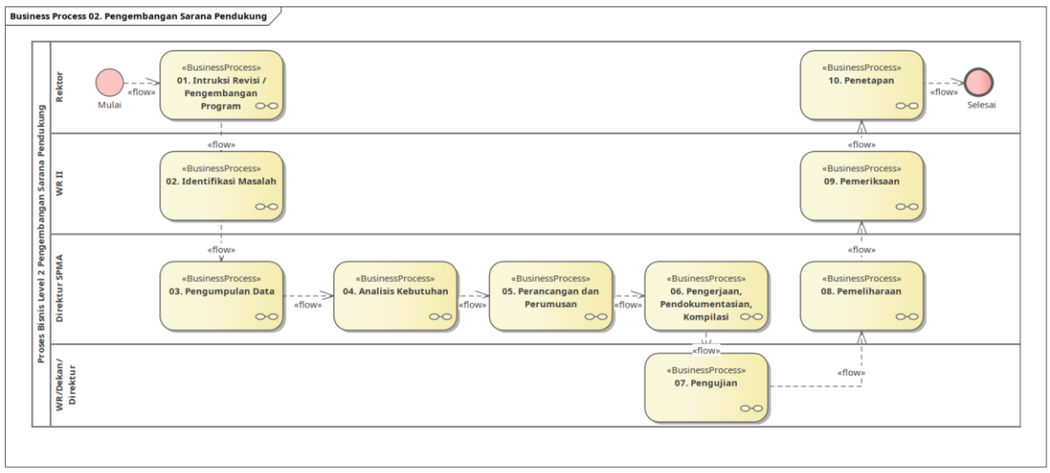
L03. sarana kesehatan



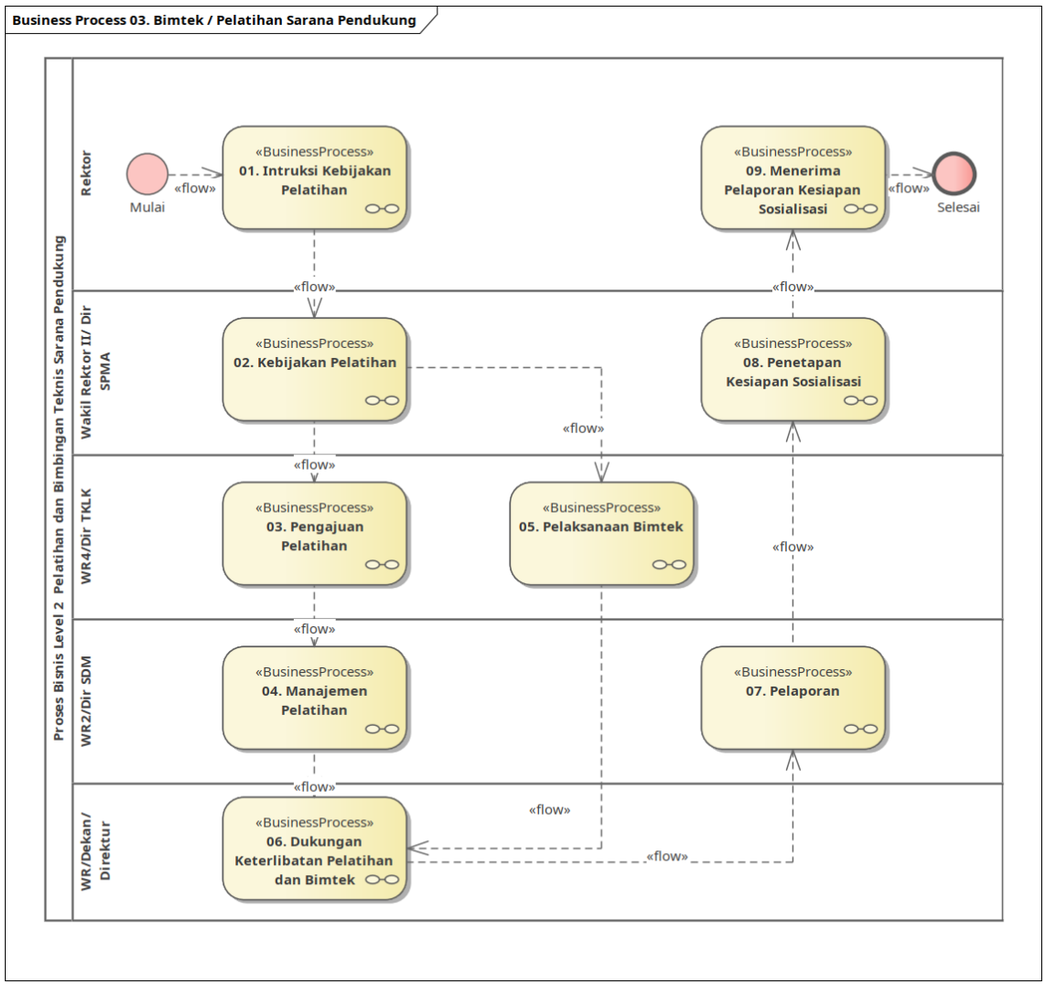
L03.A01. Perencanaan



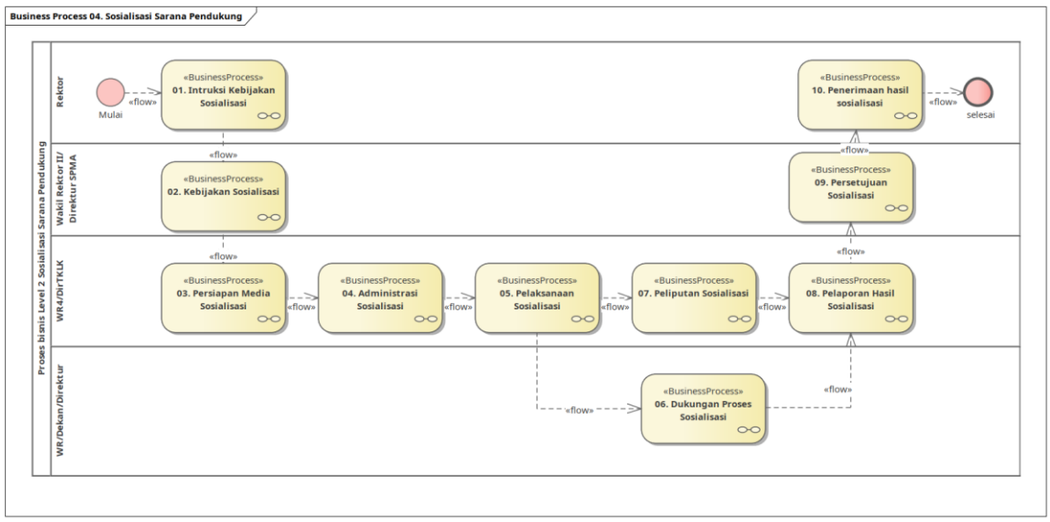
L03.A02. Pengembangan Layanan



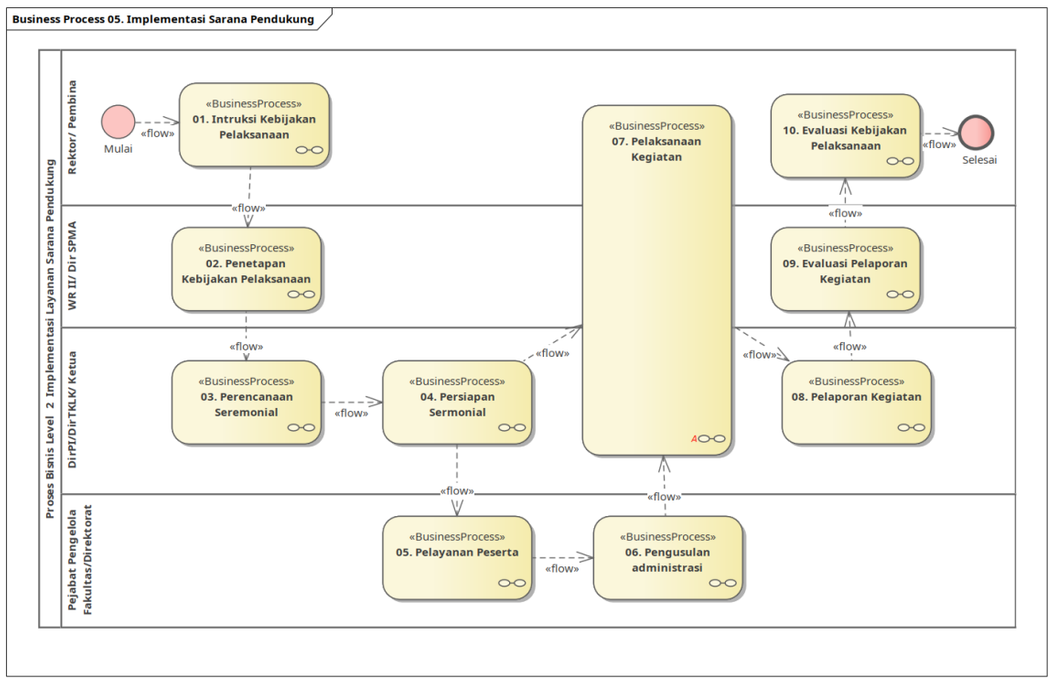
L03.A03. Bimtek/ Pelatihan



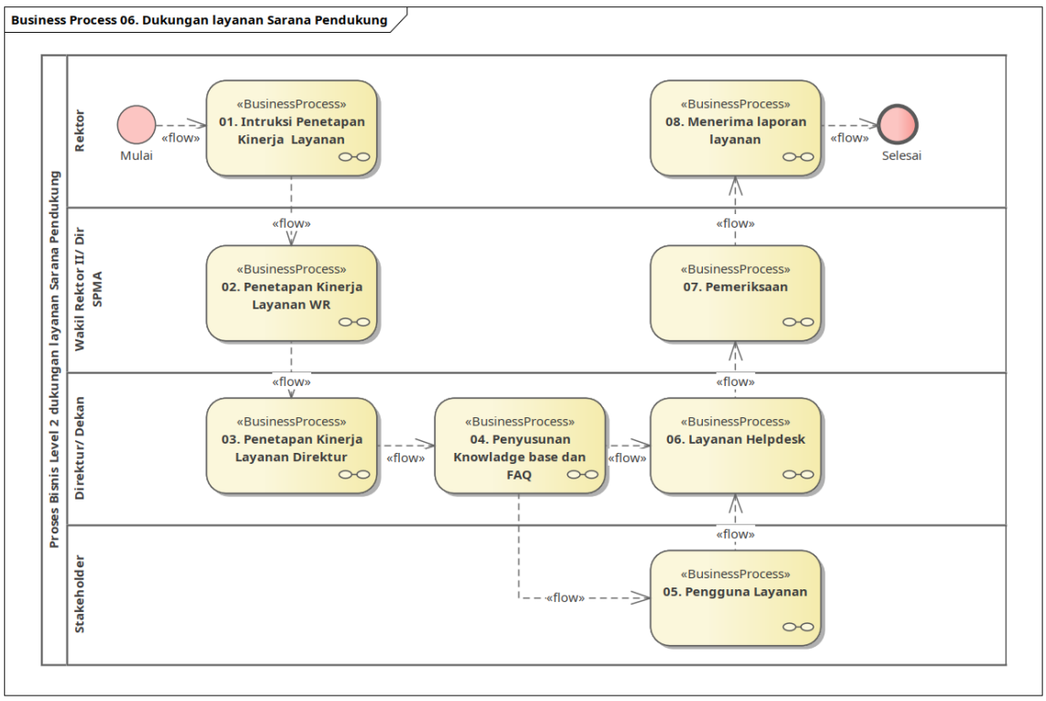
L03.A04. Sosialisasi



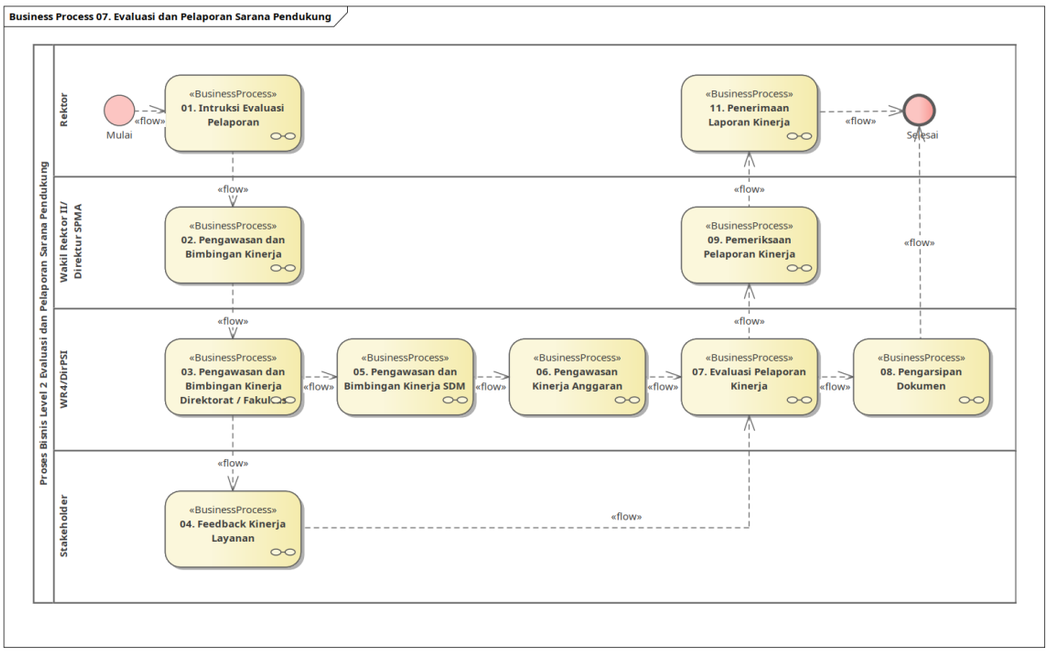
L03.A05. Implementasi Layanan



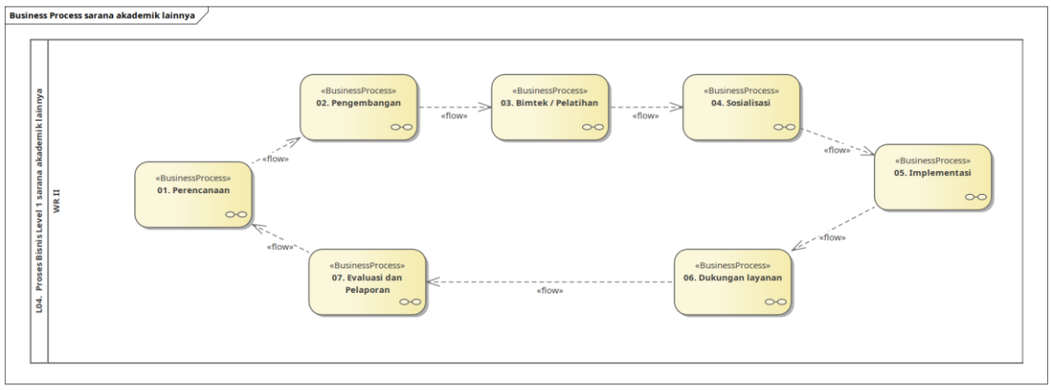
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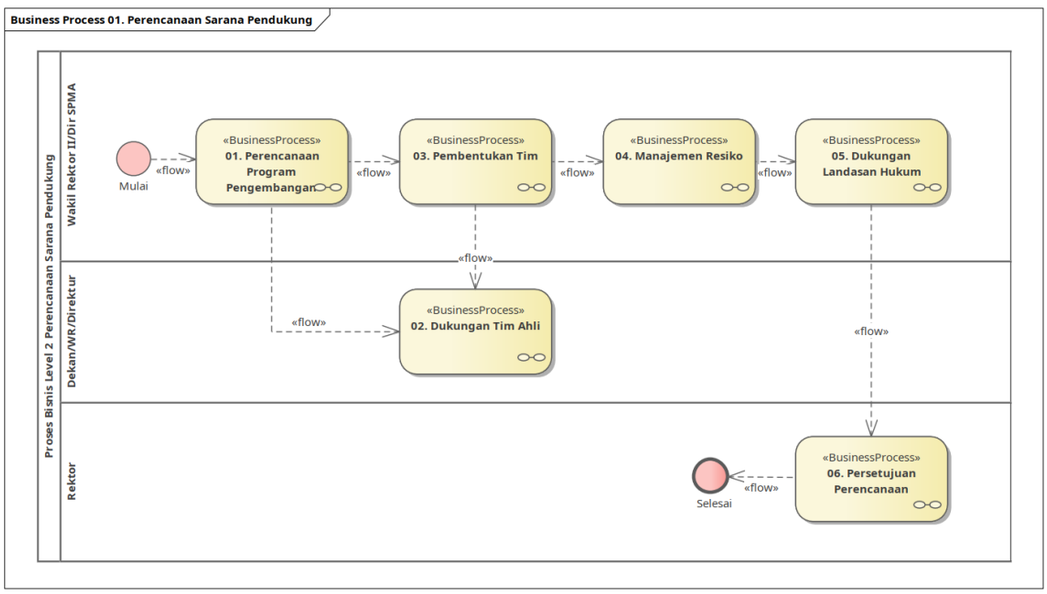
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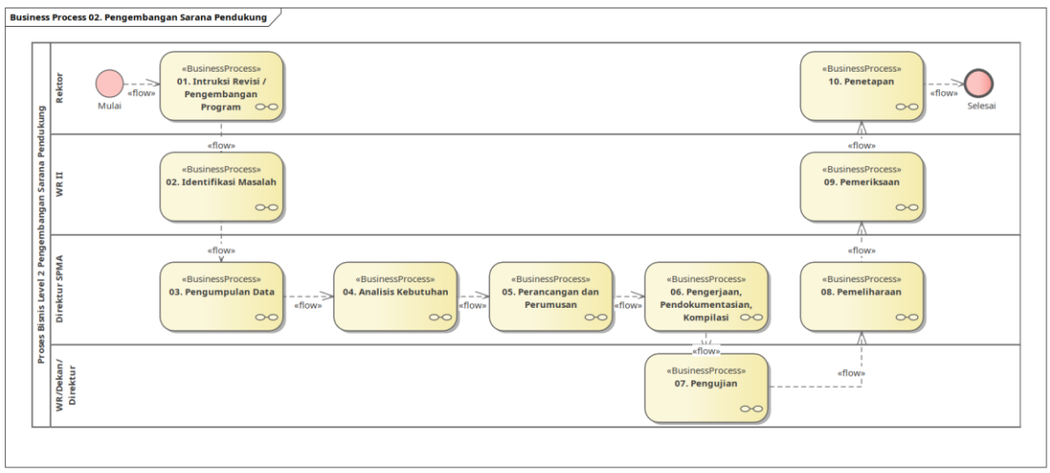
L04. sarana akademik lainnya



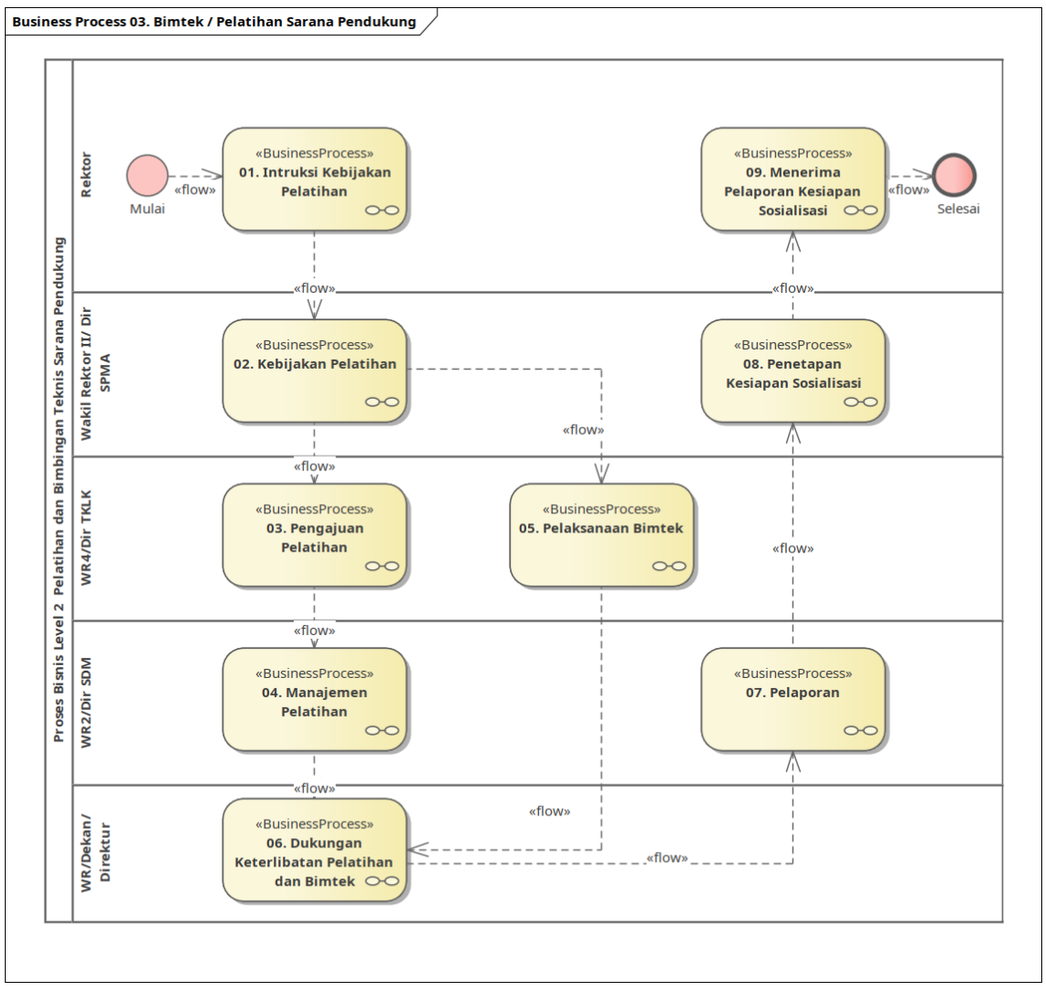
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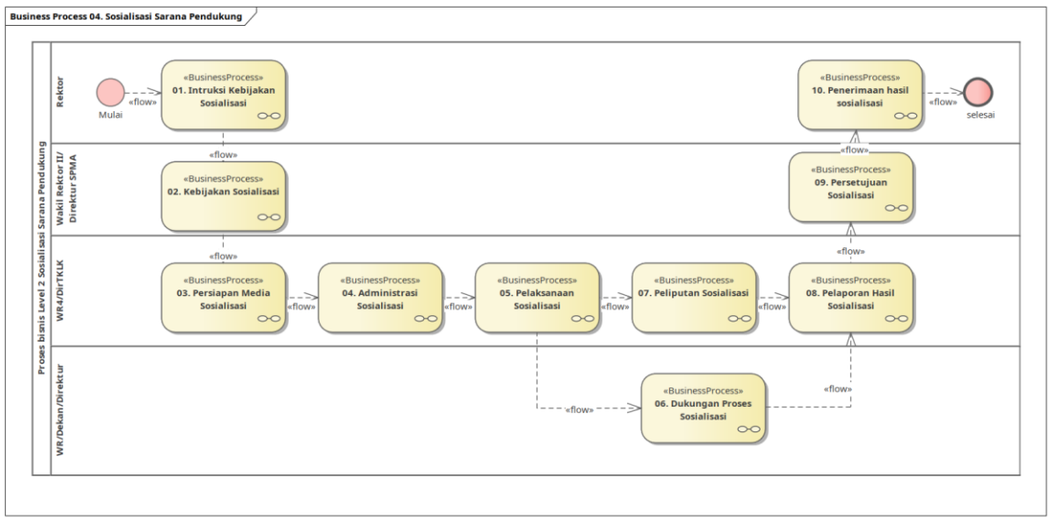
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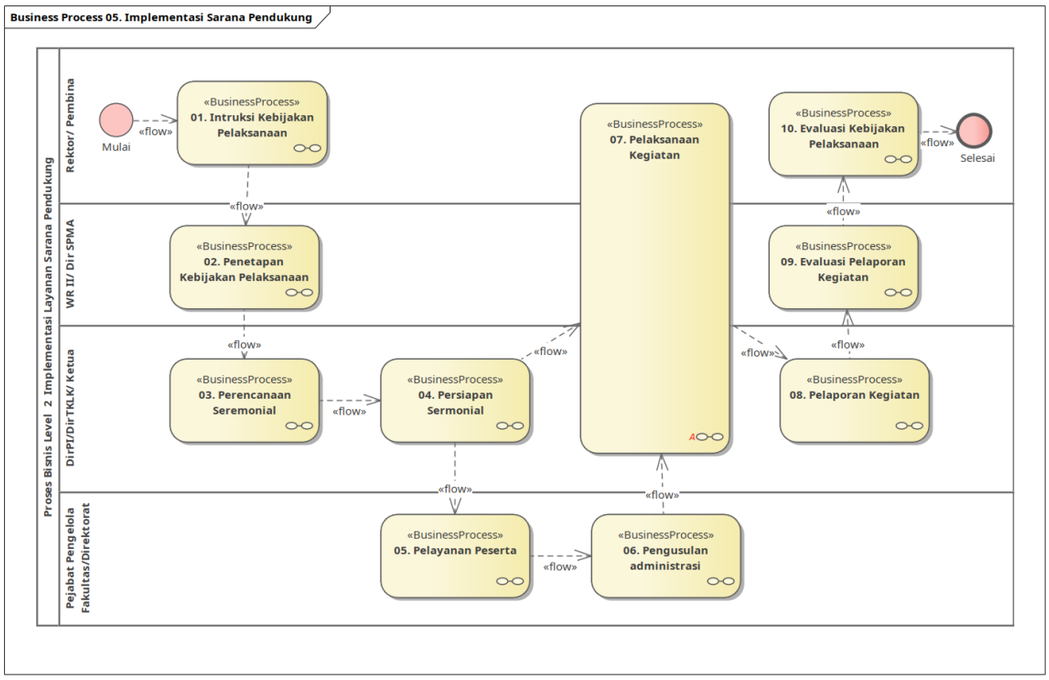
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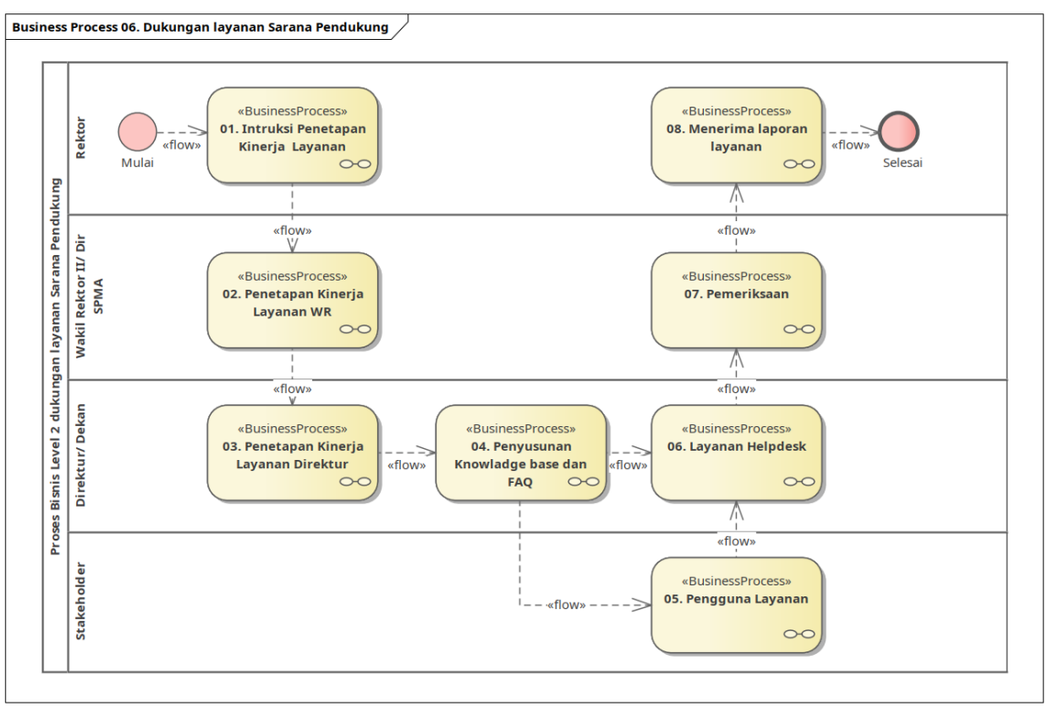
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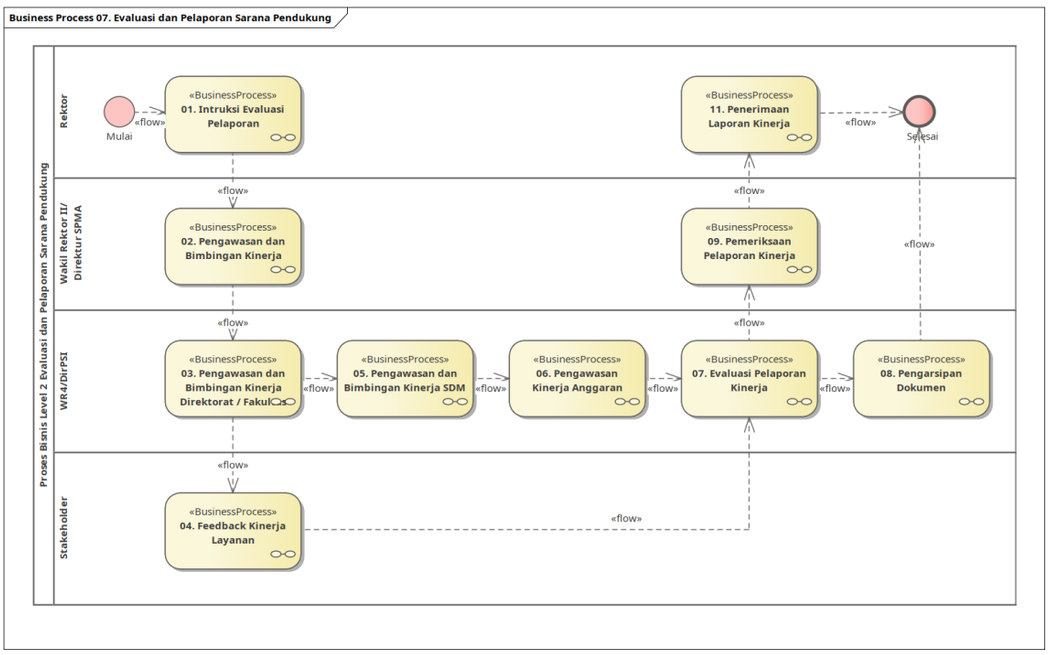
L04.A05. Implementasi Layanan



L04.A06. Dukungan Layanan



L04.A07. Evaluasi dan Pelaporan



8. Penutup

Peta Proses Bisnis Unpad ini disusun sebagai pedoman tata kelola yang menjadi gambaran seluruh Pejabat pengelola dilingkungan Universitas Padjadjaran. Setiap Unit kerja baik Rektorat maupun fakultas dapat menurunkan peta proses bisnis ini kedalam prsoes bisnis organisasional sesuai kebutuhan masing-masing unit kerja.

REKTOR,

TTD

RINA INDIASTUTI

Salinan sesuai dengan aslinya

Direktur Tata Kelola, Legal Dan Komunikasi

Universitas Padjadjaran

Isis Ikhwansyah